

February 17, 2026

The Secretary,  
Listing Department,  
BSE Limited,  
1<sup>st</sup> Floor, Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai – 400001  
Scrip Code: 531642

The Manager,  
Listing Department,  
The National Stock Exchange of India Limited,  
Exchange Plaza, C-1 Block G,  
Bandra Kurla Complex, Bandra (East),  
Mumbai – 400051  
Scrip Symbol: MARICO

**Sub.: Transcript of conference call**

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, copy of transcript of the conference call held on Friday, February 13, 2026 on the announcement of recent strategic investments, is enclosed.

The said transcript is also available on the Company's website at:

[https://marico.com/investorspdf/Marico\\_Limited\\_-\\_Conference\\_Call\\_Transcript\\_-\\_13th\\_February\\_2026.pdf](https://marico.com/investorspdf/Marico_Limited_-_Conference_Call_Transcript_-_13th_February_2026.pdf)

This is for your information and records.

Thank you.

Yours faithfully,  
For **Marico Limited**

**Vinay M A**  
**Company Secretary & Compliance Officer**

Encl.: As above