

VKL/C&L/2026/24

April 29, 2026

To,

Department of Corporate Relationship BSE Ltd. Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400001 Scrip Code: 511431	Corporate Relationship Department National Stock Exchange of India Ltd. Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051 SYMBOL: VAKRANGEE
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Dear Sir/Madam,

**Sub.: RESULTS PERFORMANCE UPDATE PRESENTATION – “Q4 & FULL YEAR
FY2025-26 RESULTS UPDATE”.**

With reference to the captioned subject and pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith VAKRANGEE LIMITED “Q4 & FULL YEAR FY2025-26” results update considered in the Board Meeting of the Company held on April 29, 2026.

Thanking you,

Yours faithfully,

For Vakrangee Limited

Amit Gadgil
Company Secretary & Compliance Officer
(Mem. No.: A49442)

Encl.: A/a



SAB KAAM EK DUKAAN



“GO TO MARKET PLATFORM” : BUILDING INDIA’S LARGEST LAST MILE DISTRIBUTION PLATFORM

VAKRANGEE LIMITED
Q4 & FULL YEAR FY2025-26 RESULTS UPDATE

April 29, 2026

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RESULTS PERFORMANCE UPDATE

Q4 FY2025-26 (Y-O-Y Basis)

TOTAL INCOME

PROFIT AFTER TAX

In Rs Lakhs

In Rs Lakhs

6,473.1

5,886.0



-9.1%

251.8

162.0



-35.7%

Q4 FY2024-25

Q4 FY2025-26

Q4 FY2024-25

Q4 FY2025-26

FY2025-26 (Y-O-Y Basis)

TOTAL INCOME

PROFIT AFTER TAX

In Rs Lakhs

In Rs Lakhs

25,935.1

26,136.2



0.8%

620.0

1,111.9



79.3%

FY2024-25

FY2025-26

FY2024-25

FY2025-26

Q4 FY26 consolidated revenue impacted by inter-company sales elimination & and a strategic reduction in low-margin business

PAT increased 79.3% YoY, reaching Rs. 1,111.9 Lakhs in FY2026

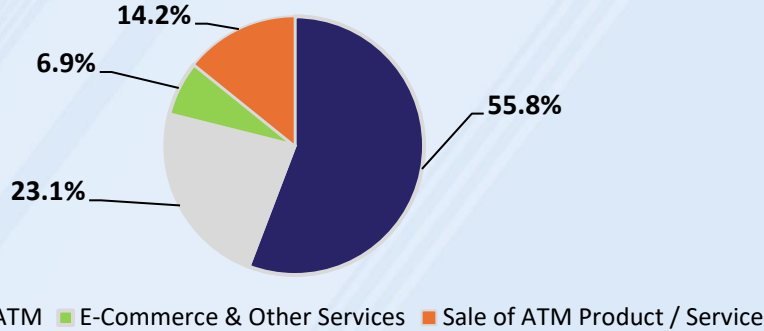
EBITDA grew 22.7% YoY in FY26 with margins expanding to 13.4% up from 11.0% in FY25

PAT margins for FY26 have improved by ~190 bps, reaching 4.4% in FY26

FY26 consolidated results have shown a marginal growth of 0.8% reaching 26,136.2 Lakhs

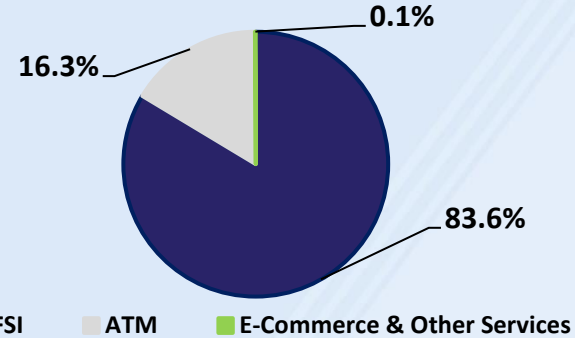
BUSINESS : Q4 FY2025-26 REVENUE & GROSS TRANSACTION VALUE CONTRIBUTION BREAK-UP

Revenue from Operations Break-up



Revenue from Operations : Rs. 56.7 Cr

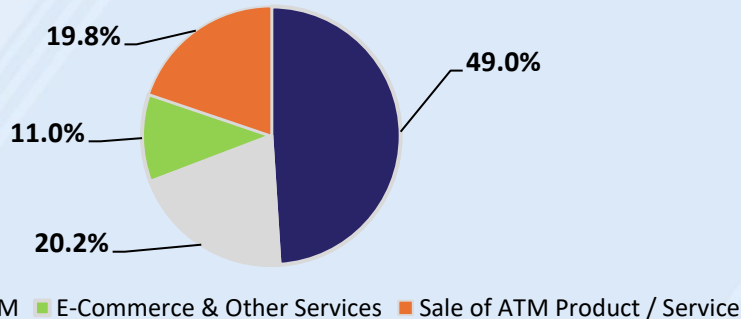
Gross Transaction Value (GTV)



Total Gross Transaction Value : Rs. 13,422.2 Cr

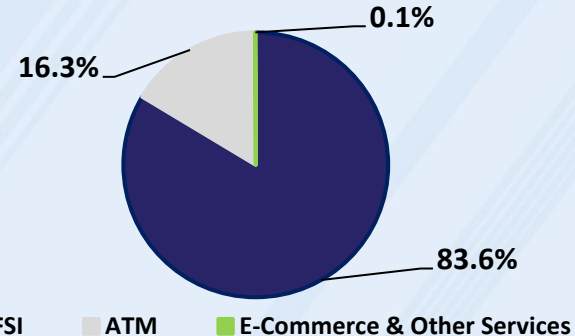
BUSINESS : FY2025-26 REVENUE & GROSS TRANSACTION VALUE CONTRIBUTION BREAK-UP

Revenue from Operations Break-up



Revenue from Operations : Rs. 254.8 Cr

Gross Transaction Value (GTV)



Total Gross Transaction Value : Rs. 53,712.6 Cr



- **FY2025-26 Results:** Vakrangee achieved a significant **79.3% YoY surge in annual Profit After Tax to ₹11.1 crore.**
- **A 249-basis point expansion in annual EBITDA margins, with Cash flow from Operations (pre-tax) turned positive at ₹63.7 crore,** versus a deficit of ₹(25.1) crore last year.
- With a **debt-free balance sheet** and a **25.4% increase in annual cash profit to ₹28.7 crore,** the company is positioned to compound growth by scaling high-value credit & insurance partnerships across 23,087-outlet network.



- **FY2025-26: Annual Gross Transaction Value (GTV) crossed Rs. 53,712.6 Cr and Annual No. of Transactions crossed 10.7 Cr.**
- Going forward, the Company is strategically focusing on Non-Cash based Banking Offering such as Account Opening, Loan Product, Insurance Services, Fixed Deposits, Mutual Funds & NPA Recovery to drive deeper financial inclusion and value-added offerings.



- **Vortex Engineering, a subsidiary company, revenue grew from ₹6,688.0 lakhs in FY2024-25 to ₹6,728.8 lakhs in FY2025-26,** which represents a **0.6% year-on-year growth.**
- **1,679 ATMs shipped in FY2025–26, reflecting a strong 1.7% year-on-year growth.**
- **EBITDA up ~1,061% YoY for FY2025-26.**



- **Vakrangee Limited, along with its subsidiary companies, is debt-free and maintains a robust balance sheet.**
- This strong financial position enables us to confidently support our expansion plans and pursue sustained long-term growth.



- **Strategic focus on high-margin business for better profitability & phasing out low-margin business to optimize operations.**
- Long-term aim to enhance margin expansion and sustainable growth.

PERFORMANCE UPDATE FOR FULL YEAR FY2025-26

Our Presence

Total No. of Outlets

23,087

Presence in States/UTs

32

Presence in districts

609

Presence in Tier IV, V & VI

~84%

Our Platform – Key KPIs

Total Transactions

10.7 Cr

Total GTV

~ ₹53,712.6 Cr

No. of Master Franchisee (Districts Covered)

535

ATM Service

No. of ATMs

6,073

Total Transactions

~ 3.0 Cr

Total GTV

~ ₹8,569.4 Cr

Presence in Tier IV, V & VI

~77%

Banking Service

No. of Account opened

~ 12.0 Lakhs

No. of Insurance / Pension Schemes sold

~ 13.3 Lakhs

Loan Leads Converted

~ ₹903.0 Cr

Total Transactions

~ 7.5 Cr

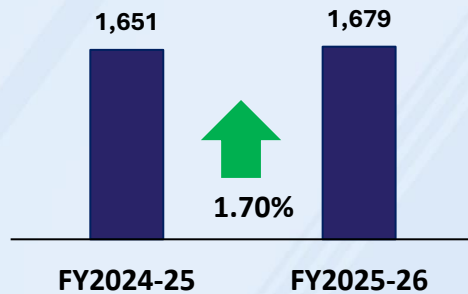
Total GTV

~ ₹45,048.2 Cr

FY2025-26 (Y-O-Y Basis)

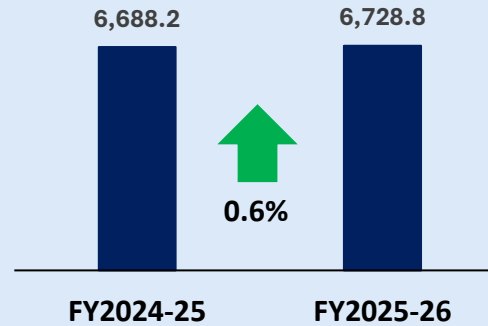
ATM MACHINE SHIPPED

In Numbers



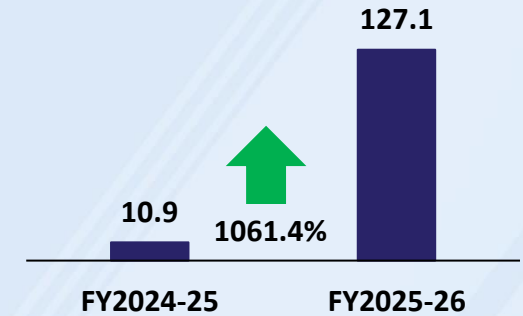
TOTAL INCOME

In Rs Lakhs



EBITDA

In Rs Lakhs



**EBITDA up
~11.6x YoY for
FY2026**

**AMC business
showing solid
growth with rising
annuity-based
revenue**

**High-margin IP
software (PERFO)
business witnessing
strong growth &
profitability**

Key Profit & Loss Statement Items

Particulars (Rs. in Lakhs.)	Q4 FY2025-26	Q4 FY2024-25	YoY%	FY 2025-26	FY 2024-25	YoY%
Total Income	5,886.0	6,473.1	(9.1)	26,136.2	25,935.1	0.8
Total Expenses	5,657.3	6,103.7	(7.3)	24,622.1	24,994.2	(1.5)
EBIDTA	690.0	838.6	(17.7)	3,426.1	2,793.3	22.7
Profit before Tax & Exceptional Item	228.7	369.3	(38.1)	1,514.1	940.9	60.9
Profit before Tax (PBT)	219.3	369.3	(40.6)	1,518.8	940.9	61.4
Tax Expenses	57.3	117.5	(51.2)	406.9	320.9	26.8
Profit after Tax (PAT)	162.0	251.8	(35.7)	1,111.9	620.0	79.3
Cash Profit (PAT + Depreciation)	586.1	680.8	(13.9)	2,872.0	2,289.7	25.4

Key Balance Sheet Items

Particulars (Rs. in Lakhs)	FY2025-26	FY2024-25	Particulars (Rs. in Lakhs)	FY2025-26	FY2024-25
Net Worth	22,335.4	21,166.9	Fixed Assets	12,569.2	12,705.4
Share Capital	10,831.9	10,831.9	Other Non-Current Assets	6,737.0	2,407.9
Other Equity	10,541.8	9,411.7	Inventory	1,617.0	1,830.0
Non-Controlling Interest	961.7	923.3	Trade Receivables	2,047.4	2,701.6
Total Debt	-	-	Cash & Cash Equivalents	5,693.4	8,188.2
Long Term Debt	-	-	Other Current Assets	2,494.4	2,991.9
Short Term Debt	-	-	Less: Trade Payables	1,696.9	1,778.7
Other Non-Current Liabilities	2,291.1	2,382.2	Less: Other Current Liabilities	4,835.0	5,497.1
Total Sources of Funds	24,626.5	23,549.1	Net Current Assets	5,320.3	8,435.8
			Total Application of Funds	24,626.5	23,549.1

GROWTH STRATEGY INITIATIVES



FASTER EXPANSION OF THE KENDRA NETWORK LEVERAGING MASTER FRANCHISEES

- Master Franchisees appointed in 535 Districts across 31 States/UTs across the Country with ongoing momentum in expansion of network pan-India.
- MFs provide on-ground operational support to existing outlets and drive new franchisee acquisition.
- Plan to achieve 100% District coverage to fast track kendra network expansion.



EXPANSION OF ATM NETWORK

- Launched Mini ATM - an ultra low-cost ATM machine.
- Driving expansion by offering ATMs at low-cost to accelerate network expansion and enhance market share.
- Deployed more than 1,335 new ATM Machines in FY2026.



STRATEGIC FOCUS ON EXPANSION OF FINANCIAL SERVICES

- Focused expansion on financial services such as Loans, Insurance, Mutual Funds & Equities —targeting Tier 3–6 cities where Vakrangee has a strong presence.
- Introducing affordable, small-ticket products tailored for rural and semi-urban customers.



FORAY INTO PRIVATE LABEL PRODUCTS UNDER E-COMMERCE CATEGORY ACROSS KENDRA NETWORK

- Launched Private & White Label apparel range — trendy, comfortable, and affordable.
- Plans to diversify into new consumer and retail categories to expand market footprint.



SCALING FOR SUSTAINABLE EXPANSION

- Awarded the prestigious Uttar Pradesh Skill Development Mission (UPSDM) project as an Industrial Training Partner.

Strategic Alliances Strengthening Our Platform

12 strategic alliances and ATM shipment mandates secured during Apr'25–Apr'26

| 7 Insurance | 5 Lending | WLA license renewal | 2 Major ATM Shipment mandates for Vortex |



INSURANCE

Broadening protection-led product access

- Universal Sampo
- Shriram General
- SBI General
- Bajaj General Insurance
- Ageas Federal Life Insurance
- IndiaFirst Life Insurance
- Aditya Birla Health Insurance



LENDING

Expanding assisted credit access

- Muthoot Fincorp
- Tyger Capital
- Tyger Home Finance
- Aadhaar Housing
- Piramal Finance
- MSME loans
- LAP, home loans, vehicle-linked finance.



ATM/ACCESS

Reinforcing physical financial access

- RBI WLA authorization renewed till 31st March 2027
- Punjab & Sind Bank ATM shipment mandate
- UCO Bank ATM shipment mandate
- Secured various software deals

NEW BANKING PARTNERSHIP ADDED DURING THE QUARTER



**Payments
Bank Ltd.**



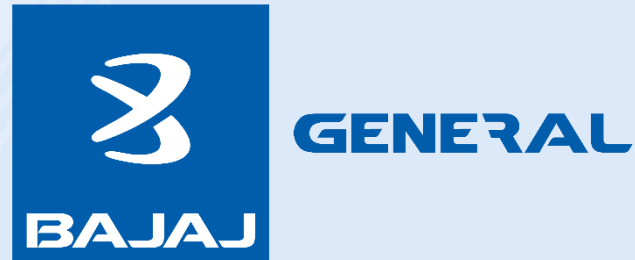
**इण्डियन ओवरसीज़ बैंक
Indian Overseas Bank**

आपकी प्रगति का सच्चा साथी
Good people to grow with

EXPANDING ACCESS, EMPOWERING EVERY CORNER

- **Expanded Banking Network:** Added new partner banks to deepen rural reach.
- **Extensive BC Network:** More than **15,000 Banking BC points** enabling AePS-based biometric services.
- **Financial Inclusion Leader:** **30+ million PMJDY accounts** opened across India.
- **Last-Mile Presence:** Strengthening access in underserved and remote regions.

INSURANCE PARTNERSHIP ADDED DURING THE QUARTER



EMPOWERING BHARAT: EXPANDING INSURANCE REACH THROUGH STRATEGIC PARTNERSHIPS & TAILORED OFFERINGS

- Insurance penetration in India stands at ~3.7% of GDP, with a significant portion of the rural population remaining uninsured.
- Recently onboarded multiple insurance partners to enhance product offerings and distribution capabilities.
- Launched affordable, small-ticket insurance products specifically tailored for rural and semi-urban customers.
- Introduced a diverse range of products including Home Insurance, Shop Insurance, and other general insurance products to address varied customer needs.

NEW LOAN PRODUCT KEY PARTNERSHIP ADDED DURING THE QUARTER



BRIDGING THE CREDIT GAP: MAKING CREDIT ACCESSIBLE TO EVERY CORNER OF BHARAT

- **Loan Growth:** India's total loan volume surged **78% (Mar 2020–Mar 2025)**, reflecting strong credit expansion.
- **Personal Loans Surge:** Added **33.6 million** new active loans in **FY2023–24**, driven by rising consumer confidence.
- **Digital Lending Boom:** Fastest-growing channel with **30.2% CAGR**.
- **Future Outlook:** Market projected to reach **USD 2.38 billion by 2030**.
- **Financial Inclusion Focus:** Expanding **loan products and distribution** to boost rural and semi-urban credit access.

Key Growth Drivers Accelerating Vakrangee's Next Phase of Expansion



Insurance



Loans



Equity



Mutual Funds

Empowering Bharat with Wider Access & Stronger Margins

- **Stronger partnerships:** Added multiple partners to expand reach & enhance service delivery.
- **Affordable offerings:** Small-ticket products for rural & semi-urban customers.
- **Strategic focus:** Driving high-margin business to improve operational efficiency.
- **Sustainable growth:** Building a scalable and profitable model.

AT AN INFLECTION POINT, POISED FOR STRONG GROWTH

Large growing domestic & replacement market

- India's installed ATM capacity: ~250k+ machines.
- **Banking Sector branch expansion: 20,000+ new ATMs.**
- Global ATM replacement: Switch from Windows 7 to Windows 10.
- **Banking refresh cycle: 80,000+ ATM refresh cycle over next 18-24 months.**
- **Migration to Windows 11 & Hardware Upgrade: Banks are transitioning to Windows 11 & upgrading ATM hardware from 9th to 12th Gen motherboards for future-readiness.**

Global Market Opportunity

- **Global ATM market size reached ~\$20.2 bn in 2020 and is expected to grow at a ~8.12% CAGR until 2027**
- Rising demand for ATMs and banking automation in emerging economies.
- **Expansion plans: Targeting high-potential regions like Latin America, MEA, and Asia-Pacific**

Strong Growth Visibility

- **Till now, more than 15,435 ATM machines are successfully supplied.**
- **In FY26, 1,679 ATM machines were successfully supplied.**
- **Strong Revenue & Profitability Visibility in FY27 Driven by Robust ATM Machine Orders.**
- Annuity nature of the AMC business derives value from the growing scale of the installed base of ATMs.
- **Strong growth & profitability for the IP Product Software Business (Perfo).**

Strengthening Vortex Engineering's Growth Platform Through Seasoned Industry Leadership

Key Strategic Advisor : Mr. Manjunath Rao joins Vortex Engineering team during FY2026



Mr. Manjunath Rao joined Vortex Engineering in FY2026, bringing 34+ years of leadership experience across banking technology, enterprise sales and managed services. He has held leadership positions at CMS Infosystems, NCR India, CashLink Global Systems, and Diebold Systems India.

His induction strengthens the Company's execution capability, partnership network and market-facing leadership as Vortex Engineering accelerates its next phase of growth

Strategic Value to Vortex Engineering

- **Accelerating growth** through deep industry & technology leadership.
- **Driving product & solution-led expansion** across banking and enterprises.
- **Strengthening strategic enterprise & banking partnerships.**



COMPANY OVERVIEW

- Incorporated in 2001, Vortex is Pioneer in low-power ATMs (Swadeshi ATM) and is an India-based technology company incubated by IIT-Madras.
- Company is an innovative and leading provider of ATMs and cross-platform ATM management software products. **Vortex is a leader in switch-connected, cash management technology.**
- Headquarters and manufacturing facility are in Chennai, India with **annual production capacity of over 12,000 ATMs.**
- Clients includes leading PSU banks, private sector banks, co-operative banks, as well as major brown-label and white-label ATM operators. The company also has a strong international footprint, serving clients in over 50 countries across key growth markets.
- **Debt-free company backed by a seasoned management team and audited by Ernst & Young (E&Y), ensuring strong leadership, financial integrity, and robust governance.**



UNIQUE OFFERINGS SUITED TO EMERGING MARKET

- **9 patents in the field of ATM & Cash Dispensers (Make in India – Atmanirbhar Bharat).**
- Proprietary Linux based Operating Software; also compatible with Windows via XFS layer.
- Value for money products developed using technology, design innovation and in-house software leading to lower TCO (Total Cost of Ownership) translating to operational breakeven at lower footfalls compared to conventional ATMs.
- Has own cash dispensers (core part of an ATM), with lowest life cycle cost compared to its competitors.
- Ability to endure high up-time under harsh operating conditions. Ability to accept soiled notes.
- In-house developed critical components.
- Software IP Product Play: Perfo®- cross-platform ATM Monitoring and Incident Management Solution.

GROWTH STRATEGY

Strong Revenue Visibility with new ATMs Order



Strong export business opportunity with high profitability



Strong software IP product play "Perfo®" highly scalable & profitability



KEY METRICS

1,679 no. of ATM units shipped in FY26



9 Patents / IP in the field of ATM & Cash Dispensers



15,400+ ATMs shipped across India, Africa & South Asia



CUSTOMER PROFILE AND KEY ATM OFFERINGS

Key Customers

Indian Public and Private Sector Banks



Operators



Exports



Key ATM Offerings

Ecoteller – Front Load ATM



- Very low operating expenses
- Can operate under power fluctuations and power failures
- Easy to use; provides biometric authentication
- Electronic journal – saves paper
- Very compact – uses less real estate
- Built-in Digital Video Surveillance System

Desktop ATM – Ecoteller Mini



- Wall mountable or Tabletop model
- Suitable for Mobile Application
- Supports Aadhar based bio-metric authentication &
- Extendable to include Cash deposit function
- Lowest Capex product in the market

Through-the-wall ATM



- Designed specifically for export markets
- CEN L / 1 Certified Safe
- Complies with all international standards and certified with all major switches
- Suitable for outdoor installations
- Bunch presenter with a maximum capacity of 40 notes per transaction
- Eco-Friendly and User-Friendly

Bunch Note Acceptor/Recycler



- Developed for both indoor & outdoor installations
- Suitable for large volume deposits
- UL291 Level 1-certified chest
- Reliable Fake note detection
- Interfaces with Switch (NDC+)
- 7 notes/second note acceptance (high-speed)
- Large capacity: 100 notes per transaction

स्वदेशी
TECHNOLOGY
MAKE IN INDIA

**Front Load / Lobby
ATM Machine**

**Banking Automation
Products : Digital
Banking Unit (DBU)**

**Mini / Desktop /
Mobile ATM**

**Through-the-Wall
(TTW) ATM**



- Recently launched 2 new products i.e. Android ATM and MINI ATM
- Banking Automation Products: Plan to launch Digital Banking Unit (DBU) kiosk, an alternate to Physical Bank Branch
- Android ATM is with advance Digital Banking features, an alternate to Physical Bank Branch along with Next-Generation User Interface powered by Open-Source Android OS



COMPANY OVERVIEW

**2023 ONWARDS
(POST DEMERGER)
NEXTGEN VAKRANGEE
KENDRA & DIGITAL APP
BUSINESS**



- Launched **NextGen Kendra** with standard branding
- Multi-line of services – Banking, E-Governance, Insurance, E-Commerce, Total Healthcare & optional ATM services
- Launch of Digital Platform : “**BharatEasy Super Mobile App**”

**2012-2018
BUILDING KENDRA
BUSINESS ALONG WITH
E-GOVERNANCE**



- **Incorporated in 1990** as a System Integrator for E-Governance Projects
- Worked on various **Key Mission Mode projects** such as Central Election Commission, MCA-21, RSBY, & PSK.
- Won **UID Enrolment Project** for enrolling Aadhaar

**PHASE
4**

- **Asset-light, retail-focused franchise model**
- **District-level MF rollout** for full coverage
- Focus on scaling **last-mile rural distribution**
- Acquisition of **Vortex Engineering** (Subsidiary of Vakrangee)

**PHASE
3**

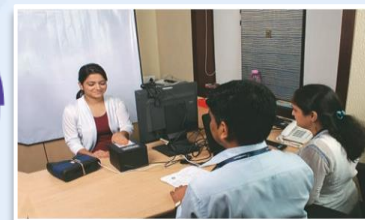


**2019-2022
NEXTGEN VAKRANGEE
KENDRA BUSINESS**

**PHASE
2**

- BC Banking mandate – **Financial Inclusion**, Emerged National BC partner to major PSU banks
- **Launched Vakrangee Kendra model** (Store in Store Format)
- Received **RBI license for White Label ATMs**
- Ventured into **G2C & B2C services**

**PHASE
1**



**1990-2011
EMERGED LEADER IN
E-GOVERNANCE
BUSINESS**

BFSI & ATM SERVICES



ATM



White Label ATM Operator

- ATM Cash Withdrawal
- Non-Financial Transactions



FINANCIAL SERVICES



- Opening of Online Demat & Trading Account
- Money Transfer
- Lead Generations of Personal / Business Loans
- Pan Card Service
- CIBIL Score service
- Filing of I.T returns Services



INSURANCE



- Life Insurance
- General Insurance
- Health Insurance



BANKING



- Account Opening
- Cash Withdrawal/ Deposit Services
- Other Banking services

ASSISTED E-COMMERCE SERVICES



ONLINE SHOPPING

amazon

(Available only on BharatEasy Mobile Super App)

DECATHLON

DIGIFY

- Online Shopping of Goods



ASSISTED TOTAL HEALTHCARE

Doconline
GET HEALTHCARE ANYWHERE

- Telemedicine services
- Online Shopping of Medicines



RECHARGE & BILL PAYMENTS

MAX TV
ANYTHING ANYTIME ANYWHERE

B BHARAT BILLPAY



(Only for Rajasthan)

- Mobile/DTH Recharge
- Bill Payments
- Subscription based OTT Plans
- E-Mitra services in Rajasthan



ASSISTED ONLINE TRAVEL SERVICES

ASSISTED ONLINE TRAVEL SERVICES

yatra



- Train Ticket Booking
- Bus Ticket Booking
- Flight/Hotel Ticket Booking



ONLINE AGRICULTURAL PRODUCTS & SERVICES

ONLINE AGRICULTURE PRODUCTS & SERVICES

BigHaat.com
ONE STOP AGRO STORE

- Online Agriculture Product & Services

VAKRANGEE KENDRA (VK) MODEL : LOOK & FEEL

MODEL 1 : VK WITH ATM WITH PRIVATE BANK BC POINT



MODEL 2 : VK WITHOUT ATM WITH PSU BANK BC POINT



MODEL 3 : VK WITHOUT ATM WITH PRIVATE BANK BC POINT



Min Area required 65-80 sq. ft.

Min Area required 25-30 sq. ft.

Key Features :

- Exclusive Dedicated Outlet for Banking BC point services
- Exclusive dedicated outlet for ATM & Other services. Design provision such that ATM can be operational for extended hours

Key Features :

- ATM at outlet located within the store
- Potential to enhance the footfall significantly
- CCTV Monitoring system

Highly Recommended :
Store Exclusivity with Consistent Branding



- Exclusive store model has Higher Earning Potential and Higher Success
- Dedicated Exclusive outlet for Banking BC point services only.
- Delivers Standardize service level and same customer experience.
- Standardized layout and design by L&H (Lewis & Hickey)

- *With the development of the Digital Economy, India is fastly moving towards Digital Payment Mechanisms and Emerging as a Cashless Society*
- *With the fast pace of digital payment penetration, Cash transactions such as ATM & Banking transactions are expected to witness slow down. Therefore, there would be profitability & viability challenges for standalone business models such as only White Label ATMs, only Banking (AEPS) provider, only Money Transfer providers which are dependent on cash transactions*
- **Vakrangee is future ready with a clear focus on building long term sustainable & profitable business model.**
 - ***Non-Cash based Banking Offering such as Account Opening, Loan Product, Insurance Services, Fixed Deposits & NPA Recovery***
 - ***No dependency on single line of product or services such as ATM or Banking Services***
 - ***Wide portfolio of product & services such as Online Shopping, Total Healthcare Services, Bill Payments, Online Travel Services, Mobile Recharges, CIBIL Score services, Pan Card Services, Online Opening of Demat & Trading Account Opening Services and many more***
 - ***Highest commission in the industry***

BENEFITS OF VAKRANGEE OVER OTHER PLAYERS

Sr. No.	Particular	Vakrangee	Only WLA Peers	Only DMT & AEPS Peers
1	Multiple Line of Product & Services	✓	✗	✗
1.1	Non-Cash based Banking Offering	✓	✗	✗
1.2	Online Shopping & Other E-Commerce Services	✓	✗	✗
2	Highest Commission in the industry	✓	✗	✗

A UNIQUE LIFETIME EARNING OPPORTUNITY

- Master Franchisees (MF) are eligible to earn a % of active franchisee’s earnings on an on-going perpetual basis.
- Responsible for end-to-end monitoring and ensuring operational compliance for there respective franchisees.
- MF to provide on-ground support to existing outlets & drives new franchisee acquisition for growth.
- District level Master Franchisee appointed in 535 districts across 31 states across the Country (as on March 31, 2025).
- This would lead to help us scale at a faster pace and expand on a pan India basis.

Plan to achieve

100%

District
coverage

MASTER FRANCHISEE DISTRICT LEVEL OFFICES

District : Balaghat
State : Madhya Pradesh



District : Surguja
State : Chhattisgarh



District : Muzaffarpur
State : Bihar

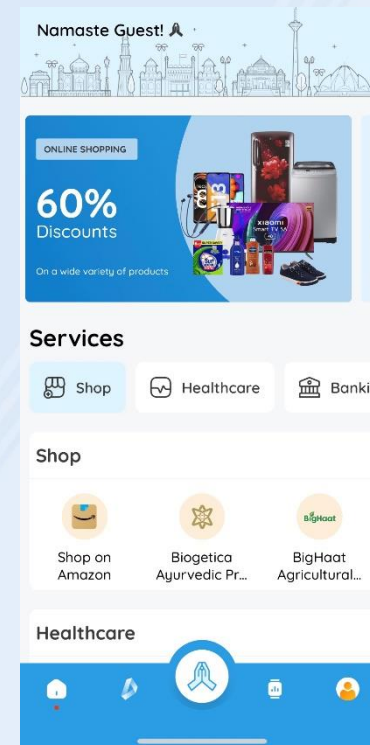


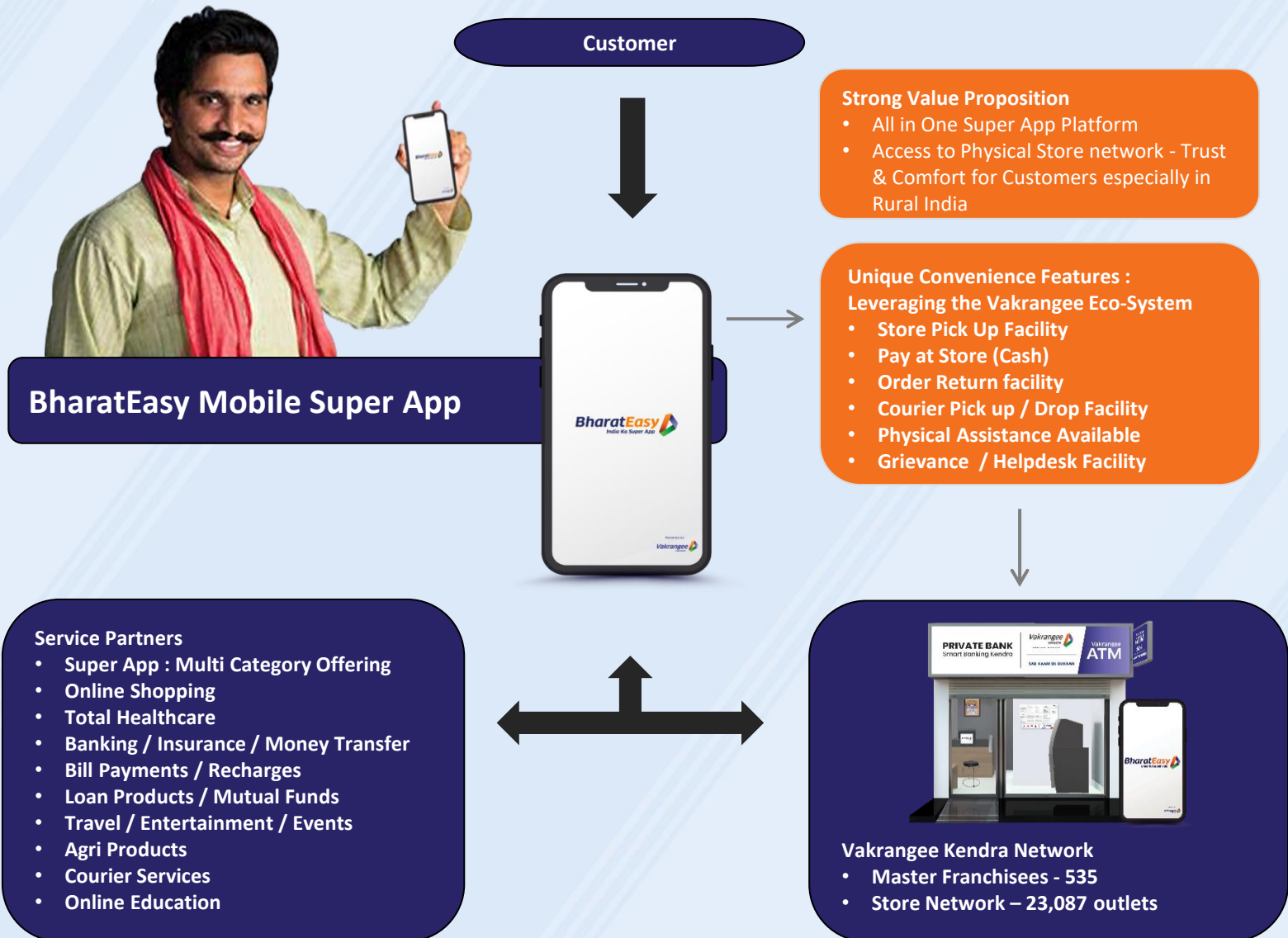
- Vakrangee is launching an online digital platform to enable seamless services for the consumer at the comfort of their homes. Through this, company has evolved into the unique O2O (Online to Offline) platform, whereby there is Assistance available through the Physical Kendra network along with Digital Online Services.
- **The Company has currently launched an upgraded Beta Trial Version of “BharatEasy” Mobile Super App” based business platform.**
- The Mobile super app platform would be offering various consumer products and services under one umbrella. Consumers would use it every day because our app would offer a seamless, multi-service, integrated, contextualized and efficient experience.



The registration form for BharatEasy includes the following fields and options:

- Full Name:** Enter Your Fullname
- Email:** Enter Email Address Here
- Set Password:** Enter Password Here. Requirements: 1 lowercase, 1 number, 1 special character.
- Confirm Password:** Enter Confirmed Password Here.
- Referral Code (Optional):** Enter RFR Code
- Next:** A large blue button at the bottom.

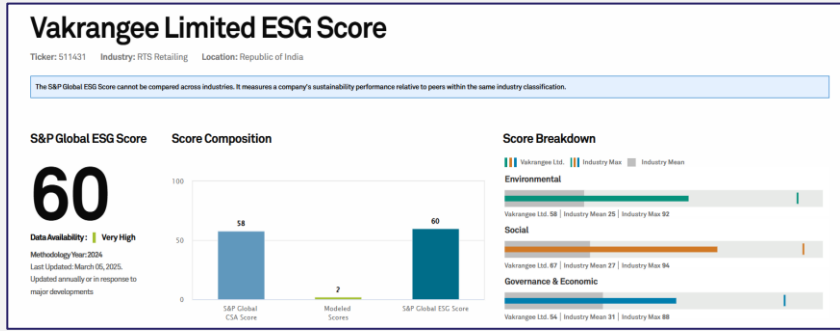




UPDATE ON SUSTAINABILITY ESG INITIATIVES

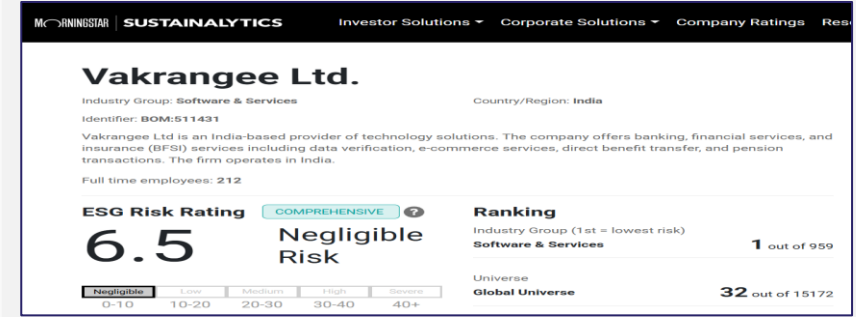
VAKRANGEE ESG PERFORMANCE UPDATE

S&P Global ESG Score



Vakrangee has earned a **“S&P Global Bronze Class”** spot in the yearbook and has score 60 ESG Score (S&P Global Scores) in the Corporate Sustainability Assessment (CSA) survey.

Sustainalytics ESG Score



Source Link : <https://www.sustainalytics.com/esg-rating/vakrangee-ltd/1028256073>

SUSTAINABILITY IMPACT & ESG

Being Responsible & Social Conscious Company

- Being one of the largest franchisee-based, multi-service retail network, Vakrangee is focused on creating India's extensive network of last-mile retail outlets at every postal code in the country, enabling Indians to benefit from financial, social and digital inclusion.

Independent ESG Risk Assessment

- Earned a **“S&P Global Bronze Class”** spot in the sustainability yearbook 2022 and has score 60 ESG Score in the Corporate Sustainability Assessment (CSA) survey.

We have mapped our sustainability initiatives with the United Nation's Sustainable Development Goals. Our aim is to efficiently adopt these goals and address the global challenges, which includes poverty, inequality, climate, environmental degradation, prosperity, peace & justice.



Thank You