

7/Govt/SE/2026-27/0044
7th September, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C/1, G Block, Bandra-Kurla
Complex, Bandra (East),
Mumbai 400 051
Trading Symbol: PAKKA

BSE Limited
Department of Corporate Service
Phiroze Jeejeebhoy Towers
25th Floor, Dalal Street
Mumbai - 400 001
Scrip Code: 516030

Sub: Notice of the 46th Annual General Meeting of Pakka Limited

Dear Sir/Madam,

Pursuant to Regulations 30 and 34(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed the Notice convening the 46th Annual General Meeting (AGM) of Pakka Limited, scheduled to be held on Tuesday, 29 September 2026 at 10:30 a.m. (IST) through Video Conferencing (VC) / Other Audio-Visual Means (OAVM).

The Notice is being sent electronically to Members whose email addresses are registered with the Company, the Registrar and Share Transfer Agent or the Depository Participants, in accordance with the applicable circulars issued by the Ministry of Corporate Affairs and SEBI.

The Notice of 46th Annual General Meeting is also available on the Company's website at following link: <https://pakka.com/wp-content/uploads/2026/09/46th-Annual-General-Meeting-Notice.pdf>.

Kindly take the above information on record.

Thanking you,

Yours faithfully,
for Pakka Limited

Sachin Kumar Srivastava
Company Secretary & Legal Head

Encl.: Notice of the 46th Annual General Meeting



46th Annual General Meeting

PAKKA LIMITED

Regd. Office: 312, Plaza Kalpana Society, 24/147, B-49, Birhana Road,
Kanpur, Uttar Pradesh - 208001, India

Corp. Office: Pakka Nagar, Ayodhya, Uttar Pradesh – 224 135, India

CIN: L24231UP1981PLC005294 | **T:** +91 78000 18989

E: connect@pakka.com | **Website:** https://www.pakka.com

Notice

NOTICE IS HEREBY GIVEN THAT THE 46TH ANNUAL GENERAL MEETING OF THE MEMBERS OF PAKKA LIMITED will be held on **Tuesday, the 29th September, 2026 at 10:30 a.m. (IST)** through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM"), to transact the following businesses:

ORDINARY BUSINESSES:

- To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2026 together with the reports of the Board of Directors and the Auditors thereon and, if thought fit, to pass the following resolution as an Ordinary Resolution:**

"RESOLVED THAT the Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2026 and the Board's Report and Auditors' Report thereon laid before this meeting, be and are hereby considered, approved and adopted".

- To receive, consider and adopt the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March, 2026 together with the report of the Auditors thereon and, if thought fit, to pass the following resolution as an Ordinary Resolution:**

"RESOLVED THAT the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March, 2026 and the report of the Auditors thereon laid before this meeting, be and are hereby considered, approved and adopted".

- To appoint a Director in place of Mr. Gautam Ghosh (DIN: 10371300), who retires by rotation and being eligible, offers himself for re-appointment and if thought fit, to pass the following resolution as an Ordinary Resolution:**

"RESOLVED THAT pursuant to the applicable provisions of the Companies Act, 2013, read with Articles of Association of the Company, Mr. Gautam Ghosh (DIN: 10371300), who retires by rotation and being eligible seeks re-appointment, be and is hereby re-appointed as an Executive Director of the Company liable to retire by rotation".

- To appoint a Director in place of Mr. Himanshu Kapoor (DIN: 07926807), who retires by rotation and being eligible, offers himself for re-appointment and if thought fit, to pass the following resolution as an Ordinary Resolution:**

"RESOLVED THAT pursuant to the applicable provisions of the Companies Act, 2013 read with Articles of Association of the Company, Mr. Himanshu Kapoor (DIN: 07926807), who retires by rotation and being eligible seeks re-appointment, be and is hereby re-appointed as a Non-Independent, Non-Executive Director of the Company liable to retire by rotation".

SPECIAL BUSINESSES

- Alteration of the Articles of Association by insertion of provisions relating to an Observer and a Nominee Director and, if thought fit, to pass the following resolution as a SPECIAL RESOLUTION:**

"RESOLVED THAT pursuant to Sections 5, 14, and 161(3) and other applicable provisions, if any, of the Companies Act, 2013 (the "Act"), read with the rules made thereunder, the applicable provisions of the Securities and Exchange

Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"), the Secretarial Standards issued by the Institute of Company Secretaries of India and subject to such approvals, consents and permissions as may be necessary, the consent of the members be and is hereby accorded to alter the Articles of Association of the Company by inserting the following new Article 90A, 90B, 90C, 90D and 90E immediately after existing Article 90 and before existing Article 91:"

"90A. Nominee Directors

- (1) Subject to the provisions of the Act, SEBI LODR and other applicable laws, the Board may appoint as a Nominee Director any person nominated:
 - (a) by the Central Government or any State Government by virtue of its shareholding in a Government company, where applicable;
 - (b) by any institution in pursuance of any law for the time being in force; or
 - (c) by any financial institution, bank, lender, debenture trustee, security trustee, investor or other body corporate pursuant to the provisions of any financing, investment, subscription, shareholders' or other agreement to which the Company is a party, provided that the relevant nomination right and appointment have been duly approved in accordance with the Act, these Articles, SEBI LODR and other applicable laws.
- (2) Every appointment of a Nominee Director shall be made by the Board at a duly convened meeting and shall be subject to receipt of the nominee's consent to act, disclosures of interest, declarations of eligibility and non-disqualification, security-clearance or other regulatory approvals where applicable, and approval of the members within the time prescribed under SEBI LODR and the Act.
- (3) The nominating person or entity may, by notice in writing to the Company, withdraw the nomination and nominate another eligible person in substitution; provided that any appointment, substitution or cessation shall take effect only upon completion of the corporate and regulatory actions required under the Act, SEBI LODR and other applicable laws. A Nominee Director shall vacate office upon withdrawal of nomination, cessation of the underlying nomination right, disqualification, vacation of office under the Act, or otherwise in accordance with applicable law.

- (4) A Nominee Director shall not be regarded as an Independent Director for the purposes of the Companies Act, 2013 or SEBI LODR.
- (5) Subject to applicable law, a Nominee Director shall have the same rights, duties, responsibilities and liabilities as any other Director of the Company. The Nominee Director shall act in accordance with Section 166 of the Act and in the best interests of the Company, and shall comply with the Company's codes and policies, including those relating to conflict of interest, confidentiality and prevention of insider trading.
- (6) No Nominee Director shall disclose to the nominating person or entity any unpublished price sensitive information, confidential information or other restricted information of the Company except where such disclosure is lawful, necessary for a legitimate purpose, covered by appropriate confidentiality safeguards and permitted under the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 and the Company's applicable codes and policies.
- (7) At all times, the appointment and continuance of any Nominee Director shall be subject to the maximum number of directors permitted under the Act and these Articles, and to compliance with the requirements relating to the composition, skills, diversity and independence of the Board and its committees under the Act and SEBI LODR."

"90B Unless the context otherwise requires, the terms listed below, when used in this Article 90B, Article 90C, Article 90D and Article 90E, shall have the meaning attached to them under this Article 90B, Article 90C, Article 90D and Article 90E of the Articles, and these terms shall be interpreted accordingly. In addition to the terms defined below, certain other capitalized terms are defined elsewhere in this Article 90B, Article 90C, Article 90D and Article 90E and whenever such terms are used in Article 90B, Article 90C, Article 90D and Article 90E, they shall have their respective defined meanings, unless the context, expressly or by necessary implication, requires otherwise. Any of the other terms used in this Article 90B, Article 90C, Article 90D and Article 90E, which is not specifically defined in the Article 90B, Article 90C, Article 90D and Article 90E, shall have the meaning ascribed to it in the Debenture Documents (defined hereafter).

"Debenture Documents" has the meaning given to the term in the Debenture Trust Deed.

“Debenture Trust Deed” means the debenture trust deed dated May 29, 2026, executed between the Company and the Debenture Trustee, for the issuance of the Debentures.

“Debentures” means, collectively, the Debentures (Senior Series) and the Debentures (Junior Series).

“Debenture Holders” means in relation to: (a) Debentures (Senior Series), the Debenture Holders (Senior Series); and (b) Debentures (Junior Series), the Debenture Holders (Junior Series).

“Debenture Holders (Junior Series)” means initially the Persons to whom the Offer Document(s) have been issued and who have subscribed to the Debentures (Junior Series), and thereafter means any Person shall be the Persons for the time being appearing in the Register of Beneficial Owners as the holders of the Debentures (Junior Series) and “Debenture Holder (Junior Series)” shall mean any such Person.

“Debenture Holders (Senior Series)” means initially the Persons to whom the Offer Document(s) have been issued and who have subscribed to the Debentures (Senior Series), and thereafter means any Person shall be the Persons for the time being appearing in the Register of Beneficial Owners as the holders of the Debentures (Senior Series) and “Debenture Holder (Senior Series)” shall mean any such Person.

“Debentures (Junior Series)” means the Tranche I Debentures (Junior Series), Tranche II Debentures (Junior Series), Tranche III Debentures (Junior Series), Tranche IV Debentures (Junior Series) and Tranche V Debentures (Junior Series).

“Debentures (Senior Series)” means the Tranche I Debentures (Senior Series), Tranche II Debentures (Senior Series), Tranche III Debentures (Senior Series), Tranche IV Debentures (Senior Series) and Tranche V Debentures (Senior Series).

“Debenture Trustee” shall mean Catalyst Trusteeship Limited.

“Event of Default” shall have the meaning ascribed to the term in the Debenture Trust Deed.

“Tranche I Debentures (Junior Series)” means 22,500 (Twenty-Two Thousand and Five Hundred) unlisted, unrated, junior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 225,00,00,000 (Indian Rupees Two Hundred Twenty-Five Crores).

“Tranche I Debentures (Senior Series)” means 15,000 (Fifteen Thousand) unlisted, unrated, senior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 150,00,00,000 (Indian Rupees One Hundred Fifty Crores).

“Tranche II Debentures (Junior Series)” means 3,000 (Three Thousand) unlisted, unrated, junior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 30,00,00,000 (Indian Rupees Thirty Crores).

“Tranche II Debentures (Senior Series)” means 2,000 (Two Thousand) unlisted, unrated, senior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 20,00,00,000 (Indian Rupees Twenty Crores).

“Tranche III Debentures (Junior Series)” means 3,000 (Three Thousand) unlisted, unrated, junior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 30,00,00,000 (Indian Rupees Thirty Crores).

“Tranche III Debentures (Senior Series)” means 2,000 (Two Thousand) unlisted, unrated, senior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 20,00,00,000 (Indian Rupees Twenty Crores).

“Tranche IV Debentures (Junior Series)” means 1,500 (One Thousand Five Hundred) unlisted, unrated, junior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 15,00,00,000 (Indian Rupees Fifteen Crores).

“Tranche IV Debentures (Senior Series)” means 1,000 (One Thousand) unlisted, unrated, senior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 10,00,00,000 (Indian Rupees Ten Crores).

“Tranche V Debentures (Junior Series)” means 2,400 (Two Thousand Four Hundred) unlisted, unrated, junior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 24,00,00,000 (Indian Rupees Twenty-Four Crores).

“Tranche V Debentures (Senior Series)” means 1,600 (One Thousand Six Hundred) unlisted, unrated, senior, secured, redeemable, non-convertible debentures of a face value of INR 1,00,000 (Indian Rupees One Lakh), aggregating up to INR 16,00,00,000 (Indian Rupees Sixteen Crores).

90C Special provisions relating to the Debentures

Notwithstanding anything inconsistent contained in the remaining Articles, but always subject to the Companies Act, 2013, the SEBI Listing Regulations and other applicable law, the provisions in these Articles shall be applicable in so far and to the extent that they are not contrary to or inconsistent with the provisions of Article 90B, Article 90C, Article 90D and Article 90E. In the event there is any inconsistency between any provisions in these Articles and Article 90B, Article 90C, Article 90D and Article 90E, the provisions in Article 90B, Article 90C, Article 90D and Article 90E shall prevail and override the conflicting provisions of these Articles.

90D Pursuant to the terms of the Debenture Trust Deed and the Debenture Documents and notwithstanding anything to the contrary contained in these Articles:

- (i) The Debenture Trustee acting on the instructions of the Debenture Holders in accordance with the terms of the Debenture Trust Deed, shall have a right to appoint an observer on the board of directors of the Company ("Observer"). Provided that, in addition to the foregoing, the Debenture Trustee shall have a right to appoint a nominee director (hereinafter referred to as the "Nominee Director"), upon occurrence of an Event of Default. (howsoever described) under the Debenture Documents.
- (ii) The Nominee Director and the Observer shall be entitled to receive all notices, agendas, etc. and attend all general meetings and board meetings of the Company (including meetings of the committees of the board of directors of the Company). The Observer may attend committee meetings only as an observer or invitee and shall not be treated as a member of any committee where applicable law requires membership to consist only of directors or prescribes a particular committee composition of directors and independent directors
- (iii) The Nominee Director and the Observer shall:
 - (a) not be liable to retire by rotation nor required to hold any qualification shares; and
 - (b) The Nominee Director may be appointed to a committee of the Board only where permitted by applicable law and the prescribed

composition of that committee. The Observer shall not be a member of any statutory committee.

- (iv) The Nominee Director and the Observer may subject to the provisions of the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 and the Company's codes and policies pursuant thereto, furnish to the Debenture Trustee reports of proceedings of such meetings and the Company shall not have any objection to the same.
- (v) The Company shall appoint the Nominee Director on its board of directors forthwith on receiving a nomination notice from the Debenture Trustee and in any case within 5 (five) Business Days from the receipt of such nomination notice from the Debenture Trustee, subject to receipt of disclosures by the Nominee Director and completion of procedures for the appointment of the Nominee Director, in each case as may be required under applicable laws.
- (vi) The Company undertakes to take all corporate actions as may be necessary to effectuate the appointment of the Observer and the Nominee Director on its board of directors (including amendment of its constitutional documents).
- (vii) The Nominee Director and the Observer shall be removed, replaced or substituted by a notice in writing by the Debenture Trustee addressed to the Company which shall (unless otherwise indicated by the Debenture Trustee) take effect as soon as reasonably practicable, upon such a notice being delivered to the Company.
- (viii) The Company shall send copies of any notices of the meetings of the board and any notices related to the meetings of the shareholders to the Nominee Director and the Observer in advance of such meetings along with the agenda and other relevant documentation and information in relation to each such meeting.
- (ix) If the Nominee Director or the Observer is unable to attend any meeting of the board, it shall be entitled to appoint a proxy to attend the meeting, as a special invitee, who shall have all rights and powers that would otherwise be exercised by the Nominee Director or the Observer, and all reasonable and documented costs associated with

the appointment of such proxy by the Nominee Director/ Observer shall be borne by the Company.

- (x) Any reasonable and documented costs and expenses incurred by the Nominee Director/Observer by virtue of his position and role as an appointed nominee director/ observer of the Company shall be borne solely by the Company.
- (xi) The Nominee Director shall be entitled to the same rights and privileges as any other director on the board including the benefit of any applicable director's and officers' liability insurance. It is clarified that the Nominee Director shall not be entitled to receive any remuneration or sitting fees.
- (xii) The Company shall ensure that the Nominee Director shall be entitled to the same indemnities as the other directors, and the Nominee Director shall be indemnified by the Company against any and all losses arising out of or in connection with its actions pursuant to such appointment as Nominee Director.
- (xiii) The Nominee Director and the Observer shall not be personally liable or responsible for day-to-day management or affairs of the Company to the public or any Governmental Authority, or for any inaction, mistake or non-compliance relating to the management of the affairs of the Company by its board of directors or otherwise.
- (xiv) The Company shall ensure that the Nominee Director and the Observer are not, and not deemed to be, "officers in default" or "persons in-charge" or "key managerial personnel" of the Company. The Observer shall be admitted by the Board as a non-voting invitee and shall not, by reason only of such appointment, be or be deemed to be a "director", "officer", "key managerial personnel", "officer in default" or "person in charge of the Company." The Observer shall have no right to vote at any meeting and shall not be counted for the purposes of quorum.

90E Until the Final Settlement Date (as defined under the Debenture Trust Deed), Articles 90A to 90E shall not be amended, modified or deleted in a manner materially adverse to the rights of the Debenture Holders or the Debenture Trustee without the prior written consent required under the Debenture Documents, subject always to the Act and applicable law."

"RESOLVED FURTHER THAT the Board of Directors of the Company (including any committee thereof) and the Company Secretary be and are hereby severally authorised to finalise, sign and file the altered Articles of Association, Form MGT-14 and all other forms, returns and documents with the Registrar of Companies and the stock exchanges; make necessary entries and annotations in every copy of the Articles; issue certified copies; and do all acts, deeds, matters and things necessary or expedient to give effect to this resolution, including accepting such modifications as may be required by any regulatory authority, provided that such modifications do not materially alter the substance approved by the members."

6. To approve the clarification to the objects of the preferential issue of equity shares and fully convertible warrants approved by the members vide special resolutions passed at the Extraordinary General Meeting held on May 05, 2026 ("preferential issue") and, if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 42, 62(1)(c), 102 and other applicable provisions, if any, of the Companies Act, 2013 (**"the Act"**) read with the Companies (Prospectus and Allotment of Securities) Rules, 2014, the Companies (Share Capital and Debentures) Rules, 2014, the Companies (Management and Administration) Rules, 2014 and other applicable rules made thereunder, Regulation 162A and other applicable provisions of Part VI of Chapter V of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (**"SEBI ICDR Regulations"**), Regulations 30, 32 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (**"SEBI Listing Regulations"**), Secretarial Standard-1 on Meetings of the Board of Directors and Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India, and the Memorandum and Articles of Association of the Company, and subject to such other approvals, permissions and sanctions as may be necessary, and based on the recommendation of the Audit Committee at its meeting held on August 13, 2026 and the Board of Directors at its meeting held on August 14, 2026, the clarification as per the details provided in the Explanatory statement attached hereto, to the objects and utilisation of the Proceeds of the preferential issue of Equity Shares and Fully Convertible

Warrants approved by the Members vide Special Resolutions passed at the Extraordinary General Meeting held on May 05, 2026 ("**Preferential Issue**"), be and are hereby approved and taken on record.

RESOLVED FURTHER THAT the Board of Directors of the Company, be and is hereby authorised, on behalf of the Company, to make all requisite filings and disclosures with the Stock Exchanges under the SEBI Listing Regulations, to correspond with and obtain formal written confirmation from Canara Bank regarding the prepayment penalty waiver referred to above, to furnish a certified copy of this resolution to the agency appointed under Regulation 162A of the SEBI ICDR Regulations and to any other authority as may be required, to file such forms and returns as may be required with the Registrar of Companies, and to do all such other acts, deeds, matters and things as

may be considered necessary, expedient or incidental for giving effect to this resolution, including settling any question, difficulty or doubt that may arise in this regard, and that the decision of the Board in this regard shall be final and conclusive."

**By Order of the Board of Directors,
for Pakka Limited**

Place: Ayodhya
Date: 14.08.2026

Sachin Kumar Srivastava
Company Secretary & Corporate Finance Head
FCS No.: 11111

NOTES:

1. The Ministry of Corporate Affairs ("MCA"), vide General Circular No. 03/2025 dated 22 September 2025, has permitted companies to continue holding Annual General Meetings ("AGMs") through Video Conferencing ("VC") or Other Audio-Visual Means ("OAVM") until further orders, in accordance with the requirements prescribed under paragraphs 3 and 4 of General Circular No. 20/2020 dated 5 May 2020, read with General Circular Nos. 14/2020 dated 8 April 2020 and 17/2020 dated 13 April 2020, and other applicable circulars issued in this regard (collectively, the "MCA Circulars"). Accordingly, in compliance with the provisions of the Companies Act, 2013 (the "Act"), the rules made thereunder, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "SEBI Listing Regulations"), and the MCA Circulars, the 46th Annual General Meeting ("AGM") of the Company is being convened through VC/OAVM, without the physical presence of the Members at a common venue. The Registered Office of the Company shall be deemed to be the venue of the AGM. The MCA Circulars permit the holding of the AGM through VC/OAVM but do not extend the statutory period prescribed under the Act for holding the AGM.
2. The Statement pursuant to Section 102(1) of the Companies Act, 2013, setting out the material facts relating to the special business under Item No.5 and 6 forms part of this Notice. Additional information, pursuant to Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ('SEBI Listing Regulations') and Secretarial Standard - 2 on General Meetings, issued by The Institute of Company Secretaries of India, in respect of the Directors retiring by rotation and seeking re-appointment at this Annual General Meeting ('Meeting' or 'AGM') is furnished as Annexure to this Notice.
3. **PURSUANT TO THE PROVISIONS OF THE ACT, A MEMBER ENTITLED TO ATTEND AND VOTE AT THE AGM IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON HIS/HER BEHALF, AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY. SINCE THIS AGM IS BEING HELD PURSUANT TO THE MCA CIRCULARS THROUGH VC OR OAVM, THE REQUIREMENT OF PHYSICAL ATTENDANCE OF MEMBERS HAS BEEN DISPENSED WITH. ACCORDINGLY, IN TERMS OF THE MCA CIRCULARS, THE FACILITY FOR APPOINTMENT OF PROXIES BY THE MEMBERS WILL NOT BE AVAILABLE FOR THIS AGM AND HENCE THE PROXY FORM, ATTENDANCE SLIP AND ROUTE MAP OF THE AGM ARE NOT ANNEXED TO THIS NOTICE.**
4. Corporate and institutional Members intending to appoint an authorised representative pursuant to Sections 112 and 113 of the Act to attend and participate in the AGM through VC/OAVM and vote through remote e-voting or e-voting during the AGM are requested to:
 - a. email a scanned certified copy of the relevant Board Resolution/Power of Attorney/Authority Letter, together with the attested specimen signature of the authorised representative, to the Scrutinizer at amitguptacs@gmail.com, with copies marked to evoting@nsdl.com and investor@pakka.com; or
 - b. upload the relevant Board Resolution/Power of Attorney/Authority Letter by using the **"Upload Board Resolution/Authority Letter"** facility available under the **"e-Voting"** tab in their NSDL login.
5. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act.
6. In case of joint holders attending the AGM, only such a joint holder who is higher in the order of the names as per the Register of Members of the Company, as of the cut-off date, will be entitled to vote at the Meeting.
7. **DISPATCH OF AGM NOTICE AND ANNUAL REPORT**
 - a. **Electronic dispatch and availability**
In compliance with the MCA Circulars and Regulations 36(1)(a) to 36(1)(c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI Listing Regulations"), the Notice convening the 46th Annual General Meeting ("AGM"), together with the Annual Report for FY 2025-26, is being sent electronically to Members whose email addresses are registered with the Company, its Registrar and Transfer Agent ("RTA"), the Depository Participants ("DPs") or the Depositories.

In accordance with Regulation 36(1)(b) of the SEBI Listing Regulations, a letter containing the web-link and exact path for accessing the Annual Report is being sent to Members whose email addresses are not registered with the Company, RTA, DPs or Depositories.

Pursuant to Regulation 36(l)(c) of the SEBI Listing Regulations, a physical copy of the Annual Report will be sent to any Member upon request at investor@pakka.com, mentioning the Member's name, Folio No./DP ID and Client ID.

The Notice and Annual Report will also be available on the Company's website at <https://pakka.com/investor/>, on the websites of BSE Limited at www.bseindia.com and the National Stock Exchange of India Limited at www.nseindia.com, and on NSDL's e-voting website at www.evoting.nsdl.com.

b. Registration or updating of email address

Members holding shares in dematerialised form are requested to register or update their email address and mobile number with their respective DP. Members holding securities in dematerialised form with NSDL may also use NSDL's online facility at <https://eservices.nsdl.com/kyc-attributes/#/> login, subject to the applicable NSDL procedure.

Members holding shares in physical form are requested to register or update their email address by submitting duly completed Form ISR-1, together with the prescribed supporting documents, to Skyline Financial Services Private Limited, the Company's RTA. The applicable forms are available at <https://www.skylinerta.com/pages/service-requests-kyc-forms.php>

8. SEBI, vide Master Circular No. SEBI/HO/OIAE/OIAE_IAD-3/P/CIR/2023/195 dated 28 December 2023, as amended from time to time, has established a common Online Dispute Resolution Portal ("ODR Portal") for resolving disputes arising in the Indian securities market. After exhausting the available grievance-redressal mechanisms with the Company/RTA and through SEBI's SCORES platform, investors may initiate dispute resolution through the ODR Portal at <https://smartodr.in/login>, which may also be accessed through the investor section of the Company's website at <https://pakka.com/investor/>.
9. Pursuant to Clause 3A(II) of MCA General Circular No. 20/2020 dated 5 May 2020, the Board of Directors considers the Special Businesses set out in Item No.5 and 6 of this Notice to be unavoidable and, accordingly, the same is proposed to be transacted at the AGM.
10. The Members may join the AGM through VC/OAVM from 30 minutes before the scheduled commencement of the AGM and up to 15 minutes thereafter, by following the procedure set out in this Notice. The Company is also providing a live webcast of the proceedings of the AGM, which may be accessed through

the NSDL e-voting website at www.evoting.nsdl.com using the prescribed login credentials. The facility for participation through VC/OAVM will be available to at least 1,000 Members on a first-come-first-served basis. This restriction shall not apply to large shareholders holding 2% or more of the share capital, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, the Scrutinizer and other persons entitled to attend the AGM without restriction under the MCA Circulars.

11. The Board of Directors has not recommended any dividend on the equity shares of the Company for the financial year ended 31 March 2026. Accordingly, no item relating to declaration of dividend forms part of the business of this AGM.
12. In terms of Regulation 40(1) of the SEBI Listing Regulations, requests for transfer of securities shall not ordinarily be processed unless the securities are held in dematerialised form, except in cases of transmission or transposition and as otherwise permitted by SEBI. SEBI, vide Circular No. **HO/38/13/11(2)2026-MIRSD-POD/I/3750/2026 dated 30 January 2026**, has opened a special window from **5 February 2026 to 4 February 2027** for the transfer and dematerialisation of physical securities sold or purchased before 1 April 2019, including eligible transfer requests previously rejected, returned or not attended to owing to deficiencies in documentation or process. Securities transferred under this special window shall be credited to the transferee only in dematerialised form and shall remain under lock-in for one year from the date of registration of transfer. Eligible Members may contact the Company's RTA for the prescribed procedure and documentation.
13. Members holding securities in physical form are encouraged to dematerialise their holdings. SEBI, vide Master Circular No. **HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated 6 February 2026**, has prescribed that securities shall be issued only in dematerialised form while processing investor service requests, including requests relating to duplicate securities certificates, claims from the unclaimed suspense account, renewal or exchange, endorsement, subdivision or splitting, consolidation, transmission and transposition. Members should submit such requests to Skyline Financial Services Private Limited, the Company's Registrar and Transfer Agent ("RTA"), using the applicable forms, including duly completed and signed Form ISR-4, available at Skyline's Service Requests-KYC Forms page. Requests will be processed subject to the relevant folio being KYC-compliant. Members may contact the RTA at admin@skylinerta.com for assistance.

14. Members are requested to note that, dividends if not encashed for a period of 7 years from the date of transfer to the Unpaid Dividend Account of the Company, are liable to be transferred to the Investor Education and Protection Fund ("IEPF"). The shares in respect of such unclaimed dividends for 7 consecutive years are also liable to be transferred to the Demat account of the IEPF Authority. The Members, whose unclaimed dividends/ shares have been transferred to IEPF, may write to the Company/ RTA for advising the procedure for claiming the shares / dividend from IEPF Authority. On the shareholder/ Claimant complying with the procedure advised and submitting the required documents, the Company shall issue Entitlement Letter. The Members can submit the Entitlement Letter along with Form IEPF-5 and other required documents as mentioned at www.iepf.gov.in and claim their shares from IEPF Authority. For details, please refer to the corporate governance report which is a part of this Annual Report and the investor page on the Company's website <https://www.pakka.com>. The unclaimed/unencashed dividends for the following financial years shall be transferred by the Company to the Investor Education and Protection Fund (IEPF), on the dates specified against the year:

Due dates for transfer to IEPF account of unclaimed dividends declared by the company till date are as under:

Particulars	Due date of Transfer
Final Dividend March 31, 2019	October 21, 2026
Final Dividend March 31, 2020	November 1, 2027
Final Dividend March 31, 2021	October 31, 2028
Final Dividend March 31, 2022	October 31, 2029
Final Dividend March 31, 2023	October 31, 2030

15. Members are requested to keep their PAN, postal address, email address, mobile number, bank account details, nomination and other KYC particulars updated:
- For securities held in dematerialised form:** Members should submit the relevant details or changes to their respective Depository Participant ("DP") in the manner prescribed by the DP.
 - For securities held in physical form:** Members should submit duly completed Form ISR-1, together with the prescribed supporting documents, to Skyline Financial Services Private Limited, the Company's Registrar and Transfer Agent ("RTA"). The applicable forms are available at Skyline's Service Requests-KYC Forms page.

Members who have not registered their email addresses are requested to do so with their respective DP, in the case of dematerialised holdings, or with the RTA, in the case of physical holdings, to enable the timely receipt of the Company's communications electronically.

- As per the provisions of Section 72 of the Act, the facility for making a nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nominations are requested to register the same by submitting Form No. SH- 13. If a Member desires to cancel the earlier nomination and record a fresh nomination, he may submit the same in Form No. SH-14. Members who are either not desiring to register for Nomination or would want to opt-out, are requested to fill out and submit Form No. ISR-3. The said forms can be downloaded from the RTA's website at <https://www.skylinerta.com>. Members are requested to submit the said form to their DP in case the shares are held in electronic form and to the RTA in case the share are held in physical form, quoting their folio no.
 - Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or RTA, the details of such folios together with the share certificates and self- attested copies of the PAN card of the holders for consolidating their holdings in one folio. A consolidated share certificate will be issued to such Members after making the requisite changes. The consolidation will be processed in demat form.
 - During the AGM, Members may access the electronic copy of the Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and the Register of Contracts and Arrangements in which Directors are interested maintained under Section 189 of the Act. Members desiring inspection of statutory registers and other relevant documents may send their request in writing to the Company at investor@pakka.com latest by **Friday, 25th September, 2026 (upto 5.00 p.m.)**.
- To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised not to leave their Demat account(s) dormant for long. Periodic statements of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
- Members whose email addresses are not registered and who require a user ID and password for e-voting may send a request to evoting@nsdl.com specifying their name, Folio No./DP ID and Client ID, PAN and registered address, together

with such supporting documents as may be required by NSDL. Members may also contact Skyline Financial Services Private Limited, the Company's RTA, at admin@skylinerta.com for assistance.

In terms of SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9 December 2020, individual Members holding securities in dematerialised form may access the e-voting facility through their demat accounts or the websites of their Depositories or Depository Participants, using their existing login credentials. Such Members should ensure that their email address and mobile number are correctly registered with their respective Depository Participant.

Members are requested to refer to Step 1(A)–"Login method for individual shareholders holding securities in dematerialised form" in the e-voting instructions forming part of this Notice.

20. Members of the Company holding shares either in physical form or in electronic form as of the cut-off date of **Wednesday, 23rd September, 2026** may cast their vote by remote e-voting. The remote e-voting period commences on **Saturday, 26th September, 2026, at 9:00 a.m. (IST)** and ends on **Monday, 28th September, 2026, at 5:00 p.m. (IST)**. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently. The voting rights of the Members (for voting through remote e-voting before the AGM and e-voting during the AGM) shall be in proportion to their share of the paid-up equity share capital of the Company as of the cut-off date of **Wednesday, 23rd September, 2026**. Subject to receipt of the requisite majority of votes, the resolutions shall be deemed to have been passed on the date of the AGM, i.e. Tuesday, 29 September 2026. The Notice of the AGM indicating the instructions for the remote e-voting process can be downloaded from the NSDL's website www.evoting.nsdl.com or the Company's website www.pakka.com.
21. Members will be provided with the facility for voting through an electronic voting system during the video conferencing proceedings at the AGM and Members participating at the AGM, who have not already cast their vote by remote e-voting, will be eligible to exercise their right to vote during such proceedings of the AGM. Members who have cast their vote by remote e-voting prior to the AGM will also be eligible to participate at the AGM but shall not be entitled to cast their vote again on such resolutions for which the Member has already cast the vote through remote e-voting.

22. A person whose name is recorded in the Register of Members or the Register of Beneficial Owners maintained by the depositories as on the cut-off date i.e. **Wednesday, 23rd September, 2026** shall be entitled to avail of the facility of remote e-voting before the AGM as well as e-voting during the AGM. Any person who acquires shares of the Company after dispatch of this Notice and holds shares as on the cut-off date may obtain the User ID and password by following the procedure specified in the e-voting instructions below or by sending a request to evoting@nsdl.com.
23. The Board of Directors has appointed Mr. Amit Gupta, Practicing Company Secretary (Membership No. FCS 5478 & CP No. 4682) as the Scrutinizer to scrutinize the remote e-voting process before the AGM as well as e-voting process during the AGM fairly and transparently.
24. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, unblock the votes cast through e-voting (i.e. votes cast during the AGM and votes cast through remote e-voting) and will submit a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or any other person authorized by him in writing, who shall countersign the same. The results will be announced not later than 2 working days from the conclusion of the AGM. The result declared along with the Scrutinizer's Report shall be forwarded to National Stock Exchange of India Limited and BSE Limited, where the shares of the Company are listed. The results along with the Scrutinizer's Report shall also be placed on the website of NSDL and will also be displayed on the Company's website at <https://www.pakka.com>.

Members seeking any information with regard to the financial statements or any matter to be placed at the AGM, are requested to write to the Company on or before Friday, 25th September, 2026 through e-mail on investor@pakka.com. The same will be replied by the Company suitably.
25. Members who would like to express their views/ ask questions as a speaker at the Meeting may pre-register themselves by sending a request from their registered email address mentioning their names, DP ID and Client ID/folio number, PAN, and mobile number at investor@pakka.com between Friday, 18th September, 2026 (9.00 a.m. IST) and Friday, 25th September, 2026 (5.00 p.m. IST). Only those Members who have pre-registered themselves as a speaker on the dedicated email id investor@pakka.com will be allowed to express their views/ask questions during the AGM.

When a pre-registered speaker is invited to speak at the meeting, but he / she does not respond, the next speaker will be invited to speak. Accordingly, all speakers are requested to get connected to a device with a video/ camera along with good Internet speed. The Company reserves the right to restrict the number of questions and number of speakers, as appropriate, for smooth conduct of the AGM.

26. THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING, VOTING DURING THE MEETING, AND JOINING THE ANNUAL GENERAL MEETING ARE AS UNDER:

1. Pursuant to MCA General Circular No. 03/2025 dated 22 September 2025, read with General Circular No. 20/2020 dated 5 May 2020, General Circular Nos. 14/2020 dated 8 April 2020 and 17/2020 dated 13 April 2020, and other applicable circulars issued by the Ministry of Corporate Affairs ("MCA") from time to time (collectively, the "MCA Circulars"), the 46th Annual General Meeting ("AGM") of the Company is being convened through Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM"), without the physical presence of Members at a common venue, in compliance with the Companies Act, 2013 ("Act"), the rules made thereunder and the SEBI Listing Regulations.
2. Since the AGM is being held through VC/OAVM, the facility for appointment of proxies by Members will not be available and, accordingly, the Proxy Form, Attendance Slip and Route Map are not annexed to this Notice. However, corporate Members may appoint authorised representatives pursuant to Sections 112 and 113 of the Act to attend and participate in the AGM through VC/OAVM and cast their votes through remote e-voting or e-voting during the AGM.
3. Members may join the AGM through VC/OAVM from 30 minutes before the scheduled commencement of the AGM and up to 15 minutes thereafter by following the procedure set out in this Notice. The facility for participation through VC/OAVM will be available to at least 1,000 Members on a first-come, first-served basis. This restriction will not apply to large shareholders holding 2% or more of the share capital, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors and other persons entitled to attend the AGM without restriction under the MCA Circulars.

4. The attendance of Members participating in the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act.
5. Pursuant to Section 108 of the Act, Rule 20 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of the SEBI Listing Regulations, Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India and SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9 December 2020**, each as amended, the Company is providing its Members with the facility to cast their votes electronically on the businesses set out in this Notice. The Company has engaged National Securities Depository Limited ("NSDL") to provide the facilities for remote e-voting, participation in the AGM through VC/OAVM and e-voting during the AGM. Members who have cast their votes through remote e-voting may attend the AGM but shall not be entitled to vote again during the AGM.
6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at <https://pakka.com/>. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period begins on Saturday, 26th September, 2026 at 09:00 A.M. and ends on Monday, 28th September, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the cut-off date i.e. Wednesday, 23rd September, 2026 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Wednesday, 23rd September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	i. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. ii. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. iii. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp iv. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your 16 digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. v. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there are also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/ CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
- Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
- A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

- Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

- Password details for shareholders other than Individual shareholders are given below:
- If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- How to retrieve your 'initial password'?
 - If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - If your email ID is not registered, please follow steps mentioned below **in process for those shareholders whose email ids are not registered.**
- If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - Click on **"Forgot User Details/Password?"** (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - Physical User Reset Password?"** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

- vii) After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
- viii) Now, you will have to click on "Login" button.
- ix) After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to amitguptacs@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on

"Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: 022 - 4886 7000 or send a request at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), Aadhaar (self attested scanned copy of Aadhaar Card) by email to investor@pakka.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), Aadhaar (self attested scanned copy of Aadhaar Card) to investor@pakka.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1(A)** i.e. **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM" placed under **"Join meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/ Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have

forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/ Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/ folio number, email id, mobile number at investor@pakka.com. The same will be replied by the company suitably.

**By Order of the Board of Directors,
for Pakka Limited**

Place: Ayodhya

Date: 14.08.2026

Sachin Kumar Srivastava
Company Secretary & Corporate Finance Head
FCS No.: 11111

EXPLANATORY STATEMENT UNDER SECTION 102(1) OF THE COMPANIES ACT, 2013 (“the Act”)

As required by Section 102(1) of the Companies Act, 2013 (the “Act”), the following Explanatory Statement sets out all material facts relating to the special businesses mentioned under Item No.5 and 6 of the accompanying Notice dated 14th August, 2026.

ITEM NO. 5

The existing Articles of Association of the Company contain provisions relating to Additional Directors under Article 90, Alternate Directors under Article 91 and casual vacancies under Article 92. However, they do not expressly provide for the admission of an observer pursuant to a financing arrangement or the appointment of a nominee director in the manner contemplated under the Debenture Trust Deed referred to below. Accordingly, it is proposed to insert new Articles 90A to 90E relating to the appointment, rights and obligations of an Observer and a Nominee Director.

The Company has executed a debenture trust deed dated 29 May 2026 with Catalyst Trusteeship Limited, acting as the debenture trustee for the holders of the debentures issued by the Company (“Debenture Trust Deed”). The Debenture Trust Deed forms part of a financing arrangement involving the issuance of Senior Series and Junior Series secured, redeemable, non-convertible debentures aggregating up to ₹540 crore, of which debentures aggregating ₹425 crore had been allotted up to the date of this Notice.

Under the Debenture Trust Deed, the Debenture Trustee, acting on the instructions of the Debenture Holders in accordance with its terms, is entitled to nominate one person as a non-voting observer on the Board (“Observer”) and, upon the occurrence of an Event of Default, to nominate a person for appointment as a nominee director on the Board (“Nominee Director”). Upon the appointment of a Nominee Director, the Debenture Trustee is not required to continue with the Observer, in accordance with the terms of the Debenture Trust Deed.

The Debenture Trust Deed requires the Company to take the corporate actions necessary to give effect to these rights, including amendment of its constitutional documents. The related transaction documents require the Company, by the earlier of 30 September 2026 or the meeting of Members held immediately after

the relevant date of allotment, to provide a certified copy of the amended Articles permitting the admission of an Observer and the appointment of a Nominee Director in accordance with the Debenture Trust Deed.

The Board of Directors, at its meeting held on 14 August 2026, approved the proposed alteration of the Articles of Association, subject to the approval of the Members, to enable the admission of an Observer and the appointment of a Nominee Director pursuant to the Debenture Trust Deed.

The Observer will participate solely as a non-voting invitee and will not be counted for the purpose of quorum. The Observer will not, merely by reason of such appointment, be regarded as a director, officer, key managerial personnel, officer in default or person in charge of the Company. This clarification shall remain subject to applicable law and the actual role and conduct of the Observer.

Section 161(3) of the Companies Act, 2013 (“Act”) permits the Board, subject to the Articles of Association, to appoint a person as a director nominated by an institution pursuant to any law or agreement. Accordingly, proposed Articles 90A to 90E authorise the Board to appoint a person nominated by the Debenture Trustee as a Nominee Director upon the occurrence of an Event of Default, subject to the Act, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”), the Articles of Association and other applicable corporate and regulatory requirements. No Nominee Director is being appointed pursuant to the resolution set out at Item No. 5.

The Observer and the Nominee Director may receive notices, agendas and other relevant papers and attend the applicable meetings, subject to the Act, the SEBI Listing Regulations, the SEBI (Prohibition of Insider Trading) Regulations, 2015, the Company’s codes and policies, applicable confidentiality obligations, conflict-of-interest requirements and restrictions relating to unpublished price sensitive information. The Observer may attend meetings of Board committees only as a non-voting observer or invitee and shall not be treated as a member of any committee. A Nominee Director may be appointed as a member of a Board committee only where permitted by applicable law and the prescribed composition requirements of that committee.

Every appointment of a Nominee Director will be considered and made by the Board at a duly convened meeting and will remain subject to the nominee's eligibility, consent, disclosures and declarations, receipt of applicable regulatory clearances, Board-composition requirements and approval of the Members within the period prescribed under applicable law. The Nominee Director will have the same statutory duties, responsibilities and liabilities as any other director and will be required to comply with Section 166 of the Act and act in the best interests of the Company.

Pursuant to Sections 5 and 14 of the Act, the proposed alteration of the Articles requires approval of the Members by way of a Special Resolution. Following approval by the Members, the Company will file the Special Resolution and the prescribed documents with the Registrar of Companies in Form MGT-14 within the statutory period and make the applicable disclosures to the Stock Exchanges. Every copy of the Articles of Association issued after registration of the alteration will reflect the amendment in accordance with Section 15 of the Act.

None of the Directors or Key Managerial Personnel of the Company or their respective relatives is concerned or interested, financially or otherwise, in the resolution set out at Item No. 5, except to the extent of their respective shareholding, if any, in the Company. No person has been nominated or is presently proposed to be appointed as the Nominee Director or designated as the Observer pursuant to this resolution.

A copy of the existing Articles of Association, the draft amended Articles showing the proposed insertion of Articles 90A to 90E and the relevant provisions of the Debenture Trust Deed will be available for inspection by the Members electronically and at the Registered Office of the Company during the period and business hours specified in this Notice and electronically during the AGM, in accordance with applicable law and Secretarial Standard-2.

The Board of Directors considers the proposed alteration to be in the interests of the Company and recommends the Special Resolution set out at Item No. 5 of this Notice for approval by the Members.

ITEM NO. 6

The Members of the Company, at the Extraordinary General Meeting held on May 05, 2026, approved, by way of Special Resolutions passed under Items No. 2 and 3 of the Notice thereof, the preferential issue of up to 27,20,000 (Twenty-Seven Lakh Twenty Thousand) Equity Shares to persons belonging to the Non-Promoter category and up to 90,90,000 (Ninety Lakh Ninety Thousand) Fully Convertible Warrants to persons belonging to the Promoters' Group category,

aggregating up to INR 129,91,00,000/- ("**Preferential Issue**"). The entire proceeds of the Preferential Issue were disclosed to be utilised towards funding of 'Project Jagriti' – the Company's ongoing capital expenditure programme at its existing manufacturing facility at Ayodhya, comprising, inter alia, installation of a new paper machine (PM-4), enhancement of the installed capacity of PM-3, augmentation of pulp mill capacity, and installation of an additional 15 MW captive power plant.

Allotment, listing and dematerialisation pursuant to the Preferential Issue:

Pursuant to the aforesaid Members' approval and the in-principle approvals granted by NSE (Ref. No. NSE/LIST/54578 dated May 20, 2026) and BSE (Ref. No. LOD/PREF/PB/FIP/274/2026-27 dated May 25, 2026), the Fund Raising Committee of the Board, at its meeting held on June 09, 2026:

- (a) allotted 27,20,000 Equity Shares of face value INR 10/- each at an issue price of INR 110/- each (including securities premium of INR 100/- per share), aggregating INR 29,92,00,000/-, to the Non-Promoter Allottees (Neo Special Credit Opportunities Fund and its affiliated schemes); and
- (b) allotted 77,00,000 Fully Convertible Warrants at an issue price of INR 110/- each, aggregating INR 84,70,00,000/-, to Yash Agro Products Limited (Promoters' Group), against receipt of 25% upfront consideration of INR 21,17,50,000/-,

It is relevant to mention that 13,90,000 Warrants offered to the said Promoter Group allottee remained unsubscribed. Accordingly, the aggregate amount received by the Company pursuant to the above allotments, between June 08, 2026 and June 09, 2026, was INR 51,09,50,000/- (Indian Rupees Fifty One Crore Nine Lakh Fifty Thousand only) and the balance INR 74,99,25,000 shall be received on exercise of 77,00,000 Fully Convertible Warrants.

Clarification on the Objects & Utilisation of Issue Proceeds

The objects of the preferential issue of equity shares and fully convertible warrants approved by the members vide special resolutions passed at the extraordinary general meeting held on May 05, 2026 are proposed to be clarified to include repayment of term loans up to an amount not exceeding INR 50 crores, taken for the implementing the 'Jagriti Project', as stated in the explanatory statement provided in the notice convening extraordinary general meeting held on May 05, 2026.

The term loan of up to INR 200,00,00,000/- was sanctioned to the Company by Canara Bank vide Sanction Memorandum dated March 03, 2025 (Ref. No. MCCW:LUCK:PAKKA:ON:2339:2024-25), as subsequently modified vide Sanction

Memorandum Ref. No. MCCV:LUCK:PL-3006:2025-26 dated July 22, 2025 and Sanction Memorandum-ROI Ref. No. MCCW:LUCK:PAKKA:ON:2416:2024-25 dated March 18, 2025 (**"Term Loan"**), for the "Modernisation and expansion of existing unit of the Company" as a part of the Project Jagriti as disclosed to Members in the explanatory statement to the Notice of the Extraordinary General Meeting held on May 05, 2026.

The Statutory Auditors, C N K & Associates LLP, Chartered Accountants, vide certificate dated August 12, 2026 (UDIN: 26040740SBITWI5561) issued under Regulation 169(5) of the SEBI ICDR Regulations, have certified that, of the INR 51,09,50,000/- so received, INR 1,09,50,000/- was applied to direct Jagriti Project capital expenditure and INR 50,00,00,000/- towards repayment of part of the term loan availed from Canara Bank for Jagriti Project, with no amount remaining unutilised as on June 30, 2026.

On the recommendation of the Audit Committee, the Board has considered the proposal and has concurred that the said repayment from the Company's own Preferential Issue proceeds would be in the best interest of the Company and its stakeholders. The Board wishes to clarify that the repayment of the Canara Bank term loan from the Preferential Issue proceeds is, in its view, consistent with the objects of the Preferential Issue as originally disclosed to the Members, since the Term Loan itself was availed specifically for Project Jagriti. The Board has, out

of abundant caution, good corporate governance and complete and transparent disclosure to the Members, elected to place the matter before the Members for their clarification and ratification, so that the position stands beyond doubt. All other terms and conditions shall remain unchanged.

None of the Directors, Key Managerial Personnel of the Company, or their relatives, is in any way, financially or otherwise, concerned or interested in the passing of this resolution, except to the extent of their respective shareholding, if any, in the Company.

The Board recommends the Special Resolution set out at Item No.6 of this Notice for approval by the Members.

By Order of the Board of Directors,
for **Pakka Limited**

Place: Ayodhya
Date: 14.08.2026

Sachin Kumar Srivastava
Company Secretary & Corporate Finance Head
FCS No.: 11111

DETAILS OF DIRECTORS SEEKING RE-APPOINTMENT AT THE 46TH ANNUAL GENERAL MEETING [Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and paragraph 1.2.5 of the Secretarial Standard on General Meetings (SS-2)]

Sr. No.	Particulars	Details	
1.	Name of Directors	Mr. Gautam Ghosh	Mr. Himanshu Kapoor
2.	Category / Designation	Non-Independent / Executive Director	Director (Non-Independent & Non-Executive Director)
3.	Director Identification Number (DIN)	10371300	07926807
4.	Age and Date of Birth	42 years and 10-03-1984	51 years and 13-09-1975
5.	Original Date of Appointment	24-11-2023	29-10-2022
6.	Qualifications	M.B.A.	Chartered Accountant
7.	Occupation	Service	Practicing Chartered Accountant
8.	Directorships held in other companies, including names and category of directorships held in listed entities	NIL	EMA India Limited - Non-Executive Independent Director
9.	Membership/Chairmanship of committees of other boards, including committees of listed entities	NIL	NIL
10.	Names of listed entities from which the Director resigned during the preceding three years	NIL	NIL
11.	Number of Equity Shares held directly in the Company or for any other person on a beneficial basis	10,000 equity shares	NIL
12.	Relationship between Directors inter-se; with other Directors and Key Managerial Personnel of the Company	Not related to any Director or Key Managerial Personnel of the Company."	Not related to any Director or Key Managerial Personnel of the Company."
13.	Terms and conditions of appointment or re-appointment	Re-appointment as Executive Director, liable to retire by rotation, subject to the subsisting terms of appointment.	Re-appointment as a Non-Independent Non-Executive Director, liable to retire by rotation.

Sr. No.	Particulars	Details	
14.	Remuneration last drawn during FY 2025-26, if applicable	Salary – 36.40 Lakhs	Sitting Fees – 3.53 Lakhs
15.	Remuneration proposed to be paid	Remuneration shall continue in accordance with the terms previously approved by the members on 30 th September, 2025, for the remainder of his existing tenure.	The Director shall be entitled to sitting fees for attending meetings of the Board and its Committees, as applicable to all Non-Executive Directors. He may also receive professional fees for services rendered to the Company, as may be determined and approved from time to time, subject to applicable laws, requisite approvals.
16.	Number of Meetings of the Board attended during the year	4	4
17.	Particulars: Brief resume, experience, nature of expertise in specific functional areas and the Board's rationale for re-appointment	Mr. Gautam Ghosh is an experienced human-resources professional with expertise in human-resource leadership, organisational development, talent management, employee engagement, stakeholder relations and liaison functions. As Head of Team Excellence, he contributes to the development of the Company's people strategy and a collaborative organisational culture. The Board considers that his experience, leadership capabilities, problem-solving ability and understanding of the Company's operations will continue to strengthen the Board's effectiveness and contribute to the Company's governance and long-term objectives. Accordingly, the Board recommends his re-appointment as an Executive Director, liable to retire by rotation.	Mr. Himanshu Kapoor is a Chartered Accountant with over 25 years of professional experience in finance, international taxation, equity-market investments, mergers and acquisitions, corporate funding and strategic advisory. He possesses financial acumen, commercial judgement and experience in advising on key business decisions and growth initiatives. The Board considers that his diverse financial expertise, strategic insight and objective judgement will continue to strengthen the Board's oversight and contribute to the Company's governance, sustainable growth and long-term value creation. Accordingly, the Board recommends his re-appointment as a Non-Executive, Non-Independent Director, liable to retire by rotation.

Sr. No.	Particulars	Details	
18.	Whether debarred or disqualified from being appointed or continuing as a director by SEBI, MCA or any other regulatory authority	Mr. Gautam Ghosh is not disqualified from being appointed or continuing as a director under Section 164 of the Companies Act, 2013 and is not debarred from holding the office of director by virtue of any order passed by SEBI or any other regulatory or statutory authority.	Mr. Himanshu Kapoor is not disqualified from being appointed or continuing as a director under Section 164 of the Companies Act, 2013 and is not debarred from holding the office of director by virtue of any order passed by SEBI or any other regulatory or statutory authority.

By Order of the Board of Directors,
for **Pakka Limited**

Sachin Kumar Srivastava
Company Secretary & Corporate Finance Head
FCS No.: 11111

Place: Ayodhya
Date: 14.08.2026