



20th October, 2026

BSE Limited
Corporate Relationship Department
Scrip Code: 532538

The National Stock Exchange of India Limited
Listing Department
Scrip Code: ULTRACEMCO

Sub: Newspaper Advertisement of Financial Results of UltraTech Cement Limited ('the Company')

Dear Sirs,

In terms of Regulation 47 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the newspaper extracts for publication of Financial Results for the quarter and half year ended 30th September, 2026, in the following newspapers:

1. Business Standard, All India Edition in English;
2. Economic Times, All India Edition in English
3. The Free Press Journal, Mumbai Edition in English;
4. Navshakti, Mumbai Edition in English; and

The above will also be available on the website of the Company viz. www.ultratechcement.com.

We request you to take the above information on record.

Thanking You,

Yours faithfully,
For UltraTech Cement Limited

**DHIRAJ
KAPOOR**

Digitally signed by
DHIRAJ KAPOOR
Date: 2026.10.20
13:58:16 +05'30'

Dhiraj Kapoor
Company Secretary and Compliance Officer

Encl: a/a

Luxembourg Stock Exchange
BP 165 / L – 2011 Luxembourg
Scrip Code: US90403E1038 and S90403E2028



UltraTech Cement Limited

OBITUARY | MAHESH TINAIKAR (1964-2026)

'Brothers right until we die...'



(From left) Mahesh Tinaikar, Mark Selwyn and Jayesh Gandhi

PHOTOS COURTESY: CLYDE CRASTO

CLYDE CRASTO

Words feel like tears when you have to write about someone who, though not your blood, was a brother to you for nearly four decades of your life. Mahesh Tinaikar was my brother, and always will be, like the lyrics to one of his songs: "Brothers right until we die..."

Mahesh was the greatest guitar player in our country, a self-taught musician who played his music through his soul. If god was a guitarist, he would play like Mahesh.

I first saw Mahesh in 1988 when I was a teenager. I had just started singing and playing the guitar in a rock band and at St Xavier's College in Mumbai, where I was studying. The word was that Mahesh Tinaikar was the ultimate rock guitar player in the city. So there I was, at my first Rock Machine concert at the JJ School of Art's compound. I went right up front to the right of the stage to see India's rock music legend. I walked out of that concert wanting to play the guitar like Mahesh, but I realised over the years that you can be a good player but you can never be like him.

My destiny brought me closer to my guitar hero in 1989. Singing and playing the guitar in a rock band in the city gave me the good fortune of meeting Rock Machine, and all the members of the band: Mahesh Tinaikar, Jayesh Gandhi, Mark Selwyn, Uday Benegal, Zubin Balaporia and Mark Menezes.

One day, Mark Selwyn asked me if I could join them as a guitar technician and travel with them for shows. I was ecstatic. What more could a teenager ask for when he gets to travel across the country — and then the world — with the greatest rock band?

My first show with this band was in the city of Baroda, and guess who I got to share my room with? My guitar hero, Mahesh. For me, it was a surreal feeling. Just a few days ago, I was at the bottom of the stage at one of his concerts watching him, in awe, and here I was, sharing a room with him.

My insight into this great guitarist began here. I would watch him practice the guitar



THE BAND: (From left) Jayesh Gandhi, Mark Selwyn, Mahesh Tinaikar, Mark Menezes, Uday Benegal and Zubin Balaporia

Rock Machine: Indian rock's original disruptors

Before algorithms and streaming, Rock Machine ran on bootleg cassettes, word of mouth and sheer decibels. In an India hooked on cover versions, six young musicians had the audacity to write their own songs.

Formed in 1984 in what was then Bombay, Rock Machine began as a covers band before betting on originals. Its first overseas tour came in 1988, when it travelled to the Soviet Union for the Festival of India.

Then came *Rock 'n' Roll* and the band's 1988 debut, widely hailed as India's first all-original rock album. The band reportedly

earned a paltry ₹30,000 for it, but the music travelled far beyond official distribution networks. Its track *Top of the Rock* got a video that found its way onto MTV Asia. In parts of the Northeast, bootleg copies did what the record industry couldn't. No hype machine. No streaming numbers. Just riffs passed around like contraband.

Mahesh Tinaikar was the secret weapon: A quiet man with a guitar that could raise hell. His riffs had bite; his black banez and rainbow strap became part of the legend.

By 1993, Rock Machine

had taken on a new avatar as Indus Creed, experimenting with Indian instruments and pushing beyond its hard rock roots. Then *Pretty Child* hit MTV Asia. Its evocative black-and-white video went into heavy rotation and won the band an MTV Asia Video Music Award.

MTV ranked it among the year's top videos, putting an Indian band in the frame alongside international stars.

The band folded in 1997, then reunited in 2010.

Evolve: Its first album in 17 years, followed in 2012. The riffs weren't done yet.

AIJANTA KIRISHNAMURTHY

and wrote songs for hours.

Rock Machine was the pioneer in writing original songs, and some of the best guitar riffs of their original songs were composed by Mahesh. I was privileged to hear them at their inception.

There was another side to this hard rock, guitar-shredding musician. He was a quiet man. He spoke very little, and let his guitar do all the talking. He was a gentle soul who was loved by everyone who came into his life. He probably believed in the saying, "Speak when you are spoken to and talk when you are supposed to," because the rest of the time it was his guitar that spoke.

In an era when the country had no internet or social media, these six young

men created their credibility and popularity organically through sheer talent and hard work. Hours and hours of practice made them the greatest rock band of India — with a lead guitar player like Mahesh, they had to be.

There are many anecdotes from my travels with the rock band. Some I can write about; others have to be kept secret. I can narrate one funny one about Mahesh. Whenever we travelled, we carried a lot of band luggage. Whether a station or an airport, we all had our jobs listed out. Mahesh, too, had his. He was called the "Defender of the hand baggage." He would stand in one place, and we would all leave our hand baggage at the king's feet. He would just stand there. The logic: He had

an eye on the bags. If someone picked one up, he might not run after that person, but would definitely alert us.

Our brother has left us too soon. For the first time in my life, I saw my brothers — Mark, Zubin, Uday, Jayesh — and many others, including me, crying like children. It just goes to show how dearly he was loved by the people whose lives and hearts he had touched.

"Thank you for the music, Mahesh, Until we meet again..." I love Rock Machine, 'cause I am a Rock 'n' Roll Renegade.

The writer is the national spokesperson and secretary of the Nationalist Congress Party (NCP-SF) Pawan (Sharadchandra)

MIAL reiterates summer shift plan despite airlines' objections

DEEPAK PATEL
New Delhi, 19 October

Adani Group-controlled Mumbai International Airport Ltd (MIAL) on Monday reiterated that airlines would have to decide whether to shut their flights to Navi Mumbai airport, temporarily suspend operations at Mumbai airport or pursue other alternatives from the summer 2027 schedule.

In its communication to the Airline Operators Committee (AOC), which represents airlines operating at Mumbai airport, MIAL made it clear again that Mumbai airport will handle around 15 million fewer passengers per annum from the summer 2027 schedule as Terminal 1 shuts for redevelopment. Both Mumbai and Navi Mumbai airports are controlled by the Adani Group.

MIAL's response to the AOC came two days after the latter wrote to MIAL, rejecting any unilateral reallocation of traffic, reduction of slots or relocation of international operations without due process. The AOC said airlines had not agreed to



transfer international operations to Navi Mumbai or consented to any reduction or cancellation of their existing slots. In its email to AOC members on Monday, MIAL referred to the October 13 meeting with airlines and said individual carriers had complete freedom to decide their plans for the summer 2027 schedule.

"As we explained in the meeting on October 13, approx 5 million passengers per year capacity needs to be restricted at the Mumbai airport from S27 schedule," MIAL said. S27 is the aviation industry's shorthand for the summer 2027 flight schedule. In aviation, the summer schedule runs from

MIAL SAID AIRLINES COULD CHOOSE TO RELOCATE SOME OR ALL OF THEIR OPERATIONS TO NAVI MUMBAI, TEMPORARILY SUSPEND OPERATIONS AT MUMBAI AIRPORT UNTIL TERMINAL 1 REOPENS, OR PURSUE ALTERNATIVES AT OTHER LOCATIONS

the last Sunday of March to the last Saturday of October, while the winter schedule runs from the last Sunday of October to the last Saturday of March.

MIAL said airlines could choose to relocate some or all of their operations to Navi Mumbai, temporarily suspend operations at Mumbai airport until Terminal 1 reopens, or pursue alternatives at other locations. It was up to individual airlines to decide whether to participate in consultations with its Airport Operations Control Centre (AOCC), which coordinates airport operations, the operator added.

"Our recent reminder was sent simply to ensure no airline

was missed; however, participating in these planning sessions remains entirely at each airline's individual discretion," MIAL said. The airport operator said the consultations were intended to provide a collaborative platform to discuss possible options rather than create a perception of unilateral decision-making.

The airport operator also reiterated that it would maintain and restore all historical slots at Mumbai airport once Terminal 1 is redeveloped and operational by 2030. A slot is the allocated time at which an airline can take off or land at an airport. The dispute began in August when MIAL started discussions on moving international flights to Navi Mumbai as part of the redevelopment of Terminal 1. The airport operator subsequently proposed shifting 26 of 770 weekly international departures from Mumbai airport's Terminal 2 to Navi Mumbai during the winter schedule, which starts on October 26.

More on business-standard.com



Taking concrete action for a sustainable future



Extract of Consolidated Unaudited Financial Results for the Three and Six Months ended 30/09/2026

₹ in Crores

Sr. No.	Particulars	Three months ended 30/09/2026	Six months ended 30/09/2026	Three months ended 30/09/2025	Year ended 31/03/2026
1	Total Income from Operations	23,405.96	48,184.43	19,781.07	89,089.04
2	Net Profit for the period before Taxes (before Exceptional Item)	2,064.87	5,558.55	1,655.83	11,065.74
3	Net Profit for the period before Taxes (after Exceptional Item)	2,058.58	5,539.01	1,655.83	10,927.19
4	Net Profit for the period after Taxes	1,501.38	4,105.10	1,237.98	8,188.35
5	Total Comprehensive Income for the period (comprising profit for the period after tax and other comprehensive income after tax)	1,492.25	4,194.94	1,489.60	8,344.48
6	Paid-up equity share capital (Face Value ₹10/- Per Share)	294.68	294.68	294.68	294.68
7	Reserves incl. Securities Premium	73,292.56	73,292.56	71,737.87	76,328.86
8	Securities Premium	11,314.45	11,314.45	11,311.88	11,311.88
9	Net Worth	77,702.00	77,702.00	75,966.84	80,712.44
10	Outstanding Debt	28,411.03	28,411.03	24,245.60	22,780.66
11	Debt-Equity ratio (in times)	0.37	0.37	0.32	0.28
12	Earnings per share (of ₹10/- each) (Not Annualised):				
	(a) Basic	50.78	139.15	41.87	277.62
	(b) Diluted	50.75	139.07	41.84	277.45
13	Debt Redemption Reserve	-	-	37.50	37.50
14	Debt Service Coverage Ratio (in times)	2.02	3.38	3.39	4.51
15	Interest Service Coverage Ratio (in times)	6.16	7.27	6.87	8.61

Notes:

- The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on 19/10/2026.
- During the year ended 31/03/2026, the Government of India notified the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively, the "Labour Codes"), consolidating 29 existing labour laws. Among other changes, the Labour Codes introduced a uniform definition of wages and enhanced leave-related benefits. The Ministry of Labour & Employment issued draft Central Rules and FAQs to facilitate assessment of the resulting financial impact. In accordance with guidance issued by the Institute of Chartered Accountants of India and based on an actuarial valuation, the Company recognised ₹88.48 Crores as the statutory impact of the Labour Codes on additional gratuity liability and compensated absences. This amount, classified as past service cost arising from the revised definition of wages, was presented under Exceptional Items in the Statement of Profit and Loss for the year ended 31/03/2026.
- At its meeting held on 03/04/2025, the Board of Directors approved the acquisition of 6,42,40,000 equity shares of ₹10 each ("Sale Shares") of Birla White Wall Care Private Limited (formerly Wonder WallCare Private Limited) ("Birla White WallCare"), a manufacturer of wall putty and related products, for an enterprise value of ₹234.43 Crores. The acquisition was completed on 29/05/2025, when Birla White WallCare became a wholly owned subsidiary of the Company.

The above results include the financial results of Birla White WallCare from 29/05/2025. Accordingly, the figures for the six months ended 30/09/2026 are not comparable with the corresponding previous period. In accordance with Ind AS 103, the purchase consideration was allocated based on the fair values of the assets acquired and liabilities assumed as at the acquisition date.

- The Company (including The India Cements Limited) filed appeals against the Competition Commission of India ("CCI") orders dated 31/08/2016 (penalty of ₹1,804.31 Crores) and 19/01/2017 (penalty of ₹68.30 Crores). After the National Company Law Appellate Tribunal ("NCLAT") dismissed the appeal against the CCI order dated 31/08/2016, the Company appealed to the Hon'ble Supreme Court, which, by its order dated 05/10/2018, stayed the NCLAT order. The Company has deposited an amount of ₹1,804.43 Crores, equivalent to 10% of the penalty of ₹1,804.31 Crores. Based on legal opinions, the Company believes it has a strong case and has therefore not recognised any provision in the results.

Key Standalone Financial Information:

₹ in Crores

Particulars	Three months ended 30/09/2026	Six months ended 30/09/2026	Three months ended 30/09/2025	Year ended 31/03/2026
Total Income from Operations	22,192.25	45,848.90	17,937.07	82,546.08
Net Profit for the period before Taxes	1,826.45	5,079.97	1,444.87	10,026.79
Net Profit for the period after Taxes	1,331.78	3,728.90	1,063.85	7,405.25

- For the other line items referred in regulation 52(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, pertinent disclosures have been made to the stock exchanges and can be accessed on the websites of the stock exchanges viz. www.bseindia.com and www.nseindia.com and that of the Company's website www.ultratechcement.com.
- The above is an extract of the detailed format of unaudited financial results filed with the stock exchanges under Regulations 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the unaudited financial results is available on the website of the stock exchanges viz. www.bseindia.com and www.nseindia.com and that of the Company's website www.ultratechcement.com. The results can also be accessed by scanning the QR.

For and on behalf of the Board of Directors

Place: Mumbai
Date: 19/10/2026K.C. Jhanwar
Managing Director

UltraTech Cement Limited

Regd Office: 'B' Wing, Ahura Centre, 2nd Floor, Mahakali Caves Road, Andheri (East), Mumbai - 400093
Phone: 022 6691 7800 | Fax: 022 6692 8109 | Website: www.ultratechcement.com | CIN: L26940MH2000PLC128420

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AN ADITYA BIRLA GROUP COMPANY

RISE DRIVEN BY DEMAND FOR ELECTRONICS, FMCG

Festive Demand Set to Create 1L Temp Manufacturing Jobs

Staffing firms see 15-20% increase in recruitment; cos doling out incentives

Prachi Verma

New Delhi: About 100,000 temporary jobs are likely to be created in the manufacturing sector during this festive season, up from nearly 85,000 a year ago, driven by the demand for electronics, consumer goods, automobiles, electrical and industrial equipment, according to a study conducted by CIEL HR Services for ET. Other recruitment services and staffing firms such as TeamLease Services and Adecco India also anticipate a 15-20% increase in seasonal hiring.

"India's manufacturing workforce demand remains active during this festive season, with 57% of plant-floor job postings concentrated in fabrication and machine/computer numerical control (CNC) roles," said Aditya Mishra, chief executive, CIEL HR Services.

As part of its study the company reviewed more than 50,000 job records across companies, covering more than 5,000 employers. Further, recruitment services firm Ques' currently has an estimated 8,977 open factory and plant job postings across its manufacturing clients. "This is about 7% higher than the September 2025 level of approximately 5,180 positions," said its CEO, Nitin Dave.

In more demand-sensitive segments, temporary jobs are expected to increase about 15-20% during this festive season, according to experts.

Increased hiring activity is particularly evident in sectors such as consumer electronics, fast-moving consumer goods (FMCG), food processing, automotive components, industrial equipment and packaging, said Deepesh Gupta, director and head of general staffing at Adecco India.

Key roles for manpower ramp-up include assembly line operators, machine operators, quality control and inspectors, picker-packers, loaders and unloaders, packaging staff, dispatch and logistics

Festive Spirit

Manufacturing festive demand up by 15-20% this year vs last year

HIRING FOR DOMAINS

● Consumer electronics and appliances ● FMCG and food processing ● Auto components and aftermarket manufacturing ● Electrical and industrial equipment ● Packaging and plastics

ROLES

● Assembly line operators ● Machine operators ● Quality control and inspectors ● Picker-packers ● Loaders and unloaders ● Packaging staff ● Dispatch and logistics coordinators ● Forklift operators ● Maintenance technicians ● CNC and equipment operators ● Shift supervisors

coordinators, forklift operators, maintenance technicians, CNC and equipment operators, and shift supervisors. "Companies are giving incentives such as attendance bonus, overtime, production-linked incentives and retention bonus," said Gupta.

The strongest demand is coming from automotive original equipment manufacturers (OEMs), electronics, electronics manufacturing services providers and semiconductor manufacturers, said Dave.

Industrial states, including Gujarat, Maharashtra, Uttar Pradesh, Telangana, Tamil Nadu, Jharkhand, Karnataka and Andhra Pradesh, together accounted for around 84% of Ques' manufacturing offers in September.

"Much of the festive demand we are seeing is linked to ongoing production lines and capacity expansion, particularly in electric vehicles (EVs), electronics and semiconductors," said Dave.

INCREASE IN HEADCOUNT TeamLease Employment Outlook Report findings suggest that within manufacturing, 69% of employers plan to increase their headcount. The rest are looking at either reducing the workforce or not making

hiring changes. "Hiring is concentrated among auto and auto component makers, EV manufacturers, and consumer durables and electronics players," said Balasubramanian A, vice president at TeamLease Services. "These companies are scaling up plants and dispatch capacity to meet festive demand."

For festive frontline workers, average monthly cost to company is ₹22,664 in consumer durables and ₹19,944 in FMCG, with an overall median of ₹20,525, according to TeamLease Services. According to the CIEL HR Services analysis, welding, fitting and fabrication represent about 30% of plant-floor postings, followed by machine and CNC operators (27%). Maintenance and plant technicians account for about 13%, followed by production and assembly (10%), and packing roles (9%).

Plant-floor wages are concentrated around the ₹15,000-20,000 per month range, with technical, quality and supervisory roles commanding clear premiums. Machine and CNC roles carry about 18% premium over basic production roles, while quality and supervisory profiles can command premiums of about 50% or more.

CLARIFICATION COMES AMID ROW OVER INTERNATIONAL TRAFFIC TRANSFER

Airlines Free to Shift All Operations to Navi Mumbai from Summer: MAL

Forum Gandhi & Arindam Majumder

Mumbai | New Delhi: The operator of Mumbai's airport on Monday told airlines that they were free to shift some or all of their operations to the new airport in Navi Mumbai, suspend services until its Terminal 1 reopens in 2030, or pursue other options from summer 2027, according to people aware of the development.

The redevelopment of Chhatrapati Shivaji Maharaj International Airport (CSMIA) requires a temporary reduction in capacity by about 5 million passengers a year at the existing airport, as per Adani Group-controlled Mumbai International Airport (MIAL). The airport currently can handle 55 million passengers a year.

MIAL's latest letter to the Airline Operators Committee (AOC) comes amid a dispute over the proposed transfer of international traffic to Navi Mumbai International Airport (NMIA), also controlled by Adani Airport Holdings. The committee that represents commercial airlines said its members had not agreed to the shift or consent to any reduction or cancellation of their existing slots at CSMIA.

MIAL, meanwhile, said individual carriers could decide their operating plans as promised to restore their historic slots after Terminal 1 was redeveloped.

MIAL said airlines had complete freedom to make their own decisions regarding the S27 schedule, according to the people. It said consultations between airlines' network planning teams and its Airport Operations Control Centre were voluntary and

Airport Standoff

CSMIA's Terminal 1 development to reduce capacity by 5 million passengers a year

AOC rejects proposed shift of international traffic and any reduction in existing slots

Airlines flag higher costs, operational hurdles of splitting operations between two airports

intended to provide a collaborative forum to discuss alternatives.

The AOC rejected the suggestion that individual consultations implied acceptance of the proposed shift, said the people. "AOC member airlines had not agreed to the proposed transfer of international operations from CSMIA to NMIA, nor consented to any reduction or cancellation of its allo-

cated slots at CSMIA," it said, according to them. The committee also questioned the need for capacity curbs, citing Terminal 1's current passenger-handling capacity of below 10 million passengers a year and an expected additional capacity of 5 million passengers at Terminal 2 by March 2027. It said MIAL provided no substantiated justification for reducing or cancelling slots.

The AOC sought a comprehensive Terminal refurbishment plan, detailing the scope of work, structural safety assessment, implementation phases, timelines and terminal-wise capacity and utilisation data. It asked MIAL to respond by 5 pm on October 20, confirming that no unilateral action affecting traffic allocation or slots would be taken pending consultation and compliance with the Ministry of Civil Aviation's May 2016 slot allocation guidelines and IATA's Worldwide Airport Slot Guidelines.

The two sides are scheduled to meet on October 28 to discuss the arrangements. For international airlines operating limited flights, having two bases for the same city is not cost effective. Stefan Gummel, general manager of Air France-Martinair, said it would reduce operational efficiency, split teams and ground-handling arrangements, and make it harder to manage its global network. Air India's chief executive, Jaishankar Prasad, said it would add to the operational and commercial difficulties of moving services between two airports around 50 km apart. Splitting operations between Mumbai and Navi Mumbai could affect aircraft and crew planning, ground handling, maintenance, connectivity and other airline operations, according to them.

TIMES ascent

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Applications are invited from eligible Indian citizens for the following posts on Fixed Term Employment basis:

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		Min	Max
GM & Chief AI Officer	1	40	55
DGM (Risk and Operational Analytics)	1	35	50
DGM (AI Governance and Compliance)	1		
DGM (Data Engineering, Model Application Dev and AI Ops)	1		
AI Solution Architect	1	30	45
Enterprise AI Architect	1		

For eligibility criteria (age, experience, job profile etc.), vacancy details, requisite fees, other details and for online submission of applications as well as online payment of application fees log on to Bank's website <https://sbi.bank.in/web/careers/current-openings>. Refer detailed advertisement to ensure eligibility and other details before applying and remitting fees. For any query, please write to us through link "CONTACT US" - "Post Your Query" which is available on Bank's official website (<https://sbi.bank.in/web/careers/post-your-query>)

• DATE FOR FILING ONLINE APPLICATION & PAYMENT OF FEES: FROM 19.10.2025 To 09.11.2025.

Place: Mumbai
Date: 19.10.2025
General Manager (RP & PM)

Lindt CEO Exits as Swiss Chocolate Industry Struggles

Bloomberg

Lindt is changing its chief executive officer as it tries to engineer a turnaround and deal with record-high cocoa costs and weak consumer demand that have weighed on the Swiss confectionery industry. Adalbert Lechner took over as CEO in 2022 and was at the helm during an incredibly challenging period for the sector. Sales and profit margins have been under pressure, and Lindt has issued two warnings this year alone.

Lindt isn't the first company to change management as it looks for a route through the current troubles. At the start of the year, Barry Callebaut AG appointed a former Unilever boss to take charge in what was its third CEO appointment in less than five years. Lindt shares fell as much as 3% in early Zurich trading, deepening a sell-off that has wiped about 28% off the stock's value this year.

Barry Callebaut is down about 13% so far in 2025. Lindt, the maker of the iconic golden Easter bunny and the Lindor chocolate balls, is

bringing back a former CEO, current vice chairman Dieter Weisskopf, as interim chief, it said Monday. It expects to appoint a permanent successor in the second quarter of 2027.

Previous to his role as group CEO, Lechner headed Lindt's German and Austrian businesses, giving him first-hand experience in two markets where the chocolate maker has faced some of its biggest challenges recently.

The board should also face scrutiny: we believe it could have intervened earlier, particularly given Lechner's extensive experience in Germany and Austria." Vontobel analyst Jean-Philippe Bertschy said. Lindt cut its guidance for 2026 sales growth at the end of September and pledged to lower prices for its chocolate products amid weak demand especially in Germany, Switzerland and Austria. It had already lowered its outlook in March. Lindt also appointed new heads for Germany and Austria as part of its management changes.



Taking concrete action for a sustainable future



Extract of Consolidated Unaudited Financial Results for the Three and Six Months ended 30/09/2026

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The above results include the financial results of Birla White WallCare from 29/05/2025. Accordingly, the figures for the six months ended 30/09/2026 are not comparable with the corresponding previous period. In accordance with Ind AS 103, the purchase consideration was allocated based on the fair values of the assets acquired and liabilities assumed as at the acquisition date.

- The Company (including The India Cements Limited) filed appeals against the Competition Commission of India ("CCI") orders dated 31/08/2016 (penalty of ₹1,804.31 Crores) and 19/01/2017 (penalty of ₹68.30 Crores). After the National Company Law Appellate Tribunal ("NCLAT") dismissed the appeal against the CCI order dated 31/08/2016, the Company appealed to the Hon'ble Supreme Court, which, by its order dated 05/10/2018, stayed the NCLAT order. The Company has deposited an amount of ₹180.43 Crores, equivalent to 10% of the penalty of ₹1,804.31 Crores. Based on legal opinions, the Company believes it has a strong case and has therefore not recognised any provision in the results.

Key Standalone Financial Information:

Particulars	Three months ended 30/09/2026	Six months ended 30/09/2026	Three months ended 30/09/2025	Year ended 31/03/2026
Total Income from Operations	22,192.25	45,848.90	17,937.07	82,546.08
Net Profit for the period before Taxes	1,825.45	5,079.07	1,444.87	10,026.79
Net Profit for the period after Taxes	1,331.78	3,728.90	1,063.85	7,405.25

For the other line items referred in regulation 52(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, pertinent disclosures have been made to the stock exchanges and can be accessed on the websites of the stock exchanges viz. www.bseindia.com and www.nseindia.com and that of the Company's website www.ultrattechment.com.

The above is an extract of the detailed format of unaudited financial results filed with the stock exchanges under Regulations 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the unaudited financial results is available on the website of the stock exchanges viz. www.bseindia.com and www.nseindia.com and that of the Company's website www.ultrattechment.com. The results can also be accessed by scanning the QR.

Place : Mumbai
Date : 19/10/2026

For and on behalf of the Board of Directors
K.C. Jhanwar
Managing Director

UltraTech Cement Limited
Regd Office: 'B' Wing, Ahura Centre, 2nd Floor, Mahakali Caves Road, Andheri (East), Mumbai - 400093
Phone: 022 6691 7800 | Fax: 022 6692 8109 | Website: www.ultrattechment.com | CIN: L26940MH2000PLC128420

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गोरेगावमध्ये उन्नत मार्ग

■ पालिका आयुक्तांकडून वीर सावरकर उड्डाणपुलासह विविध प्रकल्पस्थळांची पाहणी

मुंबई : मुंबईसह एमएमआर क्षेत्रातील वाहतूककोंडी फोडण्यासाठी सागरीकिनारा (उत्तर) प्रकल्प हाती घेण्यात आला आहे. किनारा रस्ता (उत्तर) प्रकल्पांतर्गत गोरेगाव येथील विद्यमान वीर सावरकर उड्डाणपूल न पाडता त्याच्यावरून नवीन उन्नत पूल उभारण्याचे नियोजन करण्यात आले आहे. या उन्नत पुलामुळे पश्चिम उपनगरातील वाहतूक किनारा रस्त्याशी थेट जोडणे शक्य होणार आहे.

मुंबई महानगरातील वाहतूककोंडी कमी करून प्रवास अधिक सुगम आणि अखंड करण्याच्या उद्देशाने बृहन्मुंबई महानगरपालिकेच्या वतीने हाती घेण्यात आलेल्या महत्त्वाकांक्षी मुंबई किनारा रस्ता (उत्तर) प्रकल्पाच्या विविध कामांचा आयुक्त अश्विनी भिडे यांनी सोमवारी प्रत्यक्ष पाहणी करून

काम ७ पॅकेजमध्ये होणार

मुंबई किनारा रस्ता (उत्तर) हा सुमारे ६० किलोमीटर लांबीचा महत्वाकांक्षी प्रकल्प आंतरबंदल आणि जोडरस्त्यांसह वेसावे ते भाईंदर ही दोन नगरे किनारा रस्त्याने जोडणारा आहे. प्रकल्पाची अंमलबजावणी ए, बी, सी, डी, ई, एफ आणि दहिसर-भाईंदर जोडरस्ता (डीबीएलआर) अशा एकूण सात पॅकेजमध्ये करण्यात येत आहे.



आढावा घेतला. प्रकल्पाच्या विविध टप्प्यांतील कामांचे सुक्ष्म नियोजन करावे, कामाची गती वाढवावी, सुरक्षिततेला सर्वोच्च प्राधान्य द्यावे आणि संबंधित यंत्रणांमध्ये समन्वय राखून कामे निधारीत कालमर्यादित पूर्ण करावीत, असे निर्देश त्यांनी दिले.

प्रकल्पांचा आढावा

पालिका आयुक्त अश्विनी भिडे यांच्या पाहणी दौऱ्याची सुरुवात दिंडोशी न्यायालय येथील गोरेगाव कनेक्टरच्या उन्नत मार्गाच्या कामापासून झाली. गोरेगाव-मुलुंड जोडरस्ता प्रकल्पांतर्गत दिंडोशी न्यायालय ते दादासाहेब फाळके

चित्रनगरीदरम्यान उभारण्यात आलेल्या उड्डाणपुलाचे काम पूर्ण झाले आहे. या उड्डाणपुलाला मुंबई किनारा रस्ता (उत्तर) प्रकल्पाच्या कनेक्टरद्वारे जोडण्यात येणार आहे. त्यानंतर पॅकेज बी अंतर्गत गोरेगाव ते ओबेरॉय मॉलदरम्यान उभारण्यात येत असलेल्या उड्डाणपुलाच्या कामाचा आढावा घेण्यात आला. या उड्डाणपुलाच्या ३८ खांब्यांपैकी ११ खांब्यांचे बांधकाम पूर्ण झाले. जलवाहिनी स्थलांतरीत करण्याचे काम सुरू आहे. आयुक्त भिडे यांनी या कामांची सद्यस्थिती आणि पुढील नियोजनाची सविस्तर माहिती घेतली. यानंतर ओशिवरा-लोखंडवाला संकुल येथील मुंबई किनारा रस्ता (उत्तर) प्रकल्पाच्या कार्यालयात संगणकीय सादरीकरणाद्वारे प्रकल्पाच्या विविध टप्प्यांतील कामांचा सविस्तर आढावा घेण्यात आला.



Extract of Consolidated Unaudited Financial Results for the Three and Six Months ended 30/09/2026

₹ in Crores					
Sr. No.	Particulars	Three months ended 30/09/2026	Six months ended 30/09/2026	Three months ended 30/09/2025	Year ended 31/03/2026
1	Total Income from Operations	23,405.96	48,184.43	19,781.07	89,089.04
2	Net Profit for the period before Taxes (before Exceptional Item)	2,064.87	5,558.55	1,655.83	11,065.74
3	Net Profit for the period before Taxes (after Exceptional Item)	2,058.58	5,539.01	1,655.83	10,927.19
4	Net Profit for the period after Taxes	1,501.38	4,105.10	1,237.98	8,188.35
5	Total Comprehensive Income for the period (comprising profit for the period after tax and other comprehensive income after tax)	1,492.25	4,194.94	1,489.60	8,344.48
6	Paid-up equity share capital (Face Value ₹10/- Per Share)	294.68	294.68	294.68	294.68
7	Reserves incl. Securities Premium	73,292.56	73,292.56	71,737.87	76,328.86
8	Securities Premium	11,314.45	11,314.45	11,311.88	11,311.88
9	Net Worth	77,702.00	77,702.00	75,966.84	80,712.44
10	Outstanding Debt	28,411.03	28,411.03	24,245.60	22,780.66
11	Debt-Equity ratio (in times)	0.37	0.37	0.32	0.28
12	Earnings per share (of ₹10/- each) (Not Annualised):				
	(a) Basic	50.78	139.15	41.87	277.62
	(b) Diluted	50.75	139.07	41.84	277.45
13	Debenture Redemption Reserve	-	-	37.50	37.50
14	Debt Service Coverage Ratio (in times)	2.02	3.38	3.39	4.51
15	Interest Service Coverage Ratio (in times)	6.16	7.27	6.87	8.61

Notes:

- The above results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on 19/10/2026.
 - During the year ended 31/03/2026, the Government of India notified the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively, the "Labour Codes"), consolidating 29 existing labour laws. Among other changes, the Labour Codes introduced a uniform definition of wages and enhanced leave-related benefits. The Ministry of Labour & Employment issued draft Central Rules and FAQs to facilitate assessment of the resulting financial impact. In accordance with guidance issued by the Institute of Chartered Accountants of India and based on an actuarial valuation, the Company recognised ₹88.48 Crores as the statutory impact of the Labour Codes on additional gratuity liability and compensated absences. This amount, classified as past service cost arising from the revised definition of wages, was presented under Exceptional Items in the Statement of Profit and Loss for the year ended 31/03/2026.
 - At its meeting held on 03/04/2025, the Board of Directors approved the acquisition of 6,42,40,000 equity shares of ₹10 each ("Sale Shares") of Birla White Wall Care Private Limited (formerly Wonder WallCare Private Limited) ("Birla White WallCare"), a manufacturer of wall putty and related products, for an enterprise value of ₹234.43 Crores. The acquisition was completed on 29/05/2025, when Birla White WallCare became a wholly owned subsidiary of the Company.
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For and on behalf of the Board of Directors

Place : Mumbai
Date : 19/10/2026

K.C. Jhanwar
Managing Director

UltraTech Cement Limited

Regd Office: 'B' Wing, Ahura Centre, 2nd Floor, Mahakali Caves Road, Andheri (East), Mumbai - 400093
Phone: 022 6691 7800 | Fax: 022 6692 8109 | Website: www.ultratechcement.com | CIN: L26940MH2000PLC128420



AN ADITYA BIRLA GROUP COMPANY

निवडक

कोहिनूर स्ववेअरमध्ये स्वयंपाकघरात आग

मुंबई : दादर पश्चिम येथील शिवसेना भवनासमोरील कोहिनूर स्ववेअर या बहू मजली इमारतीच्या पहिल्या मजल्यावरील हॉटेलच्या स्वयंपाकघरात सोमवारी सकाळी आग लागली. अग्निशमन दलाच्या जवानांनी काही वेळातच आगीवर नियंत्रण मिळवले. घटनेत जखमी झालेले नसल्याची माहिती पालिकेच्या आपत्कालीन नियंत्रण कक्षाने दिली. ५० मजली कोहिनूर स्ववेअरमधील हॉटेलच्या पहिल्या मजल्यावरील स्वयंपाकघरात सकाळी नऊ वाजण्याच्या सुमारास अचानक आग लागली. सकाळी ९ वाजून १८ मिनिटांनी मुंबई अग्निशमन दलाच्या नियंत्रण कक्षाला मिळाली.

बोगद्याचे उत्खनन पूर्ण

मुंबई : दक्षिण मुंबईतील भूमिगत रस्ते जोडणी विकसित करण्याच्या मुंबई महानगर प्रदेश विकास प्राधिकरणाच्या (एमएमआरडीए) प्रयत्नांमध्ये एक महत्त्वाचा टप्पा पार पडला असून, बांधकाम सुरू असलेल्या ऑरेंज गेट-मरीन ड्राईव्ह रस्ते बोगद्याचे १ किलोमीटरचे बोगदा खणण्याचे काम पूर्ण झाले आहे.

मनोरीच्या निःक्षारीकरण प्रकल्पाविरोधात स्थानिकांचे आंदोलन

देवश्री भुजबळ/मुंबई

मुंबई महापालिकेच्या निःक्षारीकरण प्रकल्पाविरोधात सोमवारी दुपारी गोराई, मनोरी येथील ग्रामस्थ, कोळी बांधव आणि पर्यावरण कार्यकर्त्यांसह सुमारे ८०० लोकांनी मुंबई उपनगरीय जिल्हाधिकारी कार्यालयावर धडक देत जोरदार निदर्शने केली. आंदोलकांच्या एका शिफ्टमंडळाने उपनगरीय जिल्हाधिकारी सौरभ कटियारे यांची भेट घेऊन त्यांच्यासमोर तीव्र आक्षेप नोंदवले. हे त्यांचे पहिलेच प्रत्यक्ष (ऑन-ग्राऊंड) आंदोलन असून आगामी काळात महापालिका आयुक्त, महाराष्ट्र मेरीटाइम बोर्ड आणि उपमुख्यमंत्री एकनाथ शिंदे यांच्यासह प्रकल्पाशी संबंधित सर्व घटकांपर्यंत निषेध मोर्चा काढण्याचा आयोजकांचा मानस आहे.

ग्रामस्थांच्या २५ बसेस सोमवारी सकाळी १० वाजता जिल्हाधिकारी कार्यालयाच्या दिशेने निघाल्या होत्या; मात्र, वाटेत पोलिसांनी १५ बसेस अडवून चालकांना ताब्यात घेतले आणि चाच्या जात केल्या. या दरम्यान अनेक आंदोलकांनी ट्रैन आणि इतर वाहतुकीच्या साधनांचा आधार घेत आंदोलनस्थळ गाठले,

लोक रस्त्यावर येतील...

आंदोलनाला पाटिंबा देणाऱ्या 'बॅम्बे कॅथॉलिक सभे'चे प्रवक्ते डॉल्फी डिसूजा यांनी सांगितले की, आंदोलकांना ताब्यात घेण्याच्या मुंबई पोलिसांच्या वर्तनाचा आम्ही निषेध करतो. अशा कृत्यांमुळे आंदोलकांमध्ये अधिक रोष निर्माण होईल आणि अधिक लोक रस्त्यावर उतरून तीव्र विरोध करतील. या संदर्भात प्रतिक्रिया जाणून घेण्यासाठी 'द फ्री प्रेस जर्नल'च्या वतीने उपनगरीय जिल्हाधिकारी सौरभ कटियारे आणि डीसीपी झोन ११ चे संधीप घुगे यांना कॉल आणि मेसेज करण्यात आले. परंतु दोन्ही अधिकाऱ्यांकडून कोणतीही प्रतिक्रिया आली नाही.



तर काही बसेस नंतर सोडण्यात आल्या. जिल्हाधिकाऱ्यांशी तडजोड करणे हा आमचा उद्देश नव्हता, तर स्थानिक नागरिकांना, विशेषतः ग्रामस्थ आणि मच्छिमारांना विवासात न घेता आणि कोणतीही जनसुनावणी न घेता हा प्रकल्प रेटला जात आहे, ज्याचा आमच्या उपजीविकेवर थेट परिणाम होणार आहे, याचा आवाज शासनापर्यंत पोहोचवणे हा आमचा मुख्य हेतू होता, असे 'अखिल महाराष्ट्र मच्छिमार कृती समिती'चे अध्यक्ष देवेंद्र तांडेल यांनी सांगितले.

उपजीविका धोक्यात

मनोरी व्यतिरिक्त, पालिकेकडून वर्सोवा येथेही डिसेलिनिकेशन प्रकल्प उभारला जात आहे, जो कोळी समुदायाचा एक मोठा

केंद्रबिंदू आहे. आमच्यासमोर चेन्नईमधील १०० एमएलडी डिसेलिनिकेशन प्रकल्पाचे उदाहरण आहे, ज्यामुळे तिथल्या स्थानिक लोकांची उपजीविका कायमची धोक्यात आली. मुंबईतही तीच पुनरावृत्ती आम्हाला नको आहे. आमचा हा विरोध असाच सुरू राहील, असे तांडेल यांनी स्पष्ट केले.

३८ टक्के पाणी वाचवा

गोराई व्हिलेजर्स वेल्फेअर असोसिएशनच्या अध्यक्ष स्वित्सरी हेन्रीक्स म्हणाल्या, 'पोलिसांनी रस्ते अडवले आणि १५ बसेस ताब्यात घेतल्या. मात्र, आमचापैकी ५० जणांच्या शिफ्टमंडळाने जिल्हाधिकाऱ्यांची भेट घेतली, परंतु ही बैठक एका 'पोस्टमनची भेट' असल्यासारखी निष्फळ

ठरली.' त्या पुढे म्हणाल्या, 'आम्ही ग्रामस्थ आमच्या जमिनीसाठी, भविष्यासाठी आणि उपजीविकेसाठी लढा देत आहोत. ज्या जमिनीवर हा प्रकल्प प्रस्तावित आहे, ती जिल्हाधिकाऱ्यांची जमीन असून ती एमटीडीसीला (एमटीडीसी) देण्यात आली होती; परंतु आता अधिकारी सांगत आहेत की डिसेलिनिकेशन प्रकल्पासाठी पालिकेला 'अॅडव्हान्स ताबा' देण्यात आला आहे. मात्र, आजतागायत पालिकेकडे मत्स्यव्यवसाय विभागाची एनओसी उपलब्ध नाही. पालिकेचा स्वतःचा 'पर्यावरण प्रभाव मूल्यांकन' (ईआयए) अहवाल सांगतो की यामुळे मासेमारी व्यवसायावर तात्पुरता किंवा कायमस्वरूपी परिणाम होईल.

उपनगरीय

जिल्हाधिकाऱ्यांना

दिले निवेदन