

VKL/C&L/2026/34

July 29, 2026

To,

Department of Corporate Relationship BSE Ltd. Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400001 Scrip Code: 511431	Corporate Relationship Department National Stock Exchange of India Ltd. Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051 SYMBOL: VAKRANGEE
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Dear Sir/Madam,

Sub.: RESULTS PERFORMANCE UPDATE PRESENTATION – “Q1 FY2026-27 RESULTS UPDATE”.

With reference to the captioned subject and pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith VAKRANGEE LIMITED “Q1 FY2026-27 RESULTS UPDATE” investor/analyst presentation with respect to financial results for the Quarter and Three Months ended June 30, 2026 considered in the Board Meeting of the Company held on July 29, 2026.

Thanking you,

Yours faithfully,

For Vakrangee Limited

Amit Gadgil
Company Secretary & Compliance Officer
(Mem. No.: A49442)

Encl.: A/a



SAB KAAM EK DUKAAN



“GO TO MARKET PLATFORM” : BUILDING INDIA’S LARGEST LAST MILE DISTRIBUTION PLATFORM

VAKRANGEE LIMITED
Q1 FY2026-27 RESULTS UPDATE

July 29, 2026

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RESULTS PERFORMANCE UPDATE

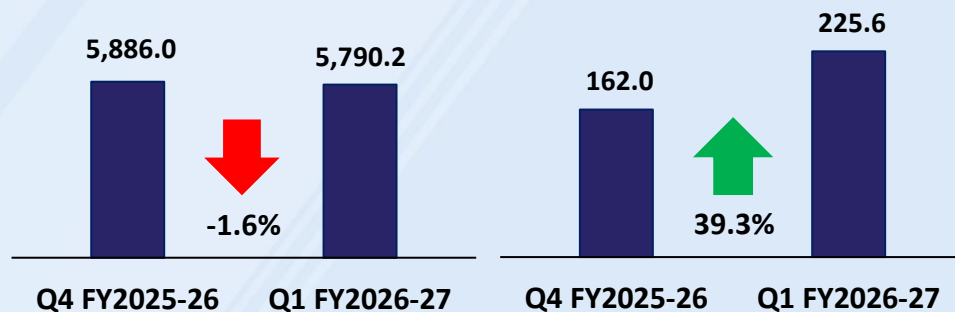
Q1 FY2026-27 (Q-o-Q Basis)

TOTAL INCOME

PROFIT AFTER TAX

In Rs Lakhs

In Rs Lakhs



Q1 FY27 consolidated revenue impacted due to strategic reduction in low-margin business & inter-company sales elimination

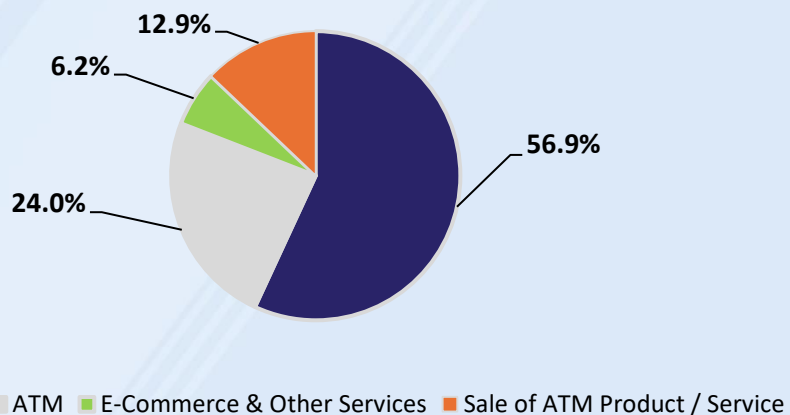
PAT increased 39.3% QoQ, reaching Rs. 225.6 Lakhs in Q1 FY2027

EBITDA grew 24.9% QoQ in Q1 FY27 with margins expanding to 15.4% up from 12.2%

PAT margins for Q1 FY27 have improved by ~110 bps, reaching 4.0% in Q1 FY27

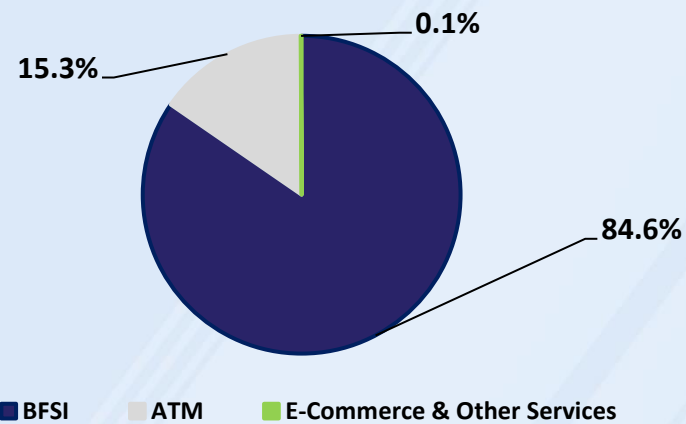
BUSINESS : Q1 FY2026-27 REVENUE & GROSS TRANSACTION VALUE CONTRIBUTION BREAK-UP

Revenue from Operations Break-up



Revenue from Operations : Rs. 55.9 Cr

Gross Transaction Value (GTV)



Total Gross Transaction Value : Rs. 14,056.4.Cr



- **Q1 FY2026-27 Results:** Vakrangee achieved a significant **39.3% QoQ surge in Profit After Tax to ₹2.3 crore.**
- **EBITDA margin expanded by 330 basis points.**
- **With a debt-free balance sheet and cash profit rising 16.0% to ₹6.8 crore,** the Company is well positioned to drive scalable, profitable growth



- **Q1 FY2026-27: Quarterly Gross Transaction Value (GTV) crossed Rs. 14,056.4 Cr and Quarterly No. of Transactions crossed 2.8 Cr.**
- Going forward, the Company is strategically focusing on Non-Cash based Banking Offering such as Account Opening, Loan Product, Insurance Services, Fixed Deposits, Mutual Funds & NPA Recovery to drive deeper financial inclusion and value-added offerings.



- **Vortex Engineering, a subsidiary company, recorded a revenue of ₹908.6 lakhs in Q1 FY27.**
- **139 ATMs shipped in Q1 FY27 and 15,574 ATM Machine shipped since inception to till date.**
- **New orders secured in Q1 FY27: ATM and Perfo® licence order received from Public Sector Banks.**



- **Vakrangee Limited, along with its subsidiary companies, is debt-free and maintains a robust balance sheet.**
- This strong financial position enables us to confidently support our expansion plans and pursue sustained long-term growth.



- **Strategic focus on high-margin business for better profitability & phasing out low-margin business to optimize operations.**
- Long-term aim to enhance margin expansion and sustainable growth.

PERFORMANCE UPDATE FOR Q1 FY2026-27

Our Presence

Total No. of Outlets

23,276

Presence in States/UTs

32

Presence in districts

609

Presence in Tier IV, V & VI

~85%

Our Platform – Key KPIs

Total Transactions

2.8 Cr

Total GTV

~ ₹14,056.4 Cr

No. of Master Franchisee (Districts Covered)

553

ATM Service

No. of ATMs

5,630

Total Transactions

~ 76.6 Lakh

Total GTV

~ ₹2,145.3 Cr

Presence in Tier IV, V & VI

~76%

Banking Service

No. of Account
opened

~ 2.8 Lakhs

No. of Insurance /
Pension Schemes sold

~ 2.0 Lakhs

Loan Leads Converted

~ ₹371.7 Cr

Total Transactions

~ 2.0 Cr

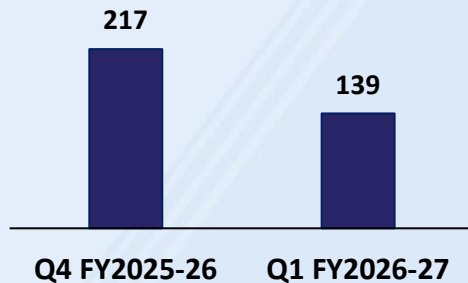
Total GTV

~ ₹11,894.6 Cr

Q1 FY2026-27 (Q-O-Q Basis)

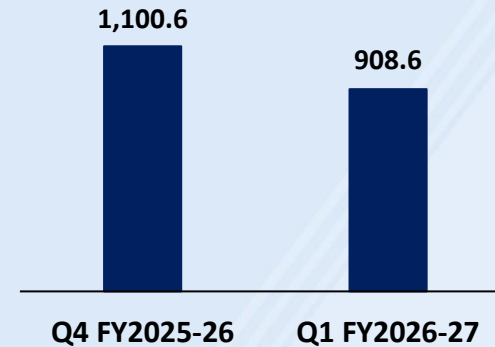
ATM MACHINE SHIPPED

In Numbers



TOTAL INCOME

In Rs Lakhs



**ATM &
Perfo software
order received from
Public Sector Banks**

**Strong Revenue
Visibility for the
upcoming quarters**

**High-margin IP
software (PERFO)
business witnessing
strong growth &
profitability**

Key Profit & Loss Statement Items

Particulars (Rs. in Lakhs.)	Q1 FY2026-27	Q4 FY2025-26	QoQ%	FY2025-26
Total Income	5,790.2	5,886.0	(1.6)	26,136.2
Total Expenses	5,421.2	5657.3	(4.2)	24,622.1
EBIDTA	861.9	690.0	24.9	3,426.1
Profit before Tax & Exceptional Item	369.0	228.7	61.3	1,514.1
Profit before Tax (PBT)	366.8	219.4	67.2	1,518.8
Tax Expenses	141.1	57.3	146.2	406.9
Profit after Tax (PAT)	225.6	162.0	39.3	1,111.9
Cash Profit (PAT + Depreciation)	680.0	586.1	16.0	2,872.0

Key Balance Sheet Items

Particulars (Rs. in Lakhs)	FY2025-26	FY2024-25	Particulars (Rs. in Lakhs)	FY2025-26	FY2024-25
Net Worth	22,335.4	21,166.9	Fixed Assets	12,569.2	12,705.4
Share Capital	10,831.9	10,831.9	Other Non-Current Assets	6,737.0	2,407.9
Other Equity	10,541.8	9,411.7	Inventory	1,617.0	1,830.0
Non-Controlling Interest	961.7	923.3	Trade Receivables	2,047.4	2,701.6
Total Debt	-	-	Cash & Cash Equivalents	5,693.4	8,188.2
Long Term Debt	-	-	Other Current Assets	2,494.4	2,991.9
Short Term Debt	-	-	Less: Trade Payables	1,696.9	1,778.7
Other Non-Current Liabilities	2,291.1	2,382.2	Less: Other Current Liabilities	4,835.0	5,497.1
Total Sources of Funds	24,626.5	23,549.1	Net Current Assets	5,320.3	8,435.8
			Total Application of Funds	24,626.5	23,549.1

GROWTH STRATEGY INITIATIVES



FASTER EXPANSION OF THE KENDRA NETWORK LEVERAGING MASTER FRANCHISEES

- Master Franchisees appointed in 553 Districts across 31 States/UTs across the Country with ongoing momentum in expansion of network pan-India.
- MFs provide on-ground operational support to existing outlets and drive new franchisee acquisition.
- Plan to achieve 100% District coverage to fast track kendra network expansion.



EXPANSION OF ATM NETWORK

- Launched Mini ATM - an ultra low-cost ATM machine.
- Driving expansion by offering ATMs at low-cost to accelerate network expansion and enhance market share.
- Deployed more than 1,525 new ATM Machines since Apr'25.



STRATEGIC FOCUS ON EXPANSION OF FINANCIAL SERVICES

- Focused expansion on financial services such as Loans, Insurance, Mutual Funds & Equities —targeting Tier 3–6 cities where Vakrangee has a strong presence.
- Introducing affordable, small-ticket products tailored for rural and semi-urban customers.



FORAY INTO PRIVATE LABEL PRODUCTS UNDER E-COMMERCE CATEGORY ACROSS KENDRA NETWORK

- Launched Private & White Label apparel range — trendy, comfortable, and affordable.
- Plans to diversify into new consumer and retail categories to expand market footprint.



SCALING FOR SUSTAINABLE EXPANSION

- Awarded the prestigious Uttar Pradesh Skill Development Mission (UPSDM) project as an Industrial Training Partner.

Strategic Alliances Strengthening Our Platform

12 strategic alliances and ATM shipment mandates secured during Apr'25–Jun'26

| 7 Insurance | 5 Lending | WLA license renewal | 3 Major ATM Shipment mandates for Vortex |



INSURANCE

Broadening protection-led product access

- Universal Sompo
- Shriram General
- SBI General
- Bajaj General Insurance
- Ageas Federal Life Insurance
- IndiaFirst Life Insurance
- Aditya Birla Health Insurance



LENDING

Expanding assisted credit access

- Muthoot Fincorp
- Tyger Capital
- Tyger Home Finance
- Aadhaar Housing
- Piramal Finance
- MSME loans
- LAP, home loans, vehicle-linked finance.



ATM/ACCESS

Reinforcing physical financial access

- RBI WLA authorization renewed till 31st March 2027
- Public Sector Banks ATM shipment mandate
- Secured various software deals

NEW BANKING PARTNERSHIP OPERATIONAL DURING THE QUARTER



EXPANDING ACCESS, EMPOWERING EVERY CORNER

- **Expanded Banking Network:** Operationalized new partners banks to deepen rural reach.
- **Extensive BC Network:** More than **15,000 Banking BC points** enabling AePS-based biometric services.
- **Financial Inclusion Leader:** **30+ million PMJDY accounts** opened across India.
- **Last-Mile Presence:** Strengthening access in underserved and remote regions.

Key Growth Drivers Accelerating Vakrangee's Next Phase of Expansion



Insurance



Loans



Equity



Mutual Funds

Empowering Bharat with Wider Access & Stronger Margins

- **Stronger partnerships:** Added multiple partners to expand reach & enhance service delivery.
- **Affordable offerings:** Small-ticket products for rural & semi-urban customers.
- **Strategic focus:** Driving high-margin business to improve operational efficiency.
- **Sustainable growth:** Building a scalable and profitable model.

AT AN INFLECTION POINT, POISED FOR STRONG GROWTH

Large growing domestic & replacement market

- India's installed ATM capacity: ~250k+ machines.
- **Banking Sector branch expansion: 20,000+ new ATMs.**
- Global ATM replacement: Switch from Windows 7 to Windows 10.
- **Banking refresh cycle: 80,000+ ATM refresh cycle over next 18-24 months.**
- **Migration to Windows 11 & Hardware Upgrade: Banks are transitioning to Windows 11 & upgrading ATM hardware from 9th to 12th Gen motherboards for future-readiness.**

Global Market Opportunity

- **Global ATM market size reached ~\$20.2 bn in 2020 and is expected to grow at a ~8.12% CAGR until 2027**
- Rising demand for ATMs and banking automation in emerging economies.
- **Expansion plans: Targeting high-potential regions like Latin America, MEA, and Asia-Pacific**

Strong Growth Visibility

- **Till now, more than 15,574 ATM machines are successfully supplied.**
- **In Q1 FY27, 139 ATM machines were successfully supplied.**
- **Strong Revenue & Profitability Visibility in FY27 Driven by Robust ATM Machine Orders.**
- Annuity nature of the AMC business derives value from the growing scale of the installed base of ATMs.
- **Strong growth & profitability for the IP Product Software Business (Perfo).**



COMPANY OVERVIEW

- Incorporated in 2001, Vortex is Pioneer in low-power ATMs (Swadeshi ATM) and is an India-based technology company incubated by IIT-Madras.
- Company is an innovative and leading provider of ATMs and cross-platform ATM management software products. **Vortex is a leader in switch-connected, cash management technology.**
- Headquarters and manufacturing facility are in Chennai, India with **annual production capacity of over 12,000 ATMs.**
- Clients includes leading PSU banks, private sector banks, co-operative banks, as well as major brown-label and white-label ATM operators. The company also has a strong international footprint, serving clients in over 50 countries across key growth markets.
- **Debt-free company backed by a seasoned management team and audited by Ernst & Young (E&Y), ensuring strong leadership, financial integrity, and robust governance.**



UNIQUE OFFERINGS SUITED TO EMERGING MARKET

- **9 patents in the field of ATM & Cash Dispensers (Make in India – Atmanirbhar Bharat).**
- Proprietary Linux based Operating Software; also compatible with Windows via XFS layer.
- Value for money products developed using technology, design innovation and in-house software leading to lower TCO (Total Cost of Ownership) translating to operational breakeven at lower footfalls compared to conventional ATMs.
- Has own cash dispensers (core part of an ATM), with lowest life cycle cost compared to its competitors.
- Ability to endure high up-time under harsh operating conditions. Ability to accept soiled notes.
- In-house developed critical components.
- Software IP Product Play: Perfo®- cross-platform ATM Monitoring and Incident Management Solution.

GROWTH STRATEGY

Strong Revenue Visibility with new ATMs Order



Strong export business opportunity with high profitability



Strong software IP product play "Perfo®" highly scalable & profitability



KEY METRICS

139
no. of ATM units shipped in Q1 FY27



9 Patents / IP in the field of ATM & Cash Dispensers



15,500+ ATMs shipped across India, Africa & South Asia



स्वदेशी TECHNOLOGY

MAKE IN INDIA

**Front Load /
Lobby ATM**



**Through-the-
Wall (TTW)
ATM**



**Mini / Desktop
/ Mobile ATM**



**Smart Recycler
ATM**



**Next Gen /
Android ATM**



- Recently launched new products i.e. Android ATM, MINI ATM and Recycler ATM
- Android ATM is with advance Digital Banking features, an alternate to Physical Bank Branch along with Next-Generation User Interface powered by Open-Source Android OS



ANDROID ATM SERVICES



Personalized Card Dispenser
(Debit /Credit /NCMC Card)



QR Code Printing



Cheque Scanning



Cheque Printing



Cash Module



Passbook Printing



Statement Printing



**Custom Bank Application and
Product Integration**
(On-demand)

SECURED



**NO
JACKPOTTING**



**NO PROXY
SWITCH**



**NO
MALWARE**



**OMNI CHANNEL
INTEGRATION**



15,500+
Ecoteller® ATM SHIPMENTS

11,000+
Perfo® manages multi-vendor ATM terminals across multiple locations.

EXPANDING
PARTNER NETWORKS

MEA, Europe & Americas Regions

Botswana | Burkina Faso | Caribbean | Djibouti | DR Congo | Ghana | Ivory Coast | Kenya | Mauritania | Mauritius | Mozambique | Nigeria | Seychelles | South Africa | Tanzania | Uganda | Zambia

APAC Region

India | Bangladesh | Nepal

APAC Region



MEA, Europe & Americas Regions



SWITCH INTEGRATION



COMPANY OVERVIEW

2023 ONWARDS (POST DEMERGER) NEXTGEN VAKRANGEE KENDRA & DIGITAL APP BUSINESS



- Launched **NextGen Kendra** with standard branding
- Multi-line of services – Banking, E-Governance, Insurance, E-Commerce, Total Healthcare & optional ATM services
- Launch of Digital Platform : “**BharatEasy Super Mobile App**”

2012-2018 BUILDING KENDRA BUSINESS ALONG WITH E-GOVERNANCE



- **Incorporated in 1990** as a System Integrator for E-Governance Projects
- Worked on various **Key Mission Mode projects** such as Central Election Commission, MCA-21, RSBY, & PSK.
- Won **UID Enrolment Project** for enrolling Aadhaar

PHASE 4

- **Asset-light, retail-focused franchise model**
- **District-level MF rollout** for full coverage
- Focus on scaling **last-mile rural distribution**
- Acquisition of **Vortex Engineering** (Subsidiary of Vakrangee)

PHASE 3

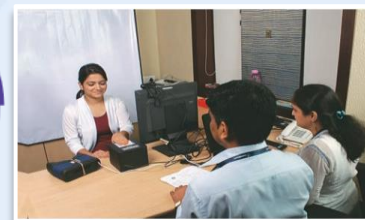


2019-2022 NEXTGEN VAKRANGEE KENDRA BUSINESS

PHASE 2

- BC Banking mandate – **Financial Inclusion**, Emerged National BC partner to major PSU banks
- **Launched Vakrangee Kendra model** (Store in Store Format)
- Received **RBI license for White Label ATMs**
- Ventured into **G2C & B2C services**

PHASE 1



1990-2011 EMERGED LEADER IN E-GOVERNANCE BUSINESS

BFSI & ATM SERVICES



ATM



**White Label ATM
Operator**

- ATM Cash Withdrawal
- Non-Financial Transactions



FINANCIAL SERVICES



- Opening of Online Demat & Trading Account
- Money Transfer
- Lead Generations of Personal / Business Loans
- Pan Card Service
- CIBIL Score service
- Filing of I.T returns Services



INSURANCE



- Life Insurance
- General Insurance
- Health Insurance



BANKING



- Account Opening
- Cash Withdrawal/ Deposit Services
- Other Banking services

ASSISTED E-COMMERCE SERVICES



ONLINE SHOPPING

amazon

(Available only on BharatEasy Mobile Super App)

DECATHLON

DIGIFY

- Online Shopping of Goods



ASSISTED TOTAL HEALTHCARE

DocOnline
GET HEALTHCARE ANYWHERE

- Telemedicine services
- Online Shopping of Medicines



RECHARGE & BILL PAYMENTS

MAX TV
ANYTHING ANYTIME ANYWHERE

BHARAT BILLPAY



(Only for Rajasthan)

- Mobile/DTH Recharge
- Bill Payments
- Subscription based OTT Plans
- E-Mitra services in Rajasthan



ASSISTED ONLINE TRAVEL SERVICES

yatra



- Train Ticket Booking
- Bus Ticket Booking
- Flight/Hotel Ticket Booking



ONLINE AGRICULTURE PRODUCTS & SERVICES

BigHaat.com
ONE STOP AGRO STORE

- Online Agriculture Product & Services

VAKRANGEE KENDRA (VK) MODEL : LOOK & FEEL

MODEL 1 : VK WITH ATM WITH PRIVATE BANK BC POINT



MODEL 2 : VK WITHOUT ATM WITH PSU BANK BC POINT



MODEL 3 : VK WITHOUT ATM WITH PRIVATE BANK BC POINT



Min Area required 65-80 sq. ft.

Min Area required 25-30 sq. ft.

Key Features :

- Exclusive Dedicated Outlet for Banking BC point services
- Exclusive dedicated outlet for ATM & Other services. Design provision such that ATM can be operational for extended hours

Key Features :

- ATM at outlet located within the store
- Potential to enhance the footfall significantly
- CCTV Monitoring system

**Highly
Recommended :**
Store Exclusivity
with Consistent
Branding



- Exclusive store model has Higher Earning Potential and Higher Success
- Dedicated Exclusive outlet for Banking BC point services only.
- Delivers Standardize service level and same customer experience.
- Standardized layout and design by L&H (Lewis & Hickey)

- With the development of the Digital Economy, India is fastly moving towards Digital Payment Mechanisms and Emerging as a Cashless Society
- With the fast pace of digital payment penetration, Cash transactions such as ATM & Banking transactions are expected to witness slow down. Therefore, there would be profitability & viability challenges for standalone business models such as only White Label ATMs, only Banking (AEPS) provider, only Money Transfer providers which are dependent on cash transactions
- **Vakrangee is future ready with a clear focus on building long term sustainable & profitable business model.**
 - **Non-Cash based Banking Offering such as Account Opening, Loan Product, Insurance Services, Fixed Deposits & NPA Recovery**
 - **No dependency on single line of product or services such as ATM or Banking Services**
 - **Wide portfolio of product & services such as Online Shopping, Total Healthcare Services, Bill Payments, Online Travel Services, Mobile Recharges, CIBIL Score services, Pan Card Services, Online Opening of Demat & Trading Account Opening Services and many more**
 - **Highest commission in the industry**

BENEFITS OF VAKRANGEE OVER OTHER PLAYERS

Sr. No.	Particular	Vakrangee	Only WLA Peers	Only DMT & AEPS Peers
1	Multiple Line of Product & Services	✓	✗	✗
1.1	Non-Cash based Banking Offering	✓	✗	✗
1.2	Online Shopping & Other E-Commerce Services	✓	✗	✗
2	Highest Commission in the industry	✓	✗	✗

A UNIQUE LIFETIME EARNING OPPORTUNITY

- Master Franchisees (MF) are eligible to earn a % of active franchisee's earnings on an on-going perpetual basis.
- Responsible for end-to-end monitoring and ensuring operational compliance for there respective franchisees.
- MF to provide on-ground support to existing outlets & drives new franchisee acquisition for growth.
- District level Master Franchisee appointed in 553 districts across 31 states across the Country (as on June 30, 2026).
- This would lead to help us scale at a faster pace and expand on a pan India basis.

Plan to achieve

100%

**District
coverage**

MASTER FRANCHISEE DISTRICT LEVEL OFFICES

District : Balaghat
State : Madhya Pradesh



District : Surguja
State : Chhattisgarh

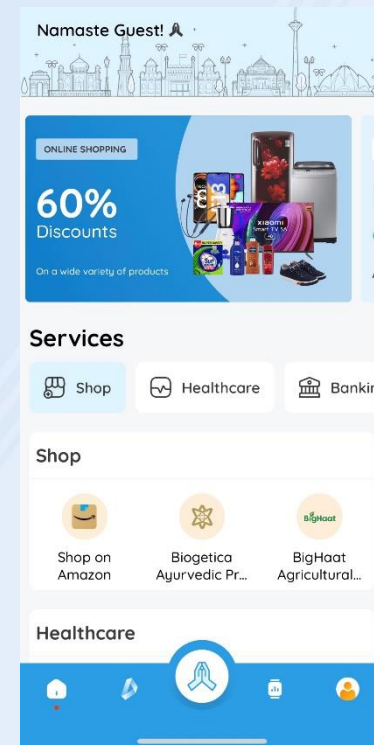


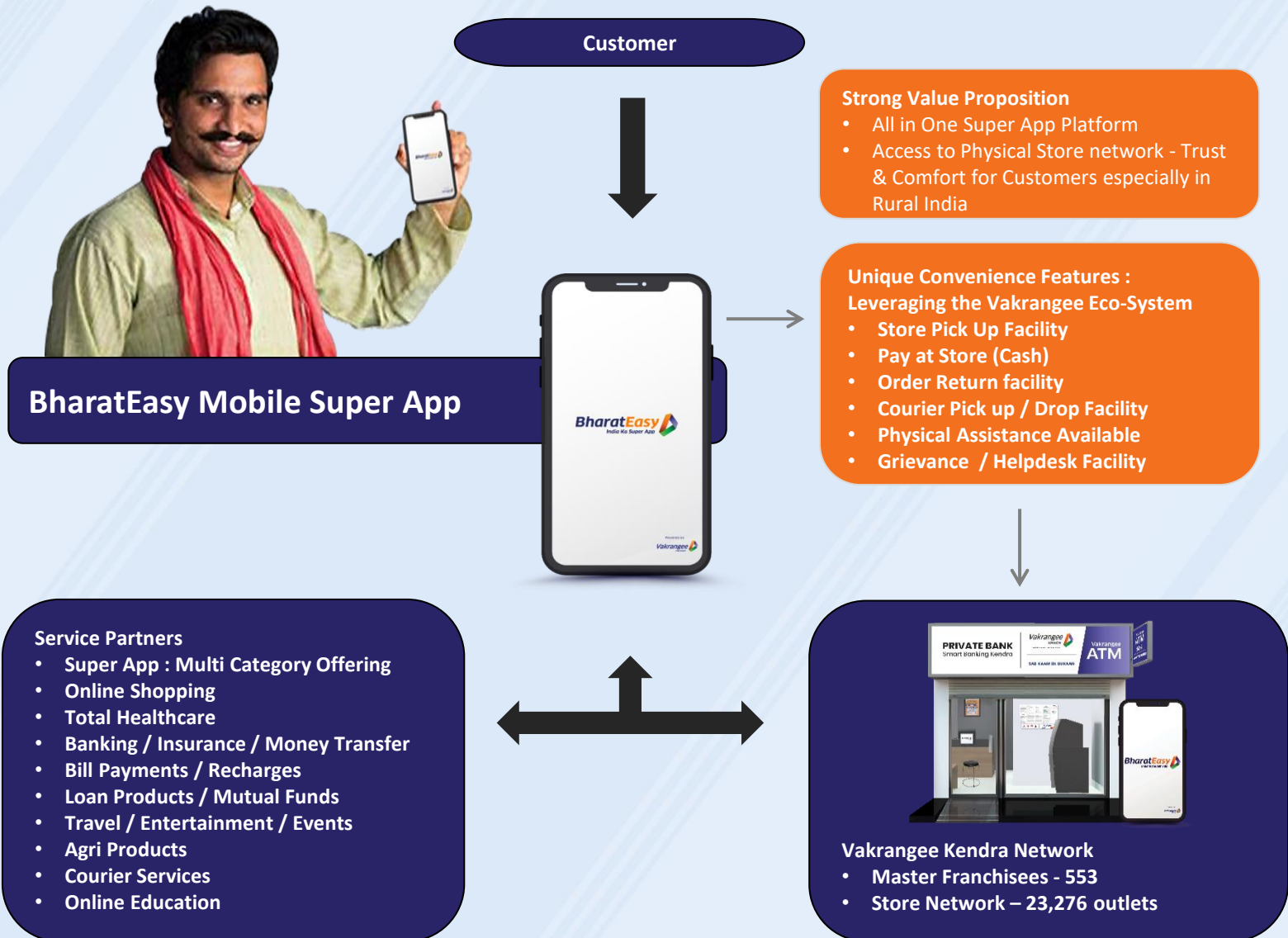
District : Muzaffarpur
State : Bihar



- Vakrangee is launching an online digital platform to enable seamless services for the consumer at the comfort of their homes. Through this, company has evolved into the unique O2O (Online to Offline) platform, whereby there is Assistance available through the Physical Kendra network along with Digital Online Services.
- **The Company has currently launched an upgraded Beta Trial Version of “BharatEasy” Mobile Super App” based business platform.**
- The Mobile super app platform would be offering various consumer products and services under one umbrella. Consumers would use it every day because our app would offer a seamless, multi-service, integrated, contextualized and efficient experience.



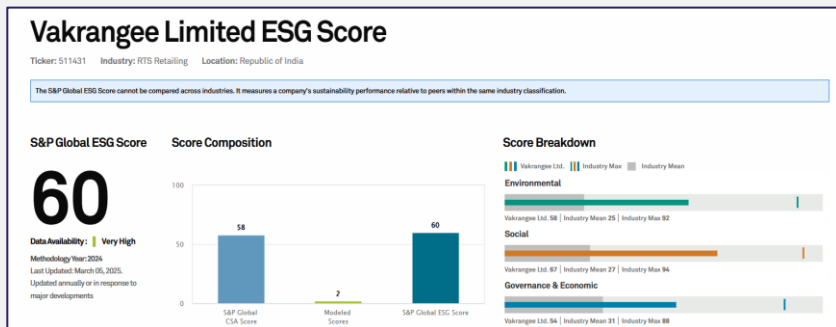
 The image shows the registration form of the BharatEasy app. It has a white background with the BharatEasy logo at the top. The form includes fields for 'Full Name', 'Email', 'Set Password', 'Confirm Password', and 'Referral Code (Optional)'. There are also checkboxes for '1 lowercase', '1 number', and '1 special character'. A 'Next' button is at the bottom.




UPDATE ON SUSTAINABILITY ESG INITIATIVES

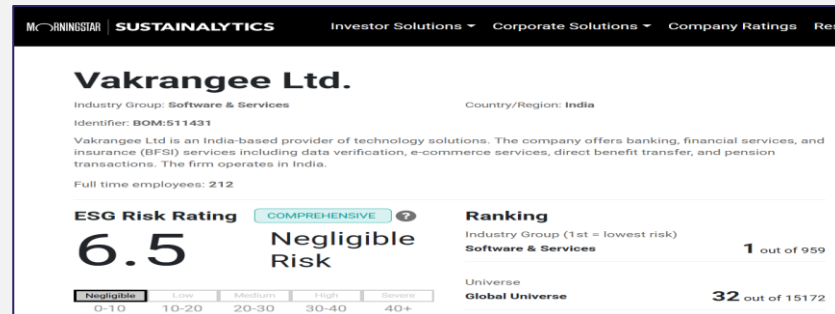
VAKRANGEE ESG PERFORMANCE UPDATE

S&P Global ESG Score



Vakrangee has earned a **"S&P Global Bronze Class"** spot in the yearbook and has score 60 ESG Score (S&P Global Scores) in the Corporate Sustainability Assessment (CSA) survey.

Sustainalytics ESG Score



Source Link : www.sustainalytics.com

SUSTAINABILITY IMPACT & ESG

Being Responsible & Social Conscious Company

- Being one of the largest franchisee-based, multi-service retail network, Vakrangee is focused on creating India's extensive network of last-mile retail outlets at every postal code in the country, enabling Indians to benefit from financial, social and digital inclusion.

Independent ESG Risk Assessment

- Earned a **"S&P Global Bronze Class"** spot in the sustainability yearbook 2022 and has score 60 ESG Score in the Corporate Sustainability Assessment (CSA) survey.

We have mapped our sustainability initiatives with the United Nation's Sustainable Development Goals. Our aim is to efficiently adopt these goals and address the global challenges, which includes poverty, inequality, climate, environmental degradation, prosperity, peace & justice.

Thank You