November 12, 2026

To,
Department of Corporate Services
BSE Limited
P.J. Towers, Dalal Street,
Mumbai-400 001.
Scrip Code: 544443

To,
Listing Department
The National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Bandra Kurla Complex,
Bandra (East), Mumbai-400 051
Scrip Code: TRAVELFOOD

Dear Sir/Madam,

Sub: Investor Presentation

In continuation to our earlier letter dated 6th November, 2026, please find enclosed herewith copy of the Investor Presentation which will be presented during the Investors/ Analysts call scheduled to be held on Friday, 13th November, 2026 at 2:30 p.m. (IST) to discuss the Un-audited Financial Results for quarter and half year ended 30th September, 2026.

The aforesaid information is also being uploaded on the website of the Company- www.travelfoodservices.com.

Kindly take the same on your records.

Thanking You,

Yours truly,
For Travel Food Services Limited

NEETA ARVIND SINGH
Digitally signed by NEETA ARVIND SINGH
Date: 2026.11.12 19:35:39 +05'30'

Neeta Arvind Singh
Company Secretary and Compliance Officer







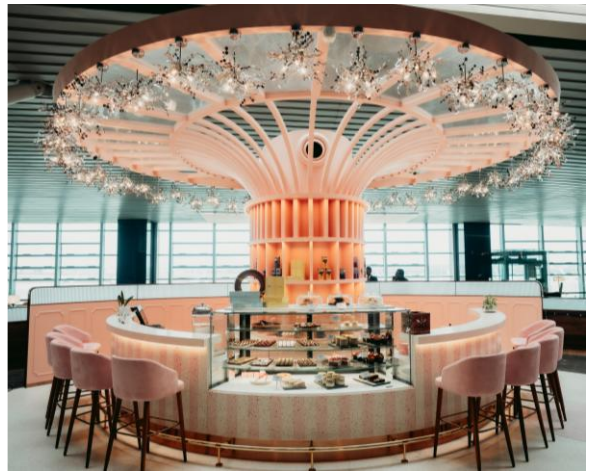


Travel Food Services Limited

EARNINGS PRESENTATION Q2 & H1FY27

November 2026















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This Presentation contains certain "forward-looking statements" within the meaning of applicable securities laws and regulations. These forward-looking statements can be identified by the use of words such as "may," "will," "should," "expect," "anticipate," "project," "estimate," "intend," "continue", "predicts", "plans" or "believe" or the negatives of these terms or other variations on these terms or comparable terminology. These statements include, but are not limited to, those relating to the Company's business strategy, growth prospects, future financial performance and market opportunities.

Actual results may differ materially from such expectations, projections etc., whether directly or indirectly, expressed or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, known and unknown risks and uncertainties, including, regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any control. These factors may affect our ability to successfully implement our business strategy.

The Company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time on the basis of subsequent developments and events.

Agenda

#1 Introduction to Travel Food Services Ltd. (TFS)

#2 Financial Performance Update: Q2 & H1FY27

#3 Operational Highlights: Q2 & H1FY27

#4 Industry Landscape & Key Strategic Priorities

#5 Company Overview

Introduction to Travel Food Services Ltd. (TFS)



Message from Managing Director & CEO



VARUN KAPUR

Managing Director and CEO

Dear Stakeholders,

"It was one of the most challenging quarters for passenger traffic in recent periods, amid an unusually volatile operating environment. Despite these headwinds, TFS' system-wide sales grew 18.8% year-on-year and the business continued to deliver healthy underlying profitability, demonstrating the resilience of our portfolio and expanding network. This performance reinforces our confidence in the business and its ability to grow through periods of near-term volatility.

Our strategy remains focused on strengthening the core while building the next phase of growth for TFS. Over the last twelve months, we have mobilised more than 70 units and expanded our presence to 22 airports. Many of these are still ramping up, and with a significant pipeline of outlets yet to be mobilised across new and existing airports, we have good visibility of continued growth as these operations mature. Alongside this, we continue to develop new growth avenues in passenger services, including EATS.

Looking ahead, our priorities remain clear: deepen our presence at existing airports, scale operations across new and greenfield airports, and selectively expand beyond our core, particularly in international lounges and expressways. With a strong, debt-free balance sheet and an expanding network, we believe TFS is well positioned to capture the long-term growth opportunities across the aviation and broader travel ecosystem."

₹8,654 Million
System-wide Sales in Q2FY27

₹4,253 Million
Consolidated Sales in Q2FY27

₹1,473 Million
Consolidated PAT in Q2FY27

India’s Largest Travel QSR and Lounge Operator

318 Million[1]

Air Passenger Traffic at TFS managed Airports in India

156 Brands[3]

In-house, International & Regional brand partners

30%[2]

Market Share in Indian Airport Travel QSR Market

535[3]

Travel QSR Outlets across India and Malaysia

22 Airports[3]

Presence across India, Malaysia and Hong Kong

Joint Ventures

With Leading Indian Airport Operators:
Adani Airport Holdings Ltd.
GMR Airports Ltd.

45%[2]

Market Share in Indian Airport Lounge Market

35[3]

Lounges across India, Malaysia and Hong Kong

1. CRISIL Report 2026; 2. As per FY26 revenues including Associates and Joint ventures and CRISIL Report; 3. As on Sep 30, 2026; 4. All numbers are on a system-wide basis.

Financial Performance Update: Q2 & H1FY27



Key Performance Highlights of Q2FY27 & H1FY27

Strong Performance Despite a Challenging Macro Environment, Supported by Network Expansion and Scale up of New Businesses

System-wide Sales Performance[1]

- System-wide sales were **₹8,654 million** in Q2FY27, up **18.8% YoY**, and **₹17,090 million** in H1FY27, up **18.4% YoY**
- Growth remained strong despite a decline in passenger traffic and a volatile operating environment

Like-for-Like (LFL) Sales Growth[2] & Net Contract Gains[3]

- System-wide LFL sales growth was **3.5% YoY** in Q2FY27 and **2.2% YoY** in H1FY27
- Net contract gains were **11.1% YoY** in Q2FY27 and **13.5% YoY** in H1FY27, reflecting the mobilisation of new units across the network

Profitability levels and Growth

- Consolidated PAT was **₹1,473 million** in Q2FY27 and **₹2,761 million** in H1FY27, up from ₹979 million in Q2FY26 and ₹1,929 million in H1FY26
- Profitability reflects disciplined execution, cost management initiatives and higher other income

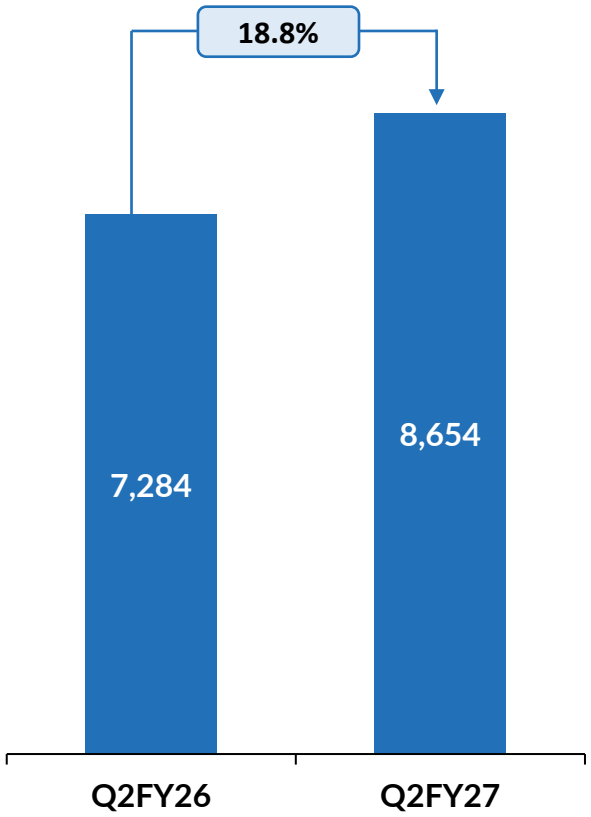
Network Expansion and Growth

- System-wide presence increased to **22** airports, with the commencement of operations at Alluri Sitarama Raju International Airport, Bhogapuram
- Operate a network of **570** Travel QSR outlets and Lounges as of Sep-26

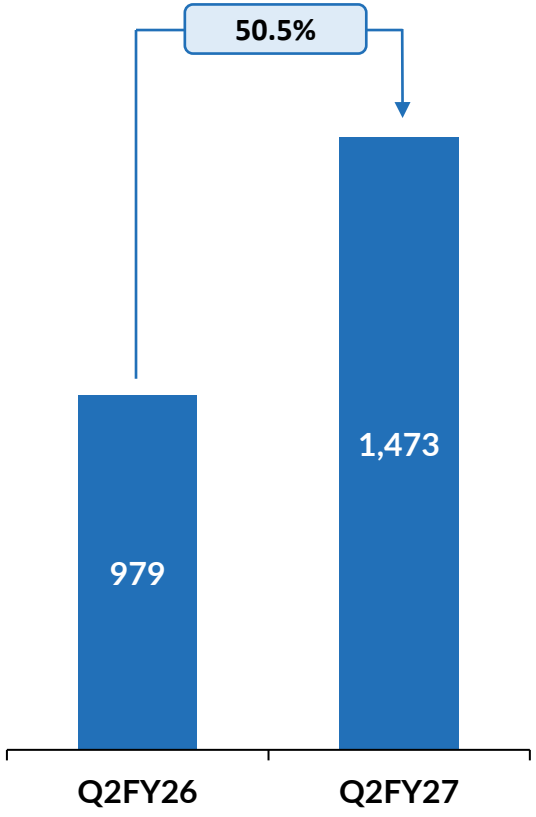
1. TFS system-wide numbers are based on TFS' system-wide presence covering TFS, its subsidiaries, associates and joint ventures; 2. LFL sales growth refers to growth in revenues generated in the equivalent period of the fiscal year for Travel QSR and Lounge outlets opened for at least 12 months. Revenues in respect of closed outlets (other than temporary closures) are excluded from the calculation. LFL sales growth is calculated as revenue from Travel QSR and Lounge services in a fiscal year minus revenue from Travel QSR and Lounge outlets opened for less than 12 months, divided by the revenue from Travel QSR and Lounge services from the previous period minus the Revenue from Travel QSR and Lounge outlets that were closed during the equivalent period in the previous fiscal year. LFL calculations exclude revenues from management and other services; 3. Net Contract Gains represent revenue in outlets of the Company and its Subsidiaries/JVs/Associates open for less than 12 months. Prior period revenues for closed outlets are excluded from LFL sales and classified as contract losses. Net Contract Gains are contract gains less contract losses.

Q2FY27: System-wide Sales up 18.8% & Consolidated PAT up 50.5% YoY

System-wide sales[1] (₹ Million)



Consolidated PAT (₹ Million)



Particulars (₹ Million)	Q2FY27	Q2FY26	YoY
System-wide Sales[1]	**8,654**	7,284	18.8%
Consolidated Sales	**4,253**	3,559	19.5%
Consolidated PAT	**1,473**	979	50.5%
PAT as % of consolidated Sales	**34.6%**	27.5%	714 bps

1. TFS system-wide numbers (including system-wide sales) are based on TFS' system-wide presence covering TFS, its subsidiaries, associates and joint ventures

Q2FY27: Key Financial Metrics At A Glance

₹8,654 Mn
System-wide Sales[1]

₹4,253 Mn
Consolidated Sales

₹1,579 Mn
Consolidated EBITDA

₹1,473 Mn
Consolidated PAT

18.8%
YoY Growth
System-wide Sales[1]

19.5%
YoY Growth
Consolidated Sales

37.1%
EBITDA Margin

34.6%
PAT Margin

₹11.08
Earnings Per Share[2]

52.7% YoY[2]

Consolidated Debt: **NIL**

Consolidated Cash balance[3] of **₹10,309 million** as on Sep 30, 2026

1. TFS system-wide numbers are based on TFS' system-wide presence covering TFS, its subsidiaries, associates and joint ventures; 2. EPS is diluted EPS and has been calculated on profit for the period attributable to the owners of the company; 3. Cash Balance includes Cash and Cash Equivalents, other Bank balances and Current investments. 4. All numbers are consolidated, unless mentioned otherwise.

Q2FY27: Strong Sales Growth Despite Passenger Traffic Moderation

Industry Dynamics

- Passenger traffic at TFS-managed airports on a system-wide basis declined 4.8% YoY in Q2FY27, amid geopolitical uncertainties, higher airfares and capacity rationalisation by airlines
- Domestic passenger traffic was more significantly impacted during the quarter, while the rate of decline in international passenger traffic moderated compared with the previous quarter

System-wide Sales

- System-wide sales grew 18.8% YoY during the quarter, supported by both LFL sales growth[1] and net contract gains[2]
- LFL sales growth was 3.5% YoY, while net contract gains were 11.1% YoY during the quarter. Growth was supported by the mobilisation of new units across TFS-managed airports. Additionally, revenue optimisation initiatives partially offset the impact of softness in passenger traffic.

Consolidated Sales

- Consolidated sales grew 19.5% YoY to ₹4,253 million during the quarter
- LFL sales growth was 6.6% YoY driven by our menu innovations and calibrated premiumisation strategies. Net contract gains were 11.0% YoY supported by the mobilisation of new units across airports and contribution from the lounge aggregation business.

1. LFL sales growth refers to growth in revenues generated in the equivalent period of the fiscal year for Travel QSR outlets and Lounge services opened for at least 12 months. Revenues in respect of closed outlets (other than temporary closures) are excluded from the calculation. LFL sales growth is calculated as revenue from Travel QSR and Lounge services in a fiscal year minus revenue from Travel QSR outlets and Lounge services opened for less than 12 months, divided by the revenue from Travel QSR and Lounge services from the previous period minus the Revenue from Travel QSR outlets and Lounge services that were closed during the equivalent period in the previous fiscal year. LFL calculations exclude revenues from management and other services; 2. Net Contract Gains represent revenue in outlets of the Company, and its Subsidiaries/JVs/Associates open for less than 12 months. Prior period revenues for closed outlets are excluded from LFL sales and classified as contract losses. Net Contract Gains are contract gains less contract losses.

Q2FY27: Steady Operating Performance Amid a Challenging Environment

Gross Profit

- Reported gross profit margin was 85.8% in Q2FY27, reflecting the accounting classification of the lounge aggregation business, with ₹216 million of service costs recorded under other expenses, while the corresponding revenue was recorded as sales. Excluding this impact, gross profit margin was 80.7% for the quarter.

Operating Profit

- EBITDA was ₹1,579 million in Q2FY27, up 16.8% YoY, with an EBITDA margin of 37.1%. Mobilisation and ramp-up of new operations resulted in higher employee and other operating expenses during the quarter, while the revenue contribution is expected to build progressively over the coming periods.

Profit After Tax

- Consolidated PAT was ₹1,473 million in Q2FY27, an increase of 50.5% YoY. PAT growth was supported by sales growth and higher other income. PAT included a write-back of provisions amounting to ₹468 million (net of tax) during the quarter.

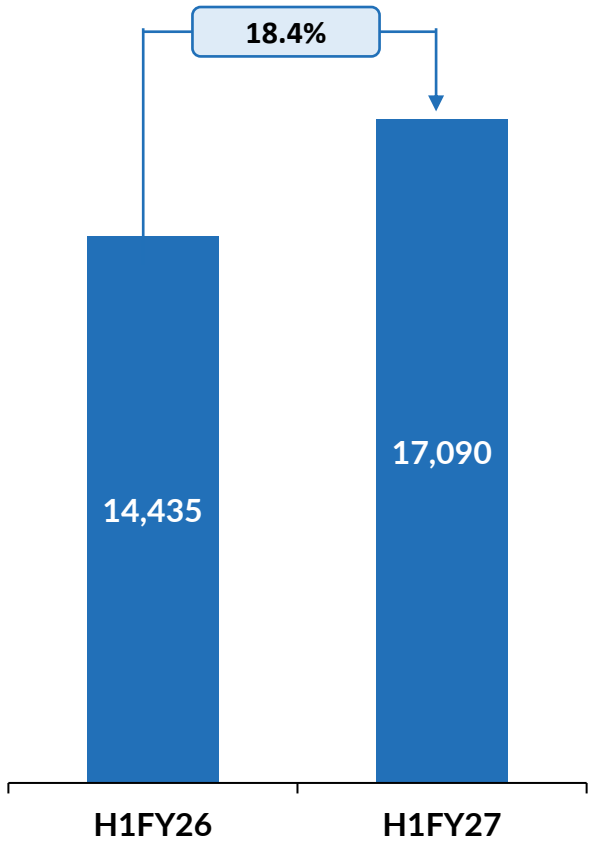
Profitability Metrics

Particulars (₹ Million, unless stated)	Q2FY27	Q2FY26	YoY
Consolidated Sales	**4,253**	3,559	19.5%
Gross Profit	**3,649**	2,987	22.1%
Gross Profit Margin	***85.8%***	*83.9%*	*185 bps*
EBITDA	**1,579**	1,352	16.8%
EBITDA Margin	***37.1%***	*38.0%*	*(86) bps*
Profit After Tax	**1,473**	979	50.5%
PAT Margin	***34.6%***	*27.5%*	*714 bps*

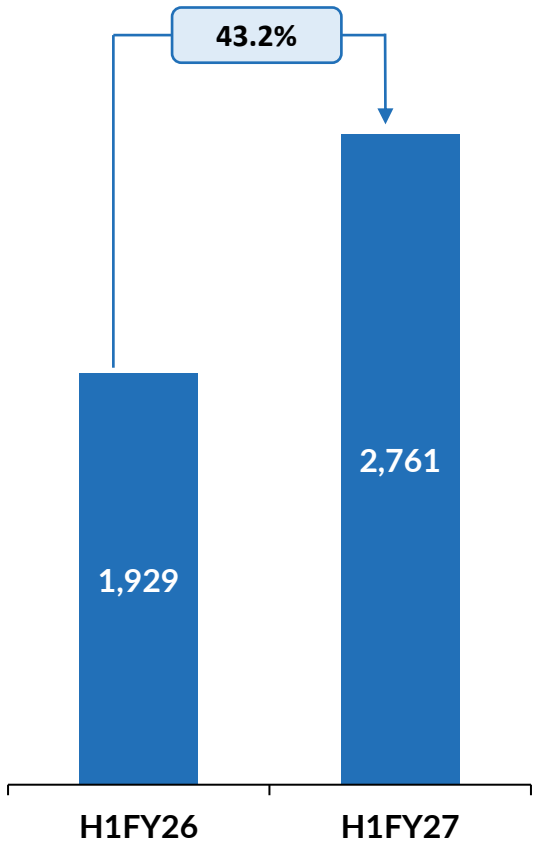
1. Other income has been excluded from the computation of EBITDA and EBITDA margin.

H1FY27: System-wide Sales Grew by 18.4% and Consolidated PAT Grew by 43.2% YoY

System-wide sales[1] (₹ Million)



Consolidated PAT (₹ Million)



Passenger Traffic

- For the first half of the year, passenger traffic at TFS-managed airports on a system-wide basis declined 2.2% YoY. While passenger traffic in the first quarter was in line with the previous year, the second quarter was more impacted by higher airfares and route rationalisation.

System-wide Sales

- System-wide sales grew 18.4% YoY in the first half of the year, supported by net contract gains of 13.5% YoY and like-for-like sales growth of 2.2% YoY.

Profit After Tax

- Consolidated PAT grew 43.2% YoY in H1FY27, supported by sales growth, higher other income and an increased share of profit from JVs. PAT included write-backs of provision amounting to ~₹566 million (net of tax), comprising a write-back of provision amounting to ~₹468 million in the second quarter and a GST write-back of provision amounting to ~₹98 million (net of tax) in the first quarter.

1.TFS system-wide numbers (including system-wide sales) are based on TFS' system-wide presence covering TFS, its subsidiaries, associates and joint ventures.

Operational Resilience in a Dynamic Operating Environment

Managing Near-term Challenges While Continuing to Deliver Consistently Across Operations

Dynamic Macro-Environment

- Passenger traffic and consumption trends may remain volatile in the near term amid geopolitical uncertainties, higher input costs and inflationary pressures
- However, these headwinds are expected to be transitory, while the long-term growth drivers of the Indian aviation sector remain intact

Navigating Well

- Menu optimisation & inventory planning help ensure uninterrupted service and manage inflationary pressures
- Integrated supply-chain & centralised operations enable timely replenishment, while flexible manpower deployment supports continuity and service standards

Way Forward

- An easing of geopolitical pressures, coupled with seasonally stronger travel demand, is expected to provide a more favourable backdrop for passenger traffic in the second half of the year
- We are closely monitoring near-term trends while maintaining strong cost discipline and continuing to pursue growth opportunities across the business



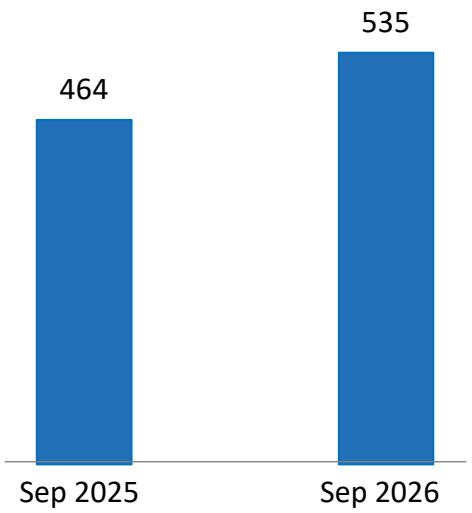
Operational Highlights:
Q2 & H1FY27



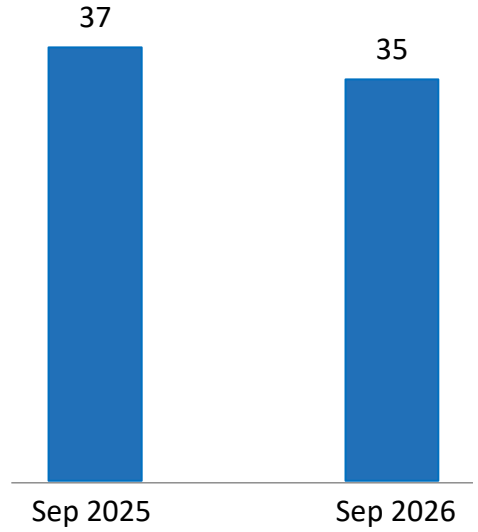
TFS' Network and Brand Portfolio Across Airports

TFS strengthened its market position at a system-wide level by increasing the network and elevating the brand portfolio.

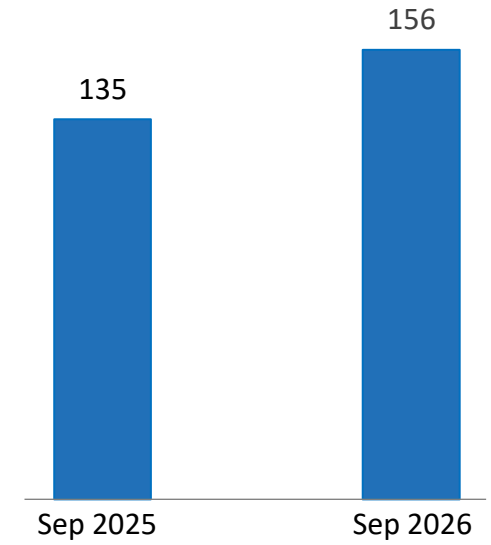
535
Travel QSR outlets



35
Lounges in domestic and international markets



156
Brand Portfolio



Q2FY27: Key Operational Highlights

Expanded airport presence	Presence expanded to 22 airports as of Sep-26 on a system-wide basis (up from 18 airports as of Sep-25), with the commencement of operations at Alluri Sitarama Raju International Airport, Bhogapuram, under the JV, GMR Hospitality Limited
Scale-up of Travel QSR outlets	Travel QSR portfolio increased to 535 outlets as of Sep-26 on a system-wide basis (up from 464 as of Sep-25), with the addition of 70+ outlets across New Delhi, Cochin, Navi Mumbai, Noida, Bhogapuram and other key airports. The lounge portfolio stood at 35 lounges, compared with 37 lounges a year earlier, primarily reflecting closures related to terminal transitions and airport infrastructure renovations.
Enhanced Brand Portfolio	Added 21 new brands over the last 12 months, including in-house, regional and international formats, taking the overall system-wide portfolio to 156 brands as of Sep-26
Scaling EATS Platform	Continued to broaden the EATS ecosystem, extending lounge access distribution beyond banking and card-network channels
Awards & Accolades	KYRA Lounge at Hong Kong International Airport was awarded Asia's Leading Airport Lounge for the second consecutive year at the 2026 World Travel Awards

Commencement of Operations at Bhogapuram Airport

Early Entry into an Airport with Strong Growth Prospects

Strategic Relevance

- Greenfield airport strengthening aviation connectivity across North Andhra Pradesh and the wider eastern corridor
- Initial capacity of 6 million passengers annually, scalable to over 40 million passengers in future phases

TFS Presence

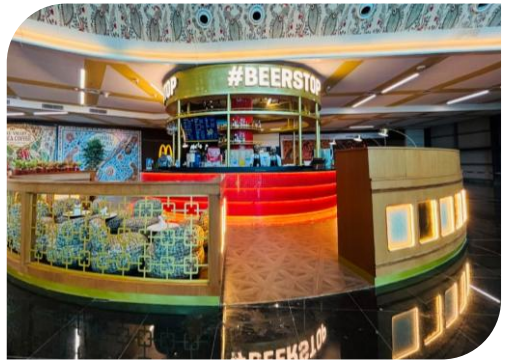
- Our Joint Venture, GMR Hospitality Limited (GHL) commenced operations at Alluri Sitarama Raju International Airport, Bhogapuram on August 17, 2026.
- Launched 6 Travel QSR outlets, with additional outlets currently under fit-out and scheduled to open shortly

Operational Edge

Early presence through GHL at a new aviation gateway, providing TFS an opportunity to participate in the airport's long-term growth











Glimpse of New Outlet Openings to Expand Presence & Drive Growth



The Filter Coffee

Kempegowda International Airport Bengaluru Terminal 1



Third Wave Coffee

Navi Mumbai International Airport



Subway

Navi Mumbai International Airport



Biryani Streat

IGI Airport, Delhi Terminal 1



Madras Coffee House

IGI Airport, Delhi Terminal 1



BeerStop

Alluri Sitarama Raju International Airport, Bhogapuram

Menu Engineering and Strategic Partnerships Initiatives to Support Growth

Strategic Levers for Enhancing Guest Experience & Driving Revenue Growth

Menu Optimisation Initiatives



Introduced integrated special Onam Sadya thali at select outlets



Introduced Modak during Ganesh Chaturthi at select outlets





Beer and food offer with exclusive Corona giveaway

Marquee Event

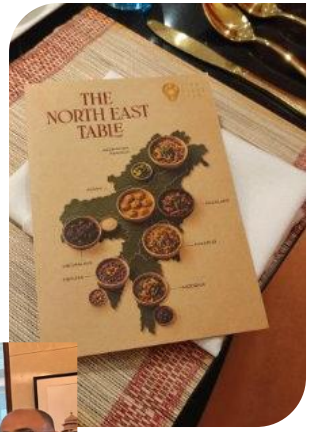
The North East Table | 080 Lounge BLR T1

A curated food festival featuring authentic dishes from all the Northeastern states. Hosted lunch with curated menu by celebrity chef and Bengaluru International Airport team, and media personnel.

- Masterclass
- Media Lunch
- Customer Buffet

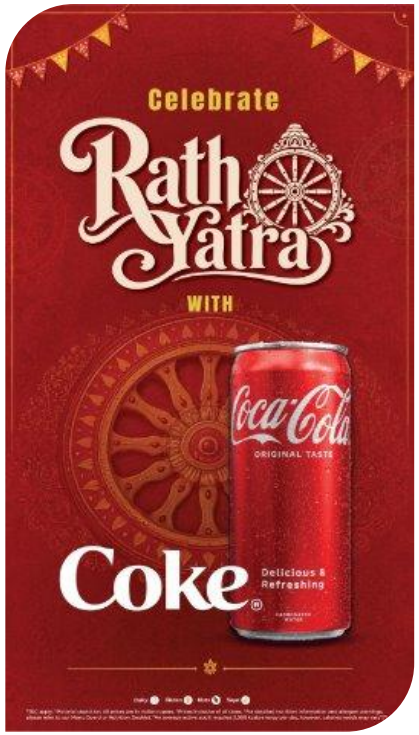








Seasonal Celebrations and Events Driving Engagement



Rath Yatra

A special limited-edition festive Thali and Coke pairing was introduced for Rath Yatra at Bhubaneswar airport (regional festival), carefully crafted to meet dietary preferences during the festival period.



Ganesh Chaturthi

A celebration was hosted to mark the festive occasion, featuring vibrant décor and Masterclass & Lounge Buffet experiences inspired by the spirit of the season.



Onam Sadya

A grand Onam celebration was organised at BLR T1, Cochin and Chennai featuring vibrant décor and thoughtfully curated experiences. Guests enjoyed themed menus, traditional activities, and special moments designed to celebrate the flavours and tradition of this festival.

Awards & Accolades – Q2FY27



33RD ANNUAL WORLD TRAVEL AWARDS

- KYRA Lounge at Hong Kong International Airport was named Asia's Leading Airport Lounge at the World Travel Awards 2026 for the second consecutive year
- The recognition highlights the strength of the lounge proposition and TFS's continued focus on delivering distinctive, high-quality premium hospitality experiences



dun & bradstreet
Business Excellence Awards

- Travel Food Services Limited was recognised as the winner in the Travel, Tourism & Hospitality – Mid Corporate category at the Dun & Bradstreet India Business Excellence Awards
- The recognition reflects TFS's scale, execution excellence and the strength of its business platform

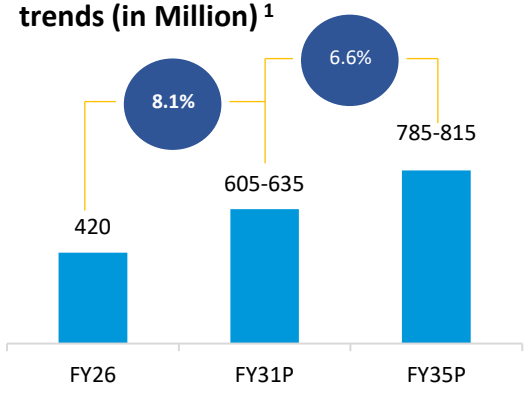
Industry Landscape & Key Strategic Priorities



Indian Aviation Markets Continue to Witness Strong Structural Growth

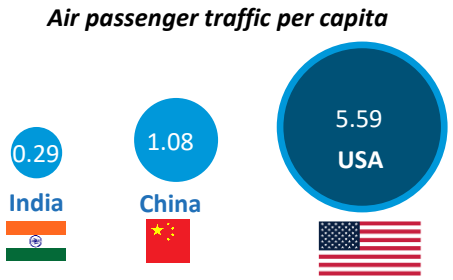
Demand-Side Drivers

Indian air passenger traffic trends (in Million) [1]

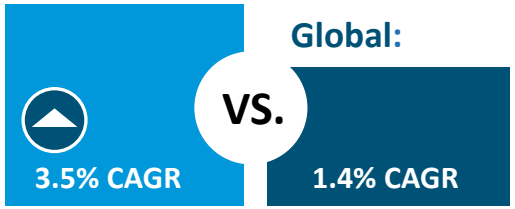


- India positioned as the world's 3rd largest aviation market
- India's passenger traffic to grow by 7-8% CAGR vs. 3–4% CAGR globally

Low penetration rates of air travel in India [1]



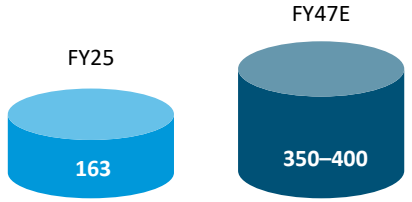
Rising per capita income driving air travel affordability [1]



Supply-Side Drivers

Increase in # of airports

Number of Airports in India[2]



Existing Aviation Hub Expansion

Capacity expansion across major aviation hubs such as Delhi, Bengaluru, Hyderabad etc.

New Airport Development

Development of next-generation greenfield airports such as Navi Mumbai & Noida

Increase in # of aircraft fleet [1]

2,400+ Aircraft Order Book Pipeline

750+ Existing Aircraft Fleet

Airport Investment & Privatisation

₹1 Lakh Cr+[3]

Planned Airport Infrastructure Capex for Next 5 years

11 airports[4]

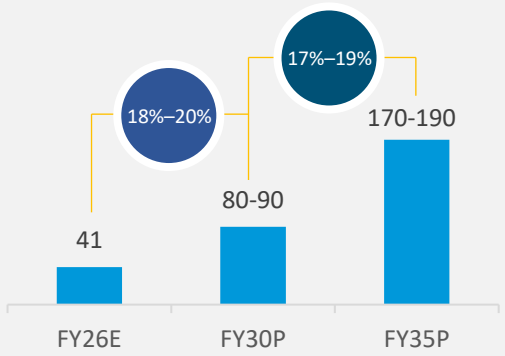
Targeted for privatisation in near-term

Source: 1. CRISIL Report 2026; 2. CRISIL Report 2025; 3. ICRA Report March 2025; 4. Ministry of Civil Aviation (India).

Strong Growth Ahead for Indian Airport Travel QSR & Lounges; Global Lounges & Indian Expressway QSR Offer Attractive Opportunities

Airport Travel QSR Market

Indian Airport Travel QSR Industry Size (₹ Billion) [1]



Evolving Customer Preferences

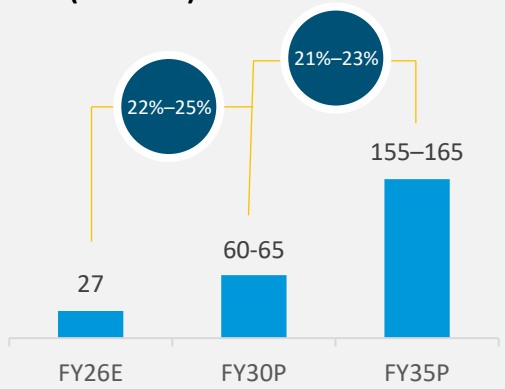
Premium Experience
Travellers seek premium curated experience

Higher spend
Shift towards branded and premium dining formats

Rising dwell time
Higher dwell time correlates to higher F&B spending

Airport Lounge Market

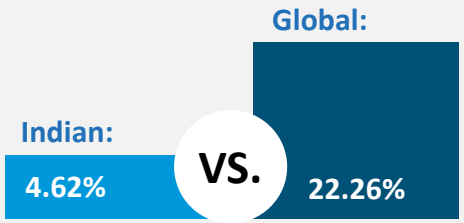
Indian Lounge Industry Size (₹ Billion) [1]



70-80%

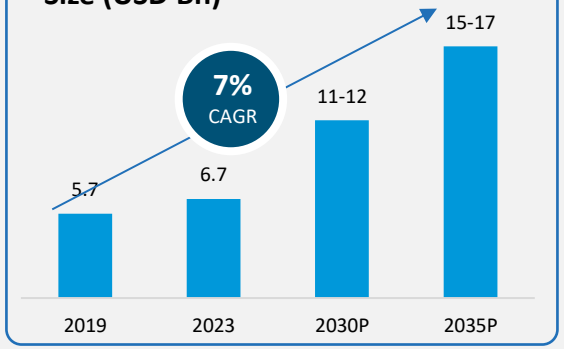
Airport Lounge passenger traffic in India driven through credit Cards[2]

Credit Card Penetration[3]



GLOBAL LOUNGE OPPORTUNITY

Global Airport Lounge Market Size (USD Bn)[1]

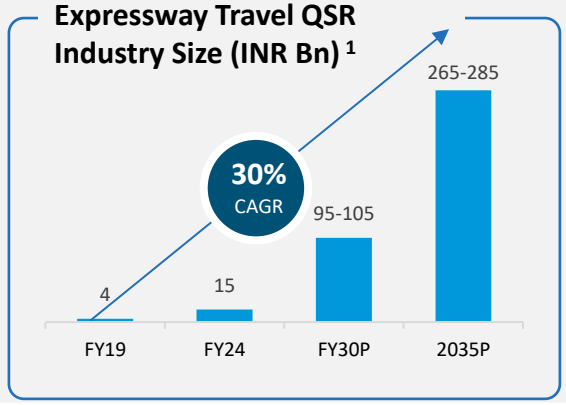


Structural Entry Barriers

- Bank & Card Partnerships
- Operational Complexity
- Security & Compliance

EXPRESSWAY TRAVEL OPPORTUNITY

Expressway Travel QSR Industry Size (INR Bn) [1]

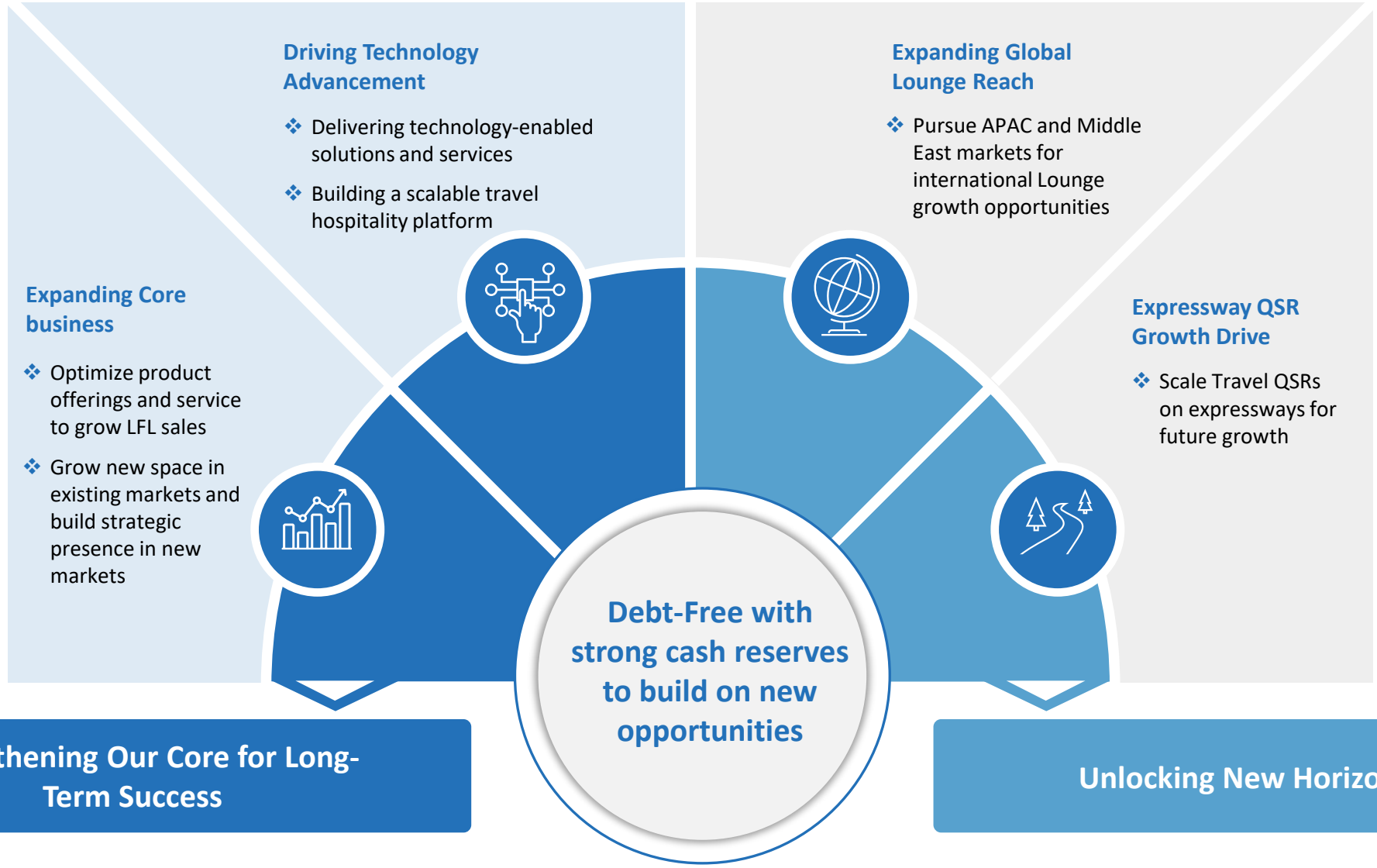


Key Growth Drivers

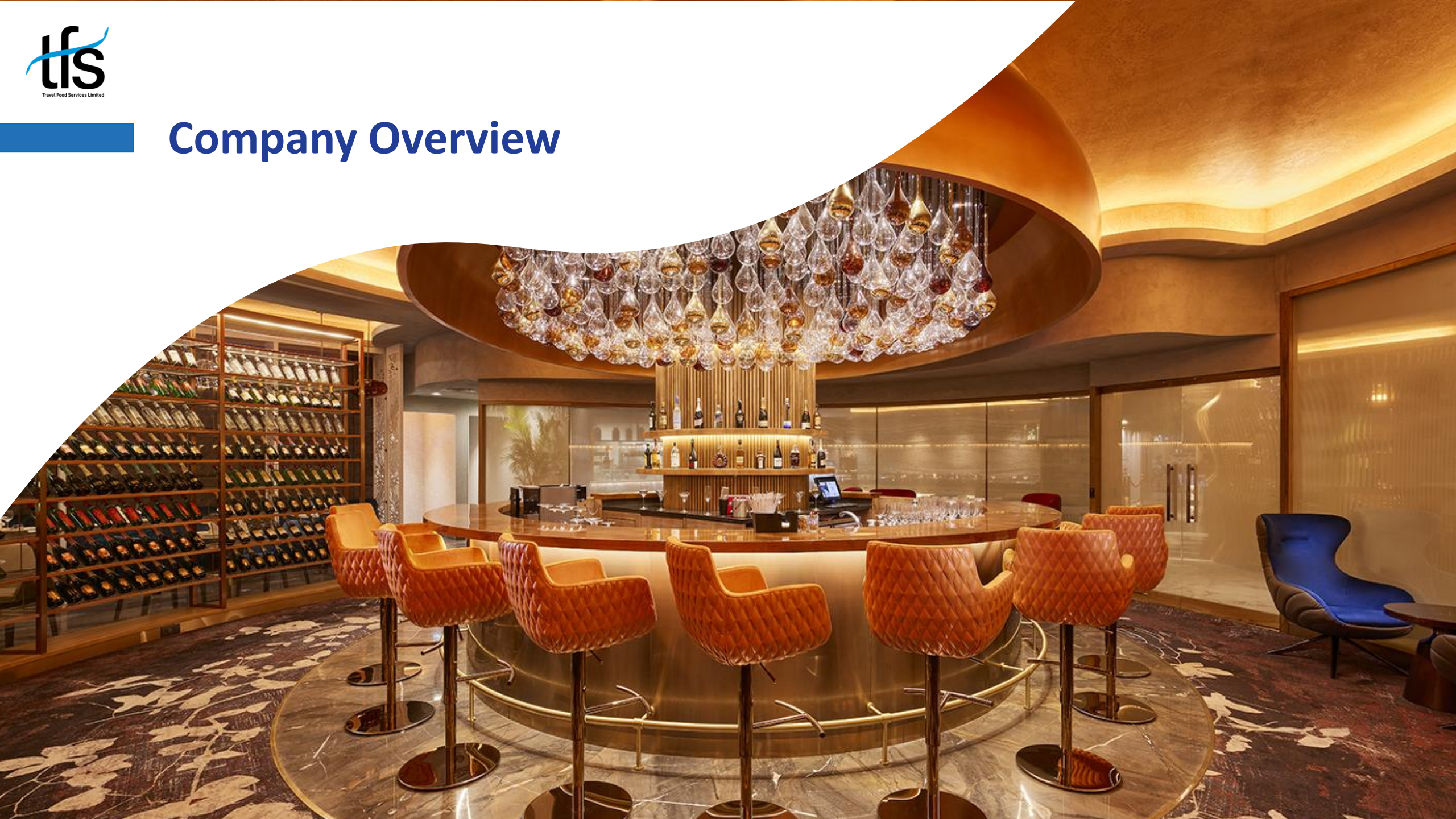
- Expanding Highway Infrastructure
- Rising Intercity Mobility
- Organised Roadside Consumption

Source: 1. CRISIL Report 2026; 2. Crisil Report 2025; 3. Global Findex Data (World Bank).

Key Strategic Priorities and Building for the Future



Company Overview



Integrated Airport Consumption Platform Across Travel QSR and Lounge

Diversified Travel QSR Platform

30%[1]	535[3]	156[3]	55%[2]
QSR market share[1]	Travel QSR Outlets	Brand portfolio	Revenue share





KEY COMPETITIVE STRENGTHS

- Airport Operator Partnerships
- Multi-format F&B Offering
- Curated Brand Portfolio
- Premiumisation Strategy

Multi-Modal Lounge Network

45%[1]	35[3]	3	41%[2]
Lounge market share[1]	Lounges	Countries Presence	Revenue share





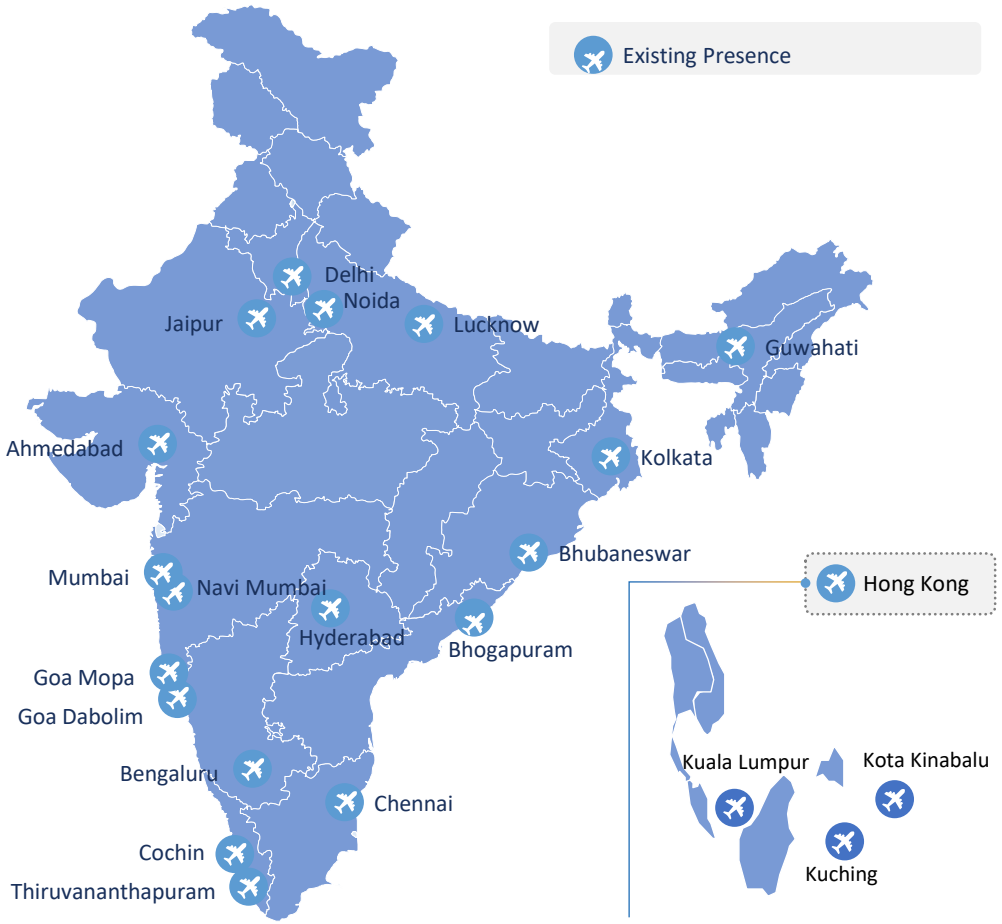
KEY COMPETITIVE STRENGTHS

- Largest Lounge operator
- Premium Passenger Experience
- Strong Bank & Card Partnerships
- Backward integration through technology

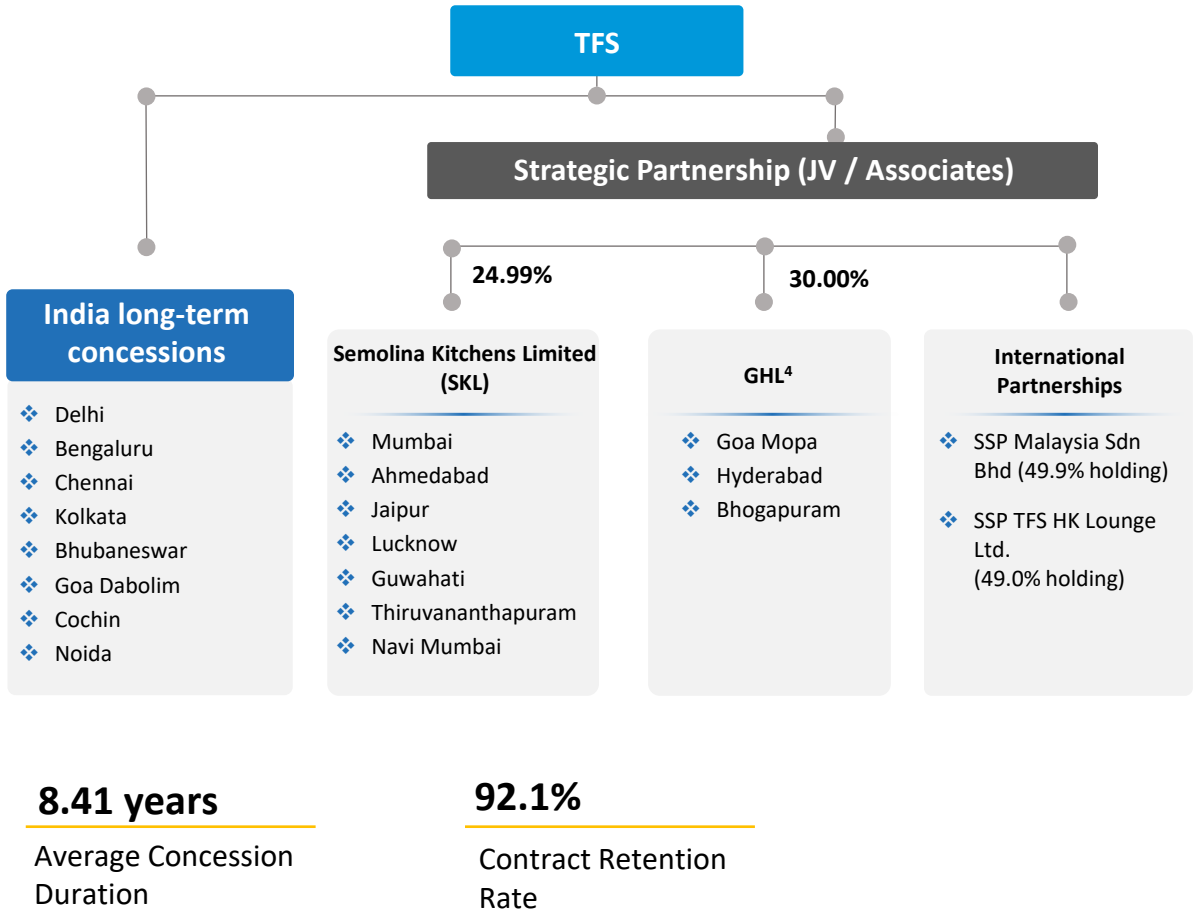
1. CRISIL Report 2026; 2. As per March-26 Consolidated Financials, Management and other services constitute the remaining 4% of revenues; 3. As on Sep 30, 2026; 4. All other numbers are on a system-wide basis.

Present in 14/15 Largest Airports in India[1] with ~92% Contract Retention Rate[2]

Present in 14 of India's 15 largest airports, serving 74%[3] of India's total air passenger traffic



Secured via long-term contracts/partnerships with airport operators



8.41 years
Average Concession Duration

92.1%
Contract Retention Rate

1. By passenger traffic (FY26) as per CRISIL Report; 2. Number of airport concession agreements which expired and were either renewed or won back as a percentage of the total number of airport concession agreements which expired; 3. FY26 data as per CRISIL Report; 4. GHL - GMR Hospitality Limited.

Extensive Portfolio of 156 Brands Across Cuisines and Formats

Diversified range of in-house and partner brands catering to specific customer requirements

Our powerhouse brand portfolio - in-house and partner brands[2]

In-house Brands

In-house Brands (Owned)[1]

# of Brands: 58

hello Mercato! | caféccino | DILLI STREAT | idli.com | #nourish ON THE GO | Flying Bites | CURRY KITCHEN | Masala Kitchen

Partner Brands

International Brands (Franchised)[1]

# of Brands: 36

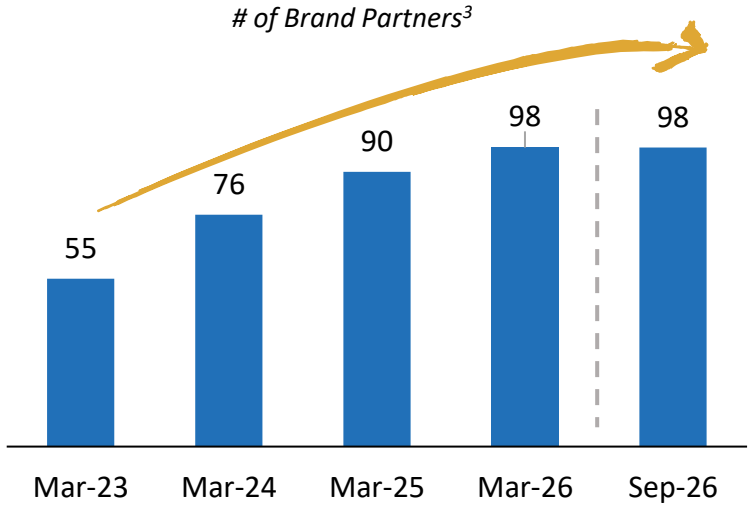
STREET PIZZA GORDON RAMSAY | wagamama | jones the grocer | KFC | Nando's | JAMIE OLIVER'S PIZZERIA | SUBWAY | Pizza Hut

Regional Brands (Franchised)[1]

# of Brands: 62

BIGGIES BURGER | BIKANERVALA | THIRD WAVE COFFEE | JOSHH | BAYROUTE | WOW! momo | Hatti Kaapi | BOMBAY BRASSERIE

# of Brand Partners[3]



Brand attractiveness leads to master/multi-concession agreements

Aim and work to achieve a healthy mix of in-house and partner brands

Work closely with brand partners to adapt offerings to travel environment

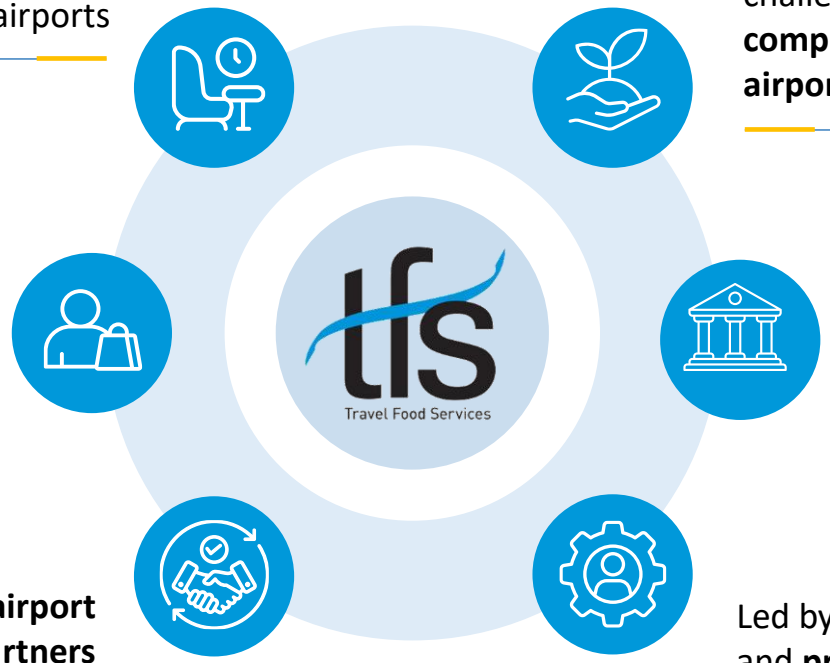
1. List of brands as on Sep 30, 2026; 2. Including outlets in India and Malaysia airports and India highways; 3. All numbers are on a system-wide basis.

Why We Win: Partner of Choice with Strong Competitive Strengths

Leading player in the **Travel QSR** and **Lounge sector** in airports

Deep understanding of **traveller preferences and portfolio of a wide range of F&B concepts to cater to customer needs**

Long relationship with **airport operators, airlines, Lounge partners and F&B brand owners**



Expertise in handling distinct challenges in **an operationally complex and highly secure airport environment**

Financial performance and high standards of **governance**

Led by **experienced management** and **promoters**

Multi-unit operations at airports

Using a wide range of brands and concepts to satisfy customer demands

Proven track record of operational expertise and financial performance

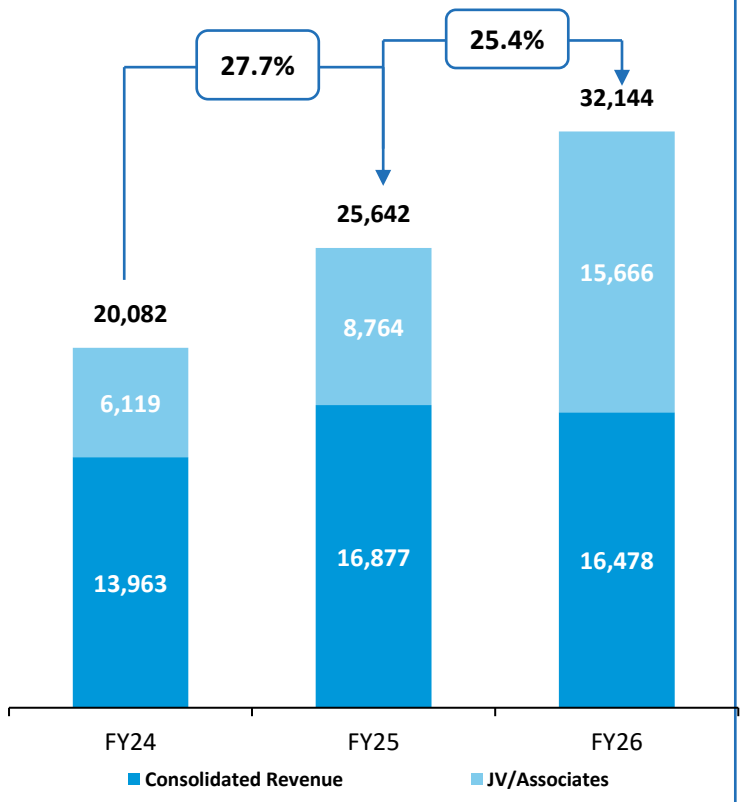
Partner of choice for airport operators

Source: CRISIL Report

Strong Track Record of Growth, Profitability & Returns

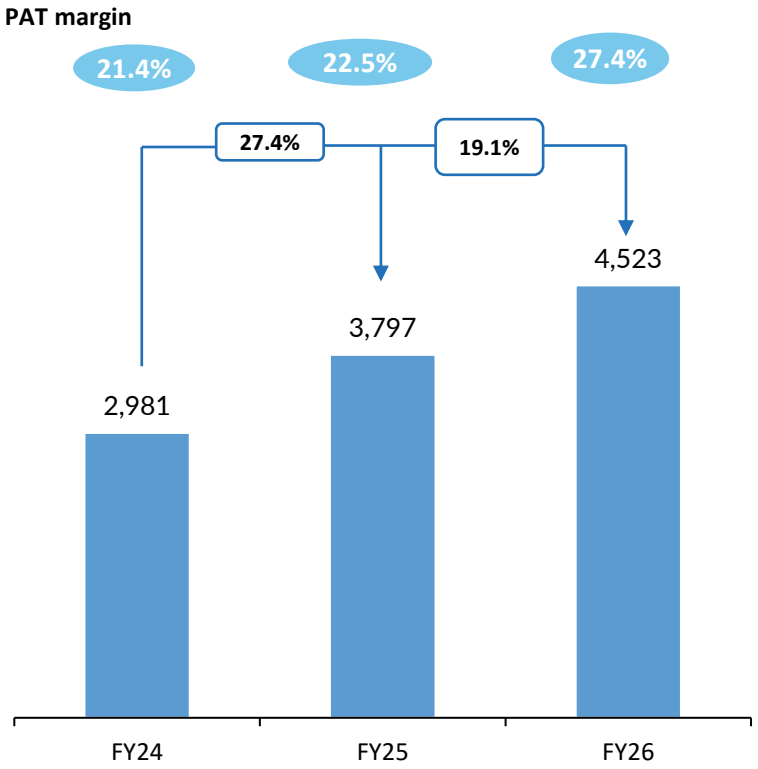
System-wide Sales[1] (₹ Million)

Strong Double-digit System-wide Sales Growth



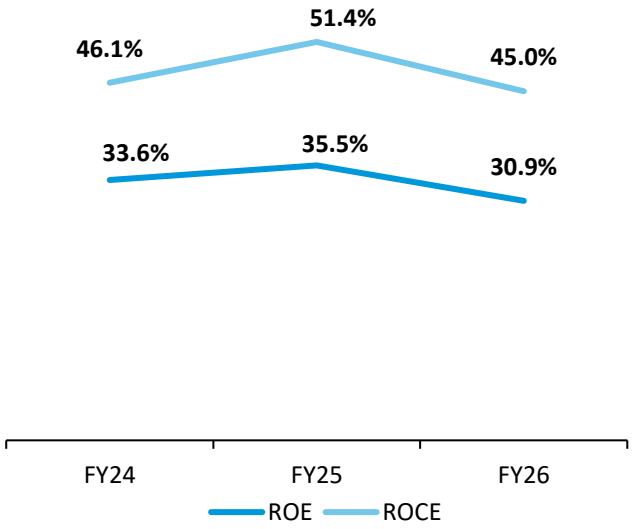
Consolidated PAT (₹ Million)

Outstanding Growth with Steady Margin



Return on Equity[2] and Return on Capital Employed[3] (%)

High return on capital



1. TFS system-wide numbers (including system-wide sales) are based on TFS' system-wide presence covering TFS, its subsidiaries, associates and joint ventures; 2. ROE is computed as profit for the year divided by total equity; 3. ROCE is computed as EBIT divided by Capital Employed. EBIT is computed as Profit for the year plus Tax expenses plus Finance costs. Capital Employed is computed as Total Equity plus Non-Current Liabilities - Financial Liabilities - Borrowings and plus Current Liabilities - Financial Liabilities – Borrowings

Nourishing Communities: Key CSR Initiatives

Vision: Food and Nutrition for All

Fight Hunger & Malnutrition

Workshops for new mothers on educating for the first 1,000 days of childhood nutrition needs



Feeding the future together through distribution of cooked meals across locations



Improve Health through Nutrition

Employees participated in Tata Mumbai Marathon 2026 supporting the mission of “Food & Nutrition for All.”



Mid-day meals in government schools



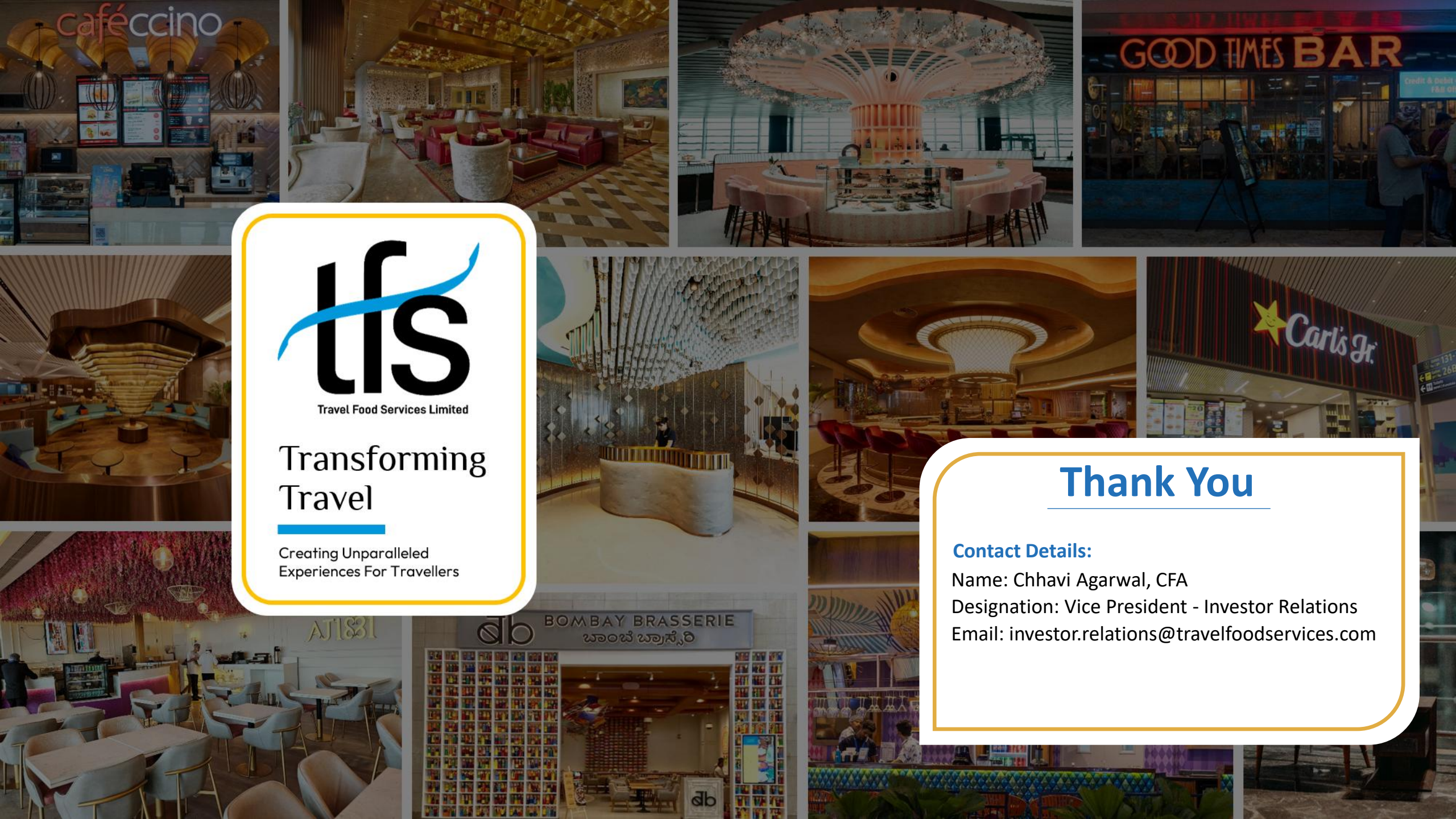
Enhance Livelihoods & Inclusion

Sign language training sessions promoted inclusion across the SHI community



Pan India clean-up initiatives to drive responsible waste management & community participation.





Travel Food Services Limited

Transforming Travel

Creating Unparalleled Experiences For Travellers

Thank You

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