

WLL/SEC/2026

August 13, 2026

BSE Limited Department of Corporate Services, SP. J. Towers, Dalal Street, Mumbai – 400 001 (Scrip Code-514162)	National Stock Exchange of India Limited Listing Compliance Department Exchange Plaza, Bandra-Kurla Complex, Bandra (E), Mumbai – 400 051 (Symbol: WELSPUNLIV)
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Dear Sirs/Madam,

Subject: Disclosure of information pursuant to Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In compliance with Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Company's Code of Practices and Procedure for Fair Disclosure of Unpublished Price Sensitive Information, kindly find attached Earnings Presentation, inter alia, on unaudited financial results of the Company for the quarter ended June 30, 2026.

Please take the same on record.

Thank you,

For Welspun Living Limited

Shraddha Popat
Company Secretary
ACS: 54561

Enclosed: Earnings Presentation as mentioned above

Welspun Living Limited

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Registered Address: Welspun City, Village Versamedi, Taluka Anjar, District Kutch, Gujarat 370 110. India

T: +91 28 3666 1111 | F : +91 28 3627 9010

Works: Survey No. 76, Village Morai, Vapi, District Valsad, Gujarat 396 191. India

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Corporate Identity Number: L17110GJ1985PLC033271

Earnings Presentation

Q1FY27

Welspun^WLIVING

Welspun^W
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Date: 13th August, 2026

DISCLAIMER

The information contained in this presentation is provided by Welspun Living Limited (the “Company”). Although care has been taken to ensure that the information is accurate, and that the opinions expressed are fair and reasonable, the information is subject to change without notice, its accuracy, fairness or completeness is not guaranteed and has not been independently verified. No express or implied warranty is made thereto.

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This document contains forward-looking statements which involve risks and uncertainties. Such forward-looking statements are not guarantees of future performance and actual results may differ.

This document is for informational purposes only and does not constitute an offer, recommendation or invitation to purchase or subscribe for any securities. Any reference to “the Company” shall mean Welspun Living Limited, together with its consolidated subsidiaries.

COMPANY OVERVIEW

Welspun Living — Global Home Textiles Leader

Welspun Living Ltd (WLL)

Part of the \$5 bn Welspun Group, WLL is a global leader in the Home Textiles landscape with world-class vertically-integrated manufacturing facilities in India and strategic partnerships with top global retailers.

Differentiated by Branding, Innovation and Sustainability.

US Market
Position



Rank 1
in Towels & Bath Rugs

Top 2
in Sheets

ESG
Leadership



90/100
S&P Global ESG Score

1
Global Rank

Innovation



50
patents globally

Workforce



24,000+
employees

28%
women

**Certified
Woman
Owned**

Business Segments

Home Textile

Bath Linen, Bed Linen, Rugs & Carpets — Branded and Private Label across 60+ countries

Advanced Textile

Spunlace, Needle Punch, Wet Wipes — Strategic shift to value addition

Flooring Solutions

Disrupting the world of flooring

Branded Portfolio (Own+Licensed)

CHRISTY

SPACES[®]
YOUR SPACE. YOUR COMFORT

welhome[®]
WELCOME HOME

Welspun[®]

Welspun[®] HOSPITALITY
The Creative CO/Lab

Disney
HOME



STRATEGIC PRIORITIES & MEDIUM-TERM TARGETS

Building a Resilient, Diversified, Sustainability-Led Home Solutions Company



Portfolio Diversification

TODAY: Non-US ~41%
Emerging Businesses
~30% of revenue

ASPIRATION:
Non-US: 50%+

Branded Businesses: Double digit growth

Product Mix, Geography Mix, Brand expansion, Category expansion



Leadership in Core

TODAY: #1 in Towels & Bath Rugs in US
#1 in Towels in UK and EU from India

ASPIRATION:
#1 in Bath globally
Leadership in Sleep ecosystem

Strategic Partnership & Serviceability
Category Leadership & Expansion



Margin Recovery & Improvement

TODAY: EBITDA Margin:
12.5% (Q1FY27)

ASPIRATION:
Normalized Target:
15%+ EBITDA

Premiumization, cost optimization,
utilization improvement



Innovation & ESG – Competitive Moat

TODAY: S&P Global ESG:
90/100 — #1 Globally
50 Patents | ~25% Innovation revenues

ASPIRATION:
Net Zero by 2040, 100% Sustainable Cotton, Most Innovative Home textile company

Preferred supplier with top retailers,
long standing relationship

//

FY27 has commenced on a strong footing, with consolidated revenues in Q1 growing 23.5% YoY to ₹2,828 crore and EBITDA margins expanding to 12.5%, driven by healthy volume recovery, operating leverage and an improving business mix.

The external environment continues to strengthen in India's favor. The India-UK Free Trade Agreement, and evolving global sourcing strategies reinforce India's competitiveness and support a multi-year market share opportunity. We are already witnessing encouraging traction, with our UK and Europe businesses delivering 20%+ growth during the quarter. Home Textile exports grew ~28% YoY, the Domestic Consumer business maintained strong momentum with 21.3% YoY growth, and our US pillow platform continued to scale with the Ohio facility operating at over ~80% utilization and Nevada now operational. We remain on track to double our pillow business to USD 60mn this year.

Innovation and sustainability continue to differentiate Welspun Living. Innovation-led sales grew 16% during the quarter, constituting 25% of revenues. Our continued leadership in exports, innovation and sustainability was recognized at the TEXPROCIL Export Awards 2026, where we received the Platinum Trophy for Highest Global Exports and Gold Trophies for Innovation and Excellence in ESG.

Supported by structural industry tailwinds, diversified growth engines and disciplined execution, we believe Welspun Living is well positioned to deliver double-digit revenue growth and EBITDA margins in the low teens for FY27, creating sustainable long-term value for all our stakeholders.



Ms. Dipali Goenka

Managing Director & CEO,
Welspun Living Limited

QUARTER AT A GLANCE

Performance Summary

Q1FY27 CONTEXT

TOTAL INCOME

₹2,828 Crs

▲ 23.5% growth YoY

▲ 15.4% growth QoQ

EBITDA

₹354 Crs

Margin: 12.5%

▲ 170 bps QoQ; ▲ 140 bps YoY

PAT

₹161 Crs

Margin: 5.7%

▲ 145 bps QoQ; ▲ 186 bps YoY

HOME TEXTILE REV.

₹2,680 Crs

▲ 26.2% YoY

EBITDA Margin: 11.7%; ▲ 121 bps QoQ

FLOORING REV.

₹188 Crs

▼ 3.1% YoY

EBITDA Margin: 10.4%; ▲ 721 bps QoQ

OVERALL BRANDED

+25% YoY

18% revenue contribution

DOMESTIC BUSINESS

+21.3% YoY

▲ Home Textile +24.3% YoY

▲ Flooring +14.3% YoY;

PILLOW BUSINESS

2.3X YoY

On track to double revenue to
USD 60Mn in FY27

INNOVATION

50 Patents

▲ 16% growth YoY

QUARTERLY PROFIT & LOSS

(₹ Crores)

Particulars	Q1 FY27	Q1 FY26	YoY	Q4 FY26	QoQ
Total Income	2,828	2,289	23.5%	2,451	15.4%
EBITDA	354	254	39.1%	265	33.6%
EBITDA Margin (%)	12.5%	11.1%	+140 bps	10.8%	+170 bps
Finance Cost	34	42	(19.1%)	37	(6.1%)
Depreciation	100	88	14.3%	103	(2.6%)
PBT	219	124	76.6%	125	74.9%
PAT (after MI)	161	88	83.6%	104	55.0%
PAT Margin	5.7%	3.8%	+186 bps	4.2%	+145 bps
Cash Profit	253	172	47.2%	216	17.3%
EPS (₹) (Not Annualised)	1.69	0.92	83.2%	1.08	55.4%

Note: Cash Profit = PBDT less Current Tax

SEGMENT RESULTS

Q1 FY27 (₹ Crores)

Q1FY27 Home Textile

₹2,680

Revenue

₹314

EBITDA

11.7%

Margin

Q1FY27 Flooring

₹188

Revenue

₹20

EBITDA

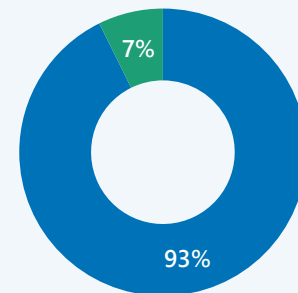
10.4%

Margin

Detailed segment financials

	Q1 FY27	Q1 FY26	YoY	Q4 FY26	QoQ
HOME TEXTILE					
Revenue	2,680	2,123	+26.2%	2,320	+15.6%
EBITDA	314	223	+40.9%	244	+28.8%
EBITDA Margin	11.7%	10.5%	+122 bps	10.5%	+121 bps
FLOORING					
Revenue	188	194	(3.1%)	189	(0.7%)
EBITDA	20	16	20.5%	6	-
EBITDA Margin	10.4%	8.4%	+204 bps	3.2%	+721 bps

Q1FY27 REVENUE SPLIT



■ Home Textile ■ Flooring

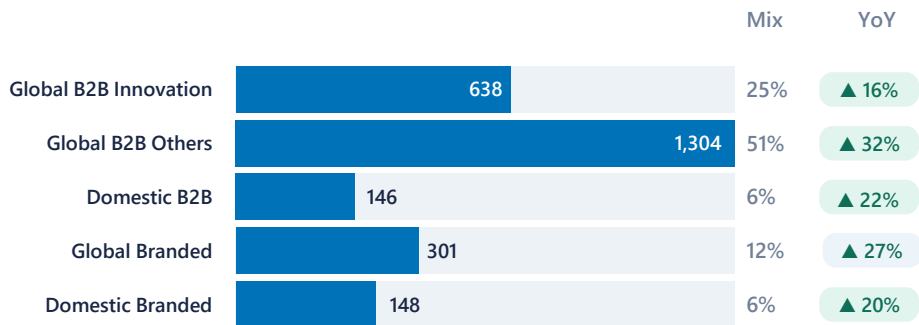
Home textile: strong double digit growth with margin improvement

Flooring: Margins expanded to 10.4% (+721 bps QoQ)

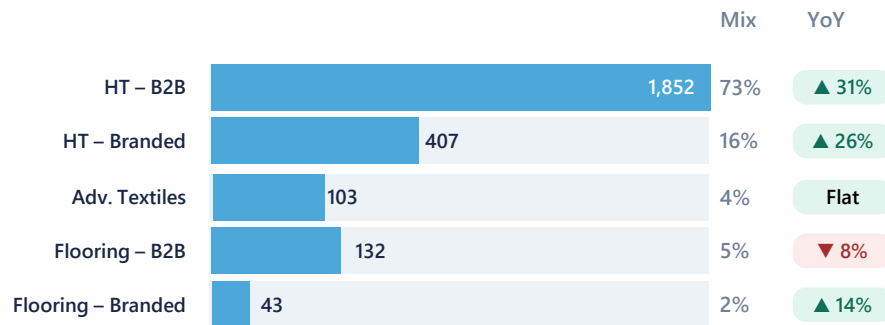
REVENUE MIX — QUARTERLY

Q1FY27 Business Breakdown

Channel-wise Revenue (₹ Crores)



Business-wise Revenue (₹ Crores)



Note: based on net sales (w/o other operating income)

Innovation

~25% of sales

Branded

~18% of sales

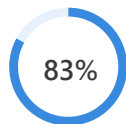
Non-US

~41% of sales

OPERATIONAL HIGHLIGHTS

Manufacturing Capacity & Utilization — Q1 FY27

Home Textile

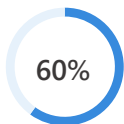


83%

Bath Linen

Cap: 96,400 MT

Q1: 20,048 MT

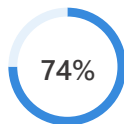


60%

Bed Linen

Cap: 108 Mn mtrs

Q1: 16.1 Mn mtrs



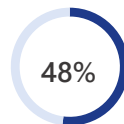
74%

Rugs & Carpets

Cap: 12 Mn sq m

Q1: 2.2 Mn sq m

Advanced Textile

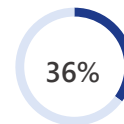


48%

Spunlace

Cap: 27,729 MT

Q1: 3,333 MT

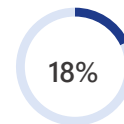


36%

Needle Punch

Cap: 3,026 MT

Q1: 275 MT



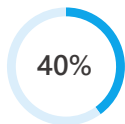
18%

Wet Wipes

Cap: 100 Mn Packs

Q1: 4.6 Mn Packs

Flooring



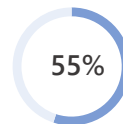
40%

Flooring

Cap: 18 (eff) Mn sq mtrs

Q1: 1.8 Mn sq mtrs

Pillow — Ohio, Nevada USA



55%

Pillow

Cap: 10.1 (eff) Mn Pcs

Q1: 1.4 Mn Pcs

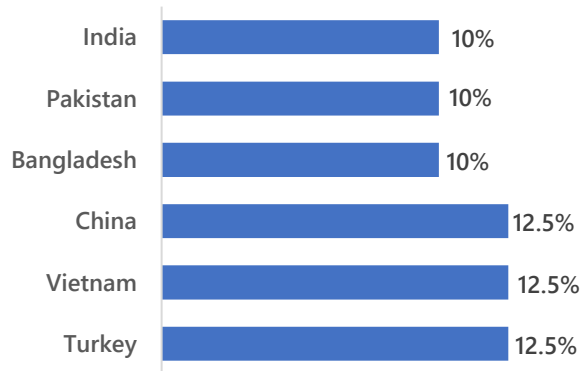
Nevada fully commenced production
with effect from June 15, 2026

Flooring/Pillow: Effective capacity shown.

OPERATING ENVIRONMENT

Tariff Landscape & India's Competitive Position

Section 301 Tariff (24th July 2026)



India is the largest exporter of cotton terry towel and sheets to US

Commodity & Freight Watch

West Asia conflict keeps Brent volatile; fibre & freight costs a swing factor to monitor

India: Strong, Stable, Sustainable Sourcing Hub



Trade Agreements

India-US BTA in advanced talks | India-UK FTA LIVE (Jul'26) | India-EU FTA concluded Jan'26



Economic Strength

Stable GDP growth, competitive manufacturing base, government push for textile exports



Raw Material & Workforce

Largest cotton producer, strong workforce, vertically integrated supply chain



Policy Support

PLI scheme, textile parks, expanding FTA network covering EU, UK, ASEAN, GCC markets

India's Expanding FTA Network: Total home textile market across active FTA partners exceeds \$85 Bn



US BTA



EU FTA



UK FTA



ASEAN



NZ FTA



GCC/UAE

SUSTAINABILITY – OUR STRONG SUIT

Global No. 1 in S&P CSA 2025 — Textile, Apparel & Luxury Goods

S&P Global ESG Score

90/100

GLOBAL RANK 1 | INDIA RANK 1

Score journey: 48 → 59 → 66 → 83 → 90

DJSI Ratings

Score: 90/100

Global Rank 1 in Textile, Apparel & Luxury Goods

EcoVadis

Score: 74/100

Silver Badge — Top 9 percentile

CDP Rating

Climate Change: B, Water: A-

Improved from D to B

Q1 FY27 Environmental Impact

1,239 tons
Recycled cotton
reused

59,915 GJ
Energy
saved

1,071 Mn L
Recycled
water used

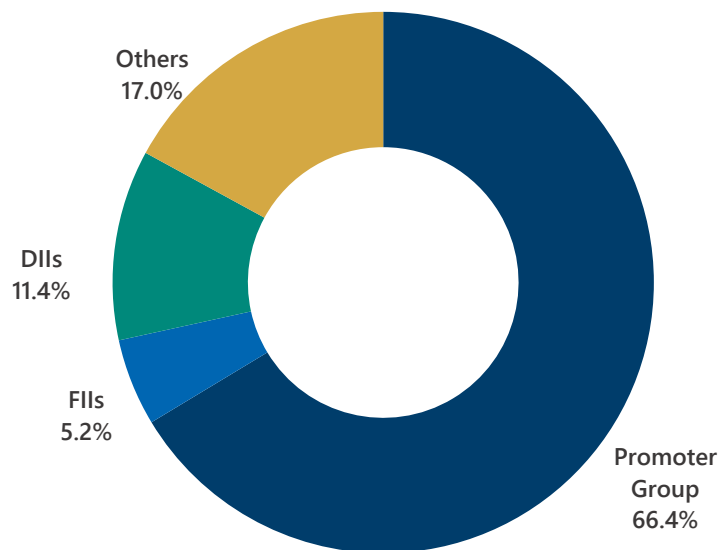
1,80,965+ acres
Sustainable cotton
farming

Progress Against Key Targets

Target	FY26	Q1 FY27	Goal 2030
Carbon Neutral (% RE)	22%	27%	100%
100% Sustainable Cotton	95%	94%	100%
Fresh Water (+) in Production operations (KL/MT)	13	12.5	0
Zero Hazardous Waste (MT)	99.71	22.09	0
Impacting 1 Million lives in CSV (cumulative)	1,067,551	224,070	1,000,000
Farmers in sustainable farming (cumulative)	24,566	23,646	50,000

SHAREHOLDING PATTERN

As of June 2026



Top Institutional Shareholders

SBI Life Insurance

HSBC Mutual Fund

LIC of India

Quant Mutual Fund

Government Pension Fund Global

66.4%

Promoter Group Holding

APPENDIX

Historical Financials | Awards & Recognition

PROFIT & LOSS SUMMARY

Historical (₹ Crores)

Particulars	FY21	FY22	FY23	FY24	FY25	FY26
Total Income	7,408	9,377	8,215	9,825	10,697	9,468
EBITDA	1,420	1,425	874	1,515	1,451	862
EBITDA Margin	19.2%	15.2%	10.6%	15.4%	13.6%	9.1%
PAT (After MI)	540	601	199	681	639	204
Cash Profit	1,020	1,070	676	1,240	1,062	624
EPS* (₹)	5.37	6.06	2.02	7.06	6.70	2.14

Note:

* FY 22 numbers adjusted for ROSCTL of Q4 FY 21 of Rs.1050 Mn

^ Cash Profit = PBDT less Current Tax

*FY26 EPS is after exceptional item

BALANCE SHEET SUMMARY

(₹ Crores)

Particulars	FY21	FY22	FY23	FY24	FY25	FY26
Net Worth	3,645	3,972	4,088	4,516	4,821	4,917
Gross Debt	2,841	3,188	2,350	2,521	2,469	1,802
Cash & Equiv.	509	960	816	1,166	866	1,027
Net Debt	2,333	2,229	1,534	1,354	1,603	775
Capital Employed*	7,131	7,905	7,239	8,077	8,604	8,070
Net Fixed Assets (incl. CWIP)^	3,804	3,988	3,778	3,674	4,211	4,527
Net Current Assets	2,454	2,484	2,314	2,745	2,939	1,817
Total Assets	8,678	9,437	8,650	9,550	10,307	10,455

Note:

*Capital Employed = Net worth + Gross Debt + Other long term liabilities | ^Net current assets does not include Cash & cash equivalents

RATIOS SUMMARY

Category	Ratio	FY21	FY22	FY23	FY24	FY25	FY26
Solvency	Net Debt/Equity	0.64	0.56	0.38	0.30	0.33	0.16
	Net Debt/EBITDA	1.64	1.56	1.76	0.90	1.10	0.90
	EBIT/Interest	4.89	7.65	3.32	7.30	4.95	2.90
Operations	Current Ratio	1.33	1.37	1.66	1.72	1.68	1.58
	Fixed Asset Turnover	1.93	2.33	2.14	2.63	2.50	1.99
	Total Asset Turnover	0.85	0.99	0.94	1.01	1.02	0.90
	Inventory Days	88	78	89	78	76	84
	Debtor Days	59	39	43	47	57	51
	Payable Days	54	36	39	34	39	53
	Cash Conversion Cycle	93	80	93	91	94	82
Returns	ROE	16.3%	15.8%	4.9%	15.8%	13.7%	4.2%
	ROCE (Pre-tax)	13.8%	13.4%	5.7%	14.6%	12.9%	5.6%

Note:

- $ROCE = EBIT / \text{Average Capital Employed}$ & $ROE = \text{Net Profit} / \text{Average Net worth}$
- $\text{Total asset turnover} = \text{Sales} / (\text{Fixed assets} + \text{Gross current assets})$

AWARDS & RECOGNITION

Recent Accolades



TEXPROCIL 2026

Platinum Trophy – for Highest Global Exports in the Industry



TEXPROCIL 2026

Gold Trophy – Innovation Leaders



TEXPROCIL 2026

Gold Trophy – Excellence in ESG



May Day Award 2026

Wins “Best Management” Award at Telangana Govt. May Day Awards 2026



S&P Global #1

World No. 1 in S&P Global ESG Ranking for Textile, Apparel & Luxury Goods (2025) — Score 90/100



BW Businessworld

Rank One by Business World Magazine at the 5th edition of India's Most Sustainable Companies in Consumer Services, Retail and Entertainment

THANK YOU

For further queries, contact :

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