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Draft Red Herring Prospectus)



Date: January 19, 2026

ATS TECHNO LIMITED
CIN: U27101GJ2004PLC044420

Incorporated on July 06, 2004 at Ahmedabad, Gujarat

Our Company was originally incorporated as Associated Thermal Spray Private Limited as Private Limited Company under the provisions of Companies Act, 1956 vide Certificate of Incorporation dated July 06, 2004 bearing Corporate Identification Number U27101GJ2004PTC044420 issued by the Assistant Registrar of Companies, Gujarat, Dadra and Nagar Haveli; Further, pursuant to Special Resolution passed by the shareholders at the Extra Ordinary General Meeting held on July 13, 2013 the name of our Company was changed from Associated Thermal Spray Private Limited to ATS Techno Private Limited and a fresh certificate of Incorporation was issued on July 19, 2013 bearing Corporate Identification Number U27101GJ2004PTC044420 by the Registrar of Companies, Gujarat, Dadra and Nagar Haveli. Subsequently, pursuant to Special Resolution passed by the Shareholders at the Extra Ordinary General Meeting, held on December 14, 2024 our Company was converted into a Public Limited Company and consequently, the name of our Company was changed from ATS Techno Private Limited to ATS Techno Limited vide a fresh certificate of incorporation consequent upon conversion from private company to public company dated December 31, 2024 issued by the Registrar of Companies; Central Processing Centre, bearing CIN: U27101GJ2004PLC044420. For further details, please refer to the chapter titled "History and Corporate Structure" beginning on Page No. 183 of this Draft Red Herring Prospectus.

Registered office: Plot No. 419 and 420, Road No 10, GIDC, Kathwada, Ahmedabad-382430, Gujarat, India

Tel No.: +91 99250 29538; **Website:** www.atstechno.in; **E-Mail:** acc@atstechno.in

Contact Person: Shefali Shah, Company Secretary and Compliance Officer

PROMOTERS OF THE COMPANY: BHAVESH OZA AND RADHABEN OZA

INITIAL PUBLIC ISSUE OF UP TO 66,00,000 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH OF ATS TECHNO LIMITED ("ATS" OR THE "COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹[•] PER EQUITY SHARE INCLUDING A SHARE PREMIUM OF ₹[•] PER EQUITY SHARE (THE "ISSUE PRICE") AGGREGATING TO ₹[•] ("THE ISSUE"), OF WHICH [•] EQUITY SHARES OF FACE VALUE OF ₹10/- EACH FOR CASH AT A PRICE OF ₹[•] PER EQUITY SHARE INCLUDING A SHARE PREMIUM OF ₹[•] PER EQUITY SHARE AGGREGATING TO ₹[•] WILL BE RESERVED FOR SUBSCRIPTION BY MARKET MAKER TO THE ISSUE (THE "MARKET MAKER RESERVATION PORTION"). THE ISSUE LESS THE MARKET MAKER RESERVATION PORTION I.e., NET ISSUE OF [•] EQUITY SHARES OF FACE VALUE OF ₹10/- EACH AT A PRICE OF ₹[•] PER EQUITY SHARE AGGREGATING TO [•] LACS IS HEREIN AFTER REFERRED TO AS THE "NET ISSUE". THE ISSUE AND THE NET ISSUE WILL CONSTITUTE [•] % AND [•] % RESPECTIVELY OF THE POST ISSUE PAID UP EQUITY SHARE CAPITAL OF OUR COMPANY. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY IN CONSULTATION WITH THE BRLM AND WILL BE ADVERTISED IN [•] (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND [•] (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER) AND [•] (A WIDELY CIRCULATED GUJARATI NATIONAL DAILY NEWSPAPER) WHERE OUR REGISTERED OFFICE IS LOCATED), AT LEAST TWO WORKING DAYS PRIOR TO THE BID/ISSUE OPENING DATE AND SHALL BE MADE AVAILABLE TO THE SME PLATFORM OF NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE EMERGE") FOR THE PURPOSES OF UPLOADING ON THEIR WEBSITE.

THE FACE VALUE OF THE EQUITY SHARES IS ₹ 10 EACH AND THE ISSUE PRICE IS [•] TIMES OF THE FACE VALUE.

Potential Bidders may note the following:

- The Section titled "Cover Page" beginning of Page no. 1 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section-I – General- Definitions and Abbreviations" beginning of Page no. 02 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Summary of Issue Documents" beginning of Page no. 03 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section II – Risk Factors" beginning of Page no. 05 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section - III –Introduction the Issue" beginning of Page no. 13 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Capital Structure" beginning of Page no. 14 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section IV - Particulars of the Issue Objects of The Issue" beginning of Page no. 15 of Draft Prospectus updated as stated in addendum.
- The Section titled "Basis for Issue Price" beginning of Page no. 34 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Business Overview" beginning of Page no. 35 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "History and Certain Corporate Matters" beginning of Page no. 43 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Our Management" beginning of Page no. 44 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Our Promoters and Promoter Group" beginning of Page no. 45 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section VI – Financial Information Restated Financial Information" beginning of Page no. 46 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Management's Discussion and Analysis of Financial Condition and Results of Operations" beginning of Page no. 47 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Financial Indebtedness" beginning of Page no. 49 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section VII – Legal and Other Regulatory Information- Government and Other Statutory Approvals" beginning of Page no. 50 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section VIII – Issue Related Information Issue Structure" beginning of Page no. 51 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Issue Procedure" beginning of Page no. 52 of Draft Red Herring Prospectus updated as stated in addendum.
- The Section titled "Section XI – Declaration" beginning of Page no. 53 of Draft Red Herring Prospectus updated as stated in addendum

BOOK RUNNING LEAD MANAGER TO THE ISSUE



Interactive Financial Services Limited
Address: Office No. 508, Fifth Floor, Priviera, Nehru Nagar, Ahmedabad – 380 015, Gujarat, India
Tel No.: 079 4908 8019
(M) +91-9898055647
Web Site: www.ifinservices.in
Email: mbd@ifinservices.in
Investor Grievance Email: info@ifinservices.in
Contact Person: Pradip Sandhir
SEBI Reg. No.: INM000012856

REGISTRAR TO THE ISSUE



BIGSHARE SERVICES PVT. LTD.
Address: Office No S6-2, 6th Floor Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri East, Mumbai- 400 093, Maharashtra
Tel No.: 022-6263 8200
Website: www.bigshareonline.com
E-Mail id: ipo@bigshareonline.com
Investor Grievance Email: investor@bigshareonline.com
Contact Person: Mr. Babu Rapheal C
SEBI REG. NO.: INR000001385

OFFER PROGRAMME

ANCHOR PORTION ISSUE OPENS/CLOSES ON*: [•] **BID/ OFFER OPENS ON: [•]** **BID/ OFFER CLOSE ON**: [•]**

*The Company may, in consultation with the Book Running Lead Manager, consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/ Issue Period shall be one Working Day prior to the Bid/Issue Opening Date.

**Our Company may in consultation with the BRLM, consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

**UPI mandate end time and date shall be at 5:00 pm on the Bid/Issue Closing Date.

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COVER PAGE

THE ISSUE

~~This Offer is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended (“SCRR”) read with Regulation 229 (2) of the SEBI ICDR Regulations and in compliance with Regulation 253 of the SEBI ICDR Regulations, wherein not more than 50% of the Net Offer shall be available for allocation on a proportionate basis to Qualified Institutional Buyers (“QIBs”) (the “QIB Portion”). Further, 5% of the QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders, including Mutual Funds, subject to valid Bids being received at or above the Offer Price. However, if the aggregate demand from Mutual Funds is less than 5% of the QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining QIB Portion for proportionate allocation to QIBs. Further, not less than [●] % of the Net Offer shall be available for allocation on a proportionate basis to Non-Institutional Investors and not less than [●] % of the Net Offer shall be available for allocation to Individual Investors in accordance with the SEBI ICDR Regulations, subject to valid Bids being received from them at or above the Offer Price. All Bidders, are required to participate in the Offer by mandatorily utilising the Application Supported by Blocked Amount (“ASBA”) process by providing details of their respective ASBA Account (as defined hereinafter) in which the corresponding Bid Amounts will be blocked by the Self Certified Syndicate Banks (“SCSBs”) or under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. For details, see “Issue Procedure” on page 288 of this Draft Red Herring Prospectus.~~

This Issue is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended (the “SCRR”) read with Regulation 229 of the SEBI ICDR Regulations and in compliance with Regulation 253 (1) and 253 (2) of the SEBI ICDR Regulations 2018, wherein not more than 50.00% of the Net Issue shall be available for allocation on a proportionate basis to Qualified Institutional Buyers (“QIBs”) (the “QIB Portion”), provided that our Company in consultation with the BRLMs may allocate up to 60.00% of the QIB Portion to Anchor Investors on a discretionary basis (“Anchor Investor Portion”). One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from the domestic Mutual Funds at or above the Anchor Investor Allocation Price in accordance with the SEBI ICDR Regulations. However, with effect from December 01, 2025, pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements)(Third Amendment) Regulations, 2025, of which, up to 40% of the Anchor Investor Portion shall be reserved in the following manner, (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) (“Net QIB Portion”). Further, 5.00% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders, other than Anchor Investors, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5.00% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further, the SEBI ICDR Regulations 2018, states that not less than 35% of the Net Issue shall be available for allocation to Individual Investors who applies for minimum application size. Not less than 15% of the Net Issue shall be available for allocation to Non-Institutional Investors of which one-third of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹ 10.00 Lakhs and two-thirds of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than ₹ 10.00 Lakhs and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other subcategory of Non-Institutional Portion. Subject to the availability of shares in non-institutional investors’ category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI (ICDR) Regulations, 2018. All Potential Bidders, other than Anchor Investors, are required to participate in the Issue by mandatorily utilising the Application Supported by Blocked Amount (“ASBA”) process by providing details of their respective ASBA Account (as defined hereinafter) in which the corresponding Bid Amounts will be blocked by the Self-Certified Syndicate Banks (“SCSBs”) or under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Issue through the ASBA process. For details, please refer to the chapter titled “Issue Procedure” on page 288 of this Draft Red Herring Prospectus.

(Under the Heading The Issue on Cover page above mentioned paragraph has been Updated)

SECTION I – GENERAL

DEFINITIONS AND ABBREVIATIONS

ISSUE RELATED TERMS

Terms	Description
Anchor Investor Portion	<p>Up to 60% of the QIB Portion which may be allocated by our Company, in consultation with the Book Running Lead Managers, to the Anchor Investors on a discretionary basis in accordance with the SEBI (ICDR) Regulations. One third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price, in accordance with the SEBI (ICDR) Regulations.</p> <p>Up to 60% of the QIB Portion which may be allocated by our Company, in consultation with the Book Running Lead Manager, to the Anchor Investors on a discretionary basis by our Company, in consultation with the Book Running Lead Manager in accordance with the SEBI ICDR Regulations. One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price, in accordance with the SEBI (ICDR) Regulations. However, effective December 1, 2025, in accordance with the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription in (ii) above, the allocation may be made to domestic Mutual Funds.</p>
life insurance company	“Life insurance company” means an entity registered with the Insurance Regulatory and Development Authority of India under the provisions of the Insurance Act, 1938
Pension Fund	“Pension fund” means a fund registered with the Pension Fund Regulatory and Development Authority under the provisions of the Pension Fund Regulatory and Development Authority Act, 2013.”

TECHNICAL AND INDUSTRY RELATED TERMS

Terms	Description
BHEL	Bharat Heavy Electronics Limited
GIPCL	Gujarat Industrial Power company Ltd
GNFC	Gujarat Narmada Valley fertilizer
GSFCL	Gujarat State Fertilizer and Chemical Ltd
HPCL	Hindustan Petroleum Corporation Ltd
HVOF	High Velocity Oxy Fuel
HSC	Indian Iron & Steel Company
IOCL	India Oil Corporation Limited
ISRO	Indian Space Research Organisation
NHPC	National Hydroelectric Power Corporation Limited
TNPL	Tamilnadu News Print & Paper Ltd

SUMMARY OF ISSUE DOCUMENT

PRE-ISSUE SHAREHOLDING OF PROMOTERS AND PROMOTER GROUP AS A PERCENTAGE OF THE PAID-UP SHARE CAPITAL OF THE COMPANY

Sr. No	Name of share holder	Pre-issue		Post Issue	
		No of equity shares	As a % of Issued Capital	No of equity shares	As a % of Issued Capital
(i) Promoters					
1.	Bhavesh Oza	1,35,05,000	76.08	1,35,05,000	[●]
2.	Radhaben Oza	16,79,375	9.46	16,79,375	[●]
	TOTAL (A)	1,51,84,375	85.55	1,51,84,375	[●]
(ii) Promoter Group					
3.	Aakash Oza	17,02,500	9.59	17,02,500	[●]
4.	Hansaben Oza	2,500	0.01	2,500	[●]
5.	Nimisha D Dave	27,600	0.16	27,600	[●]
6	Hasmukhbhai Oza	4,53,125	2.55	4,53,125	[●]
7	Shivangi Oza	2,500	0.01	2,500	[●]
	TOTAL (B)	21,88,225	12.32	[●]	[●]
(iii) Public					
8.	Sonalben Trivedi	3,77,400	2.13	3,77,400	[●]
	IPO	-	-	Upto 66,00,000	[●]
	TOTAL (C)	3,77,400	2.13	[●]	[●]
(iv)	TOTAL (A+B+C)	1,77,50,000	100.00	[●]	[●]

(Above mentioned table has been updated on page no: 20 of the Draft Red Herring Prospectus)

SUMMARY OF FINANCIAL INFORMATION

Particulars	As at 31 st March, 2025	As at 31 st March, 2024	As at 31 st March, 2023
Share Capital (₹ in Lakhs)	71.00	71.00	71.00
Net worth (₹ in Lakhs)	3,368.11	2,104.24	1,630.98
Revenue from Operation (₹ in Lakhs)	8,783.15	5,912.08	4,779.64
Other Income (₹ in Lakhs)	13.70	25.88	7.88
Profit after Tax (₹ in Lakhs)	1,274.53	475.54	233.96
Earnings per share (Basic & diluted) (₹) (Pre Bonus)	179.51	66.98	32.95
Earnings per share (Basic & diluted) (₹) (Post Bonus)	7.18	-	-
Net Asset Value per Equity Share (Basic & diluted) (Pre Bonus)	484.38	306.37	239.72
Net Asset Value per Equity Share (Basic & diluted) (Post Bonus)	19.38	-	-
Total borrowings (₹ in Lakhs)	2,947.54	1,522.97	1,299.49

(Above mentioned table has been updated on page no: 21 of the Draft Red Herring Prospectus)

SUMMARY OF OUTSTANDING LITIGATIONS & MATERIAL DEVELOPMENTS

Name of Entity	Criminal Proceedings	Tax Proceedings	Statutory or Regulatory Proceedings	Disciplinary actions by the SEBI or Stock Exchanges against our Promoters	Other Pending Litigations/ Actions	Aggregate amount involved (₹ in lakhs)
Company						
By the Company	Nil	Nil	Nil	Nil	Nil	Nil

Against the Company	Nil	Nil 22	Nil	Nil	Nil	Nil 92.07
Promoters, Directors, KMP, SMP						
By the Promoters, Directors, KMP, SMP	Nil	Nil	Nil	Nil	Nil	Nil
Against the Promoters, Directors, KMP, SMP	Nil	Nil	Nil	Nil	Nil	Nil
Group Companies						
By the Group Companies	Nil	Nil	Nil	Nil	Nil	Nil
Against Group Companies	Nil	Nil	Nil	Nil	Nil	Nil

SUMMARY OF RELATED PARTY TRANSACTIONS RELATED PARTIES UNDER AS 18

Name of the Party	Relationship
Hashmukhrai C. Oza	Director Relative of Key Managerial Personnel

(Above mentioned table has been updated has been updated in table Summary of Related Party Transactions on page no 22 of the Draft Red Herring Prospectus)

WEIGHTED AVERAGE PRICE AT WHICH THE EQUITY SHARES WERE ACQUIRED BY EACH OF OUR PROMOTERS IN THE ONE YEAR PRECEDING THE DATE OF THIS DRAFT RED HERRING PROSPECTUS.

Sr. No	Name of Promoter	No of Equity Shares acquired in the last one year from the date of his Draft Red Herring Prospectus	Weighted Average Cost of Acquisition (in Rs.) *
1.	Bhavesb Oza	5,40,200 1,29,64,800	Nil
2.	Radhaben Oza	53,175 12,76,200	Nil

*Bonus Issue as on September 01, 2025 of in the ratio of 24:1 (i.e. 24 equity shares for one equity share)

(Above mentioned table has been updated on page no: 23 of the Draft Red Herring Prospectus)

SECTION II – RISK FACTORS

9. The Company operates across diverse sectors and leverages industry-specific expertise; however, any errors in execution could negatively affect its reputation, customer relationships, and financial performance.

The Company operates across multiple industries, including steel, paper, hydro power, thermal power, petrochemicals, and, more recently, high-precision sectors such as aerospace. While this diversified sectoral presence reduces dependence on any single industry and allows the Company to leverage opportunities across sectors with different growth cycles, it also exposes the Company to risks inherent in operating in varied and technically demanding markets. Each industry has its own regulatory framework, operational standards, and market dynamics, which may affect the Company's ability to consistently deliver products and services at the expected quality, cost, and timelines. Industry-wise revenue bifurcation is as stated under:

(` in lakhs)

Products/Services Offered	2024-2025		2023-2024		2022-2023	
	Value	%	Value	%	Value	%
Sale of Goods						
Steel Industry Sale of Goods	3851.57	43.85	2914.13	49.29	1791.58	37.48
Other Engineering Sale of Goods – Printing, Polyfilm, Paper, Textile, Laminate etc.	745.11	8.48	46.44	0.79	162.84 163.62	3.412
Total Sale of Goods	4596.68	52.34	2960.57	50.08	1954.41 1955.20	40.89 90
Sale of Services						
Steel Industry Service	1636.23	18.63	1427.89	24.15	1042.57	21.81
Hydro Industry Service	508.69	5.79	301.59	5.10	400.37	8.38
Paper Industry Service	659.72	7.51	748.03	12.65	788.94	16.51
Oil & Gas Industry Service	431.20	4.91	31.56	0.53	167.77	3.51
Thermal Power Industry Service	403.27	4.59	207.00	3.50	195.85	4.10
Other Engineering Service - Printing, Polyfilm, Space, Textile, Pump, Laminate etc.	547.37	6.23	235.45	3.98	229.74 228.95	4.81 4.79
Total Sale of Services	4186.47	47.66	2951.52	49.92	2825.23 2824.44	59.11 10
Total	8783.15	100.00	5912.08	100.00	4779.64	100.00

The Company's expansion into high-precision sectors ~~including space projects linked to ISRO, demands continuous investment in specialized technology, skilled personnel, and strict compliance with industry standards. In addition, the Company provides services to major government enterprises such as SAIL, NTPC, IOCL, BPCL, HPCL, BHEL, NHPC, GNFC, GEB, GSFC, GIPCL, etc.~~ any failure to maintain or upgrade its technical capabilities, or any errors in execution, could adversely affect the Company's reputation, client relationships, and financial performance. Moreover, fluctuations in demand or operational disruptions in one sector may not be fully mitigated by activities in other sectors, which could impact the Company's overall business stability.

Investors should therefore consider that while diversification and technical expertise are strategic strengths, they do not eliminate the risks associated with sector-specific demand volatility, technological challenges, or regulatory compliance across multiple industries. We have not faced any such issues in the past but can assure for the future.

(Risk Factor no:9 has been updated on page no 30 of the Draft Red Herring Prospectus)

10. Our Company's inability to trace certain old share transfer records may constitute a technical non-compliance under the Companies Act, exposing us to potential penalties that could affect our financial stability.

Our Company was incorporated in 2004 and has undertaken various share transfers since incorporation. As per the requirements of the Companies Act, 1956/2013, a company is required to maintain proper records of share transfers, including executed share transfer forms/ gift deeds (if any) and Share Transfer Register. While our Company has maintained Share transfer Registers and transfer forms for share transfers carried out from FY 13-14 onwards, certain transfer forms pertaining to earlier years are not traceable. The details of such transfers are summarized below:

Sr. No.	Financial Year	No. of Shares Transferred	Transferor	Transferee	Remarks
1.	2008-09	15000	Winter Fresh Food Private Limited	Shilpaben Patel	Transfer form not available
2.	2008-09	10000	Genus Commu-Trade Limited	Radhaben Oza	Transfer form not available
3.	2008-09	5000	Ken Securities Limited	Radhaben Oza	Transfer form not available
4.	2009-10	5000	Jas Carrier Private Limited	Babulal Patel	Transfer form not available
5.	2009-10	5000	Jas Carrier Private Limited	HasmukhBhai Oza	Transfer form not available
6.	2010-11	15000	Radiant Winning Private Limited	Babulal Patel	Transfer form not available
7.	2010-11	15000	Jammu Distributors Private Limited	Babulal Patel	Transfer form not available
8.	2010-11	20000	Red Hot Mercantile Private Limited	HasmukhBhai Oza	Transfer form not available
9.	2010-11	15000	Brilliant Merchandise Private Limited	Shilpaben Patel	Transfer form not available
10.	2010-11	15000	Brightstar Commonsale Private Limited	Radhaben Oza	Transfer form not available
11.	2010-11	10000	Gensis Mercnats Private Limited	Radhaben Oza	Transfer form not available

(As certified by the Practicing Company Secretary of the Company as vide their certificate dated November 20, 2025 vide ICSI UDIN: A036032G001969911)

As per the provisions of the Companies Act, 1956/2013, proper maintenance of transfer deeds and related records is the responsibility of the Company. Non-availability of transfer deeds for certain past transactions may be viewed as a technical non-compliance under the applicable provisions of the Companies Act, 1956/2013. While the Company has not received any notice or penalty in this regard till date, there can be no assurance that regulatory authorities may not take a different view in the future.

That said, this matter relates only to certain historic transfers and does not impact the current shareholding pattern of the Company. It is important to note that as on date, 100% of the Company's equity shares are held in dematerialized form with depositories, where all ownership records are electronically maintained, updated, and verifiable. This significantly reduces the risk of any adverse impact on the Company or its shareholders on account of the missing historic transfer forms.

(Above mentioned Risk Factor has been shifted from risk factor no: 42 to risk factor no:10)

11. There are certain instances of delays in the last three financial years with ROC/Statutory Authorities.

Our Company also in the last three financial years have made delay in filings of some RoC forms as per the stipulated timelines prescribed under the Companies Act, 2013. Our Company has paid requisite late fees for such filings, and no-show cause notice in respect of the same has been received by our Company till date. The details of ROC Late Filings are as follows:

Sr No.	Form	Date of Event	Due Date	Filing Date	Remarks on Delay
1.	Form AOC-4	For the financial year ending on 31/03/2023 AGM 30/09/2023	With in 30 days of AGM	11/11/2023	Form has been filed delay with additional challan beyond the prescribed period.
2.	Form DIR-12	30/09/2015	With in 30days	08/10/2024	Form has been filed delay with additional

					challan beyond the prescribed period.
3.	Form CHG-1	28/07/2025	After 30days	29/08/2025	Form has been filed delay with additional challan beyond the prescribed period.
4.	Form MGT-14	07/07/2025	After 30days	29/08/2025	Form has been filed delay with additional challan beyond the prescribed period.

Further, no show cause notice in respect to the above has been received by the Company till date and no penalty or fine has been imposed by any regulatory authority in respect to the same. It cannot be assured, that there will not be such instances in the future or the Company will not commit any further delays in relation to its reporting requirements, or any penalty or fine will not be imposed by any regulatory authority in respect to the same. **Though as a part of corrective measure company has already implemented internal controls to track the compliances required, due dates and the actual date of compliances on regular basis to ensure such delays are prevented in future.** The happening of such event may cause adverse effect on results of operations and financial position.

(Above mentioned Risk Factor has been updated and shifted from risk factor no: 41 to risk factor no:11)

12. “The leased agreements executed by the Company are not registered hence the lessor may have the right to terminate the lease without notice or compensation, which can adversely impact Company’s operation.”.

The Company has entered into lease agreements dated March 28, 2025, for its New Plant at Bellari, Karnataka, executed on non-judicial stamp paper of ₹300/- each. These lease agreements have been notarized but not registered under the provisions of the Registration Act, 1908. As the said lease agreements are not registered, there exists a risk that such leases may not be admissible as evidence in a court of law to prove the terms and conditions of tenancy, except as collateral evidence. Further, the lessor may have the right to terminate the lease without notice or compensation, and the Company’s possession of the leased premises could be subject to potential disputes or challenges.

Any such event could adversely impact the Company’s operations if the Company is required to vacate or relocate its registered office or operational unit, which could in turn affect business continuity, incur relocation costs, or cause temporary disruption in operations. For further details, please refer page no. 172, Details of Immovable Property in the chapter titled “Business Overview”.

(New risk factor has inserted as Risk Factor no: 12)

16. Commencement of manufacturing activities at the Kuha facility prior to receipt of factory license may expose the Company to regulatory risks which can affect the operation of the business as well as it can impact the financial condition of the Company.

The Company commenced manufacturing operations at its Kuha facility, Plot No - A/04, Star Platinum Industrial Park, Kuha, Ahmedabad, primarily due to capacity constraints at its existing Kathwada units. The Company executed a rent agreement for the said premises on September 01, 2025 and applied for the License to Work as a Factory under the provisions of the Factories Act, 1948 on September 16, 2025. The Factory License for the Kuha facility was subsequently received in November 2025. Accordingly, there was a time gap between the commencement of manufacturing activities and receipt of the formal factory license.

The Company already holds valid factory licenses for its existing manufacturing units. Further, till date, no notice, observation, penalty, or adverse communication has been issued to the Company by any regulatory or statutory authority in relation to the Kuha facility or its operations.

However, the Company cannot assure that no notices, penalties, or other regulatory actions will be initiated in the future in relation to past or ongoing compliance requirements. Any failure to obtain, maintain, renew, or comply with applicable statutory approvals, licenses, or permissions within prescribed timelines may adversely affect the Company’s business operations, financial condition, and results of operations.

For further detail on the applicable licenses of the Company, please refer chapter titled ‘Government and Other Statutory Approvals’ on page no. 256 of the Red Herring Prospectus.

(New risk factor has inserted as Risk Factor no: 16)

19. The Company is dependent on few numbers of suppliers. Loss of any of this large supplier may affect our cost of raw material and profitability.

Our principal raw materials are Steel, Steel Grit, Coating Material and Aluminum Oxide Grit etc. Our top ten suppliers Contributes 36.74 %, 41.11 % and 47.02 % of our total Purchase for the financial year ended on March 31, 2025, March 31, 2024, and March 31, 2023 respectively on ~~standalone basis~~ ~~consolidated basis~~.....

(Word Consolidated has been replaced with the word standalone on page no: 33 of the Draft Red Herring Prospectus)

25. Our brand reputation and customer loyalty are closely tied to the Product and Coating Quality, Consistency and timely delivery; any deviation may harm our business.

The Company’s brand reputation and customer relationships are largely dependent on its ability to consistently deliver products and services that meet the required quality and timely delivery. The Company manufactures steel rolls, industrial components, and provides specialized thermal spray coating and surface engineering services, which are critical to the operations of its customers in industries such as steel, power, paper & packaging, petrochemicals & refineries, and space, etc. Even minor deviations in product quality, performance, or timely delivery could result in significant operational issues for customers, including plant downtime, reduced efficiency, or safety hazards.

Any such deviation may lead to customer dissatisfaction, loss of repeat business, and negative publicity, which could harm the Company’s reputation and credibility in the market. Furthermore, customers in high-precision sectors such as aerospace and government undertakings such as ~~SAIL, NTPC, IOCL, BPCL, HPCL, BHEL, NHPC, GNFCL, GSECL, GSFCL, ISRO and GIPCL~~ demand strict compliance with quality specifications. Failure to meet these stringent requirements could result in cancellation of contracts, penalties, or exclusion from future projects.

While the Company has established quality control measures and has not faced material quality-related disputes till date, there can be no assurance that such issues will not arise in the future. Any adverse event relating to quality or safety could materially impact the Company’s business, financial performance, customer loyalty, and long-term growth prospects. To know more about Quality Check of our Company, please refer page no.127 in the Chapter titled “Business Overview” in the Draft Red Herring Prospectus.

(Risk Factor no: 21 has been updated on page no 36 of the Draft Red Herring Prospectus)

27. State Our Company requires significant amount of working capital for a continuing growth. Our inability to meet our working capital requirements may adversely affect our results of operations.

Our Company proposes to utilize ₹905.00 ~~900.00~~ lakhs from the Net Proceeds of the Issue to meet its working capital requirements for the financial year ending March 31, 2026.....

(The Word 900.00 lakhs has been replaced with the word 905.00 on page no 37 of the Draft red Herring Prospectus.)

29. Our Company, its Promoters, its directors and its group companies are involved in litigation proceedings that may have a material adverse outcome.

There are outstanding legal proceedings involving our Company, its Promoters and its Directors. These proceedings are pending at different levels of adjudication before various courts.

A summary of outstanding litigation proceedings involving our Company, its Promoters and its Directors as on the date of this Draft Red Herring Prospectus is provided below:

(in Rs. lakhs)

Particulars	Number of cases	Total amount involved
Our Company		
Direct Tax	2	8.97
Indirect Tax	20	83.05
Our Promoters		
Direct tax	NIL	NIL
Our Directors (other than Promoters)		
Direct Tax	NIL	NIL
Total	22	92.02

We may be required to devote management and financial resources in the defense or prosecution of such legal proceedings. Should any new developments arise, including a change in Indian laws or rulings against us by the appellate courts or tribunals, we may face losses and we may have to make further provisions in our financial statements, which could increase our expenses and our liabilities. Decisions in such proceedings, adverse to our interests, may have a material adverse effect on our business, cash flows, financial condition, and results of operations. Failure to successfully defend these or other claims, or if our current provisions prove to be inadequate, our business and results of operations could be adversely affected. Even if we are successful in defending such cases, we will be subject to legal and other costs relating to defending such litigation, and such costs could be substantial. In addition, we cannot assure you that similar proceedings will not be initiated in the future. Any adverse order or direction in these cases by the concerned authorities, even though not quantifiable, may have an adverse effect on our reputation, brand, business, results of operations and financial condition. For further details, please refer to the section “**Outstanding Litigation and Material Developments**” beginning on page no. 276 of Draft Red Herring Prospectus.

(New risk factor has inserted as Risk Factor no: 25)

23. State Our Company requires significant amount of working capital for a continuing growth. Our inability to meet our working capital requirements may adversely affect our results of operations.

Our Company proposes to utilize ~~₹900.00~~ ₹905.00 lakhs from the Net Proceeds of the Issue to meet its working capital requirements for the financial year ending March 31, 2026.....

26. Risk of Time Overruns and Cost Overruns During Relocation of Operations

As part of our expansion plan, the Company proposes to shift operations from the existing unit to the new manufacturing facility. Even though the current unit at Kuha and the proposed unit at Kathwada are located close to each other, the relocation process may still face time overruns and higher-than-estimated costs. These risks may arise due to delays in completing construction or interior work, slower-than-expected delivery or installation of machinery, dependency on external vendors for utilities such as power and water connections, or unplanned expenses relating to equipment shifting, calibration, or trial runs. Any delay in stabilising the new facility may also temporarily affect our production output.

Further, if labour availability fluctuates during the transition period or if contractors do not perform as scheduled, the relocation could stretch beyond planned timelines. Cost overruns may also occur if material prices increase, additional compliance requirements arise, or if technical modifications are needed after installation.

To mitigate these risks, the Company has prepared a phased relocation plan to ensure that operations at the existing unit continue until the new facility becomes fully functional. We have allocated buffer time and contingency provisions within the project cost, engaged experienced vendors, and will closely monitor the progress of each stage of the relocation. Despite these steps, there is no assurance that unexpected delays or additional costs will not arise, which may impact our operational timelines and financial projections.

(New risk factor has inserted as Risk Factor no: 30)

34 The Company has acquired certain second-hand machines as part of its overall machinery set. While these machines are currently operational, their long-term performance and remaining useful life cannot be fully predicted. If any major repair, maintenance, or early replacement becomes necessary in the future, it may lead to additional costs and could have an impact on the Company’s financial position.

The Company has acquired certain second-hand machines as part of its total machinery base. These machines are currently installed and functioning, and the Company uses them alongside its newly procured equipment. While they are operational at present, the long-term performance, reliability, and remaining useful life of previously used machinery cannot be estimated with the same certainty as new machines.

Because these machines have undergone prior usage, the likelihood of unexpected maintenance, higher servicing needs, or earlier-than-anticipated replacement cannot be ruled out. If any significant repair or replacement becomes necessary, the Company may be required to incur unplanned expenditure. Such additional costs could affect the Company's financial position, particularly if the repair timelines lead to temporary production disruptions or increased downtime.

The Company intends to continue routine preventive maintenance and monitoring of these machines; however, despite such efforts, the Company cannot assure that unforeseen issues will not arise due to their second-hand nature.

For further details regarding the complete list of plant and machinery owned and used by the Company, including specifications, locations, and year of acquisition, please refer to the section titled "Machineries" on page no: 159, in the Chapter Titled "Business Overview" in this Red Herring Prospectus.

(New risk factor has inserted as Risk Factor no: 36)

35. Manufacturing process requires the labourers to work under potentially dangerous circumstances.

Our employees/labour may be required to work under potentially dangerous circumstances in the operation of our manufacturing unit associated with the handling, storage, movement and production of our Products, as well as accidents. Any mishandling of our equipment and machineries could also lead to serious and sometimes fatal accidents. These accidents can cause personal injury and loss of life, severe damage to and destruction of property and equipment, environmental damage and may result in the suspension of operations and the imposition of civil and criminal liabilities. Liabilities incurred as a result of these events have the potential to adversely impact our financial position and reputation. Events like these could result in liabilities, or adversely affect our reputation with suppliers, customers, regulators, employees and the public, which could in turn affect our financial condition and business performance.

(New risk factor has inserted as Risk Factor no: 37)

36. The Company does not have any comparable listed peer companies in India and internationally.

There are currently no publicly listed companies that are directly comparable to us in terms of our business model, product and service offerings, market positioning, or operational scale within the Steel, Hydro, Paper, Oil & Gas, and Thermal Power Industry. The absence of such comparable listed entities may adversely affect the ability of prospective investors, financial analysts, and other market participants to accurately assess our business, competitive positioning, financial performance, and growth prospects. In the absence of directly comparable peers, investors may face increased uncertainty when evaluating our valuation metrics, risk profile, and overall investment potential. This may result in reduced market confidence, diminished demand for our securities (in the event of a public offering), increased volatility in the market price of our securities, and potentially an undervaluation relative to our intrinsic or fair market value. Additionally, the lack of industry benchmarks may hinder the ability of investors to make informed comparisons, thereby impairing the liquidity and broader marketability of our securities.

(New risk factor has inserted as Risk Factor no: 38.)

37. The Company has acquired certain second-hand machines as part of its overall machinery set. While these machines are currently operational, their long-term performance and remaining useful life cannot be fully predicted. If any major repair, maintenance, or early replacement becomes necessary in the future, it may lead to additional costs and could have an impact on the Company's financial position.

The Company has acquired certain second-hand machines as part of its total machinery base. These machines are currently installed and functioning, and the Company uses them alongside its newly procured equipment. While they are operational at present, the long-term performance, reliability, and remaining useful life of previously used machinery cannot be estimated with the same certainty as new machines.

Because these machines have undergone prior usage, the likelihood of unexpected maintenance, higher servicing needs, or earlier-than-anticipated replacement cannot be ruled out. If any significant repair or replacement becomes necessary, the Company may be required to incur unplanned expenditure. Such additional costs could affect the Company's financial position, particularly if the repair timelines lead to temporary production disruptions or increased downtime.

The Company intends to continue routine preventive maintenance and monitoring of these machines; however, despite such efforts, the Company cannot assure that unforeseen issues will not arise due to their second-hand nature.

For further details regarding the complete list of plant and machinery owned and used by the Company, including specifications, locations, and year of acquisition, please refer to the section titled "Machineries" on page no: 159, in the Chapter Titled "Business Overview" in this Red Herring Prospectus.

(New risk factor has inserted as Risk Factor no: 39)

41. There have been instances of delay in filing of Provident Fund (PF) returns, Goods and Service Tax returns (GST) and return of Tax Deducted at Source (TDS) dues.

There have been instances of delay in filing of PF returns, ESI Returns, GST returns in the past 3 years which were due to initial technological issue with GST portal, limited time frame for staff to align with the amendments in the initial years and multiple clarifications issued by the GST authorities. A wrong filing of GST return can lead to huge penalties and interest. Therefore, reconciliation and checking of returns before submitting them is necessary as there is no opportunity to make any changes afterward. Hence, there were delays in filing of GST returns in order to include correct inputs from all stakeholders involved and make them error free. There were also some delays in payment of Tax Deducted at Source (TDS) primarily due to technical glitches on the portal. Similarly, there were also some delays in payment of Provident Fund (PF) returns and delay in Payment of Professional Tax. There can be no assurance that such delays may not arise in future. **Though as a part of corrective measure company has already implemented internal controls to track the compliances required, due dates and the actual date of compliances on regular basis to ensure such delays are prevented in future.** There is a possibility of financial penalties being imposed on us by the relevant Government authorities, which may have a material adverse impact on our cash flows and financial condition. The details of delay filling by the company are as under:

Delay in the filling of GST Returns is as under:

GSTR-1			
Financial year	Month	Establishment with delayed filing	Delay in days
2022-2023	1	-	-
2023-2024	1	-	-
2024-2025	1	-	-
GSTR-3B			
Financial year	Month	Delay in days	
2022-2023	April 2022	16	
	May 2022	17	
	June 2022	15	
	July 2022	4	
	August 2022	8	
	September 2022	1	
	October 2022	1	
	November 2022	7	
2023-2024	-	-	
2024-2025	-	-	

The Following table depicts the details of various statutory dues by the Company: (Amount in Lakhs)

Governing Laws	2024-2025	2023-2024	2023-2022
Contribution Towards Employee Provident Fund (EPF)			
Total Amount paid towards EPF	54.72	44.22	38.48

Number of instances of delay	-	1	-
Number of days of delay	-	7	-
Average Number of employees*	-	77	-
Contribution Towards Employee State Insurance (ESIC)			
Average Number of employees*	140	181	104
Total Amount paid towards ESIC	7.48	7.14	6.84
Number of instances of delay	2	2	1
Number of days of delay	2	8	3
Income tax and Tax Deducted at Source (IT & TDS)			
Average Number of employees*	-	-	3
Total Amount	50.49	40.37	38.02
Number of instances of delay	-	-	1
Number of days of delay	-	-	23
Professional Tax			
Average Number of employees*	102	123	103
Total Amount	3.12	2.93	2.75
Number of instances of delay	1	1	1
Number of days of delay	27	6	28

*Average Number of employees means the average total employees month on month for which the above amount has been considered and paid.

(Above mentioned risk factor:41 has been updated)

42. Our business is cyclical in nature, with a substantial portion of annual revenues generated in March, which also results in an extended receivables cycle. This may adversely affect our cash flows, working capital, and financial performance.

A significant portion of our business is concentrated toward the end of the financial year, particularly in the month of March. On average, more than 25% of our annual turnover is recorded during this period, driven largely by the procurement and maintenance budgets of our corporate customers, many of whom utilize their annual allocations close to year-end. As a result, a large volume of work is executed and invoiced during this month, making our revenues inherently cyclical.

This concentration of invoicing also affects our receivables cycle. Although we generally offer a credit period of 60 days to our corporate clients, the credit period is calculated from the date of the Goods Receipt Note (GRN) prepared by the customer. The time taken for transportation, delivery acknowledgment, and client inspection extends the effective collection cycle. Consequently, our actual trade receivables period has historically been higher than the standard credit period.

Over the last three financial years, our average receivables cycle has ranged between 106 and 123 days due to this year-end concentration of billing. For projections, we have considered an average collection period of 125 days. Any delay in dispatches, client inspections, GRN issuance, or payment processing particularly during the peak month of March may adversely impact our cash flows, working capital requirements, and overall financial performance. Investors should carefully consider the impact of these cyclical and operational factors when evaluating our results and future outlook.

(New risk factor has inserted as Risk Factor no: 42)

62. All of our directors do not have any prior experience of being a director in any other listed company in India.

Our Board of Directors currently consists of ~~Six~~ four (4) members, which includes One (01) Managing Director, One (01) Non-Executive Director and Two (02) Independent Directors. While our Board members bring significant expertise in their respective fields, none of them have prior experience serving as directors in any other listed company India. This lack of experience may present potential challenges in aligning with the best practices of corporate governance and effectively implementing these norms. Additionally, the absence of such experience could influence the company's credibility and reputation among investors and other key stakeholders. For further details, please refer to the chapter titled "Our Management" on page no. 188 of Draft Red Herring Prospectus.

SECTION - III –INTRODUCTION

THE ISSUE

4. Our Company, in consultation with the BRLMs, may allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. 40% of the Anchor Investor Portion shall be reserved for (i) 33.33% shall be available for allocation to domestic Mutual Funds, and (ii) 6.67% for life insurance companies and pension funds, In the event of under-subscription in the Anchor Investor Portion, the remaining Equity Shares shall be added to the QIB Portion. ~~The QIB Portion will accordingly be reduced for the Equity Shares allocated to Anchor Investors. One third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. In the event of under subscription in the Anchor Investor Portion, the remaining Equity Shares shall be added to the Net QIB Portion.~~ Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the Net QIB Portions shall be available for allocation on a proportionate basis to all QIB Bidders (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Issue Price. In the event the aggregate demand from Mutual Funds is less than as specified above, the balance Equity Shares available for Allotment in the Mutual Fund Portion will be added to the Net QIB Portion and allocated proportionately to the QIB Bidders (other than Anchor Investors) in proportion to their Bids. For details, see “Issue Procedure” on page 288 of the Draft Red-herring Prospectus.

(Pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025 above mentioned paragraph has been updated in the chapter titled The Issue on page no 54 of the Draft Red Herring Prospectus)

Capital Structure

14. Lock-in of securities held by persons other than the promoters:

In terms of Regulation 239 of the SEBI (ICDR) Regulations, 2018, the entire pre-issue capital held by the Persons other than the Promoters shall be locked in for a period of one year from the date of allotment in the Initial Public Issue. Accordingly, ~~29,15,625~~ 25,65,625 Equity shares held by the Persons other than the Promoters shall be locked in for a period of one year from the date of allotment in the Initial Public Issue.

(Above mentioned paragraph updated on page no 83 of the Draft Red Herring Prospectus.)

8. The shareholding pattern before and after the Issue:

Sr. No	Name of share holder	Pre-issue		Post Issue	
		No of equity shares	As a % of Issued Capital	No of equity shares	As a % of Issued Capital
(i) Promoters					
1.	Bhavesb Oza	1,35,05,000	76.08	1,35,05,000	[●]
2.	Radhaben Oza	16,79,375	9.46	16,79,375	[●]
	TOTAL (A)	1,51,84,375	85.55	1,51,84,375	[●]
(ii) Promoter Group					
3.	Aakash Oza	17,02,500	9.59	17,02,500	[●]
4.	Hansaben Oza	2,500	0.01	2,500	[●]
5.	Nimisha D Dave	27,600	0.16	27,600	[●]
6	Hasmukhbhai Oza	4,53,125	2.55	4,53,125	[●]
7	Shivangi Oza	2,500	0.01	2,500	[●]
	TOTAL (B)	21,88,225	12.32	[●]	[●]
(iii) Public					
8.	Sonalben Trivedi	3,77,400	2.13	3,77,400	[●]
	IPO	-	-	Upto 66,00,000	[●]
	TOTAL (C)	3,77,400	2.13	[●]	[●]
(iv)	TOTAL (A+B+C)	1,77,50,000	100.00	[●]	[●]

(Above mentioned table has been updated on page no: 79 of the Draft Red Herring Prospectus.)

SECTION IV - PARTICULARS OF THE ISSUE

OBJECTS OF THE ISSUE

Requirement of funds and utilization of Net Proceeds

Sr. No.	Particulars	Estimated Amount (₹ In lakhs)
1	Capital Expenditure for Factory Premises	1,769.48
2	Capital Expenditure for Plant and Machineries for Kuha Plant	1,170.81
3	Capital Expenditure for plant and machineries for Bellary Plant	852.25
4	Repayment of secured loans	1200.00
5	Working Capital	905.00
6	General corporate purposes	[•]
Total utilization of net proceeds		[•]

The fund requirements mentioned above are based on internal management estimates of our Company and have not been verified by the Book Running lead manager or appraised by any bank or financial institution or any other external agency. Given the dynamic nature of our business and our Company, we may have to revise the estimates from time to time on account of various factors beyond our control, such as market conditions, competitive environment and interest rate fluctuations. Consequently, the fund requirements of our Company are subject to revisions in the future at the discretion of the management. In addition, the estimated dates of completion of various plans as described herein are based on management's current expectations and are subject to change due to various factors, some of which may not be in our control. The quotations are received for estimating the project cost and at the time of finalization of the plant and machinery, the party may change.

~~In the event of shortfall of funds for the activities proposed to be financed out of the Net Proceeds as stated above, our Company may re-allocate the Net Proceeds to the activities where such shortfall has arisen, subject to compliance with applicable laws. Further, in case of shortfall in the Net Proceeds or cost overruns, our management may explore a range of options including utilizing our internal accruals or seeking debt financing.~~

~~For further details on the risks involved in our proposed fund utilization as well as executing our business strategies, please see the section titled "Risk Factors" beginning on page 25 of this Draft Prospectus.~~

Further, in case of any variation in the actual utilisation of funds earmarked for the purposes set forth above, any increase in fund requirements for a particular purpose may be financed out of surplus funds, if any, available from other purposes for which funds are being raised under the Offer. To the extent the Company is unable to utilise any portion of the Net Proceeds towards the aforesaid objects in accordance with the estimated schedule of deployment specified above, the Company shall deploy such Net Proceeds in subsequent financial years towards the aforesaid Objects.

Moreover, if the actual utilisation towards any of the Objects is lower than the proposed deployment, such balance shall be used for general corporate purposes to the extent that the total amount so utilised shall not exceed 15% of the aggregate gross proceeds of the Issue or ₹1,000.00 lakhs, whichever is lower, in accordance with Regulation 230(2) of the SEBI ICDR Regulations. In case of any shortfall in raising the requisite capital from the Net Proceeds or an increase in the total estimated cost of the Objects, business considerations may require the Company to explore various options, including utilisation of internal accruals and/or raising debt. However, there can be no assurance that such alternate arrangements will be available to fund any such shortfall.

All quotations mentioned in this section are valid as on the date of this Prospectus. However, the Company has not entered into any definitive agreements with any of the vendors, and therefore, there can be no assurance that the same vendors would be engaged to eventually supply the equipment at the same costs. The Company is yet to place orders for 100% of the plant and machinery. Any delay in placing orders for plant and machinery and/or solar plant may further delay the schedule of implementation and increase the cost of commissioning the manufacturing unit. This may impact the cost of establishing the proposed project, which may be subject to risks of unanticipated delays in implementation, cost overruns, and other risks and uncertainties.

There can be no assurance that the Company would be able to procure equipment at the estimated costs. If the Company engages vendors other than those from whom quotations have been obtained, or if the quotations expire, the estimates and actual costs for services may differ from the current estimates. Some of the quotations mentioned above do not include costs of freight, insurance, goods and services tax (wherever applicable), and other applicable

taxes, as these can be determined only at the time of placement of orders. Any such additional costs shall be funded from the Net Proceeds allocated towards general corporate purposes or, if required, through contingencies. In case of any increase in the estimated costs, such additional costs shall be incurred from the Company's internal accruals.

For further details on the risks involved in our proposed fund utilization as well as executing our business strategies, please see the section titled "*Risk Factors*" beginning on page. 25 of this Draft Red Herring Prospectus.

DETAILS OF THE OBJECTS OF THE ISSUE

1) Capital expenditure requirements for the Factory Premises

Currently Our manufacturing facilities are situated at:

Sr. No.	Address of the Manufacturing Unit	Usage	Area in Square Metre
1.	Plot No 419-420, Road no. 10, Kathwada GIDC, Ahmedabad -382430	Registered Office & Manufacturing Unit- 1	2000
2.	Plot no. 439, Road no.11, Kathwada GIDC, Ahmedabad -382430	Manufacturing Unit -2	1000
3.	Plot No - A/04, Star Platinum Industrial Park, Kuha, Ahmedabad	Manufacturing Unit -3	2845
4.	Sub plot- A/55, Star Platinum Industrial Park, Block NO.1262, Kuha, Daskroi, Ahmedabad	Godown- Unit-4	753

While these units together support the Company's operations, the two Kathwada units -Unit-1 (Plot No. 419–420) and Unit-2 (Plot No. 439) have limited space and are unable to adequately support the Company's expanding scale of business. Operating across multiple scattered units also leads to avoidable logistical movement, higher transportation and handling costs, and operational inefficiencies in supervision and coordination.

To address this, the Company has taken additional premises on lease at Plot Nos. A/9, A/10 and A/11, Star Industrial Platinum Park, Village Kuha, Taluka Daskroi, Ahmedabad.

~~The proposed expansion project includes civil and structural work, covering the supply and erection of the Pre-Engineered Building (PEB) primary structure, as well as the construction of an RCC building and factory shed. The total construction area to be constructed will be 104643 Sq. Fts. The Company had obtained the quotation from Power and Instrumentation Limited dated September 05, 2025 for total cost of ₹ 2049.89 Lakhs which is valid for one year. The existing factory premises located at Plot No. 419+420, GIDC Estate, Kathwada, Ahmedabad, and Shed No. 439, GIDC Kathwada, Odhav, Ahmedabad City, Ahmedabad District, will also be shifted to the new premises. This consolidation will enable all operations to be carried out at a single location, thereby improving coordination and ensuring more efficient management of the Company's affairs.~~

Particular of Land	
Location	A/9, A-10 and A-11, Star Industrial platinum Park, Village Kuha, Tal Daskroi, Ahmedabad
Land Area	Plot No: A/9 - 2511.30 sq. mtr; Plot No: A/10 - 2511.30 sq. mtr; Plot No: A/ 11 - 2511.30 sq. mtr.
Registered Lease deed	September 17, 2025
Lease Period	Nine Year from September 05, 2025
Lease Amount	₹3,00,000/- per month
Land Owners	Bhavesh H. Oza and Radhaben B. Oza

(M/s. D. Trivedi & Associates, Chartered Accountants (Firm Regi. No. 128309W), dated December 09, 2025, bearing UDIN: 25047978BMHWN2950, have certified that the any transactions entered by the promoter in respect of above-mentioned property are on arm's length basis)

Purpose of the New Premises

The new premises are intended to consolidate the Company's manufacturing and storage operations into a single integrated facility. The Kathwada sites, due to space constraints and their distance from Kuha, restrict further expansion and create operational fragmentation. By shifting operations from the existing Kathwada units to the new Kuha facility, the Company will be able to:

- Bring all major operations under one roof;
- Reduce inter-unit transportation time and cost;
- Improve workflow, supervision, and coordination between production, QC, stores, and dispatch teams;
- Enhance efficiency and support future scaling of capacity;
- Address present limitations of area and infrastructure at the Kathwada units.

This relocation is purely for consolidation and expansion within the Company's existing line of business. No new or unrelated activity is being set up at the new premises.

Proposed Plan of Action for Relocating Existing Manufacturing Facilities to the New Integrated Unit

The Company plans to relocate its existing manufacturing operations from (i) Plot No. 419–420, GIDC Estate, Kathwada, Ahmedabad, and (ii) Plot No. 439, GIDC Kathwada, Odhav, Ahmedabad, to the new integrated facility located at Plot Nos. A/9, A/10 and A/11, Star Industrial Platinum Park, Village Kuha, Taluka Daskroi, Ahmedabad. The objective of this shift is consolidation of operations, improved efficiency, and the creation of a single larger facility that can support the Company's expected scale of business. No new or unrelated business activity is proposed to be undertaken at the new location.

Relocation and Development Timeline

The relocation will be carried out in a structured, phased manner to avoid any interruption to ongoing operations.

Particulars	Time of implementation
Tentative Date of Civil Start	01-01-2026
Tentative Date of PEB Start	01-02-2026
Tentative Date of Civil Completion	30-12-2026
Tentative Date of PEB Completion	31-01-2027
Machinery Installation & Completion of Machinery	31-03-2027
Tentative date of Start of Production	01-04-2027

(Certified by M/s. B G Bhatt & Co., sole proprietor, Bhasker Gunvantray Bhatt, Chartered Engineer (Reg. No. M103975/4), dated October 31, 2025)

For the civil and electrical work stated below, the Company has obtained a quotation from Power & Instrumentation (Guj.) Ltd. dated September 05, 2025. The quotation remains valid for one year from the date of issue.

~~The company will have additional factory premises at A/9, A-10 and A-11, Star Industrial platinum Park, Village Kuha, Tal Daskroi, Ahmedabad the said land is on lease basis.~~

Particular of Land	
Location	A/9, A-10 and A-11, Star Industrial platinum Park, Village Kuha, Tal Daskroi, Ahmedabad
Land Area	Plot No: A/9 2511.30; Plot No: A/10 2511.30; Plot No: A/ 11 2511.30.
Registered Lease deed	September 17, 2025
Lease hold land	Leasehold Period for a period of 9 years
Land Owners	Bhavesh H. Oza and Radhaben B. Oza
Lease period	01/08/2025 to 31/07/2034

Operational, Financial and Strategic Benefits of Consolidation (Simplified)

Operational Benefits

- All major activities shift under one roof, reducing internal movement of materials and saving time.
- Faster coordination between production, QC, stores, and dispatch.

- Lower handling delays and better machine utilization.
- Improved supervision and quality consistency.
- Adequate space to add machinery and expand capacity.

Financial Benefits

- Savings on inter-unit transportation and loading/unloading costs.
- Lower overheads such as rent, utilities, and duplicate manpower.
- Better inventory control reduces working capital requirements.
- Higher efficiency leads to more output without proportionate cost increases.

Strategic Benefits

- Stronger operational base to support future scale-up.
- Smoother compliance and audits due to a single centralized facility.
- Enhanced customer confidence with a modern integrated manufacturing setup.
- No new business activity—only consolidation for better efficiency.

Cost–Benefit

- The shift to the new Kuha premises brings a measurable financial and operational upside for the Company. Right now, the Kathwada units operate in fragmented pockets with limited space, which creates avoidable internal movement, duplicate overheads, and slower coordination between departments. Moving everything into one integrated facility directly cuts these inefficiencies.
- The most immediate cost benefit comes from the elimination of inter-unit transportation both for raw materials shuttled between Kathwada units and the movement between Kathwada and Kuha. These movements currently generate fuel costs, loading/unloading expenses, and time loss. Consolidation removes these recurring costs altogether.
- The Company gains a direct cost advantage through higher machine utilization and smoother workflows. Production, QC, stores, and dispatch teams working side-by-side reduce delays that previously translated into overtime wages, rework, and slower order turnaround. Better inventory control in the integrated facility reduces excess holding and the working capital tied up in buffer stock.

As part of the proposed expansion, the Company does not anticipate significant operational challenges during the transition to the new unit. Since we already operate an established facility at Kuha and the new unit at Kathwada is located nearby the shift can be managed smoothly. The Company intends to follow a phased transition plan, ensuring that ongoing operations continue without interruption. Key suppliers will be informed in advance, and adequate material buffers will be maintained to avoid any supply chain issues. The existing team at Kuha will support the initial setup and stabilisation of operations at Kathwada, and any workforce changes will be implemented gradually with necessary training. These steps will help the Company minimize risks related to operational disruptions, supply chain adjustments, and workforce alignment during the expansion.

The proposed capacity of our company after considering all the existing manufacturing facilities and proposed manufacturing facilities are as under:

Sr. No.	Description	Existing Installed Capacity	Expansion of Kuha Plant through IPO Proceed	Total Proposed Capacity/ Year after IPO Proceed utilisation
1.	Service of Component Coating	1,300 Nos.	200 Nos.	1,500 Nos.
2.	Manufacturing of Component	1,200 Nos.	350 Nos.	1,550 Nos.

Following are the key approvals which are yet to be applied by Our Company for New Kuha Plant

Sr. No.	Particulars	Applicable Act & Authorities
1.	License to work a factory	Factories Act, 1948, Directorate Industrial Safety & Health, Gujarat State
2.	The Water (Prevention & Control of Pollution) Act 1974, The Air (Prevention & Control of Pollution) Act 1981, Hazardous &	Gujarat Pollution Control Board, Regional Office, Ahmedabad east

	Other Waste (Management and Transboundary Movement) Rule – 2016, Environment Protection Act 1986	
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2) Capital Expenditure for purchase of equipment/machineries for New Kuha Plant

As stated in the Object No. 1, The promoter of the company had given A/9, A-10 and A-11, Star Industrial platinum Park, Village Kuha, Tal-Daskroi, Ahmedabad on leasehold basis the Company has identified an indicative list of plant and machinery intended for purchase, along with details of the quotations received. All machines will be newly procured. The promoters are confident in acquiring the machinery at the quoted prices.

The following table represents the installed capacity of the Manufacturing unit and its utilization for the past three Fiscal Years:

Sr. No.	Description	Installed Capacity (Nos) 2024-25	Utilization As Per Audited Data (Nos) 2024-25	Utilization In % 2024-25	Installed Capacity (Nos) 2023-24	Utilization As Per Audited Data (Nos) 2023-24	Utilization In % 2023-24	Installed Capacity (Nos) 2022-23	Utilization As Per Audited Data (Nos) 2022-23	Utilization In % 2022-23
1.	Service of Rolls	1300	878	67.54	600	526	87.66	600	365	60.83
2.	Manufacturing Component	1200	765	63.75	700	610	87.14	700	486	69.42

Note: "All additional plants and machinery installed in FY 2024-25 became operational from January 2025."

Overall Average Efficacy of Last Three Years Through the Installed Machineries:

Sr. No.	Description	Efficacy In %
1.	Service of Rolls	72.01
2.	Manufacturing Component	73.44

(Certified by Mr. B G Bhatt & Co., sole proprietor, Mr. Bhasker Gunvantray Bhatt, Chartered Engineer (Reg. No. M-103975/4), dated September 15, 2025)

At the outset, it is clarified that there is no underutilization of the Company's current installed capacity. During the financial year 2023-24, the capacity utilization was approximately 87%. Further, the Company enhanced its installed capacity in the financial year 2024-25, with the expansion becoming operational in January 2025.

- Post-expansion, the capacity for roll servicing increased from 600 units to 1,300 units.
- The capacity for component manufacturing increased from 700 units to 1,200 units.

It is also important to note that all products are manufactured strictly on a make-to-order basis. In the engineering industry, installed and utilized capacity cannot be determined with absolute precision because each product is produced against specific customer drawings, technical specifications, and varying design complexities.

The proposed capacity of our company after considering all the existing manufacturing facilities and proposed manufacturing facilities are as under:

Sr. No.	Description	Existing Installed Capacity	Expansion of Kuha Plant through IPO Proceed	New Bellary plant capacity from IPO Proceed	Total Proposed Capacity/ Year after IPO Proceed utilisation
1	Service of Component Coating	1,300 Nos.	200 Nos.	310 Nos.	1,810 Nos.

2	Manufacturing of Component	1,200 Nos.	350 Nos.	-	1,550 Nos.
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The proposed machinery is not for the existing units, but specifically for equipping the new premises so that the Company can consolidate its operations and expand its overall capacity. The additional requirement for plant and machinery arises from the Company's plan to shift all its existing units into the new integrated premises and scale up its production and servicing capabilities. The current units at Kathwada and the smaller Kuha facility have space and layout limitations that restrict further expansion. By moving into a larger, contiguous facility and installing new automated machinery, the Company will be able to increase output, improve process efficiency, and handle a higher volume of orders across both its manufacturing and service segments.

This expansion is designed to enhance capacity beyond current levels even after taking into account the relocation of existing operations. The new machinery will support faster processing, improved quality control, and better utilisation of space, while also reducing dependence on multiple locations. As a result, the investment in plant and machinery is critical for meeting the Company's growing business requirements and achieving the intended operational benefits of consolidation at the new Kuha facility.

For further details on the Capacity and Capacity Utilisation, please refer page no. 158 of the Chapter titled "Business Overview" in the Draft Red Herring Prospectus.

List of new plant & machineries to be purchased by the Company for New Kuha Plant:

(in Lakhs)

Sr.no	Details of the items to be purchased	Name of Suppliers	Quantity	Rate	Amount	Other Charges	GST 18%	Total Amount	Date of quotation	Validity of quotation (Months/Days)	Previously Purchased from the supplier by the company
1	ACE Slant Bed CNC Lathe Model: LT-40 3000 LM (Z-Axis stroke: 3200mm)- Fanuc & with all accessories as per scope of supply	Ace Designers Limited	1	100.00	100.00	0.25	18.05	118.30	29-Jul-25	360 Days	
2	Design Manufacturing and supply of 10t. Cap. Double Girder EOT crane having 14.5 meters span and 9-meter height of lift floor operated with pendant push button type (Class-II) medium duty	Ganesh Engineering Co.	4 Nos	17.10	68.40	Nil	12.31	80.71	21-Jun-25	12 Months	Yes
	Design Manufacturing and supply of 30t. Cap. Double Girder EOT crane having 14.5		01 Nos	29.70	29.70	Nil	5.35	35.05			

	meters span and 9-meter height of lift floor operated with pendent push button type (Class-II) medium duty Supply of 4 bar 100 AMP. GI With PVC Shrouded bus bar systems with its accessories Supply of Current collector EOT Crane erection and commissioning supervision charges										
			63x5=3 15 meter	0.01	2.84	Nil	0.51	3.35			
			04x5=2 0 Nos	0.02	0.30	Nil	0.05	0.35			
			5 Nos	0.20	1.00	Nil	0.18	1.18			
3	KUKA Robot Quantec Series Model: KR120R2700-2 Payload-120 Kg Reach-2700 mm KRC5 controller,16 DI/DO Interconnection cables: 15 meters KUKA smart PAD with standard 10-meter cable External axis setup:01 MGs as per design Additional extensions cables for HVAF robotic setup Track for linear travel Stroke-5500 mm approx. Servo controlled Gearbox arrangements Cable drags arrangements as per design System startup and configuration Transportation for Ahmedabad location (Inclusive)	Keepsake	1	23.40	23.40	Nil	4.21	27.61	18-Jun-25	1 year	yes
			1	8.21	8.21	Nil	1.48	9.69			
			Nil	Nil	Nil	Nil	0.00	Nil			
4	Screw Compressor Model WC – 15 PM VSD Air Cooled, 90 cfm at 8 bar bar Pressure [415V/50Hz/3ph] Suitable Air Refrigerator Dryer High Ambient – 150 CFM	Winbell Compressors Private Limited	1	3.55	3.55	Nil	0.64	4.19	10-Sep-25	1 year	Yes
			1	1.10	1.10	Nil	0.20	1.30			

	500 Ltr Vertical Air Receiver Tank With Accessories		1	0.38	0.38	Nil	0.07	0.45			
	Suitable Pre-Line Filter – A		1	0.11	0.11	Nil	0.02	0.13			
	Suitable Fine-Line Filter – AA		1	0.11	0.11	Nil	0.02	0.13			
	Air Line Pipes & Fittings		1	0.83	0.83	Nil	0.15	0.98			
	Screw Compressor Model WC – 30 PM-II VSD Air Cooled, 235 cfm at 8 bar Pressure [415V/50Hz/3ph]		1	7.50	7.50	Nil	1.35	8.85			
	Suitable Air Refrigerator Dryer High Ambient – 300 CFM		1	1.95	1.95	Nil	0.35	2.30			
	1000 Ltr Vertical Air Receiver Tank With Accessories		1	0.55	0.55	Nil	0.10	0.65			
	Suitable Pre-Line Filter – A		1	0.20	0.20	Nil	0.04	0.24			
	Suitable Fine-Line Filter – AA		1	0.20	0.20	Nil	0.04	0.24			
	Air Line Pipes & Fittings		1	2.90	2.90	Nil	0.52	3.42			
	Suitable Refrigeration Air Dryer High Ambient Capacity – 150 CFM		1	1.10	1.10	Nil	0.20	1.30			
5	Dust collector assembly as per technical offer	TECHFLOW	1	35.10	35.10	Nil	6.32	41.42	16-Jun-25	1 year	
	ID Fan Assembly with Motor		1			Nil					
	Control Panel as per technical offer		1			Nil					
	Dust collector assembly as per technical offer	TECHFLOW	1	35.10	35.10	Nil	6.32	41.42	16-Jun-25	1 year	
	ID Fan Assembly with Motor		1			Nil					
	Control Panel as per technical offer		1			Nil					
7	Boiler Panel Cladding Set	WELDING ALLOYS	1	56.98	56.98	Nil	10.26	67.24	14-Aug-25	1 Year	
9	MEC' Acoustic Room with front L shape sliding door for Roll Coating	MEC	1	65.12	65.12	0.96	11.89	77.97	18-Jun-25	1 year	Yes
	Installation & Commissioning of above supplied items			1.93	1.93	Nil	0.35	2.28			

10	MEC' Fully Automatic Robotic Blasting system with Tilting and Rotary Turn table and Recovery system along with Cartridge Type Dust collection system	MEC	1	121.59	121.59	Nil	21.89	143.48	11-Jul-25	1 year	Yes
	Installation & Commissioning of above supplied items			3.75	3.75	Nil	0.68	4.43			
Total					573.90	1.21	103.52	678.62			

Imported Plant and Machinery

(` In Lakhs)

Sr .No	Details of the items to be purchased	Name of Suppliers	Quantity	Rate#	Amount	Other Charges	Custom Duty @7.5%	SWS @10% of Custom Duty	Total Amount after Custom Duty	GST @18 %	Total Amount	Date of quotation	Validity of quotation (Months/ Days)	Order Placed or Not
1	Used Mobile Roll Grinder for Yankee Cylinder Packed in wooden box. As personally inspected in Niederbipp / Switzerland Loaded on truck*(Used Machine)	PAPT EC	1	€ 33,000	34.30	Nil	2.61	0.26	37.79	3.80	44.59	10-Sep-25	-	September 10, 2025
2	Closed Circuit Blasting Machine (New Machine)	Wheel abrator Group SAS	1	€ 57,521	60.86	Nil	4.56	0.46	65.88	11.86	77.74			September 10, 2025, Delivery within 12-16 weeks from Purchase order

	Total	122.32		
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Conversion rate considered as @`105.8

*Second hand Machine

Notes for Second Hand Machines certified by Chartered Engineer Bhaskar G. Bhatt, Valuer CAT-VII, CE-M/103975/4 dated December 11, 2025.

Manufacture Year: 1991

Last Operated: in 2014

Balance life of machinery: 8 Years

Cost–Benefit Analysis of the Proposed Capital Expenditure

The capital expenditure is expected to provide the following benefits:

- Higher-output machinery and improved facility layout will expand the Company's manufacturing capabilities.
- Automation will reduce labour dependency, material wastage, and rework.
- A consolidated operational setup will streamline internal movement and process flow.
- More processes can be completed in-house, lowering job-work expenses.
- Centralized operations will help maintain uniform product quality.
- The new Kuha facility offers sufficient space for future additions without the need for frequent relocations.

Table showing enhance capabilities after shifting and installing machineries from Kathwada units to Kuha unit:-

Sr. No.	Description	Proposed capacity / Year
1	Service of Roll coating	1825 Nos.
2	Manufacturing of components	1690 Nos.

3) Capital Expenditure for purchase of equipment/machineries for Bellary Plant

As on date of the Draft Red Herring Prospectus, our Company has three manufacturing facilities:

1. Plot No 419-420, Road no. 10, Kathawada GIDC, Ahmedabad -382430
2. Plot no. 439, Road no.11, Kathawada GIDC, Odhav, Ahmedabad -382430
3. Plot No - A/04, Star Platinum Industrial Park, Block No. 1262, Kuha, Ahmedabad- 382433

All three manufacturing facilities has combined production capacity are as under:

The following table represents the installed capacity of the Manufacturing unit and its utilization for the past three Fiscal Years:

Sr. No.	Description	Installed Capacity (Nos) 2024-25	Utilization As Per Audited Data (Nos) 2024-25	Utilization In % 2024-25	Installed Capacity (Nos) 2023-24	Utilization As Per Audited Data (Nos) 2023-24	Utilization In % 2023-24	Installed Capacity (Nos) 2022-23	Utilization As Per Audited Data (Nos) 2022-23	Utilization In % 2022-23
1.	Service of Rolls	1300	878	67.54	600	526	87.66	600	365	60.83
2.	Manufacturing Component	1200	765	63.75	700	610	87.14	700	486	69.42

Note: "All additional plants and machinery installed in FY 2024-25 became operational from January 2025."

The proposed capacity of the New Bellary Plant is as under:

Sr. No.	Description	New Bellary plant capacity from IPO Proceed
1.	Service of Component Coating	310 Nos.
2.	Manufacturing of Component	-

The proposed capacity of our company after considering all the existing manufacturing facilities and proposed manufacturing facilities are as under:

Sr. No.	Description	Existing Installed Capacity	Expansion of Kuha Plant through IPO Proceed	New Bellary plant capacity from IPO Proceed	Total Proposed Capacity/ Year after IPO Proceed utilisation
1.	Service of Component Coating	1,300 Nos.	200 Nos.	310 Nos.	1810 Nos.
2.	Manufacturing of Component	1,200 Nos.	350 Nos.	-	1550 Nos.

Details of the Bellary Plant:

The Company has entered into a rent agreement with Mr. G. Shreeramakrishna, S/o G. Gopal, for a period of 59 months and 29 days for a leased area of 21,000 sq. ft. The property is situated at Sy. No. 228/B/1B (Extent: 0.92 Acres) and Sy. No. 228/B/1A (Extent: 0.94 Acres), with a total extent of 1.86 Acres at Kurukupa Village, Sandur (TQ), Ballari (Dt). As per the agreement, the landlord will construct and provide a shed measuring 57 ft. in width and 220 ft. in length. Additionally, 220 KV power will be made available by the landlord. The agreed monthly rent is ₹3,48, 000. The Company has paid a security deposit of ₹50 lakhs, which will be treated as advance rent and adjusted against the rent payable over the first 24 months of the lease term.

Rationale for the Proposed Expansion at Bellary

The Company is setting up a new manufacturing facility at Bellary to serve customers in and around the Southern region, especially the Bellary–Hospet steel belt. Since steel rolls and components are heavy and difficult to transport, supplying them from the Ahmedabad units leads to high logistics costs, longer delivery timelines, and additional handling issues. Establishing a facility close to this customer base will significantly cut transportation expenses, improve turnaround time, and strengthen the Company's presence in an area that is a major centre for steel production and allied industries.

While current revenue from Southern India is limited, the Company has received regular enquiries from potential customers in the region but has often been unable to service them competitively due to distance-related cost and time constraints. The Bellary facility is therefore a strategic capacity expansion aimed at tapping a market that remains underserved due to logistical disadvantages. Operating locally will allow the Company to offer better pricing, quicker delivery, and direct support—factors that are essential for building long-term customer relationships in this sector.

The decision is further supported by the region's advantages: proximity to large steel manufacturers, availability of skilled labour, and strong infrastructure and connectivity. Together, these factors make Bellary a suitable location for efficient and cost-effective operations. This expansion also aligns with the Company's broader plan to improve capacity utilisation, enhance operational efficiency, and expand its reach across key industrial regions.

The Bellary facility will not introduce any new product line. The Company will continue the same activities currently carried out at its Ahmedabad units—servicing steel rolls and manufacturing components. The machinery identified for installation is standard equipment used for these existing operations, and no product diversification is planned at this stage.

~~The Company has decided to start the Bellary plant to serve the customers of that area. The Steel roll are heavy and transportation cost of the same is heavy and it requires time to transport the same. The Company has identified an indicative list of plant and machinery intended for purchase, along with details of the quotations received. As of now, no orders have been placed, and all machines will be newly procured. The promoters are confident in acquiring the machinery at the quoted prices. The machinery suppliers selected have previously supplied the machines to the Company and the Company is satisfied with the performance of the machines.~~

The Company has identified an indicative list of plant and machinery intended for purchase, along with details of the quotations received. As of now, no orders have been placed. All plant and machinery proposed under the expansion are **new purchases**. No existing machines will be shifted or replaced. The machinery is required:

- To cater to incremental demand from the Southern region
- To reduce dependency on the Ahmedabad facility for orders originating in South India
- To improve operational efficiency through decentralised processing
- To enhance overall annual capacity without stressing existing units
- To expand market outreach into a geography where the Company has strategic growth potential

The machinery suppliers have previously supplied equipment to the Company, and their performance has been satisfactory. Quotations have been obtained, and the promoters are confident in the procurement at quoted prices.

(` in Lakhs)

~~After installation of new machinery as stated above the production capacity of our Bellari plant will be as per below table:~~

Sr. No.	Description	Proposed capacity / Year
1	Service of Roll coating	330 Nos.
2	In-situ Thermal spray coating	640 Sq. mtr

Detailed Schedule of Implementation Certified by Mr. B G Bhatt & Co., sole proprietor, Mr. Bhasker Gunvantray Bhatt, Chartered Engineer (Reg. No. M-103975/4), dated October 31, 2025:

A. The building of civil foundation and flooring covered with PEB MS structure will be completed in the month of January 2026.

- B. The machineries orders are placed and per the terms of the quotation machineries suppliers are capable to supply machineries in 12-14 weeks from confirm order, accordingly the machineries could be received at Bellary site up to February 2026 and same could be installed up to 31-March 2026.
- C. Commercial production could be started in the 2nd week of April 2026.

Cost–Benefit Analysis for the Proposed Capital Expenditure:

- One of the biggest cost advantages comes from sharply reducing long-distance freight. By supplying heavy, high-value components from a nearby unit, the Company avoids the extra expenses, complex packing, and higher damage risk that come with interstate transport. Shorter delivery routes also mean the Company can maintain lower buffer inventory, which improves cash flow and strengthens overall cost control.
- A shorter delivery loop speeds up execution cycles, allowing the Company to handle more orders in the same amount of time. This boosts the volume-linked part of revenue and makes production planning more reliable, ultimately lowering operating inefficiencies and contributing to overall cost savings.
- With local delivery and faster turnaround, the Company becomes a practical option for a wider pool of buyers who prefer regional suppliers. This expands the addressable customer base, improves order flow, and supports better capacity utilization each of which contributes to stronger cost efficiency and higher overall returns.

Major Strategic and Market Benefits:

- Establishing operations in a new geographical market positions the Company closer to high-potential customers and emerging demand clusters.
- By being physically present in the region, the Company can build new customer relationships, service orders faster, and strengthen brand recall.
- The region shows steady growth in consumption and a strong demand for the Company's product range. The new facility enables the Company to tap this market effectively.
- Expansion allows the Company to onboard new distributors, wholesalers, and institutional buyers, reducing dependence on existing regions.
- Localised manufacturing reduces logistics costs and lead time, allowing the Company to offer more competitive pricing and quicker delivery.
- The new facility creates room for expanded product lines, higher volumes, and additional services as the Company deepens its foothold in the region.

Financial Benefits:

- Increased revenues driven by access to a larger market and higher order flow.
- Improved margins due to reduced logistics cost and operational efficiencies.
- Faster working capital cycle due to closer proximity to customers.
- Stronger long-term profitability from expanded market coverage and scale.
- Improved cash flows supporting a more sustainable growth trajectory.

Following are the key approvals which are yet to be applied by Our Company for Bellari Plant:

S R No	Particulars	Authority
1.	Employees' Provident Fund Organisation (EPFO)	Government of Karnataka
2.	Employees' State Insurance Corporation (ESIC)	Government of Karnataka
3.	Shops & Establishment Registration (Karnataka)	Department of Labour, Government of Karnataka

4.	Professional Tax Registration (Karnataka)	Commercial Taxes Department; Government of Karnataka
5.	GST Registration	Goods and Services Tax Department
6.	Factory License under the Factory License Act 1948	Department of Factories, Boilers, Industrial Safety & Health (DFBISH)
7.	“Consent to Establish” and later “Consent to Operate” before production	Karnataka State Pollution Control Board (KSPCB)

4) REPAYMENT AND/OR PRE-PAYMENT, IN FULL OR PART, OF CERTAIN BORROWINGS AVAILED BY OUR COMPANY

Sanctioned and Outstanding Facilities

As on August 31, 2025, our Company had sanctioned facilities term loan and working capital loan aggregating to ₹2850.00 lakhs, with outstanding utilizations as on August 31, 2025 aggregating to ₹ ~~1,996.01~~ 1,996.01 lakhs from banks.

Sr. No.	Name of the lender	Nature of loan	Purpose	Date of original Sanction	Sanction Amount	As on August 31, 2025	Tenor and repayment schedule	Prepayment charges
1.	SIDBI	Term Loan	Plant and Machinery	October 04, 2023	750.00	500.16	54 Months after a moratorium of 6 Months	3% of the Loan outstanding plus applicable GST.
2.	SIDBI	Term Loan	Capital Expenditure	October 12, 2022	100.00	44.44	One years	3% of the Loan outstanding plus applicable GST.
3.	Kotak Mahindra Bank Limited*	Term Loan-I	For Purchase of Plant and Machinery	June 30, 2014	795.00	600.00	60 Months (incl. moratorium period of 8 months)	For Pre-payment / Foreclosure of facilities at the Borrower's request / takeover of facilities (i.e. where facility is not recalled by the Bank); prior to expiry date / completion of the tenor of the loan, shall attract pre-payment, as specified in the schedule of charges.
4.		Cash Credit	Working Capital	June 30, 2014	492.00	467.21	Repayable on demand	
5.		Bank Guarantee	-	June 30, 2014	792.00	384.20	36 Months excluding claim period	
6.		Letter of Credit (Sub Limit of Bank Guarantee)	-	June 30, 2014	200.00	Nil	90 Days	
								No Foreclosure/pre-payment charges shall be applicable to MSE (Micro and Small Enterprise) Borrowers in case of closure of any floating rate loans or in case of closure of fixed rate loans up to Rs 50 Laes. This is only subject to the condition that

Sr. No.	Name of the lender	Nature of loan	Purpose	Date of original Sanction	Sanction Amount	As on August 31, 2025	Tenor and repayment schedule	Prepayment charges
								such closure is carried out by the Borrower from own sources. In case of takeover of the risk on non-fund based facilities by another lender acceptable to the Bank by issue of counter guarantee in favour of the Bank, the Borrower shall make immediate payment of the differential commission amount up to the full tenor of the outstanding LC/BG/SBLC/instrument, if commission was collected by the Bank for only part of the tenor of such facilities.
Total					2,850.00	1996.01		

#This Loan is transfer from ATS Industries to ATS Techno Limited pursuant to Memorandum of Understanding dated February 15, 2025 and the same has been acknowledge by the bank through Deed of Confirmation dated July 28, 2025.

*Overall exposure to be restricted to Rs.20.00 Crore. BG limits to be restricted to Rs.7.08 Crore.

As Certified by the Statutory Auditor of the Company Dated September 21, 2025 vide UDIN: 25047978BMHVZD6924.

Sr. No	Name of the lender	Nature of loan	Purpose	Date of original Sanction	Date of first Disbursement	Sanction Amount	As on December 31, 2025	Interest Rate	Tenor and repayment schedule	Prepayment charges
7.	SIDBI#	Term Loan	Plant and Machinery	October 04, 2023	October 16, 2023	750.00	458.45	Repo Rate + 1.50%	54 Months after a moratorium of 6 Months	3% of the Loan outstanding plus applicable GST.
8.	Kotak Mahindra Bank Limited*	Term Loan-1	For Purchase of Plant and Machinery	June 30, 2014\$	January 06, 2025	795.00	750.00	Repo Rate + 2.25%	60 Months (incl. moratorium period of 8 months)	For Pre-payment / Foreclosure of facilities at the Borrower's request / takeover of facilities (i.e. where facility is not recalled by the Bank), prior to expiry date / completion of the

Sr. No	Name of the lender	Nature of loan	Purpose	Date of original Sanction	Date of first Disbursement	Sanction Amount	As on December 31, 2025	Interest Rate	Tenor and repayment schedule	Prepayment charges
										<p>tenor of the loan, shall attract pre-payment, as specified in the schedule of charges.</p> <p>No Foreclosure/pre-payment charges shall be applicable to MSE (Micro and Small Enterprise) Borrowers in case of closure of any floating rate loans or in case of closure of fixed rate loans up to Rs 50 Lacs. This is only subject to the condition that such closure is carried out by the Borrower from own sources.</p> <p>In case of takeover of the risk on non-fund-based facilities by another lender acceptable to the Bank by issue of counter guarantee in favour of the Bank, the Borrower shall make immediate payment of the differential commission amount up to the full tenor of the outstanding LC/BG/SBLC/instrument, if commission was collected by the Bank for only part of the tenor of such facilities.</p>
Total						1545.00	1208.45			

\$ The Banks have revised its sanction periodically.

The date of disbursement of the SIDBI Loan and Kotak Mahindra Bank Loan (term loan -1) which will be repaid from the proceeds of the IPO is as follow.

Sr No	Name of the Bank/ Financial Institution	Laon sanctioned	Outstanding loan as on December 31, 2025	Date of Disbursement
1	SIDBI	750.00	458.45	October 16, 2023 November 22, 2023 February 19, 2024 March 22, 2024
2	Kotak Mahindra Bank Limited	795.00	750.00	January 06, 2025 January 08, 2025 January 10, 2025 January 31, 2025 February 12, 2025 February 14, 2025 February 15, 2025 March 20, 2025 March 21, 2025

5) Working Capital Requirement

(a) The working capital requirement in percentage terms of the revenue is as follow. (Rs in Lakhs)

Year	Working capital requirement	Total revenue		Total revenue	Growth of Business	% of working capital in % terms of revenue
		Revenue from sale of products	Revenue from service			
FY 2023	1639.16	1955.19	2824.45	4779.64	-	34.30%
FY 2024	2346.31	2960.57	2951.52	5912.08	23.69%	39.69%
FY 2025	3381.62	4596.68	4186.47	8783.15	48.56%	38.50%

Rationale for the significant increase in working capital requirements in FY 2024

The Increase in working capital in quantity terms is of Rs. 707.15 Lakhs and in terms of percentage 5.39 %. The business of the Company has increased by 23.69%, hence, the working capital requirement is increased in the FY 2024. The trade receivables period has increased from 106 to 111 days and the trade payables has been reduced from 66 days to 53 days resulting in to increase of the Working capital requirement.

Working capital (in no of days)

Particulars	FY 2023	FY 2024
Material and Spares	60	56
Work in progress	19	21
Tarde Receivables	106	111
Trade Payables	66	53

Rational for Subsequent Decrease in working capital requirements in FY25

The increase in working capital, in absolute terms, is ₹1,035.31 lakhs. However, as a percentage of revenue, it has reduced by 1.19%. While the Company's overall business grew by 48.56% in FY 2025, the growth in the service segment was comparatively higher. Since job-work income does not require material, spares, or work-in-progress inventory, the working capital requirement for this segment is lower. Additionally, the Company has secured a longer credit period from suppliers, which increased from 53 days in FY 2024 to 83 days in FY 2025. Excluding current liabilities, the investment in current assets increased by 55.19% (from ₹3,336.26 lakhs in FY 2024 to ₹5,177.43 lakhs in FY 2025). In summary, the growth of service income and improved supplier credit terms were the primary reasons for the decline in working capital even though business volumes increased substantially.

(b) rationale for the increase in Trade Payable days over the past three fiscal years

Particulars	FY 2023	FY 2024	FY 2025
Trade Payables	66	53	83

The trade payable days in the FY 2024 was not increased but it was reduced from 66 days to 53 days. In fact, in FY 2025 the trade payables days from 53 days to 83 days was increased and the main reason for the same is that company has taken major capital expenditure and spent Rs. 1539.82 Lakhs and availed long term borrowings of Rs. 315.60 Lakhs and used the Company's used funds for the expansion. Because of the that the payment to creditors was delayed and the number of days has increased from 53 days to 83 days. Owing to the growth in business volume and the Company's track record of timely payments, it was able to negotiate improved credit terms. Consequently, the average credit period extended to 83 days in FY 2025.

6) General Corporate purposes

We propose to deploy the balance Net Proceeds, aggregating to ₹ [●] lakhs towards general corporate purposes subject to such utilization not exceeding 15 % of the Gross Proceeds or ` 10 crores whichever is less in compliance with the SEBI ICDR Regulations. Our management will have flexibility in applying [●] lakhs of the Net Proceeds towards general corporate purposes, including but not restricted to acquiring business premises, meeting exigencies, meeting day to day requirement etc ~~general corporate purposes, including but not restricted to financing working capital requirements, capital expenditure, acquiring business premises, meeting exigencies etc~~ or any other purpose as may be approved by our Board, subject to compliance with the necessary provisions of the Companies Act.

BASIS FOR ISSUE PRICE

Comparison of key performance indicators with Peer Group Companies

Our Company does not have any peer group company for comparison with Industry Peer.

Note: There are no listed companies in India or globally that operate a similar line of business which is in comparable business model and scale, which can be used for a KPI comparison with Industry peers. Accordingly, we have not provided an industry comparison in relation to our Company.

BUSINESS OVERVIEW

Our Business Evolution

In 2007–08, the Company invested approximately ₹99.25 lakhs in fixed assets to expand its existing plant facilities and strengthen its operational capacity. From the year 2008 to 2009, had formulated business relationships across various sectors including, hydro power, thermal power, petro-chemical, paper & steel. During this period, we also entered into business relationships with several public and private companies including National Hydroelectric Power Corporation Limited (NHPC), Bharat Heavy Electronics Limited (BHEL), India Oil Corporation Limited (IOCL), Gujarat Narmada Valley fertilizer (GNFC), Gujarat Industrial Power company Ltd. (GIPCL), Tamilnadu News Print & Paper Ltd. (TNPL), GAIL (India) Ltd. These projects involved providing thermal spray coating services and related engineering solutions tailored to the requirements of each sector. Upon successful completion of several assignments, the Company received performance certificates from clients, acknowledging the quality and effectiveness of its work. This phase marked a significant step in diversifying the Company's customer base and strengthening its credibility in the market.

(Above line has been removed from the paragraph under the heading Our Business Evolution on page no: 128 of the Draft Red Herring Prospectus.)

In 2018, the Company also undertook an assignment for Robotic Aluminium coating of CFRP profile surfaces for Space Application Centre (ISRO). By 2020, the Company began supplying complete ROT roller assemblies to the steel industry and also executed export orders to countries such as Bangladesh, and Nepal. In the same year, the Company acquired plant and machinery worth ₹343.21 lakhs, which included equipment to enhance its manufacturing and quality control capabilities. In 2021, our Company has undertaken its first ever thermal spray coating for Hindustan Petroleum Corporation Ltd. (HPCL). In FY 2020-21, Our Company has undertaken in-situ coating work of “combustor water well metal spray coating work in 2 boilers” along with for NLC India Ltd. and gridding and polishing of flaker drums for Gujarat State Fertilizer and Chemical Ltd. (GSFCL).

In 2023, additional facilities for plate bending and automatic welding were installed, further strengthening the Company's production processes. In 2024, the Company doubled its manufacturing capacity by setting up a new plant at Kuha, Gujarat. During this period, the Company also undertook an assignment for aluminium coating of CFRP profile surfaces of MFB for the Indian Space Research Organisation (ISRO) and has since delivered multiple batches of rollers to several multinational conglomerates. In 2025, the Company added a new spray robot to its infrastructure to improve efficiency and expand the scope of its coating services.

(Above line has been removed from the paragraph under the heading Our Business Evolution on page no: 128 and 129 of the Draft Red Herring Prospectus)

Business Strategies

Establishment of a New Plant at Bellari, Karnataka as a Strategic Step towards Regional Expansion

~~After installation of new machinery as stated above the production capacity of our Bellari plant will be as per below table:~~

S.R.No	Description	Proposed capacity / Year
1.—	Service of Roll coating	330 Nos
2.—	In-situ Thermal spray coating	640 Sq. mtr

(Above mentioned table has been removed from the page no: 131 of the Draft Red Herring Prospectus under the heading Establishment of a New Plant at Bellari, Karnataka as a Strategic Step towards Regional Expansion)

Our Company is focusing entry into developed markets (USA, Europe, Australia) to benchmark against global standards.

~~The Company has followed a deliberate and phased approach to establishing its presence in overseas markets. The initial focus has been on developed regions such as the USA, Europe, and Australia, where the demand for high quality, precision engineered rollers is significant due to the scale and sophistication for steel. Entry into these geographies has allowed the Company to benchmark its products against global standards, demonstrating its~~

~~capability to deliver reliable and technically advanced roller solutions that meet stringent performance expectations.~~

The Company has followed a deliberate and phased approach to establishing its presence in overseas markets. The initial focus has been on developed regions such as the USA, Europe, and Australia, where the demand for high-quality, precision-engineered rollers is significant due to the scale and sophistication for steel. Entry into these geographies has allowed the Company to benchmark its products against global standards, demonstrating its capability to deliver reliable and technically advanced roller solutions that meet stringent performance expectations. Our company has recently entered into agreement with international parties for the expansion, for more details, please refer heading “**International Expansion Agreements**” on page no. 169 of Draft Red Herring Prospectus. The agreements generally provide for defined territories, commission structures, and clear roles and responsibilities for the counterparties, while protecting the Company’s intellectual property and customer base. Dispute resolution mechanisms, governing law, and jurisdiction have also been specifically addressed in each case to ensure smooth enforcement and compliance with international standards.

(Above mentioned paragraph has been updated on page No 131 of the in the Draft red Herring Prospectus under the heading Our Company is focusing entry into developed markets (USA, Europe, Australia) to benchmark against global standards.)

Our Competitive Strengths

3. Advanced Manufacturing and Surface Engineering Infrastructure with Continued Capacity Expansion

Table showing enhance capabilities after shifting and installing machineries from Kathwada units to Kuha unit.

<i>Sr. No</i>	<i>Description</i>	<i>Proposed capacity / Year</i>
<i>1</i>	<i>Service of Roll coating</i>	1825 1500 Nos.
<i>2</i>	<i>Manufacturing of components</i>	1690 1550 Nos.

After installation of new machinery as stated above the production capacity of our Bellari plant will be as per below table:

Sr. No.	Description	Proposed capacity / Year
1	Service of Roll coating	330 310 Nos.
2	In-situ Thermal spray coating	640 Sq. mtr

(Above mentioned table has been updated on page no 134 and 135 of the Draft Red Herring Prospectus)

4. This integrated infrastructure setup spanning manufacturing, machining, and coating within a single operational environment allows us to maintain Established Customer Base and Credibility through Prestigious Assignments

Our Company has worked with public and private sector organizations in the steel, paper, hydropower, and thermal power sectors. The work carried out for these clients includes dryer, rewinder, and cylinder coatings for paper mills; roller manufacturing and recoating for steel plants; and boiler tube and turbine coatings for power projects.

~~Our Company has built credibility in the market by working with reputed public and private sector organizations across steel, paper, hydro power, and thermal power industries. Over the years, we have undertaken assignments for Public Sector Undertakings (PSUs) such as National Hydroelectric Power Corporation Limited (NHPC), Bharat Heavy Electricals Limited (BHEL), Indian Oil Corporation Limited (IOCL), and also executed specialized coating projects for Space Application center (ISRO). Such associations reflect our ability to meet the standards and requirements of large-scale, mission-critical projects.~~

~~In addition, we have established a strong customer portfolio that includes well-known entities such as AD Hydro Power Limited, Malana Power Company Limited, Machhapuchhre Metal and Machinery Works Private Limited (Nepal), NR Agrawal Industries Limited, Star Paper Mills Limited, Magadh Precision Equipment Limited, Siemens Energy India Limited, Raajratna Metal Industries Limited, along with several other public and private enterprises. The assignments executed for these clients span across a range of applications—dryer, rewinder, and~~

cylinder coatings for paper mills; roller manufacturing and recoating for steel plants; boiler tube and turbine coatings for power projects, among others.

B. Country Wise Revenue

Name of Country	2024-2025		2023-2024		2022-2023	
	Amount	%	Amount	%	Amount	%
Nepal	63.41	0.72	-	-	63.41	1.33
Australia	170.70	1.94	266.15	4.50	-	-
Belgium	-	-	108.68	1.84	-	-
Bangladesh	70.86	0.81	2.98	0.05	-	-
Poland	-	-	11.09	0.19	-	-
France	28.01	0.32	-	-	-	-
USA	-	-	4.59	0.08	-	-
Total Sales	332.98 8,783.15	3.79	393.49 5,912.08	6.66	63.41 4,779.64	1.33

(Above mentioned table has been updated on page no 137 of the Draft Red herring Prospectus under the heading County Wise Revenue)

C. Revenue Bifurcation across B2B, B2C, and B2G segments for the past three fiscal years: (in Lakh)

Particulars	2024-25		2023-24		2022-23	
	Amount	%	Amount	%	Amount	%
B2B	1314.16	14.96	2267.36	38.35	1221.49	25.56
B2C	6946.81	79.09	3566.62	60.33	3398.43	71.10
B2G	522.18	5.95	78.10	1.32	159.72	3.34
Total Revenue	8783.15	100.00	5912.08	100.00	4779.64	100.00

Bid-to-win ratio with respect to the B2G projects of the Company

SR No	Year	Total Number of Tender Filed	No of Order Received	bid-to-win ratio
1.	2022-23	10	06	60.00%
2.	2023-24	08	05	62.50 %
3.	2024-25	12	08	66.67 %

(Above mentioned tables has been inserted on page no 137 of the Draft Red herring Prospectus under the heading Revenue Bifurcation across B2B, B2C, and B2G segments)

Revenue bifurcation of manufacturing and service sector (Rs. in Lakhs)

Segment Wise Revenue	2024-2025		2023-2024		2022-2023	
	Value	%	Value	%	Value	%
Total Sale of Goods (Manufacturing)	4596.68	52.34	2960.57	50.08	1954.41	40.89
Total Sale of Services	4186.47	47.66	2951.52	49.92	2825.23	59.11
Total	8783.15	100.00	5912.08	100.00	4779.64	100.00

(Above mentioned table has been inserted above the heading Manufacturing Process on page no 147 of the Draft Red herring Prospectus)

Products/Services Offered	2024-2025		2023-2024		2022-2023	
	Value	%	Value	%	Value	%
Sale of Goods						
Steel Industry Sale of Goods	3851.57	43.85	2914.13	49.29	1791.58	37.48
Other Engineering Sale of Goods – Printing, Polyfilm, Paper, Textile, Laminate etc.	745.11	8.48	46.44	0.79	162.84 163.62	3.41 3.41
Total Sale of Goods	4596.68	52.34	2960.57	50.08	1954.41 1955.20	40.89 90
Sale of Services						
Steel Industry Service	1636.23	18.63	1427.89	24.15	1042.57	21.81
Hydro Industry Service	508.69	5.79	301.59	5.10	400.37	8.38
Paper Industry Service	659.72	7.51	748.03	12.65	788.94	16.51

Oil & Gas Industry Service	431.20	4.91	31.56	0.53	167.77	3.51
Thermal Power Industry Service	403.27	4.59	207.00	3.50	195.85	4.10
Other Engineering Service - Printing, Polyfilm, Space, Textile, Pump, Laminate etc.	547.37	6.23	235.45	3.98	229.74 228.95	4.81 4.79
Total Sale of Services	4186.47	47.66	2951.52	49.92	2825.23 2824.44	59.11 10
Total	8783.15	100.00	5912.08	100.00	4779.64	100.00

(Above mentioned tables has been updated on page no 148 of the Draft Red herring Prospectus)

Total Number of Repeat Customers and non-repeat Customers:

Particulars	2024-2025		2023-2024		2022-2023	
Total no of customers	207	100.00 %	187	100.00%	192	100.00%
Total no of repeat customers	133	64.25%	136	72.73%	137	71.35%
Total no of non-repeat customers	74	35.75%	51	27.27%	55	28.65%

(Above mentioned table has been inserted above the heading Manufacturing Process on page no 147 of the Draft Red herring Prospectus)

SALES & MARKETING

Our sales & distribution network is aided by our capable in-house sales team of 1913 employees, and leadership of our Promoter and Director, Bhavesh Oza, who liaise with the customers on a regular basis for their inputs. We focus our sales efforts in the industrial sectors of our existing customers which includes, paper, steel, thermal power, and hydro sectors. As a part of our marketing strategy, we employ various marketing techniques such as displaying participating in National and International Level Events & Exhibitions like Pro-paper Africa 2022 in Nairobi-Kenya, METEC-2024 exhibition in Jakarta, METEC-2024 exhibition in Mumbai, etc. Such exhibitions and advertisements give us a platform to exhibit our products.

RAW MATERIALS

Bifurcation of Raw Material:

(Amount In Lakhs)

Raw Material	2024-25	%	2023-24	%	2022-23	%
Coating Powder & Material	1285.33	38.77	608.31	24.12	890.50	49.25
Steel Pipe, Plate & Roundbars	1909.09	57.59	1913.30	75.88	917.52	50.75
Other Purchases	120.46	3.63	-	-	-	-
Total	3314.88	100.00	2521.61	100.00	1808.02	100.00

Country-Wise Procurement

(Amount In Lakhs)

Description	Years (Turnover in Lakhs)					
	2024-25	%	2023-24	%	2022-23	%
Import	1080.07	32.37	382.49	15.17	672.34	37.19
Domestic	2256.75	67.63	2139.12	84.83	1135.68	62.81
Totals	3336.83	100.00	2521.61	100.00	1808.02	100.00

Import Purchase

(Amount In Lakhs)

Country's Name	Years (Turnover in Lakhs)					
	2024-25	%	2023-24	%	2022-23	%
China	313.79	29.05	32.85	8.59	342.08	50.88
Japan	297.21	27.52	198.58	51.92	79.68	11.85
Germany	279.20	25.85	28.55	7.46	217.40	32.34
UK	97.72	9.05	70.02	18.31	0.00	0.00
Singapore	54.60	5.05	0.00	0.00	1.77	0.26
USA	35.90	3.32	50.94	13.32	24.63	3.66
Denmark	1.65	0.15	0.00	0.00	0.00	0.00
Canada	0.00	0.00	1.54	0.40	0.00	0.00

France	0.00	0.00	0.00	0.00	6.78	1.01
Totals	1080.07	100.00	382.49	100.00	672.34	100.00

Domestic Purchase

(Amount In Lakhs)

Country's Name	Years (Turnover in Lakhs)					
	2024-25	%	2023-24	%	2022-23	%
Gujarat	1828.51	81.02	1510.49	70.61	795.09	70.01
Maharashtra	200.77	8.90	437.75	20.46	147.03	12.95
Karnataka	191.05	8.47	4.08	0.19	1.50	0.13
West Bengal	27.62	1.22	4.84	0.23	0.00	0.00
Tamil Nadu	4.44	0.20	0.00	0.00	0.00	0.00
Rajasthan	2.32	0.10	0.00	0.00	0.00	0.00
Haryana	2.04	0.09	69.99	3.27	140.65	12.38
Uttar Pradesh	0.00	0.00	111.98	5.23	51.41	4.53
Total	2256.75	100.00	2139.12	100.00	1135.68	100.00

(Above mentioned table has been inserted under the heading Raw Materials on page no 159 of the Draft Red herring Prospectus.)

MACHINERIES

“Our manufacturing facilities are equipped with following major **owned** machines:”

(Above mentioned heading has been updated on page no 159 of the Draft Red herring Prospectus)

HUMAN RESOURCES

Sr. No.	Particulars	As on August 31, 2025	As on March 2025	As on March 2024	As on March 2023
1)	Top Management	2	2	2	2
2)	Finance and Accounts	3	3	3	3
3)	Projects, Production, Operations & Stores	127	96	106	125
4)	Marketing	13	12	11	12
5)	Quality Assurance & Quality Control	14	13	12	9
6)	Procurement	3	3	2	2
7)	HR and Admin	4	4	4	4
	Total	166	133	140	157

Sr. No.	Particulars	As on August 31, 2025	As on March 2025	As on March 2024	As on March 2023
1)	Top Management	2	2	2	2
2)	Finance and Accounts	3	3	3	3
3)	Projects, Operations & Stores	111	79	78	99
4)	Marketing	13	12	11	12
5)	Corrugation	2	2	1	4
6)	Procurement	4	5	4	4
7)	HR and Admin	3	2	2	2
—8)	Services	28	28	39	31
	Total	166*	133	140	157

(Above mention table has been updated on page no: 171 of the Draft Red Herring Prospectus under the heading Human Resources)

Our Company ~~and the subsidiary~~ do not employ any contract labor as on the date of this Draft Red Herring Prospectus.

Attrition Rate

Year	No of Employees at the beginning	New Joining	No of employee exit	End of Employee at the end	Attrition Rate
April 2025 – August 2025	133	34	1	166	1%
2024-2025	140	14	21	133	15%
2023-2024	157	24	41	140	26%
2022-2023	151	33	27	157	18%

(Above mention table has been inserted on page no: 171 of the Draft Red Herring Prospectus under the heading Human Resources)

The Following table depicts the details of various statutory dues by the Company: (Amount in Lakhs)

Governing Laws	2024-2025	2023-2024	2023-2022
Contribution Towards Employee Provident Fund (EPF)			
Total Amount paid towards EPF	54.72	44.22	38.48
Number of instances of delay	-	1	-
Number of days of delay	-	7	-
Contribution Towards Employee State Insurance (ESIC)			
Total Amount paid towards ESIC	7.48	7.14	6.84
Number of instances of delay	2	2	1
Number of days of delay	2	8	3
Professional Tax			
Total Amount	3.12	2.93	2.75
Number of instances of delay	1	1	1
Number of days of delay	27	6	28

Particulars	As on August 31, 2025	As on March 31, 2025	As on March 31, 2024	As on March 31, 2023
No of employees EPFO registered	136	126	121	127
No of employees ESIC registered	68	87	78	107
EPF collected for the period/ year ₹in lakhs	10.87	25.75	21.29	18.70
ESIC for the period/ year collected ₹in lakhs	0.58	1.40	1.35	1.28
EPFO Amount Paid ₹in lakhs**	22.82	54.72	44.22	38.48
ESIC Amount Paid ₹in lakhs**	3.04	7.48	7.14	6.84

**Including the Employers Contribution.

Insurance

Insurance Coverage and Insurance coverage to asset value (in lakhs)

Year	Total Insurance Coverage	Total Tangible Assets	% of Insurance Coverage of Tangible Assets
2022-2023	2571.80	1185.32	216.97
2023-2024	2592.75	1188.42	218.17
2024-2025	2601.27	2534.41	102.64

(Above mentioned table has been inserted under the heading Insurance on page no:171 of the Draft Red Herring Prospectus)

IMMOVABLE PROPERTY

Sr. No.	Name of Lessor	Name of Lessee	Description of Property	Area (Sq mtrs)	Usage Purpose	Rent	Tenure	Leased/ Owned
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1.5	GIDC; Ahmedabad	Associated Thermal Spray Private Limited *	Plot No. 419+420 GIDC Estate Kathwada Ahmedabad	2000	Registered office, unit-1	13,00,000+24,750(FC)	99 years from December 07, 2002	Leased
2.6	M/s Rolex Industries	ATS Techno Limited	Shed No: 439, GIDC Kathvada Odhav, Ahmedabad City, Ahmedabad District	1000	unit-2	Rs. 1,63,850/- per month	One Year from December 20, 2024	Leased
3.7	Aakash Bhavesh Oza, and Radhaben Bhavesh Oza	ATS techno Limited	Star Platinum Industrial Park, Block No. 1262 Sub plot-A/04, Kuha, Daskroi, Ahmedabad	2845	New premises, unit-3	Rs. 2,40,000 /- per month	Three Year from September 01, 2025	Leased
4.8	Bhavesh Hasmukhbhai Oza, Radhaben Baveshbhai Oza	ATS Techno Limited	Block No.1262 - A/55, Star Platinum Industrial Park, 735 SQ.M.	753	Godown, unit-04	Rs. 60,000/- per month	Three Year from September 01, 2025	Leased
5.9	Bhavesh Hasmukhbhai Oza, and Radhaben Baveshbhai Oza	ATS Techno Limited	Star Platinum Industrial Park, Block NO 1262, City sub plot A/9, A/10, A/11Kuha, Daskroi, Ahmedabad	Plot No: A/9 2511.30; Plot No: A/10 2511.30; Plot No: A/11 2511.30	future expansion	Rs. 3,00,000/- per month	Nine Year from September 05, 2025	Leased
6.10	Mr. G. Shreeramakrishna	ATS techno Limited	Survey No. 228/B/1B and Survey No.	1950	Under Construction	Rs. 3,48,000/- per month	59 months and 29 days	Leased

			228/B/1A situated at Kurekupp a Village, Sandur Taluka, Bellari District, Karnatak a.					
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(M/s. D. Trivedi & Associates, Chartered Accountants (Firm Regi. No. 128309W), dated December 09, 2025, bearing UDIN: 25047978BMHWBN2950, have certified that the any transactions entered by the promoter in respect of above-mentioned property are on arm's length basis)

(Above mentioned table has been updated on page no 172 of the Draft Red Herring Prospectus under the table Immovable Property)

HISTORY AND CERTAIN CORPORATE MATTERS

Major Events, Key Awards, Accreditations or Recognition of Our Company

There are no major events, key awards, accreditations or recognition except as mentioned below.

Year	Key Events/Key Awards/Milestone/Achievement
2004	Our Company was incorporated as Public Private limited company with the name “Associated Thermal Spray Private Limited”.
2023	Company has participated in Super Sourcing Dubai schedule organized by the Federation of Indian Export Organisations in Dubai
2023	Company has participated in MMMM 2022 organized by the Hyve India Private Limited
2023	Company has participated in PAPEREX 2023 Organized by the Hyve India Private Limited.
2023	Company has participated in India Steel 2023 Organized by Federation of Indian Chambers of Commerce and Industry.
2024	Company has participated in 11th International Metallurgical Trade Fair with Congresses Düsseldorf organized by Messe Dusseldorf India Pvt Ltd
2024	Company has participated in 6th Indian Iron Ore and Pellet Summit in Kolkata, Organized by Bigmint Technologies Private Limited
2024	Company has participated in METEC Indonesia in the year 2024 organized by the Singapore Exhibition Services (Pte) Limited
2025	Company has participated in Tech show in Columbus, organized by the EAST Port Mill Solutions

(Above mentioned table has been updated on under the heading Major Events, Key Awards, Accreditations or Recognition of Our Company on Page no: 185 of the Draft Red Herring Prospectus)

Joint Ventures/Operations

Our Company has not entered into any joint-ventures as on the date of the Draft Red Herring Prospectus.

~~Our Company has not entered into any joint-ventures as on the date other than mention in the chapter titled Business Overview starting from the page No 127 of this Draft Red Herring Prospectus.~~

OUR MANAGEMENT

Shareholding of Directors in our Company

The details of the shareholding of our directors as on the date of this Draft Red herring Prospectus are as follows:

Sr. No.	Name of the Directors	No. of Equity Shares	Percentage of Pre-Issue Capital (%)
1.	Bhavesh Oza	1,35,05,000	76.08
2.	Radhaben Oza	16,79,375	9.46
Total		1,51,84,375	85.54 8.36

(Shareholding of Directors in our Company has been updated on Page No: 191 of the Draft Red Herring Prospectus)

Senior Managerial Personnel

Bhavesh Babariya, is the Vice-president of Business development department. He is Master of Business Administration from The ICFAI University, Dehradun since December 20, 2008. He has achieved the degree of Bachelor of Science from C.U. Shah Science College, Gujarat University, Ahmedabad, Gujarat in February, 2007. He has an overall experience of 17 years in the Company. He joined our Company on May 05, 2008 as Business development executive and late on promoted to Vice-president of Business development department as on on January 01, 2025. He is the permanent employee of our Company.

Sreenivasulu Vundela, is the Quality check Manager of our company. He holds the degree of Doctor of Philosophy since October 21, 2019 from Vellore Institute of technology, vellore, Tamilnadu. He has completed Master of technology in Industrial Metallurgy from Kakatiya University, Warangal, Andhra Pradesh in the year 2002 He has an overall experience of 7 years in the Company. He joined our Company on December 20, 2017 as a Quality check Manager and later on promoted to the Vice-president of Quality check department on January 01, 2025. He is the permanent employee of our Company.

(Profile of Senior Managerial Personnel has been updated on page no: 197 of the Draft Red Herring Prospectus under the heading Senior Managerial Personnel)

Changes in our Company's Board of Directors during the last three (3) years

Name of Directors	Date of Appointment	Date of Change in Designation / Cessation	Reasons for changes in the Board
Hasmukh Oza	-	October 01, 2024	Cessation His poor health due to age of 85 years.

OUR PROMOTERS AND PROMOTER GROUP

Shareholding of Our Promoters

Sr. No	Name of the Promoter	No. of Equity Shares	Percentage of Pre-Issue Capital (%)
1.	Bhavesh Oza	1,35,05,000	76.08
2.	Radhaben Oza	16,79,375	9.46
	Total	1,51,84,375	85.54

For details of the build-up of our Promoters' shareholding in our Company, please see "Capital Structure – Shareholding of our Promoters" beginning on page no 72 of this Draft Red-herring Prospectus.

(Above mentioned table will be inserted on page no 201 of the Draft Red Herring Prospectus)

SECTION VI – FINANCIAL INFORMATION RESTATED FINANCIAL INFORMATION

INDEPENDENT AUDITOR’S REPORT ON RESTATED FINANCIAL STATEMENT

6. For the purpose of our examination, we have relied on:

B Auditors' Report issued by Statutory Auditor of the company M/s. D. Trivedi & Associates, Chartered Accountants ~~previous auditors~~ dated July 07, 2025, September 03, 2024, 02 September 2023 on the financial statements of the company.....

Annexure 32: Statement of Related Party Transaction

Name of the Party	Relationship
Hashmukhrai C. Oza	Director Relative of Key Managerial Personnel

(Above mentioned table has been updated has been updated in table Statement of Related Party Transaction on page no 230 of the Draft Red Herring Prospectus)

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF KEY OPERATIONS

('in lakhs)

Particulars	For the year ended on		
	31.03.2025	31.03.2024	31.03.2023
Income from continuing operations			
Revenue from operations			
Sale of goods	4,596.68	2,960.57	1,955.19
Job work Receipts	4,186.47	2,951.52	2,824.45
Total Revenue	8,783.15	5,912.09	4,779.64
% of growth	48.45	23.69	
Other Income	13.70	25.88	7.88
% total Revenue	0.16	0.44	0.16
Total Revenue	8,796.85	5,937.97	4,787.52
	48.15	24.03	
Expenses			
Cost of Material Consumed	4,326.39	3,173.23	2624.33
% of Revenue	49.46	53.67	54.91
Manufacturing and Operating Cost	1,262.06	781.67	735.99
% Increase/(Decrease)	61.46	6.21	
Employee benefits expense	729.85	609.32	491.14
% Increase/(Decrease)	19.78	24.06	
Finance Costs	133.44	100.42	116.04
% Increase/(Decrease)	32.88	(13.46)	
Other expenses	458.43	463.25	348.66
% Increase/(Decrease)	(1.04)	32.87	
Depreciation and amortisation expenses	193.82	177.08	160.78
% Increase/(Decrease)	9.45	10.14	
Total Expenses	7,103.99	5,304.97	4,476.94
% to total revenue	80.74	89.34	93.51
EBDITA	2,006.42	884.62	579.52
% to total revenue	22.81	14.90	12.10
Restated profit before tax from continuing operations	1,692.86	633.00	310.58
Exceptional Item			
Total tax expense	418.33	157.46	76.61
Restated profit after tax from continuing operations (A)	1274.53	475.54	233.97
% to total revenue	14.49	8.01	4.89

(% of growth has been updated for the year 31.03.2025 on page no 234 of the Draft Red Herring Prospectus)

COMPARISON OF F.Y. 2024-25 WITH F.Y. 2023-24

Income from Operations

Income from Operations

Our Company is engaged in the business of manufacturing Process Roller(Bridle Roll, Deflector Roll), Stabilizer Rolls, ROT roller, Looper Roller, screen Roller, WET Tunnel Furnace Roll and provide service Thermal spray coating on roller for steel Industries, Coating on Hydro turbine components, In-situ / On-site coating on Cylinder of Paper Industries, In-situ Boiler Tube coating for Thermal power, Converter Hood coating for steel industries, Repairing and refurbishment of Hydro turbine components, coating on industrial components. In the F.Y. 2024-25, the Company's total revenue was ₹ 8783.15 Lakhs, which is increased by 48.56 % in compare to total Income from operations of ₹5912.09 Lakhs in F.Y. 2023-24. The total revenue includes manufacturing Turnover of ₹4598.68 lakhs and sale of service of ₹4186.47 lakhs in FY 2024-25 as against manufacturing Turnover of ₹2960.57 lakhs and sale of service of ₹2951.52 lakhs. The Manufacturing turnover was increased by 55.33 % in FY 2024-25 in comparison of the manufacturing turnover of FY 2023-24 Simultaneously the sale of service was

increased by 41.84 % in comparison of the sale of Service of FY 2023-24. The ratio of manufacturing turnover and sales of service was 52: 48 in FY 2024-25 while it was 50: 50 in FY 2023-24.

We have introduced technically advanced products, rigorously tested and approved by all major steel plants. As a result, we secured large-volume orders from prominent clients. Initially focused on supplying rolls (components), we have now transitioned to delivering complete roll assemblies following significant technological upgrades. This shift has led to a rise in product value and pricing, further contributing to our revenue growth.

Growth in Job Work Services

Alongside economic growth, our Job Work services have expanded significantly in the Steel, Hydro, and Thermal Power sectors, enabling us to diversify our service offerings and deepen our market presence. During FY 2024–25, our Job Work services grew from ₹2,951.52 lakhs in FY 2023–24 to ₹4,186.47 lakhs, reflecting an increase of 41.84%. This growth was driven by higher activity in the Steel, Hydro and Thermal Power sectors, where customers require regular maintenance and refurbishment of components such as turbine assemblies, boiler tubes, converter hoods and industrial cylinders.

The increase in Job Work revenue is also linked to the Company's continuous strengthening of its service capabilities. We improved our coating processes, upgraded application techniques and enhanced the capacity of our in-situ/on-site teams. During the year, we also undertook significant capital expansion, adding new machinery and equipment that has further supported our ability to handle specialised and time-bound assignments. This strengthened presence across multiple industries, particularly those with ongoing maintenance cycles, is expected to support consistent and recurring demand for our services in the future.

Other Income

The other Income for the FY 2024-25 was 13.70 Lakhs which was ₹25.88 lakhs in the FY 2023-24. The other income includes interest earned on the fixed deposit, foreign exchange fluctuation gain and Duty draw back.

Expenditure:

Cost of Material Consumed

The Cost of Material Consumed after adjusting the inventory of F.Y. 2024-25 was ₹4326.39 Lakhs against the cost of Material Consumed of ₹3173.23 Lakhs in F.Y. 2023-24. The cost of material consumed was 49.26 % of the total revenue in F.Y 2024-25 as against 53.67 % of total revenue in F.Y 2023-24.

Manufacturing and Operating Cost:

The manufacturing and operating costs comprise site operation charges, power and fuel, gas and fuel expenses, and maintenance and repair expenses. During FY 2024-25, these costs amounted to ₹1,262.06 Lakhs as compared to ₹781.67 Lakhs in FY 2023-24, reflecting an increase of 61.46%. The increase in manufacturing and operating costs is directly attributable to the growth in business operations. In FY 2024-25, the Company's business grew by 48.56%, and accordingly, the costs have risen in proportion to the scale of operations.

Employee Benefits Expenses:

The Employee expenses for F.Y. 2024-25 was ₹729.85 Lakhs against the expenses of ₹609.32 Lakhs in F.Y. 2023-24 showing increase by 19.78%. The increase in the employee cost was on account of annual increment and increase in the staff.

Finance Cost:

The Finance Cost for the F.Y. 2024-25 was ₹133.44 Lakhs against the cost of ₹100.42 Lakhs in the F.Y. 2023-24 showing increase of 32.88 %. The finance cost was increased on account of overall increase of the Borrowings. The total outstanding of the borrowings as on March 31, 2025 was ₹2947.54 lakhs as against ₹ 1522.97 lakhs as on March 31, 2024. The cash inflow from the long-term borrowings and short-term borrowings in the FY 2024-25 was ₹1424.57 lakhs resulting in to high finance cost. The Borrowing was increased substantially in FY 2024-25 in comparison of FY 2023-24 but the interest cost was not increased substantially on account of major disbursement of loans were in the last quarter of 2024-25. The Kotak Mahindra Bank Limited had sanctioned bride loan for purchase of plant and machinery which will be repaid from the proceeds of the public issue.

Other Expenses

Other Expenses increased to ₹458.43 Lakhs for F.Y. 2024-25 against ₹ 463.25 Lakhs in F.Y. 2023-24 showing decrease of 1.04 %. The reduction in the other expenses was marginal. The reason for reduction of other expenses

was mainly due to reduction of sales and Exhibition expenses from ₹ 81.18 lakhs in FY 2023-24 to ₹28.05 Lakhs in FY 2024-25. The increase in Conveyance Tour and Travelling, shed rent, Transportation and Cartage Charges, royalty and technical Fees in FY 2024-25 in comparison to FY 2023-24 was less than the reduction of the sales and exhibition expenses resulting in to overall reduction of other expenses

Depreciation and Amortization Expenses:

The Depreciation for F.Y. 2024-25 was ₹193.82 Lakhs as compared to ₹ 177.08 Lakhs for F.Y. 2023-24. The depreciation increased by 9.45 % in F.Y. 2024-25 as compared to F.Y. 2023-24. The depreciation in FY 2024-25 was increased on account of addition of the Fixed assets by ₹1539.82 lakhs in FY 2024-25.

EBDITA

The EBDITA for F.Y. 2024-25 was ₹2006.42 Lakhs as compared to ₹884.62 Lakhs for F.Y. 2023-24. The EBDITA was 22.81 % of total Revenue in FY 2024-25 as compared to 14.90 % in F.Y. 2023-24. EBDITA has improved due to improvements in material consumption ratios to sales from 53.67 % in FY 2023-24 to 49.25 % in FY 2024-25 and increase in the business by 48.56 % in FY 2024-25 in comparison to FY 2023-24. The Total expenses to total revenue in FY 2024-25 was 80.74 % as against the 89.34% in FY 2023-24. Our Revenue growth in job work increases in 2024-25 by 41.84% compared to 2023-24 4.50%. Job work services have better profit as it contains high-end technical services mainly in Steel & Power industries.

Profit after Tax (PAT)

PAT is ₹1274.53 lakhs for the F.Y. 2024-25 compared to ₹475.54 lakhs in F.Y. 2023-24. The PAT was 14.49% of total revenue in F.Y. 2024-25 compared to 8.01 % of total revenue in F.Y. 2023-24. ~~The PAT was 14.49% of total revenue in F.Y. 2024-25 compared to 8.01 % of total revenue in F.Y. 2023-24. The Profit margin has increased on account of increase of business by 48.56 %. Our Revenue growth in job work increases in 2024-25 by 41.84 % compared to 2023-24 4.50%. Job work services has better profit as they contain high end technical services mainly in Steel & Power industries.~~ The Company's Profit After Tax (PAT) rose sharply from ₹475.54 lakhs in FY 2023-24 to ₹1,274.53 lakhs in FY 2024-25. As a percentage of total revenue, the margin moved from 8.01% in FY 2023-24 to 14.49% in FY 2024-25. The jump shows that the business didn't just grow, it became more profitable. The core driver behind this improvement is the strong expansion in overall business activity. Total revenue increased by 48.56% in FY 2024-25.

Job work services saw a strong jump of 41.84% in FY 2024-25, rising from ₹2,951.52 lakhs in FY 2023-24 to ₹4,186.47 lakhs. In contrast, the previous year showed only a 4.50% increase, from ₹2,824.45 lakhs in FY 2022-23 to ₹2,951.52 lakhs. This shift is important because job work typically delivers higher margins. It involves specialized technical services for steel and power sector clients, where the value comes from skill and expertise rather than heavy raw material consumption. Therefore, this leads to a stronger contribution to profitability for every rupee earned.

With higher volumes, a stronger share of job work services, and the operational benefits that come with scale, the Company's cost structure became more efficient. These factors together pushed the profit margin higher and resulted in the substantial increase in PAT during FY 2024-25.

The Company commenced importing spray powder in place of domestically sourced material at a significantly lower cost, which contributed to an improvement in profit margins. Additionally, the prices of basic raw materials, particularly steel, declined during the year. The average purchase price of steel reduced from ₹65 per kg in FY 2023-24 to ₹58.50 per kg in FY 2024-25, resulting in further margin expansion.

COMPARISON OF F.Y. 2023-24 WITH F.Y. 2022-23

Our Company is engaged in the business of manufacturing Process Roller(Bridle Roll, Deflector Roll), Stabilizer Rolls, ROT roller, Looper Roller, screen Roller, WET Tunnel Furnace Roll and provide service Thermal spray coating on roller for steel Industries, Coating on Hydro turbine components, In-situ / On-site coating on Cylinder of Paper Industries, In-situ Boiler Tube coating for Thermal power, Converter Hood coating for steel industries, Repairing and refurbishment of Hydro turbine components, coating on industrial components. In the F.Y. 2023-24, the Company's total revenue was ₹5912.09 Lakhs, which is increased by 23.69 % total in compare to total Income from operations of ₹4779.64 Lakhs in F.Y. 2022-23. The total revenue includes manufacturing Turnover of ₹2960.57 lakhs and sale of service of ₹2951.521 lakhs in FY 2023-24 as against manufacturing Turnover of ₹1955.19 lakhs and sale of service of ₹2824.45 lakhs. The Manufacturing turnover increased by 51.42 % in FY 2023-24 in comparison of the manufacturing turnover of FY 2022-23 Simultaneously the sale of service was

increased by 4.50 % in comparison of the sale of Service of FY 2022-23. The ratio of manufacturing turnover and sale of service was 50: 50 in FY 2023-24 while it was 41: 59 in FY 2022-23.

Other Income

The other Income for the FY 2023-24 was ₹25.88 Lakhs which was ₹7.88 lakhs in the FY 2022-23. The other income includes interest earned on the fixed deposit, foreign exchange fluctuation gain and Duty drawback.

Expenditure:

Cost of Material Consumed

The Cost of Material Consumed **after adjusting the Inventory** of F.Y. 2023-24 was ₹3173.23 Lakhs against the cost of Material Consumed of ₹2624.33 Lakhs in F.Y. 2022-23. The cost of material consumed was 53.67 % of the total revenue in F.Y 2023-24 as against 54.91 % of total revenue in F.Y 2022-23.

Manufacturing and Operating Cost:

The manufacturing and operating costs comprise site operation charges, power and fuel, gas and fuel expenses, and maintenance and repair expenses. During FY 2023-24, these costs amounted to ₹781.67 Lakhs as compared to ₹735.99 Lakhs in FY 2022-23, reflecting an increase of 6.21%. The increase in manufacturing and operating costs is directly attributable to the growth in business operations. In FY 2024-25, the Company's business grew by 24.03%, and accordingly, the costs have risen in proportion to the scale of operations. The sale of service increased by 4.50 % in comparison of the sale of Service of FY 2022-23. The major cost is due to sale of service and the service sales increased marginally in FY 2023-24 in comparison to FY 2022-23. Hence the total revenue increased by 23.69 % and the manufacturing and operating costs increased marginally by 6.21%.

Employee Benefits Expenses:

The Employee expenses for F.Y. 2023-24 were 609.32 Lakhs against the expenses of ₹ 491.14 Lakhs in F.Y. 2022-23 showing increase by 24.06%. The increase in the employee cost was on account of the annual increment in the salary of the staff and increase of the staff. The no of employees employed by the Company in FY 2023-24 were 135 as against 128 no of employees in FY 2022-23.

Finance Cost:

The Finance Cost for the F.Y. 2023-24 was ₹100.42 Lakhs against the cost of ₹116.04 Lakhs in the F.Y. 2022-23 showing decrease of 13.46%. The finance cost was decreased on account of repayment of term loan of ₹104.25 Lakhs in the FY 2023-24 which has reduced the interest cost by ₹ 15.25 Lakhs.

Other Expenses

Other Expenses increased to ₹463.25 Lakhs for F.Y. 2023-24 against ₹ 348.66 Lakhs in F.Y. 2022-23 showing increase of 32.87%. The increase in other expenses attribute to the growth of business. The increase in the Conveyance and Tour expenses, Sales and Promotion Expenses and transportation and cartage expenses in the FY 2023-24 in comparison to the FY 2022-23 due to growth of business by 23.69 % result in to increase in the other expenses.

Depreciation and Amortisation Expenses:

The Depreciation for F.Y. 2023-24 was ₹177.93 Lakhs as compared to ₹160.78 Lakhs for F.Y. 2022-23. The depreciation increased by 10.14 % in F.Y. 2023-24 as compared to F.Y. 2022-23. The depreciation in FY 2023-24 was increased on account of addition of the Fixed assets by ₹ 180.59 lakhs in FY 2023-24.

EBDITA

The EBDITA for F.Y. 2023-24 was ₹884.62 Lakhs as compared to ₹**579.52** Lakhs for F.Y. 2022-23. The EBDITA was 14.90 % of total Revenue in FY 2023-24 as compared to 12.10 % in F.Y. 2022-23. The EBDITA increase in the FY 2023-24 was on account of the increase of the manufacturing turnover and the growth of business by 23.69 % in FY 2023-24. The raw material is steel and the cost of material in FY 2023-24 was also reduced in comparison of FY2022-23.

Profit after Tax (PAT)

PAT is ₹475.54 lakhs for the F.Y. 2023-24 in compared to ₹233.97 lakhs in F.Y. 2022-23. The PAT was 8.01 % of total revenue in F.Y. 2023-24 compared to 4.89 % of total revenue in F.Y. 2022-23. The PAT increase in the FY 2023-24 was on account of the increase of the manufacturing turnover and the growth of business by 23.69 % in FY 2023-24. ~~The raw material is steel and the cost of material in FY 2023-24 was also reduced in comparison of FY2022-23.~~

The improvement is largely the result of stronger revenue performance. Revenue from operations grew by 23.69% in FY 2023-24, supported by higher manufacturing turnover and steady growth in job work services. The increase in volumes, along with a gradual shift toward higher-value products and service lines, helped lift margins.

The break up of the revenue in FY 2022-23 and FY 2023-24 is as follows:

Particulars	FY 2023-24	FY 2022-23
Sale of Manufactured Goods	2960.57	1955.19
Sale of Services	2951.52	2824.45
Total	5912.08	4779.64
Growth of Revenue	23.69%	
EBDITA	884.62	579.52
% of EBDITA to Revenue	14.90	12.10

Reason for increase in profit: The sale of manufactured goods increased by 51.42% in FY 2023-24 as compared to FY 2022-23. This increase was accompanied by an improvement in the Company's margins.

Apart from that the price of raw material also decreased in the FY 2023-24 in comparison to FY 2022-23. The price of steel was ` 74.50 per Kg has been come down to ` 65.00 per kg. The reason for decline in steel price in FY 2023-24 was on account of increase of import of steel putting pressure on domestic pricing, expanded production and domestic supply. (invoices are enclosed herewith)

The Company had started importing the spray powder instead of domestic one at much cheaper price which result in to increase in the Profit Margin. The per kg cost of coating powder in domestic market is ` 6370 per Kg. while the cost of imported coating powder was ` 4917 per Kg. (US\$57.50*78.5= 4514+Basci custom duty (7.5) +339+other charges (transportation and Sw charge) 64 = 4917 (invoices are enclosed herewith)

The Raw material cost has come down from 54.91% of revenue to 53.67%. resulting into higher profit margin.

In the engineering industry, each assignment is customized in nature so it is difficult to derive cost of raw material for the orders executed. The Spray coating powder consumption also depends upon the roll size.

FINANCIAL INDEBTEDNESS

The date of disbursement of the SIDBI Loan and Kotak Mahindra Bank Loan (term loan -1) which will be repaid from the proceeds of the IPO is as follow:

Sr No	Name of the Bank/ Financial Institution	Laon sanctioned	Outstanding loan as on August 31, 2025	Date of Disbursement
1	SIDBI	750.00	500.16	October 16, 2023 November 22, 2023 February 19, 2024 March 22, 2024
2	Kotak Mahindra Bank Limited	795.00	600.00	January 06, 2025 January 08, 2025 January 10, 2025 January 31, 2025 February 12, 2025 February 14, 2025 February 15, 2025 March 20, 2025 March 21, 2025

(Above mentioned table has been inserted in the chapter titled Financial Indebtedness on page no 248 of Draft Red Herring Prospectus)

SECTION VII – LEGAL AND OTHER REGULATORY INFORMATION

GOVERNMENT AND OTHER STATUTORY APPROVALS

(D). Registration and Approvals under Statutory and Regulatory Act(s):

Sr. No.	Authority Granting Approval	Approval / Registration No.	Date of Issue	Applicable Laws	Nature of Approvals	Validity
14	Directorate Industrial Safety & Health, Gujarat state for Kuha Plant (A-4)	License No.: 59063 Registration No.: 11796/25999/2025	November 27, 2025	Factories Act, 1948	License to work a factory	Valid up till December 31, 2027

(Above mentioned table has been updated in the table Registration and Approvals under Statutory and Regulatory Act(s) on page no: 259 of the Draft Red Herring Prospectus)

(I). Following are the key approvals which are yet to be applied by Our Company for Bellari Plant

Sr. No.	Particulars	Authority
1.	ESI & PF	Government of Karnataka
1.	Employees' Provident Fund Organisation (EPFO)	Government of Karnataka
2.	Employees' State Insurance Corporation (ESIC)	Government of Karnataka
3.	Shops & Establishment Registration (Karnataka)	Department of Labour, Government of Karnataka
4.	Professional Tax Registration (Karnataka)	Commercial Taxes Department; Government of Karnataka
5.	GST Registration	Goods and Services Tax Department
6.	Factory License under the Factory License Act 1948	Department of Factories, Boilers, Industrial Safety & Health (DFBISH)
7.	"Consent to Establish" and later "Consent to Operate" before production	Karnataka State Pollution Control Board (KSPCB)

(Above mentioned table has been updated in the table key approvals which are yet to be applied by Our Company for Bellari Plant on page no: 260 of the Draft Red Herring Prospectus)

(J). Following key approvals which are yet to be applied by Our Company for New Kuha Plant

Sr. No.	Particulars	Applicable Act & Authorities
1.	License to work a factory	Factories Act, 1948, Directorate Industrial Safety & Health, Gujarat state
2.	The Water (Prevention & Control of Pollution) Act 1974, The Air (Prevention & Control of Pollution) Act 1981, Hazardous & Other Waste (Management and Transboundary Movement) Rule – 2016, Environment Protection Act 1986	Gujarat Pollution Control Board, Regional Office, Ahmedabad East

(Above mentioned table has been inserted as the Following key approvals which are yet to be applied by Our Company for New Kuha Plant on page no: 260 of the Draft Red Herring Prospectus)

SECTION VIII – ISSUE RELATED INFORMATION

ISSUE STRUCTURE

This Issue is being made in terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, as amended from time to time.

- 1) *Our Company may, in consultation with the Book Running Lead Managers, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI (ICDR) Regulations. ~~One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the price Anchor Investor Allocation Price~~ subject to there being (i) a maximum of two Anchor Investors, where allocation in the Anchor Investor Portion is up to ₹200.00 Lakhs, (ii) minimum of two and maximum of fifteen Anchor Investors, where the allocation under the Anchor Investor Portion is more than ₹200.00 Lakhs but up to ₹2,500.00 Lakhs under the Anchor Investor Portion, subject to a minimum Allotment of ₹100.00 Lakhs per Anchor Investor, and (iii) in case of allocation above ₹2,500.00 Lakhs under the Anchor Investor Portion, a minimum of five such investors and a maximum of fifteen Anchor Investors for allocation up to ₹2,500.00 Lakhs, and an additional ten Anchor Investors for every additional ₹2,500.00 Lakhs or part thereof will be permitted, subject to minimum allotment of ₹100.00 Lakhs per Anchor Investor. An Anchor Investor will make a minimum Bid of such number of Equity Shares, that the Bid Amount is at least ₹200.00 Lakhs. One-third of the Anchor Investor Portion shall be reserved for allocation to domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. However, with effect from December 1, 2025, pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds.*

(Pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025 above mentioned paragraph has been updated in the chapter titled Issue Structure on page no 283 of the Draft Red Herring Prospectus.)

ISSUE PROCEDURE

Book Building Issue Procedure

The Issue is being made in terms of Rule 19(2)(b) of the SCRR, through the Book Building Process in accordance with Regulation 253 of the SEBI ICDR Regulation, 2018 read along with the SEBI ICDR (Amendment) Regulations, 2025 wherein not more than 50% of the Issue shall be allocated on a proportionate basis to QIBs, provided that our Company in consultation with the BRLMs, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price. However, with effect from December 1, 2025, pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription, or non-allotment in the Anchor Investor Portion, the balance Equity Shares shall be added to the QIB Portion. Further, 5% of the QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, and spill-over from the remainder of the QIB Portion shall be available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Issue Price. Further, not less than 15% of the Issue shall be available for allocation on a proportionate basis to Non-Institutional Investors of which one-third of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹10 Lakhs and two-thirds of the Non-Institutional Portion shall be available for allocation to Bidders with an application size of more than ₹10 Lakhs and under-subscription in either of these two sub-categories of Non Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of Equity Shares in the Non-Institutional Investors category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI ICDR (Amendment) Regulations, 2025. Not more than 50% of the Net Offer shall be allotted to QIBs, subject to valid Bids being received at or above the Offer Price and not less than 35% of the Issue shall be available for allocation to Individual Investors (IIs), in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price.

BIDS BY ANCHOR INVESTORS

3. One-third of the Anchor Investor Portion will be reserved for allocation to domestic Mutual Funds. However, with effect from December 1, 2025, pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion shall be reserved for, (i) 33.33% shall be available for allocation to domestic Mutual Funds and (ii) 6.67% shall be available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of undersubscription under (ii) above, the allocation may be made to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the remaining QIB Portion (other than the Anchor Investor Portion) ("Net QIB Portion").

(Pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025 above mentioned paragraph has been updated in the chapter titled Issue Procedure on page no 289 of the Draft Red Herring Prospectus.)

SECTION XI-DECLARATION

I hereby certify and declare that all relevant provisions of the Companies Act and the rules, guidelines and regulations issued by the Government of India or the guidelines and regulations issued by SEBI, established under Section 3 of the SEBI Act as the case may be, have been complied with and no statements, disclosures and undertakings made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, the SEBI Act, the SCRA, the SCRR, or rules made or guidelines or regulations issued thereunder, as the case may be. I further certify that all statements in this Addendum to the Draft Red Herring Prospectus are true and correct.

Signed by the Directors of the Company:

Name	Designation	Signature
Bhavesh Oza	Managing Director	SD/-
Radhaben Oza	Non-Executive Director	SD/-
Hardik Trivedi	Independent Director	SD/-
Utpal Raval	Independent Director	SD/-

Signed by:

Name	Designation	Signature
Namreshkumar Jain	Chief Financial Officer	SD/-
Shefali Shah	Company Secretary and Compliance Officer	SD/-

Place: Ahmedabad

Date: January 19, 2026