Date: 27.08.2026

To,
National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400051

Sub: Submission of Notice with Annual Report of 21st Annual General Meeting of the Company

Dear Sir/Ma'am,

Pursuant to Regulation 34 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we are submitting herewith the Notice of the 21st Annual General Meeting ("AGM") of the Company for the Financial Year 2025-26, to be held on Friday, September 25, 2026, at 12:00 P.M. at the Registered Office of the Company at Plot No.287, 287 A, 287 B, Sector-59 HSIIDC Industrial Estate, Ballabgarh, Faridabad, Haryana- 121004.

The above said Notice along with the Annual Report of the company is disseminated to all shareholders of the Company and uploaded on the website of the company i.e. www.ultrawiring.com

Kindly take the same on your record and display the same on website of your stock exchange.

Thanking you,
For Ultra Wiring Connectivity System Limited

SANJAY MATHUR Digitally signed by SANJAY MATHUR
Date: 2026.08.27 17:25:56 +05'30'

Sanjay Mathur
(Managing Director)
DIN: 00285032

ULTRA WIRING CONNECTIVITY SYSTEM LTD. FARIDABAD (HARYANA)

Annual Report- 2025-26

Be Ready
For all Weather!

ULTRA

Quality Pays Forever

YOUR PARTNER
in wiping out
all your worries
WHILE DRIVING

ULTRA

We are a leading manufacturer with a wide experience of 30 years in the field of automotive Connectors, Blade fuses, and allied products.

Ultra has been catering its high-quality products to leading manufacturers of automobile wiring harnesses, switches, and lights, such as Lumax group, Tyco Electronics Ltd., Yazaki India Ltd, Minda Group, Fiem Industries Ltd and also exporting to Thailand, Paraguay, Argentina, and Brazil who are approved for Tata Motors, Renault Nissan, Maruti Suzuki, TVS Motors, Kinetic Engg, Mahindra & Mahindra, etc.


Assembly Line


Press Shop

With our vision of providing safety products with superior quality , We entered into the production of wiper blades by acquiring a running plant of Yuan Lueh Co. Ltd, Taiwan. Our Wiper Blades set-up is equipped with High-speed Power Presses, Riveting Machines, Wire Strip machines, Blister Packing Machines, Rubber Testing Machines & an in-house powder coating plant.

The plant has a total capacity of manufacturing 10 million pieces of Wiper Blades per annum including a spare capacity of 3 to 4 million pieces of wiper blade per annum. We have also launched our Wiper blades in the market with the brand name ULTRA. On the other hand, we are also doing institutional manufacturing of wipers for some of the leading brands in the markets.

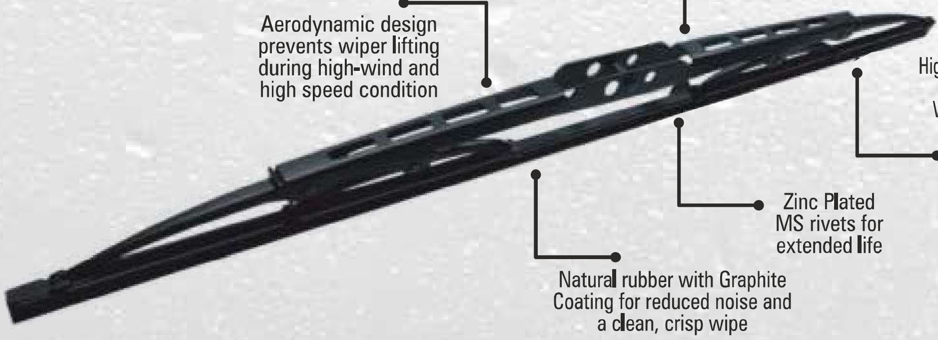

Wiper Testing Rig


Riveting Machine


SS Flexor Cutting Machine

ULTRA

CONVENTIONAL WIPER BLADE
UNIVERSAL FIT



SIZE (Inch)	SIZE (mm)	RUBBER WIDTH	ADAPTOR
12"	300 MM	6 MM	Universal Type
13"	330 MM	6 MM	Universal Type
14"	350 MM	6 MM	Universal Type
15"	380 MM	6 MM	Universal Type
16"	400 MM	6 MM	Universal Type
17"	430 MM	6 MM	Universal Type
18"	450 MM	6 MM	Universal Type
19"	480 MM	6 MM	Universal Type
20"	500 MM	6 MM	Universal Type
21"	530 MM	6 MM	Universal Type
22"	550 MM	6 MM	Universal Type
24"	600 MM	6 MM	Universal Type
26"	650 MM	6 MM	Universal Type

Specifications :

- Aerodynamic design prevents wiper lifting during high-wind and high speed conditions
- Natural Rubber with Graphite + Teflon Coating for reduced noise, and a clean crisp wipe

KEY FEATURES

PREMIUM WIPER BLADES

HIGH WIPING PERFORMANCE

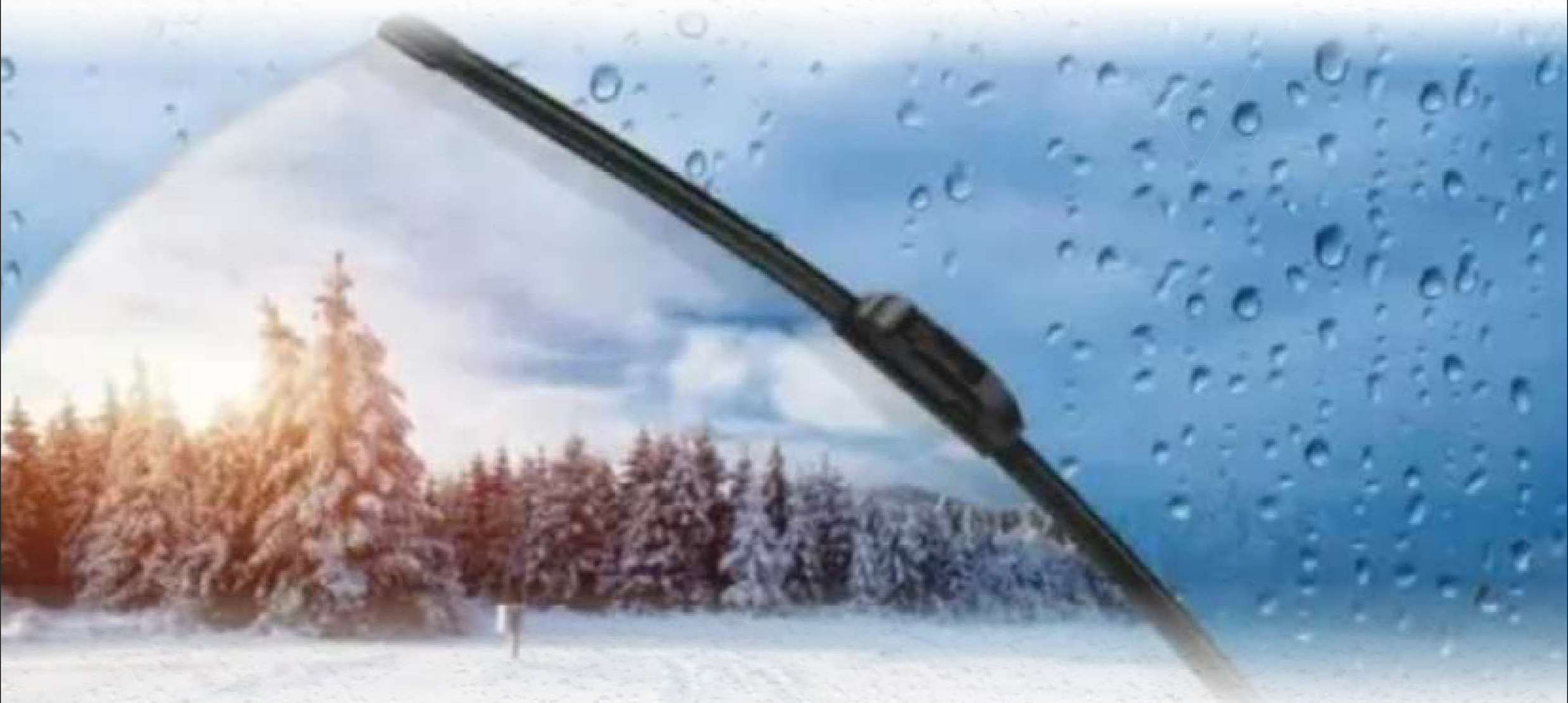
500000
TESTED FOR 500,000 CYCLES

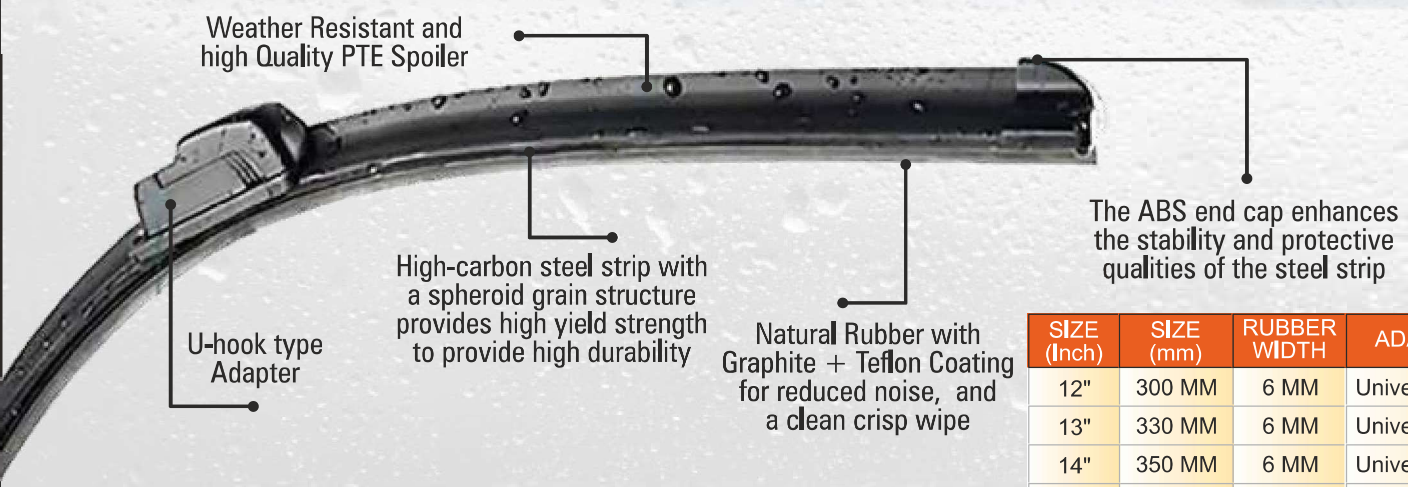
EASY & QUICK FITTING

ALL WEATHER WIPER BLADE

ULTRA

SOFT WIPER BLADE UNIVERSAL FIT





SIZE (Inch)	SIZE (mm)	RUBBER WIDTH	ADAPTOR
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21"	530 MM	6 MM	Universal Type
22"	550 MM	6 MM	Universal Type
24"	600 MM	6 MM	Universal Type
26"	650 MM	6 MM	Universal Type

Specifications :

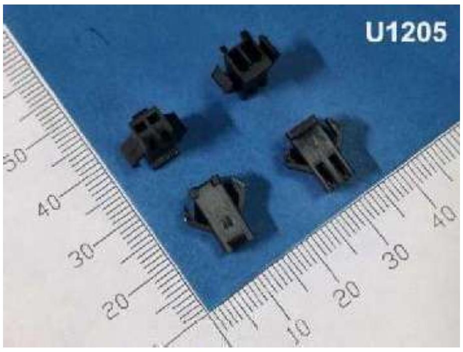
- Aerodynamic design prevents wiper lifting during high-wind and high speed conditions
- Natural Rubber with Graphite + Teflon Coating for reduced noise, and a clean crisp wipe
- High-carbon steel strip with a spheroid grain structure provides high yield strength to provide high durability
- Weather Resistant and high Quality PTE Protection Cover

KEY FEATURES

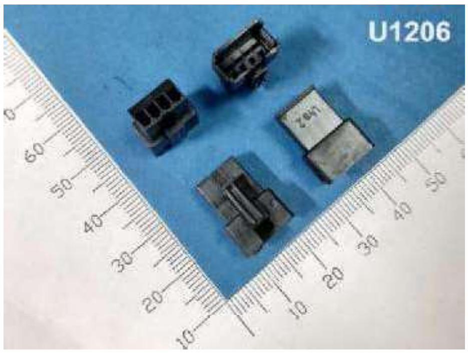
- PREMIUM WIPER BLADES
- HIGH WIPING PERFORMANCE
- 500000 TESTED FOR 500,000 CYCLES
- EASY & QUICK FITTING
- ALL WEATHER WIPER BLADE

CONNECTOR FOR ELECTRIC VEHICLE(EV)

C-085, 30 P F



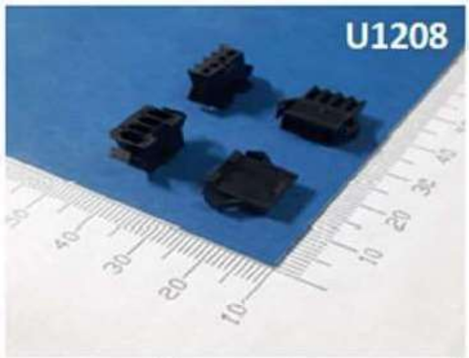
C-025, 2 P F,LED



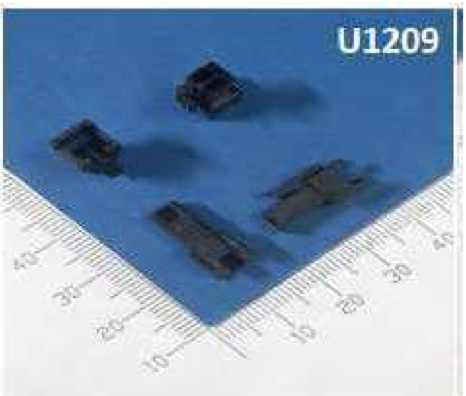
C-025, 4 P M, LED

Bulb Holder, 6-Pole, LED

C-025, 3 P F, LED



C-025, 4 P F, LED



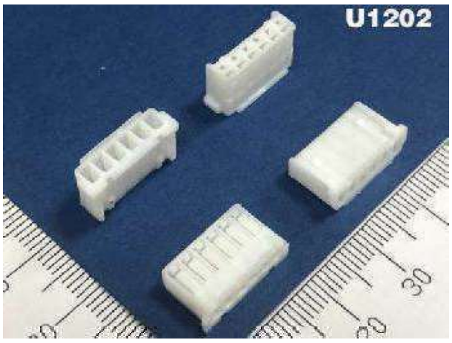
C-025, 2 P M, LED

C-025, 12 P F

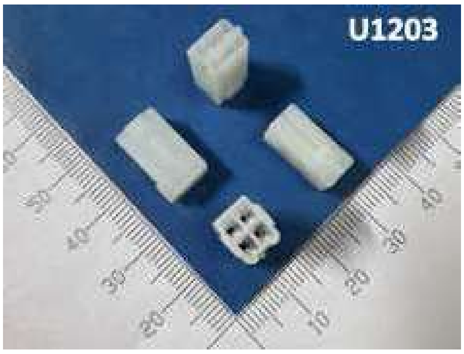
Ultra Wiring Connectivity System Ltd.

C-025 SERIES

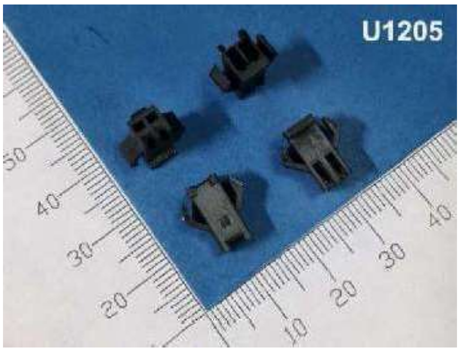
C-025, 12 P F



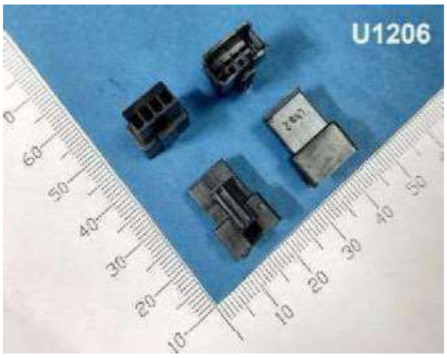
C-025, 6 P F



C-025, 4 P F, MR

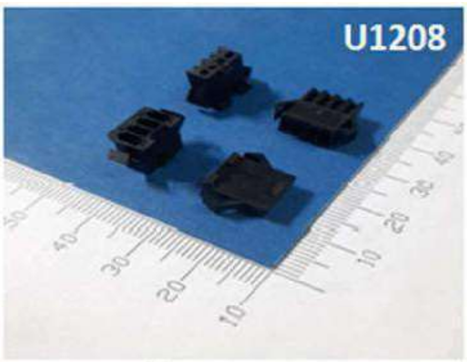


C-025, 2 P F, LED

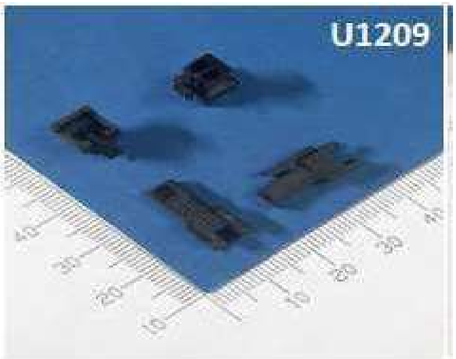


C-025, 4 P M, LED

C-025, 3 P F, LED



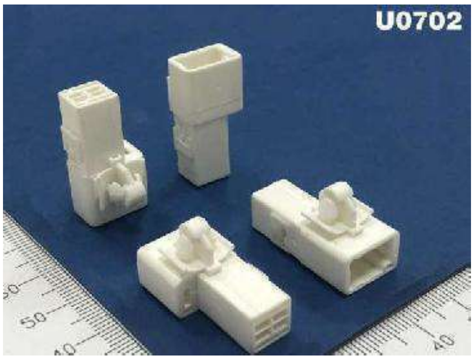
C-025, 4 P F, LED



C-025, 2 P M, LED

C-040 Series

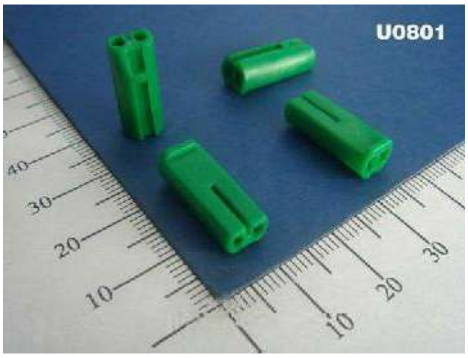
C-040 RT, 20 P F, (FLAP) PBT



C-040, 4 P M, Exit Lock

C-040 ,2 P M, Exit Lock

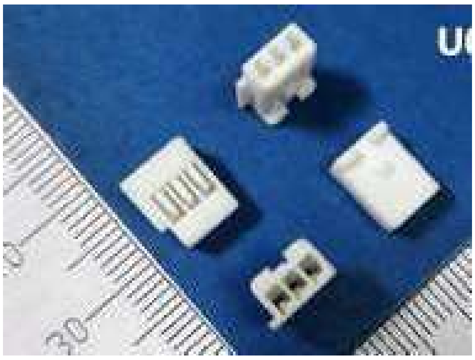
C-050 Series



C-050, 2 P F, Miniature

C-050, 2 P M, Miniature

C-050, 2 P F,CB



C-050, 3 P F, MR

C-050, 4 P F, MR

C-060 Series

P

C-060 (W.P), 1 P M, JND

C-060 (W.P), 2 P F JND

C-060 W.P, 2 P M, JND

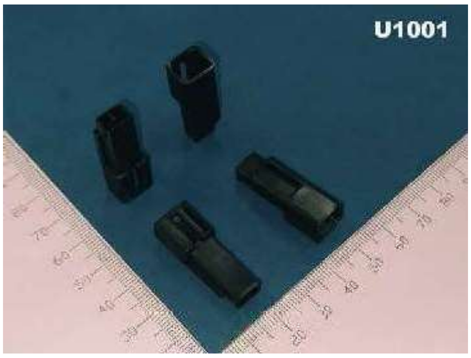
C-060 (W.P)4 P M, H/L,Conn.

C-060 (W.P), 2 P M, B/L,Scorpio

C-060 (W.P), 3 P M, H/L,Scorpio

C-060 (W.P), 3 P F JND

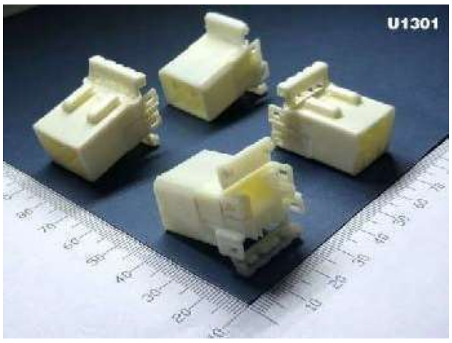
C-060 W.P, 1 P F, JND



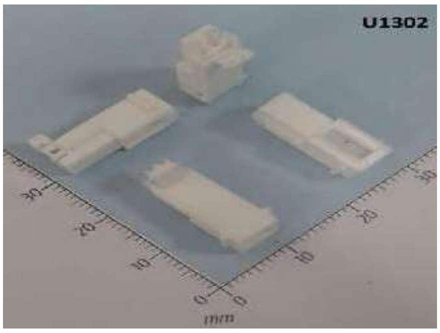
C-060 RT, 2 P M, YE-2

Assorted Connectors

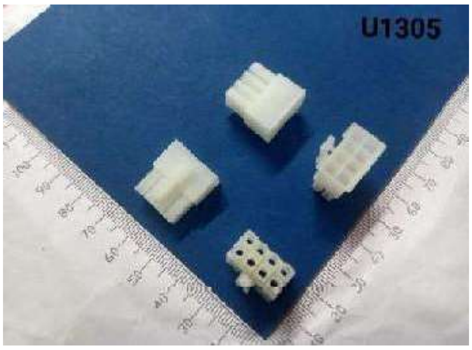
C-085 (W.P), 6 P F (with-Seal-&-Stopper)



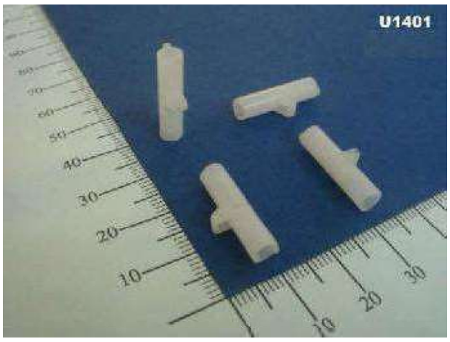
C-070, 6 P M HL PENGUIN



C-070, 2 P F I/O

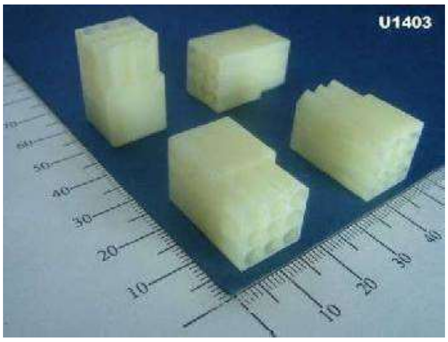


C-070, 8 P F MX



1 P F, LML

1 P M, LML

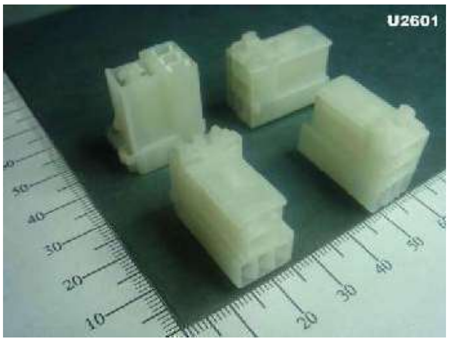


9 P F,SOVINEE

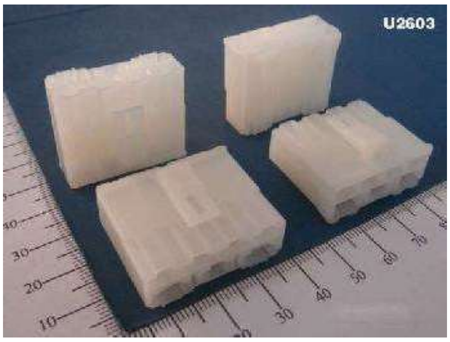
4 POLE ROUND (with Insert)

4.8 Female, Cap

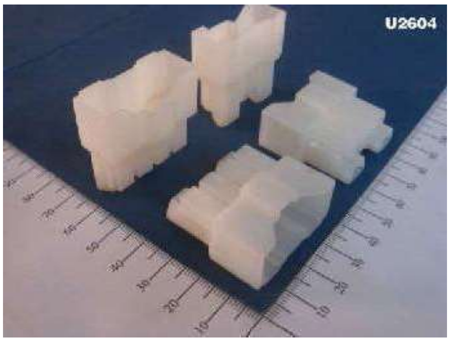
Hybrid Connectors



C-187+250, 3+2 P F, (Honda)

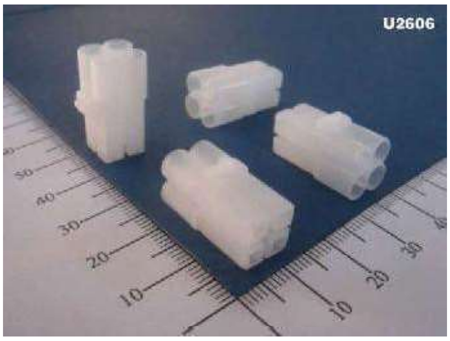


C-312+250, 5+2 P F (Comby)

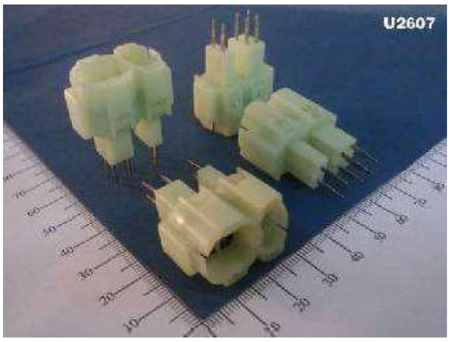


C-312+250, 5+2 P M (Comby)

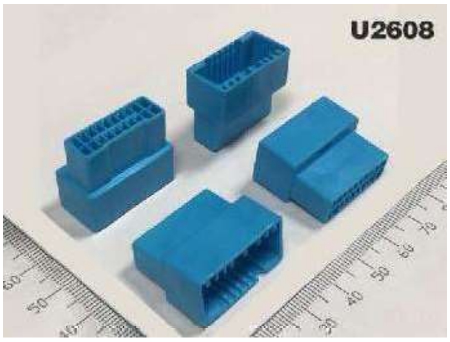
C-90 (W.P), 2 P F, CDI



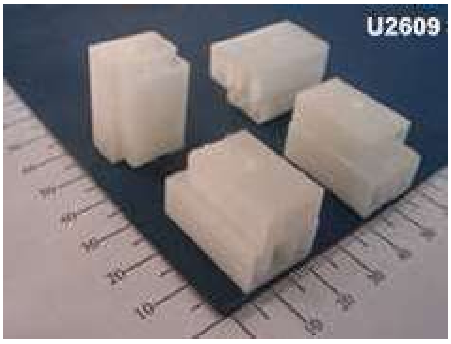
C-90 (W.P), 4 P F CDI



C-90 (W.P), 4+2 P M CDI



C040+C070, 20 P M, Audio



C-250+312, 3+2 P F

5PF, Relay + 3 Pack Fuse Box

HEADLAMP BULB HOLDERS

BULB HOLDER, 1480

BULB HOLDER, 1481

Bulb Holder,1490

BULB HOLDER, 1490

BULB HOLDER, 1500

Bulb Holder,1500

Bulb Holder 1 Pole, U206

Bulb Holder 1Pole,180

BULB HOLDER, 2 POLE, 180

http://ultrawiring.com +91 93113 60110 +91-129-4000362 u

Bulb Holder 1 Pole, Offset

BULB HOLDER, 2 POLE, OFFSET

Bulb Holder 2 Pole, Offset

Bulb Holder 2 Pole, (FDI T101 HL)

Bulb Holder, 2 Pole, LL Safari

Bulb Holder, 2 Pole, LL Safari-II

BULB HOLDER, 2 PLM, SI WAGON-R

Bulb Holder, YC5, 1 Pole

Bulb Holder, YC5, 2 Pole

BULB HOLDER, YP-8, 1 POLE, OFFSET

Bulb Holder, YP8, 1 Pole,, Offset

BULB HOLDER, YP-8, 1 POLE

FUSE BOX

Fuse Box (AC)

Fuse Cover, 1-Pole

Fuse Cover, 1-Pole

Fuse Case 2 Pole

Fuse Box (14 Packs)

Fuse Box (6 Packs)

Fuse Cover 1+1

CONTENTS

CORPORATE INFORMATION

Name of the Company	Ultra Wiring Connectivity System Limited
CIN	L31300HR2005PLC082730
Financial Year	2025-26
Registered Office **Manufacturing Unit I/II**	Plot 287 A&B Sector 59, HSIIDC Industrial Estate, Faridabad, Haryana- 121004 Plot No- 300, Sector 68, IMT, Faridabad, Haryana,121004
Phone No.	+91-9311360110
E-mail ID	info@ultrawiring.com
Website	www.ultrawiring.com

BOARD OF DIRECTORS

S. No.	Name of Directors	DIN	Designation
1.	Mr. Sanjay Mathur	00285032	Managing Director
2.	Mrs. Archana Mathur	00285041	Director
3.	Mr. Aditya Mathur	02109156	Independent Director
4.	Mr. Pitamber Prasad	07001817	Independent Director
5.	Mr. Pawan Chabra	11242385	Non-Executive Director

AUDIT COMMITTEE

S. No.	Name of Directors	Designation in Committee	Nature of Directorship
1.	Mr. Aditya Mathur	Chairman	Independent Director
2.	Mr. Sanjay Mathur	Managing Director	Director
3.	Mr. Pitamber Prasad	Member	Independent Director
4.	Mr. Pawan Chabra	Member	Non-Executive Director

NOMINATION & REMUNERATION COMMITTEE

S. No.	Name of Directors	Designation in Committee	Nature of Directorship
1.	Mr. Aditya Mathur	Chairman	Independent Director
2.	Mr. Pitamber Prasad	Member	Independent Director
3.	Mr. Pawan Chabra	Member	Non-Executive Director

STAKEHOLDER RELATIONSHIP COMMITTEE

S. No.	Name of Directors	Designation in Committee	Nature of Directorship
1.	Mr. Pitamber Prasad	Chairman	Independent Director
2.	Mr. Aditya Mathur	Member	Independent Director
3.	Mr. Pawan Chabra	Member	Non-Executive Director

Chief Financial Officer	: **Mr. Prabhat Bhatia** **Email:** info@ultrawiring.com
Company Secretary & Compliance Officer	: **Mrs. Abha Jain** **Email:** cs@ultrawiring.com
Internal Auditor	: **Mrs. Santosh Chhabra** House No- 3F-72, NH-3, NIT, Faridabad- Haryana-121001 **Email:** santoshchhabra80@rediffmail.com
Statutory Auditors	: **M/S Kishore & Kishore** Chartered Accountants (Firm Registration No. 000291N) **Head office:** C-7, Sector E (New) Aliganj, Lucknow -226024 (UP) **Branch office:** Flat No. 9, 1st Floor, Ansari Market, Darya Ganj, New Delhi - 110002 **Email:** raggarwal1927@gmail.com
Secretarial Auditors	: **M/S. Abhishek J & Co.** Company Secretaries K-803 RG Residency, Sector-120, Noida-201301 **Email:** csabhishek2@gmail.com
Registrar and Share Transfer Agent	: **Bigshare Services Private Limited** **Registered Office:** E-2/3, Ansa Industrial Estate, Sakivihar Road, Saki Naka, Andheri (E), Mumbai-400072. **Corporate Office:** Office No S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East), Mumbai-400093. **Tel:** +91 22 62638200, Fax: +91 22 626382 **Email:** info@bigshareonline.com **Website:** www.bigshareonline.com
Banker	: **HDFC Bank Limited** 5 R/2, Badshah Khan Chowk, NIT, Faridabad, Haryana - 121001 **Tel:** +91-9409767967

Chairman's Message

Dear Shareholders,

On behalf of the Board of Directors, it gives me immense pleasure to present the Annual Report of Ultra Wiring Connectivity System Limited for the financial year ended March 31, 2026.

The year under review was characterized by a dynamic business environment, evolving market demands, and continued advancements in automotive technology. Despite challenges arising from global economic uncertainties and supply chain disruptions, your Company demonstrated resilience, adaptability, and operational excellence, enabling us to strengthen our position in the automotive components industry.

At Ultra Wiring Connectivity System Limited, we remain committed to delivering high-quality and innovative automotive solutions. Our core product portfolio, comprising Windshield Wiper Blades, Automotive Connectors, and Blade Fuses, continues to serve leading customers across domestic and international markets. Through our unwavering focus on quality, reliability, and customer satisfaction, we have successfully maintained strong relationships with Original Equipment Manufacturers (OEMs) and aftermarket partners.

During the year, the Company recorded encouraging growth in revenue and improved operational performance. These achievements reflect the dedication of our employees, the confidence of our customers, and the effectiveness of our strategic initiatives aimed at enhancing manufacturing efficiency, optimizing costs, and strengthening supply chain management.

Innovation remains a cornerstone of our growth strategy. We continued to invest in research and development initiatives focused on improving the performance, durability, and reliability of our products. Particular emphasis has been placed on developing advanced automotive connectivity solutions and enhancing product offerings to meet the evolving requirements of electric and connected vehicles, which are expected to drive the future of the automotive industry.

Quality excellence continues to be a key differentiator for our Company. During the year, we further strengthened our quality assurance systems through the adoption of digital monitoring tools and automated inspection processes, ensuring that our products consistently meet the highest standards of safety, performance, and reliability.

The company has also been awarded ISO 9001 certification by TUV SUD and has received the Make-in-India Icon's Award from Dainik Jagran in recognition of its excellence and commitment to quality.

Sustainability and responsible business practices remain integral to our long-term vision. We have taken meaningful steps toward reducing our environmental footprint through the use of recyclable packaging materials for select product lines and by promoting efficient resource utilization across our operations. I am also pleased to share that the Company has successfully achieved ZED (Zero Defect Zero Effect) Certification, reflecting our commitment to quality manufacturing and sustainable business practices. We continue to work closely with our customers, suppliers, and industry stakeholders to support broader environmental and sustainability objectives within the automotive ecosystem.

Looking ahead, we remain optimistic about the opportunities emerging from increasing vehicle electrification, enhanced safety requirements, and growing demand for technologically advanced automotive components. We will continue to focus on product innovation, operational excellence, market expansion, and strengthening our relationships with OEMs and aftermarket customers. These strategic priorities will position the Company for sustainable growth and long-term value creation.

I would like to express my sincere appreciation to our employees for their dedication and hard work, to our customers and suppliers for their continued trust and partnership, and to our shareholders for their unwavering confidence and support. Your encouragement inspires us to pursue excellence and create enduring value for all stakeholders.

Together, we are building a stronger, more innovative, and sustainable organization, and I am confident that the future holds significant opportunities for growth and success.

With warm regards,

Sd/-
Sanjay Mathur
Chairman & Managing Director
Ultra Wiring Connectivity System Limited

NOTICE

Notice is hereby given that the 21st Annual General Meeting ("AGM") of the members of Ultra Wiring Connectivity System Limited (the "Company") (Formerly known as Ultra Wiring Connectivity System Private Limited) will be held on Friday, 25th September, 2026 at 12.00 P.M. at the Registered Office of the Company at Plot No.287, 287 A, 287 B, Sector-59 HSIIDC Industrial Estate, Ballabgarh, Faridabad, Haryana- 121004 to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended March 31, 2026 along with the Reports of the Auditors' thereon.

2. To re-appoint Mrs. Archana Mathur (DIN: 00285041), who retires by rotation and being eligible, offers herself for re-appointment.

By Order of the Board of Directors
Ultra Wiring Connectivity System Limited

Sd/-
Sanjay Mathur
Chairman & Managing Director
(DIN: 00285032)
Place: Faridabad
Date: August 24, 2026

Registered Office:
Plot No.287, 287 A, 287B, Sector-59 HSIIDC Industrial Estate,
Ballabgarh, Faridabad- 121004

THE INSTRUCTIONS FOR MEMBERS FOR PHYSICAL MEETING ARE AS UNDER: -

Dear (Name of Shareholder),

Pursuant to provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended by the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, the Company is pleased to provide members facility to exercise their right to vote at the Annual General Meeting AGM by electronic means and the business may be transacted through e-Voting Services. The facility of casting the votes by the members using an electronic voting system from a place other than venue of the AGM ("remote e-voting") will be provided by National Securities Depository Limited (NSDL).

The Company has approached NSDL for providing e-voting services through our e-voting platform. In this regard, your Demat Account/Folio Number has been enrolled by the Company for your participation in e-voting on resolution placed by the Company on e-Voting system.

The Notice of the Annual General Meeting (AGM) of the Company inter alia indicating the process and manner of e-Voting process along with printed Attendance Slip and Proxy Form can be downloaded from the link www.ultrawiring.com or www.evoting.nsdl.com

The e-voting period commences on Tuesday, September 22, 2026 at 09:00 A.M. and ends on Thursday, September 24, 2026 at 05:00 P.M. During this period shareholders of the Company, may cast their vote electronically. The e-voting module shall also be disabled for voting thereafter. Once the vote on a resolution is cast by the shareholder, the shareholder shall not be allowed to change it subsequently.

The voting rights of members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the **cut-off date** of **Friday, September 18, 2026**. Any person, who acquires shares of the Company and become member of the Company after dispatch of the notice and holding shares as of the cut-off date i.e., **Friday, September 18, 2026**, may obtain the login ID and password by sending a request at evoting@nsdl.com

The facility for voting through remote e-voting shall be made available at the AGM/EGM and the members attending the meeting who have not cast their vote by remote e-voting shall be able to exercise their right at the meeting through ballot paper.

General Guidelines for shareholders:

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csabhishek2@gmail.com with a copy marked to evoting@nsdl.com . Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

Please note the following:

A member may participate in the AGM even after exercising his right to vote through remote e-voting but shall not be allowed to vote again at the AGM.

A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting as well as voting at the AGM through ballot paper.

The Chairman shall, at the AGM, at the end of discussion on the resolutions on which voting is to be held, allow voting with the assistance of scrutinizer, by use of ballot paper for all those members who are present at the AGM but have not cast their votes by availing the remote e-voting facility.

The Scrutinizer shall after the conclusion of voting at the general meeting, will first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make, not later than 2 days of the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith

Other information:

- Your login id and password can be used by you exclusively for e-voting on the resolutions placed by the companies in which you are the shareholder.
- It is strongly recommended not to share your password with any other person and take utmost care to keep it confidential.

In case of any queries, you may refer to the Frequently Asked Questions (FAQs) for members and e-voting user manual for members available at the Downloads sections of www.evoting.nsdl.com or contact NSDL on 022 - 4886 7000 or email at evoting@nsdl.com

Assuring you of our best services,

Regards,

For **Ultra Wiring Connectivity System Limited**

Sd/-
Sanjay Mathur
Chairman & Managing Director
(DIN – 00285032)
Place: Faridabad
Date: August 24, 2026

Registered Office:
Plot No.287, 287 A, 287B, Sector-59 HSIIDC Industrial Estate,
Ballabgarh, Faridabad- 121004

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:-

The remote e-voting period begins on Tuesday, September 22, 2026 at 09:00 A.M. and ends on Thursday, September 24, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Friday, September 18, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Friday, September 18, 2026.

<u>How do I vote electronically using NSDL e-Voting system?</u>

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.
Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "**Beneficial Owner"** icon under **"Login"** which is available under **'IDeAS'** section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You

	will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 4. Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** App Store Google Play
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in

	progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	**Helpdesk details**
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step

2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	**Your User ID is:**
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example, if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
   a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.

   b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
   c) How to retrieve your 'initial password'?
      (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
      (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
   a) Click on "Forgot User Details/Password?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle is in active status.

2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.

3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

5. Upon confirmation, the message "Vote cast successfully" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csabhishek2@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than

individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on **"Upload Board Resolution / Authority Letter"** displayed under **"e-Voting"** tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to Ms. Pallavi Mhatre at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to www.ultrawiring.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16-digit DPID + CLID or 16-digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to www.ultrawiring.com. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A**) i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.
3. Alternatively, shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

General information as per Secretarial Standards 2 and Regulation 36 of SEBI(LODR) 2015

ITEM NO. 2

Name of Director	Mrs. Archana Mathur
Director Identification Number (DIN)	00285041
Date of birth	2nd August, 1969
Nationality	Indian
Date of Appointment on Board	1st June, 2005
Relationships between Directors Inter-se	Mrs. Archana Mathur is wife of Mr. Sanjay Mathur who is Managing Director and Chairman of our Company.
Area of Experience	Administration and Management
Shareholding in Ultra Wiring Connectivity System Limited	25,22,916 Equity Shares representing 48.48% of the voting rights in our Company.
List of Directorships held in other Companies (excluding foreign, private and Section 8 Companies)	NIL
Memberships / Chairmanships of Audit and Stakeholders' Relationship Committees across Public Companies	NIL
The number of Meetings of the Board attended during the year	She has attended four (4) Board meetings during FY 2025-26

By Order of the Board of Directors
Ultra Wiring Connectivity System Limited

Sd/-
Sanjay Mathur
Chairman & Managing Director
(DIN – 00285032)
Place: Faridabad
Date: August 24, 2026

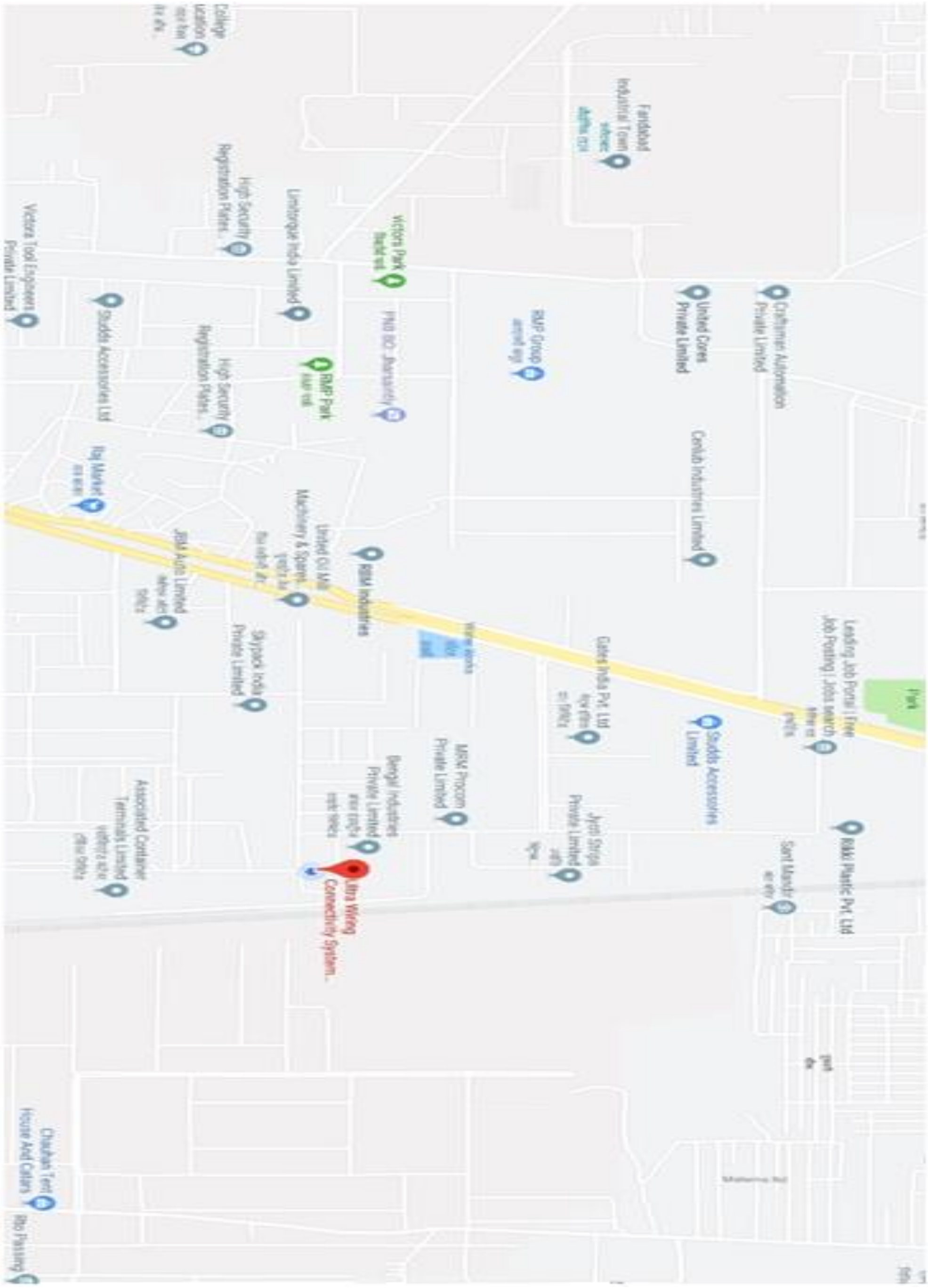
Registered Office:
Plot No.287, 287 A, 287B, Sector-59 HSIIDC Industrial Estate,
Ballabgarh, Faridabad- 121004

ROUTE MAP TO THE VENUE OF 21st ANNUAL GENERAL MEETING OF ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

(Formerly known as Ultra Wiring Connectivity System Private Limited)

VENUE

PLOT NO.287, 287 A, 287B, SECTOR-59 HSIIDC INDL. ESTATE, BALLABGARH FARIDABAD 121004



DIRECTOR'S REPORT

To,
The Members,
Ultra Wiring Connectivity System Limited
(Formerly known as Ultra Wiring Connectivity System Private Limited)

The Directors are pleased to present to you the 21st Annual Report on the business and operations of the Company along with the Audited Annual Financial Statements and the Auditors' Report thereon for the financial year ended March 31, 2026. The financial highlights for the year under review are given below:

1. FINANCIAL SUMMARY:

The Financial Statements for the Financial Year ended on March 31, 2026, forming part of the Director's Report, have been prepared in accordance with the Companies Act, 2013 and the rules made thereunder.

(Figures in Thousands)

Particulars	**2025-26**	**2024-25**
Revenue from Operations	**6,45,625.98**	**5,58,524.24**
Other Income	1,031.26	1,845.91
Total Income	**6,46,657.23**	**5,60,370.15**
Expenses		
Production Cost	4,32,668.75	3,62,439.74
Changes in inventories of Finished goods, work-in- progress, Stock in Trade	(15,112.09)	10,563.66
Employee Benefit Expenses	70,801.23	61,444.73
Finance Cost	3,387.11	5,301.07
Depreciation and Amortization expenses	13,305.87	11,891.21
Other Expenses	94,419.12	69,695.52
Total Expenses	**5,99,469.98**	**5,21,315.93**
Net Profit Before Exceptional Items and Tax	**47,187.25**	**39054.22**
Exceptional items		
Net Profit Before Tax	**47,187.25**	**39054.22**
Tax Expenses	13,960.73	11,065.41
Profit for the Year	**33,226.52**	**27,988.81**

2. TRANSFER TO RESERVE:

During the year under review, the Company has transferred Rs. 3,32,26,520/- to General Reserve for future expansion and to face the existing market challenges.

3. DIVIDEND:

The Board of Directors, at its meeting held in November 14, 2025, declared an Interim Dividend of Rs. 0.50/- (Rupees Fifty Paise only) per equity share of Rs. 10/- each during the Financial Year 2025–26. The Interim Dividend was declared and paid in accordance with the provisions of the Companies Act, 2013 and the Companies (Declaration and Payment of Dividend) Rules, 2014. The Interim Dividend was paid to those Members whose names appeared in the Register of Members/records of the Depositories as beneficial owners of the equity shares as on the record date fixed by the Board of Directors.

4. STATE OF AFFAIRS/ HIGHLIGHTS:

The Company operates in the auto components industry and is engaged in the production and manufacturing of Couplers, Connectors and allied products such as Blade Fuses and Wiper Blades for OEMs and Tier 1 manufacturers. The total revenue from operations for FY 2025-26 stood at ₹6466.57 Lakhs, as against ₹5,603.70 Lakhs in the previous year, reflecting a growth of approximately 15.40%. The Profit Before Tax (PBT) of the Company has increased by 20.82%, rising to ₹471.87 Lakhs in FY 2025-26, compared to ₹390.54 Lakhs in the previous financial year.

5. FUTURE OUTLOOK:

The Company remains focused on strengthening its manufacturing capabilities, improving operational efficiency, and driving sustainable growth. Key focus areas for the coming period include:

- Enhancement of quality assurance through advanced inspection facilities.
- Expansion of renewable energy capacity by increasing solar power generation.
- Commencement of operations at the new manufacturing facility to augment production capacity.
- Expansion of the product portfolio with new connector product lines.
- Strengthening the automotive customer base through product approvals with leading OEMs.
- Achievement of IATF 16949 certification to reinforce quality standards and operational excellence.

These initiatives are expected to strengthen the Company's manufacturing capabilities, enhance competitiveness, and support sustainable long-term growth.

6. WEB LINK OF ANNUAL RETURN:

In accordance with the Companies Act, 2013, Annual Return in the prescribed format is available at Company’s website at https://www.ultrawiring.com.

7. MATERIAL CHANGES AND COMMITMENTS:

There have been no material changes or commitments occurred between the end of the financial year to which the financial statements relate and the date of this report that affect the financial position of the Company.

8. DETAILS OF SUBSIDIARY, ASSOCIATE OR JOINT VENTURE COMPANIES:

The Company does not have any subsidiary, associate and joint venture Companies at the end of the year.

9. CHANGE IN DIRECTORSHIP:

During the financial year under review, the following changes took place in the composition of the Board of Directors of the Company:

- Mr. Rajinder Kumar Ahuja has resigned from the office of Independent Director of the Company with effect from August 6, 2025. The Board places on record its sincere appreciation for his valuable guidance, support, and contributions during his tenure and wishes him success in his future endeavours.
- Mr. Pitamber Prasad was appointed as a Non – Executive and Independent Director of the Company with effect from August 25, 2025, in accordance with the provisions of the Companies Act, 2013 and the applicable rules made thereunder.

- Mr. Pawan Chabra was appointed as a Non-Executive and Non - Independent Director of the Company with effect from August 25, 2025, in accordance with the provisions of the Companies Act, 2013 and the applicable rules made thereunder.

The Board extends a warm welcome to Mr. Pitamber Prasad and Mr. Pawan Chabra and looks forward to their valuable guidance and contribution to the continued growth and success of the Company.

10. STATEMENT ON DECLARATION FROM INDEPENDENT DIRECTORS:

The Company has received necessary declarations from all Independent Directors of the Company in accordance with the provisions of Section 149(7) of the Companies Act, 2013 confirming that they meet the criteria of independence as prescribed under Section 149(6) of the Companies Act, 2013.

11. COMPLIANCE WITH SECRETARIAL STANDARD:

The Company has duly followed the applicable Secretarial standards, relating to Meeting of the Board of Directors (SS-1) and General Meeting (SS-2), issued by the Institute of Company Secretaries of India (ICSI).

12. MEETINGS OF BOARD OF DIRECTORS:

The Board of Directors duly met 4 (Four) times during the financial year from 01.04.2025 to 31.03.2026. The intervening gap between the two consecutive Board Meetings was within the prescribed period of 120 days as specified under the provisions of Section 173 of the Act and the Listing Regulations.

Following is the attendance of each of the Directors at the Board Meetings held during the period under review:

S. No.	Date of meeting	Total Number of Directors as on the date of meeting	Attendance	
			Number of Directors attended	% of Attendance
1.	23.05.2025	4	4	100%
2.	25.08.2025	5	5	100%
3.	14.11.2025	5	4	80%
4.	20.02.2026	5	5	100%

13. COMMITTEES OF THE BOARD:

a. AUDIT COMMITTEE

The composition of the Audit Committee and terms of reference are in compliance with the provisions of Section 177 of the Act. All members of the Committee are financially literate and have accounting or related financial management expertise.

The Terms of reference broadly includes the following:

(i) the recommendation for appointment, remuneration and terms of appointment of auditors of the company;]

(ii) review and monitor the auditor’s independence and performance, and effectiveness of audit process;

(iii) examination of the financial statement and the auditors’ report thereon;

(iv) approval or any subsequent modification of transactions of the company with related parties;

(v) scrutiny of inter-corporate loans and investments;
(vi) valuation of undertakings or assets of the company, wherever it is necessary;
(vii) evaluation of internal financial controls and risk management systems;
(viii) monitoring the end use of funds raised through public offers and related matters.

The Audit Committee consists of the following members:

Name of the Director	Designation in Committee	Nature of Directorship
Mr. Aditya Mathur	Chairman	Independent Director
Mr. Sanjay Mathur	Member	Managing Director
Mr. Pitmaber Prasad	Member	Non – Executive and Independent Director
Mr. Pawan Chabra	Member	Non-Executive and Non – Independent Director

The Audit Committee duly met 3 (Three) times during the financial year from 01.04.2025 to 31.03.2026.

All the recommendations of the Audit Committee were accepted by the Board during the year under review.

Following is the detail of the attendance of each of the members of the Audit Committee at its Meeting held during the year under review:

S. No.	**Date of meeting**	**Total Number of Directors as on the date of meeting**	**Attendance**	
			Number of Directors Attended	**% of attendance**
1.	23.05.2025	3	3	100%
2.	25.08.2025	4	4	100%
3.	14.11.2025	4	3	75%

Role of Audit Committee is wide but not limited to Company's oversight financial reporting process, internal controls, risk management systems and compliance with applicable laws. The Company also adheres to the regulatory requirements related to the functioning and disclosures of the Audit Committee.

b. NOMINATION AND REMUNERATION COMMITTEE

The composition of the Nomination and Remuneration Committee and terms of reference are in compliance with the provisions of Section 178 of the Act.

The salient features of the policy and changes therein, if any, along with the web address of the policy, is available at Company's website at https://www.ultrawiring.com.

The Nomination and Remuneration Policy of the Company contains the guidelines on Directors' appointment and remuneration including criteria for determining qualifications, positive attributes, independence of a director and other matters provided under Section 178(3).

The Nomination and Remuneration Committee consists of the following members:

Name of the Director	Designation in Committee	Nature of Directorship
Mr. Aditya Mathur	Chairman	Independent Director

Mr. Pitmaber Prasad	Member	Non – Executive and Independent Director
Mr. Pawan Chabra	Member	Non-Executive and Non – Independent Director

The Nomination and Remuneration Committee duly met 1 (One) time during the financial year from 01.04.2025 to 31.03.2026.

Following is the detail of the attendance of each of the members of the Nomination and Remuneration Committee at its Meeting held during the year under review:

S. No.	**Date of meeting**	**Total Number of Directors as on the date of meeting**	**Attendance**	
			Number of Directors Attended	**% of attendance**
1.	25.08.2025	3	3	100%

c. STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee is responsible for overseeing and resolving shareholder grievances and ensuring effective communication between the Company and its stakeholders.

The Company has constituted a Stakeholders Relationship Committee as per the provisions of Section 178(5) of the Companies Act, 2013. The Committee presently comprises of following three (3) Directors:

Name of the Directors	**Status**	**Nature of Directorship**
Mr. Pitamber Prasad	Chairman	Non-Executive and Independent Director
Mr. Aditya Mathur	Member	Non-Executive and Independent Director
Mr. Pawan Chabra	Member	Non-Executive Director and Non-Independent Director

The Stakeholders Relationship Committee duly met 1 (One) time during the financial year from 01.04.2025 to 31.03.2026.

Following is the detail of the attendance of each of the members of the Stakeholders Relationship Committee at its Meeting held during the year under review:

S. No.	**Date of meeting**	**Total Number of Directors as on the date of meeting**	**Attendance**	
			Number of Directors Attended	**% of attendance**
1.	20.02.2026	3	3	100%

14. <u>DIRECTORS RESPONSIBILITY STATEMENT:</u>

Pursuant to the provisions of section 134(5) of the Companies Act, 2013, your Directors confirm: -

1. That in the preparation of Annual Accounts, the applicable accounting standards have been followed and there are no material departures;

2. That we have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the losses of the Company for the period ended March 31, 2026;

3. That we have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities;

4. That we have prepared the Annual Accounts on a going concern basis;

5. That we have laid down internal financial controls to be followed by the Company and such internal financial controls are adequate and operating effectively;

6. That we have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

15. SHARE CAPITAL:

There is no change in the Authorized and paid-up Share Capital of the Company during the period under review.

The Authorized Share Capital of the Company is Rs. 5,50,00,000.00 divided into 55,00,000 Equity Shares of Rs. 10/- each.

The paid-up Equity Share Capital of the Company is Rs. 5,20,35,710.00 divided into 52,03,571 Equity Shares of Rs. 10/- each.

Shares with differential voting rights and sweat equity shares:
The Company has not issued shares with differential voting rights and sweat equity shares during the year under review.

16. PARTICULARS OF LOANS AND INVESTMENT:

Details of loans, guarantees and investments covered under the provisions of Section 186 of the Companies Act, 2013, wherever applicable, are given in the notes to financial statements.

17. DETAILS OF RELATED PARTY TRANSACTIONS:

The Board has amended the Policy on Related Party Transactions as required under the Listing Regulations and in accordance with the recommendations of Institutional Investor Advisory Services (IiAS), which is available on the website of the Company at https://www.ultrawiring.com/pdf/policy-on-materiality-of-related-party-20-12-2021.pdf.

All contracts/arrangements/transactions entered into by the Company during the year under review with related parties were in the ordinary course of business and on arm's length basis in terms of provisions of the Act. Further, there were no contracts or arrangements entered into under Section 188(1) of the Act, hence no justification have been separately provided in that regard. The details of the related party transactions as per Indian Accounting Standards are set out in Note 31 to the financial statements of the Company.

The Company in terms of regulation 23(9) of the Listing Regulations have disclosed the statement of related party transactions on a consolidated basis for the half year ended on 30th September 2025 and 31st March 2026 to the Stock Exchanges.

However, there are no materially significant related party transactions during the financial year made by the Company, thus, disclosure in Form AOC-2 is not required.

18. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO:

A. CONSERVATION OF ENERGY AND TECHNOLOGY ABSORPTION:

The particulars required under the provisions of Section 134(3) (m) of the Companies Act, 2013 in respect of conservation of energy and technology absorption have not been furnished considering the nature of activities undertaken by the company during the year under review.

B. FOREIGN EXCHANGE EARNINGS AND OUTGO:

Details of Foreign exchange earnings and outgo are as follows (in Rs)

Particulars	**2025-26**
Foreign Exchange Earned	8721787.50
Foreign Exchange used for Import Purchase and Capital Goods	8133010.00

19. RISK MANAGEMENT POLICY:

Risk management is the process of identification, assessment and prioritization of risks followed by coordinated efforts to minimize, monitor and control the probability or impact of unfortunate events or to maximize the realization of opportunities. The Company has laid down a comprehensive Risk Assessment and Minimization Procedure which is reviewed by the Board from time to time. These procedures are reviewed to ensure that executive management controls risk through means of a properly defined framework.

20. CORPORATE SOCIAL RESPONSIBILITY:

The provisions of Section 135 of the Companies Act, 2013 relating to Corporate Social Responsibility is not applicable to the Company as the Company does not fall under the prescribed criteria.

21. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS, COURTS AND TRIBUNALS:

During the year under review, there have been no such significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and company’s operations in future.

22. ESTABLISHMENT OF VIGIL MECHANISM/ WHISTLE BLOWER POLICY:

Pursuant to the provisions of section 177(9) of the Companies Act, 2013 read with Rule 7 of the Companies (Meeting of Board and its powers) Rules, 2014, the Company has adopted Whistle Blower Policy/ Vigil Mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the Code of Conduct. It also provides for adequate safeguards against victimization of directors/ employees who avail of the Mechanism.

In compliance with the requirement of the Companies Act, 2013 and SEBI Listing Regulations, the Company has established a Whistle Blower Policy / Vigil Mechanism Policy and the same is placed on the web site of the Company viz. www.ultrawiring.com.

23. PUBLIC DEPOSITS:

The Company has not accepted deposits within the meaning of Section 73 and 76 of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules, 2014.

24. FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS:

The Company proactively keeps its directors informed of the activities of the Company, its management, operations and provides an overall industry perspective as well as issues faced by the industry. The Policy on Familiarization Program adopted by the Board of director and details of the same are available on the Company's website under the Investors Relations section of the website at www.ultrawiring.com.

25. FORMAL ANNUAL EVALUATION OF THE PERFORMANCE OF THE BOARD ITS COMMITTEES AND INDIVIDUAL DIRECTORS:

PERFORMANCE EVALUATION:

In compliance with the Companies Act, 2013, and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the annual evaluation has been carried out by the Board of its own performance, of its committees and Directors by way of individual and collective feedback from Directors. The Directors expressed their satisfaction with the evaluation process.

26. REGISTRAR AND SHARE TRANSFER AGENT:

During the year under review, Bigshare Services Pvt. Ltd. was the Registrar and Transfer Agent of the Company.

27. DETAILS OF EMPLOYEE STOCK OPTIONS:

The Company does not have any Employee Stock Option Scheme/ Plan.

28. STATUTORY AUDITOR:

In terms of provisions of Section 139 of the Act, M/s Kishore & Kishore, Chartered Accountants (Firm Registration No. 000291N) is the Statutory Auditors of the Company appointed in the 19th Annual General Meeting (AGM) for the period of 5 (five) consecutive years from the conclusion of 19th AGM till the conclusion of the 24th AGM. The Report given by M/s Kishore & Kishore, on the financial statements of the Company for the FY 2024-25 is part of this Integrated Annual Report. There has been no qualification, reservation, adverse remark or disclaimer given by the Auditors in their Report. Therefore, it does not call for any further comments. Also, the Auditors of the Company have not reported any fraud as specified under Section 143(12) of the Companies Act, 2013.

29. SECRETARIAL AUDITOR:

Pursuant to Section 204 of the Companies Act, 2013 the Board of Directors had appointed M/s Abhishek J & Co., Practicing Company Secretary to undertake the Secretarial Audit of the Company for the period 2025-26.

The Secretarial Audit Report for the FY 2025-26 is self-explanatory and does not call for any further comments. The Secretarial Audit Report for the FY 2025-26 is attached to this report as "**Annexure A**".

The Board of Directors of the Company, at its meeting, has recommended to the Members the appointment of M/s Abhishek J & Co., Practising Company Secretaries, as the Secretarial Auditor of the Company for a term of five (5) consecutive years, from the conclusion of 20th AGM till the conclusion of the 25th Annual General Meeting (AGM).

30. EXPLANATIONS / COMMENTS ON QUALIFICATION, RESERVATION OR ADVERSE REMARK OR DISCLAIMER MADE BY THE AUDITOR AND COMPANY SECRETARY IN THE AUDIT REPORTS:

The Statutory Auditors of the Company have not made any qualifications, reservations, adverse remarks or disclaimers in their Report on the financial statements of the Company for the financial year ended 31st March 2026. Accordingly, no further explanation or clarification is required in this regard.

Observations issued by the Secretarial Auditor during Financial Year 2025-26

The Company has defaulted in submission of Shareholding Pattern to the Stock Exchange for the quarter ended December 31, 2025. The due date for submission of shareholding pattern for 3rd quarter is January 21, 2026. The Company has made a delayed submission on February 26, 2026. No monetary penalty has been imposed by the Stock Exchange as on the date of this report.

Management response to the Secretarial Auditor's observations

The Management acknowledges the observation made by the Secretarial Auditor regarding the delayed submission of the Shareholding Pattern for the quarter ended December 31, 2025.

The Company was required to submit the Shareholding Pattern for the said quarter by January 21, 2026. However, due to inadvertent oversight and administrative reasons, the submission was made on February 26, 2026. The Company has taken note of the delay and has strengthened its internal compliance monitoring mechanism to ensure timely submission of statutory and regulatory filings within the prescribed timelines.

The Management confirms that necessary measures have been implemented to avoid recurrence of such delays in the future. Further, as on the date of this report, no monetary penalty has been imposed by the Stock Exchange in respect of the said delay.

31. DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:

The Company is committed to providing a safe and conducive work environment to all of its employees and associates. The Company has created the framework for individuals to seek recourse and redressal to instances of sexual harassment. The Company has in place a Policy in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH, 2013). The policy formulated by the Company for prevention of sexual harassment is available on the website of the Company at www.ultrawiring.com

During the year 2025-26, the Company has complied with all the provisions of the POSH Act and the rules framed thereunder. Further details are as follow:

S. No.	Particulars	No. of Complaints
1.	Number of complaints of Sexual Harassment received in the year	NIL
2.	Number of complaints disposed off during the year	NIL
3.	Number of cases pending for more than ninety days	NIL

32. COMPLIANCE WITH THE MATERNITY BENEFIT ACT, 1961:

The Company has complied with the provisions of the Maternity Benefit Act, 1961, including all applicable amendments and rules framed thereunder. The Company is committed to ensuring a safe, inclusive, and supportive workplace for women employees. All eligible women employees are provided with maternity benefits as prescribed under the Maternity Benefit Act, 1961, including paid maternity leave, nursing breaks, and protection from dismissal during maternity leave.

The Company also ensures that no discrimination is made in recruitment or service conditions on the grounds of maternity. Necessary internal systems and HR policies are in place to uphold the spirit and letter of the legislation.

33. GENDER-WISE COMPOSITION OF EMPLOYEES:

In alignment with the principles of diversity, equity, and inclusion (DEI), the Company discloses below the gender composition of its workforce as on the March 31, 2026.

S. No.	Particulars	Total Number of Employees
1.	Male Employees	198
2.	Female Employees	146
3.	Transgender Employees	0

This disclosure reinforces the Company's efforts to promote an inclusive workplace culture and equal opportunity for all individuals, regardless of gender.

34. DOWNSTREAM INVESTMENT:

The Company neither have any Foreign Direct Investment (FDI) nor invested as any Downstream Investment in any other Company in India.

35. INTERNAL AUDIT:

At the beginning of each financial year, an audit plan is rolled out with approval of the Company's Audit Committee. The plan is aimed at evaluation of the efficacy and adequacy of internal control systems and compliance thereof, robustness of internal processes, policies and accounting procedures and compliance with laws and regulations.

36. INTERNAL FINANCIAL CONTROL:

The Company has adequate internal financial control procedure commensurate with its size and nature of business. These controls include well defined policies, guidelines, standard operating procedure, authorization and approval procedures. The internal financial control of the company is adequate to ensure the accuracy and completeness of the accounting records, timely preparation of reliable financial information, prevention and detection of frauds and errors, safeguarding of the assets, and that the business is conducted in an orderly and efficient manner.

37. REPORTING OF FRAUDS:

During the year under review, the Statutory Auditor in their report have not reported any instances of frauds committed in the Company by its Officers or Employees under section 143(12) of the Companies Act, 2013.

38. DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 DURING THE YEAR ALONG WITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR:

During the year under review and till date of this Report, the Company has neither made any application against anyone nor any proceedings were pending against the Company under the Insolvency and Bankruptcy Code, 2016.

39. DETAILS OF DIFFERENCE BETWEEN THE AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF:

The Company has neither availed any loan from banks or financial institution and hence there is no application being ever made for One Time Settlement (OTS) with any banks or financial institution.

40. MANAGEMENT DISCUSSION AND ANALYSIS REPORT:

According to Regulation 34 (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a detailed Management Discussion and Analysis Report is presented in a separate section forming part of the Annual Report marked as "**Annexure-B".**

41. PARTICULARS OF EMPLOYEES:

The Company has no employee who is in receipt of remuneration of Rs.8,50,000/-per month or Rs.1,02,00,000/- per annum.

Information in accordance with the provisions of Section-134 (3) (q) and Section 197(12) of the Act read with Rule 5(1) & Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are appended as **"Annexure C"**

42. CORPORATE GOVERNANCE:

The provisions of the Corporate Governance regulations shall not be applicable to the Company, since according to the provisions of Regulation 15(2)(b) of Chapter IV of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 i.e. **"The listed entity which has listed its specified securities on the SME Exchange are not liable to file the Corporate Governance Report** under regulation 27(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015".

43. DIRECTORS AND KEY MANAGERIAL PERSONNEL:

The Composition of the Board of Directors and Key Managerial Personnel are as follow.

Sr. No	Name of the Director and other KMP'S	Designation
1	Mr. Sanjay Mathur	Managing Director
2	Mrs. Archana Mathur	Director
3	Mr. Aditya Mathur	Independent Director
4	Mr. Rajinder Kumar Ahuja (resigned w.e.f. 06.08.2025)	Independent Director
5.	Mr. Pitamber Prasad (appointed w.e.f. 25.08.2025)	Independent Director
6	Mr. Pawan Chabra (appointed w.e.f. 25.08.2025)	Non- Executive Director and Non-Independent Director
7	Mr. Prabhat Bhatia	Chief Financial Officer
8	Mrs. Abha Jain	Company Secretary & Compliance Officer

DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

APPOINTED/RESIGNED/RETIRED DURING THE YEAR-

Retirement of director by rotation:

Pursuant to the provisions of Section 152 of the Companies Act, 2013, Mrs. Archana Mathur, (DIN: 00285041), Director is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, she offered herself for re-appointment. Accordingly, the proposal for her re-appointment has been included in the notice convening the Annual General Meeting of the Company.

Resignation of Mr. Rajinder Kumar Ahuja (DIN: 08069485) as Independent Director of the Company

This is to inform you that Mr. Rajinder Kumar Ahuja, Independent Director of the Company, has tendered his resignation from his post with effect from August 06, 2025, due to personal reasons.

The Company places on record its sincere appreciation for her contributions and dedicated service during her tenure. Mr. Rajinder Kumar Ahuja has also confirmed that there are no other material reasons for his resignation.

In accordance with Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this intimation is being submitted for your information and record.

Appointment of Mr. Pitamber Prasad (DIN: 07001817) as Independent Director of the Company

This is to inform you that the Board of Directors of the Company, at its meeting held on August 25, 2025, approved the appointment of Mr. Pitamber Prasad (DIN: 07001817) as an Independent Director of the Company.

The Board has recommended his appointment for a term of five (5) consecutive years, commencing from August 25, 2025 and ending on August 24, 2030, subject to the approval of the Members. The Company has received a notice in writing under Section 160 of the Companies Act, 2013 from a Member proposing his candidature for the office of Director. In accordance with the provisions of the Companies Act, 2013, and the Articles of Association of the Company, his office as an Independent Director shall not be liable to retire by rotation.

Brief Profile of Mr. Pitamber Prasad:

S. No.	Particulars	Appointment as an Independent Director
1.	Name	Pitamber Prasad
2.	DIN	07001817
3.	Father's Name	Tula Ram
4.	Age	64 years
5.	Date of Appointment/ Re-appointment	25.08.2025
6.	Educational Qualification	Diploma in Mechanical Engineering
7.	Work Experience	37 years of experience in Die Casting (Aluminium and Magnesium) and Assembly Line Operations in automobiles.

This disclosure is made in compliance with Regulation 30 of the SEBI (LODR) Regulations, 2015.

Appointment of Mr. Pawan Chabra (DIN: 11242385) as Non- Executive Non- Independent Director of the Company

This is to inform you that the Board of Directors of the Company, at its meeting held on August 25, 2025, approved the appointment of Mr. Pawan Chabra (DIN: 11242385) as Non- Executive Non-Independent Director of the Company.

The Board has recommended his appointment for a term of five (5) consecutive years, commencing from August 25, 2025 and ending on August 24, 2030, subject to the approval of the Members. Mr. Pawan Chabra (DIN: 11242385) is not disqualified from being appointed as Director in terms of Section 164 of the Companies Act, 2013 and have given their consent in writing to act as Director in Form DIR-2.

Brief Profile of Mr. Pawan Chabra

1.	Particulars	Appointment as Non- Executive Non- Independent Director
2.	Name	Mr. Pawan Chabra
3.	DIN	11242385
4.	Father's Name	Mr. Nand Lal Chabra
5.	Age	49 years
6.	Date of Appointment/ Re-appointment	25.08.2025
7.	Educational Qualification	Post-Graduation in Masters of Commerce (M. Com)
8.	Work Experience	26 years of experience in finance

This disclosure is made in compliance with Regulation 30 of the SEBI (LODR) Regulations, 2015.

44. CODE OF CONDUCT:

The Company has formulated a code of conduct for Board of Directors and Senior Managerial Personnel. The confirmation of compliance of the same is obtained from all concerned on an annual basis. All Board Members and Senior Managerial Personnel have given their confirmation of compliance for the year under review. The code of conduct for Directors and Senior Managerial Personnel is also placed on the website of the Company viz. www.ultrawiring.com.

45. ACKNOWLEDGEMENTS:

The Board of Directors places on record its gratitude to the government and regulatory authorities, correspondent banks, for their support. The Board acknowledges the support of the shareholders and also places on record its sincere thanks to its valued client for its continued patronage. The Board also appreciates to all employees of the Company for their sincere work and commitment.

FOR ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

Sd/-
Sanjay Mathur
Chairman & Managing Director
(DIN 00285032)

Date: August 24, 2026
Place: Faridabad

ANNEXURE-A

FORM NO. MR-3
SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2026
{Pursuant to Section 204(1) of the Companies Act, 2013 and rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014}

To,
The Members,
Ultra Wiring Connectivity System Limited

I have conducted the Secretarial Audit of the Compliance of applicable statutory provisions and the adherence to good corporate practices by **Ultra Wiring Connectivity System Limited** (hereinafter called Ultra / the Company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial period ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board- processes and Compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by **Ultra Wiring Connectivity System Limited** ("the Company") for the financial year ended on 31st March, 2026 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;
(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; **N.A**
(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulation, 2011;
(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
(d) Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;
(e) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014; **N.A**
(f) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; **N.A.**
(g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act, and dealing with client;
(h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; **N.A**. and
(i) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **N.A**.

(vi) Compliances/ processes/ systems under other applicable Laws to the Company are being verified on the basis of periodic certificate submitted to the Board of Directors of the Company.

I have also examined compliance with the applicable clauses of the following:

(a) Secretarial Standards issued by The Institute of Company Secretaries of India with respect to board and general meetings.

(b) The Listing Agreements entered into by the Company with National Stock Exchange of India Limited read with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has complied with the provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc. mentioned above subject to the following observation:

Observations:

I report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non- Executive Directors and Independent Directors.

Following are the changes in the composition of the Board of Directors during the period under review:

S. No.	Name of Director	Designation	Appointment/ Resignation	Effective Date
1.	Rajinder Kumar Ahuja	Independent Director	Resignation	06/08/2025
2.	Pitamber Prasad	Independent Director	Appointment	25/08/2025

3.	Pawan Chabra	Non- Executive Director	Appointment	25/08/2025

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through were captured and recorded as part of the minutes of the meeting.

I further report the following observations during the reporting period:

1. The Company has defaulted in submission of Shareholding Pattern to the Stock Exchange for the quarter ended December 31, 2025. The due date for submission of shareholding pattern for 3rd quarter is January 21, 2026. The Company has made a delayed submission on February 26, 2026. No monetary penalty has been imposed by the Stock Exchange as on the date of this report.

I further report that there are adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines and Company is in process of reviewing & strengthening the same.

I further report that during the audit period, the Company had following events which had bear on the Company's affair in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.

1. During the period of audit, the Company has declared interim dividend of Rs. 0.50 per equity share of the face value of Rs. 10 each.
2. During the period of audit, the Company has altered its main objects pursuant to shareholders approval dated 25/09/2025

For **Abhishek J & Co.**
Company Secretaries
Sd/-
CS Abhishek Jain
M. No. F11233
C.P No. 16592

Place: Noida
Date: August 05, 2026
UDIN: F011233H001027644

This report is to be read with our letter of even date which is annexed as "**Annexure A**" and forms an integral part of this report.

“**Annexure A**”

To,
The Members,
Ultra Wiring Connectivity System Limited

My report of even date is to be read along with this letter.

1. Maintenance of secretarial records, registers is the responsibility of the management of the Company. Our Responsibility is to express an opinion on these secretarial records based on our audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulation and happening of events etc.
5. The Compliance of the provisions of corporate and other applicable laws, rules, regulations, standards are the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For **Abhishek J & Co.**
Company Secretaries

Sd/-
CS Abhishek Jain
M. No: F11233
C.P No.: 16592

Place: Noida
Date: August 05, 2026
UDIN: F011233H001027644

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

The Members of
Ultra Wiring Connectivity System Limited
Plot No. 287, 287-A&B, Sector-59
HSIIDC Industrial Area, Faridabad – 121004

I have examined the relevant registers, records, forms, returns and disclosures as received from the Directors of Ultra Wiring Connectivity System Limited having CIN L31300HR2005PLC082730 and registered office at Plot No. 287, 287-A&B, Sector-59 HSIIDC Industrial Area, Ballabgarh, Faridabad – 121004 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Name of the Director	PAN and DIN	Original Date of Appointment	Status of DIN as per MCA portal
Sanjay Mathur	PAN- AEAPM7471H, (DIN- 00285032)	01/06/2005	ACTIVE
Archana Mathur	PAN- AEAPM7470G, (DIN- 00285041)	01/06/2005	ACTIVE
Aditya Mathur	PAN- AAGPM0790H, (DIN- 02109156)	01/03/2018	ACTIVE
Pitamber Prasad	PAN- ALMPP0827B, (DIN- 07001817)	25/08/2025	ACTIVE
Pawan Chabra	PAN- AEQPC5947L, (DIN- 11242385)	25/08/2025	ACTIVE

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **Abhishek J & Co.**
Company Secretaries
Sd/-
CS Abhishek Jain
FCS No. F11233
C.P No. 16592

Place: Noida
Date: August 05, 2026
UDIN: F011233H001027578

ANNEXURE- B

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Industry Structure and Developments

The automotive components industry continued to demonstrate resilience during the financial year 2025–26, supported by steady growth in domestic automobile production, increasing demand from the replacement market, and continued emphasis on vehicle safety and reliability. Government initiatives promoting domestic manufacturing, infrastructure development, and the adoption of advanced automotive technologies have further strengthened the long-term prospects of the industry.

The Company's principal products—wiper blades, automotive fuses, and electrical connectors—are critical safety and electrical components used across passenger vehicles, commercial vehicles, two-wheelers, agricultural equipment, and industrial applications. The increasing integration of electronic systems in vehicles, including electric vehicles (EVs), continues to create opportunities for higher-value products and technologically advanced components.

Business Overview

The Company is engaged in the design, manufacture, and supply of high-quality wiper blades, automotive fuses, and electrical connectors catering to Original Equipment Manufacturers (OEMs), replacement markets, distributors, and industrial customers.

During the year under review, the Company continued to focus on operational excellence, customer satisfaction, product quality, and manufacturing efficiency. Efforts were directed towards improving productivity, strengthening customer relationships, enhancing quality standards, and expanding market presence while maintaining prudent cost controls.

Opportunities and Outlook

The Company expects favourable business opportunities driven by:

- Continued growth in the Indian automotive industry.
- Rising demand for replacement automotive components.
- Expansion of electric and hybrid vehicle manufacturing.
- Increasing localisation of automotive components under the "Make in India" initiative.
- Growing export opportunities in emerging and developed markets.
- Rising customer preference for premium and durable automotive safety products.
- Technological advancements in automotive electrical systems requiring advanced connectors and protective devices.

The Company remains committed to strengthening its manufacturing capabilities, improving operational efficiencies, expanding its customer base, and developing innovative products to support sustainable long-term growth.

Threats, Risks and Concerns

The Company's operations are exposed to various business risks, including:

- Volatility in prices of raw materials such as rubber, steel, copper, engineering plastics, and polymers.
- Intense competition from domestic and international manufacturers.
- Supply chain disruptions affecting procurement and production schedules.
- Foreign exchange fluctuations impacting imports and exports.
- Technological changes requiring continuous product development.
- Regulatory changes relating to automotive safety, quality, and environmental standards.
- Changes in customer demand and market dynamics.
- Inflationary pressures affecting manufacturing and logistics costs.

The Company continues to monitor these risks closely and has implemented appropriate mitigation measures, including supplier diversification, inventory optimisation, continuous product development, and effective cost management.

Segment-wise or Product-wise Performance

The Company operates primarily in the automotive component manufacturing segment with the following principal product categories:

- Wiper Blades
- Automotive Fuses
- Electrical Connectors

During FY 2025–26, the Company continued to witness stable demand across its product portfolio from OEM and aftermarket customers. Manufacturing operations remained focused on improving productivity, reducing wastage, enhancing product quality, and ensuring timely delivery to customers. The Company also continued its efforts towards product diversification and expanding its presence in domestic as well as export markets.

Financial Performance

During the financial year ended 31 March 2026, the Company maintained its focus on sustainable growth through operational efficiencies, prudent financial management, and customer-centric business practices.

Revenue performance was supported by consistent demand across key product categories. The Company continued initiatives to optimise manufacturing costs, improve inventory management, enhance production efficiency, and strengthen working capital management.

Profitability during the year was influenced by market conditions, raw material prices, operating efficiencies, and product mix. The management remains focused on improving margins through automation, process improvements, value engineering, and disciplined cost control measures.

Internal Control Systems and Their Adequacy

The Company has established an adequate system of internal financial controls commensurate with the size, scale, and nature of its operations.

The internal control framework is designed to ensure:

- Protection of Company assets.
- Accuracy and reliability of financial reporting.
- Compliance with applicable laws and regulations.
- Efficient utilisation of resources.
- Effective monitoring of operational performance.

- Prevention and detection of frauds and irregularities.

The Company has a robust internal audit mechanism, and the Audit Committee periodically reviews the adequacy and effectiveness of the internal control systems. Recommendations arising from internal audits are implemented promptly by the management.

Quality Management

The Company continues to maintain stringent quality standards throughout its manufacturing processes. Product quality remains one of the key differentiators for the Company in serving both OEM and aftermarket customers.

Continuous improvement initiatives include:

- Process standardisation.
- Preventive quality controls.
- Product testing and validation.
- Continuous monitoring of customer feedback.
- Improvement in manufacturing processes through automation and lean practices.

Research and Development

The Company continues to invest in product development and process improvement initiatives aimed at enhancing product performance, durability, and manufacturing efficiency.
Research and development activities are focused on:

- Development of improved wiper blade designs.
- Advanced electrical connector solutions.
- Reliable automotive fuse technologies.
- Material optimisation.
- Manufacturing process improvements.
- Cost reduction through value engineering.

Human Resources and Industrial Relations

The Company considers its employees to be its most valuable asset and believes that organisational success depends upon a skilled, motivated, and committed workforce.

During FY 2025–26, the Company continued to invest in employee training, technical skill development, safety awareness, leadership development, and employee engagement initiatives.

Industrial relations remained cordial throughout the year, and the Company maintained a positive work environment based on mutual trust, teamwork, integrity, and continuous improvement.

Health, Safety and Environment

The Company remains committed to maintaining high standards of occupational health, workplace safety, and environmental sustainability.

The Company continued to implement various initiatives including:

- Workplace safety training programmes.
- Compliance with statutory environmental regulations.
- Energy conservation measures.
- Waste reduction and recycling initiatives.

- Safe handling of raw materials and chemicals.
- Continuous monitoring of workplace safety standards.

No major safety or environmental incidents were reported during the year.

Information Technology

The Company continues to strengthen its information technology infrastructure to support efficient manufacturing operations, financial reporting, inventory management, procurement, and customer service. Cybersecurity measures and data protection controls are periodically reviewed and upgraded to address emerging risks.

Future Outlook

The Company remains optimistic about future growth prospects supported by increasing vehicle production, rising demand from the replacement market, expanding automotive electronics, and opportunities arising from electric mobility.

The management will continue to focus on:

- Capacity utilisation and operational excellence.
- Product innovation.
- Customer diversification.
- Export market expansion.
- Cost optimisation.
- Quality enhancement.
- Sustainable and profitable growth.

Cautionary Statement

Statements made in this Management Discussion and Analysis describing the Company's objectives, projections, estimates, expectations, or predictions may constitute forward-looking statements within the meaning of applicable laws and regulations. Actual results may differ materially from those expressed or implied due to various factors including changes in economic conditions, government policies, market demand, raw material prices, foreign exchange fluctuations, technological developments, competitive pressures, and other risks beyond the Company's control. The Company assumes no responsibility to publicly amend or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required under applicable law.

FOR AND ON BEHALF OF THE BOARD
ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

Sd/-
Sanjay Mathur
Chairman & Managing Director
(DIN: 00285032)

Place: Faridabad
Date: August 24, 2026

ANNEXURE-C

PARTICULARS OF EMPLOYEE

Information required under Section 197 of the Companies Act 2013 read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

A) The percentage increase in Remuneration of each Director, Chief Financial Officer, Chief Executive Officer and Company Secretary in the **Financial year 2025-26** and ratio of remuneration of each key managerial personnel (KMP) against the performance are as under:-

Name of Director(s) & KMP	Designation	Total Remuneration in Rs.	Percentage Increase in Remuneration for the Financial Year 2025-26	Ratio of Remuneration of the director to the median	Remarks
Mr. Sanjay Mathur	Managing Director	48,00,000.00	0%	34.61:1	
Mrs. Archana Mathur	Director	48,00,000.00	0%	34.61:1	
Mr. Aditya Mathur	Independent Director	0	0	0	
Mr. Rajinder Kumar Ahuja	Independent Director	0	0	0	
Mr. Prabhat Bhatia	Chief Financial Officer	18,44,853.00	11.39%	13.30:1	
Mrs. Abha Jain	Company Secretary	3,60,000.00	558.82%	2.60:1	

Notes:

- Median remuneration for the financial year 2025-26 is Rs. 138666/- p.a. (Rupees One Lakh Eight Thousand Four Hundred Forty-One Only).
- The number of permanent employees on the rolls of the company is 344 for the year ended March 31, 2026.
- There was (27.87%) increase in median salary of employees during the financial year.
- There was increase in the salaries of employees other than the managerial personnel in the last Financial Year 2025-26 is 18.87%
- It is affirmed that remuneration paid during the year ended March 31, 2026 is as per the Remuneration Policy of the Company.

FOR AND ON BEHALF OF THE BOARD
ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

Sd/-
Sanjay Mathur
Chairman & Managing Director
(DIN: 00285032)

Place: Faridabad
Date: 24.08.2026

EXECUTIVE DIRECTOR & CHIEF FINANCIAL OFFICER CERTIFICATION
(As per regulation 33(2)(a) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To
The Board of Directors
Ultra Wiring Connectivity System Limited

We, the undersigned, in our respective capacities as Managing Director and Chief Financial Officer of the Company to the best of our knowledge and belief certify that we have reviewed the Audited financial results of the Company for the year & half year ended March 31, 2026 and based on our knowledge and belief, we certify that these results do not contain any false or misleading statement or figures and do not omit any material fact which may make the statements or figures contained therein misleading.

FOR AND ON BEHALF OF THE BOARD
ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

	Sd/-	Sd/-
Date: May 22, 2026	**Sanjay Mathur**	**Prabhat Bhatia**
Place: Faridabad	**Managing Director**	**Chief Financial Officer**
	(DIN: 00285032)	**(PAN: AIHPB6099F)**

INDEPENDENT AUDITOR'S REPORT

To the members of,
ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

Report on the audit of Financial Statements

Opinion

We have audited the accompanying financial statements of **ULTRA WIRING CONNECTIVITY SYSTEM LIMITED** ("the Company"), which comprise the Balance Sheet as at 31 March 2026, the Statement of Profit and Loss, the Statement of Cash Flow for the year ended on that date and notes to financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and its profit and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the accompanying financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the financial year ended March 31, 2026. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, provide the basis for our audit opinion on the accompanying financial statements.

We have determined that there are no other key audit matters to communicate in our report.

Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.

• Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

• Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control with reference to financial statements that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit, we report that:

    a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;

b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

c) The Balance Sheet, the Statement of Profit and Loss and the Statement of Cash Flow dealt with by this report are in agreement with the books of account;

d) In our opinion, the aforesaid financial statements comply with the accounting standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

e) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2025 from being appointed as a director in terms of Section 164(2) of the Act;

f) With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Financial Statements.

g) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 28 to the financial statements.

ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

iii. There were no amounts required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31 March 2026;

iv. (a) The management has represented that, to the best of its knowledge and belief, as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(b) The management has represented that, to the best of its knowledge and belief, as disclosed in the notes to the accounts, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries and

(c) Based on such audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.

v. The company has not declared and paid any dividend during the year in contravention of the provisions of Section 123 of the Companies Act 2013.

vi. The Company has paid/ provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act

vii. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B", a statement on the matters specified in paragraphs 3 and 4 of the Order.

For Kishore & Kishore
Chartered Accountants
Firm Registration No. 000291N

Sd/-
(Rahul Aggarwal)
Partner
M. No. 549942
UDIN: 26549942FYDKHD8009

Place: New Delhi
Date: 22.05.2026

Annexure A to the Independent Auditor's Report

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Ultra Wiring Connectivity System Limited of even date)

Report on the Internal Financial Controls with reference to Financial Statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

We have audited the internal financial controls with reference to financial statements of M/s **Ultra Wiring Connectivity System Limited** ("the Company") as of 31 March 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing deemed to be prescribed under section 143(10) of the Act to the extent applicable to an audit of internal financial controls, both applicable to an audit of internal financial controls and both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the Internal financial controls with reference to financial statements and their operating effectiveness. Our audit of Internal financial controls with reference to financial statements included obtaining an understanding of Internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's Internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls over Financial Reporting

A Company's Internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's Internal financial controls with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial controls with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to Financial Statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For Kishore & Kishore
Chartered Accountants
Firm Registration No. 000291N

Sd/-
(Rahul Aggarwal)
Partner
M. No. 549942
UDIN: 26549942FYDKHD8009

Place: New Delhi
Date: 22.05.2026

Annexure B to the Independent Auditor's Report

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Ultra Wiring Connectivity System Limited even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

(i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.

(b) The Company has a regular program of physical verification of its fixed assets by which fixed assets are verified every year. In accordance with this program, the fixed assets were verified during the year and no material discrepancies were noticed on such verification. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets.

(c) According to the information and explanations given to us, the title deeds of immovable properties, as disclosed in Note 13 to the financial statements, are held in the name of the company.

(d) The Company has not revalued its Property, Plant and Equipment during the year. Consequently, the question of our commenting on whether the revaluation is based on the valuation by a Registered Valuer, or specifying the amount of change, if the change is 10% or more in the aggregate of the net carrying value of each class of Property, Plant and Equipment does not arise.

(e) Based on the information and explanations furnished to us, no proceedings have been initiated or are pending against the Company for holding benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended in 2016) (formerly the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made there under, and therefore the question of our commenting on whether the Company has appropriately disclosed the details in its financial statements does not arise.

(ii) (a) The physical verification of inventory has been conducted at reasonable intervals by the Management during the year and, in our opinion, the coverage and procedure of such verification by Management is appropriate. There was no inventory lying with third parties as at year end. The discrepancies noticed on physical verification of inventory as compared to book records were not 10% or more in aggregate for each class of inventory.

(b) During the year, the Company was not sanctioned working capital limits in excess of Rs. 5 crore, in aggregate, from banks on the basis of security of current assets and therefore the question of our commenting on whether the Company has filed quarterly returns or statements with such banks, which are in agreement with the unaudited books of account does not arise.

(iii) The Company has not made investments in any company during the year. The Company has not granted secured / unsecured loans/advances in nature of loans, stood guarantor, or provided security to any parties. Therefore, the reporting under clauses (iii)(a), (iii)(b), (iii)(c), (iii) (d), (iii)(e) and (iii)(f) of the Order are not applicable to the Company.

(iv) The Company has not granted any loans, or provided any guarantees or security to the parties covered under Section 185 of the Act. Further, in our opinion, and according to the information and explanations given to us, the Company has not made any investments during the year and thus, question of complying with the provisions of Section 186 of the Companies Act, 2013 in respect of the investments made by it does not arise and the Company has not provided any loans, guarantees or security to the parties covered under Section 186 of the Act.

(v) The Company has not accepted any deposits or amounts, which are deemed deposits within the meaning of Sections 73, 74, 75 and 76 of the Act and the Rules framed there under to the extent notified.

(vi) In our opinion, the company is not required to maintain the cost records u/s 148(1) of the Companies Act for any of its products as the company is classified under “Small” category as per Section 9(7) of the MSMED Act, 2006.

(vii) (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, the Company is regular in depositing the undisputed statutory dues, including goods and services tax, provident fund, employees’ state insurance, income tax, duty of customs and other material statutory dues, as applicable, with the appropriate authorities.

(b) According to the information and explanations given to us and the records of the Company examined by us, there are no statutory dues of provident fund, employees’ state insurance, GST, excise and VAT, which have not been deposited on account of any dispute. The particulars of other statutory dues referred to in subclause (a) as at March 31, 2026 which have not been deposited on account of a dispute, are as follows:

Name of the Statute	Nature of dues	Amount of demand without netting off amount paid under protest (Rs. in ‘000)	Amount paid under protest (Rs. in ‘000)	Period to which the demand relates (Financial Year)	Forum where dispute is pending
Income Tax Act, 1961	Assessed at wrong rate of tax by the assessing officer	2,144.17	0.00	2018	CIT(A), Delhi
		186.49	0.00	2019	
		1.13	0.00	2021	
		62.45	0.00	2024	
		605.17	0.00	2025	

The above amounts contain interest and penalty where included in the order issued by the department to the Company.

(viii) According to the information and explanations given to us and the records of the Company examined by us, there are no transactions in the books of account that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961, that has not been recorded in the books of account.

(ix) (a) According to the records of the Company examined by us and the information and explanations given to us, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest to any lender during the year.

(b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared Wilful Defaulter by any bank or financial institution or government or any government authority.

(c) In our opinion, and according to the information and explanations given to us, the term loans taken during the year have been applied for the purposes for which they were obtained. In respect of the term loans which were taken in the previous year, those were applied for the purpose for which the loans were obtained. (Also refer Note 5(l) to the standalone financial statements).

(d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the Company, we report that no funds raised on short term basis have been used for long-term purposes by the Company.

(e) The company has no subsidiaries, therefore reporting under clauses (ix)e and (ix)f are not applicable to it.

(x) (a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the reporting under clause 3(x)(a) of the Order is not applicable to the Company.

(b) The Company has not made any preferential allotment or private placement of shares or fully or partially or optionally convertible debentures during the year. Accordingly, the reporting under clause 3(x)(b) of the Order is not applicable to the Company.

(xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company, noticed or reported during the year, nor have we been informed of any such case by the Management.

(b) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, a report under Section 143(12) of the Act in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 was not required to be filed with the Central Government. Accordingly, the reporting under clause 3(xi)(b) of the Order is not applicable to the Company.

(c)During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, the Company has not received any whistle- blower complaints during the year. Accordingly, reporting under this clause is not required for the company.

(xii) As the Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it, the reporting under clause 3(xii) of the Order is not applicable to the Company.

(xiii) The Company has entered into transactions with related parties in compliance with the provisions of Sections 177 and 188 of the Act. The details of such related party transactions have been disclosed in the standalone financial statements as required under Indian Accounting Standard 24, “Related Party Disclosures” specified under Section 133 of the Act.

(xiv) (a) In our opinion and according to the information and explanation given to us, the Company has an internal audit system commensurate with the size and nature of its business.

(b) The reports of the Internal Auditor for the period under audit have been considered by us.

(xv) The Company has not entered into any non-cash transactions with its directors or persons connected with him. Accordingly, the reporting on compliance with the provisions of Section 192 of the Act under clause 3(xv) of the Order is not applicable to the Company.

(xvi) (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the reporting under clause 3(xvi)(a) of the Order is not applicable to the Company.

(b) The Company has not conducted non-banking financial / housing finance activities during the year. Accordingly, the reporting under clause 3(xvi)(b) of the Order is not applicable to the Company.

(c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under Clause 3(xvi) (c) of the Order is not applicable to the Company.

(d) Based on the information and explanations provided by the management of the Company, the Group does not have any CICs, which are part of the Group. We have not, however, separately evaluated whether the information provided by the management is accurate and complete. Accordingly, the reporting under clause 3(xvi)(d) of the Order is not applicable to the Company.

(xvii) The Company has not incurred any cash losses in the financial year or in the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors during the year and accordingly the reporting under Clause (xviii) is not applicable.

(xix) According to the information and explanations given to us and on the basis of the financial ratios (Also refer Note 33 to the financial statements), ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) The provisions of CSR are not applicable to the company as it has not crossed the threshold limits defined for same under Section 135 of the Companies Act, 2013. Accordingly, reporting under clause 3(xx)(a) and 3(xx)(b) are not applicable to the company.

(xxi) The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of Financial Statements. Accordingly, no comment in respect of the said clause has been included in this report.

For Kishore & Kishore
Chartered Accountants
Firm Regn No. 000291N

Sd/-

Place: New Delhi (Rahul Aggarwal)
Date: 22.05.2026 Partner

M. No. 549942

UDIN: 26549942FYDKHD8009

REPORT

AND

ACCOUNTS

1ST APRIL, 2025 TO 31ST MARCH, 2026

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

**PLOT NO. 287, 287 A & B, SECTOR 59, HSIIDC INDUSTRIAL ESTATE ,
BALLABGARH, FARIDABAD, HARYANA - 121004**

&

PLOT NO. 300, SECTOR 68, IMT, FARIDABAD

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

BALANCE SHEET AS AT 31.03.2026

CIN - L31300HR2005PLC082730

(Amount In Rs.Thousands)

	PARTICULARS	NOTE NO.	As At 31-03-2026	As At 31-03-2025
I	**EQUITY & LIABILITIES**	-	-	-
(1)	**SHAREHOLDERS' FUND**			
	(a) SHARE CAPITAL	**3**	52,035.71	52,035.71
	(b) RESERVES AND SURPLUS	**4**	1,98,817.19	1,68,192.45
(2)	**SHARE APPLICATION MONEY PENDING ALLOTMENT**		0.00	0.00
(3)	**NON- CURRENT LIABILITIES**			
	(a) LONG TERM BORROWINGS	**5**	13,738.01	42,362.24
	(b) DEFERRED TAX LIABILITIES (NET)	**6**	11,705.15	10,775.11
	(c) OTHER LONG TERM LIABILITES	**7**	0.00	0.00
	(c) LONG TERM PROVISIONS	**8**	5,175.28	4,004.20
(4)	**CURRENT LIABILITIES**			
	(a) SHORT TERM BORROWINGS	**9**	13,624.23	13,863.56
	(b) TRADE PAYABLES	**10**		
	i) Total Outstanding dues of MSMEs		8,369.88	0.00
	ii) Total Outstanding dues of creditors other than MSMEs		1,41,095.72	1,25,575.43
	(c) OTHER CURRENT LIABILITIES	**11**	17,058.38	18,838.47
	(d) SHORT TERM PROVISIONS	**12**	12,610.14	9,538.51
	TOTAL		**4,74,229.67**	**4,45,185.69**
II	**ASSETS**			
(1)	**NON - CURRENT ASSETS**			
	(a) PROPERTY, PLANT AND EQUIPMENT & INTANGIBLE ASSETS			
	(i) PROPERTY, PLANT & EQUIPMENT	**13**	2,24,976.84	2,20,737.61
	(b) OTHER NON CURRENT ASSETS	**14**	3,583.25	3,454.25
(2)	**CURRENT ASSETS**			

	(a) INVENTORIES	15	30,841.98	8,337.48
	(b)TRADE RECEIVABLES	16	1,78,133.34	1,56,369.01
	(c) CASH AND CASH EQUIVALENTS	17	2,443.16	25,110.83
	(d) SHORT TERM LOANS AND ADVANCES	18	22,768.77	20,307.88
	(e) OTHER CURRENT ASSETS	19	11,482.34	10,868.64
	TOTAL		**4,74,229.67**	**4,45,185.69**

Corporate Information **1**
Significant accounting policies **2**
Other Notes on accounts **28 - 39**

As per our Report of even date
For KISHORE & KISHORE
CHARTERED ACCOUNTANTS
FRN : 000291N

For and On behalf of Board of Directors

Sd/-
(SANJAY MATHUR)
Managing Director
DIN: 00285032

Sd/-
(ARCHANA MATHUR)
Director
DIN: 00285041

RAHUL AGGARWAL
(PARTNER), M. NO. 549942

PLACE : FARIDABAD

DATED : 22/05/2026

Sd/-
(PRABHAT BHATIA)
Chief Financial Officer

Sd/-
(ABHA JAIN)
Company Secretary

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31-03-2026

CIN - L31300HR2005PLC082730

(Amount In Rs.Thousands)

	PARTICULARS	NOTE NO.	As At 31-03-2026	As At 31-03-2025
	INCOME			
I.	REVENUE FROM OPERATIONS	20	6,45,625.98	5,58,524.24
II.	OTHER INCOME	21	1,031.26	1,845.91
III.	**TOTAL INCOME (I+II)**		**6,46,657.23**	**5,60,370.15**
IV.	**EXPENSES**			
	COSTS OF MATERIAL CONSUMED	22	4,32,668.75	3,62,439.74
	CHANGES IN INVENTORIES OF FINISHED GOODS / WIP	22A	-15,112.09	10,563.66
	EMPLOYEE BENEFITS EXPENSE	23	70,801.23	61,444.73

	FINANCE COST	**24**	3,387.11	5,301.07
	DEPRECIATION AND AMORTISATION EXPENSE	**25**	13,305.87	11,891.21
	OTHER EXPENSES	**26**	94,419.12	69,675.52
	TOTAL EXPENSES		**5,99,469.98**	**5,21,315.93**
V	**PROFIT BEFORE TAX**		**47,187.25**	**39,054.22**
VI	TAX EXPENSE:			
	(1) CURRENT TAX		13,030.70	9,537.31
	(2) TAX PROVISION FOR EARLIER YEARS		0.00	380.27
	(3)DEFERRED TAX		930.03	1,147.83
VII	**PROFIT/(LOSS) FOR THE PERIOD**		**33,226.52**	**27,988.81**
	Basic & Diluted Earning per Equity Share			
	(Face Value of Rs. 10/- each)			
	(1) BASIC EPS (Rs.)	**27**	**6.39**	**5.38**
	(2) DILUTED EPS (Rs.)	**27**	**6.39**	**5.38**

Corporate Information	**1**
Significant accounting policies	**2**
Other Notes on accounts	**28 - 39**

As per our Report of even date
For KISHORE & KISHORE
CHARTERED ACCOUNTANTS
FRN : 000291N

RAHUL AGGARWAL
(PARTNER), M. NO. 549942

PLACE : FARIDABAD
DATED : 22/05/2026

For and On behalf of Board of Directors

Sd/-
(SANJAY MATHUR)
Managing Director
DIN: 00285032

Sd/-
(ARCHANA MATHUR)
Director
DIN: 00285041

Sd/-
(PRABHAT BHATIA)
Chief Financial Officer

Sd/-
(ABHA JAIN)
Company Secretary

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED
NOTES TO FINANCIAL STATEMENTS FOR PERIOD ENDED 31ST MARCH, 2026
CIN - L31300HR2005PLC082730

NOTE

1. CORPORATE INFORMATION

Ultra Wiring Connectivity System Limited is a public limited company domiciled in India and incorporated on 01st June 2005 under the provisions of the Companies Act, 1956 with its registered office being at Plot No. 287, 287 A &B, HSIIDC Industrial Estate, Sector 59, Faridabad. The company was originally registered as a private limited company. The company went on board in the month of October 2018 and is currently listed at the SME (Emerge) platform of National Stock Exchange of India. The company is engaged in the manufacturing & selling of wipers, connectors, cable tie clips and allied components. The company caters to domestic market mainly with few exports.
The company currently has three manufacturing facilities located in the Faridabad District of Haryana.

2. SIGNIFICANT ACCOUNTING POLICIES

1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS (AS-1)

These financial statements have been prepared to comply with Accounting Principles Generally accepted in India (Indian GAAP), the Accounting Standards referred to in Section 133 of the Companies Act, 2013 read with rule 7 of Company (Accounts) Rules, 2014 to the extent applicable.

The financial statements are prepared on accrual basis under the historical cost convention. Accounting Policies have been consistently applied by the company and are consistent with those used in the previous year. The financial statements are presented in Indian rupees.

2. USE OF ESTIMATES

The preparation of financial statements in conformity with Indian GAAP requires judgements, estimates and assumptions to be made that affect the reported amount of assets and liabilities, disclosure of contingent liabilities on the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Difference between the actual results and estimates are recognised in the period in which the results are known/materialised.

3. REVENUE RECOGNITION (AS-9)

Sales are recognised, net of returns and trade discounts, on transfer of significant risks and rewards of ownership to the buyer, which generally coincides with the delivery of goods to customers. Sales exclude Goods and Service Tax.

4. PROPERTY, PLANT AND EQUIPMENT (AS-10)

Tangible Fixed assets (Except Land) are stated at cost of acquisition less accumulated depreciation and any accumulated impairment losses. Cost comprises of the purchase price, net changes on foreign exchange contracts, adjustments arising from exchange rate variations attributable and attributable cost of bringing the asset to working condition for its intended use.

5. ACCOUNTING FOR GOVERNMENT GRANTS

Government grants are recognised when there is a reasonable assurance as to its receipt and that the conditions attached thereto shall be complied with. Government grants related to capital investments are reduced from the gross value of fixed assets and such grants relating to expenses are reduced from the related expense head.

6. **DEPRECIATION**

Depreciation on fixed assets is provided to the extent of depreciable amount on the Straight-line Method (SLM) on the basis of useful life of the fixed assets. The company has adopted useful life of the Fixed Assets as prescribed in Schedule II of the Companies Act, 2013.

7. **INVENTORIES VALUATION (AS-2)**

Cost of inventory comprise cost of purchase and includes all charges in bringing the goods to the point of sale, including octroi and other levies, transit insurance and receiving charges.

Raw Material is valued at cost or Net Realizable Value whichever is less. The cost is determined mostly on FIFO basis.

WIP valued at cost of production, depending upon its level of completion.
Finished Goods valued at Cost of Production or Net Realizable Value whichever is less.

8. **EMPLOYEE BENEFITS(AS-15)**

Retirement benefits in the form of Provident Fund, which are defined contribution plans, are accounted for on accrual basis and charged to the Statement of Profit & Loss of the year.

The benefit in the form of Leave Encashment is a non accumulating short term compensated absences. It is accounted in the year when absences occur and charged to Statement of Profit & Loss of the year.

Retirement benefits in the form of Gratuity is accounted for in the accounts on the basis of estimate by the management and not on actuarial valuation.

9. **BORROWING COSTS (AS-16)**

Borrowing costs that are attributable to the acquisition of qualifying assets are capitalised as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for intended use. All other borrowing costs are charged to revenue.

10. **ACCOUNTING FOR TAXES ON INCOME (AS-22)**

Company has followed accounting standard AS 22 for determination of tax expense in the accounts. Tax provision for current tax is made for income tax, based on the tax liability computed, after considering tax allowances and exemptions.

Deferred tax assets and liabilities are measured using the tax rates and tax law that have been enacted or substantively enacted by the Balance Sheet date.

11. **PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (AS-29)**

The company recognizes as Provision, the liabilities being present obligation arising out of past events, the settlement of which is expected to result in an outflow of resources and which can be measured only by using a substantial degree of estimation.

When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

Contingent assets are neither recognised nor disclosed.

12. **CASH AND CASH EQUIVALENTS**

For the purpose of Cash Flow Statement, cash and cash equivalents include cash in hand and demand deposits with banks.

13. **EARNINGS PER SHARE (AS-20)**

Basic earnings per share is computed by dividing the profit / (loss) after tax (including the post tax effect of extraordinary items, if any) by the weighted average number of equity shares outstanding during the year.

Diluted EPS is computed using weighted average number of equity and dilutive equity equivalent shares outstanding during the year, except where results would be anti-dilutive.

14. FOREIGN CURRENCY TRANSACTIONS (AS-11)

i) Transactions denominated in foreign currencies are recorded at the exchange rate prevailing on the date of the transaction.

ii) Monetary items denominated in foreign currency at the end of year are reported using the closing rate.

iii) Non-monetary foreign currency items are carried at cost using the exchange rate at the date of transaction.

iv) Any Gain or Loss on account of exchange difference either on settlement or on translation is recognized in the Statement of Profit & Loss except in case they relate to acquisition of fixed assets, they are adjusted to the carrying cost of such assets.

15. SEGMENT (AS-17)

The company operates in a single segment, no segment reporting is required by the company as of now.

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

NOTES TO FINANCIAL STATEMENTS FOR PERIOD ENDED 31ST MARCH, 2026
CIN - L31300HR2005PLC082730

				(Amount In Rs.Thousands)	
	PARTICULARS		As At 31-03-2026		As At 31-03-2025
3	SHARE CAPITAL				
a.	AUTHORISED SHARE CAPITAL				
	5500000 (Previous Year 5500000) Equity Shares of Rs.10/- each		55,000.00		55,000.00
b.	ISSUED, SUBSCRIBED AND FULLY PAID UP SHARES				
	5203571 (Previous year 5203571) Equity Shares of Rs. 10/- Each		52,035.71		52,035.71
			52,035.71		**52,035.71**
c.	**Reconciliation of the shares outstanding at the beginning and at the end of the period**				
	Equity Shares	**As At 31-03-2026**		**As At 31-03-2025**	
		No. of shares	**Amount in Rs. '000**	**No. of shares**	**Amount in Rs. '000**
	At the beginning of the period	5203571	52,035.71	5203571	52,035.71
	Issued during the period	0	0.00	0	0.00
	Outstanding at the	5203571	52,035.71	5203571	52,035.71

	end of the period					
d)	**Shareholding of promoters**					
S.No	**Shares held by promoters at the end of the year**	**As at 31 March, 2026**		**As at 31 March, 2025**		
	Promoter Name	**No. of equity shares**	**% of Total shares**	**No. of equity shares**	**% of Total shares**	**% change during the year**
1	Shri Sanjay Mathur (as Managing Director of the company)	13,04,600	25.07%	13,04,600	25.07%	0.00%
2	Smt. Archana Mathur (as Director of the company)	25,22,916	48.48%	25,22,916	48.48%	0.00%
	Total	**38,27,516**	**73.56%**	**38,27,516**	**73.56%**	
e.	**Terms/ Rights attached to Equity Shares**					
	The Company has only one class of issued share capital i.e. equity shares having a par value of Rs.10/- per share (March 31, 2026: Rs.10/- per share). Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividend in Indian rupees. The dividend proposed by the Board of Directors (if any) is subject to the approval of the shareholders in the ensuing Annual General Meeting.					
	In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the equity shareholders.					
f.	**Details of shareholders holding**					

	more than 5% shares in the company:				
		As At 31-03-2026		**As At 31-03-2025**	
	Name of the Shareholder	**No. of shares**	**% holding**	**No. of shares**	**% holding**
	Sanjay Mathur	13,04,600	25.07	13,04,600	25.07
	Archana mathur	25,22,916	48.48	25,22,916	48.48
g.	The company has not issued any shares for consideration other than in cash during a period of five years immediately preceding the reporting date.				
	The company has not issued any bonus shares during a period of five years immediately preceding the reporting date.				
	The company has not bought back its shares during a period of five years immediately preceding the reporting date.				
4	**RESERVES & SURPLUS**				
			As At 31-03-2026		**As At 31-03-2025**
a.	**Securities Premium**				
	At the beginning of the period		34,400.00		34,400.00
	Add: Received during the year		0.00		0.00
	Less: Adjustment on account of Bonus Issue		0.00		0.00

	At the end of the period		34,400.00		34,400.00
b.	**<u>Surplus in the statement of Profit & Loss</u>**				
	At the beginning of the period		1,33,792.45		1,05,803.65
	Add: Profit for the period		33,226.52		27,988.81
	Less: Dividend Paid		2,601.79		0.00
	Net Surplus in the statement of Profit & Loss		1,64,417.19		1,33,792.45
	Total Reserves & Surplus		**1,98,817.19**		**1,68,192.45**
	Note: - 1. Securities premium is used to record the premium on issue of shares. The reserve can be utilised only for limited purposes such as issuance of bonus shares in accordance with the provisions of the Companies Act, 2013.B48				
	Note: - 2. Surplus in the statement of Profit and Loss are profits that the Company has earned till date less transfer to Reserves (if any), dividend or other distribution or transaction with shareholders.				
			<u>As At 31-03-2026</u>		**<u>As At 31-03-2025</u>**
5	**<u>LONG TERM BORROWINGS</u>**				
a)	**<u>Term Loans</u>**				

.	From Banks (Secured) {refer note (a) to (d) below}		27,362.24		41,225.80
	Less: Current maturities of long-term borrowings (refer note 9)		13,624.23		13,863.56
	Non-Current portion		13,738.01		27,362.24
b)	**Loans and Advances from related parties**				
.	From Directors (Unsecured) - Refer note on related party disclosures		0.00		15,000.00
			13,738.01		**42,362.24**
Notes:-					
(a)	The company has availed secured auto loan of Rs 2125000/-, carrying interest rate of 9.75 % per annum (March 31, 2025: Rs 2125000/-) against the sanctioned auto loan amount of Rs 2125000/- (March 31, 2025: Rs 2125000/-) from Axis Bank. The current outstanding amount against the loan is Rs 6,40,225.00 (March 31, 2025: Rs. 13,59,102.00. The loan was obtained for the purpose of purchasing Audi Car by the company during the financial year 23-24 .The term loan is repayable in 36 equated monthly instalments commencing from February 2024. This term loan is secured by way of hypothecation over the Company's Audi car for which the loan is obtained.				
(b)	The company has availed secured machinery loan of Rs 6000000, carrying interest rate of 8.45% per annum (March 31, 2025: Rs 6000000) against the sanctioned machinery loan amount of Rs 6100000 (March 31, 2025: Rs 6100000) from SIDBI. The current outstanding amount against the loan is Rs 21,82,000.00 (March 31, 2024: Rs 41,74,000.00). The loan was obtained for the purpose of purchasing machinery by the company during the financial year 22-23. The term loan is repayable in 36 equated monthly instalments commencing from May, 2024. This term loan is secured by way of hypothecation over the Company's machinery.				
(c)	The company has availed secured machinery loan of Rs 2,02,63,011.00, carrying interest rate of 8.70 % per annum (March 31, 2025: Rs 2,02,63,011) against the sanctioned machinery loan amount of Rs 2,26,72,000 (March 31, 2025: Rs 2,26,72,000) from SIDBI. The current outstanding amount against the loan is Rs 1,43,97,011.00 (March 31, 2024: Rs. 1,94,25,011.00). The loan was obtained for the purpose of purchase of land by the company during the financial year 24-25 .The term loan is repayable in 54 equated monthly instalments commencing from February,2025. This term loan was secured by way of hypothecation over the Company's land.				
(d)	The company has availed secured machinery loan of Rs 13400000, carrying interest rate of 8.35 % per annum (March 31, 2025: Rs 134000000) against the sanctioned machinery loan amount of Rs				

	13400000 (March 31, 2025: Rs 13400000) from SIDBI. The current outstanding amount against the loan is Rs 31,91,000.00 (March 31, 2024: Rs 61,79,000). The loan was obtained for the purpose of purchasing machinery by the company during the financial year 21-22. The term loan is repayable in 54 equated monthly instalments commencing from November, 2022. This term loan was secured by way of hypothecation over the Company's machinery.				
(e)	The company has availed secured PCS loan of Rs 13400000/-, carrying interest rate of 9.05 % per annum (March 31, 2025: Rs 1,34,00,000) against the sanctioned PCS loan amount of Rs 13400000 (March 31, 2025: Rs. 1,34,00,000) from SIDBI. The current outstanding amount against the loan is Rs 69,52,000.00 (March 31, 2025: Rs. 99,28,000). The loan was obtained for the purpose of purchasing land and to make payment to its creditors by the company during the financial year 23-24.The term loan is repayable in 54 equated monthly instalments commencing from February 2024. This term loan was secured by way of hypothecation over the Collateral property.				
(f)	As on the Balance sheet date there is no default in repayment of loans and interest thereon.				
		Annual Repayment Schedule			
(g)		**26-27**	**27-28**	**28-29**	
	Term Loans from banks	13,624.23	8,397.00	5,341.01	
(h)	The term loans are secured collaterally by Land at 335-P, Sector 46, Faridabad and by the personal guarantee of promoters to the tune of Rs. 40555000.00 (March 31, 2025 Rs. 40555000.00.)				
(i)	The borrowings obtained by the company from banks and financial institutions have been applied for the purposes for which such loans were taken. In respect of the term loans which were taken in the previous year, those were applied in the respective year for the purpose for which the loans were obtained.				
(j)	There are no charges which are yet to be registered with the Registrar of Companies beyond the statutory period. However, satisfaction for the following unexisting charges as on date has not been filed by the company on MCA site till date:				
6	**DEFERRED TAX ASSETS / LIABILITIES (NET)**				
	Deferred Tax Liabilities				
	Excess of Depreciation allowance under Income Tax Law				
	over the depreciation provided in the books.		11,705.15		10,775.11

	Deferred Tax Assets				
	Net deferred tax liability		**11,705.15**		**10,775.11**
7	**OTHER LONG-TERM LIABILITIES**				
	Others: Security Deposits		0.00		0.00
			0.00		**0.00**
8	**LONG TERM PROVISIONS**				
	Provision for Employee Benefits - Gratuity		5,175.28		4,004.20
			5,175.28		**4,004.20**
Note:-	The provision for gratuity is stated as per the estimate of the management on accrual basis. The same is not stated at an actuarial valuation in the books of accounts.				
9	**SHORT TERM BORROWINGS**				
	Secured				
	Current Maturities of Long Term Borrowings - Term loans	(refer note 5(a))	13,624.23		13,863.56
			13,624.23		**13,863.56**
Notes:-					
(a)	Overdraft facility from HDFC Bank is secured by Equitable mortgage charge over the Industrial Property at Plot No.287, Sector-59, HSIIDC Industrial Estate Ballabgarh, Faridabad-121004 (Haryana). It is also				

	secured by personal guarantee of the promoters. The facility is repayable on demand and carry interest at 2.25% above the bank's MCLR that makes it ranging between 10.10% to 11.50%					
(b)	As on the Balance sheet date there is no default in repayment of loans and interest thereon.					
10	**TRADE PAYABLES**					
	Total Outstanding dues of MSMEs		8,369.88		0.00	
	Total Outstanding dues of creditors other than MSMEs		1,41,095.72		1,25,575.43	
			1,49,465.60		**1,25,575.43**	
Trade payables ageing schedule as at 31 March 2026						
	Outstanding for following periods from due date of payment					
	Particulars	**Less than 1 year**	**1-2 years**	**2-3 years**	**More than 3 years**	**Total**
(i)	MSME	8,369.88	-	-	-	**8,369.88**
(ii)	Others	1,39,098.68	1,428.17	28.71	354.51	**1,40,910.07**
(iii)	Disputed dues - MSME	-	-	-	-	-
(iv)	Disputed dues - Others	-	-	-	185.65	**185.65**
	Total	**1,47,468.56**	**1,428.17**	**28.71**	**540.16**	**1,49,465.60**
Trade payables ageing schedule as at 31 March 2025						
	Outstanding for following periods from due date of payment					
	Particulars	**Less than 1 year**	**1-2 years**	**2-3 years**	**More than 3 years**	**Total**

(i)	MSME	-	-	-	-	**0.00**
(ii)	Others	1,25,022.36	31.31	13.60	322.50	**125389.77**
(iii)	Disputed dues - MSME	-	-	-	-	**0.00**
(iv)	Disputed dues - Others	-	-	-	185.65	**185.65**
	Total	**1,25,022.36**	**31.31**	**13.60**	**508.15**	**1,25,575.43**
Notes:-						
(i)	Trade Payables include due to related parties Rs 0.00 Thousand (March 31, 2026: Rs. Nil {refer note 31(c)}					
(ii)	The amounts are unsecured and non-interest-bearing and are usually on varying trade term.					
(a)	The information as required to be disclosed under The Micro, Small and Medium Enterprises Development Act, 2006 ("the act") has been determined to the extent such have been identified by the company, on the basis of information and records available with them. This information has been relied upon by the Auditors.					
	Particulars					
I	Principal amount remaining unpaid as at end of the period		8,369.88		0.00	
II	Interest due on above		0.00		0.00	
1	Total of I & II		8,369.88		0.00	
2	The amount of interest paid by the buyer in terms of section 16, of the MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.		0.00		0.00	

3	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act, 2006		0.00		0.00
4	The amount of interest accrued and remaining unpaid at the end of each accounting year.		0.00		0.00
5	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act, 2006		0.00		0.00
11	**OTHER CURRENT LIABILITIES**				
	Interest Accrued but not due on borrowings		76.93		540.00
	Other Payables				
	Statutory Dues		3,737.08		584.98

	Employee Related Liabilities		9,134.32		7,472.99
	Other provisions		3,720.07		9,948.16
	Advance from Customers		389.97		292.35
			17,058.38		**18,838.47**
Notes:					
(i)	Interest accrued but not due on borrowings represent the interest amount on unsecured loans given by the directors of the company. {Refer Note 5(b)}				
12	**SHORT TERM PROVISIONS**				
	Others				
	Dividend Payable		1.20		1.20
	Provision of Income Tax		12,608.94		9,537.31
			12,610.14		**9,538.51**
14	**OTHER NON-CURRENT ASSETS**				
	Unsecured, considered good				
	Capital Advances		66.60		66.60
	Security Deposits		3,516.65		3,387.65
	Others (Unsecured, considered good)				
	Rent Receivable - Pune Godown		0.00		0.00

			3,583.25		**3,454.25**
	Notes: -				
	i) Rent receivable belongs to the period Oct and Nov, 2016 and is to be received from M/s Shilpi Cable Technologies Limited.				
	The above company is under liquidation and its creditors are being handled by NCLT. Our company awaits the final orders of NCLT before taking any action on the said amount.				
	The amount is considered good because the company already has a security deposit from the liquidated company.				
15	**INVENTORIES**				
	(Valued at lower of cost and net realisable value unless otherwise stated)				
	Raw Material		10,048.18		2,655.77
	Finished Goods		20,065.16		5,569.39
	Consumables		728.65		112.32
			30,841.98		**8,337.48**
	Notes: -				
i)	Inventories are hypothecated with the bankers against working capital limits.				
16	**TRADE RECEIVABLES**				
	Unsecured, considered good unless stated otherwise		**1,78,133.34**		**1,56,369.01**
(I) Trade receivables ageing schedule as at 31 March 2026					

	Particulars	Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
(i)	Undisputed Trade receivable	164868.04	2505.53	585.80	231.82	1988.04	170179.23

	s - considered good						
(ii)	Undisputed Trade receivables - considered doubtful	-	-	-	-	-	-
(iii)	Disputed Trade receivables - considered good	-	-	-	-	7954.11	7954.11
(iv)	Disputed Trade receivables - considered doubtful	-	-	-	-	-	-
	Total	**164868.04**	**2505.53**	**585.80**	**231.82**	**9942.15**	**178133.34**
	Less: Allowance for bad and doubtful debts	0.00	0.00	0.00	0.00	0.00	0.00
	Total	**164868.04**	**2505.53**	**585.80**	**231.82**	**9942.15**	**178133.34**
(II) Trade receivables ageing schedule as at 31 March 2025							
	Particulars	**Less than 6 months**	**6 months - 1 year**	**1 - 2 years**	**2 - 3 years**	**More than 3 years**	**Total**
(i)	Undisputed Trade receivables -	130024.25	13043.31	1732.51	1273.09	2341.73	**1,48,414.89**

	considered good						
(ii)	Undisputed Trade receivables - considered doubtful	-	-	-	-	-	-
(iii)	Disputed Trade receivables - considered good	-	-	-	-	8199.32	**8199.32**
(iv)	Disputed Trade receivables - considered doubtful	-	-	-	-	-	-
	Total	**1,30,024.25**	**13,043.31**	**1,732.51**	**1,273.09**	**10,541.05**	**156614.21**
	Less: Allowance for bad and doubtful debts	0.00	0.00	0.00	0.00	0.00	0.00
	Total	**130024.25**	**13043.31**	**1732.51**	**1273.09**	**10,541.05**	**156614.21**
Notes:-							
(a)	Trade receivables are usually on trade terms based on credit worthiness of customers as per the terms of contract with customers.						
(b)	Neither trade nor other receivables are due from directors or other officers of the company either severally or jointly with any other person, nor any trade or other receivables are due from firms or private companies respectively in which any director is a partner, a director or a member.						
17	**CASH AND CASH EQUIVALENTS**						
	(a) Balances with Bank						

	Current Accounts		118.60		119.25
	Over Draft Accounts		1,728.23		24,460.59
	Unpaid dividend account		1.20		1.20
	(b) Cash on hand		595.13		529.79
			2,443.16		**25,110.83**
Notes:					
(a)	There are no restrictions with regard to cash and cash equivalents as at the end of the reporting period and prior period except as on unpaid dividend account which can't be used by the company.				
18	**SHORT TERM LOANS & ADVANCES**		**As At 31-03-2026**		**As At 31-03-2025**
	Unsecured, Considered good				
	Loans & Advances				
	Advances to Materials and Services		4238.03		3715.31
	Advances to Staff		29.85		28.43
	Others				
	Prepaid Insurance / Expenses		930.42		932.15
	Balance with Government Authorities		17,570.48		15,631.99
			22,768.77		**20,307.88**
Notes:-					

(a)	Loans and advances does not include any amount that is due from directors or other officers of the company either severally or jointly with any other person, nor are they due from firms or private companies respectively in which any director is a partner, a director or a member.				
19	**OTHER CURRENT ASSETS**				
	BANK BALANCE OTHER THAN CASH & CASH EQUIVALENTS				
	Fixed Deposits		11,480.59		10,865.54
	Others		1.75		3.10
			11,482.34		**10,868.64**

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED
CIN - L31300HR2005PLC082730

(Amount In Rs. Thousands)

CASH FLOW STATEMENT FOR	YEAR ENDED 31-03-2026	YEAR ENDED 31-03-2025
CASH FLOWS FROM OPERATING ACTIVITIES		
Net Profit before tax & extra-ordinary items	47,187.25	39,054.22
Adjustments for:		
Profit on sale of Fixed Assets	-45.16	0.00
Depreciation	13,305.87	11,891.21
Interest Received	-875.36	-1,592.35
Interest Paid	3,387.11	5,301.07
Operating Profit before Working Capital Changes	62,959.70	54,654.16
Adjustment for:		
Trade receivables	-21,764.33	6,247.28
Inventories	-22,504.50	17,270.71
Loans and advances and other assets	-3,203.59	13,812.31
Trade Payables	23,890.17	-13,407.43
Other Liabilities and Provisions	2,462.61	-1,713.15
Cash Generated / (used) from Operations	41,840.07	76,863.88
Income tax Refund / (Paid) during the year	-13,030.70	-9,917.58
NET CASH FLOWS FROM OPERATING ACTIVITIES	**28,809.37**	**66,946.31**
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of Fixed Assets & Capital Work in Progress	-17,767.28	-51,144.27
Interest Received	875.36	1,592.35
Sale of Fixed Assets	267.35	0.00
NET CASH FLOWS FROM INVESTING ACTIVITIES	**-16,624.57**	**-49,551.92**
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Borrowings	0.00	20,263.01
Repayment of Borrowings	-28,863.56	-21,799.27
Dividend Paid	-2,601.79	0.00
Interest Paid	-3,387.11	-5,301.07
NET CASH FLOWS FROM FINANCING ACTIVITIES	**-34,852.46**	**-6,837.33**

NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	-22,667.66	10,557.05
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	25,110.83	14,553.77
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	**2,443.16**	**25,110.83**

As per our Report of even date **For and on behalf of the Board of Directors**

For KISHORE & KISHORE
CHARTERED ACCOUNTANTS
FRN : 000291N

Sd/-	**Sd/-**
(SANJAY MATHUR)	**(ARCHANA MATHUR)**
Managing Director	**Director**
DIN: 00285032	**DIN: 00285041**

RAHUL AGGARWAL
(PARTNER), M. NO. 549942

Sd/-	**Sd/-**
(PRABHAT BHATIA)	**(ABHA JAIN)**
Chief Financial Officer	**Company Secretary**

PLACE: FARIDABAD
DATED: 22/05/2026

ULTRA WIRING CONNECTIVITY SYSTEM PRIVATE LIMITED

NOTE 13
(Amount in Rs. Thousands)

SCHEDULE OF PROPERTY, PLANT AND EQUIPMENT ATTACHED TO AND FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH, 2026

S.NO.	DESCRIPTION	GROSS BLOCK				DEPRECIATION				NET BLOCK	
		AS AT 01.04.25	ADDITION(S) DURING THE PERIOD	SALES/ ADJUSTMENTS	AS AT 31-03-2026	AS AT 31.3.25	FOR THE PERIOD	SALES/ ADJUSTMENTS	AS AT 31.03.26	AS AT 31.03.26	AS AT 31.03.25
	TANGIBLE ASSETS										
1	LAND	95,951.49	0.00	0.00	95,951.49	0.00	0.00	0.00	0.00	95,951.49	95,951.49
2	BUILDING	27,984.19	5,053.34	0.00	33,037.53	6,276.49	972.64	0.00	7,249.12	25,788.40	21,707.70
3	PLANT & MACHINERY (MAIN)	1,15,637.05	6,959.56	0.00	1,22,596.61	40,831.42	7,730.86	0.00	48,562.29	74,034.32	74,805.62
4	FURNITURE & FIXTURE	4,388.83	1,138.12	0.00	5,526.95	1,791.95	483.88	0.00	2,275.83	3,251.12	2,596.88
5	VEHICLES	17,261.12	704.39	4,443.70	13,521.81	9,163.37	1,681.29	4,221.52	6,623.14	6,898.66	8,097.75
6	OFFICE EQUIPMENT	2,402.49	557.13	0.00	2,959.62	1,677.16	349.17	0.00	2,026.33	933.29	725.32

	OTHERS:									0.00	
7	COMPUTER	2,832.50	920.49	0.00	3,752.99	2,506.35	265.48	0.00	2,771.84	981.15	326.15
8	ELECTRICAL FITTING	2,124.43	80.00	0.00	2,204.43	947.07	147.30	0.00	1,094.37	1,110.07	1,177.37
9	MOBILE PHONE	247.46	13.56	0.00	261.02	208.39	22.52	0.00	230.91	30.11	39.07
10	PLANT & MACHINERY (OTHER)	21,843.24	2,340.69	0.00	24,183.93	6,532.98	1,652.72	0.00	8,185.70	15,998.22	15,310.26
	TOTAL	**2,90,672.79**	**17,767.28**	**4,443.70**	**3,03,996.37**	**69,935.18**	**13,305.87**	**4,221.52**	**79,019.53**	**2,24,976.84**	**2,20,737.61**
	Previous Year	2,39,528.52	51,144.27	0.00	2,90,672.79	58,043.97	11,891.21	0.00	69,935.18	2,20,737.61	1,81,484.55

Notes:-

(i) Plant and machinery, generators, furniture and fixtures, electric fans and installations has been pledged/hypothecated as security by the company.

(ii) There are no projects under Capital Work in progress as at year end. (March 31, 2026: Nil)

(iii) There are no Immovable Properties that are not held in name of the Company as at year end. (March 31 2026: Nil)

(iv) There are no projects under Intangible assets under development as at year end. (March 31, 2026: Nil)

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED
Notes to Financial Statements for the period ended 31st March, 2026
CIN - L31300HR2005PLC082730

(Amount in Rs. Thousands)

		As At 31-03-2026	As At 31-03-2025
20	**REVENUE FROM OPERATIONS**		
(a)	Sale of products	6,45,625.98	5,58,524.24
	Total	**6,45,625.98**	**5,58,524.24**
(i)	**Disaggregation of revenue based on product or service**		
	- Wipers	1,94,956.38	1,68,456.50
	- Couplers	4,19,406.37	3,62,897.10
	- Blade Fuse	17,059.40	16,110.68
	- Scrap	14,203.83	10,080.96
	- Tools & Moulds	-	979.00
		6,45,625.98	**5,58,524.24**
21	**OTHER INCOME**		
	Interest Received on		
	- Deposit with Banks	875.36	709.41
	- Others	0.00	882.93
	Other non-operating income		
	Gain on Foreign Exchange Fluctuation	110.73	94.37
	Miscellaneous Income (Profit on sale of car)	45.16	159.20
		1,031.26	**1,845.91**
22	**COSTS OF MATERIAL CONSUMED**		
a)	**RAW MATERIAL CONSUMED**		
	Opening Stock	2,655.77	9,362.82
	Add: Cost of purchases of raw material	4,40,061.16	3,55,732.69

	Less: Closing Stock	10,048.18	2,655.77
	Total	**4,32,668.75**	**3,62,439.74**
(i)	**Disaggregation of Raw Material**		
	Plastic Granules	2,61,759.32	2,38,737.25
	Master Batch and Pigments	2,207.72	2,291.26
	Chemicals	7,444.19	3,268.25
	Powder Coating material	7,015.54	3,863.20
	Rubber Seal	5,835.62	5,041.43
	PB Coil and sheet	8,735.42	1,652.10
	Consumable stores	5,341.87	4,069.52
	Packing Material	48,923.81	34,757.80
	Terminals, U-Clips, Metal components	7,564.41	2,325.70
	CRC coil	37,317.84	31,943.61
	Zinc Ingots and Strip	3,840.93	2,797.50
	Brass coil	6,630.76	6,676.00
	Rivets	502.29	369.35
	Rubber (for wiper)	20,158.34	7,169.62
	SS Coil (Stainless Steel sheet)	12,934.76	6,268.48
	Wiper kit	2,124.16	1,012.65
	Fuse	-	96.22
	Tools & Moulds material	1,483.95	2,165.09
	Bakellite Sheet	56.38	81.99
	GP Sheet	183.85	1,145.67
		4,40,061.16	**3,55,732.69**

22 A	**CHANGES IN INVENTORIES OF FINISHED GOODS / WIP**		
	Inventories at the end of the period		
	Finished Goods	20,065.16	5,569.39
	Consumables	728.65	112.32
		20,793.80	**5,681.71**
	Inventories at the beginning of the period		
	Finished Goods	5,569.39	15,896.67
	Consumables	112.32	348.70
		5,681.71	**16,245.37**
	Net Increase/ Decrease	**-15,112.09**	**10,563.66**
23	**EMPLOYEE BENEFITS EXPENSE**		
	Salaries, wages, bonus and other benefits	64,734.54	56,261.25
	Gratuity expense {refer note 29 }	1,404.71	853.00
	Contribution to Provident Fund	3,212.75	3,003.83
	Employee State Insurance	756.83	730.75
	Staff Welfare Expenses	692.41	595.90
	Total	**70,801.23**	**61,444.73**
24	**FINANCE COST**		
	Interest on Term loans	2,996.33	3,636.13
	Interest on Unsecured Loans	85.48	1,557.04
	Other	305.29	107.90
	Total	**3,387.11**	**5,301.07**
25	**DEPRECIATION AND AMORTISATION EXPENSE**		
	Depreciation of property, plant & equipment	13,305.87	11,891.21
	Total	**13,305.87**	**11,891.21**
26	**OTHER EXPENSES**		
	Advertisement & Publicity Expenses	16,773.26	14,777.96
	Bad Debts & Discount	1,675.87	479.56
	Bank Charges	138.10	120.81
	Clearing and Forwarding Charges	258.22	459.14
	Consumable Stores	281.67	393.37
	Conveyance Expenses	129.61	130.05
	Donation	11.00	10.00
	Festival Celebration Expenses	738.64	638.20

	Freight & Cartage	6,085.60	6,330.21
	Insurance Expenses	3,806.29	3,918.41
	Labour Contract Works / Job Work Charges	18,569.54	6,179.89
	Loss on sale of Fixed Asset	0.24	0.00
	Miscellaneous Expenses	4,308.12	1,058.17
	Office Expenses	721.63	108.38
	Packing Charges	0.00	5.36
	Power & Fuel	23,987.21	21,621.68
	Printing & Stationery Exp.	565.34	618.41
	Professional & Legal Fee	1,234.49	1,164.78
	Rates, Fees & Taxes	611.70	265.03
	Rent Paid	242.00	466.25
	Repair & Maintenance		
	- To Building	1,642.45	359.33
	- To Plant, Machinery and other Equipment	10,605.36	7,167.44
	Security and Safety Expenses	979.97	966.33
	Telephone & Internet Expenses	291.83	320.53
	Training Expenses	340.24	1,885.46
	Travelling & Tour Expenses	173.23	5.58
	Payment to Auditors	247.50	225.20
	Total	**94,419.12**	**69,675.52**
27	**EARNINGS PER SHARE (EPS)**		
a)	Net Profit after Tax (In Rupees' 000)	33,226.52	27,988.81
	(Numerator used for calculation)		
b)	Weighted Average number of Equity Shares	52,03,571	52,03,571
	(Denominator used for calculation)		
c)	Basic & Diluted Earnings per Share of Rs. 10/- each (In Rupee)	6.39	5.38

			(Rs. in '000)
28	**COMMITMENTS & CONTINGENCIES**		
A	**Contingent liabilities (to the extent not provided for)**	**As At**	**As At**
		March 31,2026	**March 31,2025**
a	Claims / Suits filed against the Company not acknowledged as debts (Refer point (i))	0.00	0.00
b	Disputed tax liabilities in respect of pending litigations before appellate authorities	0.00	0.00
	{Amount deposited under protest Rs 0.00 (March 31, 2026: Rs. 0.00, included in "deposit with statutory and government authorities" in note no. {refer point (ii)}		

Notes:

i) There were no claims / suits filed against the Company during the year.

ii) The various disputed tax litigations are as under:

(Rs. in '000)

Sl.	Description {refer note below}	Period to which relates (Assessment Year)	Disputed demand amount As At March 31,2026	Disputed demand amount As At March 31,2025
a)	**Income Tax**			
	Assessed at wrong rate of tax by the assessing officer, appeal pending at CIT(A) level	2018-19	2,999.40	1675.78
			2999.40	**1675.78**

Notes:

The Company is contesting these demands and the management, believe that its position will likely to be upheld in the appellate process and accordingly no provision has been accrued in the financial statements for these tax demand raised. The management believes that the ultimate outcome of this proceeding will not have a material adverse effect on the Company's financial position and results of operations.

The above amounts contain interest and penalty where included in the order issued by the department to the Company

		As At March 31,2026	As At March 31,2025
			(Rs. in '000)
B	**Commitments**		
	Estimated amount of capital contracts remaining to be executed and not provided for (Net of Advances amounting to Rs (March 31, 2026: Rs 0)	-	-
		-	**-**

29 Post-employment benefit plans - Gratuity

The provision for gratuity is stated at an estimate of liability by the management and has not been valued by an actuary.

		As At March 31,2026	As At March 31,2025
			(Rs. in '000)
a)	**Reconciliation of opening and closing balances of Defined Benefit obligation**		
	Provision for gratuity at the beginning of the year	4004.20	3446.49
	Add: Estimated provision for gratuity for the current period	1404.71	853.00

Less: Benefit Paid	-233.63	-295.29
Provision for gratuity at the end of the year	5175.28	4004.20

(Rs. in '000)

30	Expenditure / Income in Foreign Currency (INR)	As At March 31,2026	As At March 31,2025
	Value of Imports on CIF basis (INR)		
	1. Raw Material	6,936.72	2,873.12
	2. Capital Goods	1,196.29	5,260.57
	Earnings in Foreign Currency (INR)		
	1. Export of goods calculated on FOB basis	8,721.79	26.86

31 RELATED PARTY DISCLOSURES

The related parties as per the terms of AS-18,"Related Party Disclosures", {under the section 133 of the Companies Act 2013 (the Act) read with Companies (Indian Accounting Standards) Rules 2015 (as amended from time to time)}, as disclosed below: -

(A) Names of related parties and description of relationship:

a) Key Management Personnel

Mr. Sanjay Mathur — Managing Director

Mrs. Archana Mathur	Executive Director
Mr. Aditya Mathur	Independent Director
Mr. Pitamber Prasad	Independent Director
Mr. Pawan Chabra	Non-executive Director
Mr. Prabhat Bhatia	Chief Financial Officer
Mrs. Abha Jain	Company Secretary

b) Relatives of Key Management Personnel

Vaibhav Mathur	Son of Managing Director
Parul Mathur	Daughter of Managing Director
Saachi Singh	Daughter-in-law of Managing Director

c) Enterprises in which directors are interested

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(B) Transactions carried out during the year

Nature of Transactions		**(Rs. in '000)**
	As At March 31,2026	**As At March 31,2025**
Expenses		
Managerial Remuneration		
Key Management Personnel	11,849.69	11,534.62
Salaries, wages, bonus, commission and other benefits		
Contribution towards PF, Family Pension and ESI		
Post-employment benefits		

	Remuneration		
	Relative of Key Management Personnel	4,342.85	3,992.65
	Salaries, wages, bonus, commission and other benefits		
	Contribution towards PF, Family Pension and ESI		
	Post-employment benefits		
	Interest on Unsecured loan		
	Mr. Sanjay Mathur	56.99	975.70
	Mrs. Archana Mathur	28.49	581.34
(C)	**Balances at year end**		
i)	Amount Payables		
	Unsecured Loans taken		
	Key Management Personnel	0.00	15,000.00
	Trade Payables		
	Enterprises in which directors are interested		
	--		
	Expenses Payables		
	Key Management Personnel	1,846.98	2,201.60
	Relative of Key	697.52	503.45

Management Personnel

32 The Company has not been declared as a Wilful Defaulter by any bank or financial institution or government or any government authority.

33 **Analytical ratio**

Ratio	Numerator		Denominator		As at 31 March, 2026	As at 31 March, 2025	Change	Explanation for change in the ratio by more than 25% as compared to the previous year
(a) Current Ratio (times) = Current assets/ Current liabilities	March 31,2026 March 31,2025	2,45,669.59 2,20,993.84	March 31,2026 March 31,2025	1,92,758.34 1,67,815.97	1.27	1.32	-3.22%	Not Applicable
(b) Debt-Equity Ratio (times) = Total Borrowings/ Shareholder's equity	March 31,2026 March 31,2025	27,362.24 56,225.80	March 31,2026 March 31,2025	2,50,852.90 2,20,228.16	0.11	0.26	-57.28%	The company is consistently repaying outstanding loans and has not borrowed any additional funds during the F.Y. 2025-26.
(c) Debt Service Coverage Ratio = Earnings available for debt service/ Debt service {refer note i}	March 31,2026 March 31,2025	63,880.23 56,246.50	March 31,2026 March 31,2025	32,250.67 27,100.34	1.98	2.08	-4.57%	Not Applicable
(d) Return on Equity Ratio % = Net	March 31,2026	33,226.52	March 31,2026	2,35,540.53	14.1	13.57%	3.94%	Not Applicable

Profits after taxes/ Average shareholder's equity	March 31,2025	27,988.81	March 31,2025	2,06,233.74	1%			
(e) Inventory turnover ratio (times) = Revenue from operations/ Average inventory	March 31,2026 March 31,2025	6,45,625.98 5,58,524.24	March 31,2026 March 31,2025	19,589.73 16,972.84	32.96	32.91	0.15%	Not Applicable
(f) Trade receivables turnover ratio (times) = Net credit revenue from operations/ Average trade receivables	March 31,2026 March 31,2025	6,45,625.98 5,58,524.24	March 31,2026 March 31,2025	1,67,251.17 1,59,492.65	3.86	3.50	10.23%	Not Applicable
(g) Trade payables turnover ratio (times) = Net credit purchases/ Average trade payables	March 31,2026 March 31,2025	4,40,061.16 3,55,732.69	March 31,2026 March 31,2025	1,37,520.51 1,32,279.13	3.20	2.69	18.99%	Not Applicable
(h) Net capital turnover ratio (times) = Revenue from operations/ Working capital	March 31,2026 March 31,2025	6,45,625.98 5,58,524.24	March 31,2026 March 31,2025	52,911.25 53,177.86	12.20	10.50	16.18%	Not Applicable
(i) Net profit ratio % = Net profit/ Revenue from operations	March 31,2026 March 31,2025	33,226.52 27,988.81	March 31,2026 March 31,2025	6,45,625.98 5,58,524.24	5.15%	5.01%	2.70%	Not Applicable
(j) Return on capital employed %	March 31,2026	50,574.36	March 31,2026	2,89,920.28	17.4	15.44%	12.96%	Not Applicable

= EBIT/ Capital employed {refer note ii}	March 31,2025	44,355.29	March 31,2025	2,87,229.08	4%			
(k) Return on investment % = EBIT/ Average total assets	March 31,2026 March 31,2025	50,574.36 44,355.29	March 31,2026 March 31,2025	4,59,707.68 4,31,183.06	11.00%	10.29%	6.95%	Not Applicable

Notes:

(i) Debt service = Interest + Principal Repayments

(ii) Capital Employed = Tangible Net Worth (Total Equity Less Goodwill Less Other Intangible Assets Less Intangible Assets under Development) + Total Borrowing + Deferred Tax Liability

(iii) Tangible Net worth is computed as Total Assets - Total Liabilities.

34 Struck off Companies: Details of relationship with Companies struck off under Section 248 of Companies Act, 2013 or Section 560 of the Companies Act, 1956: Nil

Name of the struck off Company	Nature of transaction with struck off Company	Balance outstanding as at March 31, 2026 (Rs. '000)	Balance outstanding as at March 31, 2025 (Rs. '000)	Relation with struck off Company
Nil	Purchase of Goods	0	0	Customer
	Sales of Goods	0	0	Customer

35 Additional regulatory information required by

Schedule III of Companies Act, 2013

(i) **Details of Benami property:** No proceedings have been initiated or are pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

(ii) **Utilisation of borrowed funds and share premium:**

The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries

The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
b) provide any guarantee, security or the like on behalf of the ultimate beneficiaries

(iii) **Compliance with number of layers of companies:** The Company has complied with the number of layers prescribed under the Companies Act, 2013.

(iv) **Compliance with approved scheme(s) of arrangements:** The Company has not entered into any scheme of arrangement which has an accounting impact on current or previous financial year.

(v) **Undisclosed income:** There is no income surrendered or disclosed as income during the current or previous year in the tax assessments under the Income Tax Act, 1961, that has not been recorded in the books of account.

(vi) **Details of crypto currency or virtual currency:** The Company has not traded or invested in crypto currency or virtual currency during the current or previous year.

(vii) **Valuation of PP&E, intangible asset and investment property:** The Company has not revalued its property, plant and equipment or intangible assets or both during the current or previous year.

(viii) The company has not granted any loans or advances in the nature of loans either repayable on demand.

36 The figures have been rounded off to the nearest thousands of rupees upto two decimal places. The figure 0.00 wherever stated represents value less than Rs. 100/-.

37 Borrowing Costs capitalised during the year amounts to Rs. Nil. (Previous Year - Rs. 0.00)

38 Note No.1 to 39 form integral part of the Standalone Balance Sheet and Standalone Statement of Profit and Loss.

39	Previous year figures have been re-grouped or re-arranged wherever necessary.
	The accompanying notes referred to above form an integral part of the financial statements.

As per our Report of even date

For and On behalf of Board of Directors

For KISHORE & KISHORE CHARTERED ACCOUNTANTS
FRN: 000291N

	Sd/-	**Sd/-**
	(SANJAY MATHUR)	**(ARCHANA MATHUR)**
	DIRECTOR	**DIRECTOR**
	DIN: 00285032	**DIN: 00285041**
RAHUL AGGARWAL (PARTNER), M NO. 549942		
	Sd/-	**Sd/-**
PLACE: FARIDABAD	**(PRABHAT BHATIA)**	**(ABHA JAIN)**
DATE: 22/05/2026	**Chief Financial Officer**	**Company Secretary**

NOTES

21st Annual General Meeting

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

(Formerly known as Ultra Wiring Connectivity System Private Limited)

Form No. MGT-11

FORM OF PROXY

[Pursuant to Section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN	**L31300HR2005PLC082730**
Name of the Company	ULTRA WIRING CONNECTIVITY SYSTEM LIMITED
Registered office	Plot No. 287, Sector 59, HSIIDC Indl Estate, Ballabgarh, Faridabad-121004
Name of the member(s)	
Registered Address	
Email ID	
Folio ID / Client ID-DP IF	

I/We, being a member(s) of___shares of Ultra Wiring Connectivity System Limited hereby appoint:

1. Mr./Mrs. ____________________
Address ____________________
Email Id: ____________________
Signature ____________________
Or failing him ____________________
2. Mr./Mrs. ____________________
Address ____________________
Emai Id: ____________________
Signature ____________________
or Failing him ____________________
3. Mr./Mrs. ____________________
Address ____________________
Email Id: ____________________
Signature ____________________
Or failing him ____________________

As my/our proxy to attend and vote for me/us on my/our behalf at the 21st Annual General Meeting of the Company to be held on Friday, September 25, 2026, at 12.00 P.M. at the Registered Office of the Company at Plot 287, Sector 59. HSIIDC Indl Estate, Ballabgarh, Faridabad- 121004 and at any adjournment thereof in respect of such resolutions as are indicated below:

Resolution No.	Resolutions	Option	
Ordinary Resolutions:		For	Against
1	Adoption of Audited Annual Financial Statements		
2	Re-appointment of Mrs. Archana Mathur, who retires by rotation.		

Signed this___day of___________2026.

Affix ₹ 1 Revenue Stamp

Signature of the Shareholders ________________

Signature of Proxy holder(s)___________________

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

21st Annual General Meeting

ULTRA WIRING CONNECTIVITY SYSTEM LIMITED

ATTENDANCE SLIP

Folio No:	DP ID:
Client ID No:	No of Shares held:

I/We record my/our presence at the 21st Annual General Meeting to be held on Friday, September 25, 2026 at 12.00 P.M. at the Registered Office of the Company at Plot 287, Sector 59, HSIIDC Industrial Estate, Ballabgarh, Faridabad- 121004.

Name of the Shareholder/Proxy (In Block letters):

Signature of the Shareholder/Proxy:

NOTE:

1. You are requested to sign and handover this slip at the entrance of the meeting venue.
2. Members are requested to bring their copy of Annual Report for reference at the Meeting

Quality Pays Forever

ULTRA WIRING CONNECTIVITY SYSTEM LTD
Plot No. 287 - A&B, Sector 59, HSIDC Industrial Estate,
Ballabgarh, Faridabad, Haryana 121004 INDIA
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E-mail: ultrafbd@gmail.com | Web: www.ultrawiring.com