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DELTA AUTOCORP LIMITED

Our Company was originally incorporated as "Delta Autocorp LLP" on May 20, 2016 under the provisions of Limited Liability Partnership Act, 2008 with Registrar of Companies, Kolkata vide (LLPIN:AAG-4165) and received a certificate of incorporation from the Registrar of Companies, Kolkata on May 20, 2016. Later, "Delta Autocorp LLP" was thereafter converted from a Limited Liability Partnership into a Private Limited Company under part I Chapter XXI of Section 366 of Companies Act, 2013 with the name of "Delta Autocorp Private Limited" and received a fresh certificate of incorporation from the Registrar of Companies, Central registration Centre on July 21, 2023. The Corporate Identification Number of our Company is U29304WB2023PTC263697. Later, our Company was converted into Public Limited Company and consequently name of company was changed from "Delta Autocorp Private Limited" to "Delta Autocorp Limited" vide Special resolution passed by the Shareholders at the Extra Ordinary General Meeting held on December 11th, 2023 and a fresh certificate of incorporation dated May 8th, 2024 issued by the Central Processing Centre. For further details of change in the name of our Company and the Registered Office, see **"History and Certain Corporate Matters"** on page 163 of this Red Herring Prospectus.

Registered Office: Plot No 304 P, Pithakiarypost-Rupnarayanpur, Bardhaman., West Bengal, India, 713386; **Corporate Office:** 501-502, Fifth Floor, N.D.M-1, Plot no. B-2-3-4, Netaji Subhash Place, Pitampura, Delhi-110034; **Telephone:** +91 8448223541; **Email:** compliance@deltic.co; **Website:** www.deltic.co; **Contact Person:** Mr. Lovejeet Bedi, Company Secretary and Compliance Officer; **Corporate Identification Number:** U29304WB2023PLC263697



OUR PROMOTERS: MR. ANKIT AGARWAL, MRS. PRIYANKA AGARWAL AND MR. SANWARMALL AGARWALLA

INITIAL PUBLIC OFFER OF UP TO 42,00,000 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH ("EQUITY SHARES") OF DELTA AUTOCORP LIMITED (THE "COMPANY" OR "DELTIC" OR "ISSUER") AT AN OFFER PRICE OF ₹ [●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ [●] PER EQUITY SHARE) FOR CASH, AGGREGATING UP TO ₹ [●] LACS ("PUBLIC OFFER") COMPRISING A FRESH ISSUE OF UP TO 38,88,000 EQUITY SHARES AGGREGATING TO ₹ [●] LAKH (THE "FRESH ISSUE") AND AN OFFER FOR SALE OF UP TO 3,12,000 EQUITY SHARES BY ANKIT AGARWAL ("THE SELLING SHAREHOLDER") AGGREGATING UP TO 3,12,000 EQUITY SHARES BY THE SELLING SHAREHOLDER ("OFFER FOR SALE") AGGREGATING TO ₹ [●] LAKH OUT OF WHICH 2,94,000 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH, AT AN OFFER PRICE OF ₹ [●] PER EQUITY SHARE FOR CASH, AGGREGATING ₹ [●] LACS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE OFFER (THE "MARKET MAKER RESERVATION PORTION"). THE PUBLIC OFFER LESS MARKET MAKER RESERVATION PORTION I.E. OFFER OF 39,06,000 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH, AT AN OFFER PRICE OF ₹ [●] PER EQUITY SHARE FOR CASH, AGGREGATING UP TO ₹ [●] LACS IS HEREINAFTER REFERRED TO AS THE "NET OFFER". THE PUBLIC OFFER AND NET OFFER WILL CONSTITUTE [●]% AND [●]% RESPECTIVELY OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

- QIB PORTION: NOT MORE THAN 50.00% OF THE NET ISSUE • RETAIL PORTION: NOT LESS THAN 35.00% OF THE NET ISSUE
- NON-INSTITUTIONAL PORTION: NOT LESS THAN 15.00% OF THE NET ISSUE • MARKET MAKER PORTION: UP TO 2,94,000 EQUITY SHARES OR 7.00% OF THE ISSUE

PRICE BAND: RS. 123 TO RS. 130 PER EQUITY SHARE OF FACE VALUE RS. 10/- EACH.
THE FLOOR PRICE IS 12.3 TIMES OF THE FACE VALUE AND THE CAP PRICE IS 13.0 TIMES OF THE FACE VALUE OF THE EQUITY SHARES.
BIDS CAN BE MADE FOR A MINIMUM OF 1000 EQUITY SHARES AND IN MULTIPLES OF 1000 EQUITY SHARES THEREAFTER.

RISKS TO INVESTORS:

- If our electric vehicles contain defects, do not perform as per industry standards and/or fail to meet the performance levels advertised, our brand and reputation and our ability to develop, market and sell our electric vehicles could be adversely impacted, and we may be compelled to undertake product recalls or similar corrective actions and have legal actions taken against us.
- Our success depends on our ability to successfully develop, introduce, manufacture, market and deliver new electric vehicle models of high quality on schedule and on a large scale, which may expose us to new and increased challenges and risks
- We are dependent on our dealers for sale of our product. Loss of any or all such dealer may have an adverse impact on our business, results of operations and financial conditions
- The Company is dependent on a few suppliers for purchases of products. The loss of any of these large suppliers may affect our business operations.
- Our business is dependent on our distribution network. An inability to expand or effectively manage our distributor network, or any disruptions in our distribution network may have an adverse effect on our business, results of operations, financial condition and cash flows.
- The Selling Shareholders shall be entitled to the proceeds from the Offer for Sale (net of its portion of the Offer-related expenses) and our Company will not receive any proceeds from the Offer for Sale.
- The Merchant Banker associated with the Issue has handled 36 public issues in the past three years out of which no issues closed below the Issue Price on Listing date
- Average cost of acquisition of Equity Shares held by the Promoter selling shareholder of Mr. Ankit Agarwal is Rs 9.87 per Equity Share and the Issue Price at the upper end of the Price Band is Rs. 130 per Equity Share.
- The Price/ Earnings ratio based on Diluted EPS for the period from April 01, 2024 to October 31, 2024 for the company at the upper end of the Price Band is 30.81.
- Weighted Average Return on Net worth for Fiscals 2023 and 2022 is 50.33%

BASIS FOR ISSUE PRICE

The Issue Price will be determined by our Company in consultation with the Book Running Lead Manager on the basis of the assessment of market demand for the Equity Shares through the Book Building Process and on the basis of quantitative and Equity Qualitative factors as described below. The face value of the Equity Shares is Rs. 10 each and the Issue Price is 12.3 times the face value at the lower end of the Price Band and 13.0 times the face value at the higher end of the Price Band. Investors should also refer to **"Our Business", "Risk Factors", "Financial Information" and "Management's Discussion and Analysis of Financial Condition and Results of Operations"** beginning on pages 123, 33, 187 and 194, respectively of the Red Herring Prospectus, to have an informed view before making an investment decision.

Qualitative Factors

Some of the qualitative factors and our strengths which form the basis for computing the Issue Price are:

1. Experienced Promoters and Management Team;
2. Efficient operational team;
3. Consistent financial performance;

For further details, see **"Our Business—Our Competitive Strengths"** on page 132 of the Red Herring Prospectus.

Quantitative Factors

The information presented in this section is based on the Restated Financial Information as at and for the period ended on April 1st, 2024 to October 31st, 2024, July 21st, 2023 to March 31st, 2024, April 1st, 2023 to July 20, 2023 and for the year ended on March 31, 2023 and 2022. For more details on financial information, investors please refer the chapter titled **"Restated Financial Information"** beginning on Page No. 187 of this Red Herring Prospectus.

Investors should evaluate our Company taking into consideration its earnings and based on its growth strategy. Some of the quantitative factors which may form the basis for computing the price are as follows:

1. Basic & Diluted Earnings per share (EPS- Pre Bonus) (Face value of ₹ 10 each):

As per the Restated Financial Statements:

Year ended	Basic and Diluted EPS (in ₹)	Weight
FY 2021-22	280.23	1
FY 2022-23	342.27	2
Weighted Average	321.59	
For the Period from April 1, 2023 to July 20, 2023 (Not Annualised)	84.21	
For the Period from July 21, 2023 to March 31, 2024 (Not Annualised)	351.79	
For the Period from April 01, 2024 to October 31, 2024 (Not Annualised)	4.22	

Note:

The ratios have been computed as below:

Basic Earnings per Share (₹) = (Net profit/ (loss) as restated, attributable to Equity Shareholders)/(Weighted average number of Equity Shares outstanding during the year/period)

Diluted Earnings per Share (₹) = (Net profit/ (loss) as restated, attributable to Equity Shareholders)/(Weighted average number of Diluted Equity Shares outstanding during the year/period)

2. Basic and Diluted Earnings per Share (EPS- Post Bonus), as adjusted for changes in capital

Year ended	Basic and Diluted EPS (in ₹)	Weight
FY 2021-22	7.57	1
FY 2022-23	9.25	2
Weighted Average	8.69	
For the Period from April 1, 2023 to July 20, 2023 (Not Annualised)	2.28	
For the Period from July 21, 2023 to March 31, 2024 (Not Annualised)	9.51	
For the Period from April 01, 2024 to October 31, 2024 (Not Annualised)	4.22	

2. Price Earning (P/E) Ratio in relation to the Price Band of ₹ 123 to ₹ 130 per Equity Share of Face Value of ₹ 10/- each fully paid up:

Particulars	(P/E) Ratio at the Floor Price (Number of times)*	(P/E) Ratio at the Cap Price (Number of times)*
a) P/E ratio based on Weighted Average EPS for the period ended from April 01, 2024 to October 31, 2024 (Not Annualised)	29.15	30.81
b) P/E ratio based on Weighted Average EPS for the period ended from July 21, 2023 to March 31, 2024 (Not Annualised)	12.93	13.67
c) P/E ratio based on Basic and Diluted EPS for the period ended from April 01, 2023 to July 20, 2023 (Not Annualised)	53.95	57.02
d) P/E ratio based on Basic and Diluted EPS as at March 31, 2023	13.30	14.05
e) P/E ratio based on Basic and Diluted EPS as at March 31, 2022	16.25	17.17
f) P/E ratio based on Weighted Average EPS	14.15	14.96

3. Industry Peer Group P/E ratio

Particulars	Industry P/E
Highest	72.80
Lowest	72.80
Average	72.80

Notes:

1. The industry high and low has been considered from the industry peer set provided later in this section.
2. The industry average has been calculated as the arithmetic average P/E of the industry peer set disclosed in this section.

4. Return on Net worth (RoNW)

Year ended	RoNW(%)	Weight
FY 2021-22	61.02%	1
FY 2022-23	44.98%	2
Weighted Average	50.33%	
For the Period from April 1, 2023 to July 20, 2023 (Not Annualised)	10.17%	
For the Period from July 21, 2023 to March 31, 2024 (Not Annualised)	38.88%	
For the Period from April 01, 2024 to October 31, 2024 (Not Annualised)	21.18%	

Note:

- (i) RoNW is calculated as net profit after taxation divided by shareholders' funds for that year. Shareholders' funds = Share capital + reserves & surplus - revaluation reserves
- (ii) Net worth is computed as the sum of the aggregate of paid-up equity share capital, all reserves created out of the profits, securities premium account received in respect of equity shares and debit or credit balance of profit and loss account. It may be noted that equity component of financial instruments is excluded while calculating Net worth of the Company.
- (iii) Weighted Average= Aggregate of year wise weighted RONW divided by the aggregate of weights i.e. (RoNW x Weight) for each year/Total of weights.

5. Net Asset Value (NAV) per Equity Share (face value of ₹ 10/- each):

Net Asset Value (NAV) per Equity Share (Post Bonus)

Particulars	NAV per Share (₹)*
As on March 31, 2022	12.41
As on March 31, 2023	20.57
For the Period from April 1, 2023 to July 20, 2023 (Not Annualised)	22.39
For the Period from July 21, 2023 to March 31, 2024 (Not Annualised)	15.69
For the Period from April 01, 2024 to October 31, 2024 (Not Annualised)	19.91
Net Asset Value per Equity Share after the Offer	
(i) At Floor Price	46.12
(ii) At Cap Price	47.90
Offer price	[●]

* The above NAV has been calculated giving the effect of Bonus Offer

Note:

- (i) NAV (book value per share) = Total shareholders' funds divided by number of shares outstanding as on March 31, 2023, and every year.
- (ii) Net worth is computed as the sum of the aggregate of paid up equity share capital, all reserves created out of the profits, securities premium account received in respect of equity shares and debit or credit balance of profit and loss account. It may be noted that equity component of financial instruments is excluded while calculating Net worth of the Company
- (iii) Offer Price per Equity Share will be determined by our Company in consultation with the Book Running Lead Manager.

6. Comparison of Accounting Ratios with Industry Peers:

Name of the Company	CMP*	EPS (₹)	Face Value (₹)	P/E Ratio*	RoNW (%)	NAV Per Share	Total Income (₹ in Lakhs)
Peer Group							
Wardwizard Innovations & Mobility Limited	37.86	0.52	1	72.80	13.79%	3.88	32,162.68
Our Company*	[●]**	4.22	10	[●]**	21.18%	19.91	4,527.53

*Source: All the financial information for listed industry peers mentioned above is sourced from the Annual Reports of the aforesaid companies for the year ended March 31, 2024 and stock exchange data dated December 20, 2024 to compute the corresponding financial ratios for the financial year ended March 31, 2024. The current market price and related figures are as on December 20, 2024.

*As per restated financials of the period ended October 31, 2024.

1. P/E figures for the peers are based on closing market prices of equity shares on BSE on December 20, 2024 divided by the Basic EPS as at March 31, 2024

2. Basic and Diluted EPS refers to the Basic and Diluted EPS sourced from the Annual Reports for FY 23-24 of the listed peer companies.

3. Return on Net Worth (%) for listed industry peers has been computed based on the Net Profit After Tax for the year ended March 31, 2024 divided by Total Equity as on March 31, 2024.

4. NAV per share for listed peers is computed as the Total Equity as on March 31, 2024 divided by the outstanding number of equity shares as on March 31, 2024.

7. Key Performance Indicators:

Key Performance Indicators (KPIs) are imperative to the Financial and Operational performance evaluation of the company. However, KPIs disclosed below shall not be considered in isolation or as substitute to the Restated Financial information. In the opinion of our Management the KPIs disclosed below shall be supplementary tool to the investor for evaluation of the company.

Our Company confirms that it shall continue to disclose all the KPIs included in this section on a periodic basis, at least once in a year (or any lesser period as determined by the Board of our Company), for a duration of one year after the date of listing of the Equity Shares on the Stock Exchange or till the complete utilization of the proceeds of the Fresh Offer as per the disclosure made in the Objects of the Offer Section, whichever is later or for such other duration as may be required under the SEBI (ICDR) Regulations, 2018.

Set forth below are KPIs which have been used historically by our Company to understand and analyse the business performance, which in result, help us in analyzing the growth of various verticals of the Company that have a bearing for arriving at the Basis for the Offer Price.

(Rs. In Lakhs except EPS, percentages and ratios)

Particulars	For the period from 1st April, 2024 to 31st October, 2024	For the period from July 21, 2023 to March 31, 2024	For the period from April 01, 2023 to July 20, 2023	For the year ended March 31	
				2023	2022
Revenue from Operations (₹ in Lakhs)	4,517.92	6,307.28	1,774.01	8,001.98	5,713.39
Growth in Revenue from Operations (%)	NA	NA	NA	40.06%	242.79%
Other Income (₹ in Lakhs)	9.61	27.25	8.19	53.58	40.02
Total Income (₹ in Lakhs)	4,527.53	6,334.53	1,782.20	8,055.56	5,753.41
EBITDA (₹ in Lakhs)	668.82	951.83	187.75	784.34	622.63
EBITDA Margin (%)	14.77%	15.03%	10.53%	9.74%	10.82%
Profit After Tax (₹ in Lakhs)	480.81	695.68	126.32	513.41	420.34
PAT Margin (%)	10.64%	11.03%	7.12%	6.42%	7.36%
ROE (%)	23.69%	45.89%	10.60%	56.10%	51.76%
ROCE (%)	19.32%	40.32%	10.67%	49.30%	43.14%
Debt-equity ratio	0.49	0.30	0.38	0.36	1.06

Notes:

1. Revenue from operations represents the revenue from sale of service & product & other operating revenue of our Company as recognized in the Restated financial information.
2. Total income includes revenue from operations and other income.
3. EBITDA means Earnings before interest, taxes, depreciation and amortization expense, which has been arrived at by obtaining the profit before tax/ (loss) for the year/ period and adding back interest cost, depreciation, and amortization expense.
4. EBITDA margin is calculated as EBITDA as a percentage of total income.
5. Net Profit for the year/period represents the restated profits of the Company after deducting all expenses.
6. PAT Margin (%) is calculated as Profit for the year/period as a percentage of Revenue from Operations.
7. Return on net worth is calculated as Net profit after tax, as restated, attributable to the owners of the Company for the year/ period divided by Net worth at the end of respective period/year. Networth means aggregate value of the paid-up equity share capital and reserves & surplus.
8. Return on capital employed calculated as Earnings before interest and taxes divided by capital employed as at the end of respective period/year. (Capital employed calculated as the aggregate value of total equity, total debt and deferred tax liabilities)
9. Debt- equity ratio is calculated by dividing total debt by total equity. Total debt represents long-term and short-term borrowings. Total equity is the sum of share capital and reserves & surplus

Explanation for the Key Performance Indicators:

KPIs	Explanations
Revenue from Operations	Revenue from Operations is used by our management to track the revenue profile of our business and in turn helps assess the overall financial performance of our Company and size of our business.
Total Income	Total Income is used by our management to obtain a comprehensive view of all income including revenue from operations and other income
EBITDA	EBITDA provides information regarding the operational efficiency of our business
EBITDA Margin	EBITDA Margin is an indicator of the operational profitability and financial performance of our business.
Net Profit for the Year /Period	Net Profit for the year/period provides information regarding the overall profitability of our business
Return on Net Worth (in %)	Return on Net Worth provides how efficiently our Company generates profits from shareholders' funds.
Return on Capital Employed (in %)	Return on Capital Employed provides how efficiently our Company generates earnings from the capital employed in our business.
Debt-Equity Ratio (in times)	Debt- equity ratio is a gearing ratio which compares shareholder's equity to company debt to assess our company's amount of leverage and financial stability.

8. Past Transfer(s)/ Allotment(s)

There have been no secondary sales/ acquisitions of Equity Shares or any convertible securities equivalent to or exceeding 5% of the fully diluted paid up share capital of the Company (calculated on the date of completion of the sales), whether in a single transaction or a group of transactions during the 18 months preceding the date of the Draft Red Herring Prospectus or the Red Herring Prospectus. The Company has not undertaken any primary/ new issuance of Equity Shares or any convertible securities, whether in a single transaction or a group of transactions during the 18 months preceding the date of the Draft Red Herring Prospectus or the Red Herring Prospectus.

9. The Issue price is [●] times of the face value of the Equity Shares.

The Issue Price of ₹ [●] has been determined by our Company in consultation with the BRLM, on the basis of demand from investors for Equity Shares through the Book Building Process and, is justified in view of the above qualitative and quantitative parameters. Investors should read the above-mentioned information along with **"Risk Factors", "Our Business"**, and **"Financial Statements"** on pages 33, 123 and 187, respectively of the Red Herring Prospectus, to have a more informed view. The trading price of the Equity Shares could decline due to the factors mentioned in the **"Risk Factors"** and you may lose all or part of your investments.

For further details, please see the chapter titled **"Basis for Issue Offer Price"** beginning on page 101 of the RHP.

BID/ ISSUE PROGRAM

ANCHOR INVESTOR BIDDING DATE ⁽ⁱ⁾: MONDAY, 6TH JANUARY, 2025

BID/ ISSUE OPENS ON: TUESDAY, 7TH JANUARY, 2025

BID/ ISSUE CLOSES ON: THURSDAY, 9TH JANUARY, 2025

⁽ⁱ⁾Our Company in consultation with the BRLM may consider participation by Anchor Investors. The Anchor Investor Bidding Date shall be one Working Day prior to the Bid/ Issue Opening Date in accordance with the SEBI (ICDR) Regulations, 2018.

...continued from previous page.

Submission of Bids (other than Bids from Anchor Investors):	
Bid/ Issue Period (except the Bid/ Issue Closing Date)	
Submission and Revision in Bids	Only between 10.00 a.m. and 5.00 p.m. IST
Bid/ Offer Closing Date	
Submission and Revision in Bids*	Only between 10.00 a.m. and 3.00 p.m. IST
Submission of Bids by QIBs and Non-Institutional Bidders	Only between 10.00 a.m. and 4:00 p.m IST
Submission of Bids by Retail Individual Bidders.	Only between 10.00 a.m. and 5:00 p.m IST

In case of any revisions in the Price Band, the Bid/ Issue Period will be extended by at least three additional Working Days after such revision of the Price Band, subject to the Bid/ Issue Period not exceeding 10 Working Days. In cases of force majeure, banking strike or similar circumstances, our Company may, for reasons to be recorded in writing, extend the Bid/Issue Period for a minimum of three Working Days, subject to the Bid/ Issue Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/Issue Period, if applicable, will be widely disseminated by notification to the Stock Exchange, by issuing a press release, and also by indicating the change on the website of the Book Running Lead Managers and the terminals of the other members of the Syndicate and by intimation to SCSBs, the Sponsor Bank, Registered Brokers, Collecting Depository Participants and Registrar and Share Transfer Agents.

The Issue is being made through the Book Building Process, in terms of Rule 19(2)(b)(i) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 253 of the SEBI ICDR Regulations, as amended, wherein not more than 50% of the Net Issue shall be allocated on a proportionate basis to Qualified Institutional Buyers ("QIBs", the "QIB Portion"), provided that our Company may, in consultation with the Book Running Lead Managers, may allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"), of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. In the event of under-subscription, or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the Net QIB Portion. Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders and not less than 35% of the Net Issue shall be available for allocation to Retail Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price. All potential Bidders (except Anchor Investors) are required to mandatorily utilise the Application Supported by Blocked Amount ("ASBA") process providing details of their respective ASBA accounts, and UPI ID in case of RIBs using the UPI Mechanism, if applicable, in which the corresponding Bid Amounts will be blocked by the SCSBs or by the Sponsor Bank under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Issue through the ASBA process. For details, see "Offer Procedure" beginning on page 240 of Red Herring Prospectus.

Bidders/Applicants should note that on the basis of PAN, DP ID and Client ID as provided in the Bid cum Application Form, the Bidders/Applicants may be deemed to have authorized the Depositories to provide to the Registrar to the Issue, any requested Demographic Details of the Bidders/ Applicants as available on the records of the depositories. These Demographic Details may be used, among other things, for or unblocking of ASBA Account or for other correspondence(s) related to an Issue. Bidders/Applicants are advised to update any changes to their Demographic Details as available in the records of the Depository Participant to ensure accuracy of records. Any delay resulting from failure to update the Demographic Details may be at the Applicants' sole risk. Bidders /Applicants should ensure that PAN, DP ID and the Client ID are correctly filled in the Bid cum Application Form. The PAN, DP ID and Client ID provided in the Bid cum Application Form should match with the PAN, DP ID and Client ID available in the Depository database, otherwise, the Bid cum Application Form is liable to be rejected. Bidders/Applicants should ensure that the beneficiary account provided in the Bid cum Application Form is active.


CONTENTS OF THE MEMORANDUM OF ASSOCIATION OF THE COMPANY AS REGARDS ITS OBJECTS: For information on the main objects and other objects of our Company,

ASBA*

Simple, Safe, Smart way of Application-Make use of it!!!

*Applications Supported by Blocked Amount (ASBA) is a better way of applying to issues by simply blocking the fund in the bank account, investors can avail the same. For details, check section on ASBA below.

Mandatory in Public Issues from January 01, 2016. No cheque will be accepted.



UPI-Now available in ASBA for Retail Individual Investors (RII)**




Investors are required to ensure that the bank account used for bidding is linked to their PAN. UPI – Now available in ASBA for RIIs applying through Registered Brokers, DPs & RTAs. RIIs also have the option to submit the application directly to the ASBA Bank (SCSBs) or to use the facility of linked online trading, demat and bank account.

*Investors have to apply through the ASBA process. *ASBA has to be availed by all the investors except anchor investor. UPI may be availed by Retail Individual Investors. For details on the ASBA and the UPI process, please refer to the details given in ASBA form and abridged prospectus and also please refer to the section "Offer Procedure" beginning on page 240 of the Red Herring Prospectus. The process is also available on the website of Association of Investment Bankers of India ("AIBI"), the Stock Exchanges and in the General Information Document.*

**ASBA forms can be downloaded from the website of NSE EMERGE ("SME Portal of NSE")*

***List of banks supporting UPI is also available on the website of SEBI at www.sebi.gov.in. Kotak Mahindra Bank Limited has been appointed as Sponsor Bank for the Issue, in accordance with the requirements of the SEBI circular dated November 1, 2018, as amended. For UPI related queries, investors can contact NPCI at the toll free number-18001201740 and Mail ld-ipo.upi@npci.org.in. For the list of UPI Apps and Banks live on IPO, please refer to the link www.sebi.gov.in. For issue related grievance investors may contact: GYR Capital Advisors Private Limited - Mr. Mohit Baid (+91 87775 64648) (Email Id: investors@gyrcapitaladvisors.com).*

IN TERMS OF THE SEBI CIRCULAR NO. CIR/CFD/POLICYCELL/11/2015, DATED NOVEMBER 10, 2015 AND ALL THE POTENTIAL INVESTORS SHALL PARTICIPATE IN THE ISSUE ONLY THROUGH AN APPLICATION SUPPORTED BY BLOCKED ACCOUNT ("ASBA") PROCESS PROVIDING DETAILS ABOUT THE BANK ACCOUNT WHICH WILL BE BLOCKED BY THE SELF CERTIFIED SUBSCRIBED BANKS ("SCSBs") FOR THE SAME. FURTHER PURSUANT TO SEBI CIRCULAR BEARING NO. SEBI/HO/CFD/TPD1/CIR/P/2023/140, FOR IMPLEMENTATION OF PHASE II FOR UPI FACILITY, WHICH IS EFFECTIVE FROM DECEMBER 01, 2023 ON MANDATORY BASIS, ALL POTENTIAL BIDDERS (EXCEPT ANCHOR INVESTORS) ARE REQUIRED TO MANDATORILY UTILISE THE APPLICATION SUPPORTED BY BLOCKED AMOUNT ("ASBA") PROCESS PROVIDING DETAILS OF THEIR RESPECTIVE ASBA ACCOUNTS OR UPI ID (IN CASE OF RIIs), IN WHICH THE CORRESPONDING APPLICATION AMOUNTS WILL BE BLOCKED BY THE SCSBs OR UNDER THE UPI MECHANISM, AS APPLICABLE. FOR DETAILS IN THIS REGARD, SPECIFIC ATTENTION IS INVITED TO THE CHAPTER TITLED "OFFER PROCEDURE" ON PAGE 240 OF THE RED HERRING PROSPECTUS. IN CASE OF DELAY, IF ANY IN UNBLOCKING/ REFUND THE FUND, OUR COMPANY SHALL PAY INTEREST ON THE APPLICATION MONEY AT THE RATE OF 15%PER ANNUM FOR THE PERIOD OF DELAY. THE ISSUE IS BEING MADE UNDER PHASE III OF THE UPI (ON MANDATORY BASIS).

BOOK RUNNING LEAD MANAGER TO THE ISSUE	REGISTRAR TO THE ISSUE	COMPANY SECRETARY AND COMPLIANCE OFFICER
<div>GYR Capital Advisors <small>QUALITY • TRUST • INTEGRITY</small></div> <div>GYR CAPITAL ADVISORS PRIVATE LIMITED Address: 428, Gala Empire, Near JB Tower, Drive in Road, Thaltej, Ahmedabad -380 054, Gujarat, India. Telephone: +91 87775 64648; Fax: N/A. E-mail: info@gyrcapitaladvisors.com; Website: www.gyrcapitaladvisors.com Investor grievance: investors@gyrcapitaladvisors.com; Contact Person: Mohit Baid SEBI Registration Number: INM000012810</div>	<div>LINK Intime</div> <div>LINK INTIME INDIA PRIVATE LIMITED C-101, 1st Floor, 247 Park, Lal Bhadur Shastri Marg , Vikhroli (West), Mumbai 400 083, Maharashtra, India Telephone: +91 810 811 4949; Email: deltauto.smeipo@linkintime.co.in Website: www.linkintime.co.in; Investor Grievance Email: deltauto.smeipo@linkintime.co.in Contact Person: Shanti Gopalkrishnan; SEBI Registration Number: INR000004058 CIN :- U67190MH1999PT1128368</div>	<div>DELTA Autocorp Limited Mr. Lovejeet Bedi Address: Plot No 304 P, Pitthakriyapost-Rupnarayanpur, Bardhaman, West Bengal, India, 713386 Telephone: +91 8448223541; E-mail: compliance@deltic.co; Website: www.deltic.co; CIN: U29304WB2023PLC263697</div> <div>Investors can contact the Company Secretary and Compliance Officer or the BRLM or the Registrar to the Issue in case of any pre-issue or post-issue related problems, such as non-receipt of letters of Allotment, non-credit of Allotted Equity Shares in the respective beneficiary account and refund orders, etc.</div>

AVAILABILITY OF RED HERRING PROSPECTUS: Investors are advised to refer to the Red Herring Prospectus and the Risk Factors contained therein before applying in the Issue. Full copy of the Red Herring Prospectus is available on the website of the SEBI at www.sebi.gov.in, website of the Company at www.deltic.co, the website of the BRLM to the Issue at www.gyrcapitaladvisors.com, the website of NSE Emerge at <https://www.nseindia.com/companies-listing/corporate-filings-offer-documents>, respectively.

AVAILABILITY OF BID-CUM-APPLICATION FORMS: Bid-Cum-Application forms can be obtained from the Corporate Office of the Company: Office No 501-502, 5th Floor NDM-1 Netaji Subhash Place, Maurya Enclave, North West Delhi, Delhi, India, 110034, Telephone: +91 8448223541; BRLM: GYR Capital Advisors Private Limited, Telephone: +91 87775 64648 and the Syndicate Member: GYR Capital Advisors Private Limited, Telephone: +91 87775 64648 and the Sub Syndicate Member: Eureka Stock & Share Broking Services Limited, Telephone: 033 86280000 (131) and the Registered Brokers, RTAs and CDPs participating in the Issue. Bid-cum-application Forms will also be available on the website of NSE EMERGE and the designated branches of SCSBs, the list of which is available at websites of the stock exchanges and SEBI.

ESCROW COLLECTION BANK/REFUND BANK/PUBLIC ISSUE ACCOUNT BANK/ SPONSOR BANK: KOTAK MAHINDRA BANK LIMITED

UPI: Retail Individual Bidders can also Bid through UPI Mechanism.

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the Red Herring Prospectus.

Place : Delhi
Date : December 31, 2024

Disclaimer: Delta Autocorp Limited is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offer of its Equity Shares and has filed the RHP with the Registrar of Companies, Kolkata ("RoC") on December 31, 2024 and thereafter with SEBI and the Stock Exchange. Full copy of the Red Herring Prospectus is available on the website of the SEBI at www.sebi.gov.in, website of the Company at www.deltic.co, the website of the BRLM to the Issue at www.gyrcapitaladvisors.com, the website of NSE Emerge at <https://www.nseindia.com/companies-listing/corporate-filings-offer-documents>, respectively. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to the same, please refer to the RHP including the section titled "Risk Factors" beginning on page 33 of the Red Herring Prospectus.

The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended or any state securities laws in the United States, and unless so registered, and may not be issued or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act, 1933 and in accordance with any applicable U.S. State Securities laws. The Equity Shares are being issued and sold outside the United States in "offshore transactions" in reliance on Regulation "S" under the Securities Act, 1933 and the applicable laws of each jurisdiction where such issues and sales are made. There will be no public offering in the United States.

খবরের সাতসতেবো

কলকাতা পুরসভার পানীয় জল ও নিকাশি ব্যবস্থার উন্নতিতে নতুন উদ্যোগ

নিজস্ব প্রতিনিধি— কলকাতা শহরের পানীয় জল সরবরাহ এবং নিকাশি ব্যবস্থাকে আরও কার্যকর ও মণ্ডণ করতে কলকাতা পুরসভা তরফে নেওয়া হচ্ছে বিভিন্ন গুরুত্বপূর্ণ পদক্ষেপ। শহরের ১৪৪টি ওয়ার্ডে এই দুই গুরুত্বপূর্ণ পরিষেবার সরলীকরণের জন্য তৈরি হচ্ছে ডিজিটাল মানচিত্র। ইতিমধ্যেই টালিগঞ্জ-যাদবপুর এবং শ্যামবাজার-বড়বাজার এলাকার পানীয় জল এবং নিকাশি পথের ডিজিটাল মানচিত্র তৈরি সম্পন্ন হয়েছে। ১০ ও ১১ নম্বর ব্লকের ১৯টি ওয়ার্ডের পানীয় জলের ডিজিটাল মানচিত্রও প্রস্তুত। পুরসভা সূত্রে খবর, সংশ্লিষ্ট নকশাগুলি মেয়র ফিরহাদ হাকিমকে দেখানো হয়েছে। তিনি এই কাজে সন্তোষ প্রকাশ করেছেন।

শহরের পানীয় জল সরবরাহ ব্যবস্থায় পাইপের ক্ষতি বা ছিঁদের কারণে বহু জায়গায় রাস্তা ভিজে যাওয়া বা জল অপচয়ের মতো সমস্যা দেখা যায়। এদিকে, নিকাশি পথের পলি জমে বা পাইপ ব্লক

হওয়ার ফলে জল উপচে পড়ার সমস্যা দীর্ঘদিনের। নতুন ডিজিটাল মানচিত্রের মাধ্যমে প্রতিটি রাস্তার নিচে থাকা পাইপলাইনের তথ্য সূনির্দিষ্টভাবে নথিভুক্ত হবে। এতে ভুল সমস্যার উৎস চিহ্নিত করা সম্ভব হবে। কোথায় কোন ব্যাসের পাইপ বসানো আছে, কোথায় ভালভ বা পাম্পিং স্টেশন রয়েছে, কতটি বাড়ি বা কলের সংযোগ রয়েছে—এসব তথ্য এক ক্লিকে দেখা যাবে। একই সঙ্গে নির্দিষ্ট স্থানে থাকা পুরকর্মীরা সঠিকভাবে কাজ করছেন কি না, তা তদারকিতেও এই প্রযুক্তি বিশেষ সহায়ক হবে।

কলকাতা পুরসভার নিকাশি বিভাগের মেয়র পারিষদ তারক সিং জানান, শহরের বস্তি বা নিম্নবিত্ত এলাকার নিকাশি ব্যবস্থার উন্নতিতেও এই মানচিত্র গুরুত্বপূর্ণ ভূমিকা রাখবে। আগে অনেক বস্তির নিকাশি পথের সঙ্গে মূল নিকাশি নালার কোনো সংযোগ ছিল না। এখন প্রতিটি বস্তিতে এই সংযোগ তৈরির কাজ চলছে এবং তা

ডিজিটাল মানচিত্রে অন্তর্ভুক্ত করা হচ্ছে। এই প্রকল্প সম্পূর্ণ হলে শহরের বস্তিগুলিতে পয়ঃপ্রণালীর সমস্যার সমাধান হবে।

পুরসভা সিদ্ধান্ত নিয়েছে, নিম্নবিত্ত এলাকাগুলিতে একাধিক ঘরের জন্য একটি পাইপের ব্যবস্থা করা হবে। পুরসভা এক বা দুটি রাস্তার কল সরিয়ে ঘরে ঘরে পানীয় জলের সংযোগ দেওয়া হবে। এতে জল অপচয় কমেবে এবং কল ভাঙার প্রবণতা বন্ধ হবে।

ডিজিটাল মানচিত্রের উপর ভিত্তি করে ভবিষ্যতে উন্নয়নের পরিকল্পনা করা হবে। কোথায় চার ইঞ্চির পাইপের বস্তি ছয় ইঞ্চি ব্যাসের পাইপ বসানো বা নতুন বৃষ্টির পাম্পিং স্টেশন তৈরির কাজ এই মানচিত্র অনুযায়ী নির্ধারণ করা হবে। এই উদ্যোগ শহরের জল এবং নিকাশি সমস্যার দীর্ঘমেয়াদী সমাধানে এক নতুন অধ্যায়ের সূচনা করবে।

উল্লেখ্য, ২০১৭ সালের ফেব্রুয়ারি মাসে রাজ্যের সিইও হিসাবে দায়িত্ব পালন করছেন শ্যামল কলিতা। ২০১৯, ২০২৪ সালের লোকসভা ভোট এবং ২০২১ সালের রাজ্য বিধানসভার ভোট পরিতালনা করেছেন তিনি।

বছরের শুরুতেই তৎপর মমতা

একের পৃষ্ঠার পর স্বাস্থ্যক্ষেত্রেও এই ধারা বজায় রাখতে ভায়ামভ হারবারে 'সেবাশ্রয়' স্বাস্থ্য শিবির চালুর ঘোষণা করেন অভিষেক।

উল্লেখ্য, 'ইন্ডিয়া' শরিক দলের অনেক নেতাই মমতাকে বিজেপি বিরোধী জোটের মুখ করার দাবি জানান। ইন্ডিয়াকে নেতৃত্ব দিতে তাঁর যে কোনও অসুবিধা নেই তা নিজেও স্পষ্ট করে দেন মমতা।

নতুন বছরে ইন্ডিয়া জোটের মুখ হয়ে ওঠার দৌঁড়ে মমতা কতদূর এগোতে পারবেন সেই দিকে তাকিয়ে রয়েছেন দেশবাসী।

বিধানসভার নির্বাচনের প্রাক্কালে মমতা বন্দ্যোপাধ্যায়ের অবস্থান কী হবে তা নিয়ে ইতিমধ্যেই শুরু হয়েছে বিতর্ক। রাজ্য সরকারি একাধিক প্রকল্পে সাফল্য পেয়েছে মমতা। এর জেরে তাঁর প্রতি প্রত্যাশা বাড়ছে মানুষের। পাহাড় থেকে জঙ্গলমহল—সারা রাজ্য জুড়ে জনকল্যাণমূলক কাজ করেছেন মমতা। এই কারণে তাঁর প্রতি প্রত্যাশা বাড়ছে সাধারণ মানুষের। মানুষের এই প্রত্যাশাই মমতার কাছে সবথেকে বড় চ্যালেঞ্জ।

বিধানসভার নির্বাচনের আগে নতুন বছরে দলের স্ট্র্যাটেজি কী হবে তা নিয়ে ইতিমধ্যেই ভাবনাচিন্তা শুরু করে দিয়েছেন ভূমণ্ডল সূত্রিহো। সোশ্যাল মিডিয়াকে অ্যাকটিভ করার ক্ষেত্রেও মমতা উদ্যোগী ভূমিকা নিতে চলেছেন।

বুধবার ১ জানুয়ারি ভূমণ্ডলের কর্মসূচির মাধ্যমে দলের প্রতিষ্ঠা দিবস পালন করবে শাসকদল। প্রধান প্রধানমন্ত্রী নরমোহন সিংহের প্রয়াণে রাষ্ট্রীয় শোক চলছে। তাই ভূমণ্ডলের কর্মসূচিতে জাতীয় পতাকা উত্তোলন হবে না।

বঞ্চনার বিরুদ্ধে রুখে দাঁড়াতে আমরা অটল: অভিষেক

নিজস্ব প্রতিনিধি— ব্যক্তিগত এবং পেশাগত জীবনে উত্থান-পতন, ২০২৪-কে ফিরে দেখে নতুন বর্ষকে স্বাগত জানানেন ভূমণ্ডল কংগ্রেসের সর্বভারতীয় সাধারণ সম্পাদক অভিষেক বন্দ্যোপাধ্যায়। সেই সঙ্গে নাম না করে বিরোধীদের পরোক্ষ আক্রমণ শানিয়ে তিনি জানিয়ে দিলেন, 'একা ও সংহতির প্রতি আমাদের প্রতিশ্রুতিকে আমরা অটুট রেখেছি, যারা বিভাজন সৃষ্টি করে আমাদের বঞ্চিত করতে চেষ্টাচ্ছে, তাঁদের বিরুদ্ধে দৃঢ়ভাবে রুখে দাঁড়িয়েছি।' উল্লেখ্য, মঙ্গলবার সমাজমাধ্যমে একটি ভিডিও পোস্ট করেছেন সাংসদ অভিষেক। যেখানে চিত্রিত হয়েছে 'জনগর্জন সভা'র জনসমূহ থেকে ভায়ামভ হারবার লোকসভা কেন্দ্রে অভিষেকের জয়, সংসদে তাঁর প্রশংসা।

বিগত বছরের স্মরণীয় যাত্রার কথা তুলে ধরে নববর্ষের প্রাক্কালে তিনি জনগণের প্রতি কৃতজ্ঞতা প্রকাশ করে লিখেছেন, '২০২৪ সাল আমাদের ধৈর্য্য ও ঐক্যের কঠিন পরীক্ষা দিয়েছে। তবে আমরা সমস্ত বাধা পেরিয়ে আরও শক্তিশালী হয়েছি। এই বছর ছিল ব্যক্তিগত ও পেশাগত ভাবে গভীর উন্নতির বছর। আমরা সমস্ত বাধা ও প্রতিকূলতাকে সাহসের সঙ্গে অতিক্রম করে মানুষের সেবার নিজেদের নিবেদন করেছি। তবে যা সবচেয়ে বেশি



প্রতি কৃতজ্ঞতা প্রকাশ করে লিখেছেন, '২০২৪ সাল আমাদের ধৈর্য্য ও ঐক্যের কঠিন পরীক্ষা দিয়েছে। তবে আমরা সমস্ত বাধা পেরিয়ে আরও শক্তিশালী হয়েছি। এই বছর ছিল ব্যক্তিগত ও পেশাগত ভাবে গভীর উন্নতির বছর। আমরা সমস্ত বাধা ও প্রতিকূলতাকে সাহসের সঙ্গে অতিক্রম করে মানুষের সেবার নিজেদের নিবেদন করেছি। তবে যা সবচেয়ে বেশি

স্মরণীয় হয়ে থাকবে, তা হল জনগণের ভালোবাসা এবং আশীর্বাদ। তাদের আশীর্বাদ ছাড়া আমরা অসম্পূর্ণ।' প্রশংসিত, বিরোধীদের 'চোখ রাঙানি' উপেক্ষা করে নিজ কেন্দ্রে রেকর্ড ভাঙে জয়ী হয়ে সাংসদ হিসাবে তৃতীয়বারের মতো নিজেকে জনসেবার নিযুক্ত করেছেন অভিষেক। এরপরই আক্রমণাত্মক রূপ ধারণ করেছেন সংসদে। এনডিএ সরকারকে বিধেহীন স্বমিহমায়, আবার প্রয়োজনে নিজ জোট (ইন্ডিয়া) শরিক কংগ্রেসের বিরুদ্ধাচারণ করতেও পিছপা হননি অভিষেক। বছর শেষেও তাঁর স্পষ্ট বক্তব্য, 'বঞ্চনার বিরুদ্ধে রুখে দাঁড়াতে আমরা অটল।' ২৪-এ অভিষেকের রাজনৈতিক জীবনের সফলতা যে তাঁকে আরও আত্মবিশ্বাসী করে তুলেছে তা আর বলায় অপেক্ষা রাখে না।

পুরোনো বছরকে বিদায়, নতুন বছরকে স্বাগত নিরাপত্তার প্রচারে কলকাতা পুলিশের অভিনব পোস্ট ভাইরাল

নিজস্ব প্রতিনিধি— মঙ্গলবার ২০২৪ সালের শেষদিন ও রাতে বর্ষ বরণ। এদিন শহরের পথে সুরক্ষার প্রচারেও অভিনব পোস্ট দেখা গেল কলকাতা পুলিশের সোশ্যাল মিডিয়ায় পাতায়। তা দেখতে অনেকটা 'পার্টী'র আমন্ত্রণ। তারাই আদলে জনতাকে সতর্ক করা হয়েছে এই মর্মে যে বর্ষদিব্যায়ের লম্বে যতই পার্টী করুন, ন্যূনতম বিধিনিষেধ মানতেই হবে। নইলে হতে হবে পুলিশের 'অতিথি', যা মোটেই কেউ চান না। 'সেফ ড্রাইভ', 'সেভ লাইফ' কর্মসূচির আওতায় এবারের বর্ষশেষের সুরক্ষার

বিষয়টিকে রাখা হয়েছে। ফেসবুক পোস্টে একটি কার্ড দেওয়া হয়েছে, যা পার্টির আমন্ত্রণপত্র মনে হলেও একটু খুঁটিয়ে দেখা গেলে কলকাতা পুলিশের আমন্ত্রণপত্রের আড়ালে আসলে কলকাতা পুলিশের সেই 'পার্টী'তে আসলে কারও না আসাই ভালো। নিয়ম লঙ্ঘন করলেই পুলিশের হাতে ধরা পড়তে হবে। পোস্টে স্পষ্ট উল্লেখ – কলকাতার রাস্তায় রাস্তায় টহল দেবে ট্রাফিক পুলিশ। বেপরোয়া গতিবেগ বা মদ্যপ অবস্থায় গাড়ি চালানো, ট্রাফিক সিগন্যাল ভেঙে চলে যাওয়া,

হেলমেট ছাড়া বাইক চালানোর মতো নিয়ম ভাঙার কাজ করলেই গ্রেপ্তারী আসন্ন। প্রতি বছর বর্ষশেষ ও বর্ষবরণের এই সময়ে কলকাতার ভিড়ে কথামাথায় রেখে বাড়তি নিরাপত্তা স্বাবস্থা থাকে কলকাতা পুলিশের তরফে। এবারও রাস্তার শহরে বাড়তি বাহিনী, ফ্লাইং স্কোয়াড, ওয়াচ টাওয়ার থাকবে। মোড়ে মোড়ে থাকবে টহলরত অতিরিক্ত ট্রাফিক পুলিশও। কলকাতা পুলিশ সূত্রে খবর, রাতভর প্রায় সাড়ে ৪ হাজার পুলিশ টহল দেবেন শহরের বিভিন্ন প্রান্তে।

'২৪-কে ফিরে দেখা মমতার

একের পৃষ্ঠার পর ডিসেম্বরের শুরু থেকেই উৎসবে ভাসছে রাজ্য। চলচ্চিত্র উৎসব থেকে শুরু করে ক্রিসমাস উৎসব—একের পর এক উল্লাসে ভাসছেন মমতা। বছর শেষের আগে কথা মতো সন্দেশখালি সফরে গিয়েছেন মুখ্যমন্ত্রী। সেখান থেকে মমতা রাজ্য সরকারি প্রকল্পের উপভোক্তাদের হাতে তুলে দিয়েছেন সুবিধা। প্রশাসনিক এই মঞ্চ থেকে তিনি সন্দেশখালির মহিলাদের সতর্ক করে দিয়েছেন। ভিডিওতে রয়েছে সেই ক্লিপসংগ।

মমতার শেয়ার করা ভিডিওটির নাম রাখা হয়েছে, '২০২৪ আ মেমোরিবেল ইয়ার উইথ দ্য মা, মাটি, মানুষ অফ বেঙ্গল'। ভিডিওটি শেয়ার করে ক্যাপশনে তিনি লেখেন, 'মা মাটি আর মানুষকে নিয়ে বাংলা আছে ভালো, ভূমণ্ডলের হাতেই থাকুক নতুন দিনের আলো।'

টেডার

NOTICE INVITING E-TENDER
The E-Bids is hereby invited on behalf of the Chairman, Barasat Municipality.
Tender Reference No Memo - 1846/BM/ET/G.Store/2024-25.
Date- 31/12/2024
For details, Please see website at www.wbtender.gov.in
Sd/-
Chairman, Barasat Municipality

OFFICE OF THE MAMUDPUR GRAM PANCHAYAT
(Under Barrackpore-1 Panchayat Samity, North 24 Parganas)

03 (Three) nos E-tender has been invited for the work Details Tender ID: 2024_ZPHD_793233 1 to 3, NIT No- 05/15th FC(UNTIED)/2024-25, Memo No.: 716/MGP/2024, Dated: 31.12.2024. Please visit the site: www.wbten- ders.gov.in and the office notice board of the undersigned.
Sd/- Pradhan
Mamudpur Gram Panchayat