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**MUNISH FORGE LIMITED**

**Corporate Identification Number: U28910PB1986PLC006950**

Our Company was originally incorporated on July 25, 1986, as a Private Limited Company in the name of “Gaisu Forge Private Limited” under the provisions of the Companies Act, 1956 bearing Registration Number 6950 issued by the Registrar of Companies, Punjab, Himachal Pradesh & Chandigarh. Further, our Company was converted from a Private Limited Company to Public Limited Company along with name change and consequently, the name of our Company was changed from “Gaisu Forge Private Limited” to “Munish Forge Limited” and a Fresh Certificate of Incorporation consequent to Conversion was issued on May 03, 1995 bearing Registration Number 6950 issued by the Registrar of Companies, Punjab, Himachal Pradesh & Chandigarh. Further, our Company was converted from a Public Limited Company to Private Limited Company and consequently, the bearing Registration Number 06950 issued by the Registrar of Companies, Punjab, Himachal Pradesh & Chandigarh. Subsequently, pursuant to a Special Resolution of our Shareholders passed in the Extra-Ordinary General Meeting held on November 12, 2024, our Company was again converted from a Private Limited Company to Public Limited Company and consequently, the name of our Company was changed from “Munish Forge Private Limited” to “Munish Forge Limited” and a Fresh Certificate of Incorporation consequent to Conversion was issued on December 17, 2024, bearing Corporate Identification Number U28910PB1986PLC006950 by the Central Processing Centre.

**Registered Office:** Village Gobindgarh, Adjoining Phase – VII, Focal point, Ludhiana-141010, Punjab, India.

**Contact Person:** Ms. Sukhdeep Kaur, Company Secretary & Compliance Officer

**Email:** [cs@munishforge.com](mailto:cs@munishforge.com) ; **Website:** [www.munishforge.com](http://www.munishforge.com) ; **Contact No:** +91-161-5218900

**OUR PROMOTERS: MR. DAVINDER BHASIN, MR DEV ARJUN BHASIN, MS MINAKSHI BHASIN, MUNISH PROMOTERS AND DEVELOPERS PRIVATE LIMITED AND DEV ARJUNA ENTERPRISES PRIVATE LIMITED**

#### **ADDENDUM TO THE DRAFT RED HERRING PROSPECTUS: NOTICE TO THE INVESTORS (“THE ADDENDUM”)**

INITIAL PUBLIC OFFER OF UPTO 77,00,800\* EQUITY SHARES OF FACE VALUE OF ₹10/- EACH (THE “EQUITY SHARES”) OF MUNISH FORGE LIMITED (“OUR COMPANY” OR “THE OFFER”) AT AN OFFER PRICE OF ₹ [●] PER EQUITY SHARE FOR CASH, AGGREGATING UP TO ₹ [●] LAKHS COMPRISING OF FRESH OFFER OF UPTO 63,56,800 EQUITY SHARES AGGREGATING TO ₹ [●] LAKHS (“FRESH OFFER”) AND AN OFFER FOR SALE OF UPTO 13,44,000 EQUITY SHARES BY MR. DAVINDER BHASIN (“ SELLING SHAREHOLDER”) AGGREGATING TO ₹ [●] LAKHS (“OFFER FOR SALE”) (“PUBLIC OFFER”). THE OFFER INCLUDES A RESERVATION OF UPTO [●] EQUITY SHARES OF FACE VALUE OF ₹10/- EACH, AT AN OFFER PRICE OF ₹ [●] PER EQUITY SHARE FOR CASH, AGGREGATING ₹ [●] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE OFFER (THE “MARKET MAKER RESERVATION PORTION”). THE PUBLIC OFFER LESS MARKET MAKER RESERVATION PORTION I.E. NET OFFER OF UPTO [●] EQUITY SHARES OF FACE VALUE OF ₹10/- EACH, AT AN OFFER PRICE OF ₹ [●] PER EQUITY SHARE FOR CASH, AGGREGATING UPTO ₹ [●] LAKHS IS HEREIN AFTER REFERRED TO AS THE “NET OFFER”. THE PUBLIC OFFER AND NET OFFER WILL CONSTITUTE [●] % AND [●] % RESPECTIVELY OF THE POST- OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY. THE FACE VALUE OF EQUITY SHARES IS ₹10/- EACH. THE OFFER PRICE IS [●] TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY AND THE SELLING SHAREHOLDER IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGER AND WILL BE ADVERTISED IN [●] EDITION OF [●] (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND [●] EDITION OF [●] (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER, AND PUNJABI EDITION OF [●], (PUNJABI BEING THE REGIONAL LANGUAGE OF PUNJAB WHERE OUR REGISTERED OFFICE IS LOCATED), AT LEAST TWO WORKING DAYS PRIOR TO THE BID/OFFER OPENING DATE AND SHALL BE MADE AVAILABLE TO THE EMERGE PLATFORM OF NATIONAL STOCK EXCHANGE OF INDIA LIMITED (“NSE EMERGE”) FOR THE PURPOSES OF UPLOADING ON THEIR WEBSITE IN ACCORDANCE WITH THE SEBI ICDR REGULATIONS AS AMENDED.

*\* Subject to finalization of the Basis of Allotment*

**ADDENDUM TO THE DRAFT RED HERRING PROSPECTUS DATED MAY 01, 2025 (THE “DRAFT RED HERRING PROSPECTUS”):**

**NOTICE TO INVESTORS (THE “ADDENDUM”):** This is with reference to the Draft Red Herring Prospectus dated May 01, 2025, filed by the Company with the Emerge platform of National Stock Exchange of India Limited (“NSE EMERGE”). Potential Investors may note that:

1. The Chapter titled “**Summary of offer document**” beginning on page 27 of the Draft Red Herring Prospectus has been updated.
2. The Chapter titled “**Risk factors**” beginning on page 35 of the Draft Red Herring Prospectus has been updated.
3. The Chapter titled “**Capital Structure**” beginning on page 72 of the Draft Red Herring Prospectus has been updated.
4. The Chapter titled “**Object of the offer**” beginning on Page 93 of the Draft Red Herring Prospectus has been updated.
5. The Chapter titled “**Our Business**” beginning on Page 151 of the Draft Red Herring Prospectus has been updated.
6. The Chapter titled “**Our History and other corporate matters**” beginning on page 196 of Draft Red Herring Prospectus has been updated.
7. The Chapter titled “**Our Management**” beginning on page 206 of Draft Red Herring Prospectus has been updated.
8. The Chapter titled “**Our Promoter and Promoter Group**” beginning on page 228 of Draft Red Herring Prospectus has been updated.
9. The Chapter titled “**Our Group Companies**” beginning on page 236 of Draft Red Herring Prospectus has been updated.
10. The Chapter titled “**Dividend Policy**” beginning on page 239 of Draft Red Herring Prospectus has been updated.
11. The Chapter titled “**Management Discussion and analysis of financial condition and result of operations**” beginning on page 242 of Draft Red Herring Prospectus has been updated.
12. The Chapter titled “**Outstanding Litigation and Material Developments**” beginning on page 271 of Draft Red Herring Prospectus has been updated.
13. The Chapter titled “**Government and other Statutory Approvals**” beginning on page 279 of Draft Red Herring Prospectus has been updated.

The above addition and /or amendments are to be read in conjunction with the Draft Red Herring Prospectus and accordingly their references in the Draft Red Herring Prospectus stand amended pursuant to this Addendum. Please note that the changes pursuant to this Addendum will be appropriately included in the Red Herring Prospectus and Prospectus, as and when filed with the ROC, the SEBI and the Stock Exchange. All capitalised terms used in this Addendum shall, unless the context otherwise requires, have the meaning ascribed to them in the Draft Red Herring Prospectus.

All capitalized terms used in the Addendum shall, unless the context otherwise requires, have the meaning ascribed to them in the Draft Red Herring Prospectus.

The Equity Shares have not been and will not be registered under the U.S. Securities Act or any state securities laws in the United States, and unless so registered, and may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. Accordingly, the Equity Shares are being offered and sold outside the United States in offshore transactions in reliance on Regulations and the applicable laws of each jurisdiction where such offers and sales are made.

The Equity Shares have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be issued or sold, and Bids may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Place: Mumbai</b><br/><b>Dated: August 20, 2025</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <p style="text-align: right;"><b>For and on behalf of Munish Forge Limited</b></p> <p style="text-align: right;"><b>Sd/-</b><br/><b>Davinder Bhasin</b><br/><b>Managing Director</b></p>                                                                                                                                                                                                                                                                                                                                                             |
| <p><b>BOOK RUNNING LEAD MANAGER TO THE ISSUE</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <p><b>REGISTRAR TO THE ISSUE</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <p><br/><b>GRETEX CORPORATE SERVICES LIMITED</b><br/>A-401, Floor 4th, Plot FP-616, (PT), Naman Midtown, Senapati Bapat Marg, Near Indiabulls, Dadar (w), Delisle Road, Mumbai 400013, Maharashtra, India<br/><b>Contact No:</b> +91 93319 26937<br/><b>Email:</b> info@gretexgroup.com<br/><b>Website:</b> <a href="http://www.gretexcorporate.com">www.gretexcorporate.com</a><br/><b>Contact Person:</b> Mr. Pradip Agarwal<br/><b>SEBI Registration No:</b> INM000012177<br/><b>CIN:</b> L74999MH2008PLC288128</p> | <p><br/><b>SKYLINE FINANCIAL SERVICES PRIVATE LIMITED</b><br/>D-153A, First Floor, Okhla Industrial Area, Phase - I, New Delhi – 110020<br/><b>Tel. No:</b> 011- 40450193 - 97<br/><b>Investor Grievance E-mail:</b> grievances@skylinerta.com<br/><b>Website:</b> <a href="http://www.skylinerta.com">www.skylinerta.com</a><br/><b>Contact Person:</b> Mr. Anuj Kumar<br/><b>SEBI Registration No.:</b> INR000003241<br/><b>CIN:</b> U74899DL1995PTC071324</p> |

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## SECTION II: SUMMARY OF OFFER DOCUMENT

In the Chapter “SUMMARY OF OFFER DOCUMENT”

- a) **The heading “The Shareholding pattern of our Promoters / Promoter Group and additional Top 10 Shareholders before and after the offer”, shall be added as heading H as mentioned below:**

Shareholding Pattern of Promoter / Promoter Group and Additional Top 10 Shareholders of the Company as at allotment:

| Sr. No                        | Pre-Offer shareholding as at the date of DRHP <sup>(1)</sup> |                                        |                      | Post-Offer shareholding as at Allotment <sup>(3)</sup> |                      |                                           |                      |
|-------------------------------|--------------------------------------------------------------|----------------------------------------|----------------------|--------------------------------------------------------|----------------------|-------------------------------------------|----------------------|
|                               | Shareholders                                                 | Number of Equity Shares <sup>(2)</sup> | Share holding (in %) | At the lower end of the price band Rs [●]              |                      | At the upper end of the price band Rs [●] |                      |
|                               |                                                              |                                        |                      | Number of Equity Shares                                | Share holding (in %) | Number of Equity Shares                   | Share holding (in %) |
| Promoters                     |                                                              |                                        |                      |                                                        |                      |                                           |                      |
| 1.                            | Davinder Bhasin                                              | 1,23,85,330                            | 69.92                | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| 2.                            | Minakshi Bhasin                                              | 10,61,225                              | 5.99                 | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| 3.                            | Dev Arjun Bhasin                                             | 9,52,000                               | 5.37                 | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| 4.                            | Munish Promoters & Developers Private limited                | 13,32,000                              | 7.52                 | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| 5.                            | Dev Arjuna Enterprises Private limited                       | 19,83,305                              | 11.20                | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| Promoter group <sup>(4)</sup> |                                                              |                                        |                      |                                                        |                      |                                           |                      |
| 1.                            | Vishesh Kumar Mehra                                          | 1                                      | 0.00                 | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| Top 10 Shareholders           |                                                              |                                        |                      |                                                        |                      |                                           |                      |
| 1.                            | Vishal Anand                                                 | 1                                      | 0.00                 | [●]                                                    | [●]                  | [●]                                       | [●]                  |
| 2.                            | Seema Mehra                                                  | 1                                      | 0.00                 | [●]                                                    | [●]                  | [●]                                       | [●]                  |

<sup>(1)</sup> To be updated at the time of the Red Herring Prospectus and the Price Band Advertisement.

<sup>(2)</sup> Includes all options that have been exercised until date of prospectus and any transfers of equity shares by existing shareholders after the date of the pre-issue and price band advertisement until date of prospectus.

<sup>(3)</sup> Based on the Issue price of ₹ [●] and subject to finalization of the basis of allotment.

<sup>(4)</sup> Mr. Vishesh Kumar Mehra from the Promoter Group holds 1 equity share.

- b) **On page no 34, Point Q shall be added**

### **Q. PRE-IPO PLACEMENT DETAILS:**

Our Company has not proposed any Pre-IPO Placement in this Offer.

### SECTION III: RISK FACTORS

#### In the chapter “RISK FACTORS”

- a) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No. 1;
- b) Under the head Risk factor, Risk factor no 1 has been updated and numbered as Risk factor 2;
- c) Under the head Risk factor, Risk factor no 2 has been updated and numbered as Risk Factor 3;
- d) Under the head Risk factor, Risk Factor No.4 has been updated;
- e) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No.6
- f) Under the head Risk factor, Risk factor no 7 has been updated;
- g) Under the head Risk factor, Risk factor no 32 has been shifted as Risk Factor No.8
- h) Under the head Risk factor, Risk factor no 12 has been shifted to Risk Factor no 9;
- i) Under the head Risk factor, Risk factor no 28 has been shifted to Risk Factor no 10;
- j) Under the head Risk factor, Risk factor no 10, 18 and 39 has been updated and merged and Numbered as Risk Factor No 11;
- k) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No.12
- l) Under the head Risk factor, Risk factor no 13 has been updated;
- m) Under the Risk Factor, a new Risk Factor has been added as Risk Factor No.14
- n) Under the head Risk factor, Risk factor no 15 has been updated;
- o) Under the head Risk factor, Risk factor no 16 has been updated;
- p) Under the head Risk factor, Risk factor no 17 has been updated;
- q) Under the head Risk Factor, a new Risk factor has been added as Risk Factor No. 18;
- r) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No.21;
- s) Under the head Risk factor, a new Risk factor has been added as Risk Factor No.22;
- t) Under the head Risk factor, a new Risk factor has been added as Risk Factor No.23;
- u) Under the head Risk factor, a new Risk factor has been added as Risk Factor No.24;
- v) Under the head Risk factor, Risk factor no 34 has been shifted as Risk factor No. 25;
- w) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No 26;
- x) Under the head Risk factor, Risk factor no 27 shall be bifurcated as Risk factor no 27 and 28;
- y) Under the head Risk factor, a new Risk factor has been added as Risk Factor No.29;
- z) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No. 30;
- aa) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No. 31;
- bb) Under the head Risk Factor, a new risk factor has been added as Risk factor no 32;
- cc) Under the head Risk factor, Risk factor no 33 has been updated;
- dd) Under the head Risk factor, Risk factor no 35 has been updated;
- ee) Under the head Risk Factor, a new Risk factor has been added as Risk Factor No. 36;
- ff) Under the head Risk Factor, a new Risk factor has been added as Risk Factor No. 37;
- gg) Under the head Risk Factor, a new Risk factor has been added as Risk Factor No. 38;
- hh) Under the head Risk Factor, a new Risk factor has been added as Risk Factor No. 38;
- ii) Under the head Risk factor, a new Risk Factor has been added as Risk Factor No. 39;
- jj) Under the head Risk Factor, a new Risk factor has been added as Risk Factor No. 42.

#### 1. Any downgrading of India's sovereign rating by as independent agency may harm our ability to raise financing

Any adverse revisions to India's credit ratings for domestic and international debt by international rating agencies may adversely impact our ability to raise additional financing, and the interest rates and other commercial terms at which such additional financing may be available. This could have an adverse effect on our business and future financial performance, our ability to obtain financing for capital expenditures and the trading price of our Equity Shares.

Details of the latest Credit rating obtained by the Company

| Credit Rating Agency                   | Credit Rating | Date of Issue of Rating |
|----------------------------------------|---------------|-------------------------|
| Brickwork rating India Private Limited | Stable*       | August 30, 2022         |

\*Stable rating denotes business & financial risk profile is likely to be maintained over the medium term. The 'Stable' outlook indicates a low likelihood of rating change over the medium term. The rating outlook may be revised to 'Positive' in case of substantial improvement in revenues and profitability margins of the company and thereby leading to improvement in the solvency and liquidity profile. The rating outlook may be revised to 'Negative' if there is deterioration in the financial risk profile and liquidity position of the company.

Any constraints in accessing adequate capital or an increase in the cost of borrowing may, in turn, adversely affect our financial condition, cash flows, operational performance, and future growth prospects.

**2. Our existing international operations and our plans to expand into additional overseas markets are subject to various business, economic, political, regulatory and legal risks.**

We supply our products to international markets, including the Australia, Argentina, Bulgaria, Canada, Costa Rica, Egypt, Germany, Malaysia, UK, USA, Croatia, Dubai, Saudi Arabia, Serbia, UAE, Ireland, Turkey, etc. the revenue details of which have been mentioned in the table below:

(₹ in lakhs)

| Exports      | For the nine months period<br>December 31, 2024 |              | For the Financial<br>Year ended March 31,<br>2024 |              | For the Financial<br>Year ended March 31,<br>2023 |              | For the Financial<br>Year ended March 31,<br>2022 |              |
|--------------|-------------------------------------------------|--------------|---------------------------------------------------|--------------|---------------------------------------------------|--------------|---------------------------------------------------|--------------|
|              | Revenue                                         | In %         | Revenue                                           | In %         | Revenue                                           | In %         | Revenue                                           | In %         |
| Argentina    | -                                               | -            | -                                                 | -            | 76.48                                             | 0.49         | -                                                 | -            |
| Australia    | -                                               | -            | -                                                 | -            | -                                                 | -            | -                                                 | -            |
| Bulgaria     | -                                               | -            | 72.50                                             | 0.46         | -                                                 | -            | 18.06                                             | 0.15         |
| Canada       | 533.08                                          | 4.23         | 727.45                                            | 4.65         | 1,946.60                                          | 12.43        | 1,760.84                                          | 14.44        |
| Costa Rica   | -                                               | -            | 11.22                                             | 0.07         | -                                                 | -            | 10.07                                             | 0.08         |
| Croatia      | -                                               | -            | -                                                 | -            | -                                                 | -            | -                                                 | -            |
| Dubai        | -                                               | -            | -                                                 | -            | 4.05                                              | 0.03         | -                                                 | -            |
| Egypt        | 117.06                                          | 0.93         | 275.33                                            | 1.76         | 62.94                                             | 0.40         | 123.74                                            | 1.02         |
| Germany      | 431.70                                          | 3.43         | 454.26                                            | 2.91         | 774.59                                            | 4.95         | 556.00                                            | 4.56         |
| Ireland      | 48.99                                           | 0.39         | 23.87                                             | 0.15         | -                                                 | -            | -                                                 | -            |
| Malaysia     | 4.79                                            | 0.04         | 17.95                                             | 0.11         | 9.29                                              | 0.06         | 16.00                                             | 0.13         |
| Saudi Arabia | 694.46                                          | 5.51         | 798.80                                            | 5.11         | 249.99                                            | 1.60         | -                                                 | -            |
| Serbia       | 0.01                                            | -            | 0.31                                              | -            | -                                                 | -            | -                                                 | -            |
| Turkey       | 0.69                                            | 0.01         | 0.02                                              | -            | 0.03                                              | -            | -                                                 | -            |
| UAE          | 285.72                                          | 2.27         | 144.00                                            | 0.92         | -                                                 | -            | -                                                 | -            |
| UK           | 1,479.60                                        | 11.75        | 1,524.04                                          | 9.75         | 692.02                                            | 4.42         | 3,572.68                                          | 29.31        |
| USA          | 4,219.02                                        | 33.50        | 6,611.62                                          | 42.30        | 7,986.05                                          | 51.00        | 2,752.05                                          | 22.57        |
| <b>Total</b> | <b>7,815.13</b>                                 | <b>62.05</b> | <b>10,661.36</b>                                  | <b>68.21</b> | <b>11,802.03</b>                                  | <b>75.36</b> | <b>8,809.45</b>                                   | <b>72.26</b> |

Foreign Market fluctuations are not a regular occurrence, there is no guarantee that similar downturns will not happen in the future. Any future fluctuations could adversely affect our profitability, operational results, and financial condition.

We intend to continue expanding our presence in international markets by targeting specific countries worldwide. The markets we currently operate in, and those we plan to enter, are diverse and fragmented, featuring varying degrees of economic and infrastructure development, as well as distinct legal and regulatory frameworks. These markets do not function seamlessly across borders as a unified or common market. Managing our growing business across these international markets may demand significant management focus and financial resources. Our multinational operations are exposed to inherent risks, including, but not limited to:

- Entry barriers and challenges in establishing brand recognition.
- Uncertainties in collaborating with new local business partners, including distributors, logistics, and transportation partners.
- Increased costs associated with raw materials and marketing our products in new regions.
- Longer accounts receivable collection periods and greater challenges in collection due to reduced bargaining power in unfamiliar markets.
- Potential foreign exchange and repatriation controls on earnings, exchange rate fluctuations, and currency conversion restrictions.
- The burden of complying with various foreign laws, including delays or difficulties in obtaining government approvals and permits, import and export licenses, and unexpected changes in the legal and regulatory environment.
- Increased distribution and transportation costs.
- Uncertainty regarding product liability.
- Actions that may be taken by foreign governments under applicable trade or other restrictions.
- Difficulties and costs associated with staffing and managing multiple multinational operations.
- Reduced protection for intellectual property rights in some jurisdictions, at reasonable costs or at all.
- Potentially adverse tax consequences, including those related to intercompany pricing for transactions between entities in different tax jurisdictions.

- Credit risk and higher levels of payment fraud.
- Inability to obtain adequate insurance.
- Challenges related to distance, language, and cultural differences, and in establishing business relationships with foreign partners and agencies.
- Political and economic instability, including the risk of political unrest, war, or acts of terrorism in the countries where we operate.

We may face challenges in developing and implementing policies and strategies that effectively manage the risks in each country where we currently do business or plan to expand. If we fail to manage these risks successfully, it could negatively impact our business, operating results, and financial condition. Additionally, we may encounter competition in other countries from companies with more experience in those regions or with international operations in general. If we cannot offer competitive products at attractive price points that resonate with consumers in these markets, we may struggle to compete.

The direct impact of the Pakistan conflict on India-Turkey forging trade is currently limited, however there is no direct impact on the business operations of the company, as the Company's exports to Turkey comprise only 0.1% of its total export turnover, which is negligible in the context of its overall sales. However, heightened tensions could indirectly affect input sourcing, export logistics, and overall trade sentiment. The Company shall remain vigilant and adaptable to any shifts in geopolitical developments.

Furthermore, if we are unable to establish a strong brand reputation in international markets, our ability to grow our business may be limited. Expanding into new regions and markets may also expose us to significant liabilities, and there is a risk that we could lose some or all of our investment in these areas. Consequently, this could adversely affect our business, financial condition, and operational results.

**3. The Company is dependent on few numbers of customers for sales. The loss of any of these large customers may affect our revenues and profitability.**

Our top ten customers contribute 79.39 %, 80.36 %, 86.81 %, and 88.34 % of our total revenue from operations for the nine months period and financial year ended on December 31, 2024, March 31, 2024, 2023 and 2022, respectively. The details of this concentration are provided in the following table:

(₹ in Lakhs)

| Particulars*       | For the period and Financial Year ended |              |                  |              |                  |              |                  |              |
|--------------------|-----------------------------------------|--------------|------------------|--------------|------------------|--------------|------------------|--------------|
|                    | December 31, 2024                       |              | March 31, 2024   |              | March 31, 2023   |              | March 31, 2022   |              |
|                    | Revenue                                 | In %         | Revenue          | In %         | Revenue          | In %         | Revenue          | In %         |
| <b>Customer 1</b>  | 2,922.37                                | 23.20        | 2,778.31         | 17.74        | 4,470.64         | 28.43        | 3,413.78         | 27.93        |
| <b>Customer 2</b>  | 1,445.75                                | 11.48        | 2,688.92         | 17.17        | 2,025.19         | 12.88        | 1,753.45         | 14.35        |
| <b>Customer 3</b>  | 1,317.33                                | 10.43        | 1,524.04         | 9.73         | 1,649.76         | 10.49        | 1,377.33         | 11.27        |
| <b>Customer 4</b>  | 819.38                                  | 6.51         | 1,346.21         | 8.60         | 1,329.40         | 8.45         | 913.50           | 7.47         |
| <b>Customer 5</b>  | 674.50                                  | 5.36         | 1,238.35         | 7.91         | 1,283.22         | 8.16         | 854.06           | 6.99         |
| <b>Customer 6</b>  | 664.83                                  | 5.28         | 995.26           | 6.36         | 1,122.62         | 7.14         | 714.56           | 5.85         |
| <b>Customer 7</b>  | 607.63                                  | 4.82         | 754.37           | 4.82         | 692.62           | 4.40         | 675.41           | 5.53         |
| <b>Customer 8</b>  | 568.40                                  | 4.51         | 465.03           | 2.97         | 562.20           | 3.58         | 403.20           | 3.30         |
| <b>Customer 9</b>  | 506.81                                  | 4.02         | 397.55           | 2.54         | 274.58           | 1.75         | 374.25           | 3.06         |
| <b>Customer 10</b> | 476.29                                  | 3.78         | 395.26           | 2.52         | 241.35           | 1.53         | 316.15           | 2.59         |
| <b>Total</b>       | <b>9,999.45</b>                         | <b>79.39</b> | <b>12,583.30</b> | <b>80.36</b> | <b>13,651.58</b> | <b>86.81</b> | <b>10,795.68</b> | <b>88.34</b> |

\*Note: Names of our top 10 Customers have not been disclosed due to lack of receipt of consent and confidentiality reasons

Our business operations are highly dependent on our customers and the loss of any of our customers may adversely affect our sales and consequently on our business and results of operations. The loss of one or more of these significant or key customers or a reduction in the amount of business we obtain from them could have an adverse effect on our business, results of operations, financial condition and cash flows. We cannot assure you that we will be able to maintain historic levels of business and/or negotiate and execute long-term contracts on terms that are commercially viable with our significant customers or that we will be able to significantly reduce customer concentration in the future. Any decline in our quality standards, growing competition and any change in demand may adversely affect our ability to retain them. We cannot assure that we shall generate the same quantum of business, or any business at all, and the loss of business from one or more of them may adversely affect our revenues and results of operations. However, as on the date of the Draft Red Herring Prospectus there have been no past instances where the company have loss of key customer.

**4. There are certain discrepancies / errors noticed in some of our corporate records relating to forms filed with the Registrar of Companies and other provisions of Companies Act, 2013. Any penalty or action taken by any regulatory authorities in future for non-compliance with provisions of corporate and other law could impact the financial position of the Company to that extent.**

We monitor compliances with applicable laws and regulations by implementing stringent internal checks and controls. Although we have generally been in compliance with applicable laws, there have been certain instances of discrepancies/ errors in statutory filings. Although no regulatory action has been taken against us with respect to the aforesaid non-compliances/errors, there can be no assurance that regulatory action shall not be taken by the relevant authorities against us in the future. In an event such an action is taken, we may be subject to penalties and other consequences that may adversely impact our business, reputation, and results of operation and there can be no assurance that we shall be able to successfully defend any action/allegation raised by such regulatory authorities. Our team meticulously follows a detailed compliance calendar providing for compliances under various applicable laws, including but not limited to the Companies Act. As we continue to grow, there can be no assurance that deficiencies in our internal controls shall not arise, or that we shall be able to implement, and continue to maintain, adequate measures to rectify or mitigate any such deficiencies in our internal controls, in a timely manner or at all. There may be recurrences of similar discrepancies/errors in the future that could subject our Company to penal consequences under applicable laws. Any such action could adversely impact our business, reputation, and results of operation. The details of non-compliances or delayed filings is given as follows:

- Form CHG-1 have not been filed for following loans reflecting in the financial statements of the Company:
  - Auto Loan taken on July 20, 2018 for Rs. 31.9 Lakhs from ICICI Bank Ltd.
  - Loan taken on February 17, 2023 for Rs. 490.00 Lakhs from IDFC First Bank Ltd.
  - Working Capital Loan taken on June 22, 2023 for Rs. 180.00 Lakhs from IndusInd Bank Ltd.

Post the commencement of Companies (Amendment) Ordinance Act, 2019, the provision for condonation of delay in filing of Form for creation of charge has been done away with. However, company has made due disclosure in the financial statements of the Company wherein secured loan's as stated above has been highlighted in the notes to accounts of Balance sheet.

- Extra Ordinary General Meeting held on March 21, 2016, April 01, 2022, August 17, 2022 and November 15, 2022 are not mentioned in the Annual Return Form MGT-7 filed with the Registrar of Companies. However, the Company has regularized the aforesaid events of Extra Ordinary General meeting that were missed from disclosure in Form MGT-7 of the relevant financial years by inserting the same in the minutes of the meeting.

**No Material Impact:** The omission was purely clerical and unintentional in nature. It does not have any material bearing on the rights or interests of shareholders or other stakeholders.

Our company has filed an application for adjudication via physical submission with Registrar of Companies, Chandigarh on June 20, 2025 due non availability of form GNL-1 on MCA V2 portal and the same form shall be available on V3 portal on July 14, 2025. The company shall file the e-form GNL-1 on MCA V3 as and when it is available on the V3 portal.”

- Form CHG-4 for satisfaction of one loan amounting to Rs. 22,400/- dated 21/02/1991 having charge ID 90170533 has not been filed by the Company. Since, the Charge is very old the Company does not possess. No-Objection certificate to file the form. However, our Company took various steps to obtain the NOC from the concerned authority, however, we are not able to get any document. The Company is in process of removal of charge from the Index of charge by submission of affidavit, bank statement for closure of loan account physically at Registrar of Companies, Chandigarh. The company is also evaluating submitting documents through Form CRF (Change request form). However, the aforesaid risk of not filing CHG-4 for satisfaction of charge contains no operational or financial risk as the said loan no longer appears in the Financial Statements of the Company.
- ROC filed forms and documents are not available with the Company due to floods across the state of Punjab severely impacted our company's registered office. However, The Company has obtained a search report from P. S. Bathala & Associates a Practicing Company Secretary dated March 31, 2025 in respect of ROC filings and compliance transactions. However, the share transfers are not covered under the promoter build-up data in the PCS Due Diligence Report

We acknowledge these oversights and are taking steps to ensure that all future submissions are accurate, complete, and properly authenticated.

Further, Following are the Measures which have been taken to correct such non-compliances:

1. We have now adopted a policy of maker-checker to ensure timely and correct filing of forms and documents.
2. We have developed a detailed calendar with deadlines for each form and key milestones to ensure timely submission.
3. We have prepared checklists to ensure that all necessary forms are filed before deadline and Senior executives are regularly monitoring the timely compliance.

We shall attempt to comply in spirit and in law with all the laws applicable to the issuer company.

***6. Our Promoter Group and Group Companies operate in the same line of business, which may result in potential competition or conflict of interest.***

Dev Arjuna Enterprises Private Limited, Dev Arjuna Cast & Forge Private Limited, Dev Arjuna Inter-Trade Private Limited, Munish International Private Limited, Euro Tops India Pvt Ltd, Munish Promoters and Developers Private Limited, Forge Co (Foreign Company) belonging to Promoter Group entities and Group Companies are engaged in businesses similar to that of our Company. Although these entities are legally distinct, their presence in the same sector may lead to potential business overlap or competition, which could have a bearing on our market share, pricing strategy, and customer relationships.

Although we have implemented internal controls and board-level oversight to address these concerns including independent directors and policies on related party transaction - there can be no assurance that the promoter group companies will not act in ways that could adversely affect our interests. Any real or perceived breach of the noncompete arrangement could damage our reputation, impact stakeholder trust, and result in legal or regulatory proceedings.

*For further details kindly refer the heading other agreements in the chapter titled “Our History and Certain Other Corporate Matters” beginning on pages 196, of this Draft Red Herring Prospectus.*

***7. Our company maintains high inventory levels, and any changes in the business model may lead to the scrapping of this inventory.***

Company currently maintains a high level of inventory to support its operations. However, if there is a significant shift in the business model or a change in market demand, there is a risk that the existing inventory may become obsolete or unsellable. This could result in the need to scrap or write off a substantial portion of the inventory, leading to financial losses. Additionally, carrying high levels of inventory ties up working capital, reducing liquidity and potentially increasing storage costs. The potential for inventory obsolescence and associated costs could have a negative impact on the company's profitability and operational efficiency, requiring careful management and flexibility to adapt to market or strategic changes. However, as on the date of the Draft Red Herring Prospectus there have been no past instances where the company has changed its the business model wherein it has required to do scrapping of this inventory.

***8. We are heavily dependent on machinery for our operations. Any breakdown of our machinery will have a significant impact on our business, financial results and growth prospects.***

Our manufacturing facility relies heavily on plant and machinery, making us vulnerable to significant repair and maintenance costs in the event of a malfunction or breakdown. Such issues could also cause operational delays. While we strive to maintain adequate supplies of spare parts and maintenance equipment, delays in procuring necessary parts or completing repairs could disrupt our manufacturing operations, adversely affecting our operational results and financial condition. Additionally, we do not carry insurance for machinery breakdowns, meaning any associated costs would be our responsibility and could negatively impact our financial condition and operational results. However as on the date of Draft Red Herring Prospectus there have been no past instances of major machinery breakdowns that have had a significant adverse impact on the business operations of the Company.

***9. Our manufacturing capacity may not correspond precisely to our customers' demands. An inability to effectively utilize our manufacturing capacities may affect our business, results of operations, cash flows and financial condition***

We believe that our industry knowledge, expertise, and production capabilities position us well to meet our customers' demands, and our manufacturing capacity allows us to expand our potential customer base. However, some customers may require us to maintain a certain percentage of excess capacity to accommodate unexpected increases in supply orders. The volume and timing of sales to our customers can vary due to several factors, including manufacturing strategies, growth plans, and macroeconomic conditions that affect the overall economy and our customers specifically.

If we are unable to procure sufficient raw materials, our current manufacturing capacities may not be fully utilized, leading to operational inefficiencies that could materially impact our business and financial condition. Additionally, if customers

place orders below anticipated volumes, cancel existing orders, or change policies in ways that reduce the quantities we supply, our manufacturing capacities could be underutilized.

The following table sets forth annual installed production capacity and annual utilized capacity in respect of different products is tabulated as below:

| Particulars                                  | Total 85% Production capacity of 9 months in Tons | Capacity Utilized as of 31-12-2024 |       | Yearly Installed Capacity | Capacity Utilized as of 31st March, 2024 |       | Capacity Utilized as of 31st March, 2023 |       | Capacity Utilized as of 31st March, 2022 |       |
|----------------------------------------------|---------------------------------------------------|------------------------------------|-------|---------------------------|------------------------------------------|-------|------------------------------------------|-------|------------------------------------------|-------|
|                                              | in Tons                                           | in Tons                            | %     | in Tons                   | Ton                                      | %     | Ton                                      | %     | Ton                                      | %     |
| Flange Forging                               | 9567.09                                           | 4714.00                            | 49.27 | 12756.12                  | 7517                                     | 58.93 | 7376                                     | 57.82 | 4315                                     | 33.83 |
| Flange Machining                             | 5410.08                                           | 3160.00                            | 58.41 | 7213.44                   | 5111                                     | 70.85 | 4944                                     | 68.54 | 2977                                     | 41.27 |
| Coupler (Scaffolding + General + Press Shop) | 4614.48                                           | 3615.00                            | 78.34 | 6152.64                   | 3831                                     | 62.27 | 1159                                     | 18.84 | 4221                                     | 68.60 |
| Fabrication (Fence Post + Racks + Other)     | 636.48                                            | 399.00                             | 62.69 | 848.64                    | 574                                      | 67.64 | 469.27                                   | 55.30 | 304                                      | 35.82 |
| Track                                        | 377.91                                            | 358.49                             | 94.86 | 424.32                    | 394                                      | 78.19 | 28                                       | 5.56  | 167                                      | 33.14 |
| Shell                                        | 1070.08                                           | -                                  | -     | 1426.78                   | -                                        | -     | -                                        | -     | -                                        | -     |
| Steel Casting (GET)                          | 1591.20                                           | 315.00                             | 19.80 | 2121.6                    | 225                                      | 10.61 | 175                                      | 8.25  | 380                                      | 17.91 |
| SGI Casting (Tractor Parts)                  | 3182.40                                           | 316.17                             | 9.93  | 4243.2                    | 725                                      | 17.09 | 591                                      | 13.93 | 1250                                     | 29.46 |

We make significant decisions regarding business levels, production schedules, personnel needs, and other resources based on internal estimates and targets, always striving to optimize our production capacity. To achieve optimal utilization, we aim to maintain a tied-up order book for at least six months. While we have generally maintained optimum capacity levels in the past, there is no guarantee that this will continue.

There is also no assurance that our marketing team will successfully persuade existing and potential customers to purchase our products promptly or at all due to reasons such as (i) order cancellations, (ii) customers' financial constraints, (iii) more efficient manufacturing and delivery by competitors, or (iv) our inability to deliver products meeting specific specifications. Occasionally, customers may demand rapid increases in order quantities that exceed our available capacity, and we may not always be able to meet these sharp increases.

Although we strive to achieve and maintain optimal capacity levels, challenges in forecasting customer demand, scheduling raw material purchases, managing production, and controlling inventory could prevent us from consistently achieving these levels. Any resulting underutilization of our manufacturing facilities could negatively impact our business, operational results, cash flows, and financial condition.

**10. Our business is operating under various laws which require us to obtain approvals from the concerned statutory/regulatory authorities in the ordinary course of business and our inability to obtain, maintain or renew requisite statutory and regulatory permits and approvals for our business operations could materially and adversely affect our business, prospects, results of operations and financial condition.**

Our business operations are subject to numerous regulatory requirements, and from time to time, we must obtain, renew, or maintain approvals, licenses, registrations, and permits from various governmental and regulatory authorities. We have already applied for certain necessary approvals. Specifically, our Company has applied for No Objection Certificates ("NOCs") from ICICI Bank, IDFC Bank, and IndusInd Bank, as secured lenders, in connection with our proposed initial public offering.

These approvals and permits may be subject to specific conditions, some of which may be onerous. Failure to obtain or renew these in a timely manner, or at all, may lead to interruptions in our operations and could have a material adverse effect on our business, financial condition, and results of operations. Additionally, we cannot assure you that the

approvals, licenses, registrations, or permits granted to us will not be suspended, revoked, or cancelled due to non-compliance or alleged non-compliance with their terms and conditions, or as a result of any regulatory or legal action.

If any required approval, license, registration, or permit is not obtained, renewed, or maintained, or is suspended or revoked, our ability to continue operations could be impaired. For further details, see “**Government and Other Statutory Approvals**” on page 271 of this Draft Red Herring Prospectus.

Moreover, we may face environmental or other legal proceedings arising from alleged non-compliance with the terms of our regulatory approvals or authorizations, which could further impact our operations and reputation.

**11. We are exposed to counterparty credit risk and delays, modifications, or cancellations of customer orders, which may adversely impact our business, financial condition, cash flows, and results of operations.**

Our business is significantly dependent on timely receipt of payments from our customers and the successful execution of their orders. We are exposed to counterparty credit risk arising from extending credit for product sales. A significant delay or non-receipt of payments could adversely affect our cash flows and profitability. As of the nine-month period ended December 31, 2024, and the financial years ended March 31, 2024, March 31, 2023, and March 31, 2022, our trade receivables stood at ₹3,687.95 lakhs, ₹2,087.00 lakhs, ₹2,158.21 lakhs, and ₹2,357.95 lakhs, respectively. There can be no assurance that we will always be able to accurately assess our customers' creditworthiness or that they will not default or delay in making payments, especially under adverse macroeconomic conditions.

Further, our operations are also exposed to the risk that customer orders may be delayed, modified, canceled, or not fully paid. Such events may occur due to factors beyond our control or that of our customers, such as delays in obtaining regulatory approvals, supply chain disruptions, or the need for product customization. In some instances, customers may reject or delay deliveries, request modifications, or partially cancel orders, thereby impacting our revenue recognition and profitability. Even when deliveries proceed as scheduled, customers may fail to meet their payment obligations fully or on time.

Delays or defaults in payments from clients can constrain our working capital availability, disrupt operations, and hamper our ability to fund ongoing projects or expansion plans. In turn, this could adversely impact our business growth, operating results, and overall financial condition. Moreover, our customers' ability to secure financing or maintain credit insurance may also influence their payment behavior.

**12. Other than Registered office, all the other properties is occupied by us on a lease basis. Disruption of our rights as lessee or termination of the agreements with our lessor would adversely impact our operations and, consequently, our business**

Except for our registered office, all of our operational, manufacturing, and administrative facilities are located on premises that we occupy on a leasehold basis. As a result, we are significantly dependent on the uninterrupted use of these leased properties for the continuity of our business operations.

| Sr. no. | Date of Agreement | Name of the Owner/ parties                | Area           | Rented/ leased/ Owned | Period of Agreement                    | Location of property                                                   | Purpose                      |
|---------|-------------------|-------------------------------------------|----------------|-----------------------|----------------------------------------|------------------------------------------------------------------------|------------------------------|
| 1       | June 08, 2019     | NLM Hospitality Services Pvt Ltd          | 925 Sq. Ft     | Leased                | 3+3+3 years from the date of agreement | Shop no. 10 of unit 05, Village Heeran, Chandigarh Road, Ludhiana      | Clothes Showroom (U.S. Polo) |
| 2.      | November 15, 2019 | NLM Hospitality Services Pvt Ltd          | 1350 Sq. Ft    | Leased                | 3+3+3 years from the date of agreement | Shop no. 6 and 7 of unit 03, Village Heeran, Chandigarh Road, Ludhiana | Clothes Showroom (Cantabil)  |
| 3.      | April 01, 2025    | Dev Arjuna Cast and Forge Private Limited | 8883 Sq. yards | Leased                | 11 months from the date of agreement   | Village Gobindgarh, Adjoining Phase 7, Focal Point, Ludhiana           | Manufacturing Facility       |
| 4.      | April 01, 2024    | Minakshi Bhasin                           | Two room set   | Rented                | -                                      | Summar Villa Fagu, P.O. Fagu NH, Fagu Lower, Shimla-171209 (HP)        | Guest House                  |
| 5.      | October 05, 2016  | Minakshi Bhasin                           | Apart ment     | Rented                | Nine years from date of agreement      | 7/111B, Safardarjang Enclave, New Delhi                                | Guest House                  |

For further details, see “**Our Properties**” under chapter “**Our Business**” beginning on page 185 of this Draft Red Herring Prospectus.

Any adverse development related to our lease arrangements - including non-renewal, early termination, breach of lease terms, disputes with lessors, or changes in applicable regulations affecting leasehold rights—could result in the loss of access to these premises. Such disruptions may force us to relocate operations, potentially causing delays, incurring additional relocation and setup costs, and interrupting our production schedules.

Given that our core manufacturing and logistical functions are conducted from these leased premises, any loss of possession or operational downtime could materially and adversely affect our business continuity, customer delivery timelines, financial performance, and overall reputation in the market.

We cannot assure you that we will be able to continue the above arrangement on commercially acceptable / favorable terms in future. If we are required to vacate the current premises, we would be required to make alternative arrangements for new office and other infrastructure, and we cannot assure that the new arrangements will be on commercially acceptable/favorable terms. If we are required to relocate our business operations during this period, we may suffer a disruption in our operations or have to pay higher charges, which could have an adverse effect on our business through franchise, prospects, results of operations and financial condition.

**13. We have had certain inaccuracy in relation to regulatory filings and our company has made non-compliances of certain provision under applicable law**

In the past, there have been certain instances of delays in filling statutory & regulatory dues with respect to GST and TDS. Details of such delays including period of delay, range of delays as per payment dates is tabulated as below:

There have been instances of delayed filing of Employees Provident Fund (EPF) returns during the financial years 2017–

| <b>Financial Year</b> | <b>Number of Times of Delay</b> | <b>Rage of Delay (in Days)</b> | <b>Interest/Penalty (in Rs)</b> |
|-----------------------|---------------------------------|--------------------------------|---------------------------------|
| <b>GST</b>            |                                 |                                |                                 |
| December 2024         | Nil                             | Nil                            | Nil                             |
| 2023-24               | 1                               | 17 days                        | Nil                             |
| 2022-23               | 2                               | 1-5 days                       | Nil                             |
| 2021-22               | 1                               | 4 days                         | Nil                             |
| <b>TDS</b>            |                                 |                                |                                 |
| December 2024         | Nil                             | Nil                            | Nil                             |
| 2023-24               | Nil                             | Nil                            | Nil                             |
| 2022-23               | 2                               | 3-30 days                      | 6,600                           |
| 2021-22               | Nil                             | Nil                            | Nil                             |

18, 2019–20, 2020–21, 2021–22, and 2024–25. The delays were primarily due to Data reconciliation issue and change in staff.

**The summary of delays is as follows:**

| <b>Financial Year</b> | <b>Total Amount Paid</b> | <b>Establishments with delayed Payments</b> | <b>Period of Delay</b> | <b>Number of days Delayed</b> | <b>Payment dates</b> | <b>Reason for Delay</b> |
|-----------------------|--------------------------|---------------------------------------------|------------------------|-------------------------------|----------------------|-------------------------|
| 2024-2025             | 1.2                      | 1                                           | No Delay               | -                             | -                    | NA                      |
| 2021-2022             | 1.18                     | 1                                           | No Delay               | -                             | -                    | NA                      |
| 2020-2021             | 1.08                     | 1                                           | "April-2020            | 21 days                       | 06 June 2020         | Covid                   |
| 2019-2020             | 1.35                     | 1                                           | "Mar-2020              | 29 days                       | 14 May 2020          | Covid                   |
| 2017-2018             | 1.09                     | 1                                           | "Mar-2018              | 2 days                        | 17 April 2018        | System error            |

As a result, the Company has filed returns and payments with delay penalty. However, the Board of Directors of our Company has taken note of these delays in fulfilling our statutory and regulatory obligations. There can be no assurance that delays or defaults with respect to payment of statutory and regulatory dues will not occur in the future, which in turn may affect our reputation and financial results.

To avoid recurrence of such delays, the Company has implemented corrective measures like adopted compliance management calendar with automated reminders and Appointment of dedicated payroll and compliance staff to monitor timely filings.

**14. Our Promoters and Promoter Group will be able to exercise significant influence and control over our operations after the offer and may have interests that are different from those of our other shareholders.**

As of the date of this Draft Red Herring Prospectus, our Promoters and Promoter Group collectively hold 100.00% of our issued and outstanding equity share capital. Post the issue, our Promoters and Promoter Group will continue to hold [●]% of our issued and outstanding Equity Share capital. By virtue of their shareholding, our Promoters and Promoter Group will have the ability to exercise significant control and influence over our affairs and business, including the appointment of Directors, the timing and payment of dividends, the adoption of and amendments to our Memorandum and Articles of Association, the approval of a merger, amalgamation or sale of substantially all of our assets and the approval of most other actions requiring the approval of our shareholders. The interests of our Promoters and Promoter Group may be different from or conflict with the interests of our other shareholders and their influence may result in change of our management or in our control, even if such a transaction may not be beneficial to our other shareholders.

**15. Exchange rate fluctuations may adversely affect our business, financial conditions, cash flows and results of operations.**

Our financial statements are presented in Indian Rupees. However, our revenue are influenced by the currencies that we export in as well as by currencies of countries from where we procure our plant and machinery. Our foreign currency exposures, exchange rate fluctuations between the Indian Rupee and foreign currencies, especially the USD, Euro, and GBP, may have a material impact on our results of operations, cash flows and financial condition

While we hedge our foreign currency exchange risk by entering into forward exchange contracts, we cannot assure you that our measures will adequately protect our business operations, financial conditions, results of operations and cash flows from the full effects of exchange rate fluctuations. Failure to hedge effectively against exchange rate fluctuations may adversely affect our business operations, financial conditions, results of operations and cash flows. However, as on the date of the Draft Red Herring Prospectus there have been no such material instances where the Company has incurred substantial losses due to forex fluctuations.

**16. Our insurance coverage may not be adequate or we may incur uninsured losses or losses in excess of our insurance coverage which may impact on our financial condition, cash flows and results in operations.**

**The Company maintains insurance coverage for key business risks under the following policies:**

| Name of the Insurance Company                | Type of Policy                             | Policy Number             | Sum Insured (₹) | Risks Covered                                                                                      |
|----------------------------------------------|--------------------------------------------|---------------------------|-----------------|----------------------------------------------------------------------------------------------------|
| ICICI Lombard General Insurance Company Ltd. | Standard Fire and Special Perils Insurance | 1001/3746260<br>49/00/000 | 64,64,00,000    | Buildings (with plinth & foundation), furniture, fixtures, fittings, plant & machinery, and stock. |
| ICICI Lombard General Insurance Company Ltd. | Burglary Insurance Policy                  | 4002/3743039<br>66/00/000 | 1,50,00,000     | General goods including theft, riots, strikes, and malicious damage (RSMD).                        |
| HDFC ERGO General Insurance Company Limited  | Commercial General Liability Insurance     | 311720733689<br>9900000   | 35,00,00,000    | Bodily injury and property damage.                                                                 |

The Company has not incurred any insured losses during the last three financial years; and No insurance claims have been filed, nor has there been any instance where a claim exceeded the insured coverage amount.

**17. We have certain contingent liabilities as on date of this Draft Red Herring Prospectus that have not been provided in our Company's financials which if materialized, could adversely affect our financial condition.**

As on December 31, 2024, our contingent liabilities stood at ₹509.79 Lakhs. This contingent liability includes the Income Tax (Outstanding Demand), (GST) Demand, Direct Tax (TDS) and litigation with Litigation-Punjab State Power Corporation. While we believe we have valid legal and technical grounds to contest these matters, and necessary representations have been made before the respective authorities, these liabilities have not been recognized in our financial statements.

There can be no assurance, however, that these matters will be resolved in our favour. If any of the above contingent liabilities were to crystallize, either fully or partially, it could lead to cash outflows and may adversely impact our financial condition, profitability, and operational flexibility.

***18. We have certain amount of outstanding indebtedness, which requires significant cash flows to service and are subject to certain conditions and restrictions in terms of our financing arrangements, which restricts our ability to conduct our business and operations in the manner we desire.***

As on December 31, 2024 our total outstanding secured borrowings was ₹ 5440.71 lakhs and Unsecured borrowings was ₹ 639.76 and as per our business requirements, we will continue to incur additional indebtedness in the future. Our level of indebtedness has important consequences to us, such as:

- limiting our ability to borrow additional amounts in the future.
- increasing our finance costs.
- increasing our vulnerability to general adverse economic, industry, and competitive conditions; and
- affecting our capital adequacy requirements.

In the event we breach any financial or other covenants contained in any of our financing arrangements or in the event we had breached any terms in the past which are noticed in the future, we may be required to immediately repay our borrowings either in whole or in part, together with any related costs. If the lenders of a material amount of the outstanding loans declare an event of default simultaneously, our Company may be unable to pay its debts when they fall due.

***For further details of our Company's borrowings, see "Financial Indebtedness" on page 267 of this Draft Red Herring Prospectus.***

***21. Fluctuations in our working capital turnover ratio may impact our liquidity and financial condition.***

Our working capital turnover ratio is a key indicator of how efficiently we manage our short-term assets and liabilities to generate revenue. Variations in this ratio can arise due to multiple factors, including changes in sales volumes, customer payment behaviours, inventory levels, supply chain disruptions, credit policies, and payment terms with our suppliers. Significant fluctuations in this ratio may lead to challenges in maintaining adequate liquidity, thereby impacting our ability to meet day-to-day operational expenses, repay debt obligations, and invest in business growth.

If our working capital turnover deteriorates, it could result in increased working capital requirements, higher financing costs, and constrained cash flows. This may limit our financial flexibility and could necessitate raising additional funds through debt or equity, which may not always be available on favorable terms. Additionally, any liquidity shortages might adversely affect our relationships with customers, suppliers, and other stakeholders.

Moreover, economic downturns, changes in market demand, or disruptions in the supply chain could exacerbate fluctuations in working capital turnover, further impacting our financial stability. We may also face risks from unforeseen events such as regulatory changes or shifts in industry practices that affect our credit and collection cycles.

Accordingly, sustained or significant adverse fluctuations in our working capital turnover ratio could materially and adversely affect our liquidity, financial condition, results of operations, and growth prospects.

***22. Technology Failures Could Disrupt Our Operations and Impact Our Financial Performance***

Our business depends heavily on various technology systems ranging from automated machines and software used in production, to systems that help us manage inventory, orders, and customer relationships. If any of these systems fail or stop working properly due to technical issues, power outages, or cybersecurity threats it could disrupt our operations.

Even a short disruption in production or communication systems could lead to delays, reduce our efficiency, or affect the quality of our output. This is especially important in industries like automotive, railways, and defense, where customers expect consistent quality and timely delivery. If we're unable to meet those expectations, it could hurt our reputation, lead to penalties, or result in the loss of business.

As we adopt newer and more advanced technologies to stay competitive, the risk of system failures or breakdowns also increases. While we have safety measures in place like regular maintenance, backups, and technical support no system is entirely immune to failure.

Any major disruption in our technology systems could impact our operations, delay customer orders, and negatively affect our financial performance. However as on the date of this Draft Red Herring Prospectus there has been no instance of Technology failures.

***23. We operate in a competitive industry where pricing is a key consideration for our customers, many of whom are large, well-established players with significant bargaining power. In certain cases, especially in long-term supply***

**arrangements or bulk orders, customers may demand price reductions, tighter cost controls, or fixed pricing structures that do not account for rising input costs.**

Our ability to pass on increases in raw material prices, energy costs, labor expenses, or other overheads may be limited due to these customer expectations. This can put pressure on our gross margins and constrain our ability to maintain or improve profitability. In some instances, we may be compelled to accept lower-margin business to retain customers or remain competitive in bidding for contracts particularly in sectors such as automotive, railways where cost efficiency is critical.

Persistent pricing pressure may also limit our flexibility to increase prices, even when market conditions or input costs warrant such adjustments. As a result, our financial performance including revenues, earnings before tax, operating cash flows, and overall liquidity may be adversely affected.

While we actively focus on operational efficiency, cost optimization, and value-added services to preserve margins, there can be no assurance that we will be able to fully offset pricing pressures in the future. Any sustained impact on profitability could have a material adverse effect on our business, results of operations, and financial condition.

**24. Dependency on the performance of certain industries may adversely affect our business, results of operations and financial condition.**

Our performance is closely tied to the demand trends in key end user industries especially oil & gas, Construction, Industrial Plants and Infrastructure, Automotive, Agriculture Implements and Tractor, Defense, Steel Accessories and Scrap & Others which together account for a substantial share of our forged product sales. The Industry wise Revenue bifurcation for the last 3 years and stub period are mentioned below:

**(Rs. In lakhs)**

| <b>Industry</b>                                    | <b>For the period ended December 31, 2024</b> |                                     | <b>For the Financial Year ended on March 31, 2024</b> |                                     | <b>For the Financial Year ended on March 31, 2023</b> |                                     | <b>For the Financial Year ended on March 31, 2022</b> |                                     |
|----------------------------------------------------|-----------------------------------------------|-------------------------------------|-------------------------------------------------------|-------------------------------------|-------------------------------------------------------|-------------------------------------|-------------------------------------------------------|-------------------------------------|
|                                                    | <b>Amount</b>                                 | <b>% of Revenue from Operations</b> | <b>Amount</b>                                         | <b>% of Revenue from Operations</b> | <b>Amount</b>                                         | <b>% of Revenue from Operations</b> | <b>Amount</b>                                         | <b>% of Revenue from Operations</b> |
| Oil and Gas                                        | 3892.7                                        | 30.91                               | 8,358.89                                              | 53.48                               | 9,432.42                                              | 60.23                               | 4,731.92                                              | 38.82                               |
| Construction, Industrial Plants and Infrastructure | 3,959.83                                      | 31.44                               | 5,088.36                                              | 32.56                               | 4,037.67                                              | 25.78                               | 4,963.01                                              | 40.71                               |
| Automotive                                         | 89.64                                         | 0.71                                | 128.25                                                | 0.82                                | 79.22                                                 | 0.51                                | 44.53                                                 | 0.37                                |
| Agriculture Implements and Tractor                 | 575.4                                         | 4.57                                | -                                                     | 0.00                                | -                                                     | 0.00                                | -                                                     | 0.00                                |
| Defence                                            | 1,313.49                                      | 10.43                               | 214.86                                                | 1.37                                | 397.72                                                | 2.54                                | 1,195.44                                              | 9.81                                |
| Steel Accessories                                  | 1,779.27                                      | 14.13                               | 369.2                                                 | 2.36                                | -                                                     | 0.00                                | -                                                     | 0.00                                |
| Scrap & Others                                     | 984.66                                        | 7.82                                | 1,470.4                                               | 9.41                                | 1,712.83                                              | 10.94                               | 1,255.84                                              | 10.30                               |
| <b>Total</b>                                       | <b>12,594.99</b>                              | <b>100.00</b>                       | <b>15,629.96</b>                                      | <b>100.00</b>                       | <b>15,659.86</b>                                      | <b>100.00</b>                       | <b>12,190.74</b>                                      | <b>100.00</b>                       |

A downturn in any of these sectors - due to economic slowdown, regulatory shifts, volatility in commodity prices, or geopolitical disruptions it would likely result in lower order volumes, underutilized capacity, reduced pricing power and pressure on our revenues and margins. While we pursue market and sector diversification, a sharp or prolonged decline in any primary industry end-market could materially and adversely affect our business, financial condition and results of operations.

**25. We do not have firm commitment agreements with our customers. If our customers choose not to source their requirements from us, there may be a material adverse effect on our business, financial condition, cash flows and results of operations.**

We typically rely on blanket purchase orders issued by our customers from time to time that set out the price per unit of the products that are to be supplied to/ purchased by them from us. Pursuant to the purchase order, our customers provide us the quantities of units to be supplied along with the delivery schedules specifying the details of delivery.

Further, we have purchase and supply agreements with some of our customers. These agreements set forth the terms of sales but do not bind these customers to any specific products, specifications, purchase volumes or duration and can be terminated by these customers with or without cause and without compensation. Under the purchase and supply agreement, these customers provide us only with forecast volume for the product and there is no commitment on the part of the customer to purchase the quantities specified in the volume projections or to place new orders with us and as a result, our sales from period to period may fluctuate as a result of changes in our customers' supplier preference. Such volume projections are based on a number of economic and business factors, variables and assumption, some or all of which may change or may not be accurate. Further, some of the purchase and supply agreements that we have entered into with our customers are governed by foreign laws, which may create both legal and practical difficulties in the case of disputes and affect our ability to enforce our rights under these agreements or to collect damages, if awarded. While there has been no instance in the last three Fiscals where any of our customers initiated a legal proceeding against us and we could not enforce our rights on account of difficulties posed by foreign laws, there is no assurance that such instance will not arise in the future. Further, since our arrangement with our customers are not exclusive, it entitles the customers to replace us with another supplier.

## **26. Rapid changes in Technology may render our existing processes obsolete or require significant capital Investments**

The forging sector is evolving rapidly, with new technologies emerging to improve efficiency, precision, and sustainability. These include automation, advanced machining, digital monitoring systems, and cleaner, more energy-efficient processes. While these advancements offer great opportunities, they also pose a challenge: if we don't keep up, we risk falling behind.

Our current facilities and equipment meet our existing production needs, but as customer expectations grow especially in sectors like railways, automotive, and defense we may need to upgrade our technology to stay competitive. This could mean investing heavily in new machinery, redesigning processes, or training our teams on newer systems.

Such upgrades often require significant capital, and there's no guarantee we'll always have the resources or time to make these changes right when we need to. If we're unable to adopt new technologies quickly or effectively, it could impact our efficiency, product quality, and ability to meet customer demands. Ultimately, this may lead to lost business opportunities or declining market share.

While we are committed to continuous improvement and have a strong track record of adapting to change, the risk remains that future technological shifts may put pressure on our operations, finances, and long-term growth.

## **27. Volatility in raw material prices may adversely affect our cost structure and financial performance**

The primary raw materials used by our Company for manufacturing products include round, strips, billets, pipes, wires, coils, among others. Historically, the prices of these raw materials have fluctuated due to changes in market demand and supply dynamics. Such price volatility impacts our procurement costs, and in the event of a significant increase, we may not be able to pass on the full cost escalation to our customers, particularly under fixed-price contracts. This could adversely affect our profit margins, cost competitiveness, and overall financial performance.

Although we regularly monitor price trends and source from multiple vendors where possible, we remain exposed to market-linked price fluctuations. Any prolonged disruption in the availability or surge in the cost of key inputs may materially impact our operating margins and working capital cycle."

## **28. We are dependent on certain key suppliers for the supply of raw materials, and any disruption in their operations or our relationship may adversely affect our business**

We rely on a limited number of suppliers for the procurement of critical raw materials, components, and subcontracted assemblies necessary for our manufacturing operations. Any interruption in the operations of such suppliers due to financial, regulatory, logistical, or operational challenges, or any deterioration in our relationship with them, may disrupt our production schedule and impair timely fulfillment of customer orders.

As per our restated financial statements, the top ten suppliers accounted for 59.44%, 80.48%, 77.89%, and 68.06% of our total purchases for the nine-month period ended December 31, 2024, and for the financial years ended March 31, 2024, March 31, 2023, and March 31, 2022, respectively. The details of this concentration are provided in the following table

(₹ in Lakhs)

| Particulars* | For the period and Financial Year ended |                      |                |                      |                |                      |                |                      |
|--------------|-----------------------------------------|----------------------|----------------|----------------------|----------------|----------------------|----------------|----------------------|
|              | December 31, 2024                       |                      | March 31, 2024 |                      | March 31, 2023 |                      | March 31, 2022 |                      |
|              | Purchase                                | % of Total Purchases | Purchase       | % of Total Purchases | Purchase       | % of Total Purchases | Purchase       | % of Total Purchases |

|              |                 |              |                 |              |                 |              |                 |              |
|--------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|
| Supplier 1   | 1,875.84        | 18.53        | 3,643.33        | 29.37        | 2,030.43        | 23.62        | 1,271.54        | 15.90        |
| Supplier 2   | 635.22          | 6.28         | 3,300.23        | 26.60        | 1,577.98        | 18.36        | 1,043.58        | 13.05        |
| Supplier 3   | 632.88          | 6.25         | 678.09          | 5.47         | 1,378.40        | 16.04        | 722.88          | 9.04         |
| Supplier 4   | 631.09          | 6.24         | 524.13          | 4.23         | 383.61          | 4.46         | 664.40          | 8.31         |
| Supplier 5   | 474.37          | 4.69         | 416.32          | 3.36         | 299.95          | 3.49         | 368.61          | 4.61         |
| Supplier 6   | 453.14          | 4.48         | 380.01          | 3.06         | 281.08          | 3.27         | 363.45          | 4.55         |
| Supplier 7   | 447.40          | 4.42         | 365.45          | 2.95         | 236.46          | 2.75         | 314.71          | 3.94         |
| Supplier 8   | 315.28          | 3.12         | 314.42          | 2.53         | 183.57          | 2.14         | 277.79          | 3.47         |
| Supplier 9   | 277.28          | 2.74         | 183.93          | 1.48         | 173.71          | 2.02         | 207.82          | 2.60         |
| Supplier 10  | 273.79          | 2.71         | 177.79          | 1.43         | 149.75          | 1.74         | 206.69          | 2.59         |
| <b>Total</b> | <b>6,016.29</b> | <b>59.44</b> | <b>9,983.70</b> | <b>80.48</b> | <b>6,694.94</b> | <b>77.89</b> | <b>5,441.47</b> | <b>68.06</b> |

\*Note: Names of our top 10 suppliers have not been disclosed due to lack of receipt of consent and confidentiality reasons

**29. The average cost of acquisition of Equity Shares by the Promoters including Selling Shareholder may be less than the Offer price.**

The average cost of acquisition of Equity Shares by the Promoters including Selling Shareholder may be less than the Offer price. The details of the average cost of acquisition of Equity shares held by the Promoters are set out as below:

| <b>Name of the Promoter</b>                     | <b>Average cost of Acquisition (in ₹)^*</b> |
|-------------------------------------------------|---------------------------------------------|
| Mr. Davinder Bhasin                             | 15.04                                       |
| Ms. Minakshi Bhasin                             | 9.09                                        |
| Mr. Dev Arjun Bhasin                            | 5.88                                        |
| Munish Promoters and Developers Private Limited | 5.88                                        |
| Dev Arjuna Enterprises Private Limited          | 89.00                                       |

^As certified by Vinay & Associates, Chartered Accountants, by way of their certificate dated March 30, 2025.

\*The average cost of acquisition of Equity Shares by our Promoters and the selling shareholder have been calculated by taking into account the amount paid by them to acquire and Shares allotted to them as reduced by amount received on sell of shares i.e., net of sale consideration is divided by net quantity of shares acquired.

**30. Potential Challenges Arising from Directors' having limited Experience in Listed Companies.**

The Company currently has six Directors on its Board, each bringing expertise from various fields of commerce and industry. However, our Director have limited prior experience in managing the specific compliance obligations associated with a listed entity. Despite their experience, there might be a potential inadequacy in navigating the complexities of corporate governance and regulatory compliance specific to listed entities. This lack of experience may hinder their ability to provide meaningful oversight of management, assess risks appropriately, and engage in strategic decision-making. Consequently, the board may face challenges in addressing issues related to financial reporting, regulatory obligations, and shareholder communications. Such deficiencies could lead to mismanagement, compliance breaches, and reputational harm, ultimately undermining investor confidence and adversely impacting the company's performance and market valuation.

This could impact the Company's ability to adapt efficiently to regulatory requirements, investor expectations, and corporate governance norms applicable to listed entities.

**31. We have significant power and fuel requirements for continuous running of our factories. Any disruption to our operations on account of interruption in power and fuel supply or any irregular or significant hike in power tariffs may have an effect on our business, results of operations and financial condition.**

Munish Forge Limited's manufacturing processes, including forging, machining, and heat treatment, are energy-intensive and heavily dependent on a reliable supply of electricity and fuel. Although we have not experienced significant disruptions or shortages in the past, such events may occur in the future due to factors such as power outages, fuel supply constraints, regulatory changes, or price volatility, which could lead to production slowdowns or stoppages.

Our factory has significant electricity requirements and any interruption in power supply may disrupt our operations. Our business and financial results may be affected by any disruption of operations. We depend on third parties for all of our power requirements. Further, we have limited options in relation to maintenance of power back-ups such as diesel generator sets and any increase in diesel prices will increase our operating expenses which may impact our business margins.

In addition, fluctuations or sustained increases in energy costs can materially increase our operating expenses, given that energy is a major component of our cost structure. Such cost pressures may reduce our profit margins and affect our ability to competitively price our products in the forging and metal components market.

While we have installed solar panels in all our manufacturing facilities, we continue to purchase electricity for our operations from the Punjab State Power Corporation Limited. In financial year 2022, 2023 and 2024 and nine months ended December 31, 2024, electricity cost purchased from the state electricity board of Punjab was ₹ 741.26 lakhs, ₹ 858.94 lakhs, ₹ 973.16 lakhs and ₹ 926.75 lakhs, respectively. In case the cost of electricity from state electricity boards is increased significantly and we are not able to pass on such increase to our customers, our cost of production and profitability will be adversely affected. Interruptions of electricity supply can result in production shutdowns, increased costs associated with restarting production and the loss of production in progress. Any significant increase in power price or increased interruptions may require us to add captive power generation capacity which will lead to incremental capital expenditure which may adversely impact our results from operations. If energy costs were to rise, or if electricity supplies or supply arrangements were disrupted, our business and results from operations will be adversely impacted.

Furthermore, energy supply disruptions or cost increases could delay our delivery schedules, adversely impacting our relationships with key customers, many of whom operate in sectors such as automotive, construction, and engineering that demand timely supply of quality forged components.

As a result, any significant disruption or increase in the cost of power and fuel, even if not experienced previously, could adversely affect our operational efficiency, financial condition, cash flows, and overall business prospects

***32. Our manufacturing operations are currently concentrated in Ludhiana, Punjab. This concentration of manufacturing facilities one region, subjects us to various risks, including but not limited to the following risks:***

- Regional natural disasters;
- Vulnerability to change of policies, laws and regulations or the political and economic environment of northern Indian and mainly Haryana;
- Constraints on our ability to diversify across states;
- Perception by our potential clients, that we are an Aviation Training company, which hampers us from competing against other large companies at a national level.

Further, any political disruptions, natural calamities or civil disruptions, opposition and protests, particularly in locations where we operate, could adversely affect our business operations or strategy. There is no assurance that such disruption in business operations would not bring any hindrance in the functioning of our operations. Consequently, our business, results of operations, cash flows and financial condition have been and will continue to be heavily dependent on the performance of, and the prevailing conditions affecting the advertising and marketing industry and overall economy in Ludhiana.

***33. We may not be able to realise the amounts, partly or at all, reflected in our Order Book which may materially and adversely affect our business, prospects, reputation, profitability, financial condition and results of operation.***

Future earnings related to the supply of our services in the order book may not be realized and although the orders in the order book represent business that is considered firm, cancellations or scope or schedule adjustments may occur. We may also encounter problems executing the order or executing it on a timely basis. Moreover, factors beyond our control or the control of our clients may postpone the delivery or cause its cancellation, including delays or failure to obtain necessary permits, authorizations, permissions, right-of-way, and other types of difficulties or obstructions. Due to the possibility of cancellations or changes in scope and schedule of orders, resulting from our clients' discretion or problems we encounter in execution of such contracts or reasons outside our control or the control of our clients, we cannot predict with certainty when, if or to what extent an order forming part of our order book will be performed. Delays in the completion of an order can lead to clients delaying or refusing to pay the amount, in part or full, that we expect to be paid in respect of such order. However as on the date of Draft Red Herring Prospectus there have been no past instances of significant order cancellations or defaults by customers that have materially impacted the Company's operations or financial performance. Even relatively short delays or difficulties in the execution of an order could result in our failure to receive, on a timely basis or at all, all payments due to us on a project.

As on May 31, 2025, our Company has an outstanding order book of approximately ₹11,700 lakhs, comprising confirmed orders from both domestic and export customers, including orders from the defense sector. While the order book reflects our business visibility and operational scale, it may not necessarily translate into actual revenues or profitability in the future."

***35. Misconduct or errors by manpower engaged by us could expose us to business risks or losses that could adversely***

***affect our business prospects, results of operations and financial condition.***

Misconduct or errors by manpower engaged by us could expose us to business risks or losses, including regulatory sanctions, penalties and serious harm to our reputation. Such misconduct includes breach of security requirements, misappropriation of funds, hiding unauthorized activities, failure to observe our stringent operational standards and processes and improper use of confidential information. It is not always possible to detect or deter such misconduct, and the precautions we take to prevent and detect such misconduct may not be effective.

The risks associated with the deployment of manpower engaged by us include, among others, possible claims relating to:

- actions or inactions, including matters for which we may have to indemnify our clients;
- our failure to adequately verify personnel backgrounds and qualifications resulting in deficient services;
- failure of manpower engaged by us to adequately perform their duties or absenteeism;
- errors or malicious acts or violation of security, privacy, health and safety regulations; and
- damage to our clients' facilities or property due to negligence or criminal acts.

These claims may give rise to litigation and claims for damages, which could be time-consuming. These claims may also result in negative publicity and adversely impact our reputation and brand name. We may also be affected in our operations by the acts of third parties, including sub-contractors and service providers. Any claims and proceedings for alleged negligence as well as regulatory actions may in turn materially and adversely affect our brand and our reputation, and consequently, our business, financial condition, results of operations and prospect. However there has been no historical instance in relation to misconduct or errors by manpower engaged by us the risk described herein that has affected the Company.

***36. Any failure to register or renew the registration of any registered intellectual properties may affected the right to use such intellectual properties or allow others to use company's products and designs as available in the public domain, without consent which may adversely affect our business, financial condition and reputation/goodwill of the Company.***

We rely on certain registered trademarks that are integral to our brand identity, business recognition, and overall goodwill. One or more of these registered trademarks may be expired in future after completion of 10 years from the date of application for registration of trade mark as per the provision mentioned in the Trademark Act and provision or if we failed to renewal the same, within the prescribed statutory timelines, such trademarks are at risk of being removed from the register of trademarks maintained by the appropriate statutory authority.

Loss of registration may result in the erosion of statutory protection, restricting our ability to enforce exclusive rights over such marks. This may expose us to third-party infringement, unauthorized usage, or imitation, which could lead to customer confusion, brand dilution, and reputational harm.

In the event of such loss, we may be required to reapply for registration or rebrand affected products or services, which could involve significant time, legal costs, and operational disruptions. Any such development may materially and adversely affect our business, financial condition, results of operations, and prospects.

However, there has been no infringement of the Company's intellectual property rights as on the date.

***37. We operate in a labor-intensive industry and are subject to stringent labor laws and any strike, work stoppage or increased wage demand by our employees or any other kind of disputes with our employees. Our Company's processing activities are labor intensive and depend on availability of skilled and unskilled employee in large numbers.***

In case of unavailability of such employees and / or inability to retain such personnel, our business operations could be affected. Our Company has employed 754 employees as on March 31, 2025. The above includes employees in the top and middle management and also employees who are part of processing unit and office staff. Our operations and performance are labour intensive and depends on our ability to identify, attract and retain both skilled and unskilled employees. In case such employees are unavailable or we are unable to identify and retain such employees, our business could be adversely affected. In order to retain flexibility and control costs, we also appoint independent contractors who in turn engage on-site contract labour for performing certain of our ancillary operations. Any failure to hire the appropriate contract labour may impact the operations, production and revenue.

Furthermore, our workforce is critical to the continuity and efficiency of our operations. We may from time to time experience labor-related disruptions, including strikes, work stoppages, slowdowns, or other labor disputes, whether due

to wage demands, changes in working conditions, or other employment-related issues. Any such disruptions could lead to delays, increased operating costs, and loss of productivity. However, there has been no instance in the past relating to strike, work stoppage or increased wage demand by our employees or any other kind of disputes with our employees but there can be no assurance it may occur in future which may impact the business and operations of the company

***38. Our manufacturing activities involve operational hazards that may result in injury to personnel, damage to property, or disruption in operations, which could adversely affect our reputation, business, financial condition, and results of operations.***

Our manufacturing processes involve the use of heavy machinery, high-temperature operations, and industrial materials, all of which carry inherent risks such as accidents, equipment malfunction, fire, explosion, or other operational hazards. Despite implementing safety protocols and preventive measures, we cannot entirely eliminate the risk of such incidents.

Any such occurrence could result in injuries or fatalities, damage to property or equipment, regulatory penalties, temporary shutdown of facilities, and potential legal liabilities. In addition to financial losses, such incidents could harm our reputation, affect employee morale, and disrupt our operations, all of which may have a material adverse effect on our business, financial condition, and results of operations.

***39. We exports our products to out side countries and generate certain percentage of revenue from export for the last three years and the stub period. Failure to successfully supply our products outside India could adversely affect our business operations.***

Our company has consistently generated over 50% of our annual revenues from exports during each of the past three financial years and the stub period. While international markets offer growth opportunities, they also expose us to various risks such as Political and Regulatory Risks, Compliance and Quality Standards, Currency Fluctuations, Logistical Challenges and Economic Conditions in Importing Countries that could affect our business operations. Failure to effectively manage and diversify these risks could impact our business operations, financial condition and results of operations.

For more details on revenue from exports, kindly refer the heading ‘Geography wise Revenue Breakup of our products are as follows’ under the chapter titled “Our Business” on page 168 of this Draft Red Herring Prospectus.

***42. Import of Machinery from Foreign Countries Exposes us to Various Risks, and Any Delay in Procurement May Adversely Affect Our Business, Financial Condition, Results of Operations and Cash Flows***

We shall import certain plant, equipment, and machinery from foreign countries for our manufacturing and operational requirements. Such dependence on imports exposes us to several risks, including foreign exchange fluctuations, changes in international trade policies, import duties, customs clearances, geopolitical tensions, and disruptions in global supply chains. Any significant delay in the shipment, delivery, or installation of such machinery due to regulatory, logistical, or supplier-related issues could adversely affect our project timelines, increase capital costs, and hamper operational efficiency. Consequently, these factors may have a material adverse effect on our business, results of operations, financial condition, and cash flows.

## SECTION VI: CAPITAL STRUCTURE

In the Chapter “CAPITAL STRUCTURE”

- c) *Under the heading “Equity Shareholding of Directors and Key Managerial Personnel and senior management in our Company ” on Page no 82, name of Vishesh Anand shall be replaced by Mr. Vishal Anand of the table shall be updated:*

Except as stated below, none of our Directors or Key Managerial Personnel or senior management hold any Equity Shares in our Company:

| Sr. No. | Name of Shareholder  | Category of Shareholder         | No. of Equity Shares | % of Pre- Offer Capital | No. of Equity Shares | % of the Post Issue share capital |
|---------|----------------------|---------------------------------|----------------------|-------------------------|----------------------|-----------------------------------|
| 1       | Mr. Davinder Bhasin  | Promoter and Managing Director  | 1,23,85,330          | 69.92%                  | 1,10,41,330          | [●]                               |
| 2       | Mr. Dev Arjun Bhasin | Promoter and Executive Director | 9,52,000             | 5.37%                   | 9,52,000             | [●]                               |
| 3.      | Mr. Vishal Anand     | Executive Director              | 1                    | Negligible              | 1                    | [●]                               |
|         | <b>Total</b>         |                                 | <b>1,33,37,330</b>   | <b>75.29%</b>           | <b>1,19,93,330</b>   | <b>[●]</b>                        |

## SECTION VII: PARTICULARS OF THE ISSUE

### OBJECT OF THE OFFER

#### In the Chapter “OBJECT OF THE ISSUE”

- a. **Under the heading “Capital Expenditure towards purchase of additional Machinery” on page 96, a note as stated below shall be added under the table containing details of machineries to be acquired.**

We confirm that all machinery proposed to be procured by the Company is entirely new and unused. No second hand, refurbished, or reconditioned machinery will be purchased under the current capital expenditure plans.

- b. **Under the heading “Capital expenditure towards purchase of additional machinery” on page 96, following note shall be added**

#### **Government Approval for capital expenditure, if any**

The proposed capex relates to procurement of machinery and upgradation of infrastructure within the existing premises, which does not trigger any statutory clearance requirement beyond the routine operational compliances already in place.

- c. **Under the heading “Utilization of Net offer proceeds” on page 95, the details of the object w.r.t Capital expenditure towards purchase of additional machinery shall be updated as follows:**

“Out of the total five categories of machines proposed to be purchased under Object 1, four are for entirely new additions, while one is replacements of old machinery. The details of the same are as follows:

| <b>Name of the Machine</b>                               | <b>Nature</b> |
|----------------------------------------------------------|---------------|
| 1. Vertical Turning Centre CNC                           | Replacement   |
| 2. CNC Horizontal Turning Centre                         | New           |
| 3. Vertical Machining Centre                             | New           |
| 4. Tumble Type Shot Blasting                             | New           |
| 5. Cold Forge Header Machine & Automatic Trimmer Machine | New           |

Nature of the machinery acquisition includes both replacement of old machinery as well as the installation of new machinery for automation and comparative details of the manual vs. automated tasks performed by the new machinery in comparison to the old ones have been presented in the below table:

| <b>Name of the Machine</b>                               | <b>Product and process</b>                                   |                                                    |
|----------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------|
|                                                          | <b>New</b>                                                   | <b>Old</b>                                         |
| 1. Vertical Turning Centre CNC                           | Flange Machining                                             | Turning heavy flanges on conventional Lathes       |
| i)                                                       | 126 tons production from new 6 machine with 6 manpower       | 126 tons production on 10 Machine with 20 Manpower |
| ii)                                                      | Working independently                                        | Working in set of 5 workers                        |
| iii)                                                     | CNC programmed turning                                       | Manual turning                                     |
| 2. CNC Horizontal Turning Centre                         | CNC turning of shells 105*155MM                              | NA                                                 |
| 3. Vertical Machining Centre                             | Tools Making to increase in tool room capacity               | NA                                                 |
| 4. Tumble Type Shot Blasting                             | Hydraulic pneumatic loading unloading by trolley Bolt Making | NA                                                 |
| 5. Cold Forge Header Machine & Automatic Trimmer Machine |                                                              |                                                    |

Details of percentage of process to be automated through this capex is as follows :

| Name of the Machine                                      | Nature      | Percentage of process automated before capex |                        |                         |                        | Percentage of process automated after capex |                        |                         |                        |
|----------------------------------------------------------|-------------|----------------------------------------------|------------------------|-------------------------|------------------------|---------------------------------------------|------------------------|-------------------------|------------------------|
|                                                          |             | No of processes                              | No of manual processes | No of automated Process | % of automated process | No of processes                             | No of manual processes | No of automated Process | % of automated process |
| 1. Vertical Turning Centre CNC                           | Replacement | 35                                           | 35                     | 0                       | 0                      | 35                                          | 4                      | 31                      | 89%                    |
| 2. CNC Horizontal Turning Centre                         | New         | NA                                           | NA                     | NA                      | NA                     | 10                                          | 6                      | 4                       | 40%                    |
| 3. Vertical Machining Centre                             | New         | NA                                           | NA                     | NA                      | NA                     | 10                                          | 5                      | 5                       | 50%                    |
| 4. Tumble Type Shot Blasting                             | New         | NA                                           | NA                     | NA                      | NA                     | 5                                           | 2                      | 3                       | 60%                    |
| 5. Cold Forge Header Machine & Automatic Trimmer Machine | New         | NA                                           | NA                     | NA                      | NA                     | 10                                          | 4                      | 6                       | 60%                    |

The above data is being certified by a chartered engineer vide certificate dated June 18, 2025.

**d. Under the heading Automatic Trimmer Machine on Page 97 the below mentioned line shall be deleted from Notes:**

3. The construction service and quantity to be purchased are based on the present estimates of our management. ~~The Management shall have the flexibility to revise such estimates (including but not limited to change of vendor or any modification/addition/deletion of supply or equipment) at the time of actual placement of the order.~~ In such case, the Management can utilize the surplus of proceeds, if any, arising at the time of actual placement of the order, to meet the cost of such other service, equipment or utilities, as required. Furthermore, if any surplus from the proceeds remains after meeting the total cost of construction service, equipment and utilities for the aforesaid purpose, the same will be used for our general corporate purposes, subject to limit of 15% of the amount raised or ₹ 10 Crores-whichever is lower by our Company through this Offer.

**e. Under the head Repayment/ Pre-payment of Certain Debt Facilities, the table containing details of loans availed shall be updated with following:**

(₹ in lakhs)

| Nature of Facility | Date of Sanction | Date of Disbursement | Purpose   | Sanctioned Amount | Rate of Interest | Primary Securities                       | Repayment terms                                   | Outstanding as on 31.12.2024 | Outstanding as on 28.02.2025 |
|--------------------|------------------|----------------------|-----------|-------------------|------------------|------------------------------------------|---------------------------------------------------|------------------------------|------------------------------|
| ICICI Bank Ltd.    | 20-07-2018       | 28-07-2018           | Auto Loan | 31.9              | 8.50% P.a.       | Loan Against Car (Car Ford Endeavour)    | 84 equal installments of Rs. 0.50 Lakhs per month | 3.43                         | 2.47                         |
| AXIS Bank Ltd.     | 22-02-2023       | 22-02-2023           | Auto Loan | 145               | 8.55% P.a.       | Loan Against Car (Model – Mercedes Benz) | 48 equal installments of Rs. 3.58 Lakhs per month | 84.07                        | 78.09                        |

|                                   |            |                                                                      |                                                                               |        |                       |                                                                                                                                                                                                                                                                                           |                                                                                   |                |                |
|-----------------------------------|------------|----------------------------------------------------------------------|-------------------------------------------------------------------------------|--------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------|----------------|
| IDFC First Bank Ltd.              | 17-02-2023 | 27-02-2023                                                           | Business Use: Business Expansion                                              | 490    | 9.25% (Floating) P.a. | Loan Against Director's Property (Lease hold situated at Plot No. C-128 Phase-V, Focal point Dhandari, Ludhiana-141010 Punjab)                                                                                                                                                            | 84 equal installments of Rs. 7.95 Lakhs per month                                 | 395.36         | 385.53         |
| INDUSIND Bank Ltd.                | 22-06-2023 | 22-06-2023                                                           | Working Capital                                                               | 180    | 9.50% (Floating)      | Loan Against Director's Property (Property situated at Block B-7, Delhi)                                                                                                                                                                                                                  | 60 equal installments of Rs. 3.78 Lakhs per month                                 | 137.32         | 131.91         |
| Small Industrial Development Bank | 16-07-2024 | 30-08-2024*<br><br>09-10-2024*<br><br>25-10-2024*<br><br>02-12-2024* | Acquisition and Installation of Solar Power Plant under the 4E Finance Scheme | 614.52 | 8.30%                 | <u>Primary security</u> Hypothecation of 2000 KWp Solar Power Plant from Solidus Techno Power Private Limited. <u>Collaterally security</u> Pledge of SIDBI FDR of Rs.190 lakh i.e 30.91 % OF TL <u>Guarantee(s)</u> Personal guarantees from Shri Davinder Bhasin, Shri Dev Arjun Bhasin | 54 equal installments of Principal Rs. 11.37 Lakhs per month and interest thereon | 549.81         | 549.81         |
| <b>Total</b>                      |            |                                                                      |                                                                               |        |                       |                                                                                                                                                                                                                                                                                           |                                                                                   | <b>1169.99</b> | <b>1147.81</b> |

\*Since these loans have been disbursed in parts, the dates indicate individual disbursements made by the bank.

**f. Under the heading 'to meet working capital requirements' on Page 101, following table shall be added:**

**Year-on-Year analysis and rationale for fluctuations in working capital requirements**

| Particulars                      | December 31, 2024 | March 31, 2024 | March 31, 2023 | March 31, 2022 |
|----------------------------------|-------------------|----------------|----------------|----------------|
| Revenue (₹ in lakhs)             | 12,808.73         | 15,988.71      | 16,012.47      | 12,452.94      |
| Net Working Capital (₹ in lakhs) | 7,271.35          | 6,306.12       | 5,642.34       | 6,756.01       |
| % of Revenue                     | 56.77%            | 39.44%         | 35.24%         | 54.25%         |

|                                 |            |            |            |            |
|---------------------------------|------------|------------|------------|------------|
| Revenue / Working Capital Ratio | 1.76 times | 2.53 times | 2.84 times | 1.84 times |
|---------------------------------|------------|------------|------------|------------|

Explanation of Fluctuations:

**1. FY 2021–22 to FY 2022–23:**

| Particulars                             | For the year ended March 31, 2022 | For the year ended March 31, 2023 | For the year ended March 31, 2022 | For the year ended March 31, 2023 | Net % change in Working Capital to Revenue Ratio |
|-----------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------------------------------------|
|                                         | Restated                          | Restated                          | % to Revenue                      | % to Revenue                      |                                                  |
| <b>Revenue</b>                          | 12,452.94                         | 16,012.47                         | 100.00%                           | 100.00%                           | -                                                |
| Current Assets                          |                                   |                                   |                                   |                                   |                                                  |
| Inventories                             | 4,859.78                          | 3,569.32                          | 39.03%                            | 22.29%                            | -16.73%                                          |
| Trade Receivables                       | 2,310.79                          | 2,111.05                          | 18.56%                            | 13.18%                            | -5.37%                                           |
| Current Tax Assets (Net)                | 11.22                             | 7.4                               | 0.09%                             | 0.05%                             | -0.04%                                           |
| Other current assets                    | 1,684.58                          | 1,353.30                          | 13.53%                            | 8.45%                             | -5.08%                                           |
| <b>Total (I)</b>                        | 8,866.38                          | 7,041.07                          | 71.20%                            | 43.97%                            | -27.23%                                          |
| Current Liabilities                     |                                   |                                   |                                   |                                   |                                                  |
| Trade Payables                          | 1,244.61                          | 729.77                            | 9.99%                             | 4.56%                             | 5.44%                                            |
| Other Current Liabilities               | 209.66                            | 32.62                             | 1.68%                             | 0.20%                             | 1.48%                                            |
| Current Tax Liabilities                 | -                                 | -                                 |                                   |                                   |                                                  |
| Other Financial Liabilities             | 656.1                             | 636.33                            | 5.27%                             | 3.97%                             | 1.29%                                            |
| <b>Total (II)</b>                       | 2,110.36                          | 1,398.73                          | 16.95%                            | 8.74%                             | 8.21%                                            |
| <b>Net Working Capital [I-II] (III)</b> | 6,756.01                          | 5,642.34                          | 54.25%                            | 35.24%                            | -19.02%                                          |

- Working capital to revenue ratio has been reduced by 19.02% from 54.26% to 35.24% majorly on account of reduction in inventory levels by 16.73% from 202 days in FY 2022 to 119 days in FY 2023.

The issuer company is having different product line where there is fluctuation is being seen in Scaffolding over the years which major because of change in product demand and supply. The decrease in demand from 35.18% to 12.78% the inventory levels are accordingly maintained at lower levels.

| Particulars                                   | For year ended March 31, 2023 | For year ended March 31, 2022 |
|-----------------------------------------------|-------------------------------|-------------------------------|
| Total Quantity Sold (in M.Ton)                | 11,158.19                     | 9,858.12                      |
| Total Quantity of Scaffolding sold (in M.Ton) | 1,426.54                      | 3,468.54                      |
| % of Scaffolding sold out of Total Qty sold   | 12.78%                        | 35.18%                        |

- Debtor collection period improved from 68 to 48 days. This reduction was achieved through policies encouraging customers to expedite payments, aimed at enhancing cash flow to support business growth this has also lead to further decrease in working capital requirements by 5.37%.
- Other current Assets days improved from 48 to 31 days. This reduction has been achieved through reduction advances and balance with revenue authority and GST on account of increase in revenue which leads to decrease in working capital requirement by 5.08%.
- Trade payable days improved from 52 to 24 days. This reduction was on account of reduction in inventory requirement which lead to increase in working capital requirement 5.44%.

5. There are other component of working capital which lead to nominal impact on over all change in Working capital to Revenue ratio form FY 2022 to FY 2023

**Explanation of Fluctuations:**

**2. FY 2022–23 to FY 2023–24:**

| Particulars                             | For the year ended March 31, 2023 | For the year ended March 31, 2024 | For the year ended March 31, 2023 | For the year ended March 31, 2024 | Net % change in Working Capital to Revenue Ratio |
|-----------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------------------------------------|
|                                         | Restated                          | Restated                          | % to Revenue                      | % to Revenue                      |                                                  |
| <b>Revenue</b>                          | 16,012.47                         | 15,988.71                         | 100.00%                           | 100.00%                           | -                                                |
| <b>Current Assets</b>                   |                                   |                                   |                                   |                                   |                                                  |
| Inventories                             | 3,569.32                          | 4,798.94                          | 22.29%                            | 30.01%                            | 7.72%                                            |
| Trade Receivables                       | 2,111.05                          | 1,995.80                          | 13.18%                            | 12.48%                            | -0.70%                                           |
| Current Tax Assets (Net)                | 7.4                               | -                                 | 0.05%                             | 0.00%                             | -0.05%                                           |
| Other current assets                    | 1,353.30                          | 1,422.51                          | 8.45%                             | 8.90%                             | 0.45%                                            |
| <b>Total (I)</b>                        | <b>7,041.07</b>                   | <b>8,217.25</b>                   | <b>43.97%</b>                     | <b>51.39%</b>                     | <b>7.42%</b>                                     |
| <b>Current Liabilities</b>              |                                   |                                   |                                   |                                   |                                                  |
| Trade Payables                          | 729.77                            | 1,229.85                          | 4.56%                             | 7.69%                             | -3.13%                                           |
| Other Current Liabilities               | 32.62                             | 59.38                             | 0.20%                             | 0.37%                             | -0.17%                                           |
| Current Tax Liabilities                 | -                                 | 74.98                             |                                   | 0.47%                             |                                                  |
| Other Financial Liabilities             | 636.33                            | 546.91                            | 3.97%                             | 3.42%                             | 0.55%                                            |
| <b>Total (II)</b>                       | <b>1,398.73</b>                   | <b>1,911.14</b>                   | <b>8.74%</b>                      | <b>11.95%</b>                     | <b>-3.22%</b>                                    |
| <b>Net Working Capital [I-II] (III)</b> | <b>5,642.34</b>                   | <b>6,306.11</b>                   | <b>35.24%</b>                     | <b>39.44%</b>                     | <b>4.20%</b>                                     |

1. Working capital to revenue ratio has been improved by 4.20 % from 35.24% to 39.44% majorly on account of increase in inventory levels by 7.72% from 119 days in FY 2023 to 148 days in FY 2024.

The issuer company is having different product line where there is fluctuation is being seen in Scaffolding over the years which major because of change in product demand and supply. The increase in demand from 12.78% to 20.37% the inventory levels are accordingly maintained at higher levels then FY 2023.

| Particulars                                   | For year ended March 31, 2024 | For year ended March 31, 2023 |
|-----------------------------------------------|-------------------------------|-------------------------------|
| Total Quantity Sold (in M.Ton)                | 14,763.97                     | 11,158.19                     |
| Total Quantity of Scaffolding sold (in M.Ton) | 3,007.82                      | 1,426.54                      |
| % of Scaffolding sold                         | 20.37%                        | 12.78%                        |

2. Trade payable days increased from 24 to 38 days. This change was on account of increase in inventory requirement which lead to decrease in working capital requirement 3.13%.
3. There are other component of working capital which lead to nominal impact on over all change in Working capital to Revenue ratio form FY 2023 to FY 2024.

**Explanation of Fluctuations:**

**3. FY 2023–24 to the 9-month period ended December 31, 2024:**

| Particulars                             | For the year ended March 31, 2024 | 9 Month period ended December 31, 2024 | For the year ended March 31, 2024 | For the 9 Month period ended December 31, 2024 | Net % change in Working Capital to Revenue Ratio |
|-----------------------------------------|-----------------------------------|----------------------------------------|-----------------------------------|------------------------------------------------|--------------------------------------------------|
|                                         | Restated                          | Restated                               | % to Revenue                      | % to Revenue                                   |                                                  |
| <b>Revenue</b>                          | <b>15,988.71</b>                  | <b>12,808.73</b>                       | <b>100.00%</b>                    | <b>100.00%</b>                                 | <b>-</b>                                         |
| <b>Current Assets</b>                   |                                   |                                        |                                   |                                                |                                                  |
| Inventories                             | 4,798.94                          | 6,262.80                               | 30.01%                            | 48.89%                                         | 18.88%                                           |
| Trade Receivables                       | 1,995.80                          | 3,101.42                               | 12.48%                            | 24.21%                                         | 11.73%                                           |
| Current Tax Assets (Net)                | -                                 | -                                      | 0.00%                             | 0.00%                                          | 0.00%                                            |
| Other current assets                    | 1,422.51                          | 1,320.75                               | 8.90%                             | 10.31%                                         | 1.41%                                            |
| <b>Total (I)</b>                        | <b>8,217.25</b>                   | <b>10,684.97</b>                       | <b>51.39%</b>                     | <b>83.42%</b>                                  | <b>32.03%</b>                                    |
| <b>Current Liabilities</b>              |                                   |                                        |                                   |                                                |                                                  |
| Trade Payables                          | 1,229.85                          | 2,337.98                               | 7.69%                             | 18.25%                                         | -10.56%                                          |
| Other Current Liabilities               | 59.38                             | 66.45                                  | 0.37%                             | 0.52%                                          | -0.15%                                           |
| Current Tax Liabilities                 | 74.98                             | 102.83                                 | 0.47%                             | 0.80%                                          |                                                  |
| Other Financial Liabilities             | 546.91                            | 906.35                                 | 3.42%                             | 7.08%                                          | -3.66%                                           |
| <b>Total (II)</b>                       | <b>1,911.14</b>                   | <b>3,413.61</b>                        | <b>11.95%</b>                     | <b>26.65%</b>                                  | <b>-14.70%</b>                                   |
| <b>Net Working Capital [I-II] (III)</b> | <b>6,306.11</b>                   | <b>7,271.36</b>                        | <b>39.44%</b>                     | <b>56.77%</b>                                  | <b>17.33%</b>                                    |

1. Working capital to revenue ratio has been improved by 17.33 % from 39.44% to 56.77% majorly on account of increase in inventory levels by 18.88% from 148 days in FY 2024 to 133 days in 9 month period ended 31<sup>st</sup> December 2024. The rise is primarily due to a significant increase in defence sales during the period. Defence sales have grown from ₹214.86 lakhs to ₹1,313.49 lakhs. These segments inherently involve longer production and delivery cycles, leading to higher inventory levels. This shift in product mix has contributed to the overall increase in working capital requirements.
2. Debtor collection period improved from 46 to 44 days. This reduction was achieved through policies encouraging customers to expedite payments, aimed at enhancing cash flow to support business growth. The debtors
3. Trade payable days increased from 38 to 59 days. This change was on account of increase in inventory requirement.
4. There are other component of working capital which lead to nominal impact on over all change in Working capital to Revenue ratio form FY 2024 to 9 Month Period ended as on 31<sup>st</sup> December 2024.

The company has manufactured and supplied different products over the years which require different raw material holding periods depending upon the demand, manufacturing lead time and supply of the products which gives a major impact to the working capital to the revenue ratio.

**f) Under the heading “Justification for Holding Period Levels” on page 102, the note below the table shall be replaced with the following**

"Pursuant to the certificate dated March 30, 2025, M/s. Vinay & Associates, Chartered Accountants, have verified the working capital requirements for the period ended on December 31, 2024, FY 2023–24, 2022–23, and 2021–22. Further, the Board has approved, pursuant to its resolution dated March 25, 2025, the Restated Financial Information and working capital estimates for the financial years 2024–25 and 2025–26."

## SECTION VIII: ABOUT THE ISSUER COMPANY

### OUR BUSINESS

In the Chapter “OUR BUSINESS”

- a) Under the heading “Overview of Our Business” on page no 152, the Product Wise Breakup of Revenue shall be updated as follows:

The Product Wise Breakup of Our Revenue for the nine months period ended December 31, 2024 and financial years ended on March 31, 2024, 2023 and 2022:

(₹ in Lakhs)

| Product Heads     | For the period ended December 31, 2024 |                | For the Financial Year ended on March 31, 2024 |                | For the Financial Year ended on March 31, 2023 |                | For the Financial Year ended on March 31, 2022 |                |
|-------------------|----------------------------------------|----------------|------------------------------------------------|----------------|------------------------------------------------|----------------|------------------------------------------------|----------------|
|                   | Amount                                 | % of Revenue   | Amount                                         | % of Revenue   | Amount                                         | % of Revenue   | Amount                                         | % of Revenue   |
| Flange            | 3,892.70                               | 30.91%         | 8,358.89                                       | 53.48%         | 9,432.42                                       | 60.23%         | 4,731.92                                       | 38.82%         |
| Scaffolding       | 2,966.46                               | 23.55%         | 3,695.55                                       | 23.64%         | 2,156.18                                       | 13.77%         | 4,438.07                                       | 36.41%         |
| Auto              | 89.64                                  | 0.71%          | 128.25                                         | 0.82%          | 79.22                                          | 0.51%          | 44.53                                          | 0.37%          |
| Defence           | 1,313.49                               | 10.43%         | 214.86                                         | 1.37%          | 397.72                                         | 2.54%          | 1,195.44                                       | 9.81%          |
| Fence Post        | 993.37                                 | 7.89%          | 1,392.81                                       | 8.91%          | 1,881.49                                       | 12.01%         | 524.94                                         | 4.31%          |
| Steel Accessories | 1,779.27                               | 14.13%         | 369.20                                         | -              | -                                              | -              | -                                              | -              |
| Scrap and Others  | 1,560.07                               | 12.39%         | 1,470.40                                       | 9.41%          | 1,712.83                                       | 10.94%         | 1,255.84                                       | 10.30%         |
| <b>Total</b>      | <b>12,594.99</b>                       | <b>100.00%</b> | <b>15,629.96</b>                               | <b>100.00%</b> | <b>15,659.85</b>                               | <b>100.00%</b> | <b>12,190.74</b>                               | <b>100.00%</b> |

Revenue in Others includes a significant portion from waste and scrap, accounting for 12.39% as on December 31, 2024, 9.41% in FY24, 10.94% in FY23, and 10.30% in FY22.

- b) Under the heading “Our Clientele” on page no 167, Industry and Sector wise revenue breakup shall be added as follows:

Industry-wise revenue breakup

(₹ in Lakhs)

| Industry                                           | For the period ended December 31, 2024 |                              | For the Financial Year ended on March 31, 2024 |                              | For the Financial Year ended on March 31, 2023 |                              | For the Financial Year ended on March 31, 2022 |                              |
|----------------------------------------------------|----------------------------------------|------------------------------|------------------------------------------------|------------------------------|------------------------------------------------|------------------------------|------------------------------------------------|------------------------------|
|                                                    | Amount                                 | % of Revenue from Operations | Amount                                         | % of Revenue from Operations | Amount                                         | % of Revenue from Operations | Amount                                         | % of Revenue from Operations |
| Oil and Gas                                        | 3892.7                                 | 30.91                        | 8,358.89                                       | 53.48                        | 9,432.42                                       | 60.23                        | 4,731.92                                       | 38.82                        |
| Construction, Industrial Plants and Infrastructure | 3,959.83                               | 31.44                        | 5,088.36                                       | 32.56                        | 4,037.67                                       | 25.78                        | 4,963.01                                       | 40.71                        |
| Automotive                                         | 89.64                                  | 0.71                         | 128.25                                         | 0.82                         | 79.22                                          | 0.51                         | 44.53                                          | 0.37                         |
| Agriculture Implements and Tractor                 | 575.4                                  | 4.57                         | -                                              | 0.00                         | -                                              | 0.00                         | -                                              | 0.00                         |
| Defence                                            | 1,313.49                               | 10.43                        | 214.86                                         | 1.37                         | 397.72                                         | 2.54                         | 1,195.44                                       | 9.81                         |
| Steel Accessories                                  | 1,779.27                               | 14.13                        | 369.2                                          | 2.36                         | -                                              | 0.00                         | -                                              | 0.00                         |
| Scrap & Others                                     | 984.66                                 | 7.82                         | 1,470.4                                        | 9.41                         | 1,712.83                                       | 10.94                        | 1,255.84                                       | 10.30                        |

| Industry | For the period ended<br>December 31, 2024 |                                           | For the Financial<br>Year ended on<br>March 31, 2024 |                                           | For the Financial<br>Year ended on<br>March 31, 2023 |                                           | For the Financial<br>Year ended on<br>March 31, 2022 |                                           |
|----------|-------------------------------------------|-------------------------------------------|------------------------------------------------------|-------------------------------------------|------------------------------------------------------|-------------------------------------------|------------------------------------------------------|-------------------------------------------|
|          | Amount                                    | % of<br>Revenue<br>from<br>Operation<br>s | Amount                                               | % of<br>Revenue<br>from<br>Operation<br>s | Amount                                               | % of<br>Revenue<br>from<br>Operation<br>s | Amount                                               | % of<br>Revenue<br>from<br>Operation<br>s |
| Total    | 12,594.9<br>9                             | 100.00                                    | 15,629.9<br>6                                        | 100.00                                    | 15,659.8<br>6                                        | 100.00                                    | 12,190.7<br>4                                        | 100.00                                    |

Sector wise revenue breakup

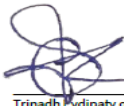
(₹ in Lakhs)

| Sector | For the<br>period<br>ended<br>December<br>31, 2024 | % of<br>Revenue<br>From<br>Operation<br>s | FY 2024<br>(₹ In<br>Lakhs) | % of<br>Revenue<br>From<br>Operation<br>s | FY 2023<br>(₹ In<br>Lakhs) | % of<br>Revenue<br>From<br>Operation<br>s | FY 2022<br>(₹ In<br>Lakhs) | % of<br>Revenue<br>From<br>Operation<br>s |
|--------|----------------------------------------------------|-------------------------------------------|----------------------------|-------------------------------------------|----------------------------|-------------------------------------------|----------------------------|-------------------------------------------|
| B2G*   | 1313.51                                            | 10.43                                     | 214.86                     | 1.37                                      | 397.72                     | 2.54                                      | 574.33                     | 4.71                                      |
| B2B    | 3465.49                                            | 27.51                                     | 4870.92                    | 31.16                                     | 3230.53                    | 20.63                                     | 2575.27                    | 21.12                                     |
| B2C    | 0.87                                               | 0.01                                      | 0.95                       | 0.01                                      | 229.59                     | 1.47                                      | 231.69                     | 1.90                                      |
| Export | 7815.12                                            | 62.05                                     | 10543.23                   | 67.46                                     | 11802.02                   | 75.36                                     | 8809.45                    | 72.26                                     |
| Total  | 12594.99                                           | 100.00                                    | 15629.96                   | 100.00                                    | 15659.86                   | 100.00                                    | 12190.74                   | 100.00                                    |

\*B2G = Sales made to Government entities

c) Under the heading “Safety and Quality Control And Certification” on page no 172, Quality Control shall been updated as follows;

#### SAFETY AND QUALITY CONTROL AND CERTIFICATION

|                              |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Particulars and Description  | EN764-5:2014          |  <p><b>EU CERTIFICATE OF QUALITY SYSTEM APPROVAL</b><br/>In accordance with the requirements of the Pressure Equipment Directive 2014/68/EU.</p> <p>This is to certify that the Quality Management System of:</p> <p><b>Munish Forge Ltd.</b><br/><b>Adj. Phase VII, Focal Point, Village Gobindgarh, Ludhiana 141010, India</b></p> <p>has been assessed against the requirements of Annex I, Paragraph 4.3 of the above Directive and EN 764-5: 2014, Section 4.2 and conforms to the requirements for the products shown below:</p> <p><b>Manufacture of Carbon Steel Forged Flanges</b></p> <p>Approval is subject to the continued maintenance of the quality system in accordance with the requirements of the above Directive and EN764-5: 2014, Section 4.2 and on-going surveillance. The products are as detailed on the attached schedule.</p> <p>Certificate No.: 0343/PED/MUM/2210009/1<br/>Original Approval: 25 March 2022<br/>Current Issue: 02 April 2025<br/>Certificate Expiry: 24 March 2028<br/>Notified Body No. 0343</p> <p><br/>Trinadh Pydipaty on behalf of LRQA Nederland B.V.</p> <p><small>LRQA Nederland B.V. (Reg. no. 34247946) is a private limited company registered in the Netherlands with registered office at George Hertenweg 77, 3056 AS Rotterdam. A subsidiary of LRQA Group Limited.</small></p> <p><small>LRQA Group Limited, its affiliates and subsidiaries and their respective officers, employees or agents are, individually and collectively, referred to in this clause as 'LRQA'. LRQA assumes no responsibility and shall not be liable to any person for any loss, damage or expense caused by reliance on the information or advice in this document or for any error or omission, unless that person has agreed a contract with the relevant LRQA entity for the provision of this information or advice and in that case any responsibility or liability is exclusively on the terms and conditions set out in that contract.</small></p> |
| Certificate/Registration No. | 0343/PED/MUM/221009/1 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Date of Registration         | April 02, 2025        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Validity/Status              | March 24, 2028        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

- d) **Under the heading “Human Resources” on page no 178, details of Employees Provident Fund and Employees State Insurance Corporation as per the latest SEBI ICDR amendments shall be updated as follows;**

**Provident Fund**

| Month     | FY 2021-22       |             | FY 2022-23       |             | FY 2023-24       |             | FY 2024-25       |             |
|-----------|------------------|-------------|------------------|-------------|------------------|-------------|------------------|-------------|
|           | No. of Employees | Amount Paid | No. of Employees | Amount Paid | No. of Employees | Amount Paid | No. of Employees | Amount Paid |
| April     | 426              | 9,22,740    | 397              | 9,14,384    | 372              | 9,47,795    | 434              | 9,66,173    |
| May       | 367              | 8,09,481    | 396              | 9,08,302    | 354              | 8,62,658    | 420              | 9,51,161    |
| June      | 383              | 8,78,355    | 398              | 9,57,302    | 359              | 9,14,783    | 422              | 9,80,989    |
| July      | 430              | 8,99,804    | 404              | 9,36,929    | 371              | 10,13,888   | 381              | 9,93,244    |
| August    | 449              | 10,86,157   | 354              | 8,91,620    | 377              | 9,44,701    | 374              | 9,77,815    |
| September | 443              | 10,77,502   | 345              | 8,81,273    | 417              | 10,68,403   | 395              | 9,83,585    |
| October   | 437              | 10,62,397   | 344              | 8,65,220    | 420              | 10,56,506   | 374              | 10,13,954   |
| November  | 422              | 9,80,518    | 341              | 8,31,556    | 415              | 9,75,762    | 367              | 9,30,317    |
| December  | 442              | 10,71,868   | 335              | 8,63,345    | 403              | 10,22,158   | 377              | 9,83,130    |
| January   | 435              | 10,78,194   | 334              | 8,89,812    | 405              | 10,33,784   |                  |             |
| February  | 416              | 10,59,838   | 341              | 8,91,419    | 432              | 10,47,761   |                  |             |
| March     | 402              | 9,21,184    | 341              | 8,76,966    | 431              | 10,30,577   |                  |             |

**ESI:**

| Month     | FY 2021-22       |             | FY 2022-23       |             | FY 2023-24       |             | FY 2024-25       |             |
|-----------|------------------|-------------|------------------|-------------|------------------|-------------|------------------|-------------|
|           | No. of Employees | Amount Paid | No. of Employees | Amount Paid | No. of Employees | Amount Paid | No. of Employees | Amount Paid |
| April     | 708              | 253350      | 852              | 281842      | 682              | 289725      | 673              | 312676      |
| May       | 752              | 213571      | 882              | 259971      | 702              | 270091      | 727              | 320569      |
| June      | 588              | 268769      | 934              | 293387      | 732              | 263837      | 790              | 337713      |
| July      | 925              | 280893      | 973              | 298132      | 765              | 278682      | 867              | 359780      |
| August    | 971              | 328932      | 612              | 275461      | 796              | 298329      | 912              | 372573      |
| September | 988              | 330544      | 590              | 269023      | 857              | 329040      | 978              | 367334      |
| October   | 1003             | 331857      | 504              | 249985      | 884              | 331498      | 1027             | 386322      |
| November  | 1088             | 319452      | 530              | 240116      | 913              | 285890      | 1076             | 343192      |
| December  | 756              | 360330      | 541              | 247494      | 965              | 318249      | 1138             | 370297      |
| January   | 797              | 344432      | 548              | 249818      | 1009             | 334097      | -                | -           |
| February  | 823              | 347614      | 602              | 277068      | 1032             | 309205      | -                | -           |
| March     | 839              | 297120      | 650              | 287275      | 1069             | 316190      | -                | -           |

- e) **Under the Heading “Sales channels and Customer Acquisition strategy” on page 166, the following note shall be added and the said note be deleted from the Our Products section:**

We have initiated the registration process for railway sector tenders, and upon securing them, we will proceed with manufacturing the required products mentioned above.

Under the heading “Our Clientele”, details of Top 10 Debtors be added on page 170:

| Party name  | For the year ended March 31,2024 Amount<br>(Rs. In Lakhs) |
|-------------|-----------------------------------------------------------|
| Customer 1  | 2,778.31                                                  |
| Customer 2  | 2,688.92                                                  |
| Customer 3  | 1,524.04                                                  |
| Customer 4  | 1,392.81                                                  |
| Customer 5  | 1,346.21                                                  |
| Customer 6  | 1,238.35                                                  |
| Customer 7  | 754.37                                                    |
| Customer 8  | 465.03                                                    |
| Customer 9  | 395.26                                                    |
| Customer 10 | 360.20                                                    |

***f) Under the heading “Our Business Strategies” on page no 171, a new para shall be added as follows;***

#### ***IV. Expansion into the Railway Sector***

We have identified the railway sector as a strategic growth avenue, given the Government of India’s continued investment in infrastructure, modernization, and domestic manufacturing. We have initiated the registration process with relevant railway authorities to become eligible for government tenders. Upon successful registration and securing of contracts, we plan to commence manufacturing of buffer and Disc as per tender specifications. This will not only diversify our revenue streams but also enable us to enter a long-term, regulated, and infrastructure-driven sector.

## OUR HISTORY AND CERTAIN OTHER CORPORATE MATTERS

### In the Chapter “OUR HISTORY AND CERTAIN OTHER CORPORATE MATTERS”

a) **Under the heading “Brief History and Corporate Profile” on Page 196, the following statement shall be updated**

“As on date of this Draft Red Herring Prospectus, our Company has Eight (8) shareholders”

b) **Under the heading “Shareholders agreement” on page 204, the following para shall be updated**

Our Company has entered into a Share Purchase Agreement with Dev Ajuna Enterprises Private Limited for the acquisition of 50% of the share capital of Forge Co. Limited, UK.

The details of the agreement are as follows:

1. **Date of Agreement**

The Share Purchase Agreement was executed and is effective from on March 15, 2025.

2. **Parties to the Agreement**

- **Acquirer (Purchaser):** Munish Forge Limited, a company incorporated under the Companies Act, 1956, having its registered office at Village Gobindgarh, Ludhiana - 141010, Punjab, India.
- **Seller:** Dev Arjuna Enterprises Private Limited, a private limited company incorporated under the Companies Act, 1956, having the same registered office as the Purchaser.

3. **Target Company**

Forgeco Limited, a company incorporated under the laws of the United Kingdom, bearing Company Identification Number 04226017, with its registered office at Swarn House, Meadow Lane, Coseley, Bilston, West Midlands, WV14 9NQ, United Kingdom. “Our Company has entered into a Share Purchase Agreement with Dev Ajuna Enterprises Private Limited for the acquisition of 50% of the share capital of Forge Co. Limited, UK.

4. **Key Terms and Major Clauses**

- **Nature of Transaction:** Acquisition of 50% of the equity share capital of Forgeco Limited from the Seller (Dev Arjuna Enterprises Private Limited).
- **Mode of Consideration:** The total consideration for the said shares, valued at INR 89/- per share, shall be discharged through a share swap arrangement. The Purchaser shall allot fully paid-up equity shares of Munish Forge Limited of equivalent value to the Seller.
- **Valuation Basis:**

Forgeco Limited: As per a Valuation Report dated 27th March 2025 prepared by Mr. Gurmeet Singh Kharay (Registered Valuer: IBBI/RV/05/2019/11335).

Munish Forge Limited: Based on its audited financials as of 31st March 2024 and provisional unaudited financials as of 30th September 2024.

c) **Under the head ‘Other Agreements’ of the chapter “Our History and Certain Other Corporate Matters” following details shall be modified as mentioned below:**

**A. OTHER AGREEMENTS:**

“**Non-Compete Agreement:** Dev Arjuna Enterprises Private Limited, Dev Arjuna Cast & Forge Private Limited, Dev Arjuna Inter-Trade Private Limited, Munish International Private Limited, Euro Tops India Private Limited, Munish Promoters and Developers Private Limited and Forge Co (Foreign Company) belonging to Promoter Group entities and Group Companies are engaged in businesses similar to that of our Company on June 14, 2025.”

## OUR MANAGEMENT

- a) **Under the heading “Brief Profile of our Directors” on page 209, brief profile of Ms. Priya Begana, Mr. Arshdeep Singh Bedi, Mr. Khushvinder Bir Singh shall be updated**

**Ms. Priya Begana**, aged 33 years, is an Independent Director of the Company, appointed as Additional Non-Executive Independent Director w.e.f. October 10, 2024 and subsequently regularized as Independent Director of the Company on January 14, 2025 for a period of 5 years. She holds a Master of Arts (Political Science) and has made significant strides in her career, particularly in corporate governance and strategic management. Currently, Priya serves as an Independent Director at several organizations, including Parmeshwari Silk Mills Limited, Shreyans Financial & Capital Structure Limited and Adinath Textiles Limited. Over 7 years of experience and expertise in political science and leadership in the corporate sector, Priya brings valuable insights and guidance to the companies she serves, supporting their growth and success through effective decision-making and oversight.

**Mr. Arshdeep Singh Bedi**, aged 38 years, is an Independent Director of the Company, appointed as Additional Non-Executive Independent Director w.e.f. October 10, 2024 and subsequently regularized as Independent Director of the Company on January 14, 2025 for a period of 5 years. Arshdeep Singh Bedi is a qualified professional with an academic background and extensive experience in the hospitality and tourism industries. He holds multiple degrees, including Bachelors of Hotel Management and Catering Technology, Associate Examination, The Indian Institute of Bankers, Master of Arts for Tourism Management, Tourism Studies and Education, Master of Business Administration (Hospitality Management), Doctor of Philosophy (Problems and Prospects of Tourism and Hotels in Tricity), Post Graduate Diploma in International Hospitality Management. Since July 2023, Mr. Bedi has been serving as the Group Director at Savitri Devi Charitable Society. In his role, he is responsible for overseeing daily operations, managing specialized operations, and leading marketing efforts. Around 2 years of experience and expertise in both tourism and hospitality management has been instrumental in ensuring the smooth running of the organization and in advancing its goals. In 2022, Mr. Bedi further established his expertise by authoring the book "Hotel Front Office", which covers various operations within the front office sector of hotels, published in the year 2022

**Mr. Khushvinder Bir Singh**, aged 66 years, is an Independent Director of the Company, appointed as Additional Non-Executive Independent Director w.e.f. October 10, 2024 and subsequently regularized as Independent Director of the Company on January 14, 2025 for a period of 5 years. His qualifications include Associate Examination, The Indian Institute of Bankers, Master of Philosophy (Economics), Master of Arts (Economics), Master of Business Administration (Advanced Diploma in Management/ Diploma in Financial Management). Mr. Singh retired from Punjab National Bank as Deputy Zonal Manager, bringing with him extensive experience in banking and financial management. Post-retirement, he serves as an Independent Director at Parmeshwari Silk Mills Limited and UP Money Limited. With over more than 4 years' experience as the director and expertise in economics and financial management, Mr. Singh continues to contribute strategically to the organizations he is involved with, providing valuable guidance and leadership.

- b) **Under the heading “Brief biographies of Key Managerial Personnel” on page 224 brief profile of Manoj Kumar Pandey and Sukhdeep Kaur shall be updated as follows:**

### **Mr. Manoj Kumar Pandey:**

Mr. Manoj Kumar Pandey is holding a degree of Bachelors of commerce from Hiralal Ramniwas Snatakottar Mahavidyalaya, Khalilabad.

Manoj Kumar Pandey is an experienced CFO with a strong background in financial leadership. He manages investor relations, including earnings reports, shareholder communications, and strategic meetings. He has successfully overseen mergers, acquisitions, and joint ventures, ensuring seamless integration and optimal financial outcomes.

Mr. Manoj led the implementation of a new ERP system to streamline financial reporting and improve operational efficiency. He works as the CFO w.e.f. October 1, 2024, and works closely with the Board of Directors to shape the company's long-term growth strategy.

Over 13 years of experience in all accounting functions, including accounts payable, receivable, payroll, and general ledger. Manoj prepares accurate financial statements, assists in budgeting and forecasting, and mentors a team of accountants. He ensures compliance by implementing internal controls and collaborating with auditors. Additionally, he maintains strong relationships with clients, vendors, and stakeholders, offering strategic financial advice to drive cost-saving initiatives.

|                                                       |                                                                                                                                                                                                                |
|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Term of Office with expiration Date</b>            | Appointed Chief Financial Officer with effect from October 01, 2024.                                                                                                                                           |
| <b>Details of service contract</b>                    | Not Applicable                                                                                                                                                                                                 |
| <b>Function and areas of experience and expertise</b> | Expertise in ensuring compliance with applicable finance and taxation laws, regulations, and statutory acts. Proficient in providing day-to-day decision-making support and strategic guidance to the company. |

**Ms. Sukhdeep Kaur – Company Secretary & Compliance Officer**

Ms. Sukhdeep Kaur aged 35 years, serves as a Company Secretary and Compliance officer of our company. She was appointed to this role at the meeting of the board of directors held on October 20, 2023.

A qualified Company Secretary from the Institute of Company Secretaries of India (ICSI), Ms. Sukhdeep Kaur completed her professional qualification in 2013. She also holds a Bachelor of Commerce (B. Com.) degree from Panjab University, in the year 2011.

She holds an experience of over more than 4 years' with expertise in corporate governance and legal compliance. She has been serving as the Company Secretary at Munish Forge Limited since October 2023. Previously, she held the same position at M/s Avon Fitness Machines Private limited (Avon Cycles Group) for 2.5 years.

|                                                       |                                                                                                                                                 |
|-------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Term of Office with expiration date</b>            | Appointed as Company Secretary w.e.f. October 20, 2023 and Compliance Officer w.e.f. October 17, 2024.                                          |
| <b>Details of service contract</b>                    | Not Applicable                                                                                                                                  |
| <b>Function and areas of experience and expertise</b> | Responsible for overall corporate governance, secretarial compliance, and adherence to other applicable regulatory requirements of our Company. |

c) **Under the heading "Changes in Key Managerial Personnel in the last three year" on page 227s, the table below shall be updated:**

| Sl. No. | Directors & KMPs       | Date of Event    | Event                            | Reason                              |
|---------|------------------------|------------------|----------------------------------|-------------------------------------|
| 12      | Ms. Rajni Suresh Kumar | October 16, 2023 | Resignation as Company Secretary | Resignation due to personal reasons |

d) **Under the heading "Brief Profile of our Directors" on page 209, brief profile of Vishal Anand shall be updated as follows:**

Mr. Vishal Anand commenced his career with Munish Forge Private Limited as Assistant Manager (Quality Department) from 2000 to 2003. He was subsequently promoted to Manager (Business Development) from 2004 to 2006, and then to General Manager (Business Development) from 2007 to 2010. Recognizing his consistent performance and leadership capabilities, he was elevated to Vice President (Business Development) from 2011 to October 2013. Since November 2013, he has been serving as the Director (Sales & Marketing) and continues to contribute significantly in this role with dedication and professionalism. He has experience of more than 2 decades in this industry.

## OUR PROMOTERS AND PROMOTER GROUP

- a) *Under the head ‘Common Pursuits of Our Promoter’ of the chapter “Our Promoters And Promoter Group” following details shall be added as mentioned below :*

### ***Common Pursuits of our Promoter.***

“The companies are managed by the Promoters and Promoter Group which are engaged directly or indirectly in the broader Iron & Steel industry. However, each entity operates in a distinct segment within the industry and does not pose direct competition to the Issuer Company. Over the years, these group entities have been incorporated to cater to specific business verticals, which may include complementing raw material supply, undertaking intermediate processing, facilitating manufacturing or channelizing sales in targeted domestic and international markets. Operating distinct entities across upstream (raw material sourcing), midstream (processing), and downstream (sales/distribution) allows the Promoters to secure critical inputs, streamline production, and control market access without direct competition among them. While these entities fall within the same industry classification, they serve diversified operational roles and enhance supply chain efficiency and market access for the issuer company.

Our Company has entered into any non-compete agreement with Dev Arjuna Enterprises Private Limited, Dev Arjuna Cast & Forge Private Limited, Dev Arjuna Inter-Trade Private Limited, Munish International Private Limited, Euro Tops India Private Limited, Munish Promoters and Developers Private Limited and Forge Co (Foreign Company) belonging to Promoter Group entities and Group Companies are engaged in businesses similar to that of our Company on June 14, 2025.”

## OUR GROUP COMPANIES

- a) *Under the heading “Our Group Companies”, on page 236 the 7 (Seven) has been replaced with 5 (Five) and has been updated as follows :*

Accordingly, based on the parameters outlined above, as on the date of this Draft Red Herring Prospectus, there is 5 (Five) company/ entity falling under definition of SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 which are to be identified as group company / entity (“Group Company”)

## DIVIDEND POLICY

a) *Under the heading “Dividend Policy”, on page 239 para no. 4 has been updated as follows:*

The Company has not paid / declared any dividends on the Equity Shares during the last three Financial Years and stub period of nine-month period ended December 31, 2024, and up to the date of this Red Herring Prospectus.

## SECTION IX: FINANCIAL INFORMATION

### STATEMENT OF FINANCIAL INDEBTNESS

**In the Chapter “MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULT OF OPERATIONS”**

- a) **In the table containing particulars of secured loans from Banks and Financial institutions, the table shall be updated as below:**

(₹ in lakhs)

| Nature of Facility                | Date of Sanction | Disbursement date                                           | Purpose                                                                       | Sanctioned Amount (₹ in lakhs) | Rate of Interest          | Primary Securities                                                                                                                                                                                                                                                                                                | Repayment terms                                                                             | Outstanding as on 31.12.2024 |
|-----------------------------------|------------------|-------------------------------------------------------------|-------------------------------------------------------------------------------|--------------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------|
| ICICI Bank Ltd.                   | 20-07-2018       | 28-07-2018                                                  | Auto Loan                                                                     | 31.90                          | 8.50% p.a.                | Loan Against Car<br>(Car Ford Endeavour)                                                                                                                                                                                                                                                                          | 84 equal installments of Rs. 0.50 Lakhs per month                                           | 3.43                         |
| AXIS Bank Ltd.                    | 22-02-2023       | 22-02-2023                                                  | Auto Loan                                                                     | 145.00                         | 8.55% p.a.                | Loan Against Car<br>(Model – Mercedes Benz)                                                                                                                                                                                                                                                                       | 47 equal installments of Rs. 3.58 Lakhs per month and 1 last installment of Rs. 2.90 Lakhs  | 84.07                        |
| IDFC First Bank Ltd.              | 17-02-2023       | 27-02-2023                                                  | Business Use: Business Expansion                                              | 490.00                         | 9.25% p.a. (Floating)     | Loan Against Director's Property<br>(Lease hold situated at Plot No. C-128 Phase-V, Focal point Dhandari, Ludhiana-141010 Punjab)                                                                                                                                                                                 | 84 equal installments of Rs. 7.95 Lakhs per month                                           | 395.36                       |
| INDUSIND Bank Ltd.                | 22-06-2023       | 22-06-2023                                                  | Working Capital                                                               | 180.00                         | 9.50% p.a. (Floating)     | Loan Against Director's Property<br>(Property situated at Block B-7, Delhi)                                                                                                                                                                                                                                       | 60 equal installments of Rs. 3.78 Lakhs per month                                           | 137.32                       |
| Small Industrial Development Bank | 16-07-2024       | 30-08-2024*,<br>09-10-2024*,<br>25-10-2024*,<br>02-12-2024* | Acquisition and Installation of Solar Power Plant under the 4E Finance Scheme | 614.52                         | 8.30% p.a.                | <u>Primary security</u><br>Hypothecation of 2000 KWp Solar Power Plant from Solidus Techno Power Private Limited.<br><br><u>Collaterally security</u><br>Pledge of SIDBI FDR of Rs. 190 lakh i.e 30.91 % OF TL<br><br><u>Guarantee(s)</u><br>Personal guarantees from Shri Davinder Bhasin, Shri Dev Arjun Bhasin | 53 equal installments of Rs. 11.37 Lakhs per month and 1 last installment of Rs. 11.91 Lakh | 547.76                       |
| AXIS Bank Ltd.#                   | 03-01-2025       |                                                             | Working Capital (RPC in Foreign Currency - GSB)                               | 1800 (Sub-limit of the CC)     | Repo + 2.60% = 9.10% p.a. | <u>Primary security</u><br>1. Hypothecation of entire Current Assets of the company, both present and future.                                                                                                                                                                                                     | Renewable after every 12 months                                                             |                              |
|                                   |                  |                                                             | Working Capital                                                               | 1800                           | Repo + 2.60% =            |                                                                                                                                                                                                                                                                                                                   |                                                                                             | 528.86                       |

|           |            |  |                                          |                                                                     |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |         |
|-----------|------------|--|------------------------------------------|---------------------------------------------------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
|           |            |  | (RPC in Foreign Currency - USD)          | (Sub-limit of the CC)                                               | 9.10% p.a.                  | 2. Hypothecation of entire Movable Fixed Assets of the company including assets created out of Term Loan, except exclusively charge to term lenders, both present and future.                                                                                                                                                                                                                                                                                                                                                      |         |
|           |            |  | Working Capital (Running Packing Credit) |                                                                     |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 626.05  |
|           |            |  | Working Capital (Cash Credit)            | 1,800.00                                                            | Repo + 3.10% = 9.60% p.a.   | <u>Collaterally security</u><br>1. Factory land & building measuring 58504 sq. yards and having built up area of 180918 sq.ft., situated at villa Gobindgarh, adjoining phase 7, Focal Point, Ludhiana.                                                                                                                                                                                                                                                                                                                            | 221.15  |
|           |            |  | Working Capital (Letter of Credit)       | 1,465.00 (out of 1,465 lakhs, 200 lakhs is the Sub-limit of the CC) | Bank Standard charges + GST | 2. Residential land & building measuring 1845 sq. yard and built up area of 12601 sq. ft., located at Biji di Havetian, mc n b - xxxv 1154/b1 15/16, plot no. 12,13,14, Raghunath Enclave , harewal Awana, Lundhiana.<br><br><u>Cash Margin</u><br>Pledge of FDR equivalent to 10% of limit with Bank's lien.<br><br><u>Guarantee(s)</u><br>1. <u>Personal guarantees:</u><br>Shri Davinder Bhasin, Shri Dev Arjun Bhasin, Ms Minakshi Bhasin<br>2. <u>Corporate guarantee:</u><br>Munish Promoters and Developers Private Limited | 1374.27 |
| Yes Bank# | 09-10-2024 |  | Working Capital                          | 1500.00                                                             | Repo + 3.10% = 9.60% p.a.   | <u>Property security (Parri Passu with Axis Bank)</u><br>1. Factory land and building                                                                                                                                                                                                                                                                                                                                                                                                                                              | 408.08  |
|           |            |  | Working Capital                          | 1500.00 (Sub-limit of the CC)                                       | Repo + 3.10% = 9.60% p.a.   | measuring 96 kanal 14 marla having                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 794.04  |
|           |            |  | Working Capital                          |                                                                     | As per Bank Standard        | built up area of 167002 Sq Ft situated at adjoining phase 7 focal point villa gobindgarh District Ludhiana<br><br>2. Residential land and building<br><br>measuring 1845 Sq yards and built up area of 12601                                                                                                                                                                                                                                                                                                                       | 220.91  |

|              |  |  |  |  |  |                                                                                                                                                                                                                                                                              |  |                |
|--------------|--|--|--|--|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----------------|
|              |  |  |  |  |  | located at Raghunath<br>Endave Barewal Awana,<br>Ludhiana<br><br><u>Current Assets</u><br>Parri passu on current<br>assets with Axis Bank<br><br><u>Guarantee(s)</u><br><u>Personal guarantees:</u><br>Shri Davinder Bhasin, Shri<br>Dev Arjun Bhasin, Ms<br>Minakshi Bhasin |  |                |
| <b>Total</b> |  |  |  |  |  |                                                                                                                                                                                                                                                                              |  | <b>5438.66</b> |

*\*Since these loans have been disbursed in parts, the dates indicate individual disbursements made by the bank.*

*#These loans are working capital loans, where the limit is utilised as and when required, no disbursement date can be mentioned.*

**SECTION X: LEGAL AND OTHER INFORMATION  
OUTSTANDING LITIGATION AND MATERIAL DEVELOPMENTS**

**In the Chapter “Outstanding Litigation and Material Developments”**

**a) Under the heading “Litigation involving our Company”, on the page No. 272, the following heading shall be updated:**

**(i) Criminal proceedings against the Company**

Nil

**(ii) Civil Proceeding against the company**

As on the date of this Draft Red Herring Prospectus, there are no outstanding Civil proceedings initiated against the Company, except the following:

1. The case titled Mr. Jagdev Singh v. Presiding Officer, Industrial Tribunal, Ludhiana & Munish Forge Limited through its Managing Director and Director has been filed before the Hon’ble High Court of Punjab and Haryana under Civil Writ Petition (CWP) No. 18887 of 2023, Diary No. 9440423, registered on August 25, 2023. The petitioner, Mr. Jagdev Singh, had initially filed a case before the Industrial Tribunal at Ludhiana, challenging the legality and validity of his termination from the services of Munish Forge Limited (Formerly Known as Munish forge Private Limited). Mr. Jagdev Singh sought for termination with Munish Forge Limited (Formerly Known as Munish forge Private Limited) was unjust, illegal, and in violation of principles of natural justice. However, after hearing both parties, the Presiding Officer, Industrial Tribunal, Ludhiana, passed an award/order dated May 30, 2025, whereby instead of reinstatement or substantial compensation, the tribunal awarded only for 16 days wages as relief to Mr. Jagdev Singh.

Further Mr. Jagdev Singh is Dissatisfied with the award/Order dated May 30, 2025, and Mr. Jagdev Singh filed a writ petition under Articles 226/227 of the Constitution of India before the Hon’ble High Court of Punjab and Haryana, seeking to quash and set aside the tribunal’s award/order dated May 30, 2025. Mr. Jagdev Singh is now requesting the Hon’ble High Court to grant appropriate relief, or enhanced compensation. The matter is currently pending before the Hon’ble High Court, with the next hearing scheduled on November 18, 2025.

2. A case titled The State of Himachal Pradesh v/s Munish Forge Private Limited has been filed before the Hon’ble Judicial Magistrate, Bilaspur, Himachal Pradesh. The matter is registered as Case No. 4017 of 2025, dated April 01, 2025. As of the date of this disclosure, the status of the case is recorded as ‘Lok Adalat’.

The case has been filed under Section 183(1) of the Motor Vehicles Act, 1988 and the brief fact of the case is non-payment of a challan amounting to ₹1,500/- (Rupees One Thousand and Five Hundred Only). The non-payment occurred due to an oversight, as the challan was not brought to the attention of the Company’s, management or concerned personnel within the prescribed time frame.

The matter is currently pending before the Hon’ble Court, with the next hearing scheduled on September 13, 2025.

**(iii) Criminal proceedings filed by the Company**

Nil

**(iv) Civil Proceeding filed by the Company**

As on the date of this Draft Red Herring Prospectus, there are no outstanding Civil proceedings filed by the Company, except the following.

1. Munish Forge Private Limited, a significant industrial electricity consumer with a substantial electricity connection from the Focal Point Sub-Division, Ludhiana, the Munish Forge Private Limited has submitted an application for seeking enhancement of its sanctioned load capacity to support increased operational requirements.

In response to the said application, an inspection was carried out by the Additional Superintending Engineer/Senior Executive of Punjab State Power Corporation Limited (PSPCL) on June 11, 2019. Pursuant to the findings of this inspection, a Provisional Order of Assessment amounting to ₹4,67,200 was issued against the Munish Forge Private Limited. The said assessment was made under Regulation 36 of the Supply Code, 2014, and Section 126 of the Electricity

Act, 2003, which empowers the electricity authority to detect and take appropriate action against any unauthorized use of electricity.

Upon receiving the provisional order dated June 11, 2019, the Munish Forge Private Limited filed comprehensive objections highlighting discrepancies in the Provisional Assessment of order and contesting the basis of the inspection report dated June 11 2019. Despite these objections, the Chief Engineer (Central Zone), PSPCL, Ludhiana, rejected the Munish Forge Private Limited contentions and issued a final assessment order dated July 29, 2019, escalating the demand to ₹40,88,317/-, a significant increase from the provisional order of Assessment dated June 11, 2019, amounting to ₹4,67,200/-. The Munish Forge Private Limited has approached the Punjab State Technical Corporation Limited, filing an appeal against the final assessment order dated July 29, 2019, but the appeal was dismissed on January 24, 2020, without adequately addressing the substantive issues raised by the Munish Forge Private Limited.

As a result, the Munish forge Private Limited filed a Civil Writ Petition (CWP No. 5031/2020) before the Hon'ble Punjab and Haryana High Court, challenging the legality, validity, and reasonableness of the assessment orders dated July 29, 2019. The writ petition asserts that the assessment process was flawed and the inspection report was inaccurate, and the demand raised was unacceptable and invalid and the Munish Forge Private Limited has continues to pursue relief to quash and set aside the final assessment order dated July 29, 2019.

Further the Hon'ble High Court of Punjab and Haryana passed an Interim Order dated February 22, 2020 in this case stating that the Disconnection of the Electricity Supply to remain stayed subject to the Munish Forge Private Limited paying the Regular/Normal Charges being raised by the Electricity Authority. The case remains pending, with the next hearing scheduled for September 9, 2025.

~~2. The case titled M/s. Munish Forge Private Limited vs. M/s. Krishan Murti Trading Company and Ravi Kant pertains to an Execution Application filed before the Hon'ble Civil Judges Senior Division, Ludhiana, registered as Execution Case No. EXE/10305/2024 with Filing No. EXE/12659/2024 and case registered on November 11, 2024.~~

~~This execution proceeding arises from a prior civil suit filed by the Munish Forge Private Limited against M/s. Krishan Murti Trading Company and Ravi Kant, who had failed to make payment of ₹ 4,70,536/- (Rupees Four Lakhs Seventy Thousand Five Hundred and Thirty Six) for goods supplied by the Munish Forge Private Limited. The Hon'ble Court had adjudicated this earlier suit and passed order in favor of the Munish Forge Private Limited in its judgment/order dated February 26, 2015.~~

~~The Hon'ble Civil Judge Senior Division, Ludhiana directing in its Order Dated February 26, 2015 that M/s. Krishan Murti Trading Company and Ravi Kant to pay the principal amount ₹ 4,70,536/- of along with interest at the rate of 9% per annum from the date of filing of the suit. As the M/s. Krishan Murti Trading Company and Ravi Kant have defaulted in complying with the court's order dated February 26, 2015, Munish forge Private Limited has now initiated execution Application proceedings to enforce the judgment/Order and recover the outstanding dues from the M/s. Krishan Murti Trading Company and Ravi Kant.~~

~~The matter is currently pending before the Hon'ble Civil Judge Senior Division, Ludhiana and is at the stage of issuance of a 'Warrant of Attachment,' which is a legal measure to attach assets of the M/s. Krishan Murti Trading Company and Ravi Kant' movable or immovable property to satisfy the Judgement/Order dated February 26, 2015. This step is crucial for enforcing the court award/Judgement/order and ensuring recovery of the amount due to our company as per the court's directive.~~

~~Further, the Hon'ble Court directed the Munish Forge Private Limited to file a List of Properties in the matter, and accordingly, a Warrant of Attachment is to be issued on July 05, 2025, as per the Order dated May 22, 2025. The next hearing in the execution application is scheduled for July 05, 2025.~~

**b) Under the heading "Outstanding Litigation and Material Developments", new sub-head in the name and style of 'Litigations involving our Key Managerial and Senior Management Personnel' shall be added on Page 273**

#### **D. Litigations Involving Our Key Managerial and Senior Management Personal of The Company**

##### **(i) Criminal proceedings against the Key Managerial Personal and Senior Management Personal of the Company**

As on the date of this Draft Red Herring Prospectus, there are no outstanding criminal proceedings initiated against the Key Managerial Personal and Senior Management Personal of the company.

##### **(ii) Criminal proceedings filed by the Key Managerial Personal and Senior Management Personal of the company**

As on the date of this Draft Red Herring Prospectus, there are no outstanding criminal proceedings initiated filed by the Key Managerial Personal and Senior Management Personal of the company.

**(iii) Other pending material litigations against the Key Managerial Personal and Senior Management Personal of the company**

As on the date of this Draft Red Herring Prospectus, there are no Pending material outstanding litigations initiated against the Key Managerial Personal and Senior Management Personal, of the company

**(iv) Other pending material litigations by the Key Managerial Personal and Senior Management Personal of the company**

As on the date of this Draft Red Herring Prospectus, there are no outstanding litigations initiated filed by the Key Managerial Personal and Senior Management Personal of the company.

**(v) Actions by statutory and regulatory authorities against the Key Managerial Personal and Senior Management Personal of the company**

As on the date of this Draft Red Herring Prospectus, there are no outstanding actions by statutory or regulatory authorities initiated against the Key Managerial Personal and Senior Management Personal of the company.

**D. E. Under the heading “Tax Proceedings”, on page no. 274 the notes shall be updated as follows:**

**Notes:**

| Assessment Year                           | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Proceeding Status                                 |
|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| <b>a. Income Tax (Outstanding Demand)</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |
| <b>A. Company</b>                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |
| 2012-2013                                 | The company has received Demand bearing Reference No. 2013201237015662144C, dated June 19, 2023, for AY 2012-2013 of outstanding amount ₹ 30,910/- alongwith Accrued Interest of amount ₹ 46490/- has been raised under section 143(1)(a) of the Income Tax Act, 1961. <del>No response has been submitted till date.</del> Further the company has made payment of ₹ 77,400/- vide Challan bearing No. 04229, BSR Code No. 6360014, on May 27, 2025, same yet to be reflected on Income Tax Portal as on date.                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Open<br>(Demand paid but not reflected on portal) |
| <b>C. Group Companies</b>                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |
| <b>5. Tridib Insud Limited</b>            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |
| 2023-2024                                 | The Tridib Insud Limited has received Demand bearing reference No. 2024202337248289061C, dated June 07, 2024, for Assessment Years 2023-2024 of outstanding amount of ₹ 17,90,590/- alongwith Accrued Interest of amount of ₹ 1,96,955/- has been raised under section 154 of the Income Tax Act 1961. <del>No response has been submitted till date.</del> In response, the company filed a rectification request under section 154 vide Reference No. 404276500070624, dated June 7, 2024. Accordingly, the rectification order was issued vide DIN No. CPC/2324/U6/422332774, dated June 7, 2024.<br><br>Further, the Tridib Insud Limited is dissatisfaction with the rectification order, and filed an Appeal on July 01, 2024, which is currently pending before the appropriate appellate authority.                                                                                                                                                                               | Open                                              |
| 2024-2025                                 | <del>The Tridib Insud Limited has received demand bearing reference No. 2024202437352781290C, dated March 04, 2025, for Assessment Year 2024-2025 of amounting ₹ 1,15,08,830/- has been raised under section 143(1)(a) of the Income Tax Act 1961. No response has been submitted till date.</del><br>Tridib Insud Limited has filed its Income Tax Return (ITR) for Assessment Year (A.Y.) 2024-25 on December 31st 2024, declaring a total income of ₹3,94,82,120/-. The Tridib Insud Limited computed its tax liability at ₹78,23,205/-, applying the concessional tax rate of 15% plus applicable surcharge and cess under Section 115BAB of the Income Tax Act, 1961.<br><br>However, processing the return under Section 143(1), the Centralized Processing Centre (CPC), Bengaluru, erroneously calculated the tax liability at 25% plus surcharge and cess, resulting in an excess demand of ₹1,15,08,830/- vide Demand Reference No. 2024202437352781290C, dated March 04, 2025. | Open                                              |

|                                     | Since the CPC, in the same demand, has already acknowledged and accepted the company's option under Section 115BAB of the Income Tax Act 1961. To address this, the company has proactively filed a rectification application under Section 154 vide Rectification Reference No. 988723240280525, on May 28, 2025.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                          |
|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b>c. Indirect Tax (GST) Demand</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                          |
| <b>Financial Year</b>               | <b>Description</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>Proceeding Status</b> |
| <b>A. Company</b>                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                          |
| 2024-2025                           | <p><del>A Notice has been received for ITC mismatch in Form GST DRC-01C, bearing reference No. AA030325525717B, dated April 19, 2025, for Financial year 2024-2025, amount of ₹ 57,61,582.74/- against the CGST, SGST and IGST. No Response has been submitted till date.</del></p> <p>Munish Forge Limited received a notice in Form GST DRC-01C, bearing Reference No. AA030325525717B, dated April 19, 2025, for the Financial Year 2024-2025, indicating an Input Tax Credit (ITC) mismatch amounting to ₹57,61,583.74/- under CGST, SGST, and IGST of the GST Act 2017.</p> <p>In response, the Company duly filed its reply in Form GST DRC-01C, Part B under Rule 88D of the CGST Rules on May 10, 2025. It is further submitted that three invoices pertaining to March 2025 were received by the Company; however, the corresponding invoices were generated and reported by the supplier in the GST returns for the months of January and February 2025.</p> | Open                     |

## GOVERNMENT AND OTHER STATUTORY APPROVALS

**In the Chapter “GOVERNMENT AND OTHER STATUTORY APPROVALS”**

### **I. APPROVALS FOR THE OFFER**

**Under the head of ‘Lender’s No Objection Certificate (NOC)’ on page no. 280 the notes shall be added after point no. 3, which are as follows:**

4. NOC from IndusInd Bank has received dated May 23, 2025.

5. NOC from IDFC Bank has received dated May 18, 2025.

### **III. OTHER APPROVALS:**

**A. Under the Head of ‘BUSINESS OPERATIONS RELATED APPROVALS’ on page no. 281 the notes shall be updated as follows:**

| Sr. No                                                                                                                   | Description                                                                                                                     | Certificate is in the name of | Registration Number            | Authority                                                                                 | Date of Certificate                             | Date of Expiry          |
|--------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------|
| <b>Registered Office</b><br><b>(First Floor. Adjoining Phase VII, Focal Point Gobindgarh, Ludhiana, Punjab 141010)</b>   |                                                                                                                                 |                               |                                |                                                                                           |                                                 |                         |
| 1.                                                                                                                       | Udyam Registration Certificate                                                                                                  | Munish Forge Limited          | UDYAM-PB-12-0010789            | Government of India, Ministry of Micro, Small and Medium Enterprises, Government of India | 08.12.2020                                      | Valid till cancellation |
| 2.                                                                                                                       | Certificate of Importer Exporter Code                                                                                           | Munish Forge Limited          | 3095001274                     | Government of India, Ministry of Commerce and Industry                                    | 31.05.1995 with last modification on 08.03.2025 | Valid till cancellation |
| <b>Factory 1</b><br><b>(Adjoining Phase VII, Focal Point Phase 6, Focal Point, Gobindgarh, Ludhiana, Punjab 141 010)</b> |                                                                                                                                 |                               |                                |                                                                                           |                                                 |                         |
| 3.                                                                                                                       | Factory License – (Casting Division), Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Punjab, India, 141010          | Munish Forge Limited          | LDHOFL007993                   | Factory License under Punjab Factory Rules 1952 and the Factories Act 1948                | 01.01.2025                                      | 31.12.2025              |
| 4.                                                                                                                       | Fire Safety Certificate, Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Punjab, India, 141010                       | Munish Forge Limited          | 1211-110660-Fire/84337         | Directorate of Punjab Fire and Emergency Services, Government of Punjab                   | 18.03.2025                                      | 18.03.2026              |
| 5.                                                                                                                       | Consent to Operate – Air – (Casting Division), Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Punjab, India, 141010 | Munish Forge private Limited  | CTOA/Fresh/LD H4/2025/27432028 | Punjab Pollution Control Board                                                            | 01.02.2025                                      | 30.09.2029              |
| 6.                                                                                                                       | Consent to Operate – Water– (Casting Division), Village-Gobindgarh, Adj. Phase-VII, Focal                                       | Munish Forge private Limited  | CTOW/Fresh/LD H4/2025/27432065 | Punjab Pollution Control Board                                                            | 02.01.2025                                      | 30.09.2029              |

| Sr. No                                                                                    | Description                                                                                                                               | Certificate is in the name of | Registration Number              | Authority                                                                    | Date of Certificate | Date of Expiry          |
|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------------------|------------------------------------------------------------------------------|---------------------|-------------------------|
|                                                                                           | Point, Ludhiana, Ludhiana, Punjab, India, 141010                                                                                          |                               |                                  |                                                                              |                     |                         |
| 7.                                                                                        | Verification under Legal Metrology for Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010         | Munish Forge Private Limited  | PB-217                           | Government of Punjab Department of Legal Metrology                           | 12.12.2024          | 11.12.2025              |
| <b>Factory 2</b><br><b>(Village Gobindgarh, Adjoining Phase 7, Focal Point, Ludhiana)</b> |                                                                                                                                           |                               |                                  |                                                                              |                     |                         |
| 8.                                                                                        | Factory License Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010                                | Munish Forge Limited          | LDH0FL4368                       | Directorate of Factories, Punjab, Department of Labour, Government of Punjab | 13.03.2025          | 31.12.2025              |
| 9.                                                                                        | Stability Certificate for Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010                              | Munish Forge Limited          | DOF/LDH/M-859/7362               | Factories Act, 1948                                                          | 17.04.2025          | Valid till cancellation |
| 10.                                                                                       | Fire Safety Certificate, – (Casting Division), Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010 | Munish Forge private Limited  | 1211-102570-Fire/78514           | Directorate of Punjab Fire and Emergency Services, Government of Punjab      | 20.11.2024          | 20.11.2025              |
| 11.                                                                                       | Consent to Operate – Air, Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010                      | Munish Forge Private Limited  | CTOA/Renewal/LDH4/2022/19898 303 | Punjab Pollution Control Board                                               | 04.10.2022          | 30.09.2027              |
| 12.                                                                                       | Consent to Operate – Water, Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010                    | Munish Forge Private Limited  | CTOW/Renewal/LDH4/2022/1980 8305 | Punjab Pollution Control Board                                               | 03.10.2022          | 20.09.2027              |
| 13.                                                                                       | Hazardous Waste Management Certificate for Village-Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010     | Munish Forge Private Limited  | HWM/renew/LD H4/2021/1553619 3   | Punjab Pollution Control Board                                               | 19.06.2021          | 18.06.2026              |
| <b>Other Shops</b>                                                                        |                                                                                                                                           |                               |                                  |                                                                              |                     |                         |

| Sr. No | Description                                                                                                                      | Certificate is in the name of | Registration Number                               | Authority                                     | Date of Certificate                 | Date of Expiry          |
|--------|----------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------------------------------|-----------------------------------------------|-------------------------------------|-------------------------|
| 14.    | Shop and Commercial Establishment certificate for (Shop no 6 and 7, Village Heeran, Chandigarh Road, Ludhiana, Punjab - 141010)  | Munish Forge Limited          | LDH/N06/00247289                                  | Inspector, Shops and Commercial Establishment | 29.10.2024                          | Valid till cancellation |
| 15.    | Shop and Commercial Establishment certificate (U.S. Polo Shop no 10, Village Heeran, Chandigarh Road, Ludhiana, Punjab - 141010) | Munish Forge Limited          | <del>LDH/N06/00247289</del><br>SCG125040900320015 | Inspector, Shops and Commercial Establishment | <del>14.11.2024</del><br>12.04.2025 | Valid till cancellation |

**Note:** The approvals are in the previous name of the Company i.e. Munish Forge Private Limited. The Company is in the process of a name change from Munish Forge Private Limited to Munish Forge Limited, with respective approvals.

**B. Under the Head of 'LABOUR LAW RELATED APPROVALS' on page no. 283 the notes shall be updated as follows::**

| Sr. No | Description                             | Certificate is in the name of | Registration Number | Authority                              | Date of Certificate | Date of Expiry          |
|--------|-----------------------------------------|-------------------------------|---------------------|----------------------------------------|---------------------|-------------------------|
| 1.     | Employees' Provident Fund Registration  | Munish Forge Limited          | LDLDH0019017000     | Employees' Provident Fund Organization | 28.02.2019          | Valid till cancellation |
| 2.     | Employees' State Insurance Registration | Munish Forge Limited          | 26000280610000504   | Employees' State Insurance Corporation | 28.10.2010          | Valid till cancellation |

**Note:** The approvals are in the previous name of the Company i.e. Munish Forge Private Limited. The Company is in the process of a name change from Munish Forge Private Limited to Munish Forge Limited, with respective approvals.

**C. Under the Head of 'QUALITY CERTIFICATIONS' on Page No. 283 the Notes shall be updated as follows:**

| Sr. No. | Nature of Registration                                                                    | Certificate is in the name of | Certificate No.        | Issuing Authority                  | Date of Issue | Date of Expiry |
|---------|-------------------------------------------------------------------------------------------|-------------------------------|------------------------|------------------------------------|---------------|----------------|
| 1.      | Certificate for Quality Management System of the Company under ISO 9001:2015              | Munish Forge Limited          | FM 667250              | BSI (British Standard Institution) | 28.03.2023    | 27.03.2026     |
| 2.      | Certificate for Management System of the Company under ISO 14001:2015                     | Munish Forge Limited          | 0172749                | Intertrek Group PLC                | 23.02.2025    | 12.04.2027     |
| 3.      | Certificate for Management System of the Company under IATF 16949:2016 (Casting Division) | Munish Forge Limited          | 0546612                | Intertrek Group PLC                | 13.02.2025    | 23.09.2027     |
| 4.      | Pressure Equipment Directive Certificate                                                  | Munish Forge Limited          | 0343/PED/M M/2210009/1 | LRQA Nederland B.V.                | 02.04.2025    | 24.03.2028     |

**Note:** The approvals are in the previous name of the Company i.e. Munish Forge Private Limited. The Company is in the process of a name change from Munish Forge Private Limited to Munish Forge Limited, with respective approvals.

**IV. under the Head of ‘APPROVALS OR LICENSES FOR NAME CHANGE PENDING’ on Page No. 284 the Notes shall be updated as follows:**

**A. The following is the List of Approvals or Licenses for which Application for name change from Munish Forge Private Limited to Munish Forge Limited has been made and Certificate after Conversion is still pending:**

1. ~~Shop and Commercial Establishment certificate for (Shop no 6 and 7, Village Heeran, Chandigarh Road, Ludhiana, Punjab 141010).~~
2. ~~Shop and Commercial Establishment certificate (U.S. Polo Shop no 10, Village Heeran, Chandigarh Road, Ludhiana, Punjab 141010).~~
3. ~~Factory License for Premises i.e., Village Gobindgarh, Adj. Phase VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
4. ~~Factory License for Premises i.e., (Casting Division), Village Gobindgarh, Adj. Phase VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
5. ~~Consent to Operate – Air, –(Casting Division), Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
6. ~~Consent to Operate – Water, –(Casting Division), Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
7. ~~Hazardous Waste Management Certificate - (Casting Division), Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
8. ~~Professional Tax Certificate of Registration (RC) for Ludhiana, Punjab.~~
9. ~~Consent to Operate – Air, Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
10. ~~Consent to Operate – Water, Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
11. ~~Hazardous Waste Management Certificate for Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
12. ~~Fire Safety Certificate, –(Casting Division), Village- Gobindgarh, Adj. Phase-VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
13. ~~Employee State Insurance Corporation for Village Gobindgarh, Adj. Phase VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
14. ~~Certificate for Quality Management System of the Company under ISO 9001:2015.~~

**B. ~~The following is the List of Approvals or Licenses yet to be applied for name change from Munish Forge Private Limited to Munish Forge Limited has been made and Certificate after Conversion is still pending:~~**

1. ~~Stability Certificate for Casting Division, Gobindgarh, Adj. Phase VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~
2. ~~Verification under Legal Metrology for Village Gobindgarh, Adj. Phase VII, Focal Point, Ludhiana, Ludhiana, Punjab, India, 141010.~~

**V. APPROVALS OR CONSENT APPLIED BUT NOT RECEIVED:**

1. ~~Application for NOC Letter from ICICI Bank dated March 18, 2025.~~
2. ~~Application for NOC Letter from IDFC Bank dated March 17, 2025.~~
3. ~~Application for NOC Letter from INDUSIND Bank dated March 20, 2025.~~

## OTHER REGULATORY AND STATUTORY DISCLOSURES

a) **Under the heading “Eligibility for the Offer”, the second para on page no. 288 shall be updated as follows:**

In accordance with regulation 268(1) of the SEBI (ICDR) Regulation, 2018, we shall ensure that the total number of proposed Allottees in the Offer shall be greater than or equal to two hundred (200), otherwise, the entire application money will be refunded forthwith.

### SECTION XIII: OTHER INFORMATION

#### DECLARATION

We hereby certify and declare that all relevant provisions of the Companies Act, 2013 and the guidelines and regulations issued by the Government of India, or the guidelines and regulations issued by the Securities and Exchange Board of India, established under Regulation 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities Contracts (Regulation) Act, as amended, the Securities and Exchange Board of India Act, 1992, as amended or the rules, regulations or guidelines issued thereunder, as the case may be. We further certify that all the statements in this Addendum to the Draft Red Herring Prospectus are true and correct.

| NAME AND DESIGNATION                                                                                  | SIGNATURE |
|-------------------------------------------------------------------------------------------------------|-----------|
| <b>MR. DAVINDER BHASIN</b><br><i>Managing Director</i><br>DIN: 00780268                               | Sd/-      |
| <b>MR. DEV ARJUN BHASIN</b><br><i>Executive Director and Chief Executive Officer</i><br>DIN: 07670554 | Sd/-      |
| <b>MR. VISHAL ANAND</b><br><i>Executive Director</i><br>DIN: 07194115                                 | Sd/-      |
| <b>MS. PRIYA BEGANA</b><br><i>Independent Director</i><br>DIN: 07706647                               | Sd/-      |
| <b>MR. KHUSHVINDER BIR SINGH</b><br><i>Independent Director</i><br>DIN: 08863504                      | Sd/-      |
| <b>MR. ARSHDEEP SINGH BEDI</b><br><i>Independent Director</i><br>DIN: 10804130                        | Sd/-      |

**SIGNED BY THE CHIEF FINANCIAL OFFICER AND COMPANY SECRETARY & COMPLIANCE OFFICER OF OUR COMPANY**

Sd/-

**MR. MANOJ KUMAR PANDEY**  
*Chief Financial Officer*  
PAN: ARNPP8906C

Sd/-

**MS. SUKHDEEP KAUR**  
*Company Secretary & Compliance Officer*  
PAN: DIRPK8607K

**Place: Ludhiana**  
**Date: August 12, 2025**