

UPL Limited, Uniphos House, C.D. Marg, 11th Road, Madhu Park, Khar (West), Mumbai – 400052, India

w: www.upl-ltd.com e: contact@upl-ltd.com t: +91 22 6856 8000

November 27, 2025

Mumbai

BSE Limited National Stock Exchange of India Ltd

Mumbai

SCRIP CODE: 512070 SYMBOL: UPL

Sub: Final Reminder cum Forfeiture Notice to the holders of partly paid-up equity shares

Dear Sir / Madam,

We refer to our letter dated January 31, 2025 for payment of First Call and letter dated August 2, 2025 for payment of Second and Final Call in respect of partly paid-up equity shares of the Company.

The Rights Issue Committee of the Company today i.e November 27, 2025 approved issuance of a Final Reminder Cum Forfeiture Notice to the holders of partly paid up equity shares who have not yet paid the call money (First Call or Second and Final Call or both) informing such holders that in the event of failure to pay the call money along with interest thereon on or before the date specified therein, the partly paid up equity shares of the Company held by them, including the amount already paid thereon shall be liable to forfeited.

The Final Reminder cum Forfeiture Notice together with the instructions and Payment Slip, to be sent to the holders of the partly paid-up equity shares, who have not paid the call money, is attached.

The aforesaid documents are also available on the Company's website at https://www.upl-ltd.com/investors/shareholder-center/rights-issue and on the website of MUFG Link Intime Private Limited, Registrar and Transfer Agents of the Company at https://web.in.mpms.mufg.com/client-downloads.html.

We request you to take the same on record.

This is for information and records.

Thanking you, Yours faithfully,

For **UPL Limited**

Sandeep Deshmukh Company Secretary and Compliance Officer (ACS-10946)

CC: 1. London Stock Exchange

2. Singapore Stock Exchange



(CIN: L24219GJ1985PLC025132)

Registered Office: 3-11, GIDC, Vapi, Valsad - 396 195, Gujarat, India, Tel. No.: +91 260 2432716

Corporate Office: UPL Ltd, Uniphos House, C.D. Marg, 11th Road, Madhu Park, Khar (West), Mumbai - 400 052, Maharashtra, India

Tel. No.: +91 22 7152 8000 E-mail: upl.investors@upl-ltd.com Website: www.upl-ltd.com

FINAL REMINDER CUM FORFEITURE NOTICE TO THE HOLDERS OF PARTLY PAID-UP EQUITY SHARES

Start Date: Monday, 1st December, 2025 Last date: Wednesday, 31st December, 2025

Dear Shareholder.

Sub: Final reminder cum Forfeiture Notice for payment of call money (First Call or Second and Final Call or both) ("Call Money") on partly paid-up equity shares issued by UPL Limited (the "Company"), on a rights basis, pursuant to the Letter of Offer dated 20th November, 2024 ("Letter of Offer") ("Issue").

- 1. This has reference to the First Call Money Notice dated 31st January, 2025, First Reminder Notice for payment of first call money dated 4th April, 2025 and Second and Final Call Notice dated 2nd August, 2025 issued in relation to the partly paid-up equity shares of the Company. In this connection, the Rights Issue Committee of the Board of Directors of the Company, in terms of provisions of Article 40 to 53 of the Articles of Association has on 27th November, 2025, approved sending of the Final Reminder cum Forfeiture Notice for payment of outstanding Call Money with interest @ 10% for the delayed period, to the holders of such partly paid-up equity shares on which the Call Money remains unpaid.
- 2. As per the Company's records, the Call Money for the partly paid-up equity shares of the Company held in the captioned DP ID Client ID remains unpaid and hence, in accordance with the Companies Act, 2013 ("Act"), Articles of Association of the Company and the Letter of Offer, a Final Reminder cum Forfeiture Notice is hereby given to you to pay the Call Money as per details given below:

		Amount due a	nd payable o				
No. of partly paid-up equity shares on which amount is unpaid	First Call @ ₹ 90 per partly paid-up equity share plus interest @ 10.00% p.a. computed from 2 nd September, 2025 till 27 th November, 2025 (₹)		@ ₹ 180 per pequity share @ 10.00% pfrom 2 nd Sep	od Final Call partly paid-up plus interest .a. computed otember, 2025 mber, 2025 (₹)	Total amou (rounded nearest r	Payment period	
(1)	(2)		(3)		(4) = (2	(5)	
	Call Amount		Call Amount		Call Amount		On or before
	Interest		Interest		Interest		Wednesday, 31 st December
	Total		Total		Total		2025

Other Instructions

Final reminder cum Forfeiture Notice	From	То	Duration				
	Monday, 1st December, 2025	Wednesday, 31st December, 2025	31 days				
Mode of payment	Deposit of Cheque / Demand Draft with collection Centre of Axis Bank Limited (made payable to)						
		b. UPL Limited – Partly Paid-up Righ Final Call Money Account – NR	hts Share Second and				

- 3. Detailed instructions for payment as per the Final Reminder cum Forfeiture Notice and Payment Slip are enclosed as **Annexure 1 & 2**. You are requested to make the payment on or before **Wednesday**, 31st **December**, 2025.
- 4. Please note that the trading in the ₹ 0.50 (ISIN: IN9628A01018) and ₹ 1.00 (ISIN: IN9628A01026) partly paid-up equity shares of the Company have been suspended on Stock Exchanges. The Rights Equity Shares of ₹ 2/- each will be credited under the existing ISIN: INE628A01036 and is estimated to be available for trading within three weeks from the last date of payment of Call Money i.e Wednesday, 31st December, 2025.
- 5. The Final Reminder cum Forfeiture Notice along with the Detailed Instructions and Payment Slip are also available on the Company's website at https://www.upl-ltd.com/investors/shareholder-center/rights-issue or on the website of MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) ("RTA") at https://web.in.mpms.mufg.com/client-downloads.html.
- 6. Please refer to the FAQs available on the website of the Company https://www.upl-ltd.com/investors/shareholder-center/rights-issue or on the website of MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) ("RTA") https://web.in.mpms.mufg.com/client-downloads.html. You may also seek clarifications on any query related to the payment of amounts due from you on the number +91 22 810 811 4949 (operational from Monday to Friday from 10 AM to 5 PM) or Email to upl.callmoney@linkintime.co.in and get your queries addressed
- 7. All capitalized terms not defined herein would have the same meaning as attributed to it in the Letter of Offer.
- 8. Kindly ignore this Final Reminder cum Forfeiture Notice in case you have already paid the Call Money.

Yours sincerely,

For **UPL Limited**

Sandeep Deshmukh

Company Secretary and Compliance Officer ACS-10946

Date: 27th November, 2025

Place: Mumbai Encl.: As above



(CIN: L24219GJ1985PLC025132)

Registered Office: 3-11, GIDC, Vapi, Valsad - 396 195, Gujarat, India, **Tel. No.:** +91 260 2432716

Corporate Office: UPL Ltd, Uniphos House, C.D. Marg, 11th Road, Madhu Park, Khar (West), Mumbai - 400 052, Maharashtra, India

Tel. No.: +91 22 7152 8000 E-mail: upl.investors@upl-ltd.com Website: www.upl-ltd.com

ANNEXURE 1

DETAILED INSTRUCTIONS

PAYMENT INSTRUCTIONS

Please note that:

- a. Cash payment shall not be accepted.
- b. Eligible shareholders are advised to make payment in full of the amount due. Eligible Shareholders are required to pay ONLY through cheque(s) / DD(s) for the full amount due specified in this Final Reminder cum Forfeiture Notice. Part payments will not be considered.
- c. Eligible Shareholders shall pay by submitting the duly filled up Payment Slip (enclosed as **Annexure 2**) and their cheque or demand draft at any of the branches of Axis Bank Limited mentioned in the Payment Slip on or before **Wednesday, 31**st **December, 2025**. Cheque or demand draft is to be drawn in the favour of:

Resident Shareholders (R)	UPL Limited – Partly Paid-up Rights Share Second and Final Call Money Account – R
Non-Resident Shareholders (NR)	UPL Limited – Partly Paid-up Rights Share Second and Final Call Money Account – NR

- d. The Company and the RTA are entitled to rely on the self-certification of the transaction by the Eligible Shareholder. **Payments made using third party bank accounts will be rejected**.
- e. Excess/duplicate amount paid, or amount paid by person who is not an Eligible Shareholder will be refunded.
- f. The Eligible Shareholder must, inter-alia, state the following details in the Payment Slip:
 - i. Full Name of the Sole/First shareholder
 - ii. Permanent Account Number
 - iii. DP ID-Client ID/Folio No.
 - iv. No. of partly paid-up equity share(s) held & total amount payable and
 - v. Details of Cheque / Demand Draft
- g. Cheque / Demand Draft should be drawn on such bank, including Co-operative Bank, which is situated at and is a member or a sub-member of the Bankers' Clearing House located at the Centre where this Final Reminder Cum Forfeiture Notice is presented. Outstation Cheques / Bank Drafts, Money Orders, and Postal Orders will not be accepted. Post-dated cheques will not be accepted and are liable to be rejected.
- h. After the last date of payment, i.e., **Wednesday**, **31**st **December**, **2025**, Bank branches at the **aforesaid locations will not accept any application for the Final Reminder cum Forfeiture Notice**.
- i. The Company will not be liable for any delayed receipt and reserves the right to reject such delayed receipts.
- j. Payment Slip should be complete in all respects. The Payment Slip found incomplete with regard to any of the particulars required to be given therein is liable to be rejected.

Non-payment

Please note that failure to pay the Call Money along with interest thereon on or before Wednesday, 31st December, 2025, shall render the partly paid-up equity shares of the Company held by you, including the amount already paid thereon, liable to be forfeited in accordance with the provisions of the Articles of Association of the Company and the Letter of Offer.

Other Information

- i. In case of non-receipt of the Final Reminder cum Forfeiture Notice, Eligible Shareholders can request by e-mail or letter, for the Final Reminder cum Forfeiture Notice to the Registrar or may also download the same from the Company's website: https://www.upl-ltd.com/investors/shareholder-center/rights-issue or the Registrar's website: https://web.in.mpms.mufg.com/client-downloads.html.
- ii. The Eligible Shareholder must mention his/her PAN number allotted under the Income Tax Act, 1961.
- iii. Eligible Shareholders must ensure that their PAN is linked with Aadhaar and are in compliance with the notification dated 13th February, 2020, issued by Central Board of Direct Taxes and press release dated 25th June, 2021 and 17th September, 2021.

- iv. Eligible Shareholders residing at locations where the Bank's collection centres are not available, may send their applications along with the completed Payment Slip by registered post/speed post at the office of the Registrar: **MUFG Intime India Private Limited** stating the requisite details along with Cheque payable at par/Demand Draft payable at **Mumbai**, such that the same are received on or before the last date of payment of the Call Money i.e., **Wednesday**, **31**st **December**, **2025**.
- v. All correspondence in this regard may be addressed to:



MUFG Intime India Private Limited (Formerly Link Intime India Private Limited)

(Unit: UPL Limited) C-101, 1st Floor, Embassy 247, Lal Bahadur Shastri Marg, Vikhroli (West) Mumbai – 400 083 Maharashtra, India

Tel No.: +91 8108114949 Fax No.: 022-49186060

E-mail ID: upl.callmoney@linkintime.co.in Website: www.in.mpms.mufg.com SEBI Registration No: INR000004058 Contact Person: Shanti Gopalkrishnan



UPL LIMITED

(CIN: L24219GJ1985PLC025132)

Registered Office: 3-11, GIDC, Vapi, Valsad - 396 195, Gujarat, India, Tel. No.: +91 260 2432716 Corporate Office: UPL Ltd, Uniphos House, C.D. Marg, 11th Road, Madhu Park, Khar (West), Mumbai - 400 052, Maharashtra, India

Tel. No.: +91 22 7152 8000 E-mail: upl.investors@upl-ltd.com Website: www.upl-ltd.com

ANNEXURE 2

		(To be	used o	UPL LIM nly in case of			NT SLIP h cheque / de	emand (draft)							
То						(in case of non-availability of Axis Bank Collection Centres)										
	Axis Bank Limited Branch:					To,										
DIAII	CII.	MUFG Intime India Private Limited (Formerly Link Intime India Pvt. Ltd.) Unit-UPL Limited, C 101, 1st Floor, Embassy 247, L.B.S. N Vikhroli (West), Mumbai - 400083, Maharashtra, India.							⁄larg	,						
				(Please fill nar	ne of bran	ch, refe	· list overleaf)									
SUB	: FINAL REMINDER CUM	I FORFEI	TURE N					AID-UP	EQU	ITY	SHA	ARES	;			
1. 2. 3.	I/We am/are, holding partly have not yet been paid. I/We have received the Final are making this payment usi I/We give below my/our par	Reminder ng my/our	cum Foi bank ac	rfeiture Notice	from the 0	Compan	y calling upon	me/us to	pay t	he o	utstai	nding	g Call	l Mo	ney a	and I/We
	Name of sole/first holder							PAN				T			$\overline{}$	
	Name of second holder							PAN		T	Ť	Ħ	Ħ	寸	寸	$\overline{\Box}$
	Name of third holder							PAN				T		青	寸	
	Address (sole/first holder)															
	E-mail:					To	elephone / Mo	bile No.				$\overline{}$		\exists	T	
5.	Note: Non-Resident Eligible FINAL REMINDER CUM FO															
	DP ID and Client ID (For NSDL enter 8 digit DP ID followed by 8 digit Client ID / For CDSL enter 16 digit BO ID)		No. of partly paid-up equity shares		First Call @ ₹ 90 per part paid-up equity share plu interest @ 10.00% p.a. computed from 2nd September, 2025 til 27th November, 2025 (₹		olus @ ₹ 180 per partly pai a. equity share plus inte @ 10.00% p.a. compu from 2 nd September, 20			st d till	Total amount payable (₹) (Please refer column 4 of poir no. 4 of the Final Reminder cum Forfeiture Notice)					of point ninder
				Call Amount			Call Amount				Call Amount					
				Interest Total			Interest Total				Intere		\dashv			
	Ref: Cheque/Demant Dra			IOIdi				IUlai								
	Resident Shareholders (R) UPL Limited – Partly Paid-up Ric						re Second and	l Final Ca	all Moi	ney A	Accou	unt –	R			
	Non-Resident Sharehold	ers (NR)	UPL Li	mited – Partly Paid-up Rights Share Second and Final Call Money Account – NR												
6.	PAYMENT DETAILS:															
	Cheque / demand d	unt ls)	Cheque/ DD No.			Drawn on nk & Branch)		Date			Bank Serial No. (To be filled in by the Bank)					
		•	-													
	Sole/First Ho Note: Signature(s) as per the s _i as per specimen recorded with	pecimen re		- vith the Deposit		econd H of joint		the join	share.	holde			d Holo gn in t		ame s	sequenc
		V CK NOA	VI EDG	EMENT CLU	D Einal	Pomin	der cum For	foiture	Noti	<i></i>						
De											n n					
Kec	eived Cheque/DD No						unt aforesaid b			wn c ent t		ds the	e Fina	al Re	mind	ler cum
Forf	feiture Notice for the below m															

Sign and Stamp of the Collection Center

Date:

Name of the First/ Sole Holder DP ID-Client ID: _

Amount on partly paid-up equity shares : _

___ No. of partly paid-up equity shares: _____

Notes:

- 1. Please note that failure to pay the Call Money along with interest thereon on or before Wednesday, 31st December, 2025, shall render the partly paid-up equity shares of the Company held by you, including the amount already paid thereon, liable to be forfeited in accordance with the provisions of the Articles of Association of the Company and the Letter of Offer.
- 2. The Payment Slip is also available on the Company's website at https://www.upl-ltd.com/investors/shareholder-center/rights-issue and on the website of MUFG Intime India Private Limited ("RTA") at https://web.in.mpms.mufg.com/client-downloads.html.
- 3. You may also seek clarifications on any query related to the payment of Final Reminder cum Forfeiture Notice on the number +91 22 810 811 4949 (operational from Monday to Friday from 10 AM to 5 PM) or Email to upl.callmoney@linkintime.co.in and get your queries addressed.

List of Branches of Axis Bank where cheques or demand draft can be deposited

For Resident Shareholders

Mumbai - Axis Bank, Jeevan Prakash Building, Ground floor, Sir PM Road, Fort, Mumbai 400001; Hyderabad - Axis Bank, 6-3-879/B, First Floor, G Pulla Reddy Greenlands, Begumpet Road, Hyderabad 500016; Kolkata - Axis Bank, 7, Shakespear Sarani, Kolkata 700071; Chennai - Axis Bank, 82, Dr. Radhakrishna Salai, Mylapore, Chennai 600004; New Delhi - Axis Bank, Statesman House, 148, Barakhamba Road, New Delhi 110001; Bengaluru - Axis Bank, No.9, M.G. Road, Block A, Bengaluru 560001; Ahmedabad - Axis Bank, Trishul, Opp. Samartheshwar Temple, Ahmedabad 380006; Jaipur - Axis Bank, O-15, Green House, Ashok Marg, C-Scheme, Jaipur 302001; Vadodara - Axis Bank, Vardhaman Complex, Opp GE Brace Course Circle (North), Vadodara 390007; Noida - Axis Bank, B2-B3, Sector 16, Noida 201301; Panvel - Axis Bank, Raje Complex, Plot No. 198A, Shivaji Chowk, Panvel 410206; Pune - Axis Bank, Indra Pushti, Opp. Fergusson College Gate 2, Pune 411004; Chandigarh - Axis Bank, SCO 343-344, Sector 35-B, Chandigarh 160022; Indore - Axis Bank, Kamal Palace, 1 Yeshwant Colony, Yeshwant Niwas Road, Indore 452003; Surat - Axis Bank, Digvijay Towers, Opp. St. Xaviers School, Ghod Dod Road, Surat 395001; Nagpur - Axis Bank, M.G. House, Rabindranath Tagore Road, Besides Board Office, Civil Lines, Nagpur 440001; Lucknow - Axis Bank, 31/93, Ground Floor, I & II Floor, Lucknow 226001; Gurgaon - Axis Bank, SCO 29, Sector 14, Near Huda Office, Old Delhi, Gurgaon Road, Gurgaon 122001; Thane - Axis Bank, Dhiraj Baug, Near Hari Niwas Circle, LBS Marg, Thane (West), Thane 400602; Vashi - Axis Bank, Vardhaman Chambers Co-op Society, Plot No 84, Sector 17, Vashi, Navi Mumbai 400705; Rajkot - Axis Bank, Titan, Near KKV Circle, Kalawad Road, Rajkot 360005; Kanpur - Axis Bank, 16/104 A, Civil Lines, Infront of ICAI Bhawan, Kanpur 208001; Jamnagar - Axis Bank, Jaidev Arcade, Ground floor, Park Cly Main Road, Nr Joggers Park, Jamnagar 361008; Faridabad - Axis Bank, Shop No.6, Crown Complex, Neighborhood No.2, 1-2 Chowk, NIT, Faridabad 121001; Gandhi Nagar - Axis Bank, Gandhi Nagar Milk Consumer Co-op Union Ltd., Plot No 436, Sector 16, Gandhi Nagar 382016.

For Non-Resident Shareholders **Mumbai:** Axis Bank, Jeevan Prakash Building, Ground floor, Sir PM Road, Fort, Mumbai 400001.

New Delhi: Axis Bank, Statesman House, 148, Barakhamba Road, New Delhi 110001.

In case of non-availability of Axis Banks Collection Centres as mentioned above you may send the Payment Slip along with Cheque / Demand Draft to:



MUFG Intime India Private Limited (Formerly Link Intime India Private Limited)

(Unit: UPL Limited) C-101, 1st Floor, Embassy 247, Lal Bahadur Shastri Marg, Vikhroli (West), Mumbai – 400 083,

Maharashtra, India **Tel No.:** +91 8108114949 **Fax No.:** 022-49186060

E-mail ID: upl.callmoney@linkintime.co.in Website: www.in.mpms.mufg.com SEBI Registration No: INR000004058 Contact Person: Shanti Gopalkrishnan