Triveni
ENGINEERING & INDUSTRIES LTD.

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REF: TEIL:SE: Date: 29th July, 2026

BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400 001 Thru: BSE Listing Centre Scrip Code: 532356	National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (E) Mumbai – 400 051 Thru: NEAPS Symbol: TRIVENI
Sub: Investors' brief & Presentation for Q1 FY27 ended June 30, 2026	

Dear Sirs,

We send herewith a copy of investors' brief & presentation on the performance of the Company for the Q1 FY27 (consolidated) ended June 30, 2026 for your information. The same is also being made available on the Company's website www.trivenigroup.com.

Thanking you,

Yours faithfully,
For Triveni Engineering & Industries Ltd.

GEETA BHALLA
Digitally signed by GEETA BHALLA
Date: 2026.07.29 19:41:42 +05'30'

GEETA BHALLA
Group Vice President &
Company Secretary
M.No.A9475

Encl: As above

TRIVENI ENGINEERING & INDUSTRIES LTD.

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CIN: L15421UP1932PLC022174

For Immediate Release

Q1 FY27 Consolidated Results for the period ended June 30, 2026:

- **After approval from NCLT, Composite Scheme of Arrangement is effective from May 19, 2026; Power Transmission Business (PTB) stands demerged and vested in Triveni Power Transmission Limited (TPTL) w.e.f. April 01, 2026**
- **Revenue from Operations (Net of excise duty) grew by 2.1% YoY to ₹ 1,581 crores**
- **EBIDTA margin improved by 14 bps to 4.0%**
- **Profit Before Tax at ₹ 5 crores, Profit After Tax at ₹ 4 crores**
- **Profitability improvement backed by better operating performance in Sugar as well as Alcohol**

Noida, July 29, 2026: Triveni Engineering & Industries Ltd. (**Triveni**), one of the largest integrated sugar & ethanol manufacturers and a leading player in water and wastewater management business, today announced its financial results for the first quarter ended June 30, 2026. The Company has prepared the financial results based on the Indian Accounting Standards (Ind AS) and as in the past, has been publishing and analysing results on a consolidated basis.

PERFORMANCE OVERVIEW: Q1 FY27 (Consolidated Results)

₹ in crores

	Q1 FY 27	Q1 FY 26	YoY %
Revenue from Operations (Gross)	1,950	1,904	2.4%
Revenue from Operations (Net of excise duty)	**1,581**	**1,548**	**2.1%**
EBITDA	**63**	**60**	**5.7%**
EBITDA Margin	**4.0%**	**3.9%**	**14 bps**
Share of income of Associates / Joint Venture	4	-0	-
Profit Before Tax (before exceptional items)	**5**	**-9**	**153.6%**
Exceptional items (net)	-	-	-
Profit Before Tax after exceptional items (PBT)	5	-9	153.6%
Profit After Tax (PAT)	**4**	**-7**	**155.1%**
EPS (not annualised) (₹/share)	**0.17**	**-0.30**	**155.1%**

Note: above financial result pertains to "continued operation" (excluding discontinuing operation pertaining to PTB) and figures of previous period is restated accordingly.

Performance Highlights:

- Consequent to the demerger, book values of net assets of PTB (Net Assets) have been derecognized and transferred to TPTL. Accordingly, ₹ 312 crores have been adjusted against other equity after recognizing a portion of Net Assets, proportionate to the equity holding of the Company in TPTL, under Investments.

- Share of profit of TPTL has been considered during the current quarter proportionate to the equity shareholding held by the Company post demerger in TPTL. The financial results of PTB in the previous period(s) have been stated under "discontinued operations".

- Net turnover (Net of excise duty) for Q1 FY27 increased by 2.1% due to higher sales volume in sugar coupled with improved sugar realisation despite the lower offtake in alcohol and decline in water business revenue.

- Profitability improvement in Q1 FY27 is primarily attributable to (i) increase in sugar margin led by higher realisation and (ii) lower procurement costs of maize, improved by-product (DDGS) realisation and other production/ operational efficiencies in the Alcohol segment.

- The gross debt on a standalone basis as on June 30, 2026 is ₹ 1,238 crores, as against ₹ 1,603 crores as on June 30, 2025. Standalone debt as on June 30, 2026 comprises term loans of ₹ 376 crores, out of which loans of ₹ 92 crores having interest subvention, and working capital loan of ₹ 862 crores. On a consolidated basis, the gross debt is at ₹ 1,301 crores as on June 30, 2026 as compared to ₹ 1,678 crores as on June 30, 2025.

- Overall average cost of funds (consolidated) has reduced by 0.7% to 6.8% for Q1 FY27 as compared to 7.5% during the corresponding quarter in the previous year.

Commenting on the Company's financial performance, Mr. Dhruv M. Sawhney, Chairman and Managing Director, Triveni Engineering & Industries Ltd, said:

"FY27 marks the beginning of a new chapter for the Company following the effectiveness of the Composite Scheme of Arrangement and the demerger of the Power Transmission Business into Triveni Power Transmission Limited (TPTL). We are pleased to report a positive start to the year, with improved profitability despite a challenging operating environment characterised by lower sugarcane yields, increased sugarcane prices and evolving ethanol demand dynamics.

Sugar prices subsequent to the quarter have significantly firmed up in line with the estimates of lower sugar inventories at the end of the Sugar Season (SS) 2025-26 as well as due to uncertainties about the impact of El-Niño on sugar production next season. We are all focused on improvement in yields to enhance sugarcane availability and to target other controllable efficiencies.

The Alcohol business continued its turnaround trajectory and remained a key contributor to the improvement in overall profitability. The business has benefited from lower maize procurement costs, favourable feedstock economics, improved by-product realisations and enhanced operating efficiencies. The present position of *capacities outstripping demand needs to be rectified to exploit full potential of ethanol and we look forward to new Policy initiatives under the 'Beyond E-20' framework, including adoption of flex-fuel vehicles and new applications for ethanol as these have the potential to strengthen long-term demand for biofuels and create additional growth avenues for the industry.*

Looking ahead, we remain confident about the medium-to-long-term prospects of our businesses. In Sugar, our focus continues to be on improving cane availability, enhancing recoveries and strengthening operational efficiencies. In Alcohol, we will continue to optimise our product mix and leverage our integrated manufacturing infrastructure to benefit from evolving biofuel opportunities. Across the organisation, we remain focused on disciplined capital allocation, balance sheet improvement and sustainable growth. The significant reduction in debt levels and lower cost of funds achieved during the year further strengthens our financial position and provides a solid foundation for future growth.

As we embark on this new phase as a focused Sugar, Alcohol and Water solution company, we are well positioned to benefit from the structural opportunities emerging across all our businesses."

Q1 FY27: BUSINESS-WISE PERFORMANCE REVIEW

(all figures in ₹ crore, unless otherwise mentioned)

Sugar business

Triveni is one of the largest integrated sugar producers in the country, with eight sugar units (including at Shamli, which is now amalgamated with the Company) located in the state of Uttar Pradesh of which seven sugar units are FSSC[1] 22000 certified. Two of our units (Chandanpur & Khatauli) have received Bon Sucro certification, a globally recognized standard for sustainable sugarcane production. Across five of its sugar units, the Company operates six co-generation power plants with 104.5 MW grid connected capacity.

Performance

	Q1 FY27	Q1 FY26	Change %
Sugar Domestic Dispatches (Tonnes)	2,77,403	2,58,196	7.4%
Average Realisation (₹/MT)	41,525	40,421	2.7%
Revenue (₹ crores)	1,235	1,170	5.6%
PBIT (₹ crores)	14	8	81.8%

- Improved Segment Profitability is due to higher sales volume and better contribution margins, resulting from higher sugar prices, which have offset the increase in cost of sugar sold (mainly due to increase in sugarcane prices in SS 2025-26 as moderated by higher recoveries and cost optimisation).

[1] FSSC: Food Safety System Certification

- The sugar inventory as on June 30, 2026 was 3.59 lakhs MT, which is valued at ₹ 38.41/kg. as compared to 4.45 lakhs MT valued at ₹ 37.41/kg. on June 30, 2025.

Industry Scenario – Domestic

- **Leading indicators for SS 2026-27:** The sugar stock at the end of SS 2025-26 (as on September 30, 2026) is expected to a reach a 10-year low level at 4.10 million metric tonnes (MMT), lowest since September 2017. This comprises the impact of 0.70 MMT exports and ~3.00 MMT of diversion toward ethanol during the SS 2025-26. Moreover, there exists uncertainty regarding El-Niño as well which may adversely affect the production volume of SS 2026-27.

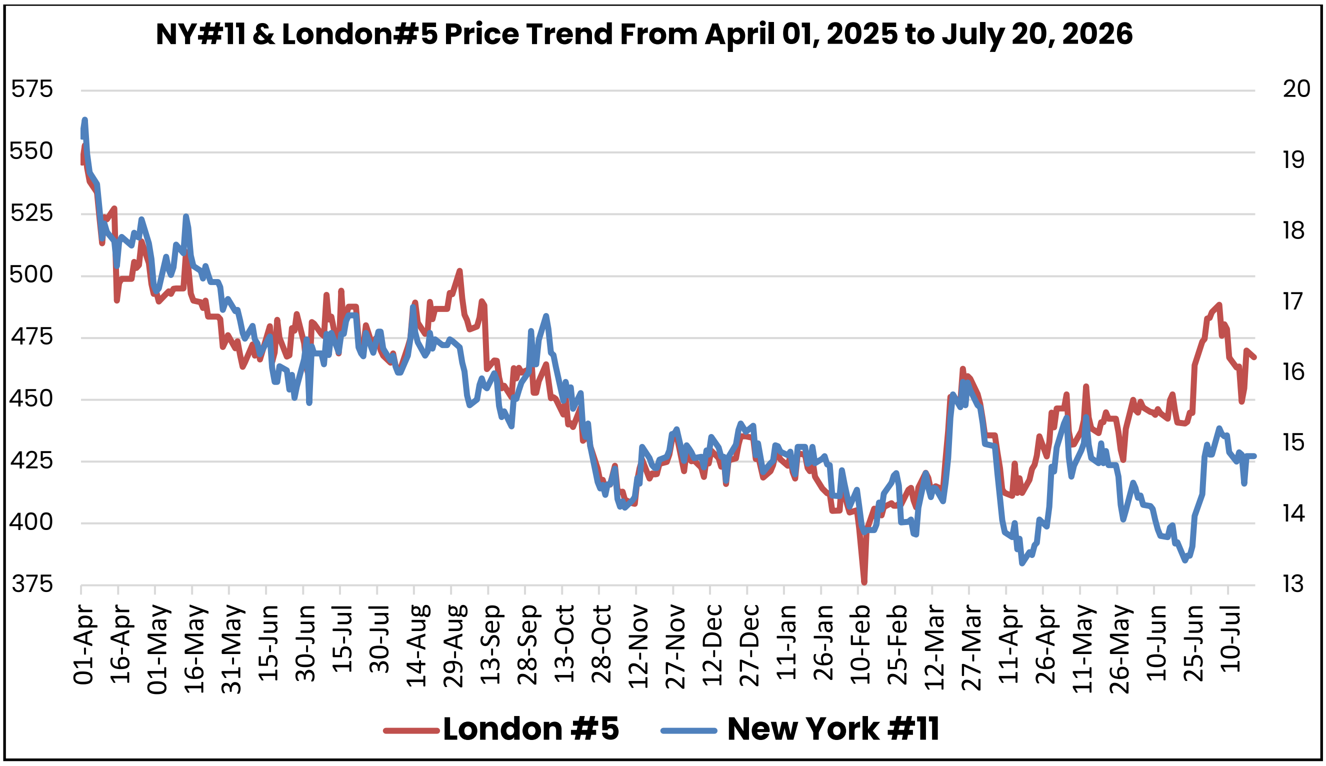
- **Sugar Price Trend & Outlook:** Domestic sugar prices remained firm throughout FY26 due to lower-than-expected production and further supported by exports. It is expected that the domestic sugar price would remain firm in the short term, particularly in the backdrop of tighter carry-over stock and expected monsoon deficit due to El-Niño leading to lower production in the coming sugar season.

- **Sugarcane Prices:** The Central Government has, upon the recommendation of the Commission for Agricultural Costs and Prices (CACP), already raised the Fair and Remunerative Price (FRP) for SS 2026-27 by ₹ 10/qtl. to ₹ 365/qtl. The CACP has also recommended that the Government explore the feasibility of following a dual pricing mechanism for domestic and commercial/industrial users of sugar, since the latter uses about 60-65% of the total domestic sugar production.

Industry Scenario – International

- **Global sugar balance sheet pointing to reduced surplus:** The global sugar balance sheet for SS 2025-26 to 2026-27 is transitioning from a comfortable production surplus toward a tighter or deficit outlook. Projections for SS 2026-27 indicate a tightening balance sheet moving from surplus to a potential slight deficit due to weather risks in Asia and shifting ethanol-sugar pricing economics in Brazil. Global sugar production is forecast down by ~1 MMT to 185 MMT with lower production in Brazil, European Union, United States and Thailand. The drop is not a crisis, it is rebalancing. Ethanol economics, weather volatility, input cost pressure, and Government policy are each playing a role across different markets. Consumption, meanwhile, remains essentially flat at 180 MMT, which means the surplus cushion is thin but holding.

- **International sugar prices:** Sugar prices remained on a broad downward trend through 2025, driven by expectation of higher production across the three major origins (Brazil, India, and Thailand) and bearish crude oil prices, which lifted Brazil’s sugar mix to 50.91% (vs 48.19%), adding to supply-side pressure. The prices kept trending lower, touching five-year lows by February 2026. The onset of hostilities in West Asia has added greater volatility to the prices which immediately shot up in March 2026 but later corrected on easing of tensions and indications of a ceasefire. However, considering the inconsistent ceasefire agreement and continued disruptions around Hormuz, the energy prices and sugar prices remained volatile.



Note: London #5 on left hand side (LHS) in $/tonne; NY #11 on right hand side (RHS) in US cents/lb

Alcohol (Distillery) business

The Company has state-of-the-art distilleries spread across Muzaffarnagar (MZN) – 2 facilities, Sabitgarh (SBT), Milak Narayanpur (MNP), Rani Nangal (RNG) and Shamli in Uttar Pradesh. These facilities have the capability to produce Ethanol, Extra Neutral Alcohol (ENA), Rectified Spirit (RS) and Denatured Spirit (SDS). The Company utilises a mix of sugarcane-based as well as grain-based feedstocks. Distillers Dried Grain Solubles (DDGS), a co-product produced during grain operations is also sold to premium institutions and has been well accepted in market. The Company also manufactures Indian Made Indian Liquor (IMIL) and Indian Made Foreign Liquor (IMFL) at its MZN facility.

Performance

	Q1 FY27	Q1 FY26	Change %
Operational details			
Production (KL)	57,488	64,969	-11.5%
Sales (KL)	50,483	62,333	-19.0%
Avg. Realisation (₹/ litre)	59.20	59.40	-0.3%
Ethanol Sales in total Alcohol Sale -%	88%	92%	-4.0%
Ethanol Sale (produced from grains) - %	61%	58%	3.0%
IMIL Sales (Lakh Cases)	15.57	15.72	-1.0%
Financial details			
Gross Revenue (₹ crores)	743	784	-5.3%
Revenue Net of Excise Duty (₹ crores)	373	428	-12.8%
PBIT (₹ crores)	31	23	32.3%

- Decline in sales volume by 19.0% is due to lower sales orders. However, the shift in product mix towards the grain-based ethanol along with improved realisation of by-product (DDGS) helped to contain the impact on revenue, which is declined by 12.8%.
- Improvement in the profitability is primarily on account of lower procurement cost of maize, improved realisation from by-products, and ongoing cost optimisation measures.
- IMIL sales volume declined marginally primarily due to revision in Uttar Pradesh Excise quota allocation policy.

Domestic Industry Scenario

- Blending % achieved for Ethanol Supply Year (ESY) 2025-26 till June 2026 (Nov-Jun) is 20.0% with the procurement of 717 crores litres.
- Grain-based ethanol continues to significantly outperform sugar-based ethanol, in allocation and supply. It constitutes 66.9% of total supply in ESY 2025-26 till June 2026.
- For ESY 2025-26 (Cycle 1), OMCs[2] have secured around 1,048 crore litres of ethanol, wherein grain-based ethanol forms 72.5% of the total allocation.
- The Commission for Agricultural Costs and Prices has already recommended to the Government that the prices of ethanol produced from sugarcane-based feedstocks (B-heavy molasses, sugarcane juice/syrup) be suitably revised, in view of increase in FRP of sugarcane.
- In view of rising crude oil prices, to conserve foreign exchange and to ensure fuel security, various plans / policy decisions are being evaluated to increase application area for ethanol and to effectively utilise the existing production capacity in the country:
  - An Inter-ministerial group along with NITI Aayog is working on roadmap for "Beyond E-20".
  - The Government is also exploring introduction of ethanol-based cooking stoves to address LPG shortages, while studies are underway regarding safety and supply chain.
  - Aviation Turbine Fuel (ATF) has been redefined to include synthetic hydrocarbons, enabling sustainable aviation fuel (SAF) integration which includes Ethanol to Jet (ETJ) Pathway. The Government has mandated a target of SAF blended aviation fuel for international flights of 1% by 2027, escalating to 2% by 2028 and 5% by 2030.
- In line with Government's plans toward widening the usage of ethanol to conserve forex reserve and ensure fuel security, various initiatives are taken by the industry players such as:
  - Launch of first Flex-Fuel Vehicle (Wagon-R) by Maruti Suzuki on June 04, 2026. It will run on E25/E85 fuel (any combination).
  - Hero has launched its Flex-Fuel motorcycle on June 04, 2026, which can operate upto E85 fuel.
  - OMCs are enhancing the number of outlets selling E85 across the country.

[2] OMCs: Oil Marketing Companies

Water Business

Water Business Group (WBG) of Triveni is one of India's leading businesses today in the market offering complete range of Water & Wastewater solutions, through innovative technologies and the latest equipment range. The business has strong management and innovation skills in handling EPC projects of varying complexities up to large scale across sectors and regions. It provides turnkey execution and Operations & Maintenance (O&M) of water and wastewater treatment facilities for both the municipal and industrial sectors. The business has engineering roots and constantly invests in new technologies to ensure quality with faster deliveries at an optimised cost for its products & services. The business has carried out successful execution of more than 100 projects of varying magnitude and complexities across municipal and industrial sectors with quality and commitment to timely delivery. Cost Management & Efficiencies are in business' DNA which helps it to maintain a prominent position in this segment.

Performance (Consolidated)

	Q1 FY27	Q1 FY26	Change %
Revenue (₹ crores)	43	54	-21.3%
PBIT (₹ crores)	2	11	-86.1%
Orders Received (₹ crores)	9	5	60.4%
Closing Order Book (₹ crores)*	1,472	1,552	-5.2%

* *including long duration orders for Operations & Maintenance (O&M)*

- The above results are based on consolidated results, including wholly owned SPVs executing (i) Mathura PPP/HAM[3] Project awarded by UP Jal Nigam, funded by National Mission of Clean Ganga (NMCG) under Namami Gange Programme and (ii) Pali ZLD Pvt. Ltd.
- The decline in revenue during Q1 FY27 is due to slow execution of Prayagraj and Vadodara EPC jobs.
- Decline in profitability is primarily on account of revenue degrowth. Further, PBIT for Q1 FY26 includes a gain ₹ 8 crores on account of GST on interest pertaining to earlier period(s) in respect of Mathura PPP/HAM.
- The outstanding order book as on Juen 30, 2026 stood at ₹ 1,472 crores that includes ₹ 1,065 crores towards O&M contracts for extended duration.

Outlook

- There is a visibility of large number of enquiries in the sector which are being pursued.
- We participated in two bids during the quarter, valuing more than ₹ 300 crores, and expect to win being the lowest one.
- Stricter enforcement of ZLD norms and introduction of the Liquid Discharge Management Rules 2025 are accelerating industrial demand. New opportunities are emerging in recycle, reuse and Zero Liquid Discharge

[3] PPP/HAM: Public-Private Partnership/ Hybrid Annuity Model

business. Further, the sector has strong upside on account of significant gap between demand and current availability of water & wastewater treatment plants.

- The Company is also evaluating various international opportunities in the sector.

Annexure: About Triveni Engineering & Industries Limited

Triveni Engineering & Industries Limited (TEIL) is a diversified industrial conglomerate having core competencies in the areas of sugar, alcohol and water. The Company holds the position of one of India's largest integrated sugar manufacturers and one of the largest ethanol manufacturers, while making significant contributions in Water & Wastewater treatment solutions. TEIL currently has eight sugar mills in operation at Khatauli, Deoband, Sabitgarh, Shamli (all in western Uttar Pradesh), Chandanpur, Rani Nangal and Milak Narayanpur (all in central Uttar Pradesh) and Ramkola (eastern Uttar Pradesh). The Water & Wastewater treatment business is located at Noida. The Company currently operates 6 co-generation power plants located across five sugar units, with 104.5 MW grid connected co-generation capacity.

The Company has state-of-the-art distilleries spread across Muzaffarnagar (MZN) – 2 facilities, Sabitgarh (SBT), Milak Narayanpur (MNP) and Rani Nangal (RNG) in Uttar Pradesh. These facilities have the capability to produce Ethanol, Extra Neutral Alcohol (ENA), Rectified Spirit (RS) and Denatured Spirit (SDS). The Company utilises a mix of sugarcane-based feedstocks as well as grain. Distillers Dried Grain Solubles (DDGS), a co-product produced on grain operations, is also sold to premium Institutions and has been well accepted in the market. The Company also manufactures Indian Made Indian Liquor (IMIL) and Indian Made Foreign Liquor (IMFL).

The Company produces premium quality multi-grade crystal sugar, raw (as per the market/export requirements), refined and pharmaceutical-grade sugar. Seven sugar units are FSSC 22000 certified. The sugar is supplied not only to household consumers but also to bulk consumers. The Company has supply chain relationship with leading multinational beverage, food & FMCG companies, pharmaceutical companies and leading confectionery producers.

The Company provides complete and sustainable water technology solutions across the water usage segments. Advanced Solutions offered for total water management include turnkey / EPC, customer care, operations and maintenance, life cycle models such as Design, Build Own & Operate (DBOO), Design, Build Own Operate and Transfer (DBOOT), BOOT, equipment supply for unit processes like screening, grit separation, clarification and sludge handling. The Customer Care Division offers value-added services for operation management and performance optimisation. The quality service offerings are tailored to customers' requirements, which in many cases form an integral part of the main contract - operations and maintenance, annual maintenance contracts, product & process audit, health check-up and overhauling, pilot experiments, refreshment, upgradation and automation of existing plants, spares and service consumables and chemicals and on-site training and assistance.

Triveni Brands is the FMCG Division of the Company which currently constitutes Shagun Sugar, Triveni Sugar and the Private Label Business. The mission of this division is to create innovative and high-quality products that delight customers. Our products have a strong omni-channel strategy, and we are committed to growing in a sustainable manner while keeping customers at the very center.

As a result of a Scheme of Arrangement, the Company's steam turbine division was demerged into one of its wholly owned subsidiaries, Triveni Turbine Limited (TTL), and was listed on the NSE and BSE in 2011. The Company owned 21.85% of TTL's equity, until September 21, 2022 when the entire stake was divested with net proceeds of ₹ 1,593 crore.

On March 11, 2024, the Company acquired 25.43% equity stake in Sir Shadi Lal Enterprises Limited, (SSEL), followed by further acquisition of additional 36.34% stake on June 20, 2024. Consequently, SSEL became a subsidiary of the Company with effect from June 20, 2024.

Further, by virtue of the Composite Scheme of Arrangement becoming effective on May 19, 2026, SSEL was amalgamated into TEIL w.e.f. April 01, 2025 and the Power Transmission Business demerged and vested in Triveni Power Transmission Limited (TPTL) w.e.f. April 01, 2026.

For further information on the Company, its products and services please visit www.trivenigroup.com

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Note:
Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Triveni Engineering & Industries Ltd. will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

TRIVENI ENGINEERING & INDUSTRIES LIMITED

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CIN : L15421UP1932PLC022174

Statement of Standalone Unaudited Financial Results for the Quarter ended June 30, 2026

(₹ in crores, except per share data)

Particulars	3 Months ended			Year ended
	30/Jun/2026 (Unaudited)	31/Mar/2026 (Audited) (refer note 4)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
1 Revenue from operations	1949.91	1733.89	1903.95	7281.59
2 Other income	6.39	7.43	10.60	53.54
Total income	**1956.30**	**1741.32**	**1914.55**	7335.13
3 Expenses				
(a) Cost of materials consumed	341.79	2089.71	576.23	4569.15
(b) Purchases of stock-in-trade	3.83	8.02	5.66	24.67
(c) Changes in inventories of finished goods, stock-in-trade and work-in-progress	948.48	(1214.71)	681.24	(110.05)
(d) Excise duty on sale of goods	369.62	325.67	356.24	1330.36
(e) Employee benefits expense	96.47	119.74	99.21	428.62
(f) Finance costs	30.67	26.56	36.15	93.08
(g) Depreciation and amortisation expense	31.26	31.26	30.82	124.67
(h) Other expenses	136.52	167.76	148.02	628.60
Total expenses	**1958.64**	**1554.01**	**1933.57**	**7089.10**
4 Profit/(loss) from continuing operations before exceptional items and tax	**(2.34)**	**187.31**	**(19.02)**	**246.03**
5 Exceptional items (net) from of continuing operations - income/(expense)	-	8.72	-	(11.01)
6 Profit/(loss) from continuing operations before tax	**(2.34)**	**196.03**	**(19.02)**	**235.02**
7 Tax expense				
(a) Current tax	-	(9.12)	(2.76)	8.52
(b) Deferred tax	(0.62)	60.85	(1.95)	52.88
Total tax expense	**(0.62)**	**51.73**	**(4.71)**	**61.40**
8 Profit/(loss) from continuing operations after tax	**(1.72)**	**144.30**	**(14.31)**	**173.62**
9 Profit/(loss) from discontinued operations	-	33.11	11.59	118.02
10 Exceptional items (net) from discontinued operations - income/(expense)	-	(0.38)	-	(3.05)
11 Tax expense of discontinued operations	-	9.64	2.87	30.03
12 Profit/(loss) from discontinued operations (after tax)	**-**	**23.09**	**8.72**	**84.94**
13 Profit/(loss) for the period	**(1.72)**	**167.39**	**(5.59)**	**258.56**
14 Other comprehensive income from continuing operations				
(a) Items that will not be reclassified to profit or loss	-	4.77	0.30	5.50
(b) Income tax relating to items that will not be reclassified to profit or loss	-	1.20	0.08	1.38
(c) Items that will be reclassified to profit or loss	0.37	(1.98)	0.39	(2.45)
(d) Income tax relating to items that will be reclassified to profit or loss	0.09	(0.49)	0.10	(0.61)
	0.28	**2.08**	**0.51**	**2.28**
Other comprehensive income from discontinued operations				
(a) Items that will be reclassified to profit or loss	-	(0.22)	0.06	(0.30)
(b) Income tax relating to items that will be reclassified to profit or loss	-	(0.06)	0.02	(0.08)
	-	**(0.16)**	**0.04**	**(0.22)**
Other comprehensive income for the period, net of tax	**0.28**	**1.92**	**0.55**	**2.06**
15 Total comprehensive income for the period	**(1.44)**	**169.31**	**(5.04)**	**260.62**
16 Paid up equity share capital (face value ₹ 1/-)	22.04	21.89	21.89	21.89
17 Other equity				3298.55
18 Earnings/(loss) per share of ₹ 1/- each for continuing operations (not annualised)				
(a) Basic (in ₹)	(0.08)	6.55	(0.65)	7.88
(b) Diluted (in ₹)	(0.08)	6.55	(0.65)	7.88
19 Earnings/(loss) per share of ₹ 1/- each for discontinued operations (not annualised)				
(a) Basic (in ₹)	-	1.05	0.40	3.85
(b) Diluted (in ₹)	-	1.05	0.40	3.85
20 Earnings/(loss) per share of ₹ 1/- each for continuing and discontinued operations (not annualised)				
(a) Basic (in ₹)	(0.08)	7.60	(0.25)	11.73
(b) Diluted (in ₹)	(0.08)	7.60	(0.25)	11.73

See accompanying notes to the standalone financial results

Triveni Engineering & Industries Limited ★ Noida

TRIVENI ENGINEERING & INDUSTRIES LIMITED

Standalone Unaudited Segment wise Revenue, Results, Assets and Liabilities for the Quarter ended June 30, 2026

(₹ in crores)

Particulars	3 Months ended			Year ended
	30/Jun/2026 (Unaudited)	31/Mar/2026 (Audited) (refer note 4)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
1 Segment Revenue				
(a) **Sugar & Allied Businesses**				
Sugar	1234.68	1051.66	1169.57	4476.60
Distillery	742.78	658.29	784.35	2882.79
	1977.46	**1709.95**	**1953.92**	**7359.39**
(b) **Engineering Business**				
Water	42.51	98.41	54.06	268.14
	42.51	**98.41**	**54.06**	**268.14**
(c) **Others**	**55.58**	**54.05**	**53.81**	**219.00**
Total Segment revenue	**2075.55**	**1862.41**	**2061.79**	**7846.53**
Less : Inter segment revenue	125.64	128.52	157.84	564.94
Total Revenue from operations	**1949.91**	**1733.89**	**1903.95**	**7281.59**
2 Segment Results				
(a) **Sugar & Allied Businesses**				
Sugar	13.78	189.41	7.58	271.96
Distillery	30.55	37.49	23.10	119.34
	44.33	**226.90**	**30.68**	**391.30**
(b) **Engineering Business**				
Water	1.70	14.60	2.73	23.29
	1.70	**14.60**	**2.73**	**23.29**
(c) **Others**	**0.02**	**(0.27)**	**0.06**	**0.07**
Total Segment results	**46.05**	**241.23**	**33.47**	**414.66**
Less :				
(i) Finance costs	30.67	26.56	36.15	93.08
(ii) Exceptional items (net) - (income)/expense	-	(8.72)	-	11.01
(iii) Other unallocable expenditure net of unallocable income	17.72	27.36	16.34	75.55
Total Profit/(loss) from continuing operations before tax	**(2.34)**	**196.03**	**(19.02)**	**235.02**
3 Segment Assets				
(a) **Sugar & Allied Businesses**				
Sugar	2704.68	3740.46	3050.85	3740.46
Distillery	1467.50	1517.26	1418.38	1517.26
	4172.18	**5257.72**	**4469.23**	**5257.72**
(b) **Engineering Business**				
Water	393.65	409.93	440.10	409.93
	393.65	**409.93**	**440.10**	**409.93**
(c) **Others**	**12.89**	**10.53**	**12.20**	**10.53**
Total Segment assets	**4578.72**	**5678.18**	**4921.53**	**5678.18**
Add : Discontinued operations	-	572.27	403.33	572.27
Add : Unallocable assets	318.42	173.29	236.50	173.29
Total Assets	**4897.14**	**6423.74**	**5561.36**	**6423.74**
4 Segment Liabilities				
(a) **Sugar & Allied Businesses**				
Sugar	143.13	409.80	221.89	409.80
Distillery	126.07	96.47	133.54	96.47
	269.20	**506.27**	**355.43**	**506.27**
(b) **Engineering Business**				
Water	135.10	174.21	141.72	174.21
	135.10	**174.21**	**141.72**	**174.21**
(c) **Others**	**2.16**	**2.13**	**1.60**	**2.13**
Total Segment liabilities	**406.46**	**682.61**	**498.75**	**682.61**
Add : Discontinued operations	-	127.25	125.48	127.25
Add : Unallocable liabilities	1483.66	2293.44	1794.78	2293.44
Total Liabilities	**1890.12**	**3103.30**	**2419.01**	**3103.30**

Triveni Engineering & Industries Limited ★ Noida

TRIVENI ENGINEERING & INDUSTRIES LIMITED

Notes to the Standalone Unaudited Financial Results for the Quarter ended June 30, 2026

1. The above financial results have been prepared in accordance with the principles and procedures of the Indian Accounting Standards ('Ind AS') notified under section 133 of the Companies Act, 2013, Companies (Indian Accounting Standards) Rules, 2015 (as amended) and relevant guidelines issued by the Securities and Exchange Board of India (SEBI).

2. In view of the seasonality of the Sugar Business, the performance results may vary from quarter to quarter.

3. The Hon'ble National Company Law Tribunal, Allahabad Bench ('Hon'ble NCLT') vide its orders dated May 7, 2026 and May 18, 2026 has approved the Composite Scheme of Arrangement ('the Scheme') amongst Triveni Engineering & Industries Limited ('TEIL/the Company'), Sir Shadi Lal Enterprises Limited ('SSEL') and Triveni Power Transmission Limited ('TPTL'). Certified copies of Hon'ble NCLT's orders were filed with the Registrar of Companies on May 19, 2026 ('Effective date'). In accordance with the Scheme:

   (i) SSEL stands amalgamated with TEIL w.e.f. the amalgamation appointed date of April 1, 2025 and accordingly, accounted for in the quarter ended March 31, 2026. The figures for the comparative quarter ended June 30, 2025 have been restated to reflect the effect of amalgamation. Further, during the quarter, the Company has issued 1465048 equity shares of ₹ 1 each to the eligible shareholders of SSEL in consideration of the amalgamation; and

   (ii) Power Transmission Business undertaking (PTB undertaking) of TEIL has been demerged and vested in TPTL as a going concern, w.e.f. the demerger appointed date of April 1, 2026, as approved by Hon'ble NCLT.

      (a) As a consideration for the demerger, 73454338 equity shares of face value of ₹ 2 each have been issued by TPTL to the shareholders of the Company as on the record date i.e., July 22, 2026, in the fair equity share entitlement ratio of 1 equity share of face value of ₹ 2 each of TPTL for every 3 equity shares of face value of ₹ 1 each of the Company, thereby reducing Company's shareholding in TPTL to 29.88%. Consequently, TPTL stands converted from a wholly-owned subsidiary to an associate of the Company.

      (b) As at the demerger appointed date of 1 April 2026, the Company has accounted for the demerger in accordance with the accounting treatment specified in the Scheme whereby: (i) the carrying values of assets (net of liabilities and specific reserves) pertaining to PTB undertaking of ₹ 445.28 crores have been derecognised and transferred to TPTL; (ii) ₹ 133.05 crores has been added to the carrying value of investment held by the Company in TPTL being the net carrying values of derecognised assets (net of liabilities and specific reserves) proportionate to the continued holding of the Company in TPTL; and (iii) the difference, between (i) and (ii) amounting to ₹ 312.23 crores has been adjusted against other equity.

      (c) Accordingly, the operations of PTB undertaking are not included in the financial results for the current quarter ended June 30, 2026 and in terms of the requirements of Ind AS 105 'Non-current Assets Held for Sale and Discontinued Operations' and Schedule III to the Companies Act, 2013, such operations of comparative periods have been classified as 'Discontinued operations' in the financial results.

4. The figures of the quarter ended March 31, 2026 are the balancing figures between the audited figures in respect of the full financial year and the published unaudited year to date figures till the third quarter of the financial year, which were subjected to a limited review by the Statutory Auditors of the Company.

5. The figures of the previous period under various heads have been regrouped to the extent necessary.

6. The above unaudited standalone financial results of the Company for the quarter ended June 30, 2026 have been reviewed and recommended for adoption by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on July 29, 2026. The Statutory Auditors have carried out a limited review of the above financial results.

For Triveni Engineering & Industries Limited

Triveni Engineering & Industries Limited ★ Noida

Place : Noida
Date : July 29, 2026

Dhruv M. Sawhney
Chairman & Managing Director

TRIVENI ENGINEERING & INDUSTRIES LIMITED

Regd. Office : A-44, Hosiery Complex, Phase-II Extension, Noida, Uttar Pradesh - 201 305
Corp. Office : 8th Floor, Express Trade Towers, 15-16, Sector-16A, Noida, Uttar Pradesh - 201 301
CIN : L15421UP1932PLC022174

Statement of Consolidated Unaudited Financial Results for the Quarter ended June 30, 2026

(₹ in crores, except per share data)

Particulars	3 Months ended			Year ended
	30/Jun/2026 (Unaudited)	31/Mar/2026 (Audited) (refer note 5)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
1 Revenue from operations	1950.14	1733.85	1904.17	7281.96
2 Other income	10.44	10.85	23.10	77.13
Total income	**1960.58**	**1744.70**	**1927.27**	**7359.09**
3 Expenses				
(a) Cost of materials consumed	341.79	2089.72	576.23	4569.15
(b) Purchases of stock-in-trade	3.83	8.02	5.66	24.67
(c) Changes in inventories of finished goods, stock-in-trade and work-in-progress	948.48	(1214.72)	681.24	(110.05)
(d) Excise duty on sale of goods	369.62	325.67	356.24	1330.36
(e) Employee benefits expense	96.54	119.81	99.28	428.89
(f) Finance costs	31.92	27.83	37.89	99.28
(g) Depreciation and amortisation expense	31.23	31.25	30.82	124.65
(h) Other expenses	136.83	168.93	148.54	630.68
Total expenses	**1960.24**	**1556.51**	**1935.90**	**7097.63**
4 Profit/(loss) from continuing operations before share of profit/(loss) of associate and joint venture, exceptional items and tax	**0.34**	**188.19**	**(8.63)**	**261.46**
5 Share of profit/(loss) of associate and joint venture	4.34	(0.30)	(0.10)	(1.28)
6 Profit/(loss) from continuing operations before exceptional items and tax	**4.68**	**187.89**	**(8.73)**	**260.18**
7 Exceptional items (net) from of continuing operations - income/(expense)	-	8.72	-	(11.01)
8 Profit/(loss) from continuing operations before tax	**4.68**	**196.61**	**(8.73)**	**249.17**
9 Tax expense				
(a) Current tax	0.53	(8.63)	(0.20)	12.77
(b) Deferred tax	0.50	60.88	(1.91)	52.63
Total tax expense	**1.03**	**52.25**	**(2.11)**	**65.40**
10 Profit/(loss) from continuing operations after tax	**3.65**	**144.36**	**(6.62)**	**183.77**
11 Profit/(loss) from discontinued operations	-	33.11	11.59	118.02
12 Exceptional items (net) from discontinued operations - income/(expense)	-	(0.38)	-	(3.05)
13 Tax expense of discontinued operations	-	9.64	2.87	30.03
14 Profit/(loss) from discontinued operations (after tax)	**-**	**23.09**	**8.72**	**84.94**
15 Profit/(loss) for the period	**3.65**	**167.45**	**2.10**	**268.71**
Profit/(loss) for the period attributable to :				
(a) Owners of the Company	3.65	167.45	2.10	268.71
(b) Non-controlling interests	-	-	-	-
16 Other comprehensive income from continuing operations				
(a) Items that will not be reclassified to profit or loss	-	4.77	0.30	5.50
(b) Income tax relating to items that will not be reclassified to profit or loss	-	1.20	0.08	1.38
(c) Items that will be reclassified to profit or loss	0.46	(1.98)	0.39	(2.45)
(d) Income tax relating to items that will be reclassified to profit or loss	0.12	(0.49)	0.10	(0.61)
	0.34	**2.08**	**0.51**	**2.28**
Other comprehensive income from discontinued operations				
(a) Items that will be reclassified to profit or loss	-	(0.22)	0.06	(0.30)
(b) Income tax relating to items that will be reclassified to profit or loss	-	(0.06)	0.02	(0.08)
	-	**(0.16)**	**0.04**	**(0.22)**
Other comprehensive income for the period, net of tax	**0.34**	**1.92**	**0.55**	**2.06**
Other comprehensive income for the period, net of tax attributable to:				
(a) Owners of the Company	0.34	1.92	0.55	2.06
(b) Non-controlling interests	-	-	-	-
17 Total comprehensive income for the period	**3.99**	**169.37**	**2.65**	**270.77**
Total comprehensive income for the period attributable to:				
(a) Owners of the Company	3.99	169.37	2.65	270.77
(b) Non-controlling interests	-	-	-	-
18 Paid up equity share capital (face value ₹ 1/-)	22.04	21.89	21.89	21.89
19 Other equity				3320.94
20 Earnings/(loss) per share of ₹ 1/- each for continuing operations (not annualised)				
(a) Basic (in ₹)	0.17	6.55	(0.30)	8.34
(b) Diluted (in ₹)	0.17	6.55	(0.30)	8.34
21 Earnings/(loss) per share of ₹ 1/- each for discontinued operations (not annualised)				
(a) Basic (in ₹)	-	1.05	0.40	3.85
(b) Diluted (in ₹)	-	1.05	0.40	3.85
22 Earnings/(loss) per share of ₹ 1/- each for continuing and discontinued operations (not annualised)				
(a) Basic (in ₹)	0.17	7.60	0.10	12.19
(b) Diluted (in ₹)	0.17	7.60	0.10	12.19

See accompanying notes to the consolidated financial results

Triveni Engineering & Industries Limited ★ Noida

TRIVENI ENGINEERING & INDUSTRIES LIMITED

Consolidated Unaudited Segment wise Revenue, Results, Assets and Liabilities for the Quarter ended June 30, 2026

(₹ in crores)

Particulars	3 Months ended			Year ended
	30/Jun/2026 (Unaudited)	31/Mar/2026 (Audited) (refer note 5)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
1 Segment Revenue				
(a) Sugar & Allied Businesses				
Sugar	1234.68	1051.66	1169.57	4476.60
Distillery	742.78	658.29	784.35	2882.79
	1977.46	**1709.95**	**1953.92**	**7359.39**
(b) Engineering Business				
Water	42.74	98.37	54.29	268.51
	42.74	**98.37**	**54.29**	**268.51**
(c) Others	**55.58**	**54.05**	**53.81**	**219.00**
Total Segment revenue	**2075.78**	**1862.37**	**2062.02**	**7846.90**
Less : Inter segment revenue	125.64	128.52	157.85	564.94
Total Revenue from operations	**1950.14**	**1733.85**	**1904.17**	**7281.96**
2 Segment Results				
(a) Sugar & Allied Businesses				
Sugar	13.78	189.41	7.58	271.96
Distillery	30.55	37.49	23.10	119.34
	44.33	**226.90**	**30.68**	**391.30**
(b) Engineering Business				
Water	1.53	14.26	10.97	30.99
	1.53	**14.26**	**10.97**	**30.99**
(c) Others	**0.02**	**(0.27)**	**0.06**	**0.07**
Total Segment results	**45.88**	**240.89**	**41.71**	**422.36**
Less :				
(i) Finance costs	31.92	27.83	37.89	99.28
(ii) Exceptional items (net) - (income)/expense	-	(8.72)	-	11.01
(iii) Share of (profit)/loss of associate and joint venture	(4.34)	0.30	0.10	1.28
(iv) Other unallocable expenditure net of unallocable income	13.62	24.87	12.45	61.62
Total Profit/(loss) from continuing operations before tax	**4.68**	**196.61**	**(8.73)**	**249.17**
3 Segment Assets				
(a) Sugar & Allied Businesses				
Sugar	2704.68	3740.46	3050.85	3740.46
Distillery	1467.50	1517.26	1418.38	1517.26
	4172.18	**5257.72**	**4469.23**	**5257.72**
(b) Engineering Business				
Water	554.56	573.39	617.75	573.39
	554.56	**573.39**	**617.75**	**573.39**
(c) Others	**12.89**	**10.53**	**12.20**	**10.53**
Total Segment assets	**4739.63**	**5841.64**	**5099.18**	**5841.64**
Add : Discontinued operations	-	572.27	403.33	572.27
Add : Unallocable assets	258.17	107.28	168.50	107.28
Total Assets	**4997.80**	**6521.19**	**5671.01**	**6521.19**
4 Segment Liabilities				
(a) Sugar & Allied Businesses				
Sugar	143.13	409.80	221.89	409.80
Distillery	126.07	96.47	133.54	96.47
	269.20	**506.27**	**355.43**	**506.27**
(b) Engineering Business				
Water	147.40	187.08	155.26	187.08
	147.40	**187.08**	**155.26**	**187.08**
(c) Others	**2.16**	**2.13**	**1.60**	**2.13**
Total Segment liabilities	**418.76**	**695.48**	**512.29**	**695.48**
Add : Discontinued operations	-	127.25	125.48	127.25
Add : Unallocable liabilities	1544.18	2355.63	1870.97	2355.63
Total Liabilities	**1962.94**	**3178.36**	**2508.74**	**3178.36**

Triveni Engineering & Industries Limited ★ Noida

TRIVENI ENGINEERING & INDUSTRIES LIMITED

Notes to the Consolidated Unaudited Financial Results for the Quarter ended June 30, 2026

1. The above financial results have been prepared in accordance with the principles and procedures of the Indian Accounting Standards ('Ind AS') notified under section 133 of the Companies Act, 2013, Companies (Indian Accounting Standards) Rules, 2015 (as amended) and relevant guidelines issued by the Securities and Exchange Board of India (SEBI).

2. In view of the seasonality of the Sugar Business, the performance results may vary from quarter to quarter.

3. The Hon'ble National Company Law Tribunal, Allahabad Bench ('Hon'ble NCLT') vide its orders dated May 7, 2026 and May 18, 2026 has approved the Composite Scheme of Arrangement ('the Scheme') amongst Triveni Engineering & Industries Limited ('TEIL/the Company'), Sir Shadi Lal Enterprises Limited ('SSEL') and Triveni Power Transmission Limited ('TPTL'). Certified copies of Hon'ble NCLT's orders were filed with the Registrar of Companies on May 19, 2026 ('Effective date'). In accordance with the Scheme:

   (i) SSEL stands amalgamated with TEIL w.e.f. the amalgamation appointed date of April 1, 2025 and accordingly, accounted for in the quarter ended March 31, 2026. The figures for the comparative quarter ended June 30, 2025 have been restated to reflect the effect of amalgamation. Further, during the quarter, the Company has issued 1465048 equity shares of ₹ 1 each to the eligible shareholders of SSEL in consideration of the amalgamation; and

   (ii) Power Transmission Business undertaking (PTB undertaking) of TEIL has been demerged and vested in TPTL as a going concern, w.e.f. the demerger appointed date of April 1, 2026, as approved by Hon'ble NCLT.

      (a) As a consideration for the demerger, 73454338 equity shares of face value of ₹ 2 each have been issued by TPTL to the shareholders of the Company as on the record date i.e., July 22, 2026, in the fair equity share entitlement ratio of 1 equity share of face value of ₹ 2 each of TPTL for every 3 equity shares of face value of ₹ 1 each of the Company, thereby reducing Company's shareholding in TPTL to 29.88%. Consequently, TPTL stands converted from a wholly-owned subsidiary to an associate of the Company.

      (b) As at the demerger appointed date of 1 April 2026, the Company has accounted for the demerger in accordance with the accounting treatment specified in the Scheme whereby: (i) the carrying values of assets (net of liabilities and specific reserves) pertaining to PTB undertaking of ₹ 445.28 crores have been derecognised and transferred to TPTL; (ii) ₹ 133.05 crores has been added to the carrying value of investment held by the Company in TPTL being the net carrying values of derecognised assets (net of liabilities and specific reserves) proportionate to the continued holding of the Company in TPTL; and (iii) the difference, between (i) and (ii) amounting to ₹ 312.23 crores has been adjusted against other equity.

      (c) Consequent to transfer of PTB undertaking to TPTL and TPTL becoming an associate of the Company w.e.f. April 1, 2026, the Group has considered its share in TPTL's results under the equity method of accounting. In terms of the requirements of Ind AS 105 'Non-current Assets Held for Sale and Discontinued Operations' and Schedule III to the Companies Act, 2013, operations of PTB undertaking of comparative periods have been classified as 'Discontinued operations' in the financial results.

Triveni Engineering & Industries Limited ★ Noida

4. The standalone unaudited financial results of the Company are available on the Company's website (www.trivenigroup.com), website of BSE (www.bseindia.com) and NSE (www.nseindia.com). Summarised standalone financial performance of the Company is as under:

(₹ in crores)

Particulars	3 Months ended			Year ended
	30/Jun/2026 (Unaudited)	31/Mar/2026 (Audited) (refer note 5)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
Income from operations	1949.91	1733.89	1903.95	7281.59
Profit/(loss) from continuing operations before tax (after exceptional items)	(2.34)	196.03	(19.02)	235.02
Profit/(loss) from continuing operations after tax (after exceptional items)	(1.72)	144.30	(14.31)	173.62
Total comprehensive income	(1.44)	169.31	(5.04)	260.62

5. The figures of the quarter ended March 31, 2026 are the balancing figures between the audited figures in respect of the full financial year and the published unaudited year to date figures till the third quarter of the financial year, which were subjected to a limited review by the Statutory Auditors of the Company.

6. The figures of the previous period under various heads have been regrouped to the extent necessary.

7. The above unaudited consolidated financial results of the Company for the quarter ended June 30, 2026 have been reviewed and recommended for adoption by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on July 29, 2026. The Statutory Auditors have carried out a limited review of the above financial results.

For Triveni Engineering & Industries Limited

Triveni Engineering & Industries Limited ★ Noida

Dhruv M. Sawhney
Chairman & Managing Director

Place : Noida
Date : July 29, 2026

TRIVENI ENGINEERING & INDUSTRIES LIMITED

Regd. Office : A-44, Hosiery Complex, Phase-II Extension, Noida, Uttar Pradesh - 201 305
Corp. Office : 8th Floor, Express Trade Towers, 15-16, Sector-16A, Noida, Uttar Pradesh - 201 301
Website : www.trivenigroup.com
CIN : L15421UP1932PLC022174

Statement of Consolidated Unaudited Financial Results for the Quarter ended June 30, 2026

(₹ in crores, except per share data)

Particulars	3 Months ended		Year ended
	30/Jun/2026 (Unaudited)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
Total Income from operations	1950.14	1904.17	7281.96
Net Profit/(loss) for the period from continuing operations (before tax and exceptional items)	4.68	(8.73)	260.18
Net Profit/(loss) for the period from continuing operations before tax (after exceptional items)	4.68	(8.73)	249.17
Net Profit/(loss) for the period from continuing operations after tax (after exceptional items)	3.65	(6.62)	183.77
Net Profit/(loss) for the period from discontinued operations (before tax and exceptional items)	-	11.59	118.02
Net Profit/(loss) for the period from discontinued operations before tax (after exceptional items)	-	11.59	114.97
Net Profit/(loss) for the period from discontinued operations after tax (after exceptional items)	-	8.72	84.94
Total comprehensive income for the period [Comprising Profit/(loss) for the period (after tax) and other comprehensive income (after tax)]	3.99	2.65	270.77
Equity share capital	22.04	21.89	21.89
Other equity			3320.94
Earnings/ (loss) per share of ₹ 1/- each for continuing operations (not annualised)			
(a) Basic (in ₹)	0.17	(0.30)	8.34
(b) Diluted (in ₹)	0.17	(0.30)	8.34
Earnings/(loss) per share of ₹ 1/- each for discontinued operations (not annualised)			
(a) Basic (in ₹)	-	0.40	3.85
(b) Diluted (in ₹)	-	0.40	3.85
Earnings/(loss) per share of ₹ 1/- each for continuing and discontinued operations (not annualised)			
(a) Basic (in ₹)	0.17	0.10	12.19
(b) Diluted (in ₹)	0.17	0.10	12.19

Notes :

1. Summarised Standalone Unaudited Financial Performance of the Company is as under :

(₹ in crores)

Particulars	3 Months ended		Year ended
	30/Jun/2026 (Unaudited)	30/Jun/2025 (Unaudited)	31/Mar/2026 (Audited)
Total Income from operations	1949.91	1903.95	7281.59
Profit/ (loss) from continuing operations before tax (after exceptional items)	(2.34)	(19.02)	235.02
Profit/ (loss) from continuing operations after tax (after exceptional items)	(1.72)	(14.31)	173.62
Total comprehensive income	(1.44)	(5.04)	260.62

2. The Hon'ble National Company Law Tribunal, Allahabad Bench ('Hon'ble NCLT') vide its orders dated May 7, 2026 and May 18, 2026 has approved the Composite Scheme of Arrangement ('the Scheme') amongst Triveni Engineering & Industries Limited ('TEIL/the Company'), Sir Shadi Lal Enterprises Limited ('SSEL') and Triveni Power Transmission Limited ('TPTL'). Certified copies of Hon'ble NCLT's orders were filed with the Registrar of Companies on May 19, 2026 ('Effective date'). In accordance with the Scheme:
   (a) SSEL stands amalgamated with TEIL w.e.f. the amalgamation appointed date of April 1, 2025 and accordingly, accounted for in the quarter ended March 31, 2026. The figures for the comparative quarter ended June 30, 2025 have been restated to reflect the effect of amalgamation.

   (b) Power Transmission Business undertaking (PTB undertaking) of TEIL has been demerged and vested in TPTL as a going concern, w.e.f. the demerger appointed date of April 1, 2026, as approved by Hon'ble NCLT. Consequent to transfer of PTB undertaking to TPTL and TPTL becoming an associate of the Company w.e.f. April 1, 2026, the Group has considered its share in TPTL's results under the equity method of accounting. In terms of the requirements of Ind AS 105 'Non-current Assets Held for Sale and Discontinued Operations' and Schedule III to the Companies Act, 2013, operations of PTB undertaking of comparative periods have been classified as 'Discontinued operations' in the financial results.

3. The above is an extract of the detailed format of financial results for the quarter ended June 30, 2026 filed with the Stock Exchanges under Regulation 33 of the SEBI (LODR) Regulations, 2015. The full format of the financial results for the quarter ended June 30, 2026 are available on the websites of Stock Exchange(s) (www.bseindia.com and www.nseindia.com) and on the website of Company (www.trivenigroup.com).

For Triveni Engineering & Industries Limited

Triveni Engineering & Industries Limited
Noida

Place : Noida
Date : July 29, 2026

Dhruv M. Sawhney
Chairman & Managing Director

Triveni ENGINEERING & INDUSTRIES LTD.

INVESTOR PRESENTATION
Q1 FY 27

29 July 2026







CONTENTS

TRIVENI AT A GLANCE

LOCATIONS
20 world-class facilities including:
8 Sugar plants
5 Distillery facilities at four locations

~ ₹ 9,306 Crore
Market Capitalization

39.42%
Free Float

70,500
Tonnes per day Sugarcane crushing capacity

960 KLPD
Kilo Liter Per Day (KLPD) Alcohol/Distillery capacity

104.5
Mega Watt
Power Co-generation

>12,200+ MLD
Water & Wastewater treated through Triveni projects

Note:
Market Capitalization and Free Float as on June 30, 2026 for Triveni Engineering & Industries Ltd. (TEIL)

OUR STRENGTHS

Strong Leadership & Governance

Experienced management team with a proven track record of value creation across diverse sectors.

Robust corporate governance with a majority-independent board comprising members with diverse and distinguished backgrounds.

Market Leadership

A leading player in India's sugar industry with best-in-class infrastructure and integrated distilleries.

Operates in high-entry-barrier, long-gestation industries, ensuring durable competitive advantage.

Financial Strength & Resilience

Significantly strengthened balance sheet over the past five years, enhancing the Company's risk-return profile.

Demonstrated ability to incubate and scale businesses, reflecting strategic foresight and execution capability.

Stakeholder Trust & Ecosystem Integration

Strong, long-standing relationships with suppliers and customers, ensuring reliability, continuity, and mutual growth.

Established engagement with regulatory bodies, enabling smoother operations, compliance, and long-term stability.

Strategic Tailwinds & Growth Drivers

Well-positioned to benefit from rising rural prosperity and increasing Government focus on agriculture and rural development.

Import substitution opportunities in both ethanol (biofuel) and engineering segments, aligning with national priorities.

OUR BUSINESS-WISE OUTLOOK

SUGAR

- Domestic sugar fundamentals remain favourable, supported by the expected level of lower carry-forward inventories and uncertainty surrounding next season's production due to El-Nino, which is expected to support sugar prices in the near term.
- The industry continues to require a sustainable pricing framework to offset rising sugarcane costs and support long-term investments in productivity and ethanol integration.
- The Company remains focused on improving cane availability, enhancing recoveries, strengthening agronomic practices and driving operational efficiencies across its sugar operations.
- Global sugar markets are also witnessing a gradual tightening of supply-demand balances due to weather-related production risks in key producing regions.

ALCOHOL

- Having achieved the E20 blending milestone, the focus is now shifting towards further reduction of crude oil imports through "Beyond E20" roadmap and other measures like adoption of flex-fuel vehicles, sustainable aviation fuel and other emerging applications, which is expected to provide long-term growth opportunities for the ethanol industry.
- The Company will continue to focus on profitability enhancement through an optimal product mix, feedstock flexibility, operating efficiencies and improved by-product realisations.
- In potable alcohol, the focus remains on strengthening market presence, expanding distribution reach and improving profitability.

WATER

- Rising investments in water infrastructure, wastewater treatment, water reuse and Zero Liquid Discharge (ZLD) solutions continue to create significant opportunities across municipal and industrial segments.
- Supported by a healthy order book and strong bid pipeline, the Company is well positioned to benefit from emerging opportunities across EPC, PPP and O&M projects.
- The Company also continues to evaluate select international opportunities where qualification strengths and funding visibility provide attractive growth prospects.

ENVIRONTMENT, SOCIAL, GOVERNANCE (ESG) GUIDING PRINCIPLES

- Highest level of ethical and corporate governance standards, with stringent compliances
- Best-in-class sustainable processes and solutions across our operations and units
- Allocation of capital with focus on reducing carbon footprint and promoting energy efficiency
- Maintaining ecological balance while ensuring business excellence
- Harnessing co-products to become raw materials for other products, thus promoting circular economy
- Fostering community development and social empowerment


RESTRUCTURING

CORPORATE STRUCTURE SIMPLIFICATION – SCHEME APPROVED

On 10 December 2024 the Board of Directors of Triveni Engineering & Industries Limited (TEIL/Amalgamated Company/Demerged Company), **Sir Shadi Lal Enterprises Limited (SSEL/Amalgamating Company)** and **Triveni Power Transmission Ltd. (TPTL/ Resulting Company)** have approved a Composite Scheme of Arrangement (Scheme).

NCLT has approved the said Scheme vide its orders dated 07 May 2026 & 18 May 2026 and the Scheme has become effective from 19 May 2026 upon filing with ROC. Further steps necessary for implementing the Scheme (including corporate actions towards issue of shares) shall follow.

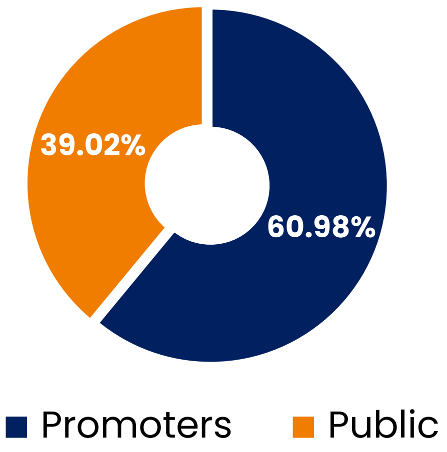
Amalgamation of Sir Shadi Lal Enterprises Limited (SSEL) with Triveni Engineering & Industries Limited (TEIL). SSEL is a subsidiary of TEIL, in which TEIL holds a 61.77% stake presently.	**COMPLETED**
Transfer and vesting of PTB Undertaking (as defined in the Scheme) of TEIL to Triveni Power Transmission Limited (TPTL). TPTL is a wholly-owned subsidiary of TEIL presently.	**IN ADVANCE PHASE**

Note: Please see Annexures for more details

EXISTING AND RESULTANT STRUCTURE OF ENTITIES: TEIL & SSEL

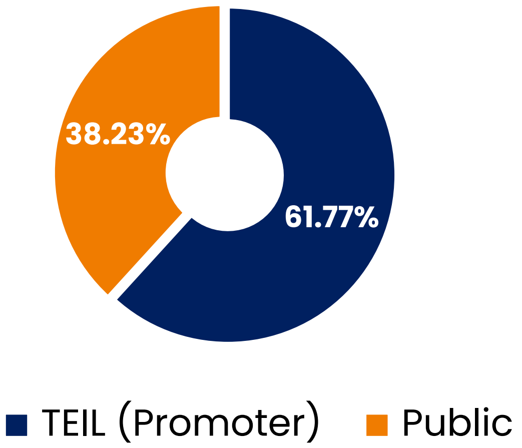
Before Amalgamation of SSEL with TEIL

Triveni ENGINEERING & INDUSTRIES LTD.



~21.89 cr shares of INR 1 each

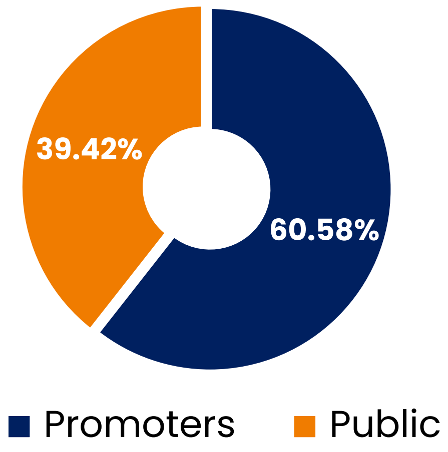
SIR SHADILAL ENTERPRISES LIMITED
A Triveni Company



~52.5 lakh shares of INR 10 each

After Amalgamation of SSEL with TEIL

Triveni ENGINEERING & INDUSTRIES LTD.



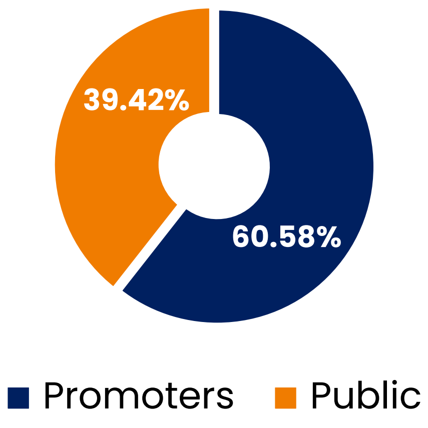
~22.04 cr shares of INR 1 each

- **Shareholding held by TEIL in SSEL (i.e. SSEL Promoter Shareholding) shall get cancelled pursuant to the Scheme**
- **SSEL shall stand dissolved without following the procedure of winding up, upon the Scheme becoming effective**

EXISTING AND RESULTANT STRUCTURE OF ENTITIES: TEIL & SSEL

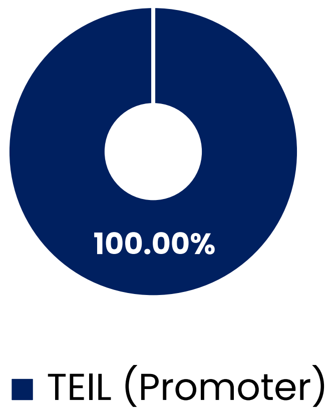
After Amalgamation of SSEL with TEIL and before PTB Demerger

Triveni ENGINEERING & INDUSTRIES LTD.



~22.04 cr shares of INR 1 each

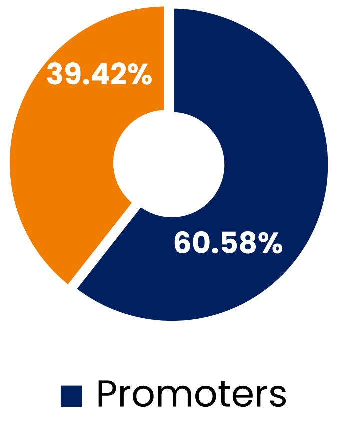
Triveni POWER TRANSMISSION LTD.



~3.13 cr shares of INR 2 each

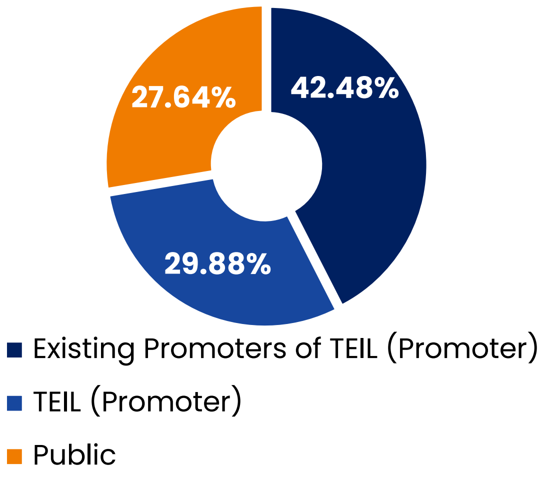
After PTB Demerger

Triveni ENGINEERING & INDUSTRIES LTD.



~22.04 cr shares of INR 1 each

Triveni POWER TRANSMISSION LTD.



~10.48 cr shares of INR 2 each

RATIONALE FOR DEMERGER OF POWER TRANSMISSION BUSINESS & RATIO OF ISSUE OF EQUITY SHARES BY TPTL

Sharpened focus

The transfer of the PTB Undertaking (as defined in the Scheme) into TPTL will enable each business to sharpen its focus and organize its activities and resources to improve its offerings to their respective customers. This would help to improve its competitiveness, operational efficiency, agility and strengthen its position in relevant markets resulting in more sustainable growth and competitive advantage

Competitive position and market penetration

PTB has attained a significant size, scale and has a large headroom for growth in its market. As PTB is entering the next phase of growth, the transfer and vesting of the PTB Undertaking into the Resulting Company pursuant to this Scheme would result in focused management attention and efficient administration to maximize its potential

Value unlocking

Further, as PTB has separate growth trajectories, risk profile and capital requirement, the segregation of the PTB Undertaking and the Residual Business will enable independent value discovery and lead to unlocking of value for each business

TPTL will issue 1 equity share of face value INR 2 each to shareholders of TEIL for every 3 equity shares of face value INR 1 each held in TEIL, provided that the Existing Equity Shares held by TEIL shall continue to be held by TEIL in TPTL.

OUR FINANCIAL HIGHLIGHTS

OUR LONG-TERM HIGHLIGHTS

Triveni

01 Well Diversified and Growing

- FY 21-26 Gross Revenue CAGR 10.1%
- Rising revenue contribution# from non-sugar business from 20% to 46% during FY 2021-26

02 Key Business Highlights

- Judicious investment in Sugar facilities to enhance sugarcane crush rate, sugar quality and efficiencies.
- Enhanced Alcohol distillation capacities over the years in alignment with Government's Ethanol Blended Petrol Program
- Power Transmission Business continues its long-term growth journey with increasing order book and continuous capacity expansion

03 Strong balance sheet position

- Improved leverage and cost of funds over the period
- ICRA Long Term Credit Rating of AA+

04 Consistent focus on returns

- Long history of returning cash through combination of dividend and buybacks including record buyback of ₹ 800 crore in FY 23 and sustained dividends over the years

05 Focused on Value Creation

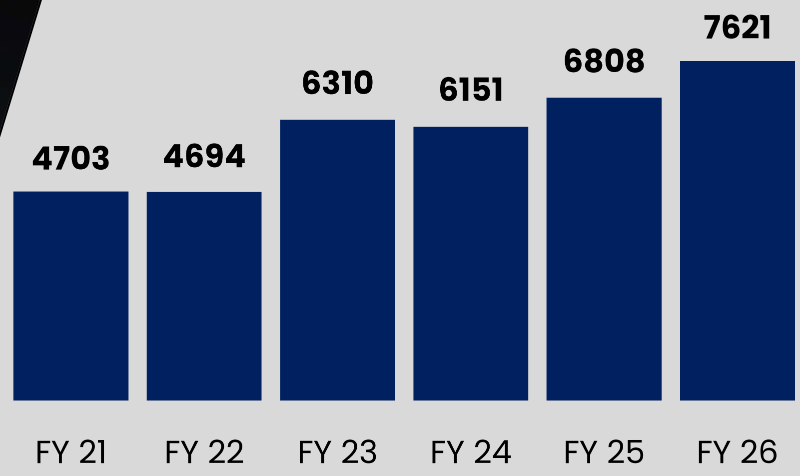
- Restructuring aimed at corporate structure simplification and value creation
- Divested 21.85% stake in Triveni Turbine Limited to monetize non-core assets and unbundle businesses in Sep 2022
- Announced Amalgamation of SSEL and Demerger of PTB in Dec 2024

Percentages calculated on Gross Revenue from Operations and intersegmental revenue adjusted from Sugar as these are largely due to sale of sugar by-products

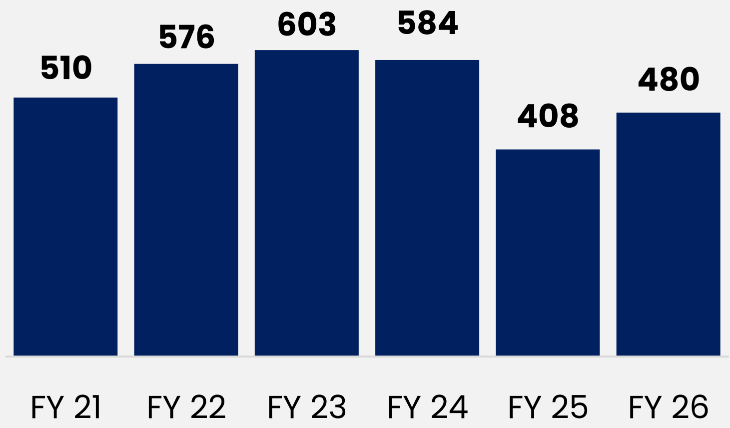
ROBUST FINANCIAL PERFORMANCE

₹ Crore

Revenue from Operations (Gross)*



Profit Before Interest and Tax (PBIT)



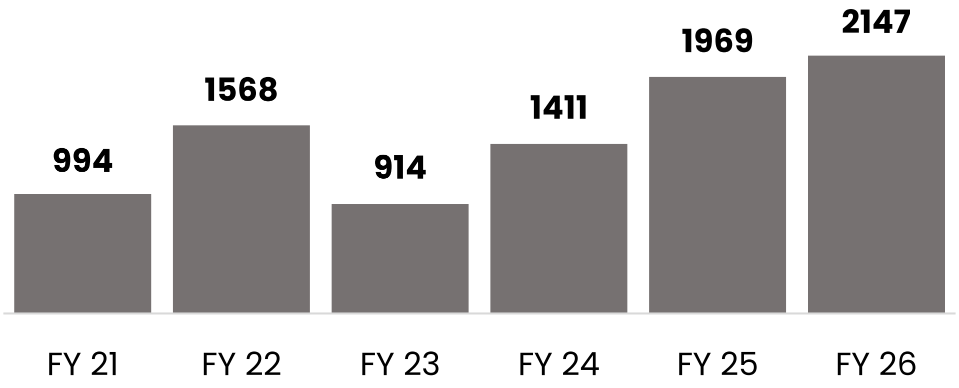
Robust revenue growth of 10.1% p.a. during FY 2021-2026 with increasing contribution from non-sugar businesses

Note: * Revenue from Operations (Gross) include Excise duty of ₹ 1,330 crore in FY26, ₹ 1,119 crore in FY25, ₹ 931 crore in FY24, ₹ 693 crore in FY23, ₹ 403 crore in FY22 and ₹ 29 crore in FY21 on account of potable liquor sales

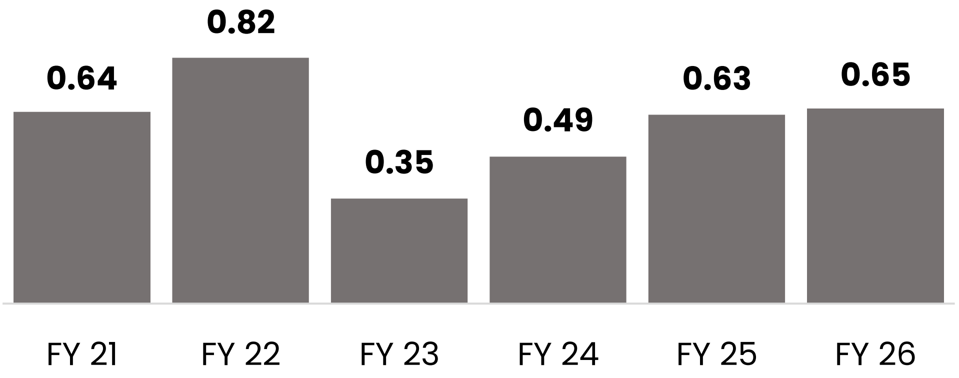
STRONG BALANCE SHEET POSITION

Triveni

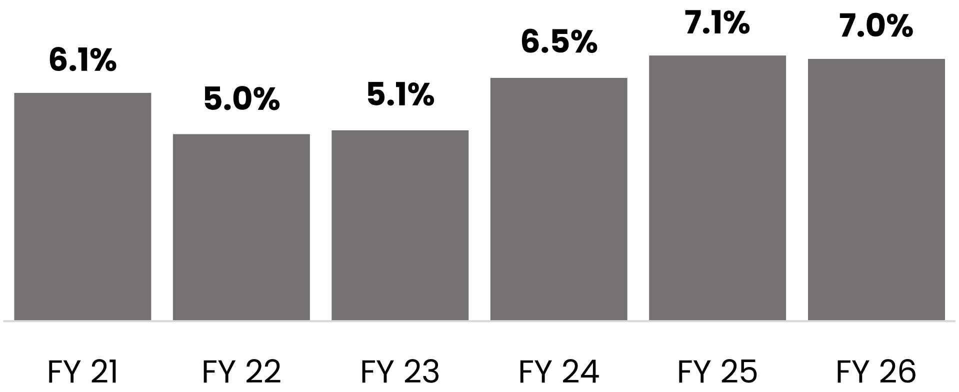
Total Consolidated Debt (₹ Crore)



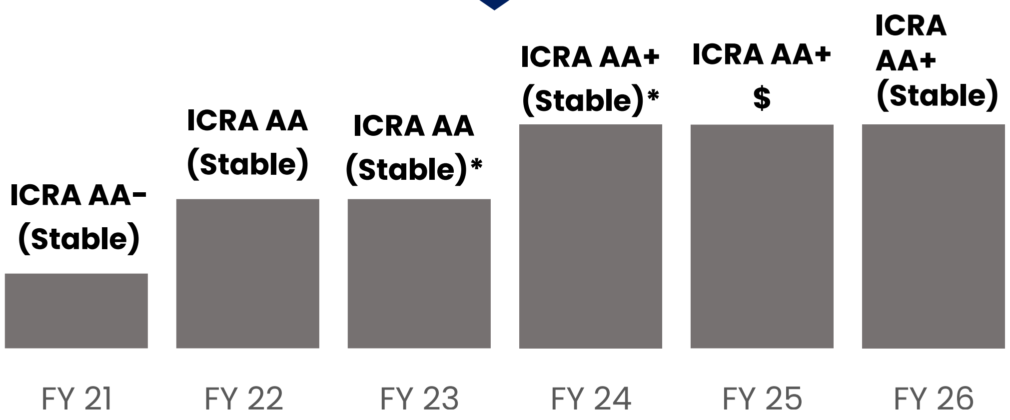
Total Consolidated Debt To Equity (x times)



Average Cost of Debt (Standalone)



Long-term credit rating



Note: *Upgraded to ICRA AA- (Positive) on April 6, 2021 and further upgraded to ICRA AA (Stable) on November 23, 2021. Reaffirmed on March 24, 2023. Upgraded to ICRA AA+ (Stable) on March 27, 2024.
$ Placed on ratings watch with developing implications on December 19, 2024 and reaffirmed as AA+ (Stable) by removing the rating watch on 27 May 2026

CREATING SHAREHOLDER VALUE

Cash Generation during FY 21-26 ₹ 4,237 crore

=

Dividends & Buybacks (incl. taxes) ₹ 1,501 crore (35% of cash generation)

+

Funds Retained for Working Capital ₹ 1,241 crore (29% of cash generation)

+

Capital Expenditure* ₹ 1,495 crore (36% of cash generation)

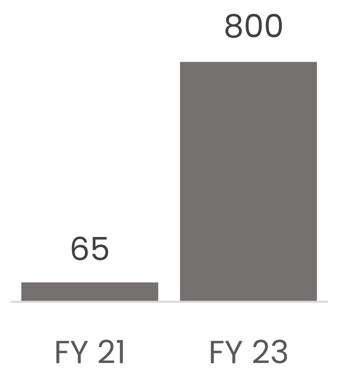
Healthy mix of investments in business for future growth and returns to shareholders

Note: Based on Standalone Statement of Cash Flows from FY 21 to FY 26
*Capital Expenditure: Purchase of property, plant and equipment and intangible assets, net of term loans availed/paid

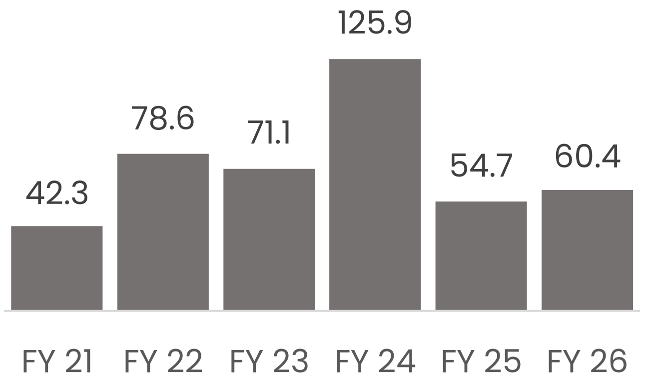
ENHANCING SHAREHOLDER RETURNS THROUGH COMBINATION OF BUYBACKS & DIVIDENDS

Triveni

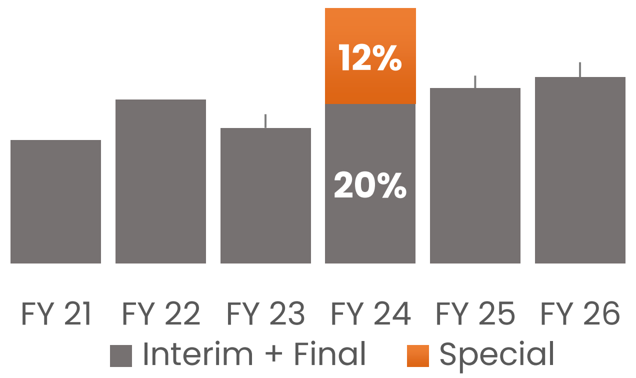
Buyback of Shares (₹ Crore)



Dividend (₹ Crore)



Dividend Payout Ratio (%)



- Past history of returning cash through combination of dividend and buybacks
- Concluded record buyback of ₹ 800 crore in FY 23
- Dividend of ₹ 2.75 per equity share for FY 26
- Dividend Policy: Payout ratio of the dividend is in the range of 15-25% of the normal business income after deduction of tax

Note: The Company completed buyback of ₹ 100 crore, ₹ 65 crore and ₹ 800 crore in August 2019, August 2020 and February 2023 respectively. Buybacks under FY 20 and FY 21 were announced in preceding year.
Dividend and buyback amounts are excluding taxes
FY 24 Dividend payout ratio of 12% represents special dividend of ₹ 2.25 per equity share
FY 26 Final Dividend of ₹ 1.25 per equity share is subject to approval from shareholders

CONSOLIDATED FINANCIAL HIGHLIGHTS Q1 FY27

₹ Crore

	Q1 FY27	Q1 FY26	Change %
Revenue from Operations (Gross)	1,950	1,904	2.4
Revenue from Operations (Net of excise duty)	1,581	1,548	2.1
EBITDA	63	60	5.7
EBITDA Margin	4.0%	3.9%	14 bps
Profit Before Tax (PBT)	5	(9)	153.6
Profit After Tax (PAT)	4	(7)	155.1
EPS (not annualised) (₹/share)	0.17	(0.30)	155.1

Note: above financial result pertains to "continued operation" (excluding discontinuing operation pertaining to PTB) and figures of previous period is restated accordingly.

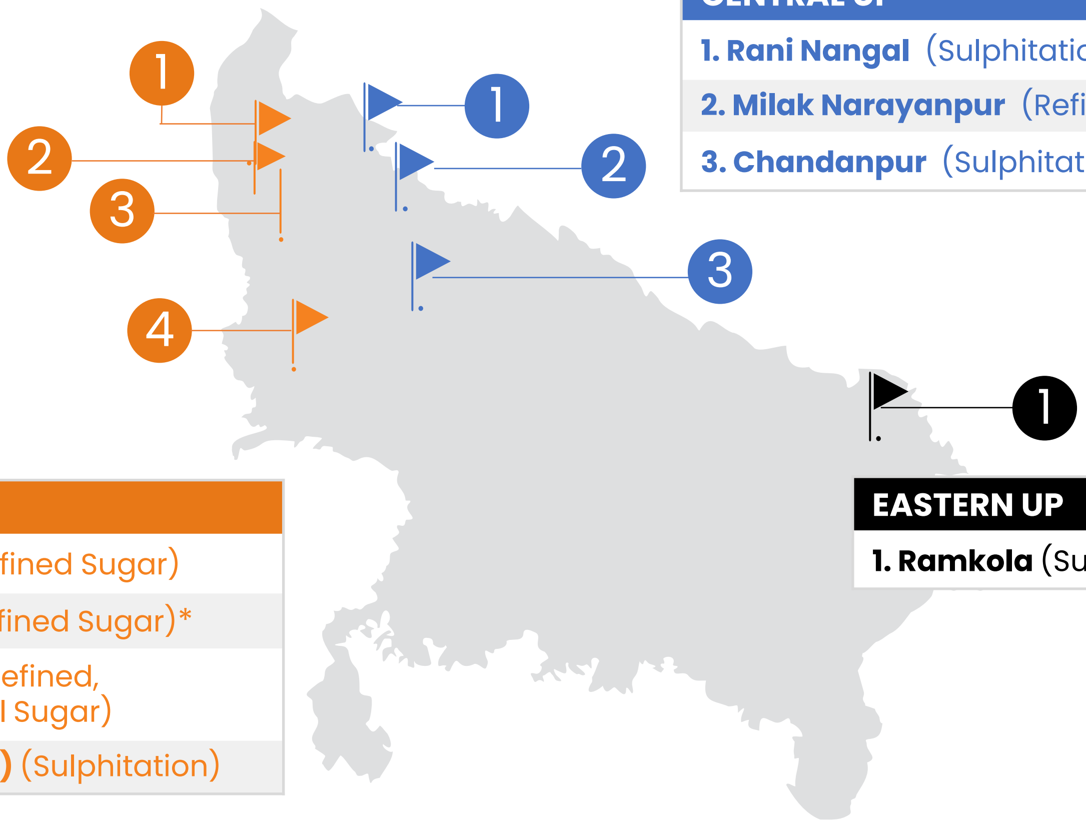
- **Net turnover (Net of excise duty) for Q1 FY27 increased by 2.1% due to higher sales volume in sugar coupled with improved sugar realisation despite the lower offtake in alcohol and decline in water business revenue.**
- **Profitability improvement in Q1 FY27 is primarily attributable to (i) increase in sugar margin led by higher realisation and (ii) lower procurement costs of maize, improved by-product (DDGS) realisation and other production/ operational efficiencies in the Alcohol segment.**

OUR BUSINESSES


SUGAR

OUR SUGAR BUSINESS PROFILE

Strategic Manufacturing Presence



CENTRAL UP

1. **Rani Nangal** (Sulphitation)#
2. **Milak Narayanpur** (Refined)
3. **Chandanpur** (Sulphitation)*#

WESTERN UP

1. **Deoband** (Refined Sugar)
2. **Khatauli** (Refined Sugar)*
3. **Sabitgarh** (Refined, Pharmaceutical Sugar)
4. **Shamli (SSEL)** (Sulphitation)

EASTERN UP

1. **Ramkola** (Sulphitation)

WE MANUFACTURE

- Refined sugar for high-grade end users
- Various grades of pharmaceutical sugar, which can be customised as per user requirements
- White crystal sugar

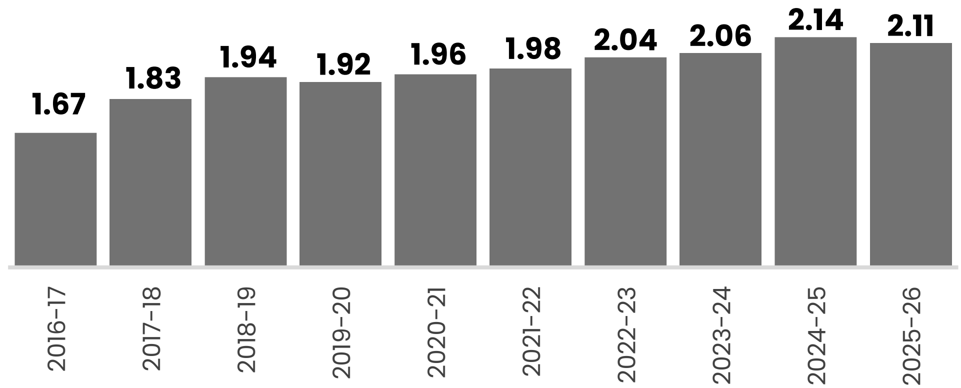
OUR USPs

- Strategic Location
- Strong Sugar Recoveries
- Product Mix and Price Benefit
- Prestigious Customer base
- 360K+ farmer relationships

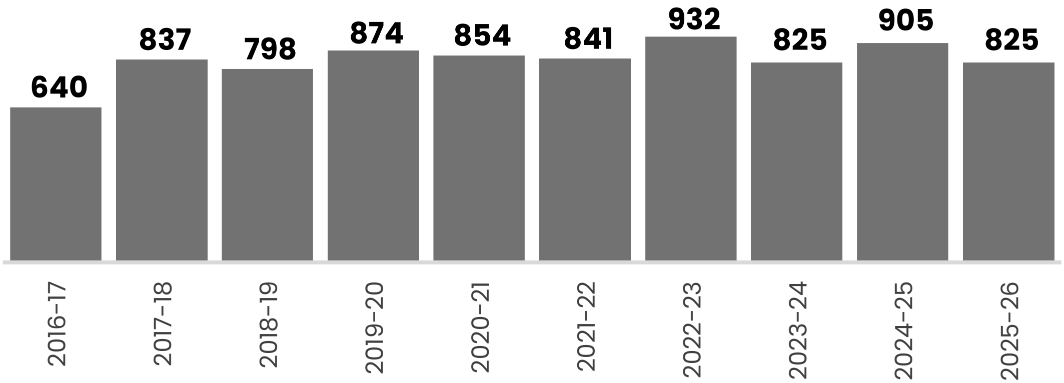
* Bonsucro Certified
# Largely selling to institutional clients

SUGAR BUSINESS PERFORMANCE OVER THE YEARS

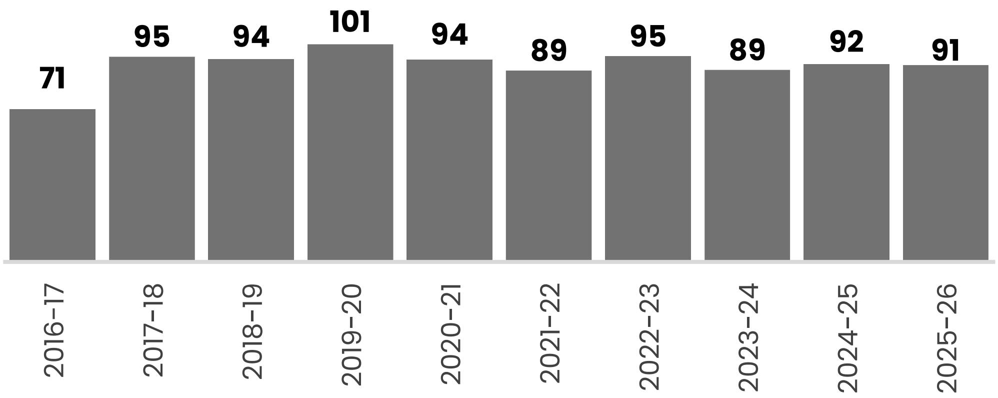
Area under Sugarcane (Lakh Hectares)



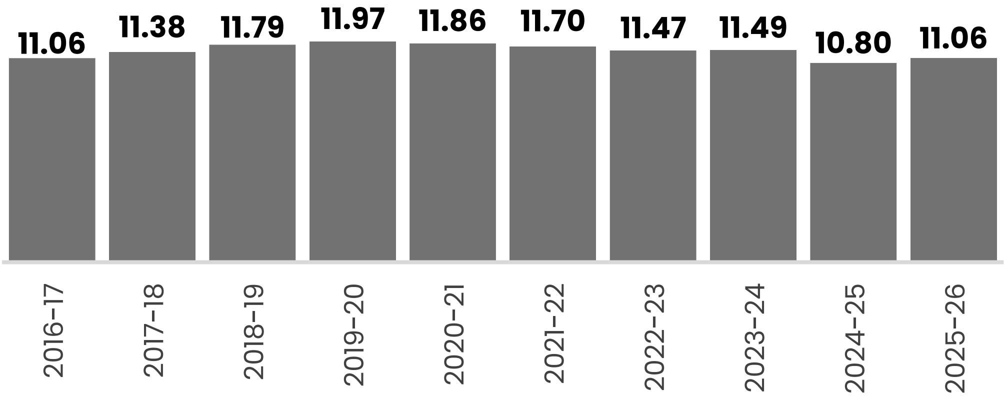
Sugarcane Crushed (Lakh Quintals)



Sugar Produced (Lakh Quintals)

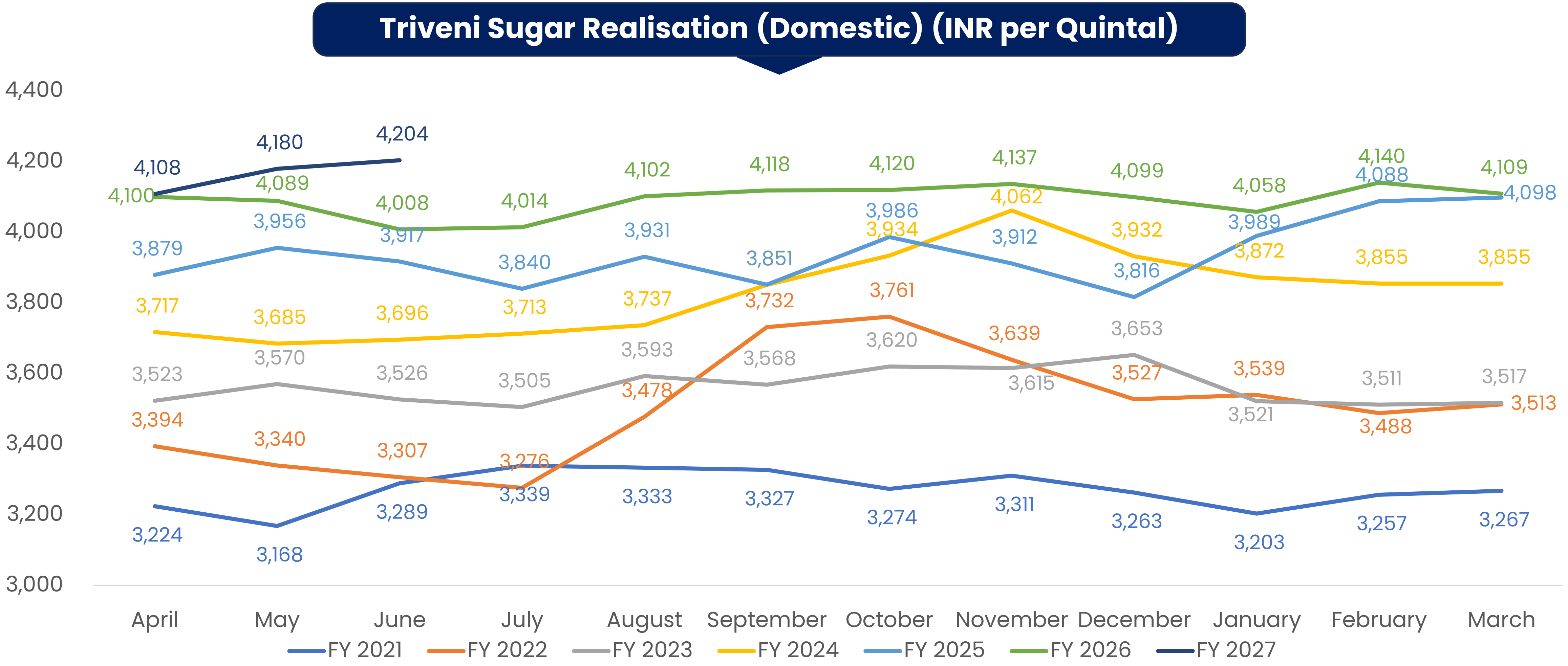


Gross Recovery (%)



Note: Data for Sugar Seasons; Gross recoveries (after adjustment on account of B-heavy molasses and syrup diversion)
Crush for SS 2025-26 impacted by climatic factors across the state of UP

SUGAR REALISATIONS SET TO STRENGTHEN



- Over the years sugar realisations have moved up significantly; during the current year
- Sugar prices subsequent to the quarter (Q1 FY27) have significantly firmed up
- Sugar realisations have also been supported by an increasing share of refined sugar and pharma-grade sugar

SUGAR INDUSTRY: STRUCTURAL SHIFT DRIVING MARGIN STABILITY

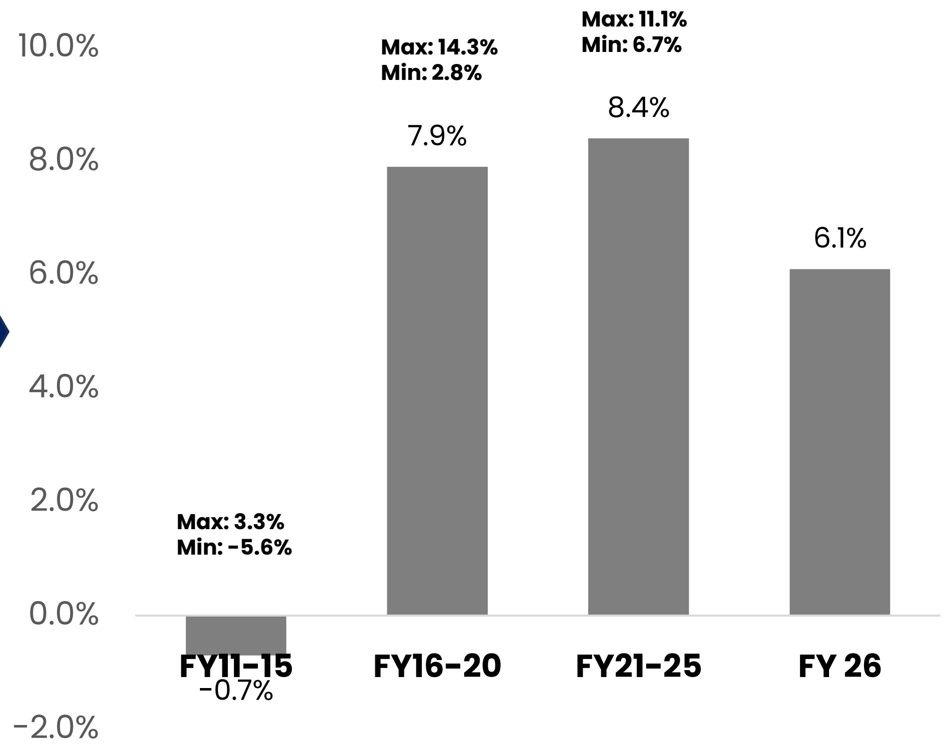
We believe Sugar Industry has undergone significant changes in last few years, which has in turn significantly reduced the cyclical nature of the industry

Key Policy Measures

- Fair and Remunerative Price (FRP) of sugarcane
- Minimum Selling Price (MSP) of sugar to prevent fall in ex-mill sugar prices
- Diversion of surplus sugar to production of ethanol
- Progressive export policies
- Focus on Sugarcane seed development leading to emergence of better varieties

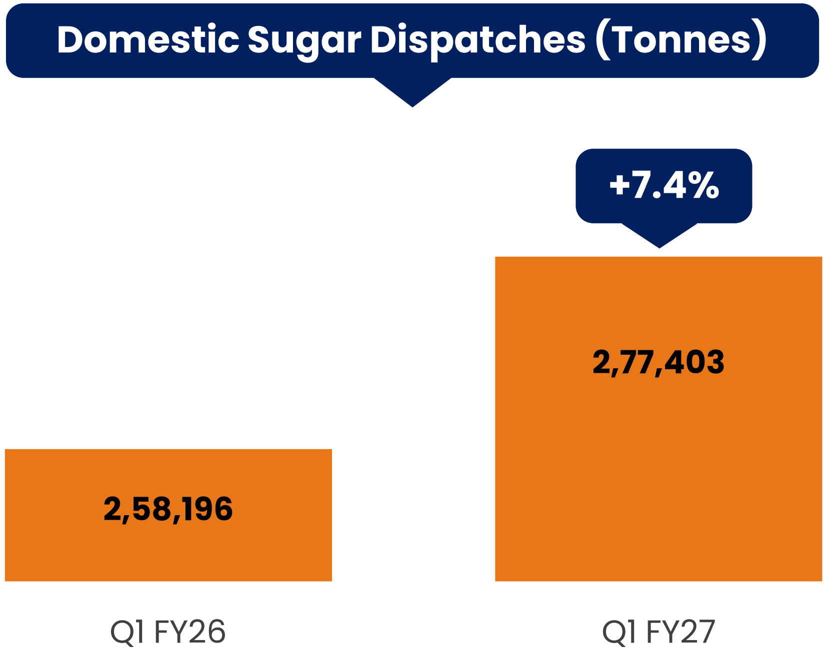
Resulting in an improved and stable margin profile

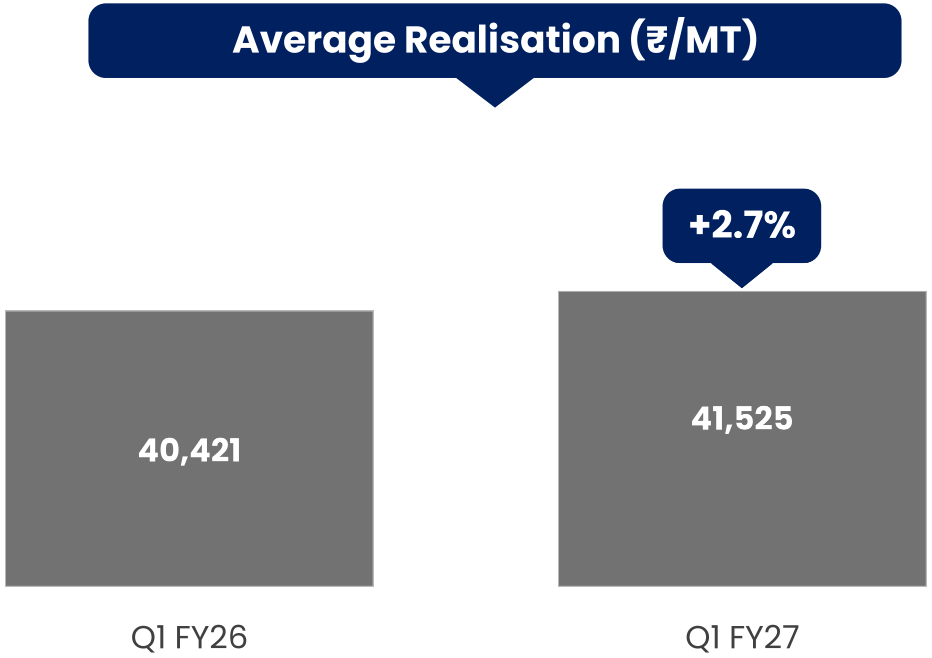
Sugar Segment EBIT Margin



A combination of supportive policy reforms and strategic diversification into ethanol has transformed the sugar industry from a cyclical to a structurally stable sector

SUGAR: VOLUMES AND REALISATIONS DRIVE TOPLINE GROWTH

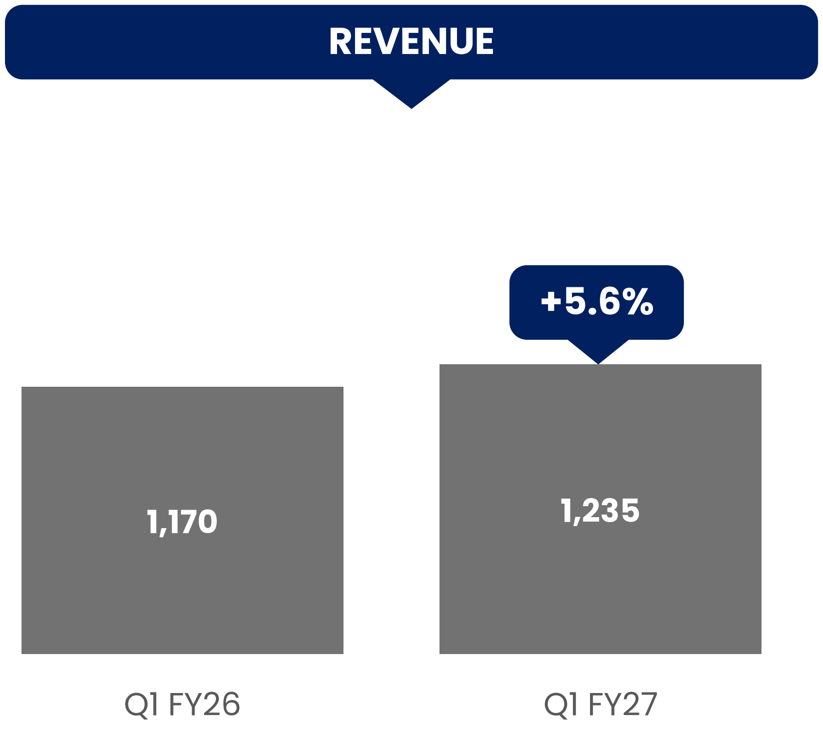


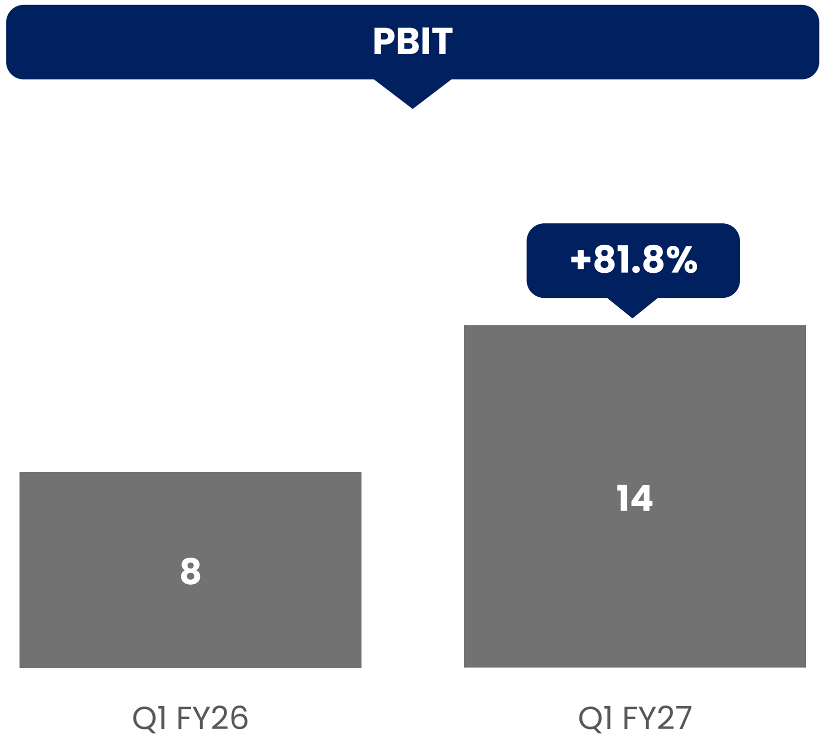


Q1 FY27 witnessed a volume growth of 7.4% along with improvement in realisation by 2.7% on YoY basis

SUGAR: PROFITABILITY IMPROVEMENT LED BY HIGHER REALISATION

₹ in Crores

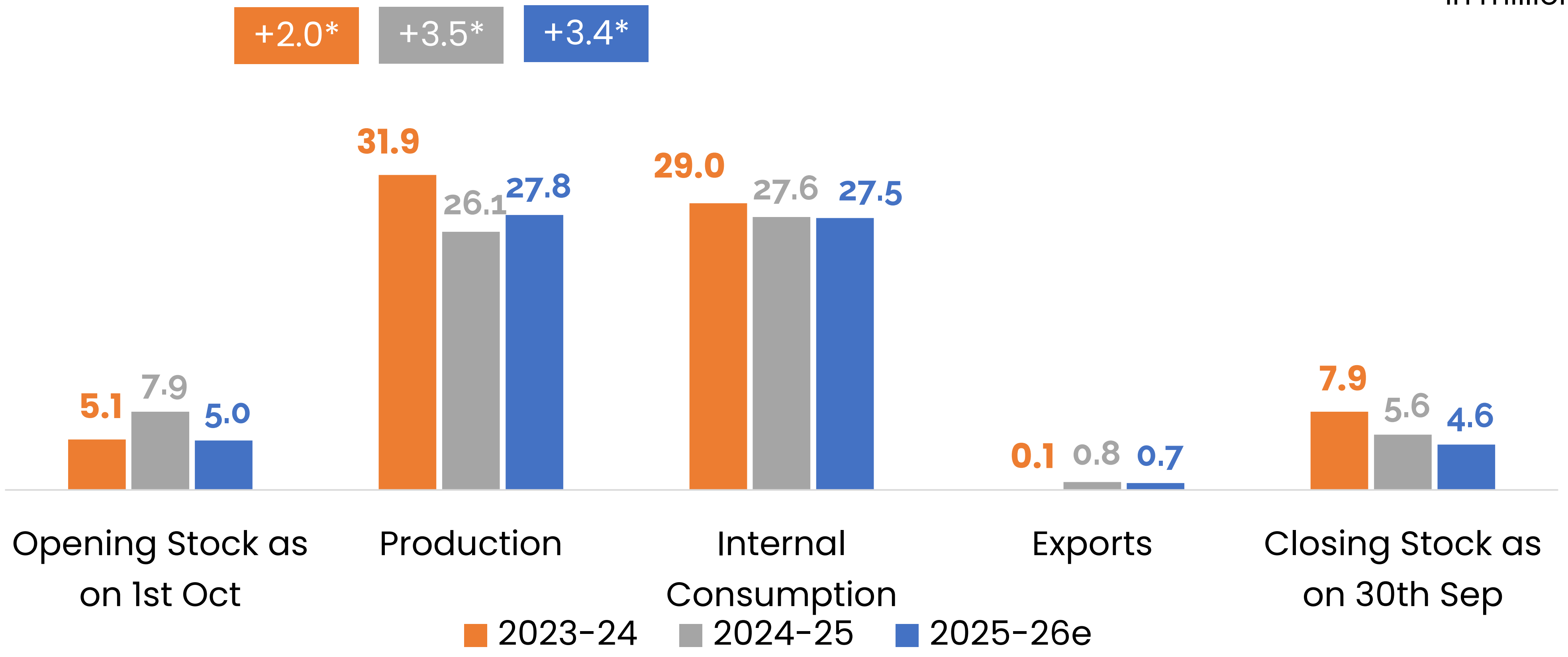




- Improved Segment Profitability is due to higher sales volume and better contribution margins, resulting from higher sugar prices, which have offset the increase in cost of sugar sold (mainly due to increase in sugarcane prices in SS 2025-26 as moderated by higher recoveries and cost optimisation).
- The sugar inventory as on 30 June 2026 was 3.59 lakh MT, which is valued at ₹ 38.41/kg versus 4.45 lakh MT valued at ₹ 37.62/kg as on 30 June 2025.

INDIA SUGAR BALANCE SHEET: DECLINE IN CLOSING SUGAR STOCK LEVEL FOR SS 2025-26

in million tonnes



SS 2025-26e: Market projected to be deficit (net 0.4 MMT), based on 31.2 MMT gross production, 3.4 MMT ethanol diversion, and 0.7 MMT exports leading to lowest level of sugar stock, since September 2017, at the end of SS 2025-26

*Sugar diversion to ethanol production in million tonnes

SUGARCANE DEVELOPMENT PROGRAMME – KEY HIGHLIGHTS

A Structured Varietal Substitution Programme for the mutual benefit of the Company and the farmers

Significant focus on **Yield improvement** through various agronomic interventions

Active engagement with farmers through model demonstration (demo) plots

Soil Health Improvement for application of balanced dosage of fertilizers & nutrients as per soil analysis reports and recommendations

Crop Protection from different Pests & Diseases using a structured surveillance programme

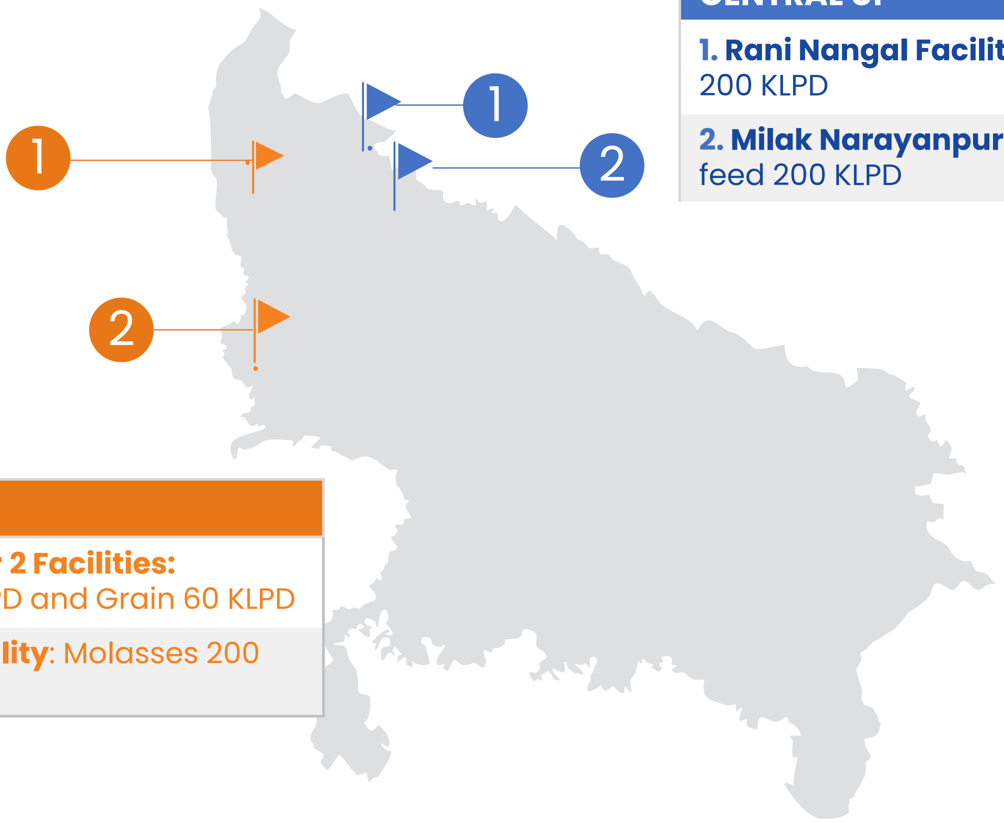
Farm implements and mechanization for enhancing inter-cultural operations, etc.

Various **digital initiatives** towards sugarcane development programme


ALCOHOL

OUR ALCOHOL BUSINESS PROFILE

Strategic Manufacturing Presence



CENTRAL UP

1. Rani Nangal Facility: Multi-feed 200 KLPD

2. Milak Narayanpur Facility: Multi-feed 200 KLPD

WESTERN UP

1. Muzaffarnagar 2 Facilities: Molasses 200 KLPD and Grain 60 KLPD

2. Sabitgarh Facility: Molasses 200 KLPD

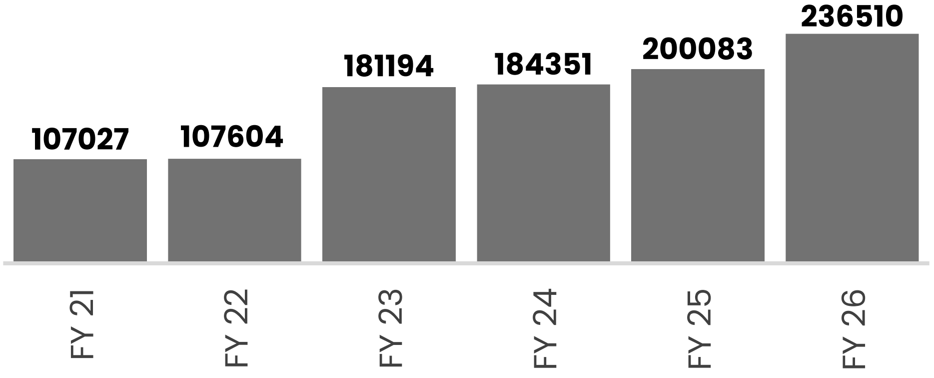
WE PRODUCE
Bio-ethanol
Extra Neutral Alcohol (ENA), Rectified Spirit (RS) and Denatured Spirit (SDS)
Co-products such as DDGS, Potash-rich ash, $CO_{2,}$

OUR STRENGTHS
Integrated Operations
Flexibility of feedstock
High Operational Efficiencies
Modern & Efficient Technology
Focus on Environment, Health and Safety

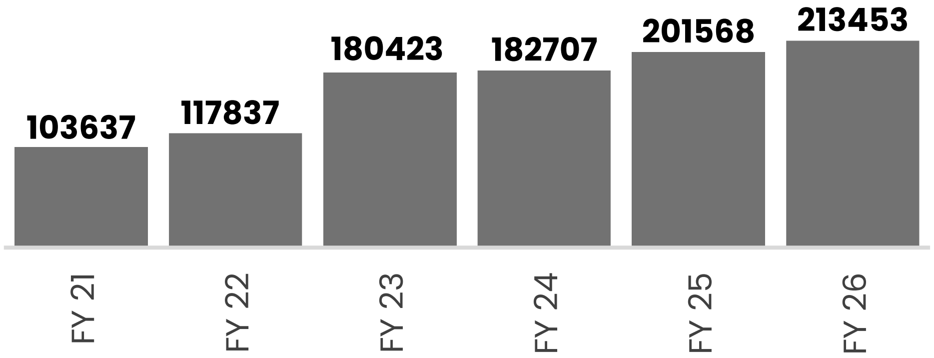
Note: Excluding the distillery plant of 100 KLPD located at Shamli since it has not operated during the year

ALCOHOL BUSINESS PERFORMANCE OVER THE YEARS

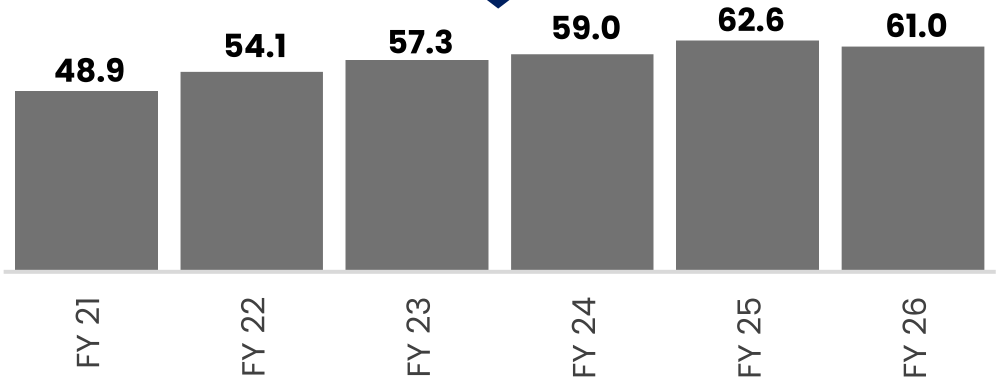
Alcohol Production (in KL)



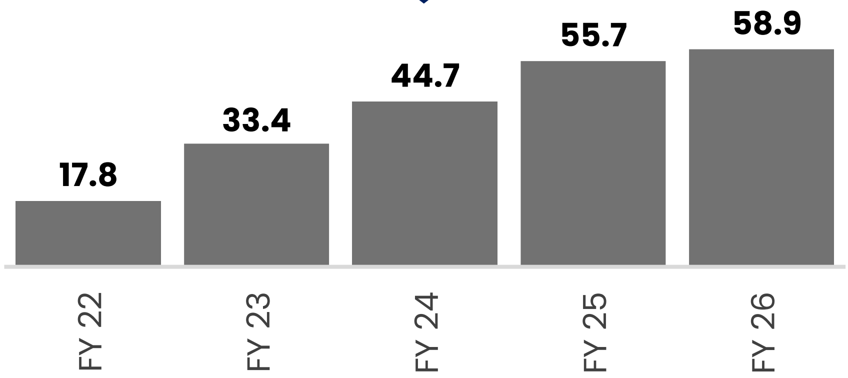
Alcohol Sales (in KL)



Average Realisation (₹/ ltr)



IMIL Sales (Lakh Cases)



Enhanced alcohol distillation capacity over the years in alignment with Ethanol Blended Petrol (EBP) Programme

AMONG TOP 5 PLAYERS IN UP IN INDIAN MADE INDIAN LIQUOR BUSINESS

- We produce premium-quality molasses-based IMIL (Indian Made Indian Liquor) and grain-based UPML (UP Made Liquor), catering to the Uttar Pradesh market through an extensive distributor and retail network.

- Following capex announcements in FY 25, enhanced our capacity to produce 7.5 lac cases per month/ 90 lac cases per annum.

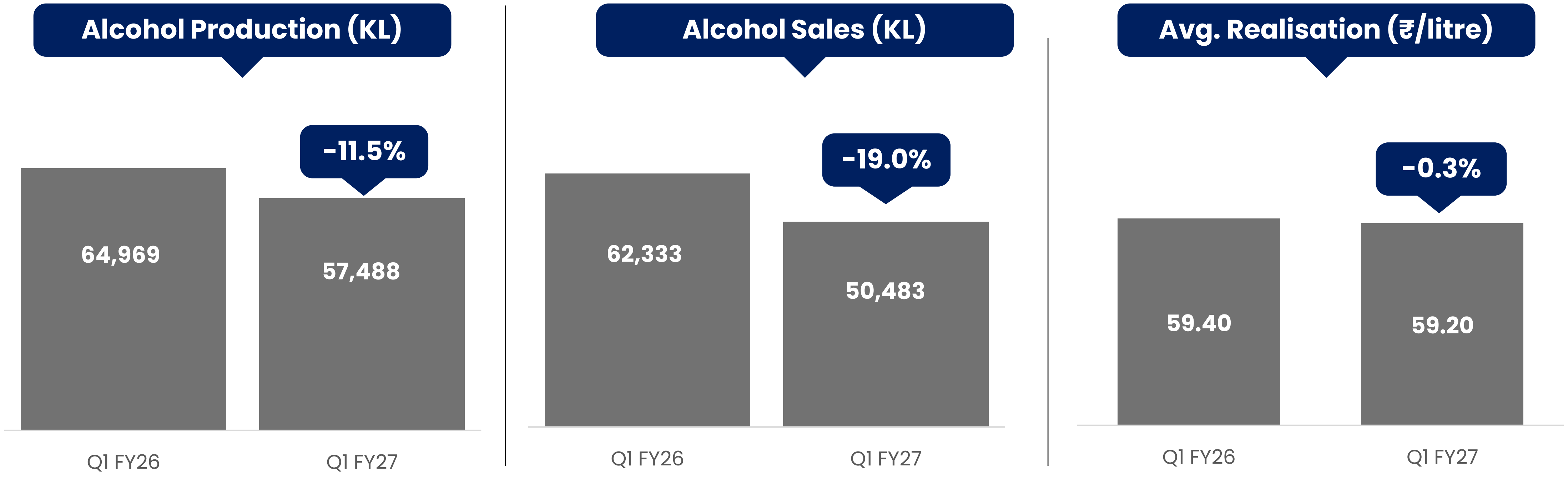
- In a short duration of 5 years, the Company has garnered a healthy market share in UP. It is also the fastest-growing IMIL liquor Company in UP with CAGR of more than 27% and among the top 5 players in the industry, committed to quality, innovation, and market leadership.

INDIAN MADE FOREIGN LIQUOR WINS MULTIPLE AWARDS IN 1st YEAR OF LAUNCH

MATSYA AWARDS
Spiritz Achievers Awards 2024
INDSPIRIT 2025
World Whiskies Award Design

THE CRAFTER STAMP
Spiritz Achievers Awards 2024
World Whiskies Award Design

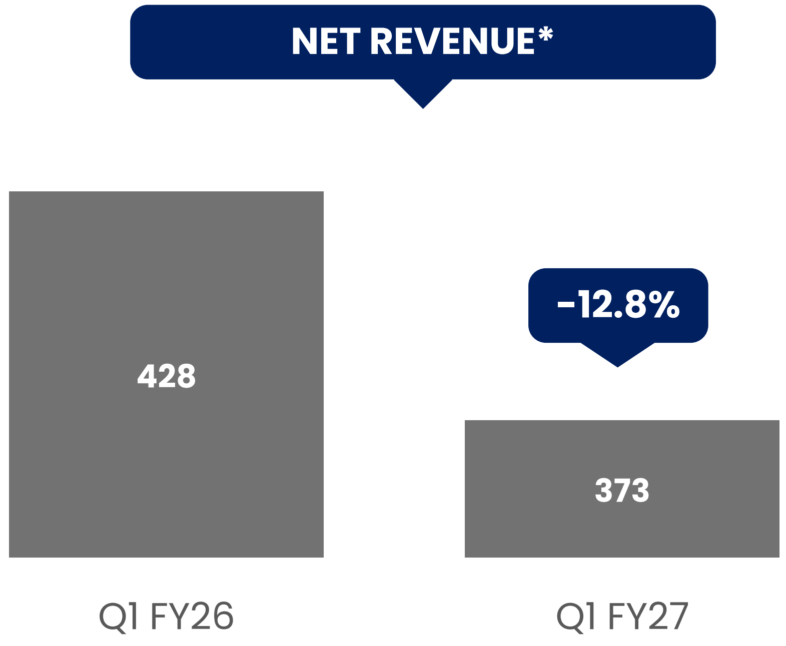
ALCOHOL: DECLINE IN VOLUMES DUE TO LOWER OFFTAKE



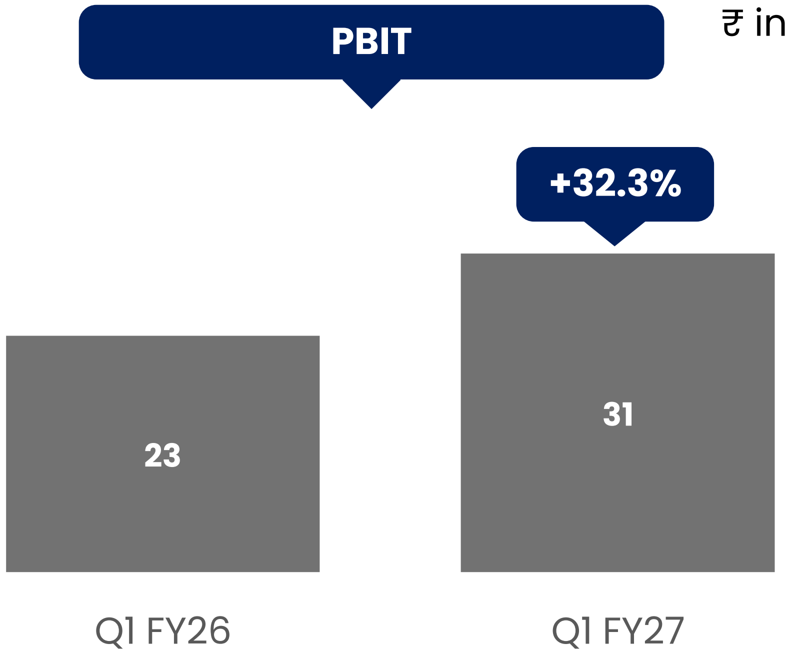
Decline in sales volume during the quarter is on account of lower sales orders

ALCOHOL: PROFITABILITY IMPROVED

₹ in Crores

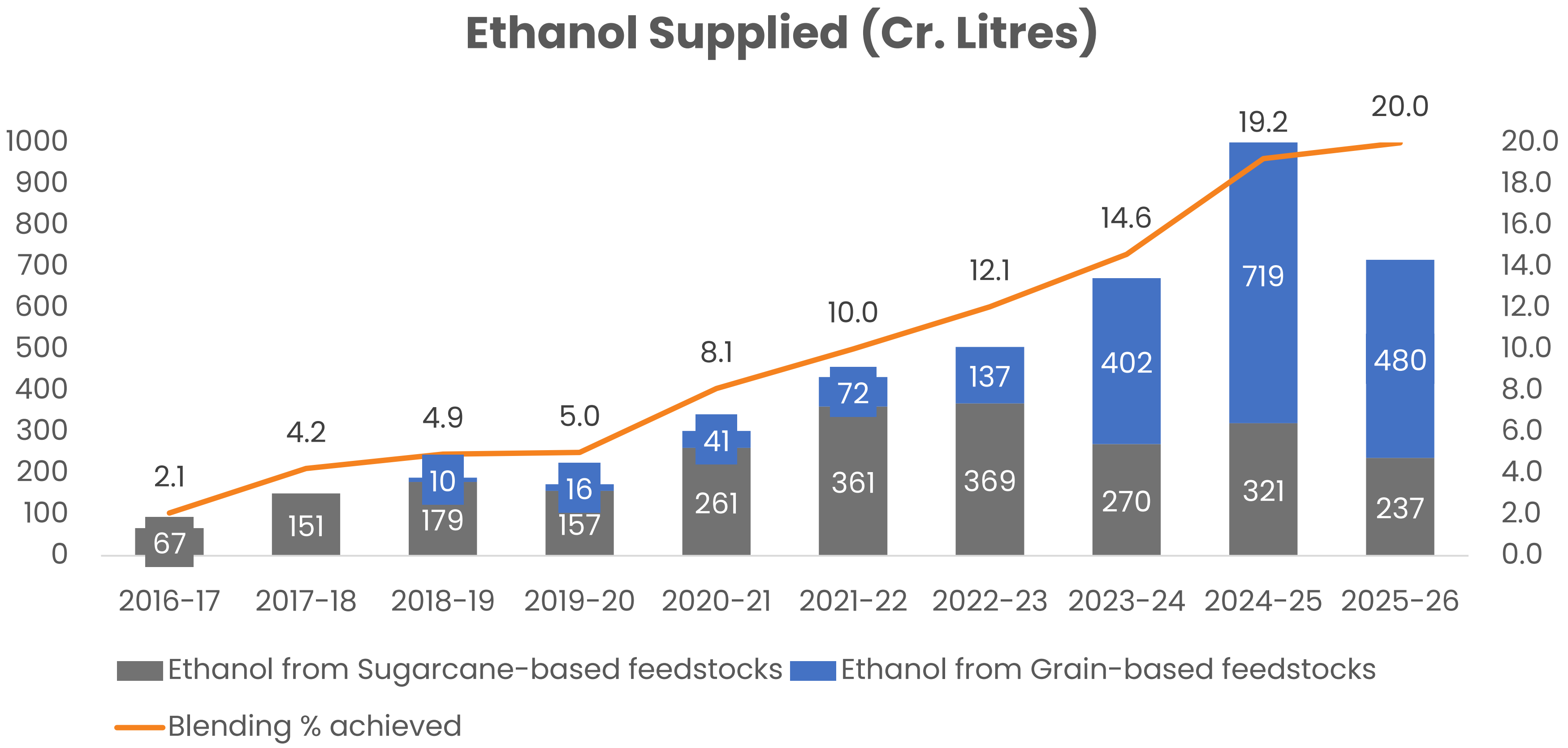


* Revenue net of excise duty



- **Lower sales volume and no realisation growth resulted in decline in revenue**
- **Improvement in the profitability is primarily on account of lower procurement cost of maize, improved realisation from the by-products (DDGS), and ongoing cost optimisation measures**

EBP PROGRAMME DRIVING ETHANOL DEMAND



- **For ESY 2025-26 (cycle 1), OMCs have allocated 1,048 crore litres for supplies. Further allocation in subsequent cycle is awaited**
- **In view of rising crude oil import prices, various plans/ policy decisions are being evaluated to effectively utilise existing production capacities in the country. These include roadmap for ethanol blending “Beyond E20”, promotion & adoption of flex-fuel vehicles, Bio-Isobutanol blending with high-speed diesel, introduction of ethanol-based cooking stoves etc.**

Note: Data pertains to Ethanol Supply Year (ESY); For ESY 2025-26, figure is upto 30 June 2026.


WATER
SOLUTIONS

OUR WATER BUSINESS PROFILE

- A water solutions platform, with capabilities across the water and wastewater treatment value chain – EPC projects, products, solutions, concessions and O&M
- The division has been operating for **40+ years,** with a history of inhouse product development, relationships with key Indian institutions and global partnerships

Business Highlights	**12,000+** MLD Wastewater treated	**100+** Projects executed	**1,500+** Pan-India Installations
Key Offerings	**Wastewater Treatment** • Municipal sewage • Industrial effluent • Sludge treatment • Biogas handling	**Water Treatment** • Municipal water • Sea water • Industrial process water • High purity water • Intake works	**Water Recycle, ZLD & Desalination** • Municipal sewage recycling • Industrial wastewater recycling • Water desalination

OUR WATER BUSINESS HIGHLIGHTS

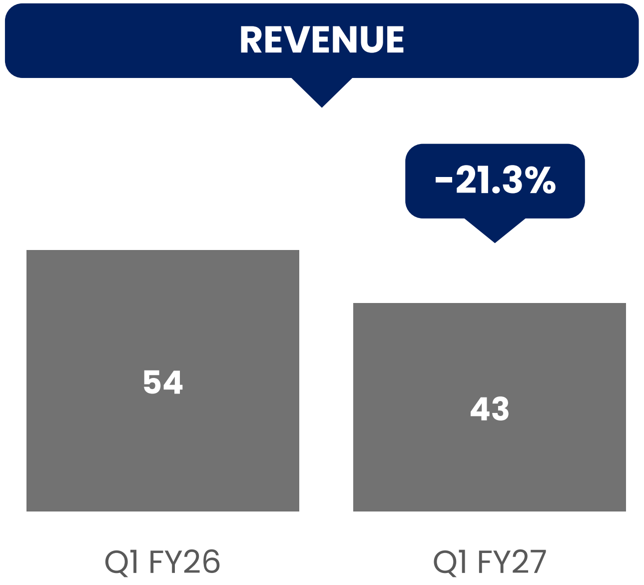
- **Offers a complete range** of water & wastewater treatment solutions to both industrial & municipal segments in EPC and PPP models
- Undertakes **specialized projects** across desalination, recycling, ZLD and utility management for water & sewerage networks
- **Recurring revenue streams** via long-term O&M contracts
- **Key Project Offerings**:
  - EPC: End to End Turnkey offerings (100+ projects)
  - DBO: EPC and operational management (60+ projects)
  - PPP: Portfolio of 2 HAM projects operational
- **Key Industries:** Municipal STP/WTP, Power, Oil & Gas, Chemicals, Textiles, Steel, Non-ferrous and Desalination Industries
- **Key Regions:** India, SAARC, Middle East, Europe and Africa
- **Inhouse manufacturing** capacity in NCR for specific equipment manufacturing

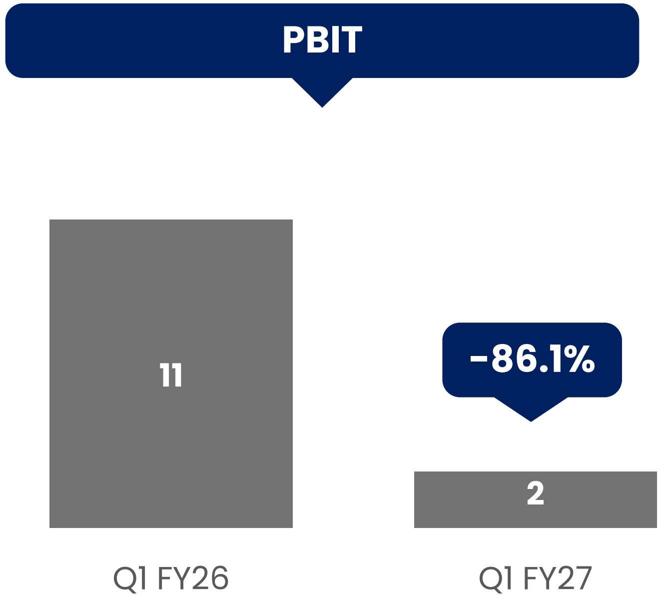
PROMISING LONG-TERM GROWTH OUTLOOK FOR WATER TREATMENT IN INDIA

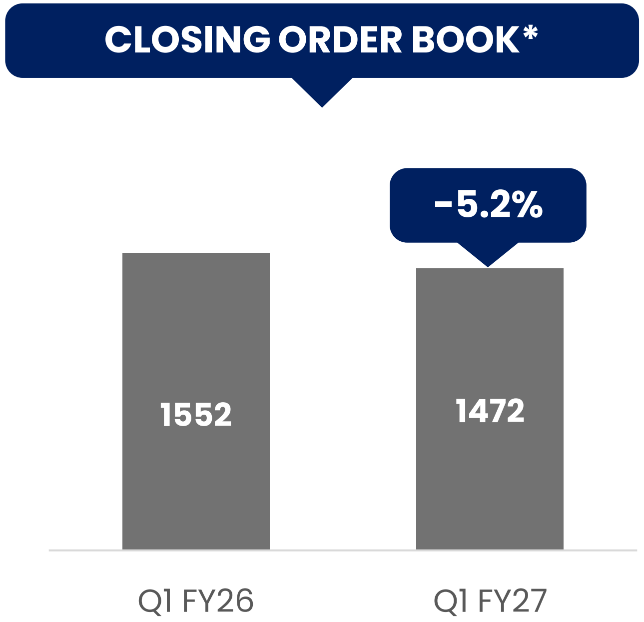
- Strong Regulatory Push
- Increased Sewage Treatment Capacities
- Increasing Urbanization with Focus on Quality
- Industrial Wastewater Treatment Compliance
- Increasing Demand for Recycled Water
- Desalination Opportunity
- Resurgence of Traditional Industrial Segments

WATER: HEALTHY CLOSING ORDER BOOK

₹ in Crores





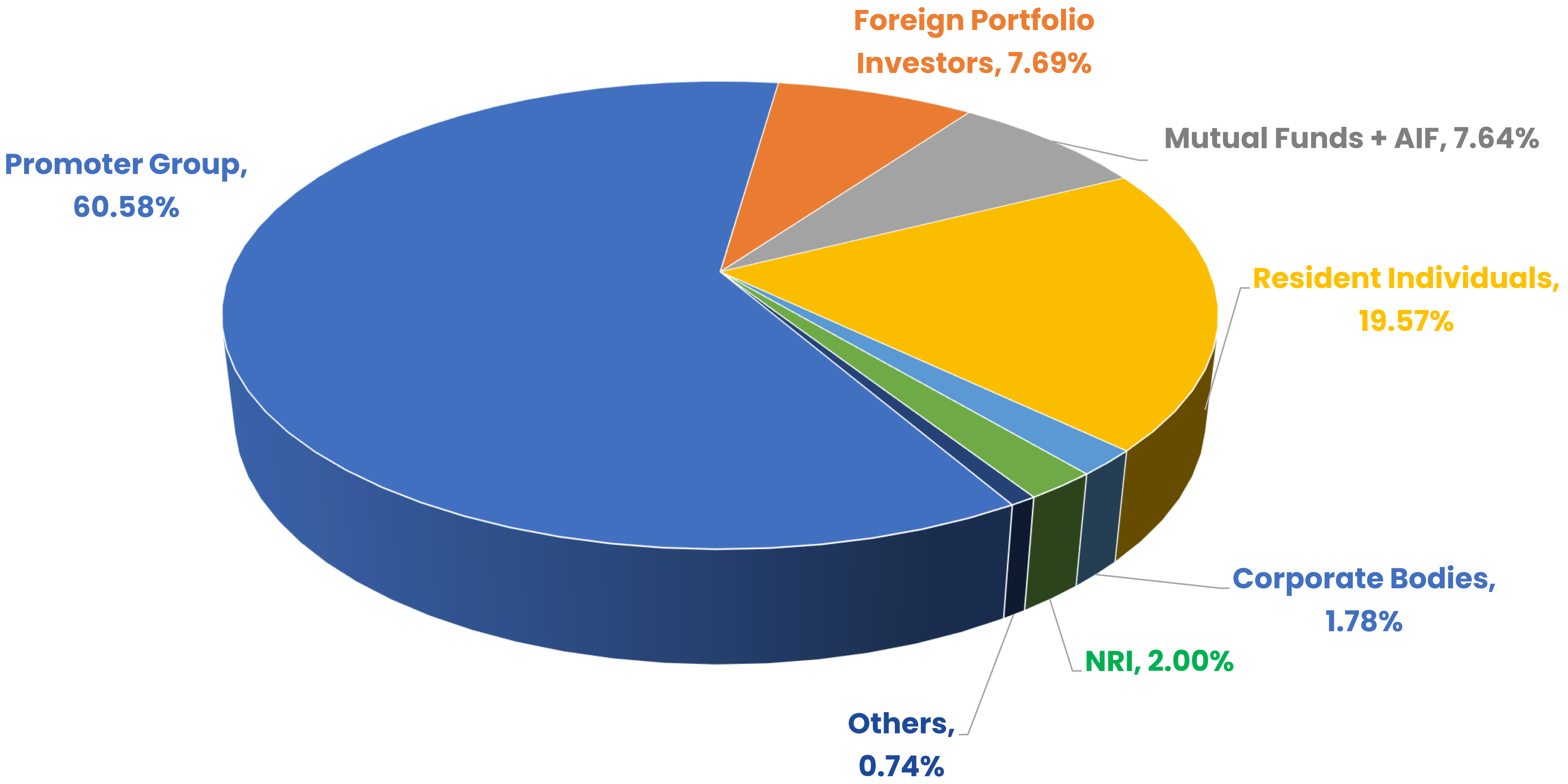


- Decline in revenue is primarily due to slow execution of Prayagraj and Vadodara EPC jobs.
- Decline in profitability is primarily on account of revenue degrowth. Further, PBIT for Q1 FY26 includes a gain ₹ 8 crores on account of GST on interest pertaining to earlier period(s) in respect of Mathura PPP/HAM project.
- The outstanding order book as on 30 June 2026 of ₹ 1,472 crores includes ₹ 1,065 crores towards O&M contracts for extended duration.

Note: These results are based on consolidated results including wholly owned SPVs executing (i) Mathura PPP/HAM Project awarded by UP Jal Nigam, funded by National Mission of Clean Ganga (NMCG) under Namami Gange Programme and (ii) Pali ZLD Pvt. Ltd.
*Including long duration orders for Operations & Maintenance (O&M)


SHAREHOLDING
PATTERN

SHAREHOLDING PATTERN AS ON 30 JUNE 2026



Total number of outstanding equity shares is 22,03,63,016 of Face Value of ₹ 1/- each

ANNEXURES

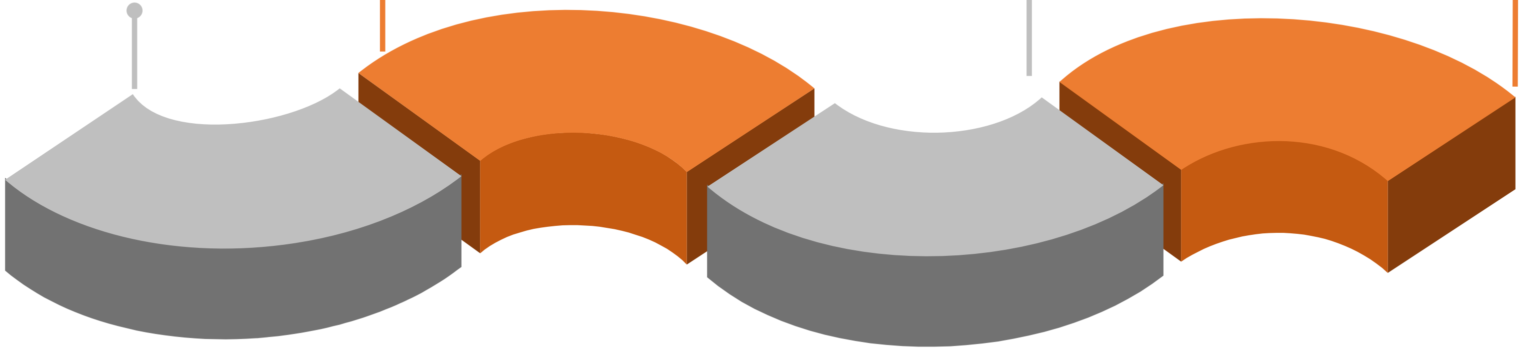
RATIONALE FOR TEIL AMALGAMATION WITH SSEL & SWAP RATIO

Consolidation of Operations
Both the companies have manufacturing verticals of sugar and distillery; therefore, the proposed amalgamation of the Amalgamating Company into the Amalgamated Company would lead to the consolidation of all operations pertaining to the manufacture of the sugar, alcohol, ethanol in one entity

Synergies
The proposed amalgamation will create and provide operational synergies, economies of scale, optimum utilization of resources, simplification of business processes, elimination of duplication and rationalization of administrative expenses, which will lead to savings in the costs

Reducing compliance related costs
It will result in reduction of multiplicity of entities, thereby reducing compliance cost of multiple entities viz., statutory filings, regulatory compliances, labour law/ establishment related compliances

Value Creation
It will help in achieving consolidation, greater integration and flexibility that will maximize overall shareholder's value and improve the competitive position and negotiating power of the combined entity



(A) TEIL will issue 100 equity shares of face value of INR 1 each to shareholders of SSEL for every 137 equity shares held in SSEL of face value of INR 10 each
(B) Shareholding held by TEIL in SSEL (i.e. SSEL Promoter Shareholding) shall get cancelled pursuant to the Scheme

RATIONALE FOR DEMERGER OF POWER TRANSMISSION BUSINESS & RATIO OF ISSUE OF EQUITY SHARES BY TPTL

Sharpened Focus

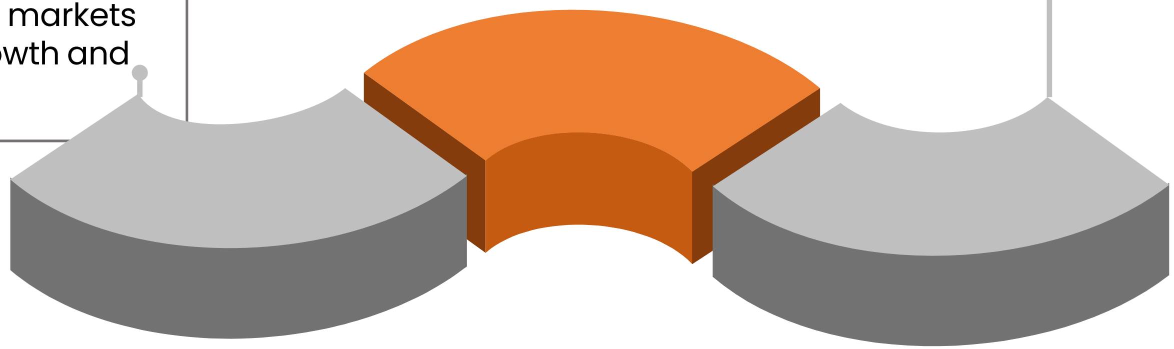
The PTB and the Residual Business (*defined in the Scheme*) address different market segments with unique opportunities and dynamics in terms of business strategy, customer set, geographic focus, competition, capabilities set, talent needs and distinct capital requirements. The transfer of the PTB Undertaking into the Resulting Company will enable each business to sharpen its focus and organize its activities and resources to improve its offerings to their respective customers. This would help to improve its competitiveness, operational efficiency, agility and strengthen its position in relevant markets resulting in more sustainable growth and competitive advantage

Competitive Position and Market Penetration

PTB has attained a significant size, scale and has a large headroom for growth in its market. As PTB is entering the next phase of growth, the transfer and vesting of the PTB Undertaking into the Resulting Company pursuant to this Scheme would result in focused management attention and efficient administration to maximize its potential

Value Unlocking

Further, as PTB has separate growth trajectories, risk profile and capital requirement, the segregation of the PTB Undertaking and the Residual Business will enable independent value discovery and lead to unlocking of value for each business



TPTL will issue 1 equity share of face value INR 2 each to shareholders of TEIL for every 3 equity shares of face value INR 1 each held in TEIL, provided that the Existing Equity Shares held by TEIL shall continue to be held by TEIL in TPTL.

CHRONOLOGICAL TRANSACTION MILESTONES

- Approval of the Board of Directors on recommendation of Audit Committee & Independent Directors to the Scheme
- Filing of Application with Stock Exchanges for No Objection
- Filing the Scheme along with Application with NCLT for issuance of summons for directions on convening/ conducting/ dispensing meetings of shareholders and creditors; Hearing and receipt of the NCLT order
- Meetings of shareholders & creditors (where required)
- Filing of petition with NCLT for sanction of the Scheme
- Listing of matter before NCLT and Issuing of Notices to relevant statutory authorities and publication in the newspapers
- Filing of replies/NOC by the relevant statutory authorities
- Final hearing of NCLT for approval of Scheme
- Filing of NCLT order with Registrar of Companies
- Allotment of TEIL shares to the shareholders of SSEL basis Record date as 03 June 2026
- Filing of Listing Application with the Stock Exchanges for listing and trading of shares allotted pursuant to the Scheme
- Allotment of TPTL shares to the shareholders of TEIL basis Record date as 22 July 2026

- Filing of application by TPTL with the stock exchange(s) for listing and trading of shares of TPTL

- Receipt of listing and trading approval from stock exchange(s) by TPTL

[Kindly note that these consist of only the key steps of the process involved in the Scheme, and is not exhaustive in nature]
Steps in green are the completed ones

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These statements are based on information currently available to us, and we assume no obligation to update these statements as circumstances change. There are risks and uncertainties that could cause actual events to differ materially from these forward-looking statements. These risks include, but are not limited to, the level of market demand for our services, the highly-competitive market for the types of services that we offer, market conditions that could cause our customers to reduce their spending for our services, our ability to create, acquire and build new businesses and to grow our existing businesses, our ability to attract and retain qualified personnel, currency fluctuations and market conditions in India and elsewhere around the world, and other risks not specifically mentioned herein but those that are common to industry.

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COMMONLY USED TERMS

Term	Definition
AGMA	American Gear Manufacturers Association (AGMA)
Alcohol	Colourless liquid produced by natural fermentation of sugary feedstocks and used as an intoxicating constituent of potable spirits, industrial solvent and as fuel
API	American Petroleum Institute
ASP	Activated Sludge Process
Bagasse	Cane fibre leaving cane mill after extraction of juice
B-Heavy Molasses	These are molasses produced from 2nd stage (B-massecuite) pan boiling during production of sugar
Bio-ethanol	Ethanol used for blending in low concentration in gasoline
BNR	Biological Nutrient Removal
BOD	Biological oxygen demand
Cane development	Activities for improving quality and quantity of cane in sugarcane command area of factory
Cane yield	Cane produced per acre/hectare
C-Heavy Molasses	Also known as final molasses, blackstrap molasses, treacle. This is the end by-product of the processing in the sugar factory.
COD	Chemical oxygen demand
Co-product	Products of the sugar industry essentially e.g. bagasse, press cake, molasses, simultaneously produced during sugar production
Co-generation	Production of electricity and usable steam in same plant
CSR	Corporate Social Responsibility
DDGS	Distillers Dried Grain Solubles. A co-product of a grain ethanol facility which contains higher protein and is sold as an animal feed, poultry and swine feed.

COMMONLY USED TERMS

Term	Definition
Denatured spirit	Ethanol that has additives to make it poisonous, bad tasting, foul smelling or nauseating to discourage its recreational consumption.
Distillation	Process of separating alcohol from water via evaporation and condensation
EBP	Ethanol Blended Petrol. The EBP programme seeks to achieve blending of ethanol with petrol with a view to reducing pollution, conserve foreign exchange and increase value addition in the sugar industry enabling them to clear cane price arrears of farmers.
EHS	Environment, Health & Safety
ENA	Extra Neutral Alcohol. Colourless food grade alcohol without any impurity, used in alcoholic beverages.
Fly ash	Fine solid particles of ashes, dust and soot carried out from burning fuel
Grain distillery	Distillery producing Ethanol / Alcohol using grain as a feedstock. Starch available in grain is converted with enzymes to sugar and fermented with yeast to produce grain alcohol
GTG	Gas Turbine Generator
HAM	Hybrid Annuity Model
ID-FD	Induced Draft/Forced Draft
IMIL	Indian Made Indian Liquor
MBBR	Moving Bed Biofilm Reactor
MEE	Multi Effect Evaporator
MoEF & CC	Ministry of Environment, Forests & Climate Change
Molasses	A co-product/by-product of sugar manufacturing process used mainly for ethanol production

COMMONLY USED TERMS

Term	Definition
Multi-feed distillery	Distillery producing Ethanol / Alcohol using various feedstocks such as sugarcane juice/syrup, B-Heavy molasses, C-Heavy molasses, grains such as maize, surplus rice, broken rice and other damaged food grains
NGT	National Green Tribunal
O&M	Operations & Maintenance
OMC	Oil Marketing Companies
Potable alcohol	Highly purified alcohol with very neutral odor and taste
Rectified spirit	Alcohol of 95 concentration which is used for Industrial purpose as well as for manufacturing Potable Alcohol & Ethanol
RO	Reverse Osmosis
SBR	Sequencing Batch Reactor
SLOP	Slop is the concentrated spent-wash which is an effluent generated during alcohol manufacturing in distilleries, which is used as fuel in incineration boilers
Steam cycle	A process in which steam is generated in a boiler, produced steam is expanded through a turbine to extract mechanical work, steam is condensed into water and water is feed to the boiler to produce steam.
STG	Steam Turbine Generator
STP	Sewage Treatment Plant
Sugarcane juice	Juice obtained from sugarcane after crushing it in mills
Sugarcane syrup	Sugar solutions of higher concentration obtained after evaporating water of juice in evaporators
WTP	Water Treatment Plant
ZLD	Zero Liquid Discharge

Triveni


Grazie Tack
Tēnā koe Muchas gracias
Obrigado Много вам Multumes
Mahalo 감사합니다 Asante
Shukran תודה Rahmat Děkuji Merci
Благодарю
धन्यवाद Hvala
THANK YOU
Teşekkürler Salamat Tak Terima kasih
唔該(晒) Tualumba Dziękuję Shukria
Gamsahabnida Σ' ευχαριστώ! Хвала
M goi Takk skal du ha Danke
ありがとう Cảm ơn Kiitos
Nandri