



VSTL/SE/2026-27

May 28, 2026

The General Manager – Listing,
National Stock Exchange of India Ltd.
Plot No. C/1, G Block,
Bandra – Kurla Complex,
Bandra (E), MUMBAI – 400 051

The Manager Listing,
BSE Ltd.,
Floor 25, P.J. Towers,
Dalal Street,
MUMBAI – 400 001

Dear Sir/Madam,

Sub: Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 – Presentation to be made to the Investors.

Ref: Our intimation letter dated 21st May 2026.

In pursuance of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015, please find attached, the Investors Presentation and the same will be presented today at 360 ONE, 16th Annual Global Conference.

This is for your information and records.

Thank you,
Yours truly,
for V.S.T. Tillers Tractors Ltd,

Chinmaya Khatua
Company Secretary & Compliance Officer
M. No. A21759

Encl: a/a



V.S.T. TILLERS TRACTORS LIMITED CIN-L34101KA1967PLC001706

Plot No.1 Dyavasandra Indl. Layout, Whitefield Road, Mahadevapura Post, Bengaluru-560048, India

Phone: 91-80-67141111 Toll Free: 1-800-4190136 Email: vstgen@vsttractors.com

www.vsttractors.com

Grow with us



Investor presentation

Antony Cherukara
CEO

28-May-2025



SAFE HARBOR

Certain statements in this release concerning our future growth prospects, or our future financial or operating performance, are forward-looking statements intended to qualify for the 'safe harbor' under the Private Securities Litigation Reform Act of 1995, which involve a number of risks and uncertainties that could cause actual results or outcomes to differ materially from those in such forward-looking statements.

Agenda



01. About VST group and VTTL

02. Overall financial performance

03. Financial performance trends

04. Strategic directions



About VST group

Our Ventures

Other business ventures continued to grow and developed into the six sectors that now form the VST Group.



**Distribution
Automotive Parts**



**Automotive
Franchise**



Manufacturing:



**Construction:
CREST Construction**



Financing:



**Petroleum
Retail outlets**

About VST Tillers Tractors Ltd.(VTTL)



- VST Tillers Tractors Ltd. (VTTL) founded in 1967, part of VST Group, founded in 1911
- Operational revenue of Rs 1240 Crs (~ \$130 million) as of FY'26
- Products include tractors, power tillers, diesel engines and other precision components
- Products in 2-50 HP range; pioneers in power tillers and 4WD compact tractor segment
- Three manufacturing units in India (Hosur, Malur, Mysore)
- 1000+ dealer network, 6200+ retailer network, 85 spare parts distributors across India
- 40+ countries International presence:
 - Organic entry into Europe in 2018; tractors sold under FieldTrac brand in EU markets.

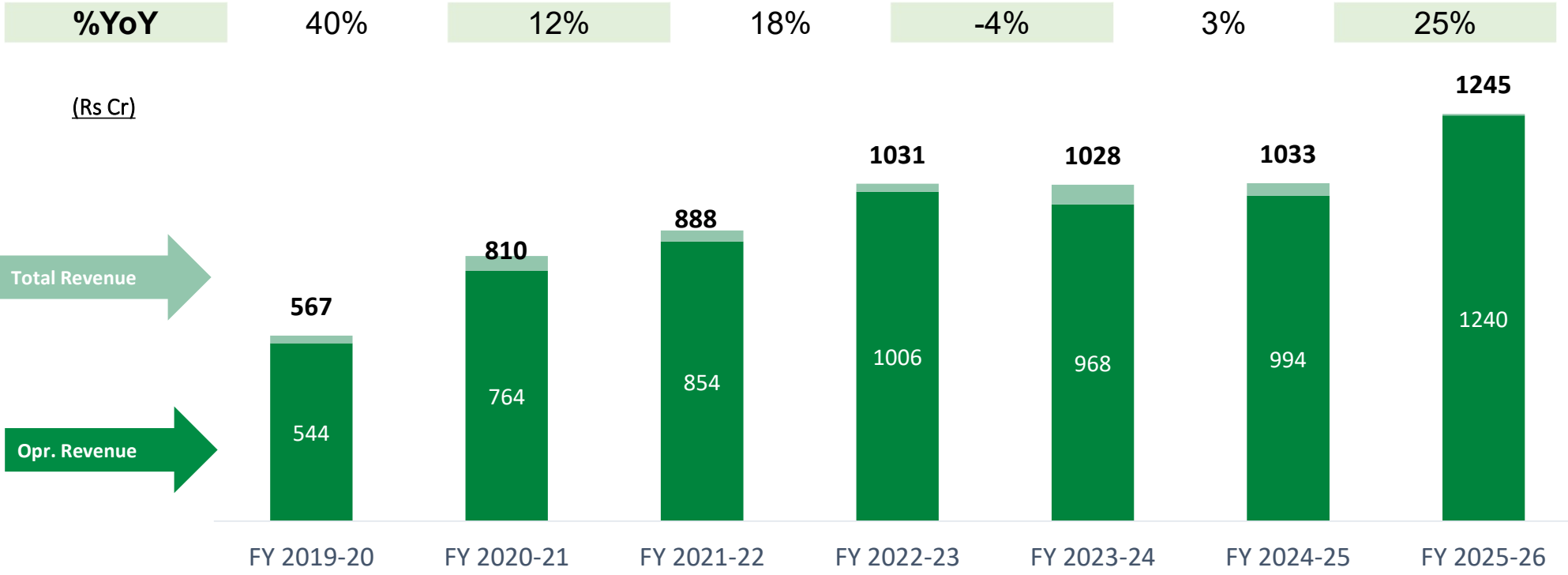




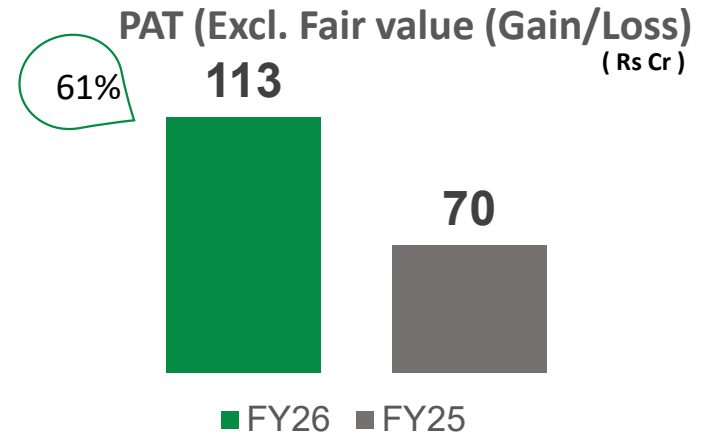
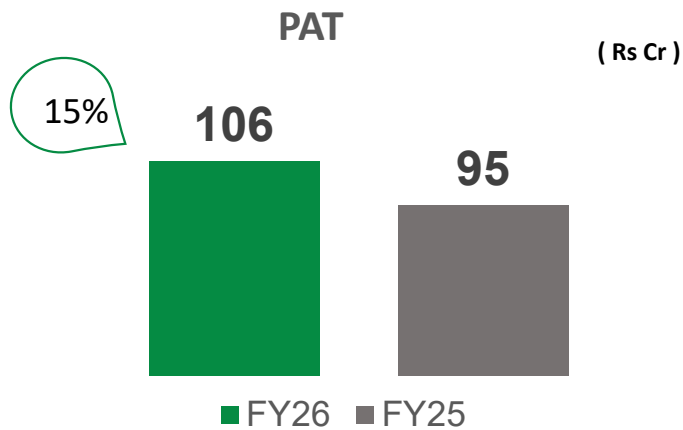
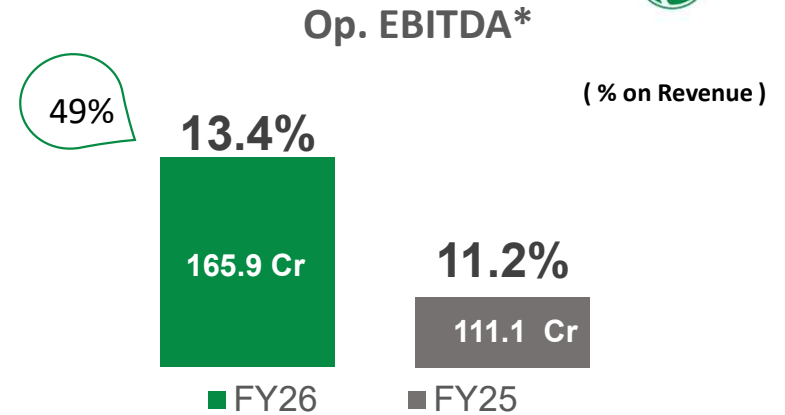
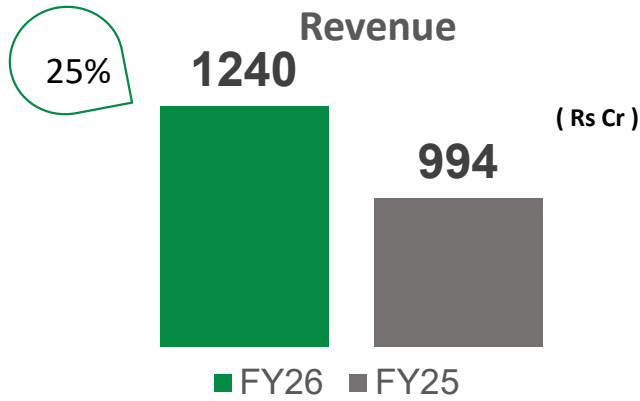
Overall financial performance

- Revenue trend
- FY'26 financials

Revenue so far.. With a CAGR growth of ~14.72 (FY20-26)



FY'26 Financial performance



* Op EBITDA is excluding other income and fair value Gain/(Loss)

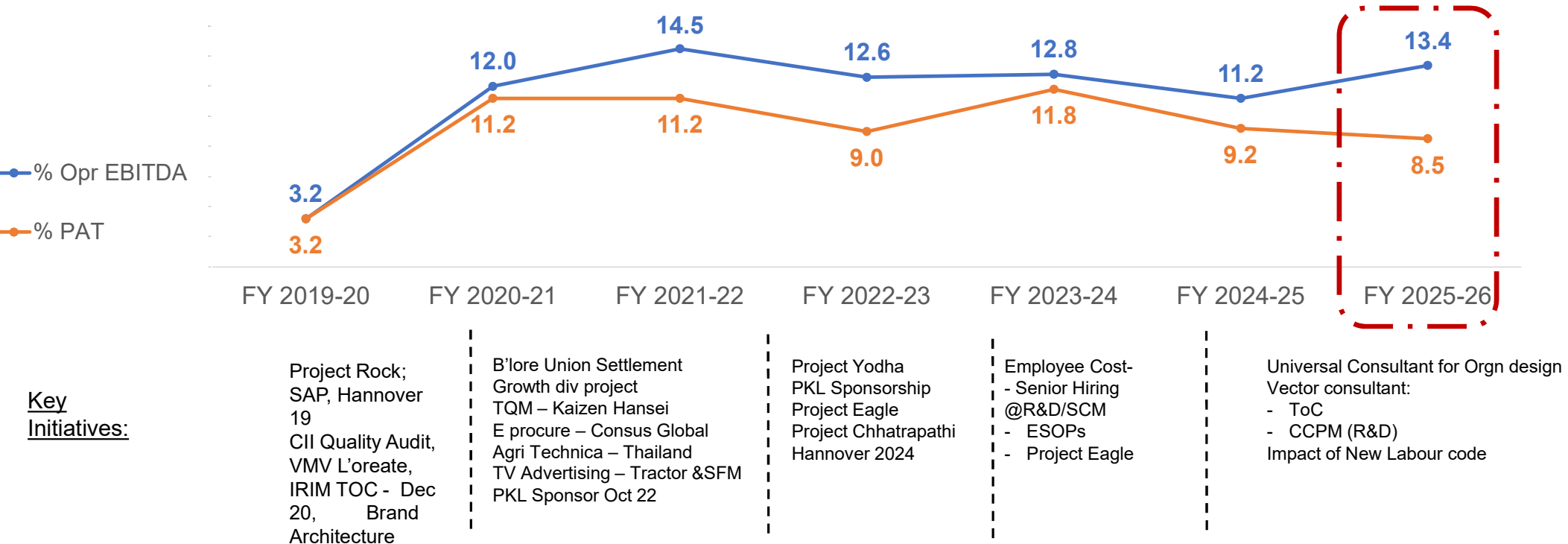
Financial performance trend

- Opr EBIDTA & PAT
- Net Working Capital
- Cash Generation from Operations
- EPS

Profit Journey So far (1/3)



Profit margins maintained despite Covid, Supply chain Disruptions , Runaway inflation through focus on ZBC and others

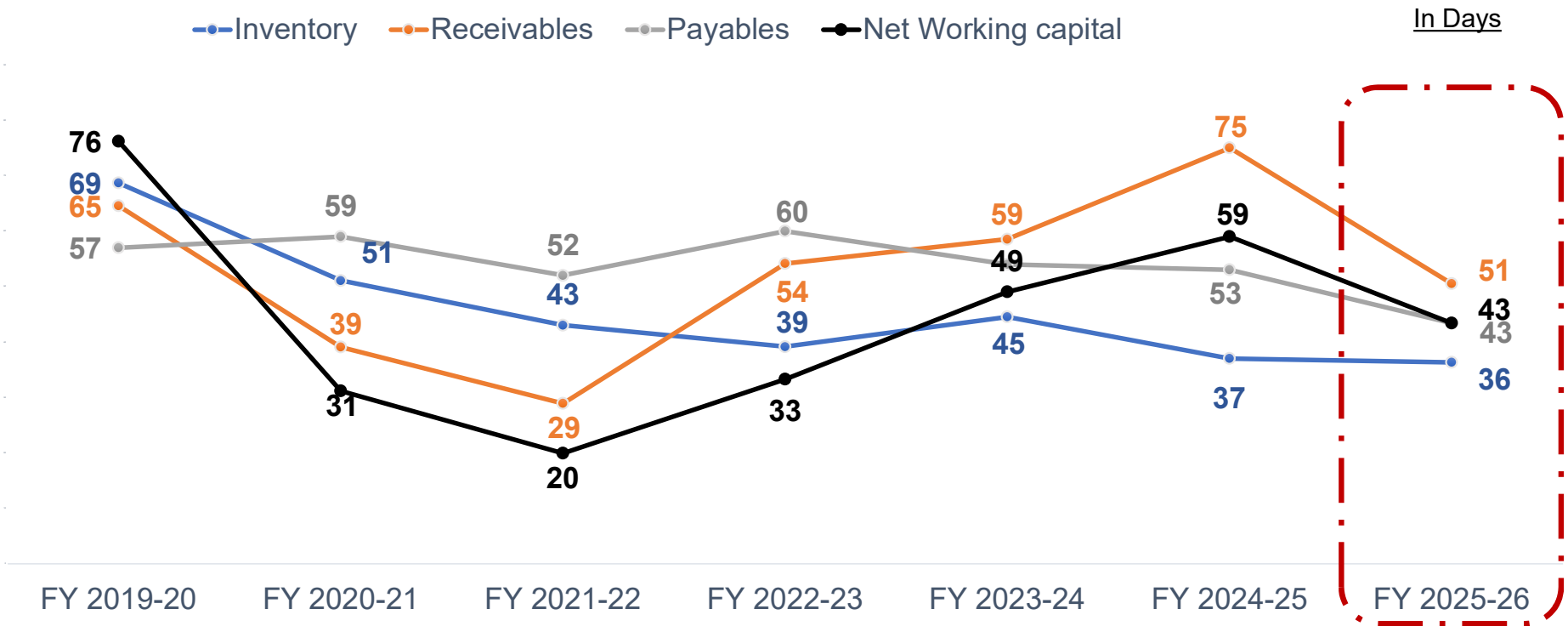


Note: FY'26 %PAT impacted due to fair value loss of Rs 30 Crs wrt PY

Profit Journey So far (2/3)



Process & Systems implemented to guide company through disruptions, build transparency & continuously improve

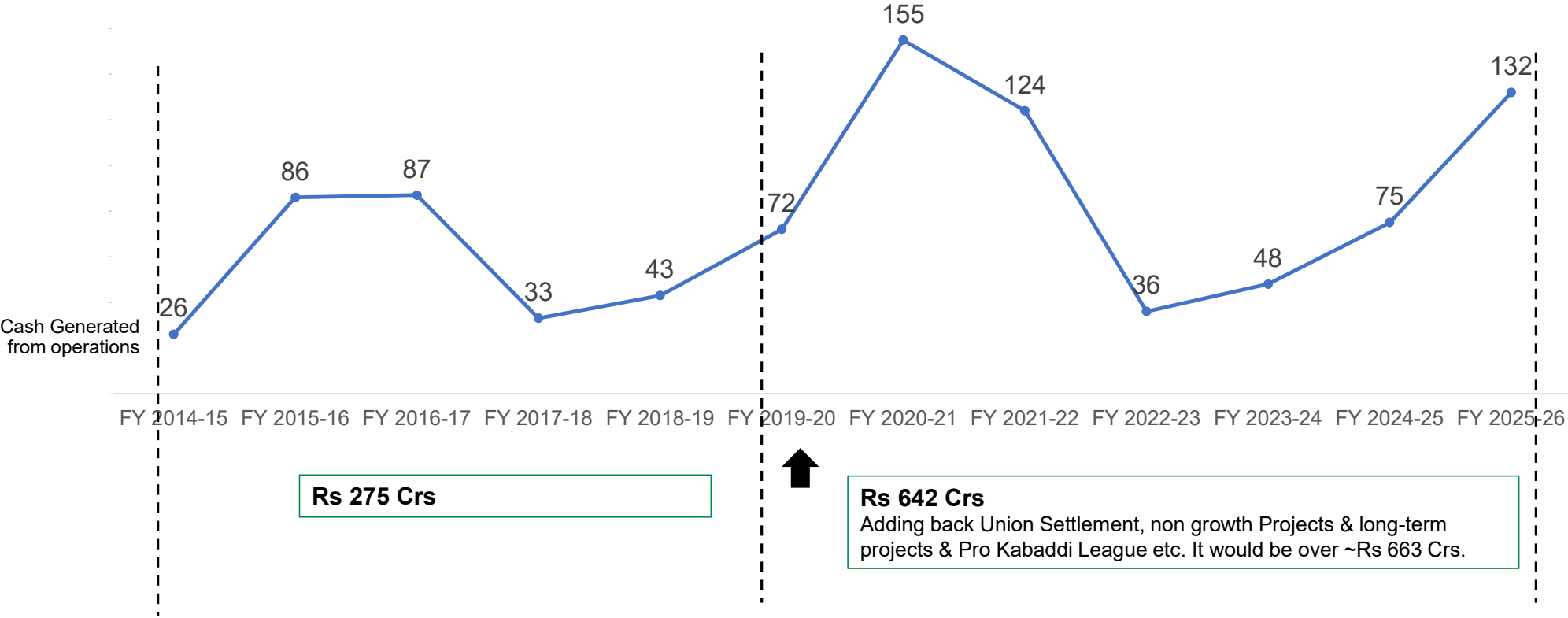


Cash Release Journey So far (3/3)

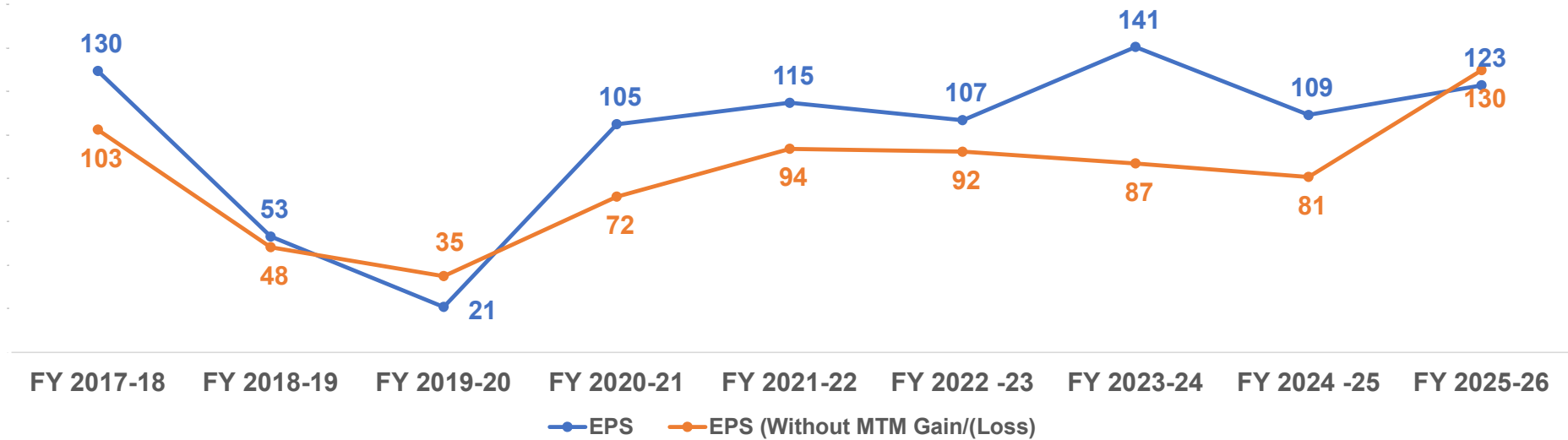


Cash is king, even before COVID hit we had worked on it

(Rs Crs)



EPS trend



- Consistent profitability despite industry cyclicality.
- Improved operational efficiencies and margin management.

Product launches



FENTM series (19 - 30HP):

- 5 models
- 10 lead variants
- 2WD/4WD options
- Patented LSM technology



Strategic directions



Strategic directions



Evolve Power Tillers

To Small Farm Machines and going Global.

HHP Tractor

Maximize capacity Utilization.

Technology Evolutions

Participate in technology evolutions

Leadership

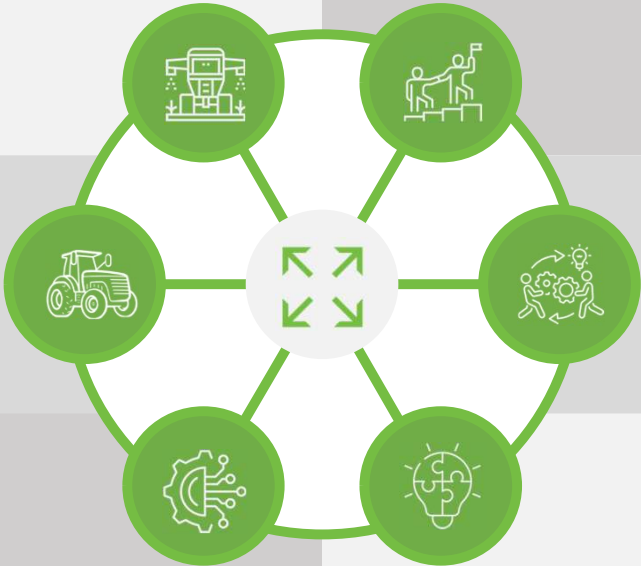
Leadership in Compact Tractor Segment

Implements

Promote Precision Implements (PCD)

Rural Distribution

Exploring Opportunities





Thank you

VST TILLERS TRACTORS LTD.

CIN- L34101KA1967PLC001706

Plot No- 1, Dyavasandra Indl. Layout,
Whitefield Road, Mahadevapura Post,
Bengaluru-560048, Karnataka

Phone: +91 - 80 - 67141111

Toll Free No: 18004190136

Website : www.vsttractors.com

For queries please contact:

Mr. Nitin Agrawal

Chief Financial Officer

Nitin.agrawal@vsttractors.com