

# DUKE COMMERCE LIMITED

CIN-L51909WB1982PLC035425

REGD. OFFICE- HONGKONG HOUSE, 1<sup>ST</sup> FLOOR, 31 B. B. D BAGH (SOUTH),  
KOLKATA-700 001

Website: dukecommerce.org E-mail: duke.commerce@yahoo.com

Date: 02/04/2026

To,  
Audit Committee  
Zuari Industries Limited  
Jai Kisaan Bhawan  
Zuari Nagar  
Goa - 403726

National Stock Exchange of India Limited  
5<sup>th</sup> Floor, Exchange Plaza,  
Bandra Kurla Complex,  
Mumbai – 400051

BSE Limited  
25<sup>th</sup> Floor, P. J. Towers,  
Dalal Street, Fort,  
Mumbai – 400 001

**Target Company: Zuari Industries Limited ("the Company")**

Dear Sirs,

In pursuance of Regulation 31(4) of Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, We hereby declare that We, alongwith persons acting in concert, has / have not made any encumbrance, directly or indirectly, on the shares of the Company, other than those already disclosed to the stock exchanges and the Company, during the financial year ended March 31, 2026.

This is for your information and record.

Thanking You  
Yours Faithfully,

For Duke Commerce Limited



Manisha Chandalia  
Company Secretary  
Mem No. 36375

Place: Kolkata