



(Please scan this QR code to view the Draft Red Herring Prospectus)

ADDENDUM TO DRAFT RED HERRING PROSPECTUS DATED APRIL 09, 2025



SATTVA ENGINEERING CONSTRUCTION LIMITED (FORMERLY KNOWN AS SATTVA ENGINEERING CONSTRUCTION PRIVATE LIMITED) CORPORATE IDENTIFICATION NUMBER: U45201TN2005PLC058383

Our Company was originally incorporated as “Sattva Engineering Construction Private Limited” a private limited company under the Companies Act, 1956 and received a certificate of incorporation from the Registrar of Companies, Tamil Nadu, dated December 21, 2005. Subsequently, the name of our Company was changed from “Sattva Engineering Construction Private Limited” to “Sattva Engineering Construction Limited”, consequent to conversion of our Company from private limited company to public limited company, pursuant to a special resolution passed by the shareholders of our Company in the extra-ordinary general meeting held on November 25, 2024 and a fresh certificate of incorporation consequent to change of name was issued by the Registrar of Companies, Central Registration Centre dated December 23, 2024. The corporate identification number of our company is U45201TN2005PLC058383. For change in registered office and other details please, see “History and Certain Corporate Matters” on page 195 of the Draft Red Herring Prospectus.

Registered Office: Greams Dugar, 4th floor, North Wing, Old No. 149, New No. 64, Greams Road, Thousand Lights, Chennai - 600 006, Tamil Nadu, India.

Website: www.sattvaengg.in; **E-Mail:** investor.relation@sattvaengg.in; **Telephone No.:** +91-80 1555 6979

Contact Persons: Laxmikanth Tangudu - Company Secretary and Compliance Officer / G Sujatha – Whole Time Director & CFO

PROMOTERS OF OUR COMPANY: SANTHANAM SESHADRI, R SEKAR AND JAGACHCHANDARR SEKAR UTHRA

INITIAL PUBLIC ISSUE OF UPTO 47,16,800 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH OF SATTVA ENGINEERING CONSTRUCTION LIMITED (FORMERLY KNOWN AS SATTVA ENGINEERING CONSTRUCTION PRIVATE LIMITED), (“SATTVA” OR THE “COMPANY” OR THE “ISSUER”) FOR CASH AT A PRICE OF ₹|●|/- PER EQUITY SHARE INCLUDING A SHARE PREMIUM OF ₹|●|/- PER EQUITY SHARE (THE “ISSUE PRICE”) AGGREGATING TO ₹|●| LAKHS (“THE ISSUE”), OF WHICH |●| EQUITY SHARES OF FACE VALUE OF ₹10/- EACH FOR CASH AT A PRICE OF ₹|●|/- PER EQUITY SHARE INCLUDING A SHARE PREMIUM OF ₹|●|/- PER EQUITY SHARE AGGREGATING TO ₹|●| LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY MARKET MAKER TO THE ISSUE (THE “MARKET MAKER RESERVATION PORTION”). THE ISSUE LESS THE MARKET MAKER RESERVATION PORTION I.E. NET ISSUE OF |●| EQUITY SHARES OF FACE VALUE OF ₹10/- EACH AT A PRICE OF ₹ |●|/- PER EQUITY SHARE INCLUDING A SHARE PREMIUM OF ₹|●|/- PER EQUITY SHARE AGGREGATING TO ₹|●| LAKHS IS HEREINAFTER REFERRED TO AS THE “NET ISSUE”. THE ISSUE AND THE NET ISSUE WILL CONSTITUTE |●|% AND |●|%, RESPECTIVELY, OF THE POST ISSUE PAID UP EQUITY SHARE CAPITAL OF OUR COMPANY.

Our Company had filed the Draft Red Herring Prospectus dated April 09, 2025 with the Stock Exchange. Pursuant to certain observations received from the Stock Exchange, the required updates to key portions of the sections titled “Definitions and Abbreviations”, “Summary Of The Draft Red Herring Prospectus”, “Risk Factors”, “Our Business”, “Key Regulations And Policies”, “History And Certain Corporate Matters”, “Our Management”, “Our Promoters And Promoter Group”, “Financial Indebtedness”, “Government and Other Statutory Approvals”, “Other Regulatory And Statutory Disclosures” and “Material Contracts And Documents For Inspection” beginning on pages 1, 22, 29, 166, 187, 195, 200, 216, 273, 281, 287 and 401, respectively, of the Draft Red Herring Prospectus, have been included in this Addendum. The changes pursuant to the Stock Exchange observations will be duly reflected in the Red Herring Prospectus and Prospectus as and when filed with the RoC, the SEBI and the Stock Exchange.

The Draft Red Herring Prospectus, including the sections titled “Definitions and Abbreviations”, “Summary Of The Draft Red Herring Prospectus”, “Risk Factors”, “Our Business”, “Key Regulations And Policies”, “History And Certain Corporate Matters”, “Our Management”, “Our Promoters And Promoter Group”, “Financial Indebtedness”, “Government and Other Statutory Approvals”, “Other Regulatory And Statutory Disclosures” and “Material Contracts And Documents For Inspection” beginning on pages 1, 22, 29, 166, 187, 195, 200, 216, 273, 281, 287 and 401, respectively, shall be appropriately updated in the Red Herring Prospectus to reflect the changes indicated in this Addendum.

The changes conveyed by way of this Addendum are to be read in conjunction with the Draft Red Herring Prospectus and, accordingly, the corresponding references in the Draft Red Herring Prospectus stand updated pursuant to this Addendum. The information in this Addendum supplements the Draft Red Herring Prospectus and updates the information in the Draft Red Herring Prospectus. However, this Addendum does not purport to, nor does it, reflect all the changes that have occurred from the date of filing of the Draft Red Herring Prospectus and the date of this Addendum. Accordingly, this Addendum does not include all the changes and/or updates that will be included in the Red Herring Prospectus and the Prospectus as and when filed with the RoC, the SEBI and the Stock Exchange. Please note that the information included in the Draft Red Herring Prospectus will be suitably updated, including to the extent updated by way of this Addendum, as may be applicable, in the Red Herring Prospectus and the Prospectus. Investors should not rely on the Draft Red Herring Prospectus or this Addendum for any investment decision, and should read the Red Herring Prospectus, as and when it is filed with the RoC, SEBI and the Stock Exchange before making an investment decision with respect to the Issue.

This Addendum which has been filed with the Stock Exchange and will be available on the website of Stock Exchange at www.nseindia.com, the website of the Company at www.sattvaengg.in, and the website of the Book Running Lead Manager, namely, Vivro Financial Services Private Limited at www.vivro.net. All capitalized terms used in this Addendum and not defined herein shall, unless the context otherwise requires, have the meaning ascribed to them in the Draft Red Herring Prospectus.

Date: July 29, 2025
Place: Chennai

On Behalf of Sattva Engineering Construction Limited
Sd/-
Santhanam Seshadri
Whole Time Director

BOOK RUNNING LEAD MANAGER TO THE ISSUE



REGISTRAR TO THE ISSUE



Vivro Financial Services Private Limited
607/608, Marathon Icon, Opp. Peninsula Corporate Park, Off. Ganpatrao Kadam Marg, Veer Santaji Lane, Lower Parel, Mumbai – 400 013, Maharashtra, India.
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E-mail Id: investors@vivro.net
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Website: www.vivro.net
Contact Person: Hardik Vanpariya/Aradhy Rajyaguru
SEBI Registration No.: INM000010122
CIN: U67120GJ1996PTC029182

MUFUG Intime India Private Limited
(formerly Link Intime India Private Limited)
C-101, 247 Park, 1st Floor, L B S Marg, Vikhroli (West), Mumbai 400 083, (Maharashtra), India.
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Website: www.linkintime.co.in
Contact Person: Shanti Gopalkrishnan
SEBI Registration No.: INR000004058
CIN: U67190MH1999PTC118368

BID/ISSUE PERIOD

ANCHOR BID/ISSUE PERIOD: |●|*

BID/ISSUE OPENS ON: |●|

BID/ISSUE CLOSES ON: |●|**

*Our Company may, in consultation with the Book Running Lead Manager, consider participation by Anchor Investors in accordance with the SEBI ICDR Regulations. The Anchor Investor Bid/Issue Period will open one Working Day prior to the Bid/ Issue Opening Date.

**Our Company may, in consultation with the Book Running Lead Manager, consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

*UPI mandate end time and date shall be at 5:00 p.m. on Bid/Issue Closing Day.

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SECTION I- GENERAL

DEFINITIONS AND ABBREVIATIONS

The in the definitions pertaining to the Issue, new terms “Addendum” and “SEBI Letter” has been included and in the definition related to the Industry and Business of our Company, a new term “Contract Value” has been included in the section titled “Industry and Business Related Terms” on page 15 of the Draft Red Herring Prospectus. Furthermore, a new heading “Key performance indicators of the Company” containing definitions related to key performance indicators of the Company has been newly incorporated.

Issue Related Definitions

Terms	Description
Addendum	This addendum dated July 29, 2025 to the Draft Red Herring Prospectus dated April 9, 2025, filed by our Company with Stock Exchange
SEBI Letter	SEBI letter no. SEBI/HO/CFD/RAC-DIL2/P/OW/2024/13618/1 dated May 19, 2025.

Industry and Business-Related Terms

Terms	Description
Contract Value	Contract Value means the total value of contract as awarded under the contract by the client.

Key performance indicators of the Company

KPIs	Description
Revenue from Operations	Revenue from operation provided information regarding growth of our business operations over the period
Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)	EBITDA provides information regarding operational profitability and the financial performance of the business.
EBITDA Margins (%)	EBITDA margin provides the financial benchmarking against peers as well as to compare with the historical performance of our business.
Profit after Tax (PAT)	PAT provides information regarding the overall Profitability of our business.
PAT Margins (%)	PAT margin is an indicator of the overall profitability of our business and provides the financial benchmarking against peer as well as to compare with the historical performance of our business.
Cash Profit after Tax	Cash Profit after Tax is an indicator which denotes profit generated from our business operations during the period before adjusting the non-cash items
Current Ratio	Current ratio is an indicator of short-term solvency i.e., the company's ability to pay short-term obligations or those due within one year.
Debt-Equity Ratio	Debt Equity Ratio is an indicator of the overall leverage of our Company
Return on Equity (%)	RoE provides how efficiently the Company generates profits from average shareholders' funds.
Return on Capital Employed (%)	RoCE provides how efficiently our Company generates earnings from the capital employed in our business.
Order Book	Order book signifies the future revenue visibility and business growth indicator

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SUMMARY OF THE DRAFT RED HERRING PROSPECTUS

The heading labelled “Related Party Transactions”, appearing in the section titled “Summary of the Draft Red Herring Prospectus” on page 82 of the Draft Red Herring Prospectus has been suitably updated. The heading labelled “Exemption from complying with any provisions of SEBI ICDR Regulations, if any, granted by SEBI”, has also been updates as mentioned as underlined below.

Following is revised disclosure for “Summary of Related Party Transactions” and “Exemption from complying with any provisions of SEBI ICDR Regulations, if any, granted by SEBI” as disclosed under the chapter “Summary of the Draft Red Herring Prospectus”

m) Summary of Related Party Transactions

A summary of the related party transactions as at and for the nine-month period ended December 31, 2024, Fiscal 2024, Fiscal 2023 and Fiscal 2022 as per AS 18 – Related Party Disclosures read with the SEBI ICDR Regulations and derived from our Restated Financial Information is set out below:

I. Transaction during the period

(₹ in lakhs, except ratios)										
Sr. No.	Name of Related Party	Nature of Transaction	For the nine month ended December 31, 2024		For the year ended March 31, 2024		For the year ended March 31, 2023		For the year ended March 31, 2022	
			Amount	% as revenue from operation	Amount	% as revenue from operation	Amount	% as revenue from operation	Amount	% as revenue from operation
1	Santhana m Seshadri	Renumeratio n	31.50	0.48	39.40	0.51	34.20	0.41	89.70	1.02
		Loan taken	-	-	-	-	-	-	-	-
		Loan repaid	-	-	-	-	-	-	-	-
		Equity shares issued (Bonus Issue)	499.50	7.67	-	-	-	-	-	-
2	R Sekar	Renumeratio n	31.50	0.48	39.40	0.51	34.20	0.41	34.20	0.39
		Loan taken	3.00	0.05	1.50	0.02	-	-	52.57	0.60
		Loan repaid	-	-	-	-	45.78	0.55	1.64	0.02
		Equity shares issued (Bonus Issue)	499.50	7.67	-	-	-	-	-	-
3	Rama Seshadri	Salary	10.17	0.16	13.14	0.17	11.91	0.14	12.25	0.14
4	Uthra Sekar	Salary	10.17	0.16	13.14	0.17	11.91	0.14	12.25	0.14
5	G Sujatha	Salary	8.01	0.12	-	-	-	-	-	-
6	Balaji Srinivas an	Salary	0.38	0.01	-	-	-	-	-	-
7	Sattva Logistics Private Limited	Rental Income	11.42	0.18	15.23	0.20	15.23	0.18	15.23	0.17
8	Sattva CFS & Logistics Private Limited	Investment	23.46	0.36	-	-	-	-	-	-

t) Exemption from complying with any provisions of SEBI ICDR Regulations, if any, granted by SEBI

Certain members of the Promoter Group, through duly notarized affidavit dated Tuesday, April 01, 2025, have stated their unwillingness to be identified, or to have any entity related to them by way of their shareholding in such entities be identified, as part of the Promoter Group of our Company, or provide any information in this regard to our Company. On this basis of such request, our Company has made an application dated Monday, April 07, 2025 to the SEBI under Regulation 300(1)(c) of the SEBI ICDR Regulations, seeking exemption from disclosing the concerned members as part of the promoter group (**“Connected Persons”**), in terms of Regulation 2(1)(pp)(ii) and (iv) of the SEBI ICDR Regulations and including their information and confirmations in the Draft Red Herring Prospectus. Pursuant to the application, SEBI, through its letter no. SEBI/HO/CFD/RAC-DIL2/P/OW/2024/13618/1 dated May 19, 2025, has rejected the application.

Since our Company has not been able to procure relevant information, from, and in relation to, these members of Promoter Group, and in order to comply with the provisions of the SEBI ICDR Regulations, and SEBI Letter, the disclosures in relation to the Connected Persons in the Draft Red Herring Prospectus have been included on the basis of the necessary undertaking and disclosures as provided by Santhanam Seshadri as one of the Promoters of our Company and to the extent the information available from the relevant declaration, undertaking received from Santhanam Seshadri, public domain, and the websites of (i) Watchout Investors (accessible at <https://www.watchoutinvestors.com/>); (ii) CIBIL (accessible at <https://suit.cibil.com/>); (iii) BSE Limited (list of debarred entities accessible at <https://www.bseindia.com/investors/debent.aspx>); and (iv) National Stock Exchange of India Limited (accessible at <https://www.nseindia.com/regulations/member-sebi-debarred-entities>), on a ‘name search’ basis. For further details, please refer “Risk Factor – Disclosures made in the chapter “Promoter and Promoter Group” are limited to the information available in public domain.”, “Other Regulatory and Statutory Disclosures - Exemption from complying with any provisions of securities laws, if any, granted by SEBI” and “Our Promoters and Promoter Group” on page 40, 298 and 216 of the Draft Red Herring Prospectus.

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SECTION II- RISK FACTORS

Risk Factor 10 appearing on page 37 of the Draft Red Herring Prospectus has been deleted. The revised draft for the risk factors numbers 1, 3, 6, 37, 5, 15, 32, 9, 11, 12, 13, 17, 28, 20, 23, 25, 26, 34, 35, 38 and 43 appearing in the section entitled “Risk Factors” on pages 30, 31, 33, 51, 32, 40, 49, 36, 37, 38, 38, 41, 47, 42, 43, 45, 46, 50, 50, 52 and 54, respectively, of the Draft Red Herring Prospectus have been suitably updated and replaced as revised risk factors number 1, 3, 4, 5, 7, 9, 10, 12, 14, 15, 16, 19, 20, 23, 26, 28, 29, 35, 36, 38 and 43, respectively, as follows:

- 1. We bid for Water Supply Scheme (“WSS”) with underground and overhead tank, Under Ground Sewerage System (“UGSS”), Sewage Treatment Plants (“STP”) and Water Treatment Plants (“WTP”) primarily for government authorities/bodies. These projects are partly funded by the Central Government under schemes like the Atal Mission for Rejuvenation and Urban Transformation (“AMRUT”) and the Jal Jeevan Mission (“JJM”) along with contribution from states or ULBs under their respective schemes. Any reduction in budgetary allocation to this sector may affect the number of projects that the government authorities/bodies may plan to develop in a particular period. Our business is directly and significantly dependent on projects awarded by them.**

WSS, UGSS, STP and WTP projects which are executed in past and being executed currently are partly funded by the Central Government under schemes like the Atal Mission for Rejuvenation and Urban Transformation (“AMRUT”) and the Jal Jeevan Mission (“JJM”) along with contribution from states or ULBs under their respective schemes.

The Central Government scheme, namely ‘Har Ghar Jal’, under the Jal Jeevan Mission, launched by the Ministry of Jal Shakti is coming up with a number of rural water supply schemes in almost all the states. Under the scheme, the project involves drawing of water from the river, its treatment in a water treatment plant, laying of pipelines, construction of reservoirs, laying distribution pipelines up to individual homes/villages. Central Government schemes like Atal Mission for Rejuvenation and Urban Transformation 2.0 provides for universal sewerage and septage management coverage in cities thereby promoting the circular economy of water.

Any reduction in the budgetary allocation or support by the Central and/or the State Governments may have a significant impact on the number of projects for which tenders may be issued by government authorities/bodies resulting in slowdown or downturn in our business prospects. Our business is directly and significantly dependent on projects awarded by them

Furthermore, there is no guarantee that state governments or local authorities will continue to prioritize the water supply and waste-water treatment sectors. Any adverse changes in budget allocations for these projects, or a decline in available opportunities due to shifts in government policies or priorities, could negatively impact on our business prospects and financial performance. Contracts with government entities may be subject to lengthy internal procedures, policy changes, budgetary constraints, insufficient funding, or political pressures. These factors could result in a reduced number of contracts available for bidding or cause delays between the issuance of bids and contract awards, ultimately hindering the timely execution of our business operations.

We will continue to bid for projects under these schemes and new schemes that may come up under new initiatives being taken by the Central and State Governments. Any failure or delay on our part to capitalize on these opportunities due to lack of experience, financial or management ability or capability may adversely affect our growth prospects and plans.

Following are the details of bids submitted and orders awarded during nine months period ended December 31, 2024, Fiscal 2024, Fiscal 2023 and Fiscal 2022:

(₹ in lakhs)

Particulars	During the Fiscal/ Period			
	December 31, 2024	Fiscal 2024	Fiscal 2023	Fiscal 2022
Bids submitted	29,975.00	38,588.00	39,220.00	3,487.00

Particulars	During the Fiscal/ Period			
	December 31, 2024	Fiscal 2024	Fiscal 2023	Fiscal 2022
Less: Cancelled/ Awaited/ Pending Result	3,543.00	-	-	-
Net bids submitted	26,432.00	31,488.00	39,220.00	3,487.00
Awarded	15,857.00	21,010.00	8,785.00	-
Successful Conversion of Bids (in %)	52.90%	54.45%	22.40%	0.00%

With reference to projects where our bids have been successful, there may be delays in award of the projects and/or notification of appointed dates, which may result in us having to retain resources which remain unallocated, thereby adversely affecting our financial condition and results of operations.

3. ***Quoting for a contract involves various management activities such as detailed project study and cost estimations. Inability to accurately estimate the cost may lead to a reduction in the expected rate of return and profitability estimates.***

Prior to providing a quotation or bid for a particular project, we undertake various activities such as discussion on the scope of work, geographic location of the project, the degree of complexity in executing the project in such location, our current and projected workload, the likelihood of additional work, cost of materials / consumables, availability of labour the contract value and profitability estimates and our competitive advantage relative to other likely vendors. For details, see “Our Business – Business Operations” on page 174 of the Draft Red Herring Prospectus.

Accordingly, all of the quoted amounts in our submission to our client are based on estimates of the contract value, the fluctuation of which, either marginally or substantially, may impact our margins adversely. Further, we may incorrectly or inadequately estimate the contract value leading to lower quotation amount affecting our profitability in case the project is awarded to us. Our actual expense in executing a project may vary substantially from the assumptions underlying our quotation for various reasons, including, unanticipated increases in the cost of construction materials, fuel, labor or other inputs, unforeseen construction conditions, including the inability of the client to obtain requisite environmental and other approvals resulting in delays and increased costs, delays caused by local weather conditions and other suppliers’ failures to perform.

While there have been no past or present instances where an inability to accurately estimate costs has resulted in a reduction of the expected rate of return or profitability estimates, we cannot assure you that these variations in cost will not lead to financial losses to us. Excess estimation of costs may lead to higher quoted amount by us owing to which, we may not be awarded a contract which may substantially impact our results of operations and financials.

4. ***We are heavily dependent on government or government-funded entities for our business, which exposes us to various risks, including regulatory scrutiny, delays in receivables, project execution risks, and policy-related uncertainties.***

Our business is primarily dependent on projects related to Water Supply Schemes (WSS), Underground Sewerage Schemes (UGSS), Sewage Treatment Plants (STP), and Water Treatment Plants (WTP), which are typically undertaken by government bodies or government-funded entities. Consequently, a significant portion of our revenue is derived from contracts awarded by such entities. This dependency exposes us to a variety of risks, including delays in award and execution of projects, delayed payments, and heightened regulatory and compliance scrutiny.

Contracts with government entities are subject to specific conditions, such as technical audits, extensive internal procedures, budgetary constraints, and policy fluctuations. Delays in project execution or in the approval of running account bills—used in determining revenue recognition through the percentage of completion method—can adversely affect our working capital and cash flows. Moreover, such contracts may be delayed or cancelled due to administrative decisions, change in government, or budget reallocation. These factors may lead to reduced contract availability, extended bidding cycles, or project

postponements.

In certain cases, we may also face delays in receiving payments from government entities due to reasons beyond our control. While we strive to meet quality and timeline expectations, delays in receivables can negatively impact our liquidity, increase our cost of funding, and adversely affect our operations. Additionally, if any audit or regulatory review raises concerns, or if we fail to meet contractual obligations, we may face penalties, claims for damages, or risk suspension or debarment from government contracts. However, we confirm that no such penalties or actions have been imposed on us to date.

Furthermore, changes in government leadership or policy direction may impact the volume and pace of infrastructure projects, directly influencing our order book and revenue. In cases where awarded projects are delayed or appointed dates are postponed, our resources may remain underutilized, leading to inefficiencies and financial strain.

Although we have built strong relationships with our clients through consistent project delivery and quality performance, any disruption or termination of these relationships without adequate replacements could have a material adverse effect on our business, financial condition, cash flows, and future prospects.

5. *Our failure to successfully implement our expansion plan to other parts of South India could adversely affect our business and results of operations.*

Currently we have operations only in the state of Tamil Nadu. As of December 31, 2024, we have completed more than 50 projects and we are in process of executing 15 ongoing projects within the state of Tamil Nadu. We intend to focus on further expansion to other parts of South India. These operations are subject to risks that could adversely affect our business and results of operations, including risks associated with uncertain political and economic environments, government instability and laws and regulations that are different from the legal systems, laws and regulations.

In order to manage our day-to-day operations, we must overcome cultural and language barriers and assimilate different business practices. In addition, we are required to create compensation programs, employment policies and other administrative programs that comply with the laws of different jurisdictions. Our failure to successfully manage our geographically diverse operations could impair our ability to react quickly to changing business and market conditions and to comply with industry standards and procedures. Our ability to operate and compete may be adversely affected by governmental regulations in the states in which we transact our business. In particular, we may be required to obtain approvals from the authorities in order to bid on contracts or conduct our operations or enter into a consortium arrangement, agency or similar business arrangement with local individuals or businesses in order to conduct business in those states. In addition, we may become involved in proceedings with regulatory authorities that may require us to pay fines, comply with more rigorous standards or other requirements or incur capital and operating expenses for compliance with such laws and regulations. For further details relating to the expansion of our international operations, please see section titled “Our Business - Our Strategy - Expanding our geographical reach” on page 170 of the Draft Red Herring Prospectus.

7. *Our Order Book may not be representative of our future results and our actual income may be significantly less than the estimates reflected in our Order Book, which could adversely affect our business, financial condition, results of operations and prospects.*

As of December 31, 2024, our Order Book includes 15 ongoing projects with aggregate value of ₹ 27,405.26 lakhs. For further details on our Order Book, see “Our Business – Order Book” on page 181 of the Draft Red Herring Prospectus. Our Order Book does not necessarily indicate future earnings related to the performance of that work. Our Order Book refers to expected future revenues under signed contracts or contracts where letters of intent have been received. Order Book projects represent only business that is considered firm, although deferments, withdrawals, cancellations or unanticipated variations or scope or schedule adjustments may occur. Due to changes in project scope and schedule, we cannot predict with certainty when or if our Order Book will be performed. In addition, even where

a project proceeds as scheduled, it is possible that contracting parties may default and fail to pay amounts owed. We cannot guarantee that the income anticipated in our Order Book will be realized, or, if realized, will be realized on time or result in profits. Any project cancellations or scope adjustments, which may occur from time to time, could reduce the amount of our Order Book and the income and profits that we ultimately earn from the contracts. Any delay, cancellation or payment default could have a material adverse effect on our business, results of operation and financial condition.

Our Order Book as of December 31, 2024 has been calculated on the basis of the aggregate contract value of our ongoing projects as on such date reduced by the value of work executed by us until such date, and estimated contract value of new projects awarded to us. For the purpose of calculating the Order Book value, we do not take into account any escalation or change in work scope of our ongoing projects as of the relevant date. The basis of calculating and presenting our Order Book is therefore not comparable to the manner in which our revenue from operations is accounted, which takes into account revenue from work relating to escalation or changes in scope of work of our projects. The manner in which we calculate and present our Order Book information may vary from the manner in which such information is calculated and presented by other companies, including our competitors. The Order Book information included in the Draft Red Herring Prospectus is not audited and does not necessarily indicate our future earnings. Our Order Book should not be considered as a substitute for performance measures.

While there has been no significant delay in last three financial years and nine months ended December 31, 2024 which resulted in any adverse action on the Company, we may encounter problems executing the Projects as ordered or executing them on a timely basis. Moreover, factors beyond our control may postpone a project or cause its cancellation including, delays or failure to obtain necessary permits, authorizations, permissions, and other types of difficulties or obstructions. Delays in the completion of a project can lead to clients delaying or refusing to pay the amount, in part or full, that we expect to be paid in respect of such a project. Even relatively short delays or surmountable difficulties in the execution of a project could result in our failure to receive, on a timely basis or at all, all payments otherwise due to us on a project. These payments often represent an important portion of the margin we expect to earn on a project. In addition, even where a project proceeds as scheduled, it is possible that the contracting parties may default or otherwise fail to pay the amounts owed. Any delay, reduction in scope, cancellation, execution difficulty, payment postponement or payment default in regard to our Order Book projects or any other uncompleted projects, or disputes with clients in respect of any of the foregoing, could materially harm our cash flow position, revenues and earnings.

Accordingly, the realization of our Order Book and the effect on our results of operations may vary significantly from reporting period to reporting period depending on the nature of such contracts, actual performance of such contracts, as well as the stage of completion of such contracts as of the relevant reporting date.

9. *Disclosures made in the chapter “Promoter and Promoter Group” are limited to the information available in public domain.*

As per Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, we are required to disclose immediate relatives of our promoters and their related entities as a part of Promoter Group. Srinivasa Desikachari Santhanam, Santhanam Narasimhan, Rajalakshmi Santhanam Govindhen and Santhanam Padmanabhan members of the Promoter Group, through duly notarized affidavit dated Tuesday, April 01, 2025, have stated their unwillingness to be identified, or to have any entity related to them by way of their shareholding in such entities be identified, as part of the Promoter Group of our Company, or provide any information in this regard to our Company. On this basis of such request, our Company has made an application dated Monday, April 07, 2025 to the SEBI under Regulation 300(1)(c) of the SEBI ICDR Regulations, seeking exemption from disclosing the Connected Persons, in terms of Regulation 2(1)(pp)(ii) and (iv) of the SEBI ICDR Regulations and including their information and confirmations in the Draft Red Herring Prospectus. We are awaiting SEBI’s directive to our Company in this regard. As on date, details of such immediate relatives and other promoter group entities are limited to the information available from the relevant declaration, undertaking received from Santhanam Seshadri, public domain, and the websites of certain government authorities including, among others, watchout investors, CIBIL, the BSE Limited, the National Stock Exchange of India Limited and the Ministry of Corporate Affairs, in order to comply with the

requirements of the SEBI ICDR Regulations. For more details, please refer to chapter titled as “Our Promoters and Promoter Group” on page 216 of the Draft Red Herring Prospectus.

10. *Any adverse revision to our credit rating by rating agencies may adversely affect our ability to raise additional financing and the interest rates and other commercial terms at which such funding is available.*

Currently, our borrowing facilities availed from the bank are rated by a credit rating agency. Acuite Limited, a SEBI registered credit rating agency, vide its letter dated January 13, 2025 have assigned following ratings for our bank borrowings:

Product	Quantum (₹ in Crores)	Long Term Rating	Short Term Rating
Bank Loan Ratings	24.50	ACUITE BBB- Stable Assigned	-
Bank Loan Ratings	44.50	-	ACUITE A3 Assigned

Though there have been instances of downgrade in our credit ratings, any further downgrade in our credit ratings by rating agencies in future may increase our costs of accessing funds in the capital markets and adversely affect our ability to raise additional financing and the interest rates and other commercial terms at which such funding is available. This could have an adverse effect on our business and future financial performance, our ability to obtain financing for capital expenditures or other purposes.

12. *We rely on our in-house designing, engineering and construction teams for project execution. Loss of key employee(s) may have an adverse effect on the execution of our projects.*

We have an in-house team for designing engineering and construction which makes us self-reliant in all aspects of our business. We have a team of 39 employees for project execution activities who are supported by third-party consultants and industry experts to ensure compliance and quality standards laid down by the industry and government agencies & departments. We also have our own team for civil construction works thereby reducing dependence on third parties. The scope of our services typically includes design and engineering of the project to be executed, procurement of raw materials, execution at site with overall project management up to the commissioning of projects. Post commissioning, operations and maintenance of these plants for a certain period of time is generally a part of the award in recent times. We have a team of dedicated engineers and personnel focused on operations and maintenance of completed projects. As on December 31, 2024, we are operating and maintaining 2 (two) STP projects spread across 2 (two) different locations in the state of Tamil Nadu. For further details, please see “Our Business –Order Book” on page 181 of the Draft Red Herring Prospectus.

We believe that our ability to effectively execute and manage projects is crucial to our continued success. We understand that maintaining quality, minimizing costs and ensuring timely completion of our projects depends largely on the skill and workmanship of our employees. As competition for qualified personnel increases among engineering and construction companies, it is difficult to retain highly skilled and trained employees by any organisation. Replacement of such employees is difficult and may require time to find and employ a suitable replacement. The attrition rate of our employees deployed in the executive functions like management, administration, design & development, etc. has been set out below:

Particulars	During the Fiscal/ Period			
	December 31, 2024	Fiscal 2024	Fiscal 2023	Fiscal 2022
Employees at the beginning of the Fiscal	82	85	99	97
Employees at the end of the Fiscal	71	82	85	99
Result				
Average number of employees	76	83	92	98
Employees left during the period	(11)	(3)	(14)	2
Attrition rate	14.47%	3.61%	15.21%	-

High attrition rate of our operational level workforce is due to the nature of our work. We employ large number of personnel at our project sites from the local population. Upon completion of the project at the respective sites, many employees who do not wish to be relocated to our new sites leave for other opportunities locally. Due to this issue, we are required to consistently appoint workforce at our new project sites

Loss of skilled employees from our designing, engineering and construction teams may affect our ability and capability to execute projects and may also affect our growth prospects.

Further, we also employ contract labour through local manpower suppliers at our project sites from time to time based on the nature and extent of work we are involved in the respective projects. The number of labour employed by us varies from time to time based on the nature and extent of work we are involved in. For the fiscal 2023, 2024 and 2025, we had engaged more than 300, 290 and 280 contract labourers, respectively, through local manpower suppliers at our project sites. Our dependence on such contract labour may result in significant risks for our operations, relating to the availability and skill of such contract labour, as well as contingencies affecting the availability of such contract labour during peak periods in labour intensive sectors such as ours. There can be no assurance that we will have adequate access to skilled workmen at reasonable rates and in the areas in which we execute our projects. As a result, we may be required to incur additional costs to ensure timely execution of our projects.

14. ***There have been certain instances of delays in payment of statutory dues by our Company in the past. Any delay in payment of statutory dues by our Company in future, may result in the imposition of penalties and in turn may have an adverse effect on our Company's business, financial condition, results of operation and cash flows.***

Our Company is required to pay certain statutory dues including provident fund contributions and employee state insurance contributions under the Employees' Provident Funds and Miscellaneous Provisions Act, 1952 and the Employees' State Insurance Act, 1948, respectively, and professional taxes. The table below sets out details of statutory dues paid by our Company during the nine months period ended December 31, 2024 and financial years 2024, 2023 and 2022:

(₹ in lakhs)

Nature of Payment	Nine months period ended December 31, 2024	Financial Year 2024	Financial Year 2023	Financial year 2022
Provident Fund	7.39	5.23	4.38	5.18
Employee state insurance	1.09	0.96	0.78	0.83
Professional taxes	0.82	-	-	-
Labour welfare fund charges	16.30	16.14	46.96	46.97
Goods and services tax	21.64	526.51	470.81	133.66
Taxes deducted or collected at source	73.61	76.68	84.99	103.18

Further, the table below sets out the number of permanent employees for which employment-related statutory dues were applicable during the nine months period ended December 31, 2024 and Financial Years 2024, 2023 and 2022:

Nature of Payment	Nine months period ended December 31, 2024	Financial Year 2024	Financial Year 2023	Financial year 2022
Provident Fund	39	39	19	23
Employee state insurance	11	25	14	14
Professional taxes	28	12	7	7
Labour welfare fund charges	-	-	-	-
Taxes deducted or collected at source	146	213	215	223

The table below sets out details of instances of delays in payment of statutory dues during the nine months period ended December 31, 2024 and Financial Years 2024, 2023, and 2022:

(₹ in lakhs)

Nature of Payment	Nine months period ended December 31, 2024	Financial Year 2024	Financial Year 2023	Financial year 2022
Provident Fund	-	-	-	0.39
Employee state insurance	-	-	-	-
Professional taxes	0.01	0.04	0.05	0.07
Labour welfare fund charges	-	-	-	-
Goods and services tax	0.01	0.06	0.01	0.20
Taxes deducted or collected at source	2.32	-	9.30	2.91

The table below sets out summary of delay in payment of statutory dues and filing of statutory return during the nine months period ended December 31, 2024 and Financial Years 2024, 2023, and 2022:

Particular	Nine months period ended December 31, 2024		Fiscal 2024		Fiscal 2023		Fiscal 2022	
	Range of delay (in days)	No of instances of delay	Range of delay (in days)	No of instances of delay	Range of delay (in days)	No of instances of delay	Range of delay (in days)	No of instances of delay
Provident Fund	1-16	7	1-15	10	1-134	10	13-148	11
Employee State Insurance Corporation	1-16	6	1-15	12	1-134	11	13-148	11
GST (Form GSTR 1)	3-13	14	1-39	19	1-53	22	7-16	24
GST (Form GSTR 3B)	1-4	2	4-37	6	1-60	7	1-14	9
Professional Tax	140-140	6	323-506	12	689-871	12	1054-1236	12
Tax Deducted at Source	6-39	4	11-87	11	18-138	11	88-399	12

The delays in payment of the aforesaid statutory dues were on account of oversight by the accounts team, however the same has been subsequently paid. Although the Company has also implemented internal controls to track the compliances required, due dates and the actual date of compliances on a regular basis to ensure such delays are prevented in future, there can be no assurance that such delays may not arise in future. This may lead to financial penalties from respective government authorities which may have a material adverse impact on our financial condition and cash flows.

15. *We rely on various third parties in the various activities for executing our projects and factors affecting the performance of their obligations could adversely affect our projects.*

The execution of projects undertaken by us requires the services of various third parties including contractors and suppliers of labour and materials for such projects. The timing and quality of construction of these projects that we develop depends on the availability and skill of these parties, as well as contingencies affecting them, including labour and construction material shortages and their prices. We may not be able to identify appropriately experienced third parties and cannot assure you that skilled third parties will continue to be available at reasonable rates and in the areas in which we undertake our projects, or at all. As a result, we may be required to make additional investments or provide additional services to ensure the adequate performance and delivery of services and any delay in project execution could adversely affect our profitability. In addition, if such third parties do not complete our orders in a timely manner or match our requirements in quality, our reputation and financial condition could be adversely affected.

There have been no past or present instances where reliance on third parties for various project-related activities has adversely impacted project execution due to their non-performance or other related factors.

16. ***We are heavily dependent on government bodies for receipt of orders. Majority of our revenue is generated from business transactions with government entities or agencies. Any change in the governments in the markets in which we operate, change in policies and/or our inability to recover payments therefrom in a timely manner or at all, would adversely affect our operations and revenues which in turn would adversely affect our profitability.***

Most of our projects are related to tenders floated by government or semi government agencies. Hence our business is highly dependent on working with government entities or agencies. There may be delays associated with collection of receivables from government owned or controlled agencies. Our operations involve significant working capital requirements and delayed collection of our receivables could materially and adversely affect our liquidity, internal cash flows, cost of funding and results of operations. In addition, we may be subject to additional regulatory or other scrutiny associated with commercial transactions with government owned or controlled entities and agencies.

In addition to the above, the contracts with government entities may be subject to extensive internal processes, policy changes, government or external budgetary allocation and insufficiency of funds, which may lead to lower contracts available for bidding or an increase in the time gap invitation for bids and award of the contract. As long as government entities are responsible for awarding contracts to us and are a critical party to the development and ongoing operations of our projects, our business is directly and significantly dependent on projects awarded by them.

With reference to projects where our bids have been successful, there may be delays in award of the projects and/or notification of appointed dates, which may result in us having to retain resources which remain unallocated, thereby adversely affecting our financial condition and results of operations. While there have been no past or present instances where any adverse change in government policies or bad debts has adversely impacted our business operations, any adverse change in policies by government leading to reduction in capital investment could affect us adversely. Further, if there is any change in the government or in governmental policies that results in a slowdown in infrastructure projects, our business, financial condition and results of operations may be adversely affected.

19. ***We deploy traditional technologies in the designing and installation of our projects. Any incapability to adopt a new technology or change in the requirement of a particular technology by the government authorities may affect our position to bid for future projects.***

The designing and engineering of the WSPs, UGSS, STPs and WTPs are technically complex, time consuming and resource intensive because of unique project requirements. We constantly upgrade our technical abilities to offer our clients the full range of services at lower cost and without compromising on quality.

We use technologies as required by the government authorities/bodies for the relevant project type. There have been no past or present instances which had any adverse impact on our business operation arising from our use of traditional technologies in the design and installation of our projects. In the event of any change in the requirement by the government authorities/bodies of any technology presently used, which we are not able to provide or we lack sufficient expertise in that technology, we will not be in a position to bid for such projects for lack of technical qualification and our competitors may get an advantage due to our incapability in bidding for projects requiring technologies which we are not capable of providing.

20. ***Our business is subject to seasonal variation and we may not able to accurately forecast our project schedule which could have an adverse effect on our cash flows, business, results of operations and financial condition.***

Our construction work is subject to seasonal variations. For example, we typically experience, slower work progress in monsoon season as compared to rest of the year. Further, there is a general slowdown and shortage in contract labourers during festival seasons, generally in the months of September to November. Due to these factors, comparisons of revenue and operating results between the same periods within a single year, or between different periods in different fiscals, are not necessarily meaningful and should not be relied on as indicators of our performance. We account for this seasonality in work progress

and cash flow projections. However, we cannot assure you, that in future, we will always be able to accurately forecast our project schedule. If our estimates materially differ from actual work progress, we may experience either delay or halt in project completion, which in turn could adversely affect our business, results of operations, financial condition and prospects.

23. *We are dependent on limited number of suppliers and contractors for supply of key raw materials and manpower. We have not made any long term supply arrangement with our suppliers. In an eventuality where our suppliers and contractors are unable to deliver us the required resources in a time-bound manner it may have a material adverse effect on our business operations and profitability*

Our Company is dependent on external suppliers and contractors for supply of raw materials; however, we have not entered into any long term supply agreement for the same. For the nine months period ended December 31, 2024 and financial year ended March 31, 2024, March 31, 2023 and March 31, 2022, our purchases from top one (1), three (3), five (5) and ten (10) suppliers are as follows:

Sr. No.	Particulars	Nine months period ended December 31, 2024		FY 2023-24	
		Amount (₹ in lakhs)	% of our total purchases	Amount (₹ in lakhs)	% of our total purchases
1.	Purchase from top one (1) supplier	899.62	23.05%	1,114.95	26.32%
2.	Purchase from top three (3) suppliers	1,837.46	47.08%	2,492.83	58.84%
3.	Purchase from top five (5) suppliers	2,280.81	58.44%	3,067.19	72.40%
4.	Purchase from top ten (10) suppliers	2,895.94	74.20%	3,519.47	83.07%

Sr. No.	Particulars	FY 2022-23		FY 2021-22	
		Amount (₹ in lakhs)	% of our total purchases	Amount (₹ in lakhs)	% of our total purchases
1.	Purchase from top one (1) suppliers	393.76	11.57%	356.68	11.23%
2.	Purchase from top three (3) suppliers	882.05	25.91%	770.85	24.27%
3.	Purchase from top five (5) suppliers	1,202.68	35.33%	1,043.78	32.87%
4.	Purchase from top ten (10) suppliers	1,726.17	50.71%	1,537.49	48.41%

There can be no assurance that strong demand, lack to required resources or other problems experienced by our supplier will not result in occasional shortages or delays in their supply of raw materials and manpower. While we have not experienced any significant disruption or delay in supply of required raw materials and manpower which resulted in delay in our business activities, we cannot assure you that no such delay would occur in future. If we experience a significant or prolonged shortage of resources from any of our supplier and we cannot arrangement the required resources from other sources, we would be unable to meet our construction schedules in a timely manner, which would adversely affect our revenue, margins and clients relations. In the absence of such supply agreements, we cannot assure that a particular supplier will continue to supply raw materials and manpower to us in the future.

While we may find additional suppliers to supply these raw materials, any failure of our suppliers to deliver these raw materials in the necessary quantities or to adhere to delivery schedules, credit terms or specified quality standards and technical specifications may adversely affect our production processes and our ability to deliver orders on time and at the desired level of quality. As a result, we may lose clients which could have a material adverse effect on our business, financial condition and results of

operations. Further, there can be no assurance that we will be able to effectively manage relationships with our existing or new suppliers or that we will be able to enter into arrangements with new suppliers at attractive terms or at all. If we fail to successfully leverage our existing and new relationships with suppliers, our business and financial performance could be adversely affected.

26. *Increase in the prices of construction materials and labour & works contract charges could have an adverse effect on our business, results of operations and financial condition.*

We undertake WSP, UGSS, STP and WTP by bidding for tenders issued by various government authorities/bodies across the country. A significant part of the construction of any project WSP, UGSS, STP and WTP is civil construction and laying of pumping stations and pipelines. This construction activity requires significant raw materials, equipment and labour and therefore forms a major cost for our operations. In the period ended December 31, 2024, and Fiscals 2024, Fiscal 2023, and Fiscal 2022, our direct contract expenses and cost of material consumed were as under:

Particulars	December 31, 2024		Fiscal 2024	
	Amount (₹ in lakhs)	% of Revenue from operations	Amount (₹ in lakhs)	% of Revenue from operations
Direct Contract Expenses	1,669.77	25.37%	1,941.36	25.07%
Cost of material consumed	3,828.94	58.17%	3,839.45	49.58%

Particulars	Fiscal 2023		Fiscal 2022	
	Amount (₹ in lakhs)	% of Revenue from operations	Amount (₹ in lakhs)	% of Revenue from operations
Direct Contract Expenses	3,032.86	36.13%	2,805.37	31.72%
Cost of material consumed	3,758.89	44.78%	3,704.41	41.88%

We are vulnerable to the risk of rising and fluctuating raw materials prices, steel and cement, pipes, electromechanical instruments and other inputs materials consumed in our projects which are determined by demand and supply conditions in the global and Indian markets. While there have been no past or present instances where an increase in the prices of construction materials, labour, or works contract charges has adversely affected our business, operational results, or financial condition, any unexpected price fluctuations after placement of orders, shortage, delay in delivery, quality defects, or any factors beyond our control may result in an interruption in the supply of such materials and adversely affect our business, financial performance and cash flows.

We may suffer significant cost overruns or even losses in these projects due to unanticipated cost increases resulted from a number of factors such as changes in assumptions underlying our contracts, unavailability or unanticipated increases in the cost of construction materials, fuel, labour and equipment, changes in applicable taxation structures or the scope of work, delays in obtaining requisite statutory clearances and approvals, delays in possession of project site by the client, disruptions of the supply of raw materials due to factors beyond our control, unforeseen design or engineering challenges, inaccurate drawings or technical information provided by clients, severe weather conditions or force majeure events. Despite the escalation clauses in some of our EPC contracts, we may experience difficulties in enforcing such clauses to recover the costs we incurred in relation to the additional work performed at the clients' requests or due to the change of scope of work. If any of these risks materialize, they could adversely affect our profitability, which may in turn have an adverse effect on our overall results of operation.

28. *There have been some instances of delay with respect to filing of certain forms with the Registrar of Companies in the past, We cannot assure you that regulatory proceedings or actions will not be initiated against us, and we will not be subject to any penalty imposed by the competent regulatory authority in this regard in the future which may impact our financial condition and reputation.*

There have been certain instances of secretarial irregularities and discrepancies in our Company, such as delays in filing of (i) Form 23AC for filing of the Annual return, balance sheet and profit and loss account (ii) Form 20B for filing of the Annual Return (iii) Form 66 for submitting a compliance certificate with ROC (iv) Form 32 for change in designation of our directors (v) Form 23B for appointment of Statutory Auditors, (vi) Form 23 for registration of resolutions and agreements passed or agreed, (vii) Form-2 for filing of return for allotment of securities, (viii) Form(s) MGT-7 for filing of Annual Return, (ix) Form(s) AOC-4 for filing of financial statements, (x) Form ADT-1 for the appointment of Statutory Auditors, (xi) Form(s) DPT-3 for filing of Return of deposits, etc. These delays were primarily due to oversight, procedural lapses, and internal administrative delays. In some cases, delays also occurred due to dependency on external professionals or consultants for the preparation and certification of filings, leading to extended timelines.

Since then the Company has taken steps to strengthen its compliance framework, including the implementation of improved internal controls, periodic compliance reviews, and enhanced coordination with legal and secretarial advisors to ensure timely and accurate filings going forward.

For the delays in filing of forms, the Company has paid the applicable additional fees for each delayed filing.

Further;

- (i) Our Company had approved an increase in the Paid-up share capital of the Company by way of allotting 4,00,500 equity shares having face value of ₹ 10/- each on December 31, 2008. However, while filing Form-2 for the said increase, an inadvertent error occurred, and the form was filed mentioning 4,05,000 equity shares instead of 4,00,500 on March 2, 2009. However, our Company has rectified it by filing Form-2 with the correct number, i.e. 4,00,500 on June 20, 2009;
- (ii) Our Company had inadvertently filed Form MGT-7, pertaining to the Annual Return for the financial year ended March 31, 2015, on December 22, 2015, wherein the total remuneration paid to the Whole-time Directors was erroneously reported as ₹ 46,00,000/- instead of the correct amount of ₹ 48,00,000/-. The error was promptly identified and rectified by filing a revised Form MGT-7 on December 26, 2015, reflecting the accurate remuneration amount of ₹ 48,00,000/-;
- (iii) Our Company has filed various Forms under the Companies Act, 1956 and the Companies Act, 2013 with RoC on MCA Portal with the Registrar viz. (a) Form 23AC for filing of the Annual return, balance sheet and profit and loss account of the company for the Financial Year ended on March 31, 2007 (b) Form 66 for submission of compliance certificate for the Financial Year ended on March 31, 2010 and March 31, 2011; (c) Form MGT-14 for various resolutions approved by Board of Directors of the Company on September 03, 2014; (d) Form CFSS 2020 in respect of application made by the Company for issue of immunity certificate under the Companies Fresh Start Scheme (CFSS) for the Form DPT-3 in respect of deposits accepted by the company pursuant to Rule 16 and 16A of the Companies (Acceptance of Deposits) Rules, 2014, for the Financial Year ended on, March 31, 2020. However, we are unable to trace challans for the said forms and our Company has made an application to ROC, Tamil Nadu and Andaman vide application dated April 08, 2025 for providing the challans for the said Forms.

Our Company availed loan amounting to Rs 72,00,000/- on June 4, 2013, from Reliance Capital Limited, "H" block, 1st floor, Dhirubhai Ambani Knowledge City, Koparkhairne, Navi Mumbai, Maharashtra, India, 400710 ("Lender"). Our Company failed to file Form CHG 4 for the charge satisfaction with ROC Chennai, due to oversight. Furthermore, Reliance Capital Limited was admitted into Corporate Insolvency Resolution process ("CIRP"), vide order dated December 6, 2021. Our Company has received a no due certificate from the Lender for loan account no. – RLCECHE000242848, amounting to a loan of ₹ 36,00,000/-. However, our Company did not receive such a no dues certificate for the loan account number – RLCECHE000229294, further amounting to a loan of ₹ 36,00,000/-. Due to the CIRP process, the Lender cannot issue any further no due certificate to our Company and consequently, our Company cannot file Form CHG 4. Our Company has filed for adjudication proceedings to remove the

charge ID-10431304 vide application dated February 25, 2025, since the entire amount has been repaid to the lender.

We have also obtained a search report dated April 09, 2025, from TRR & Associates, Practicing Company Secretaries, in relation to the said discrepancies and errors. Although no regulatory action has been taken against our Company for the abovementioned purported delay, however, it cannot be assured that no regulatory action may be taken in the future. Further, we cannot assure you that such non-compliances may not occur in the future. Therefore, if the concerned authorities impose monetary penalties on us or take certain punitive actions against our Company or its directors/officers in relation to the same, our business and financial condition could be adversely affected.

29. *Our actual cost in executing our projects may vary substantially from the assumptions underlying our bid or estimates. We may be unable to recover all or some of the additional costs and expenses, which may have a material adverse effect on our results of operations, cash flows and financial condition.*

Under the terms and conditions of agreements for executing the projects with government authorities/bodies, we generally receive an agreed sum of money, subject to contract variations covering changes in the client's project requirements. Our actual expenditure in executing such projects may vary substantially from the assumptions underlying our bid and estimates for various reasons, including, unanticipated increases in the cost of construction materials, fuel, labour or other inputs, unforeseen construction conditions, including the inability of the government authorities/bodies to acquire land and other approvals resulting in delays and increased costs, delays caused by local weather conditions and suppliers' failures to perform.

There have been no past or present instances where the actual costs incurred in executing our projects have significantly deviated from the assumptions made during bidding or estimation. Our ability to pass on increases in the purchase price or cost of raw materials, labour and other inputs may be limited in the case of contracts with limited or no price escalation provisions, and we cannot assure you that these variations in cost will not lead to financial losses to us. Further, other risks generally inherent to our industry may result in our profits from a project being less than as originally estimated or may result in us experiencing losses due to cost and time overruns, which could have a material adverse effect on our cash flows, business, financial condition and results of operations.

35. *We have entered, and will continue to enter, into related party transactions which may involve conflicts of interest.*

As of December 31, 2024, we have entered into related party transactions, which are in compliance with the Companies Act, 2013 and other applicable laws, such as transactions involving director's remuneration, reimbursement of expenses, borrowing and repayment of unsecured loans, among others.

Our Company has also rented their warehouse space in Pondicherry to Sattva Logistics Private Limited, a Promoter Group entity, which in turn became a group company due to this transaction. For further details, please see "Our Business – Properties" on page 184 of the Draft Red Herring Prospectus. Although, it is pertinent to mention that this transaction is no longer continued. We confirm that the transactions with related parties entered into by our Company in the preceding three years and current fiscal, have been carried out at arms' length basis and are not prejudicial to the interest of our Company.

While all our related party transactions have been conducted on an arm's length basis or at terms which are more favourable to our Company, we cannot assure that we may not have achieved more favourable terms had such transactions been entered into with unrelated parties. There can be no assurance that such transactions, individually or taken together, will not have an adverse effect on our business, prospects, results of operations and financial condition, including because of potential conflicts of interest or otherwise. Our business and growth prospects may also decline if we cannot benefit from our relationships with them in the future. For further details, see "Summary of the Issue Document - Summary of Related Party Transactions" and "Restated Financial Information – Annexure –III - Statement of Related Party & Transactions" on page 26 and 250 of the Draft Red Herring Prospectus.

36. *Our trades receivables collection cycle is relatively long, which exposes us to higher client credit risk and seasonality in our results.*

Our accounts receivable collection cycle is fairly long as a result of the nature of our business and operations. Our Company's trades receivable collection cycles were 81 days, 133 days, 148 days and 128 days in Fiscals 2022, 2023, 2024 and nine months ended December 31, 2024, respectively. This makes our business more susceptible to market downturns and client credit risk. Our Company experiences seasonality in its financial results and there is a lack of uniformity, and the results are generally lop-sided towards the last quarter of the financial year.

We did not incur any bad debts in the last three financial years and nine months period ended December 31, 2024. Further, although for some of our construction contracts the contracts provide for guaranteed payments supported by letters of credit, the failure of our clients to make timely payments could require us to write off accounts and make provisions against receivables or increase our working capital requirements or accounts receivable reserves, which could adversely affect our results of operations and financial condition.

38. *An inability to comply with repayment and other covenants in the financing agreements or otherwise meet our debt servicing obligations could adversely affect our business, financial condition, cash flows and credit rating. Further, we are subject to risks arising from interest rate fluctuations, which could reduce the profitability of our projects and adversely affect our business, financial condition and results of operations.*

Our Company has entered into agreements in relation to financing arrangements with certain banks for working capital facilities, term loans and bank guarantees. As of December 31, 2024, we had total outstanding borrowings (long term and short term) of ₹ 2,887.07 lakhs. The agreements with respect to our borrowings contain restrictive covenants, including, but not limited to, requirements that we obtain consent from the lenders prior to undertaking certain matters including, among others, effecting a merger, amalgamation or scheme of arrangement, change in capital structure of our Company subject to the threshold prescribed for the shareholding of certain shareholders of our Company and effecting change in the constitutional documents or management of our Company. For further details, see "Financial Indebtedness" on page 273 of the Draft Red Herring Prospectus. Under the terms of our secured borrowings, we are required to create a charge by way of hypothecation on the assets of our Company, together with cash in hand and bank accounts. As these assets are hypothecated in favour of lenders, our rights in respect of transferring or disposing of these assets are restricted.

Many of our financing agreements also include various conditions and covenants that require us to obtain lenders consent prior to carrying out certain activities or entering into certain transactions. Typically, restrictive covenants under our financing documents relate to obtaining prior consent of the lender for, among others, change in the capital structure, availing additional borrowings, change in ownership or management control, changes in shareholding pattern and management set-up including its constitution and composition, amalgamation, demerger, merger, acquisition, corporate or debt restructuring or similar action.

There can be no assurance that we will be able to comply with the financial or other covenants prescribed under the documentation for our financing arrangements to take the actions that may be required to operate and grow our business. Further, if we fail to service our debt obligations, the lenders have the right to enforce the security created in respect of our secured borrowings. If the lenders choose to enforce security and dispose of our assets to recover the amounts due from us, our business, results of operations and financial condition may be adversely affected.

Further, Interest rates for borrowings have been increasing in recent times. Our working capital requirements are partly funded by debt and any increase in interest rate and a consequent increase in the cost of servicing such debt may have an adverse effect on our results of operations and financial condition. Changes in prevailing interest rates affect our interest expense in respect of our borrowings and our interest income in respect of our interest on our deposits with banks. Our current debt facilities carry interest in floating rates on external benchmarks as provided by banks and financial institutions. We do not currently enter into interest hedging arrangements to hedge against interest rate risk. Upward

fluctuations in interest rates may increase our borrowing costs, which could impair our ability to compete effectively in our business compared to competitors with lower levels of indebtedness. As a result, our business, financial condition, cash flows and results of operations may be adversely affected. In addition, we cannot assure you that difficult conditions in the global credit markets will not negatively impact on the cost or other terms of our existing financing as well as our ability to obtain new credit facilities or access the capital markets on favourable terms.

We hereby confirm that No Objection Certificates for this Issue have been obtained from our existing lenders viz., HDFC Bank Limited, Union Bank of India and NSIC Ltd.

43. *Our operations may be adversely affected in case of industrial accidents at our construction sites*

Usage of heavy machineries, laying of water pipes, Safety belt with rope, Air-blowers, presence of Toxic gases, handling of sharp parts of machinery by labour during construction activities or otherwise etc. may result in accidents, which could cause indirect injury to our labourers, employees or other persons on the site and may prove fatal which could also damage our properties thereby affecting our operations. There have been no past or present instances of industrial accidents at our construction sites that have adversely affected our operations. While our Company has obtained Contractor's All Risks Insurance Policy, Employees Compensation Insurance Policy, Standard Fire And Special Perils Insurance, Erection All Risk Insurance and there can be no assurance that any claim under the insurance policies maintained by us will be honoured fully, in part or in time, or that we have taken out sufficient insurance to cover all material losses which could adversely hamper our cash flows and profitability.

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SECTION IV - PARTICULARS OF THE ISSUE

OBJECTS OF THE ISSUE

In the section titled “Objects of the Issue” under the sub-section titled “Basis of estimation of working capital requirement” on page 109 of the Draft Red Herring Prospectus, the following underlined changes are incorporated and shall be read in conjunction with the Draft Red Herring Prospectus.

Basis of estimation of working capital requirement

Our industry is working capital intensive. In addition to the trade receivables, inventories and trade payables, we are required to provide upto 5% of the project tender amount as performance bank guarantee and upto 10% of project tender amount as retention money / security deposit, on case-to-case basis, till the project is completed. We are required to place requisite amount of fixed deposits with banks to avail these bank guarantees. Further the performance bank guarantee is to be continued as per the defect liability period clause mentioned in the contracts.

Hence, we have significant working capital requirement in the nature of trade receivables, inventory of raw material, fixed deposit receipts against bank guarantees, earnest money deposit, retention money etc. which we fund in the ordinary course of business from our internal accruals/equity and financing facilities from various banks.

Based on the position of Order Book as on December 31, 2024, and expected schedule of completion of projects in forthcoming period, the Company will require approximately ₹ 11,928.55 lakhs as total working capital for Fiscal 2026. The working capital requirement will be met through the bank borrowing, owned funds (including accumulated reserves and surplus and funds raised by issue of equity shares through private placement during financial year 2024-25) and the Net Proceeds of the Issue. Further, on the basis of our improved project execution capabilities, enhancement in financial and technical eligibility to bid for larger projects, receipts of higher value and repeat projects from existing clients, developing business relationship with new clients and expansion in new geographies, the Company expects a significant increase in business activities and order book during the fiscal 2026, resulting in increase in working capital requirements of the Company. The networth of the Company has increased from ₹ 1,842.90 as on March 31, 2022 to ₹ 3,970.97 lakhs as on December 31, 2024, which resulted in enhancement in financial eligibility to bid for larger projects. The technical capabilities of the Company has also enhanced over the period on account of various projects completed over the past period and migration from sub-contracting model of project execution to in-house project execution model. Further, the Company has been recently registered as Class I contractor in Karnataka. This will allow Company to take up larger, more complex and higher-value projects. Further, the Company is in the process of identifying suitable WSS and STP projects in the state of Karnataka and would bid for tenders once suitable business opportunity arises. This will result into expansion in new geographies which would result in higher working capital requirements of the Company.

Accordingly, on the basis of the existing and estimated working capital requirement of our Company and assumptions for such working capital requirements, our Board pursuant to its resolution dated April 09, 2025 has approved the estimated working capital requirements for Fiscal 2026 as set forth below:

		(₹ in lakhs)					
Sr. No.	Particulars	Fiscal 2022 (Audited)	Fiscal 2023 (Audited)	Fiscal 2024 (Audited)	December 31, 2024 (Audited)	Fiscal 2025 (Provisional)	Fiscal 2026 [^] (Estimate)
I	Current Assets						
1	Inventories	2,379.56	1,845.82	2,521.30	3,629.12	3,738.52	7,201.51
2	Trade Receivables	1,950.81	3,042.11	3,128.96	3,041.73	3,976.26	7,123.29
3	Retention money receivable from customers	1,513.61	1,368.59	1,391.77	1,359.88	1,559.88	1,938.27
4	Cash & Cash Equivalents	10.39	362.26	60.92	26.24	6.21	1,844.24
5	Short term loans and advances	1,391.75	1,290.79	1,214.56	1,651.14	1,750.04	1,774.51
	Total (A)	7,246.12	7,909.58	8,317.51	9,708.11	11,030.92	19,881.81

Sr. No.	Particulars	Fiscal 2022 (Audited)	Fiscal 2023 (Audited)	Fiscal 2024 (Audited)	December 31, 2024 (Audited)	Fiscal 2025 (Provisional)	Fiscal 2026 [^] (Estimate)
II	Current Liabilities						
1	Trade Payables	1,327.85	1,786.38	1,402.06	2,141.06	2,774.33	6,043.35
2	Retention money of creditors withheld	469.03	395.53	429.61	432.07	432.08	475.28
3	Mobilisation and other advances received from customers	380.31	70.92	1,008.74	287.67	102.06	750.00
4	Short Term Provisions	489.16	533.55	182.78	386.04	513.34	670.91
5	Other Current Liabilities	68.54	340.82	81.77	48.57	174.94	13.71
	Total (B)	2,734.89	3,127.21	3,104.95	3,295.41	3,996.75	7,953.26
III	Total Working Capital Gap (A-B)	4,511.23	4,782.37	5,212.55	6,412.70	7,034.18	11,928.55
	Less: Cash & Cash Equivalents	10.39	362.26	60.92	26.24	6.21	1,844.24
IV	Net Working Capital Gap	4,500.83	4,420.11	5,151.63	6,386.46	7,027.96	10,084.31
V	Funding pattern						
a)	Short Term Borrowings (incl. working capital facilities from banks)*	2,360.38	2,901.26	3,081.61	2,760.48	3,051.34	2,982.67
b)	Internal accruals & Equity	2,140.46	1,518.85	2,070.02	3,625.98	3,976.62	4,351.64
c)	Amount proposed to be utilized from Net Proceeds	-	-	-	-	-	2,750.00

[^]As certified by Ramanujam & Boovarahan, Chartered Accountants, pursuant to their certificate dated April 09, 2025

* Borrowings includes Working Capital Term Loan(s) and current maturity of long term borrowings

The following new heading “Rationale for changes in working capital requirements of the Company” shall be added before the heading titled “Assumptions for our estimated working capital requirements” on page 111 of the Draft Red Herring Prospectus.

Rationale for changes in working capital requirements of the Company:

Financial Year 2023 compared to Financial Year 2022

Following is detailed rationale for of the factors contributing to decrease in the working capital requirements :

1. Trade Receivables

Due to the nature of government contracts, significant portion of revenue is booked in the last quarter of the financial year, particularly in the month of March. The revenue of approximately ₹ 2,831.78 lakhs was booked in the month of March 2023 and hence, the trade receivable levels were optically high as on March 31, 2023 as compared to March 31, 2022.

2. Client Advance

The advances pending from the client as on March 31, 2022 was ₹ 380.31 lakhs and as against the same, the Company has adjusted the advances from its running account bills and had not taken any further advance from the client. Hence, there is a decrease in the client advance as on March 31, 2023 as compared to March 31, 2022.

Financial Year 2024 compared to Financial Year 2023

Following is detailed rationale for of the factors contributing to decrease in the working capital requirements :

1. Inventories

The value of inventories increased primarily due to the increase in stock of steel, pipes and fittings. The company had procured steel, pipes and fittings and maintained adequate inventory of the same for the execution of projects in upcoming months, as it was anticipated by the management that there would be some increase in prices of these raw materials. The value of inventories of both these items aggregated to ₹ 370.91 lakhs as on March 31, 2024.

Further, there was an increase in value of work-in-progress material to the extent of ₹ 246.74 lakhs. The Company could not book revenue due to restriction on road cutting permissions by government authorities during rainy seasons in Tamil Nadu (i.e., during October to December period), which directly resulted in increase in inventory of work-in-progress materials.

2. Sundry Creditors

During fiscal 2024 the company had availed overdraft facilities of approximately ₹ 225 lakhs in the month of March 2024 to settle the trade payables. The Company also took mobilisation advance and settled its dues to its vendors which resulted into decrease in trade payables as on March 31, 2024 as compared to March 31, 2023.

Nine months period ended December 31, 2024 compared to Financial Year 2024

Following is detailed rationale for of the factors contributing to decrease in the working capital requirements :

1. Inventories

In the nine months period ended December 31, 2024, the project execution activities undertaken by the Company primarily consisted of pipeline laying works on roads and highways. Hence, the Company maintained adequate inventory level for execution of project in order to avoid situation of low inventory level or stock-out situation. The Company, on an monthly average basis, purchased materials approximately worth ₹ 454 lakhs during this period and the Company maintained an average inventory level of approximately 2 months, amounting to ₹ 958.75 lakhs.

Further, there was an increase in the value of work-in-progress to the extent of ₹ 845.81 lakhs for the nine months period ended December 2024. This was primarily attributable to ₹ 708.86 lakhs for Nagapattinam Water Supply Scheme project which was near completion as on December 31, 2024. The final invoice of for this project was submitted in the month of March 2025.

2. Short Term Loans and Advances

Short Term Loans and Advances increased by ₹ 310.61 lakhs as on December 31, 2024, as compared to March 31, 2024, primarily due to payment of advance tax and GST input credit adjustment.

Financial Year 2025 compared to Financial Year 2024

Following is detailed rationale for of the factors contributing to this decrease in the working capital requirements:

1. Inventories

In the fiscal year 2025, the project execution activities undertaken by the Company primarily consisted of pipeline laying works on roads and highways. Hence, the Company maintained adequate inventory level for execution of project in order to avoid situation of low inventory level or stock-out situation.

Further, there was an increase in the value of work-in-progress materials to the extent of ₹ 567.80 lakhs as on March 31, 2025 as compared to March 31, 2024. This was primarily attributable to initial site development works, and design & drawing expenses for ongoing STP project at Hosur and WSS project at Villivakkam.

2. Trade Receivables

The trade receivables increased on account of major revenue for the financial year 2025 booked in the month of March 2025. Out of total trade receivable of ₹ 3,976.26 lakhs as on March 31, 2025, trade receivable of ₹ 2,796.09 lakhs represents revenue which were booked in the month of March 31, 2025 which resulted higher trades receivable as on March 31, 2025 as compared to March 31, 2024. This increase in trades receivable is also on account of higher revenue from operation in fiscal 2025 as compared to fiscal 2024.

3. Client Advance

The advances pending from the client as on March 31, 2024, was ₹ 1,008.74 lakhs and as against the same, the Company has adjusted the advances from its running account bills. Further, the Company had taken mobilisation advance only for one project i.e., Water Supply Scheme at Kannagi Nagar during the financial year 2025 and rest of the mobilisation advance of previous years were adjusted in running account bills which were raised in financial year 2025.

Financial Year 2026 compared to Financial Year 2025

Following is detailed rationale for of the factors contributing to this decrease in the working capital requirements:

1. Increase in revenue from operations

The Company expects a significant increase in revenue from operations during fiscal 2026 backed by order book of ₹ 27,405.26 lakhs as on December 31, 2024. The Company expects a significant inflow of order from bidded projects for which the results of bids are awaited. Further, on receipt of net proceeds from fresh issue of Equity Shares from the IPO, the Company would be eligible to bid for higher value and repeat projects from existing clients. This would be on account of improved financial qualification due to strengthening of financial position and increase in net-worth of the Company on account of fresh inflow of fund due to IPO. Furthermore, the Company expects high growth in water management and water supply industry on account of various government initiatives such as AMRUT, JJM and National Water Mission. Hence, based on progress of ongoing projects, expected inflow of new projects, bidding for higher value projects on account strong financial position post Issue, developing business relationship with new clients, government initiatives in water management industry and expansion in new geographies, the Company expects a substantial increase in revenue from operation for forthcoming period

2. Inventories

Due to increase in revenue from operation on account of various factors discussed hereinabove, the Company would be required to hold inventory of raw materials to support the execution of ongoing and forthcoming projects of the Company. Further, Work-in-Progress material represents the work which has already been completed but for which work completion certificate is not received from the client.

Based on historical trends and experience of the management, the Company has assumed (i) raw material inventory of 65 days against the raw material inventory holding period of 91 days, 30 days, 60 days, 64 days and 70 days for Fiscal 2022, Fiscal 2023, Fiscal 2024, nine months period ended December 31, 2024 and Fiscal 2025, respectively; and (ii) work-in-progress material of 95 days against the work-in-progress

inventory period of 65 days, 69 days, 87 days, 113 days and 100 days for Fiscal 2022, Fiscal 2023, Fiscal 2024, nine months period ended December 31, 2024 and Fiscal 2025, respectively, in order to execute the projects without any major disruptions in the operations.

3. *Trade Receivables*

Due to increase in revenue from operation on account of various factors discussed hereinabove, the trades receivables of the Company would also increase in correspondence to increase in revenue from operations. Further, majority of the revenue of the Company is received from government agencies and bodies. Government agencies and bodies are characterised by their longer payment cycle due to complex contracts and associated payment mechanisms of these entities. However, the Company expects to improve its collection cycle by leveraging existing relationship with the clients and improved negotiation capabilities on account of strengthened financial position. Hence, based on historical trends and experience of the management, the Company has assumed a collection cycle of 130 days against the collection cycle of 81 days, 133 days, 148 days, 128 days and 142 days for Fiscal 2022, Fiscal 2023, Fiscal 2024, nine months period ended December 31, 2024 and Fiscal 2025, respectively.

SECTION V – ABOUT THE ISSUER COMPANY

OUR BUSINESS

In the section titled “Our Business” under the sub-section titled “Key Performance Indicators”, “Our Strategies”, “Our Business Segments”, “Typical Terms of our Contracts”, “Key Operational Metrics”, “Details of Major Completed and Ongoing Projects”, “Order Book”, “Utilities & Infrastructure Facilities”, “Quality Management”, “Human Resources”, “Properties”, “Marketing” and “Insurance” on page 167, 170, 171, 178, 178, 179, 181, 183, 184, 184, 184, 185 and 185 of the Draft Red Herring Prospectus, the following underlined changes are incorporated and shall be read in conjunction with the Draft Red Herring Prospectus.

OVERVIEW

Key Performance Indicators

Please refer to the underlined portion below for the updates made:

Certain key operational and financial metrics on a restated basis for the nine months period ended December 31, 2024, Fiscal 2024, Fiscal 2023 and Fiscal 2022 is set forth below:

(₹ in lakhs, except %)

Sr No	Particulars	Nine months ended December 31, 2024		Fiscal 2024		Fiscal 2023		Fiscal 2022	
		Amount	% of total income	Amount	% of total income	Amount	% of total income	Amount	% of total income
A.	Revenue from Operations	6,513.09	98.95%	7,693.07	99.35%	8,363.89	99.65%	8,806.92	99.56%
I	Water Supply Scheme	3,773.11	57.93%	4,625.42	60.12%	4,691.67	56.09%	3,441.74	39.08%
II	Under Ground Sewerage System	1,973.14	30.30%	1,823.06	23.70%	-	0.00%	-	0.00%
II	Sewage Treatment Plant	162.84	2.50%	933.64	12.14%	2,388.57	28.56%	3,353.97	38.08%
I	Water Treatment Plant	-	0.00%	47.97	0.62%	218.99	2.62%	843.77	9.58%
V	Other Services ⁽⁹⁾	604.00	9.27%	262.98	3.42%	1,064.66	12.73%	1,167.43	13.26%
B.	Other Income	69.35	1.05%	50.56	0.65%	29.57	0.35%	38.60	0.44%
D.	Total [A+B+C]	6,582.44	100.00 %	7,743.63	100.00 %	8,393.46	100.00 %	8,845.52	100.00 %
E.	EBITDA ⁽²⁾	1,235.35	17.03%	1,222.71	20.98%	757.26	5.48%	693.70	4.91%
F.	PAT	542.87	8.25%	456.37	5.89%	103.84	1.24%	93.50	1.06%
G.	Adjusted Networth ⁽³⁾	3,970.97	-	2,403.10	-	1,946.73	-	1,842.90	-
H.	Total Debt ⁽⁴⁾	2,887.07	-	3,219.69	-	3,223.78	-	3,086.52	-
I.	Debt to	0.73	-	1.34	-	1.66	-	1.67	-

Sr No	Particulars	Nine months ended December 31, 2024		Fiscal 2024		Fiscal 2023		Fiscal 2022	
		Amount	% of total income	Amount	% of total income	Amount	% of total income	Amount	% of total income
	Equity Ratio ⁽⁵⁾								
J.	ROCE (%) ⁽⁶⁾	19.37% [@]	-	22.14%	-	14.08%	-	13.43%	-
K.	ROE (%) ⁽⁷⁾	17.03% [@]	-	20.98%	-	5.48%	-	4.91%	-
L.	Order book ⁽⁸⁾	27,405.26	-	24,211.17	-	21,743.53	-	12,572.44	-

@ Not annualised

* PAT (%) is PAT expressed as a percentage of total income.

Note:

- As per the restated financial statements
- EBITDA has been calculated as a sum of profit before tax, finance costs and depreciation and amortization.
- Adjusted Network in case of Company is calculated as aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred tax assets, deferred expenditure and miscellaneous expenditure not written off, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation. For March 31, 2023 and March 31, 2022, the balance lying in partners' capital account has been considered for calculating the adjusted net worth.
- Total debt is calculated as long-term borrowings plus short-term borrowings (including current maturities of long-term borrowings).
- Debt to Equity Ratio is calculated as Total Debt divided by Adjusted Network as per Restated Financial Statements.
- ROCE is calculated as Earnings Before Interest and Tax divided by Average Capital Employed. Average Capital Employed is calculated by dividing sum of closing capital employed of the current fiscal year and closing capital employed of the previous fiscal year by 2. Capital employed is calculated as sum of adjusted net worth and Long-Term Borrowings. Capital Employed of FY 2021 is taken from audited financial statements.
- ROE is calculated as Restated profit after tax After Tax carried to balance sheet for the year divided by average net worth, where average net worth is calculated by dividing sum of closing adjusted net worth of the current fiscal year and closing adjusted net worth of the previous fiscal year by 2. Net Worth of FY 2021 is taken from audited financial statements.
- Order Book shall mean estimated contract value of the unexecuted portion of our existing contracts.
- Other Services include (i) standalone miscellaneous civil, electromechanical and infrastructure works which does not fall under the primary business segment viz., WSS, UGSS, STP and WTP of the Company; and (ii) material supply to our sub-contractors for execution of our projects.

OUR STRATEGIES

Expanding our geographical reach

As of December 31, 2024, we have successfully completed 50 projects in Tamil Nadu since incorporation. For nine months ended December 31, 2024, Fiscal 2024, Fiscal 2023 and Fiscal 2022, all of our revenue from operations is from the state of Tamil Nadu. We aim to gradually expand our business operations to other states, while continuing to strengthen our presence in Tamil Nadu. For instance, our Company has been recently registered as Class I contractor in Karnataka. This will allow Company to take up larger, more complex and higher-value projects. Further, the Company is in the process of identifying suitable WSS and STP projects in the state of Karnataka and would bid for tenders once suitable business opportunity arises.

Our strategy focuses on diversifying and expanding our footprint in these regions to drive business growth. Geographical diversification of our projects will reduce our reliance on specific geographical areas and allow us to capitalise on different growth trends across various states in India. We are selective in choosing new locations, ensuring that we can provide quality services without facing significant delays or disruptions due to local factors. By geographically diversifying our operations, we believe that our strategy of focusing on further developing our existing markets as well as expanding into new markets with growth potential will enable us to effectively target growth opportunities, widen our revenue base, as well as reduce the risk of volatile market conditions and price fluctuations resulting from concentration of resources in a particular geographic region.

OUR BUSINESS SEGMENTS

Following table summarises key difference between Underground Sewage System, Sewage Treatment Plant and Water Treatment Plant:

<u>Aspect</u>	<u>Under Ground Sewage System (UGSS)</u>	<u>Sewage Treatment Plant (STP)</u>	<u>Water Treatment Plant (WTP)</u>
<u>Primary Function</u>	<u>Collect and convey wastewater via underground networks (pipelines, manholes, pumping stations) to treatment facilities.</u>	<u>Treat municipal/industrial wastewater through sequential processes (primary → secondary → tertiary) to remove contaminants and pathogens.</u>	<u>Purify raw water (from rivers, lakes, wells) via coagulation, flocculation, sedimentation, filtration and disinfection to meet drinking/usage standards.</u>
<u>Scope of Work</u>	• <u>Design & construction of sewer networks</u> • <u>Installation of leak-resistant underground pipelines (RCC, PVC, HDPE, ductile iron)</u> • <u>Pumping stations</u> • <u>Manholes & inspection chambers</u>	• <u>EPC of treatment plant: – Primary sedimentation – Biological processes (activated sludge, biofilm reactors, MBRs) – Tertiary filtration & disinfection</u> • <u>Sludge handling & disposal/reuse</u>	• <u>Design & building of intake, purification, storage & distribution</u> • <u>Multi-stage treatment: coagulation, flocculation, sedimentation, filtration, disinfection</u> • <u>pH adjustment & remineralization</u>
<u>Key Components</u>	<u>Underground pipelines, access manholes, pumping stations, control systems, conveyance structures</u>	<u>Reactors & clarifiers, aeration tanks, membrane modules, disinfection units (UV/Ozone/Chlorine), sludge dewatering equipment</u>	<u>Coagulation/flocculation tanks, sedimentation basins, multimedia filters (sand, carbon), disinfection systems (chlorine /UV/ozone), storage reservoirs</u>
<u>Process Flow</u>	<u>Collection → Conveyance (gravity/trunk & pumping) → Delivery to STP or disposal point</u>	<u>Influent → Primary treatment → Secondary (biological) treatment → Tertiary treatment → Effluent discharge or reuse → Sludge treatment</u>	<u>Raw water intake → Coagulation & flocculation → Sedimentation → Filtration → Disinfection → Storage → Distribution</u>
<u>End Deliverable</u>	<u>A reliable sewer network transporting wastewater safely to treatment or discharge points.</u>	<u>Treated effluent meeting regulatory norms for discharge or reuse; stabilized sludge for disposal or bio-fertilizer.</u>	<u>Safe, potable (or process-grade) water delivered into distribution networks for residential, industrial or agricultural use.</u>
<u>Typical Applications</u>	<u>Urban/rural sewage collection; industrial effluent conveyance; decentralised systems in new developments.</u>	<u>Municipal wastewater plants; industrial effluent treatment; decentralized/community STPs; package plants for specific facilities.</u>	<u>Municipal drinking-water plants; industrial/process-water systems; irrigation supply; emergency water services.</u>
<u>Environmental Impact</u>	<u>Reduces groundwater contamination; prevents open defecation/overflow; enables recycling when linked to STPs.</u>	<u>Removes organic load and pathogens; enables wastewater reuse; minimizes pollutant discharge to natural bodies.</u>	<u>Removes turbidity, pathogens, chemicals; protects public health; supports sustainable water resource management.</u>
<u>Turnkey Offering</u>	<u>From feasibility/design through construction and maintenance of sewerage schemes (including embedded STP integration).</u>	<u>Full EPC: feasibility, EIA, detailed design, procurement, construction, commissioning, operation support.</u>	<u>Full EPC: intake design, treatment plant construction, commissioning, O&M services including sludge management.</u>

TYPICAL TERMS OF OUR CONTRACTS

For certain project contracts, we are primarily responsible for the implementation of all design, engineering, procurement, construction, operation and maintenance, in compliance with the specifications and standards, and other terms and conditions of the contract, in a timely manner and to the satisfaction of our clients. The average tenure of the projects is up to 4 years, based on various factors such as size, complexity, location and types of the client. In the event of our failures or delays, we may be required to pay liquidated damages as per the terms of the contract. Our contracts are usually on a fixed-sum turnkey basis and on an item rate basis and we bear the risk of any incorrect estimation of the amount of work, materials or time required for the job. Escalation clauses may exist in some cases to cover cost overruns. The typical clauses generally forming a part of our contracts include one on (i) indemnities; (ii) restrictions on sub-contracting; (iii) performance security and defect liability; (iv) retention money; (v) liquidated damages; (vi) insurance; (vii) events of default; and (viii) termination of contract.

KEY OPERATIONAL METRICS

Following is the break-up of total revenue from operations from type of execution model (sub-contracting and in-house project execution):

(₹ in lakhs, except ratios)

Particulars	For Nine months period ended December 31, 2024		Financial Year ended March 31, 2024		Financial Year ended March 31, 2023		Financial Year ended March 31, 2022	
	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue
Revenue from sub-contracting project execution	861.06	13.22%	1,159.51	15.07%	2,084.76	24.92%	1,850.33	21.01%
Revenue from in-house project execution	5,652.04	86.78%	6,533.56	84.93%	6,279.31	75.08%	6,956.59	78.99%
Total Revenue from Operations	6,513.09	100.00%	7,693.07	100.00%	8,363.89	100.00%	8,806.92	100.00%

For the nine months period ended December 31, 2024, Financial year ended March 31, 2024, March 31, 2023, and March 31, 2022, our revenue from top one (1), three (3), five (5) and ten (10) clients are as follows:

(₹ in lakhs, except ratios)

Particulars	For Nine months period ended December 31, 2024		Financial Year ended March 31, 2024		Financial Year ended March 31, 2023		Financial Year ended March 31, 2022	
	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue
Revenue from top one (1) client	4,072.83	62.53%	4,936.04	64.16%	5,874.45	70.24%	5,888.10	66.86%
Revenue from top three (3) clients	6,397.97	98.23%	7,504.00	97.54%	7,632.36	91.25%	7,639.49	86.74%
Revenue from top five (5) clients	6,487.25	99.60%	7,693.07	100.00%	8,355.70	99.90%	8,644.23	98.15%
Revenue from top ten (10) clients	6,513.09	100.00%	-	-	8,363.89	100.00%	8,806.92	100.00%

For the nine months period ended December 31, 2024 and financial year ended March 31, 2024, March 31, 2023 and March 31, 2022, our purchases from top one (1), three (3), five (5) and ten (10) suppliers are as follows:

(₹ in lakhs, except ratios)

Particulars	For Nine months period ended December 31, 2024		Financial Year ended March 31, 2024		Financial Year ended March 31, 2023		Financial Year ended March 31, 2022	
	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue
Purchase from top one (1) supplier	899.62	23.05%	1,114.95	26.32%	393.76	11.57%	356.68	11.23%
Purchase from top three (3) suppliers	1,837.46	47.08%	2,492.83	58.84%	882.05	25.91%	770.85	24.27%

Particulars	For Nine months period ended December 31, 2024		Financial Year ended March 31, 2024		Financial Year ended March 31, 2023		Financial Year ended March 31, 2022	
	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue	Amount	% of revenue
Purchase from top five (5) suppliers	2,,280.81	58.44%	3,067.19	72.40%	1,202.68	35.33%	1,043.78	32.87%
Purchase from top ten (10) suppliers	2,895.94	74.20%	3,519.47	83.07%	1,726.17	50.71%	1,537.49	48.41%

DETAILS OF MAJOR COMPLETED AND ONGOING PROJECTS

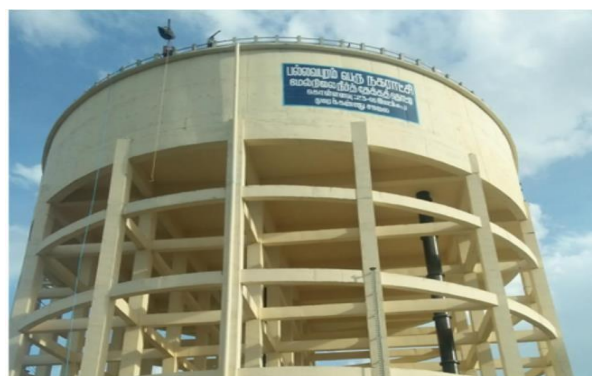
Following are pictures of some of our completed and ongoing projects:

1. Completed Projects

Water Supply Projects



Comprehensive Water Supply Scheme to Madhavaram Municipality



Water Supply Scheme Pallavaram Municipality Covering head works, Feeder main, UGT & OHT, Distribution System in Zone 1 to 3

Under Ground Sewage System



Construction of Pumping station at Agaram, Bangalore



Providing Comprehensive Underground SEWERAGE Scheme and Supplying ,Laying and Testing 350 Dia at Thirumazhisai

Sewage Treatment Plant and Water Treatment Plant



11 MLD & 3.15 MLD Water Treatment Plant at Gobichettipalayam



50MLD capacity Sewage Treatment Plant at Nesapakkam, Chennai with Sequential Batch Reactor (SBR) with Power Generation from bio-gas

2. Ongoing Projects

Water Supply Projects



Improvements to Water Supply Distribution System in Nagapattinam Municipality under AMRUT 2.0 Scheme



Design, Engineering, Construction, Testing and Commissioning of 10 Million Liter Capacity of underground Tank

Under Ground Sewage System



UGSS works at Tondiarpet, Chennai



Providing Comprehensive Underground Sewerage Scheme to Semmencherry (Division 200) in Area XV in the expanded Chennai City.

Sewage Treatment Plant



Design, Engineering, Build, operate and Commissioning of 12.51 MLD Capacity Sewage Treatment Plant at Santhapuram & 20.13 MLD Capacity Sewage Treatment Plant at Ramanaikken at Hosur

ORDER BOOK

The following table sets forth details of our ongoing projects as on December 31, 2024:

Sr No	Description of Project	Start date of project	Estimated completion date of project	Total Contract Value (₹ in lakhs)	Total revenue booked (₹ in lakhs)	Order Book (₹ in lakhs)	Funding Agency
A. Water Supply Projects							
1	Providing comprehensive water supply scheme to Mathur, Madipakkam, Jalladampettai and Uthandi in Chennai City	February 2019	May 2025	9,521.31	9,170.37	350.94	Amrut - ADB
2	Balance works under the work of providing comprehensive water supply scheme to Madhavaram Municipality - Lakshmipuram - Zone 1 - Package I	February 2020	June 2025	599.85	532.10	67.75	Urban Local Body
3	Balance works under the work of providing comprehensive water supply scheme to Madhavaram Municipality - Cooperative Nagar - Zone 6 - Package V	February 2020	June 2025	338.91	331.59	7.32	Urban Local Body
4	Balance works under the work of providing	May 2020	June 2025	1,273.06	1,104.99	168.07	Urban Local Body

Sr No	Description of Project	Start date of project	Estimated completion date of project	Total Contract Value (₹ in lakhs)	Total revenue booked (₹ in lakhs)	Order Book (₹ in lakhs)	Funding Agency
	comprehensive water supply scheme to Madhavaram Municipality - Package II						
5	Balance works under the work of providing comprehensive water supply scheme to Madhavaram Municipality - Package III	May 2020	June 2025	1,138.98	992.16	146.82	Urban Local Body
6	Balance works under the work of providing comprehensive water supply scheme to Madhavaram Municipality - Package IV	May 2020	June 2025	753.19	687.79	65.40	Urban Local Body
7	Improvements to Water Supply Distribution System in Nagapattinam Municipality under AMRUT 2.0 Scheme	February 2023	June 2025	5,523.94	4,472.81	1,051.13	AMRUT 2.0
8	Providing Water Supply Scheme to Semmencherry	May 2023	May 2026	2,526.88	1,035.07	1,491.81	AMRUT 2.0 & Singara Chennai
9	Design, Engineering, Construction, Testing and Commissioning of 10 Million Liter Capacity of Underground Tank, 3 Million Liter Capacity Overhead Tank, Laying 600mm dia D.I Conveying Main, Laying New Interior Distribution Main at the left over streets including pumping Arrangements with Electrical Equipments at Bharathi Nagar, Korukupet at Depot 47	March 2024	October 2025	1,645.65	169.86	1,475.79	Urban Local Body

Sr No	Description of Project	Start date of project	Estimated completion date of project	Total Contract Value (₹ in lakhs)	Total revenue booked (₹ in lakhs)	Order Book (₹ in lakhs)	Funding Agency
10	Replacement of water Distribution Main including Construction of 30LL OHT and Providing HDPE tanks along with plumbing Arrangements for each tenement and at Kannagi Nagar TNUHDB Depot 196 - Area XV of Chennai City.	March 2024	March 2026	4,821.73	1,096.88	3,724.85	AMRUT
Sub-Total (I)				28,143.50	19,593.62	8,549.88	-
B. Under Ground Sewage System Projects							
1	Strengthening of 1000mm dia CI pumping main from Tondiarpet 'F' (New) SPS to Kodungaiyur STP	May 2023	May 2025	5,971.01	2,016.01	3,955.00	AMRUT
2	Providing Comprehensive Underground Sewerage Scheme to Semmencherry (Division 200) in Area XV in the expanded Chennai City.	May 2024	March 2027	4,639.58	745.67	3,893.91	AMRUT 2.0 & Singara Chennai
Sub-Total (II)				10,610.59	2,761.68	7,848.91	
C. Sewage Treatment Plant Projects							
1	Design, Engineering, Build and Commissioning of 50 MLD Capacity STP's Operation and Maintenance for 10 years at Nesapakkam, Chennai -(Operation & Manintenance Portion)	May 2023	May 2033	2,098.66	162.84	1,935.82	AMRUT 2.0 & State government
2	Design, Engineering, Build, operate and Commissioning of 12.51 MLD Capacity Sewage Treatment Plant at Santhapuram & 20.13 MLD	November 2024	November 2027	5,598.24	-	5,598.24	KFW Bank

Sr No	Description of Project	Start date of project	Estimated completion date of project	Total Contract Value (₹ in lakhs)	Total revenue booked (₹ in lakhs)	Order Book (₹ in lakhs)	Funding Agency
	Capacity Sewage Treatment Plant at Ramanaikken with Sequential batch reactor (SBR) Technology for a Construction Period of 30 months and performance Trial run 6 months followed by 10 years of Operation and Maintenance - Package-III - Hosur						
3	Design, Engineering, Build, operate and Commissioning of 12.51 MLD Capacity Sewage Treatment Plant at Santhapuram & 20.13 MLD Capacity Sewage Treatment Plant at Ramanaikken at Hosur - (Operation and Maintenance) portion - 10 years.	November 2027	November 2037	3,472.41	-	3,472.41	KFW Bank
Sub-Total (III)				11,169.31	162.84	11,006.47	
Grand Total (I+II+III)				49,923.40	22,518.14	27,405.26	

UTILITIES & INFRASTRUCTURE FACILITIES

Machineries and Equipment

Following is list of major machineries and equipment owned by the Company:

Sr. No	Name of Machineries / Equipments	Quantity
1.	Concrete Mixer Machine	4
2.	Electricity Generator	3
3.	Lifting Machine with winch assembly	2
4.	Earth Rammer	4
5.	Scaffolding Material	2500 Sq. Mtr
6.	Cube Testing Machine	2
7.	Surveying Instruments (Total Station)	6
8.	Weighing Instruments	5
9.	Chain Pully Block	2
10.	Storage Container (40' & 20')	11
11.	Office Container	3
12.	Pumps & motors (including dewatering pumps) of various capacities	26

QUALITY MANAGEMENT

We endeavor to ensure that we maintain stringent quality standards at all stages of our project. As on the date of the draft red herring prospectus, we have received ISO 9001:2015 for quality management system, ISO 45001:2018 for occupational health and safety management system and ISO 14001:2015 for Environmental Management System. For further details, please see “II. Material approvals obtained in relation to our business and operations - Regulatory approvals of our Company” in chapter titled “Government And Other Statutory Approvals” on page 281 of the Draft Red Herring Prospectus. Our aim is to reduce costs and cycle times through effective and efficient use of resources. We have a team of engineers and professionals responsible for ensuring quality standards. In executing the projects, we monitor and test all materials for conformity, track non-conformities and make rectifications to ensure client satisfaction.

HUMAN RESOURCES

The following table sets out details of statutory dues related to employees paid by our Company during the nine months period ended December 31, 2024 and financial years 2024, 2023 and 2022:

(₹ in lakhs)

Nature of Payment	Nine months period ended December 31, 2024	Financial Year 2024	Financial Year 2023	Financial year 2022
Provident Fund	7.39	5.23	4.38	5.18
Employee state insurance	1.09	0.96	0.78	0.83
Professional taxes	0.82	-	-	-
Labour welfare fund charges	16.30	16.14	46.96	46.97

Further, the table below sets out the number of permanent employees for which employment-related statutory dues were applicable during the nine months period ended December 31, 2024 and Financial Years 2024, 2023 and 2022:

Nature of Payment	Nine months period ended December 31, 2024	Financial Year 2024	Financial Year 2023	Financial year 2022
Provident Fund	39	39	19	23
Employee state insurance	11	25	14	14
Professional taxes	28	12	7	7
Labour welfare fund charges	-	-	-	-

In addition to the above, we also employ contract labourers through local manpower suppliers at our project sites from time to time based on the nature and extent of work we are involved in the respective projects. We source the required labourers for our projects from local manpower suppliers depending on various factors like the location, size, duration, etc. For the fiscal 2023, 2024 and 2025, we had engaged above 300, 290 and 280 contract labourers, respectively, through local manpower suppliers at our project sites.

PROPERTIES

Set out below are details of our properties as of the date of the Draft Red Herring Prospectus:

Sr No	Particulars	Address	Type of property (owned / rented)	Size of Property	Lease Expiry	Name of Lessor
1	Registered Office	Basement and 4 th Floor, North Wing, Greams Dugar Old No 149 , New No 64, Greams Road, Thousand lights, Chennai – 600 006	Owned	3,384 Sq Ft	N.A.	N.A.
2	Vacant Land	Plot No 5 , Hiranandini Palace Gardens, Triveni Nagar, Vadakupattu Village, Oragadam, Kanchipuram District, Tamil nadu	Owned	1,800 Sq Ft	N.A.	N.A.

Sr No	Particulars	Address	Type of property (owned / rented)	Size of Property	Lease Expiry	Name of Lessor
3	Vacant Land	Plot No 23, Great Green cities layout, Old S No : 599 / New S No 495, Kanthadu Village, Marakkanam Panchayat Union, Tindivanam Taluk, Villupuram District, Tamil Nadu	Owned	2,400 Sq. ft	N.A.	N.A.
4	Land and Warehouse	R.S. No 40/1, 40/2 and 40/3, Thondamanatham Village, Pondicherry District, Pondicherry	Owned	55 Are and 25 cantiar	N.A.	N.A.

MARKETING

We believe in cultivation of strong relationships with our clients by timely execution of projects with appropriate pricing and quality. The dedicated support extended by our technical team of engineers in the existing projects helps us to develop belief and confidence with our clients, enabling us to book new repeat orders and extended orders in the current projects. Our Company has added 3 new clients in the financial year 2021-22, 1 new client in the financial year 2022-23 and 1 new client in nine months period ended December 31, 2024. We continue to endeavour to reduce construction cost and overall duration of the project which help us to create overall efficiency for the client. Our Promoters and Director, S. Seshadri and R. Sekar, supported by our projection management and execution team, have expertise in maintaining relationships with the clients by developing overall ecosystem to support and execute the projects.

INSURANCE

Following is the list of all insurance policies of the Company in force:

Sr. No	Project/Asset Name	Type of Insurance	Policy No.	Insurer	Start Date	End Date	Sum Insured (₹ in Lakhs)	Premium (₹) paid during 2024-25 (₹ in Lakhs)
1	MMJU	Contractors Risk Policy	All 2600039106	Tata AIG General Insurance Company Ltd	16-06-2025	20-06-2026	10,481.72	1.18
2	Madhavaram Package I	Contractors Risk Policy	All 5004/2281162 99/00/000	ICICI Lombard General Insurance Company Ltd	27-03-2024	26-09-2025	625.32	0.52
3	Madhavaram Package II	Contractors Risk Policy	All 5004/2281152 08/00/000	ICICI Lombard General Insurance Company Ltd	27-03-2024	26-09-2025	1,347.69	1.11
4	Madhavaram Package III	Contractors Risk Policy	All 5004/2281142 19/00/000	ICICI Lombard General Insurance Company Ltd	27-03-2024	26-09-2025	1,181.98	0.98
5	Madhavaram Package IV	Contractors Risk Policy	All 5004/2281166 73/00/000	ICICI Lombard General Insurance Company Ltd	27-03-2024	26-09-2025	803.25	0.66
6	Madhavaram Package V	Contractors Risk Policy	All 5004/2281156 81/00/000	ICICI Lombard General Insurance Company Ltd	27-03-2024	26-09-2025	339.55	0.28
7	Nagapattinam, TN	Contractors Risk Policy	All 6700001249	Tata AIG General Insurance Company Ltd	28-02-2023	14-08-2025	5,523.94	1.24
8	Korukkupet	Contractors Risk Policy	All 501903442410 000004	National Insurance Company Ltd	27-04-2024	26-04-2026	1,941.87	1.19
9	Kannagi Nagar	Contractors Risk Policy	All D153124406	Go Digit General Insurance Ltd	13-06-2024	30-06-2026	4,821.73	4.34
10	Semmencherry UGSS	Contractors Risk Policy	All D150446952	Go Digit General Insurance Ltd	06-04-2024	28-11-2026	5,474.71	5.26
11	Tondiarpet	Erection All Risk Insurance	All 2600041201 00 00	Tata AIG General Insurance Company Ltd	16-06-2023	15-06-2026	7,045.79	11.22
12	Tondamanatham Pondichery	Fire Policy - Udyam Suraksha	- 0907031124P1 01746690	United India Insurance Co. Ltd.	01-06-2025	31-05-2026	303.50	0.06
13	Kovour - Central Stores	Fire Policy - Udyam Suraksha	- 0907031124P1 01744589	United India Insurance Co. Ltd.	01-06-2025	31-05-2026	576.00	0.12
14	Head Office Greams Road	Fire Policy - National Sookshma Udayam Suraksha	- 500600112410 000017	National Insurance Company Ltd	17-05-2024	16-05-2026	320.00	0.29
15	Head Office	Burglary Policy	- 500600592410	National Insurance	31-12-2024	30-12-2025	86.00	0.03

Sr. No	Project/Asset Name	Type of Insurance	Policy No.	Insurer	Start Date	End Date	Sum Insured (₹ in Lakhs)	Premium (₹) paid during 2024-25 (₹ in Lakhs)
	Greams Road		000330	Company Ltd				
16	Head Office - Greams Road	Fire Policy - National Bharat Sookshma Udayam Suraksha	500600112410 000142	National Insurance Company Ltd	31-12-2024	30-12-2025	86.00	0.12
17	Semmencherry WSS	Contractors All Risk Policy	500600442310 000005	National Insurance Company Ltd	11-06-2025	11-09-2025	2,980.09	3.37
18	Kovour - Central Stores	Fire Policy - National Bharat Sookshma Udayam Suraksha	500600112410 000105	National Insurance Company Ltd	31-10-2024	30-10-2025	25.00	0.04
19	Nesapakkam STP - O & M	Contractors All Risk Policy	D165527398	Go Digit General Insurance Ltd	16-09-2024	15-09-2025	900.00	0.92
20	All Projects	Employees Compensation Insurance Policy	D151236615	Go Digit General Insurance Ltd	06-06-2025	07-06-2026	270.00	0.86
21	Sidco Nagar - Villivakkam	Erection All Risk Insurance	5006/3901604 54/00/000	ICICI Lombard General Insurance Company Ltd	12-04-2025	11-04-2028	5,138.42	3.00
22	Hosur - Twad Project	Erection All Risk Insurance	5006/3896043 76/00/000	ICICI Lombard General Insurance Company Ltd	22-04-2025	21-04-2028	5,715.00	3.34
23	Eicher - TN-01-AZ-1137	Commercial Vehicle - Insurance Policy	500600312410 001473	National Insurance Company Ltd	26-10-2024	25-10-2025	3.94	0.32
24	Motor Vehicle (Kia Carens)	Private Vehicle - Insurance Policy	712300312520 00002065	The New India Assurance Co. Ltd.,	25-06-2025	23-06-2026	14.70	0.26
25	Motor Vehicle (Mahindra Bolero)	Private Vehicle - Insurance Policy	712300312520 00001337	The New India Assurance Co. Ltd.,	30-05-2025	29-05-2026	10.11	0.38
26	Motor Vehicle (Tata Tiago)	Private Vehicle - Insurance Policy	3001/TMP-100269723/00/000	ICICI Lombard General Insurance Company Ltd	23-07-2024	22-07-2025	8.54	0.27
27	Motor Vehicle (Maruti Wagon R)	Private Vehicle - Insurance Policy	980000312409 15972446	The New India Assurance Co. Ltd.	26-12-2024	25-12-2025	6.69	0.19
28	Motor Vehicle (Maruti Wagon R)	Private Vehicle - Insurance Policy	980000312409 15972360	The New India Assurance Co. Ltd.	26-12-2024	25-12-2025	6.69	0.19

Sr. No	Project/Asset Name	Type of Insurance	Policy No.	Insurer	Start Date	End Date	Sum Insured (₹ in Lakhs)	Premium (₹) paid during 2024-25 (₹ in Lakhs)
29	Motor Vehicle (Maruti Wagon R)	Private Vehicle - Insurance Policy	980000312509 16668393	The New India Assurance Co. Ltd.	17-04-2025	16-04-2026	6.79	0.21

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KEY REGULATIONS AND POLICIES

In the section titled “Key Regulations and Policies” under heading “Business/Industry Specific Laws”, on page 187 of the Draft Red Herring Prospectus, the following underlined changes are incorporated and shall be read in conjunction with the Draft Red Herring Prospectus.

Tamil Nadu District Municipalities Act, 1920 (the “TNDM Act”)

The TNDM Act consolidates municipal law for the state of Tamil Nadu. The TNDM Act prescribes certain mandatory requirements in relation to construction of buildings, such as obtaining approvals, compliance with building byelaws and regulation of future constructions. Further, the TNDM Act provides for the imposition of a tax on all buildings and land situated within the municipalities in Tamil Nadu as determined by the relevant municipal council.

Tamil Nadu Town and Country Planning Act, 1971 (the “TNTCP Act”)

The TNTCP Act provides for planning and development with respect to rural and urban land situated in Tamil Nadu. Under the provisions of the TNTCP Act, the state government may identify certain areas in Tamil Nadu as regional planning areas and new development areas to be developed under the administration of regional planning authorities. The Chennai Metropolitan Development Authority has been constituted under the provisions of the TNTCP Act for the purpose of development and planning of such regional planning areas. It stipulates that after such land has come into the operation of any development plan prepared by the relevant planning authority, no person other than any state government, the central government or any local authority, shall use or develop the land other than in conformity with the development plan without prior consent of the regional planning authority. Further, pursuant to the G.O.M.S.No.169, Industries (MIE2) Department dated September 12, 1996, entrepreneurs can begin construction without waiting for approvals required to commence construction, subject to submission of an application certified by a chartered architect or a civil engineer registered with the relevant local governing body, confirming that the plan complies with all rules and regulations, including zoning regulations under the TNTCP Act. However, such permission to begin construction is granted on the condition that if any part of the building later violates regulations, it will be demolished immediately.

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HISTORY AND CERTAIN CORPORATE MATTERS

In the section titled “History and Certain Corporate Matters” under the sub-section titled “Key terms of other subsisting material agreements”, on page 198 of the Draft Red Herring Prospectus, the following underlined changes are incorporated and shall be read in conjunction with the Draft Red Herring Prospectus.

Key terms of other subsisting material agreements

As on the date of the Draft Red Herring Prospectus, our Company has not entered into any other subsisting material agreement, other than in the ordinary course of business.

There are no other agreements/ arrangements and clauses / covenants which are material, and which needs to be disclosed or non-disclosure of which may have bearing on the investment decision, other than the ones which have already disclosed in the Draft Red Herring Prospectus.

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OUR MANAGEMENT

In the section titled “Our Management” on page 174 of the Draft Red Herring Prospectus, the section called “Key Managerial Personnel” and “Changes in Key Managerial Personnel and Senior Management Personnel during the last three years” has been suitably updated as under:

Key Managerial Personnel

G Sujatha is a Whole Time Director and CFO of our Company. She holds a Bachelor of Commerce degree from University of Madras. She also holds a Certificate of Excellence from Microsoft. She was formerly associated with Elnet Technologies Limited and has around three decades in the varied areas of Administration, Accounts, Banking and Finance. She has been associated with S Sri Satva Constructions from January 1997 to December 2005. She has been associated with our Company since December 2005. She is entitled to an aggregate compensation of ₹25,00,000/- (Rupees Twenty-Five Lakhs only) per annum as per her terms of appointment.

Laxmikanth Tangudu is the Company Secretary and Compliance Officer of our Company. He is associate member of the Institute of Company Secretaries of India. He holds Bachelor of Commerce degree from Acharya Nagarjuna University. He also passed Intermediate examination held by the Institute of Chartered Accountants of India. He was associated with Rama Krishna & Co., Chartered Accountants. He has over three years of experience in the field of corporate compliances and advisory. He has been associated with our Company as Company Secretary and Compliance Officer since July 2025. He is entitled to an aggregate compensation of ₹ 9,33,600/- (Rupees Nine Lakhs Thirty Three Thousand Six Hundred only) per annum as per his terms of appointment.

We confirm that there are not any criminal proceedings involving Laxmikanth Tangudu and actions by regulatory authorities and statutory authorities against him which are pending.

Changes in “Key Managerial Personnel and Senior Management Personnel during the last three years

Except as disclosed below and as disclosed in “Changes in the Board in the last three years” on page 206 of this Draft Red Herring Prospectus, there have been no changes in the Key Managerial Personnel and Senior Management Personnel in the last three years:

Name of KMP or SMP	Date	Reason
Balaji Srinivasan	December 16, 2024	Appointment as Company Secretary and Compliance Officer
G Sujatha	December 20, 2024	Appointment as Chief Financial Officer
Thayagarajan	January 01, 2025	Appointment as Senior Vice President (Projects)
K Balakrishnan	January 01, 2025	Appointment as Vice President (Business Development and Technical Advisor)
PR Saanakyam	January 01, 2025	Appointment as Vice President (Tender & Projects Coordination)
Venugopal S D	April 01, 2025	Appointment as Vice President (Finance)
Laxmikanth Tangudu	July 11, 2025	Appointment as Company Secretary and Compliance Officer
Balaji Srinivasan	July 11, 2025	Resignation as Company Secretary and Compliance Officer

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OUR PROMOTERS AND PROMOTER GROUP

In the section titled “Our Promoters and Promoter Group”, the sub-section “Promoter Group” on page 219 of the Draft Red Herring Prospectus has been suitably updated as under:

Promoter Group

(2) Entities forming part of the Promoter Group

Sr. No.	Name of the Companies, Firms, Entities and HUFs
1.	LJ Consulting Private Limited
2.	Sattva Logistics Private Limited*
3.	Sattva Hi-Tech and Conware Private Limited*
4.	Sattva Industries Private Limited*
5.	Sattva Agro Expo Private Limited*
6.	Sical Sattva Rail Terminal Private Limited*
7.	Sattva CFS & Logistics Private Limited*
8.	Visakha CFS and Logistics Private Limited*
9.	Western Gateway Cargo Services Private Limited*
10.	Vintage Integrated Logistics Private Limited*
11.	Durai Shipping and Services Private Limited*

**Note: Some of the members of our Promoter Group have not consented to the inclusion of, nor have they provided, information or any confirmations or undertakings pertaining to themselves or the entities in which they hold interest, which are required to be disclosed in relation to the Promoter Group under the SEBI ICDR Regulations in the Draft Red Herring Prospectus.*

Further, the concerned members of Promoter Group, through duly notarized affidavit dated Tuesday, April 01, 2025, have stated their unwillingness to be identified, or to have any entity related to them by way of their shareholding in such entities be identified, as part of the Promoter Group of our Company, or provide any information in this regard to our Company. On this basis of such request, our Company has made an application dated April 07, 2025, to the SEBI under Regulation 300(1)(c) of the SEBI ICDR Regulations, seeking exemption from disclosing the concerned members as part of the promoter group (“Connected Persons”), in terms of Regulation 2(1)(pp)(ii) and (iv) of the SEBI ICDR Regulations and including their information and confirmations in the Draft Red Herring Prospectus. Pursuant to the application, SEBI, through its letter no. SEBI/HO/CFD/RAC-DIL2/P/OW/2024/13618/1 dated May 19, 2025, has rejected the application.

Since our Company has not been able to procure relevant information, from, and in relation to, these members of Promoter Group, and in order to comply with the provisions of the SEBI ICDR Regulations, and SEBI Letter the disclosures in relation to the concerned members of Promoter Group in the Draft Red Herring Prospectus have been included on the basis of the necessary undertaking and disclosures as provided by Santhanam Seshadri as one of the Promoters of our Company and to the extent the information available from the relevant declaration, undertaking received from Santhanam Seshadri, public domain and the websites of (i) Watchout Investors (accessible at); (ii) CIBIL (accessible at); (iii) BSE Limited (list of debarred entities accessible at); and (iv) National Stock Exchange of India Limited (accessible at <https://www.nseindia.com/regulations/member-sebi-debarred-entities>), on a <https://www.watchoutinvestors.com/https://suit.cibil.com/https://www.bseindia.com/investors/debent.aspxhttps://www.nseindia.com/regulations/member-sebi-debarred-entities> ‘name search’ basis. For further details, please refer “Risk Factor – Disclosures made in the chapter “Promoter and Promoter Group” are limited to the information available in public domain.” on page 40 of the Draft Red Herring Prospectus.

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SECTION VI – FINANCIAL INFORMATION

FINANCIAL INDEBTEDNESS

The following underlined changes are updated in chapter titled “Financial Indebtedness” on page 273 of the Draft Red Herring Prospectus:

Sr No .	Name of the Lender	Nature of Borrowings	Sanction ed Amount as on December 31, 2024 (₹ in lakhs)	Nature of loan (Secured/ Unsecured)	Purpose for which the loan was availed	Outstanding Amount as on December 31, 2024 (₹ in lakhs)		Interest Rate p.a.	Security \ Margin	Period of Repayment
						Fund Based	Non-Fund Based			
1.	Union Bank	Various fund-based and non-fund based working capital facilities including Cash Credit, Term Loan, Bank Guarantee and Letter of credit	3,628.2	Secured	<u>For working capital purposes</u>	958.65	2,508.94	Interest Rate – EBLR +5.15% -.5%	Appendix 1	Repayable On Demand
2	HDFC Bank	Various fund-based and non-fund based working capital facilities including Cash Credit, Term Loan, Bank Guarantee and Letter of credit	3,325.00	Secured	<u>For working capital purposes</u>	1,389.89	1,935.94	9.25 –9.5%	Appendix 1	Repayable on Demand
3.	NSIC Limited	Raw Material Assistance Scheme	500.00	Unsecure d	<u>For working capital purposes</u>	489.78	-	10.75%	Bank Guaranteed equivalent to value of limit sanction from any nationalized bank / approved bank of NSIC	Repayable withing 90 days from date of disbursement
4.	Union Bank	Vehicle loans	41.42	Secured	<u>To purchase motor vehicles (car)</u>	37.45	-	8.85% - 9%	Hypothecation of Car	2 to 7 years
Total						2,875.77	4,444.88			

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following new heading "Rationale for increase in revenue and profitability" shall be added before the heading titled "Selected Restated Statement of Assets And Liabilities" on page 267 of the Draft Red Herring Prospectus.

RATIONALE FOR INCREASE IN REVENUE AND PROFITABILITY

Revenue From Operations

The revenue from operations of the Company is primarily dependent on the projects executed for the client, primarily in our case, the government agencies. In the financial year 2021-22, the Company had achieved a revenue of ₹ 8,806.92 lakhs, which included revenue of ₹ 1,167.43 lakhs representing around 13.26% of the total revenue from operations, for executing standalone miscellaneous civil, electromechanical and infrastructure works which reduced to ₹ 1,064.66 lakhs in financial year 2022-23 and ₹ 262.98 lakhs in financial year 2023-24. The reason for this reduction is to increase focus on core business segments of the Company i.e., WSS, UGSS, STP and WTP. The client for these core business segments are government agencies and bodies and hence, the Company's dependency has increased on government projects in recent years. Government projects, by their very nature, are characterized by long bid-to-award cycles and stringent pre-qualification criteria. Further, delays in the award of contracts and time over-run (beyond the control of the Company) are very common in government projects. For instance, in the financial year 2022-23, the Company received only one project namely Water Supply Scheme to Nagapattinam in the month of February 2023, for which the bids were submitted in November 22 and the award of the said project was expected by December 2022. Due to delay in receipt of award, the Company could not execute much work on the project in financial year 2022-23 which resulted in lower revenue as compared to financial year 2021-22.

In the financial year 2023-24, the Company had achieved a turnover of ₹ 7,693.07 lakhs. During this year, around 73.82% of revenue from operation were from WSS and UGSS projects as compared to 56.09% and 39.08% for fiscal 2023 and fiscal 2022, respectively. A significant component of WSS and UGSS projects involve laying of pipelines. The execution of these projects involve road cutting permission from the local bodies, and during rainy seasons in Tamil Nadu (i.e., during October to December period), the road cutting permissions are restricted by government authorities. In EPC and construction industry involving government agencies, a significant portion of revenue is booked and received in last quarter of fiscal year, particularly the month of March. Due to these factors, the Company could not realise expected revenue in March 2024 which contributed to lower revenue from operations for fiscal 2024.

Profitability

The Company has shifted from sub-contracting model of project execution to in-house project execution from financial year 2024 onwards. Under the sub-contracting model, the Company did not have complete control over material, labour and other overheads which were controlled by the sub-contractors. Sub-contracting model also includes profit mark-up and overheads of sub-contractor which increases overall cost of project execution. As Company shifted to in-house project execution, the Company has full control over resource allocation along with removal of profit mark-up and additional overheads charged by the sub-contractor. This also resulted in increase in employee benefit expense from ₹ 509.57 lakhs representing 6.07% of revenue from operation in fiscal 2023 to ₹ 602.50 lakhs representing 7.78% of revenue from operation in fiscal 2023.

Further, the Company completed 50 MLD STP project in Nesapakkam during this period amounting to ₹ 8,513.00 lakhs which was a higher profit margin project for the Company. This STP project was a specialised project hence the Company had to enter into consortium agreement with another infrastructure company, Khilari Infrastructure Private Limited, in order to be eligible to take up the project. These kind of specialised project, by their nature, are higher margin projects as compared to regular EPC projects. The Company, off late, has also started receiving higher profit margin projects on its own due to enhanced technical and financial qualifications, including track record of executing complex projects in past (i.e., 50MLD STP project).

This has resulted in higher profit after tax margin for fiscal 2024 and nine months ended December 31, 2024 which were 5.89% and 8.25%, respectively, as compared to 1.1% and 1.2% for fiscal 2022 and fiscal 2023, respectively.

SECTION VII – LEGAL AND OTHER INFORMATION

GOVERNMENT AND OTHER STATUTORY APPROVALS

In the section titled “Government and Other Statutory Approvals” under the sub-sections titled “Tax related approvals obtained of our Company”, “Regulatory Approvals of our Company” and “Pending Approvals” on page 281, 282 and 286 of the Draft Red Herring Prospectus, the following details are updated and shall be read in conjunction with the Draft Red Herring Prospectus:

B. Tax related approvals obtained of our Company

Sr. No.	Nature of Registration/ License	Registration / License No.	Issuing Authority	Date of Issue / Renewal	Date of Expiry
1.	Permanent Account Number	AAJCS5252J	Income Tax Department	December 21, 2005	Valid till cancelled
2.	Tax Deduction Account Number (TAN)	CHES24906A	Income Tax Department	January 17, 2025	Valid till cancelled
3.	GST Registration Certificate – Tamil Nadu	33AAJCS5252J1Z7	Goods and Services Tax Department	July 1, 2017	Valid till cancelled
4.	GST Registration Certificate – Puducherry*	34AAJCS5252J1Z5	Goods and Services Tax Department	July 1, 2017	Valid till cancelled
5.	GST Registration Certificate – Telangana*	36AAJCS5252J1Z1	Goods and Services Tax Department	July 1, 2017	Valid till cancelled
6.	GST Registration Certificate – Karnataka*	29AAJCS5252J1ZW	Goods and Services Tax Department	July 1, 2017	Valid till cancelled
7.	Professional Tax Number [#]	PTNAN: 09-111-IN-24770	Municipal Commissioner, Chennai	January 13, 2023	Valid till cancelled

**Registration obtained as required by the respective clients in the state. Our Company does not have any offices or places of business in the state and merely has GST registration as per the client’s requirements. Our billing and salary payments are effected from our registered office in Tamil Nadu and accordingly, our Company has not obtained any other licenses in these states.*

[#]Our Company has made an application to reflect name change pursuant to conversion of the Company from private limited Company to a public limited Company.

C Regulatory approvals of our Company

Sr. No.	Nature of Registration/ License	Registration / License No.	Issuing Authority	Date of Issue/ Renewal	Date of Expiry
1.	Registration under Employees’ Provident Fund and Miscellaneous Provisions Act, 1952 [#]	TNMA0036768000	Employees Provident Fund Organization	December 21, 2005	Valid, till Cancelled
2.	ESIC Registration Code [#]	51000764850001009	Employees’ State Insurance Corporation	July 13, 2005	Valid, till Cancelled
3.	UDYAM Registration Certificate	UDYAM-TN-02-0022741	Ministry of Micro, Small and Medium Enterprises,	November 24, 2020	Valid till cancelled

Sr. No.	Nature of Registration/ License	Registration / License No.	Issuing Authority	Date of Issue/ Renewal	Date of Expiry
			Government of India		
4.	Legal Entity Identifier [#]	8945005GX4G5 OT0NSJ34	LEI Registrations India	July 26, 2021	July 26, 2025
5.	Certificate of Registration for ISO 9001:2015 (Quality Management System)	305024121143Q	QRO Certification LLP	March 29, 2025	December 10, 2027
6.	Certificate of Registration for ISO 45001:2018 (Occupational Health and Safety Management System)	305024121145H S	QRO Certification LLP	March 29, 2025	December 10, 2027
7.	Certificate of Registration for ISO 14001:2015 (Environmental Management System)	305024121144E	QRO Certification LLP	March 29, 2025	December 10, 2027
8.	<u>Registration under The Tamil Nadu Industrial Establishments (National, Festival and Special Holidays) Act, 1958[#]</u>	<u>TN / AIL21CHE / NFSH / 68-24-00987</u>	<u>Labour Department, Government of Tamil Nadu</u>	<u>March 23, 2024</u>	<u>Valid till Cancelled</u>
9.	<u>Registration under the Tamil Nadu Shops and Establishment Act, 1947</u>	<u>TNCHEAIL21C HESE-6-25-00235</u>	<u>Labour Department, Government of Tamil Nadu</u>	<u>May 21, 2025</u>	<u>Valid till Cancelled</u>

[#]Our Company has made an application to reflect name change pursuant to conversion of the Company from private limited Company to a public limited Company.

IV. Pending Approvals

a. Applications Made by the Company

- Professional Tax Number
- Registration under Employees' Provident Fund and Miscellaneous Provisions Act, 1952
- ESIC Registration Code
- Legal Entity Identifier
- Labour License issued under the Contract Labour (Regulation and Abolition) Act, 1970 and License issued under The Interstate Migrant Workmen Act, 1979 for the projects namely, Tondirapet, Semmencherry WSS, Semmencherry UGSS, Kannagi Nagar, Korukkupet, and

Nagapattinam.

6. Registration under The Tamil Nadu Industrial Establishments (National, Festival and Special Holidays) Act, 1958
7. Following Trademark registration applications:
 - (i) Trademark registration under class 36
 - (ii) Trademark registration under class 37
 - (iii) Trademark registration under class 40
 - (iv) Trademark registration under class 42

b. Application yet to be made by the Company.

1. Certificate of Registration under Building and Other Construction Workers (Regulation of Employment and Condition of Service) Act, 1996, Labour License issued under the Contract Labour (Regulation and Abolition) Act, 1970 and License issued under The Interstate Migrant Workmen Act, 1979 for the project HOSUR STP construction portion.

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OTHER REGULATORY AND STATUTORY DISCLOSURES

In the section titled “Other Regulatory and Statutory Disclosures” under the sub-sections titled “Exemption from complying with any provisions of securities laws, if any, granted by SEBI”, on page 298 of the Draft Red Herring Prospectus, the following details are updated and shall be read in conjunction with the Draft Red Herring Prospectus:

Exemption from complying with any provisions of securities laws, if any, granted by SEBI

The concerned members of the Promoter Group, through duly notarized affidavit dated Tuesday, April 01, 2025, have stated their unwillingness to be identified, or to have any entity related to them by way of their shareholding in such entities be identified, as part of the Promoter Group of our Company, or provide any information in this regard to our Company. On this basis of such request, our Company has made an application dated Monday, April 07, 2025 to the SEBI under Regulation 300(1)(c) of the SEBI ICDR Regulations, seeking exemption from disclosing the concerned members as part of the promoter group (“Connected Persons”), in terms of Regulation 2(1)(pp)(ii) and (iv) of the SEBI ICDR Regulations and including their information and confirmations in the Draft Red Herring Prospectus. Pursuant to the application, SEBI, through its letter no. SEBI/HO/CFD/RAC-DIL2/P/OW/2024/13618/1 dated May 19, 2025, has rejected the application (“SEBI Letter”).

Since our Company has not been able to procure relevant information, from, and in relation to, these members of Promoter Group, and in order to comply with the provisions of the SEBI ICDR Regulations, and SEBI Letter, the disclosures in relation to the concerned members of Promoter Group in the Draft Red Herring Prospectus have been included on the basis of the necessary undertaking and disclosures as provided by Santhanam Seshadri as one of the Promoters of our Company and to the extent the information available from the relevant declaration, undertaking received from Santhanam Seshadri, public domain and the websites of (i) Watchout Investors (accessible at <https://www.watchoutinvestors.com/>); (ii) CIBIL (accessible at <https://suit.cibil.com/>); (iii) BSE Limited (list of debarred entities accessible at <https://www.bseindia.com/investors/debent.aspx>); and (iv) National Stock Exchange of India Limited (accessible at <https://www.nseindia.com/regulations/member-sebi-debarred-entities>), on a ‘name search’ basis. For further details, please refer “Risk Factor – Disclosures made in the chapter “Promoter and Promoter Group” are limited to the information available in public domain.” and “Our Promoters and Promoter Group” on page 40 and 216 of the Draft Red Herring Prospectus.

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SECTION X - OTHER INFORMATION

MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

In the section titled “Material Contracts and Documents for Inspection” on page 401 of the Draft Red Herring Prospectus, the following details are updated and shall be read in conjunction with the Draft Red Herring Prospectus:

II. Material Documents

- xx. Exemption application dated April 07, 2025 under Regulation 300(1)(c) of the SEBI ICDR Regulations seeking an exemption from considering and disclosing certain persons as members of the promoter group of the Company, in accordance with the SEBI ICDR Regulations; letters from the BRLM to SEBI dated April 17, 2025, and May 8, 2025, respectively; Company letters dated May 23, 2025, addressed to NSE and to the individuals and entities for whom the exemption was sought; and SEBI letter dated May 19, 2025, rejecting the exemption application.

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DECLARATION

I hereby declare that all relevant provisions of the Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made or guidelines or regulations issued there under, as the case may be. I further certify that all statements are true and correct.

SIGNED BY THE DIRECTOR OF OUR COMPANY

Sd/-

Santhanam Seshadri

Whole Time Director

Date: July 29, 2025

Place: Chennai

DECLARATION

I hereby declare that all relevant provisions of the Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made or guidelines or regulations issued there under, as the case may be. I further certify that all statements are true and correct.

SIGNED BY THE DIRECTOR OF OUR COMPANY

Sd/-

R Sekar

Whole Time Director

Date: July 29, 2025

Place: Chennai

DECLARATION

I hereby declare that all relevant provisions of the Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made or guidelines or regulations issued there under, as the case may be. I further certify that all statements are true and correct.

SIGNED BY THE DIRECTOR & CFO OF OUR COMPANY

Sd/-

G Sujatha

Whole Time Director & CFO

Date: July 29, 2025

Place: Chennai

DECLARATION

I hereby declare that all relevant provisions of the Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made or guidelines or regulations issued there under, as the case may be. I further certify that all statements are true and correct.

SIGNED BY THE DIRECTOR OF OUR COMPANY

Sd/-

Sankar V

Independent Director

Date: July 29, 2025

Place: Chennai

DECLARATION

I hereby declare that all relevant provisions of the Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in this Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made or guidelines or regulations issued there under, as the case may be. I further certify that all statements are true and correct.

SIGNED BY THE DIRECTOR OF OUR COMPANY

Sd/-
Krishnamachari Doraiswamy
Independent Director

Date: July 29, 2025

Place: Chennai

DECLARATION

I hereby declare that all relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities and Exchange Board of India Act, 1992, as the case may be, have been complied with and no statement made in the Addendum to the Draft Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made or guidelines or regulations issued there under, as the case may be. I further certify that all statements are true and correct.

SIGNED BY THE DIRECTOR OF OUR COMPANY

Sd/-

Venkatachalam Sesha Ayyar

Independent Director

Date: July 29, 2025

Place: Chennai