

To, प्रबंधक/The Manager बीएसई लिमिटेड/BSE Limited, फीरोज जीजीभोय टावर्स/ Phiroj Jeejeebhoy Towers, दलाल स्ट्रीट/Dalal Street, मुम्बई/MUMBAI- 400 001 स्क्रिप कोड/Scrip Code: 532234	To, प्रबंधक/The Manager अनुसूचन विभाग/Listing Department नेशनल स्टॉक एक्सचेंज ऑफ इंडिया लि., National Stock Exchange of India Ltd., एक्सचेंज प्लाजा, बांद्रा-कुर्ला कम्प्लेक्स, Exchange Plaza, Bandra-Kurla Complex, बांद्रा ईस्ट/Bandra East, मुम्बई/MUMBAI-400 051 प्रतीक/Symbol: NATIONALUM
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विषय: प्रस्तुति -16.09.2026 को एनालिस्ट/ इंस्टीट्यूशनल इन्वेस्टर्स मीट /
Sub: Presentation - Analyst/Institutional Investors Meet on 16.09.2026.

श्रीमान/Dear Sir,

In continuation to our letter dated 08.09.2026 and pursuant to Regulation 30 of SEBI (LODR) Regulations, 2015, enclosed please find **a copy of presentation** proposed to be made during the Investors' Meet - 2026 hosted by **Antique Stock Broking** scheduled to be held on Wednesday, 16th September, 2026.

Please note that, neither any Unpublished Price Sensitive Information (UPSI) is covered in the enclosed presentation nor will be discussed during the aforesaid Earnings Conference Call.

This is for your information and record.

धन्यवाद/Thanking you.

भवदीय/Yours faithfully,
कृते नेशनल एल्यूमिनियम कंपनी लिमिटेड/
For National Aluminium Co. Ltd.

(बी. के. साहू)/ (B.K. Sahu)
कंपनी सचिव एवं अनुपालन अधिकारी/
Company Secretary and Compliance Officer
ACS: 9953

Encl.: As above

नेशनल एल्यूमिनियम कम्पनी लिमिटेड
(भारत सरकार का उद्यम)
निगम कार्यालय
नालको भवन, नयापल्ली, भुवनेश्वर -751 013 भारत

National Aluminium Company Limited
(A Government of India Enterprise)
REGD. & CORPORATE OFFICE
Nalco Bhawan, Nayapalli, Bhubaneswar-751013, India

CIN # L27203OR1981GOI000920

Tel.:0674-2301988-999, Ext.:2265, 2266, 2267, 2585, 2587, E-mail:company_secretary@nalcoindia.co.in,Website:www.nalcoindia.com

NALCO UPDATES



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Overview



VISION & MISSION



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Vision

To be a **Premier and Integrated company in the Aluminium value chain** with strategic presence in **Mining** both domestic & global, **Metals** and **Energy** sectors.

Mission

To sustainably grow multi-fold in **Mining, Alumina and Aluminium business** along with select diversification in **Minerals, Metals and Energy sectors**, while continuously improving on efficiency and business practices thus enhancing value for all stakeholders.

Core Values

Benefitting Stakeholders
Excellence and quality
Sustainability
Trust & Integrity

COMPANY PROFILE



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- **Navratna CPSE under Ministry of Mines.**
- One of the largest integrated Bauxite - Alumina - Aluminium - Power Complex in India.
- Incorporated on 7th Jan 1981, with the Foundation stone laid in March 1981.
- Metal Products Registered with London Metal Exchange (LME) since May 1989.
- Listed on both the BSE (1992) & NSE (1999).
- Lowest - Cost Producer of Bauxite & Alumina in the World (Wood McKenzie report).



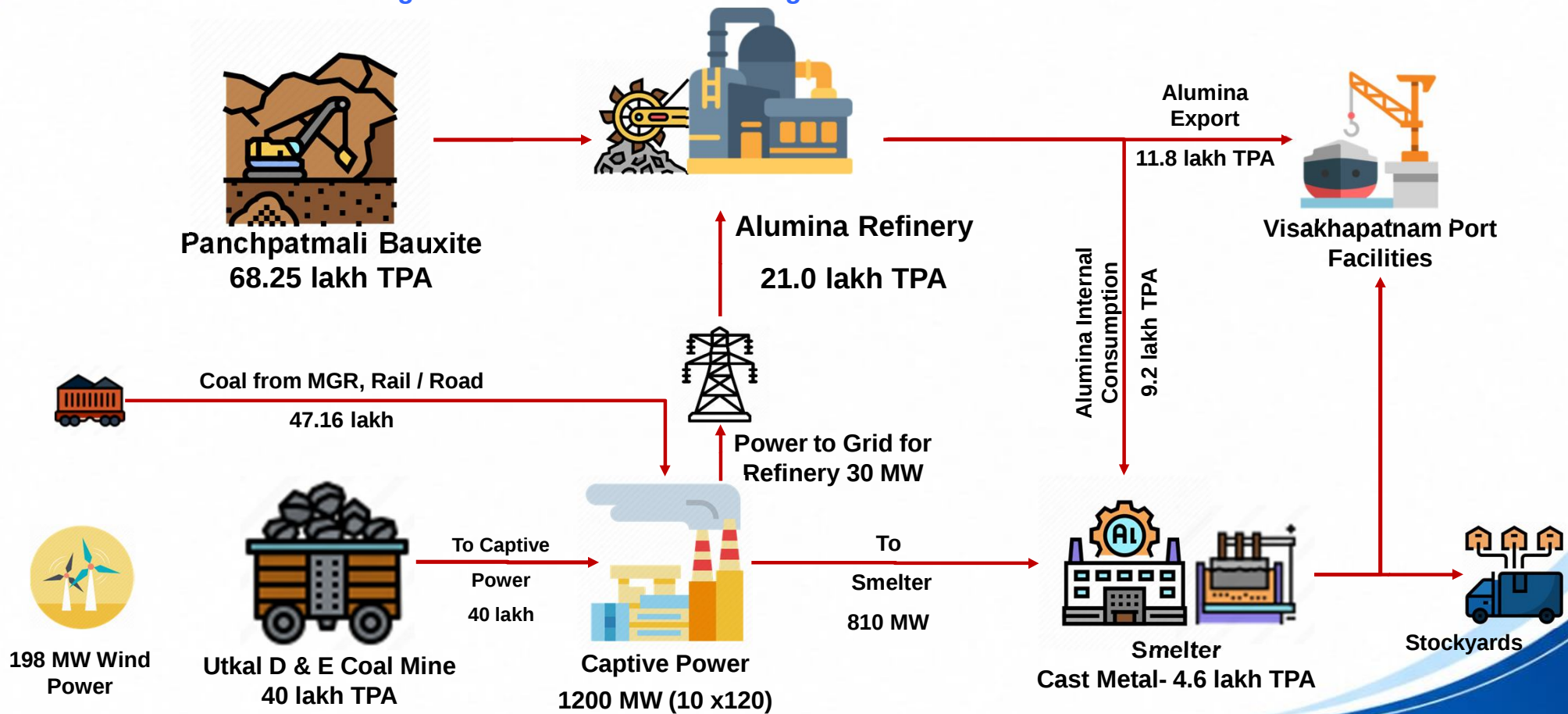
INTEGRATED OPERATIONS



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Largest integrated Bauxite–Alumina–Aluminium–Captive Power complex with dedicated port facility, strategic coal asset and backward integration for Caustic Soda through a JV.



PRODUCT PROFILE



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Refinery

Alumina Hydrate

Calcined Alumina

Special Grade Hydrate

Smelter

Ingots – Standard & Alloy

T Ingots

Sows

Billets

Wire Rods

Rolled Products





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Highlights of FY 2025-26

PHYSICAL PERFORMANCE FY 2025-26



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Highest ever Production Achieved

		Previous Best
Bauxite Excavation:	77.01 LT	76.48 LT in FY 2024-25
Bauxite Transportation:	77.07 LT	75.27 LT in FY 2023-24
Alumina Hydrate:	23.00 LT	21.61 LT in FY 2019-20
Calcined Alumina:	22.75 LT	21.11 LT in FY 2017-18
Cast Metal:	4.72 LT	4.63 LT in FY 2023-24
Net Generation:	6,953 MU	6,641 MU in FY 24-25
Coal Production:	40 LT	28.2 LT in FY 2024-25



Highest ever Sales Achieved

Total Alumina:	14.46 LT	13.43 LT in FY 2013-14
Domestic Alumina:	1.38 LT	0.78 LT in FY 2021-22
Aluminium Metal:	4.74 LT	4.70 LT in FY 2023-24

FINANCIAL PERFORMANCE FY 2025-26



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Highest ever Financials Achieved

Revenue:	₹ 17,843 crore vs ₹ 16,788 crore in FY25 (+6 % YoY growth)
Profit After Tax (PAT):	₹ 5,816 crore vs ₹ 5,325 crore in FY25 (+9 % YoY growth)
EBIDTA:	₹ 8,613 crore vs ₹ 7,922 crore in FY25 (+9 % YoY growth)
Dividend Paid:	₹ 2,020 crore vs ₹ 1,837 crore in FY25 (+10 % YoY growth)

Achievements in CAPEX

CAPEX: ₹ 2,068 crore vs ₹ 1,397 crore (+48% YoY growth)



HIGHLIGHTS OF Q1 FY2026-27



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STRONG START TO FY 2026-27

Q1 HIGHLIGHTS



Revenue from
Operations

₹ 5302 Cr.



Profit After Tax
(PAT)

₹ 2002 Cr.

Q1 HIGHEST EVER



Bauxite Excavation

19.52
lakh tonnes



Calcined Alumina
Production

5.77
lakh tonnes



Sale of
Alumina/Hydrate

3.47
lakh tonnes



**BUILDING A
STRONGER TOMORROW**

Responsible. | Reliable. | Future-Ready.

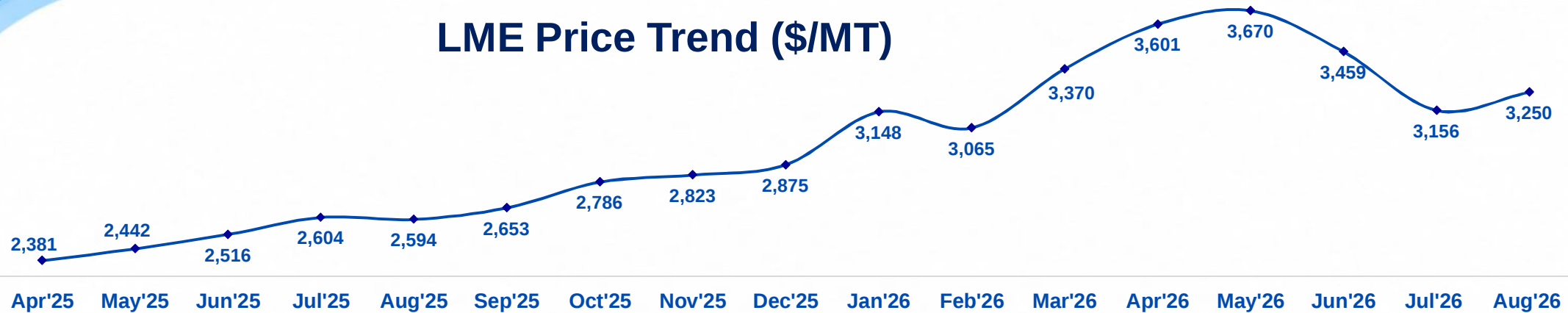
LME & SHARE PRICE MOVEMENT



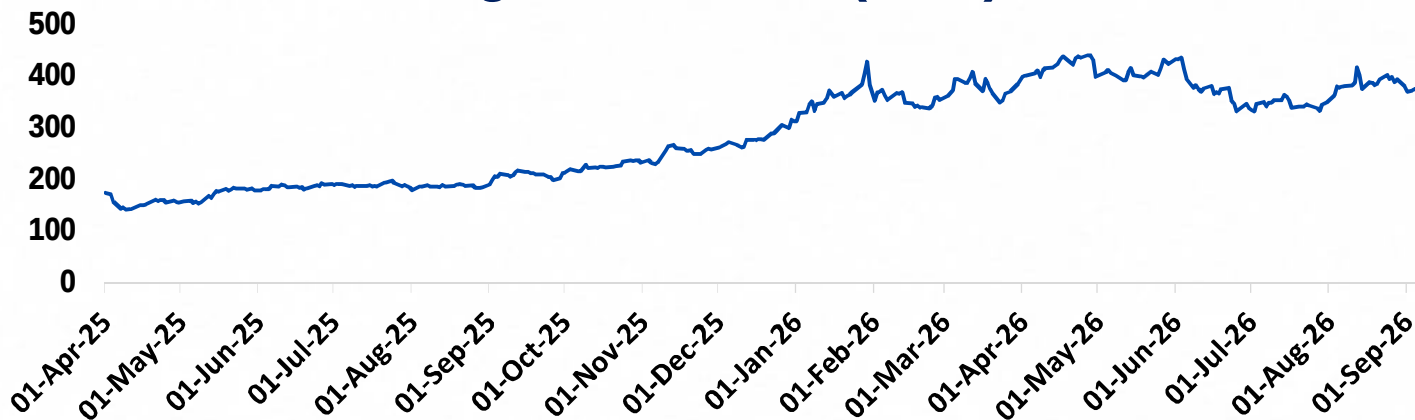
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LME Price Trend (\$/MT)



Closing Share Price (BSE) in Rs.



Year	Market Capitalisation (in crore)
2019-20	5,679.06
2020-21	10,510.86
2021-22	22,374.11
2022-23	14,797.39
2023-24	27,857.35
2024-25	34,148.88
2025-26	69,767.65
2026-27 (9 th Sep'2026)	69,608.00



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Future Outlook

EXPANSION PLANS



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Bauxite Mines, Damanjodi



Pottangi Bauxite mines:
(111 million tonne
reserve)
Capacity: 3.5 MTPA

Approach Road work –
Pending (Local
agitation)

- MDO appointed

Alumina Refinery, Damanjodi



5th Stream Alumina
Refinery
Capacity: 1 MTPA

Pre-Commissioning
Started from June'26

Aluminium Smelter, Angul



Brownfield expansion
of Aluminium Smelter
Capacity: 0.5 MTPA

Pre Project activities
under progress.

Technology Agreement
Signed with EGA

Captive Power Plant, Angul



Captive Power Plant for
new Smelter
Capacity: 4X270 MW =
1080 MW

Pre Project activities
under progress

OTHERS



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Pottangi Bauxite Mine: MDO engaged in Dec'25 to operationalise the Mine (Capacity - 3.5 MTPA)

Procurement :

- GeM procurement of ₹4,200 Cr is 100% procurement of all eligible items under GeM.
- Highest-ever procurement from MSEs : ₹1,446 Cr.
(62% of total eligible MSE procurement against target of 25%).
- Long term MoU signed with M/s. Numaligarh Refinery Ltd. (NRL) for supply of CP Coke (a critical raw material).



JOINT VENTURE COMPANIES



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GNAL (with GACL)

Project Completed

- Formed Dec 2015 • Location: Dahej, Gujarat
- **Equity: GACL 60% | NALCO 40%**
- Capacity: 2.7 Lakh TPA Caustic Soda
- Project Cost: **₹2,300 Cr**
- **Production of Caustic Soda started from May 2022**

KABIL (with HCL & MECL)

Active Exploration

- Formed in Aug 2019
- **Equity: NALCO 40%, HCL 30%, MECL 30%**
- NALCO equity till date: ₹40 Cr
- **Focused on identifying and sourcing battery minerals like Lithium and Cobalt.**
- Engagement underway in Argentina & Australia
- Agreement with CAMYEN, Argentina for exploring lithium deposits in Catamarca province; non-invasive exploration done

AAPPL (with IDCO)

Project Ongoing

- Formed in July 2010
- Project Cost: **₹99.6 Cr**
- **Equity: IDCO 51% and NALCO 49%.** NALCO equity fully paid: ₹16.22 Cr
- NALCO to supply 50,000 TPA hot metal
- 6 units allotted land; 4 under construction

UADNL (with MIDHANI)

Project on Hold

- Formed Aug 2019
- **Equity: NALCO 50% | MIDHANI 50%** NALCO contributed ₹20 Cr equity
- Project Cost: **₹4,542 Cr** Debt: Equity ratio –70:30
- Objective: High-end Al alloys for Defence, Aerospace, Transportation



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ESG

ENVIRONMENT



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Minimising environmental harm & Implementing effective risk management strategies.

Key initiatives & Focus:

- ✓ Afforestation,
 - ✓ Waste Utilisation & Waste Reduction,
 - ✓ Advanced pollution control technologies.
 - ✓ Water Pollution Management,
 - ✓ Biodiversity Protection to minimize environmental impact.
 - ✓ Efficient Fuel Handling
-
- ❖ Eco-friendly Bauxite Transport:
 - 14.6 KM long state of the art single flight multi curve belt conveyor
 - 7.9 KM long 2nd conveyor system being installed for transportation from South Block
 - ❖ 98% **Blast Free** Mining.
 - ❖ **5- Star Rating** to Bauxite Mines (both C&N block and South block)
 - ❖ 1,87,969 plantation in FY25-26. (8% increase over last year)
 - ❖ 15.5 Ha mined out areas rehabilitated with plantation.
 - ❖ Water positive Bauxite Mine.
 - ❖ 198 MW Wind Power (307 MU generated in 25-26). 15 MW in Pipeline
 - ❖ 1060 kwp Roof Top Solar. 7 MW Planned.
 - ❖ **ESG Score** of NALCO (as on 28th Aug'2026): 60 (Strong Category)



E

CORPORATE SOCIAL RESPONSIBILITY

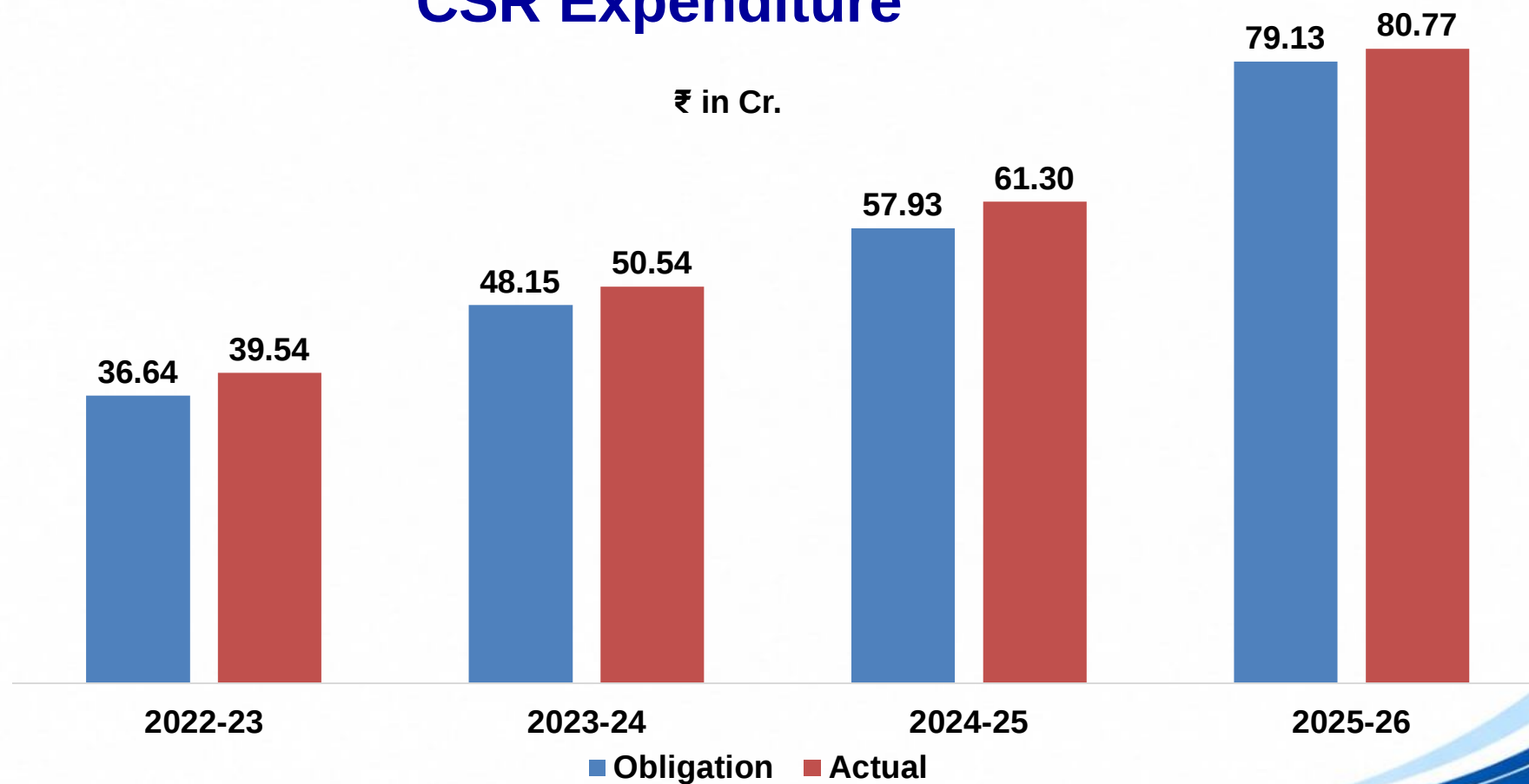


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CSR Expenditure

₹ in Cr.



CORPORATE SOCIAL RESPONSIBILITY



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FY 2025-26

Obligation - ₹ 79.13 Crore

Expenditure - ₹ 80.77 Crore



FY 2026-27

Obligation - ₹ 117.80 Crore

CSR Expenditure FY: 2025-26

Sl. No.	Major Heads/Theme	Expenditure (₹ in Crore)
1	Healthcare	17.07
2	Education	5.85
3	Skill Development & Livelihood	4.52
4	Rural Development, Drinking Water & Sanitation	42.48
5	Environment Sustainability	1.03
6	Protection of National Heritage, Art & Culture and Iconic Site Development	8.55
7	Administrative Exp.	1.26
	TOTAL	80.77

S

GOVERNANCE



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Responsible & Resilient

❖ 17 Core Policies & Guidelines

- ❖ **Excellent Rating in FY 25-26** self-appraisal reports to the DPE, adherence to Good Corporate Governance.
- ❖ Fair treatment of investors, dividend policies, and reporting transparency
- ❖ Regular Risk Assessments & Evaluations to Manage Risk.
- ❖ **10 Board Level Committees** *(Upon appointment of one Independent Director w.e.f. 14.08.2026, all Board level Committees were reconstituted w.e.f. 25.08.2026 except Audit Committee and Nomination & Remuneration Committee).*



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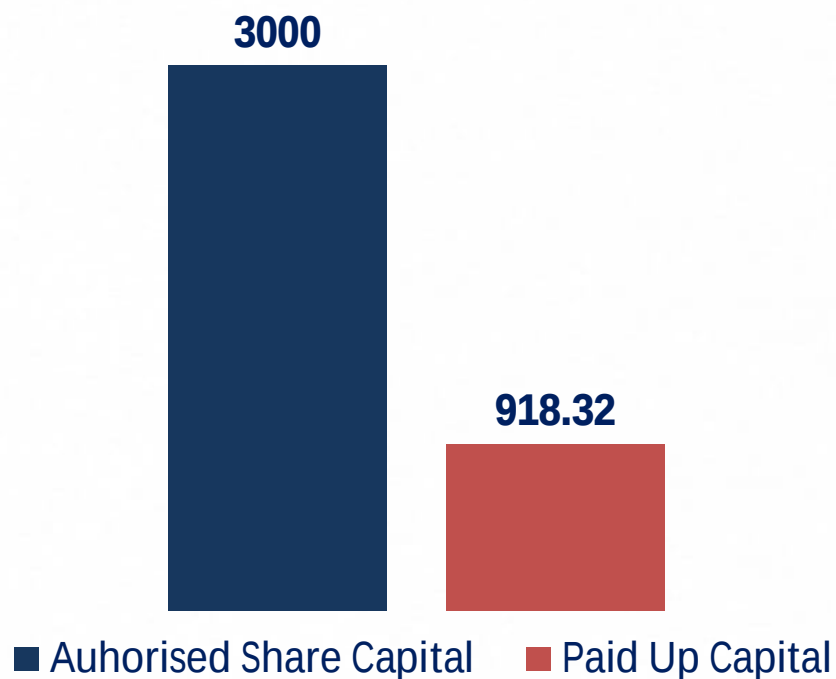
CAPITAL STRUCTURE



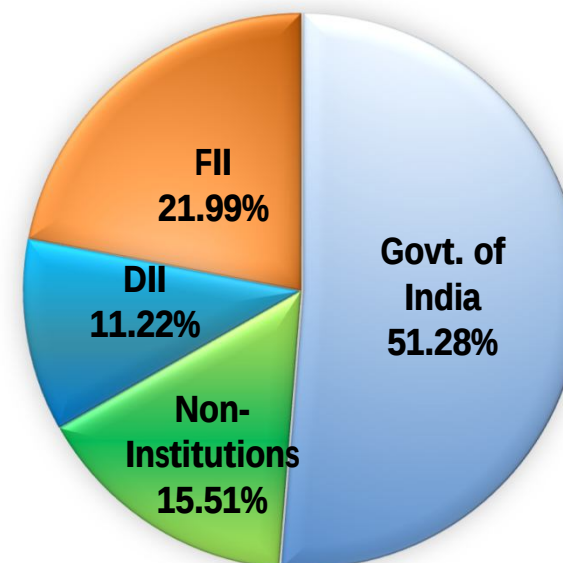
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Share Capital (in Rs. Crore)



Shareholding Pattern (As on 30.06.2026)



Total No. of Share: 183.66 crore. Face value :Rs. 5 each



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Thank You

National Aluminum Company Limited
(A Govt. of India Enterprise)

NALCO Bhawan,
P/1, Nayapalli,
Bhubaneswar- 751 013, Odisha
CIN: L27203OR1981GOI000920