Thirumalai Chemicals Ltd

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(AN ISO 9001, 14001, 50001/ HACCP & FSSC 22000 CERTIFIED COMPANY)
CIN: L24100MH1972PLC016149

TCL/SE028/2026-27
August 07, 2026

To,

The National Stock Exchange of India Limited
Listing Department
Exchange Plaza, Bandra Kurla Complex
Bandra (East)
Mumbai 400 051
Scrip code: TIRUMALCHM

BSE Limited
Department of Corporate Services
Floor 25, Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai 400 001
Scrip code: 500412

Dear Sir/Madam,

Re.: Corporate Presentation for the Quarter ended June 2026

Please find enclosed the Corporate Presentation for the Quarter ended June 2026.

The said presentation will also be uploaded on the website of the Company (www.thirumalaichemicals.com/announcements-updates).

Thanking you,

Yours faithfully,
For **THIRUMALAI CHEMICALS LIMITED**

Aditya Sharma
Digitally signed by Aditya Sharma
Date: 2026.08.07 12:39:58 +05'30'

Aditya Sharma
Company Secretary

Encl: As above

Thirumalai Chemicals Limited

Investor Presentation Q1 FY27

Thirumalai Chemicals Ltd.

Safe Harbor

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Company Overview

Thirumalai Chemicals Ltd.

Leadership has evolved over five decades

Thirumalai Chemicals Ltd.

1944
Commenced journey as a chemical trading company to venture into the Indian chemical industry

1973
Founded Thirumalai Chemicals Limited (TCL) in Ranipet, Tamil Nadu, to produce Phthalic Anhydride

1995
Expanded TCL's Phthalic Anhydride and food ingredients capacities

1997
Initiated a butane based Maleic Anhydride plant in Malaysia

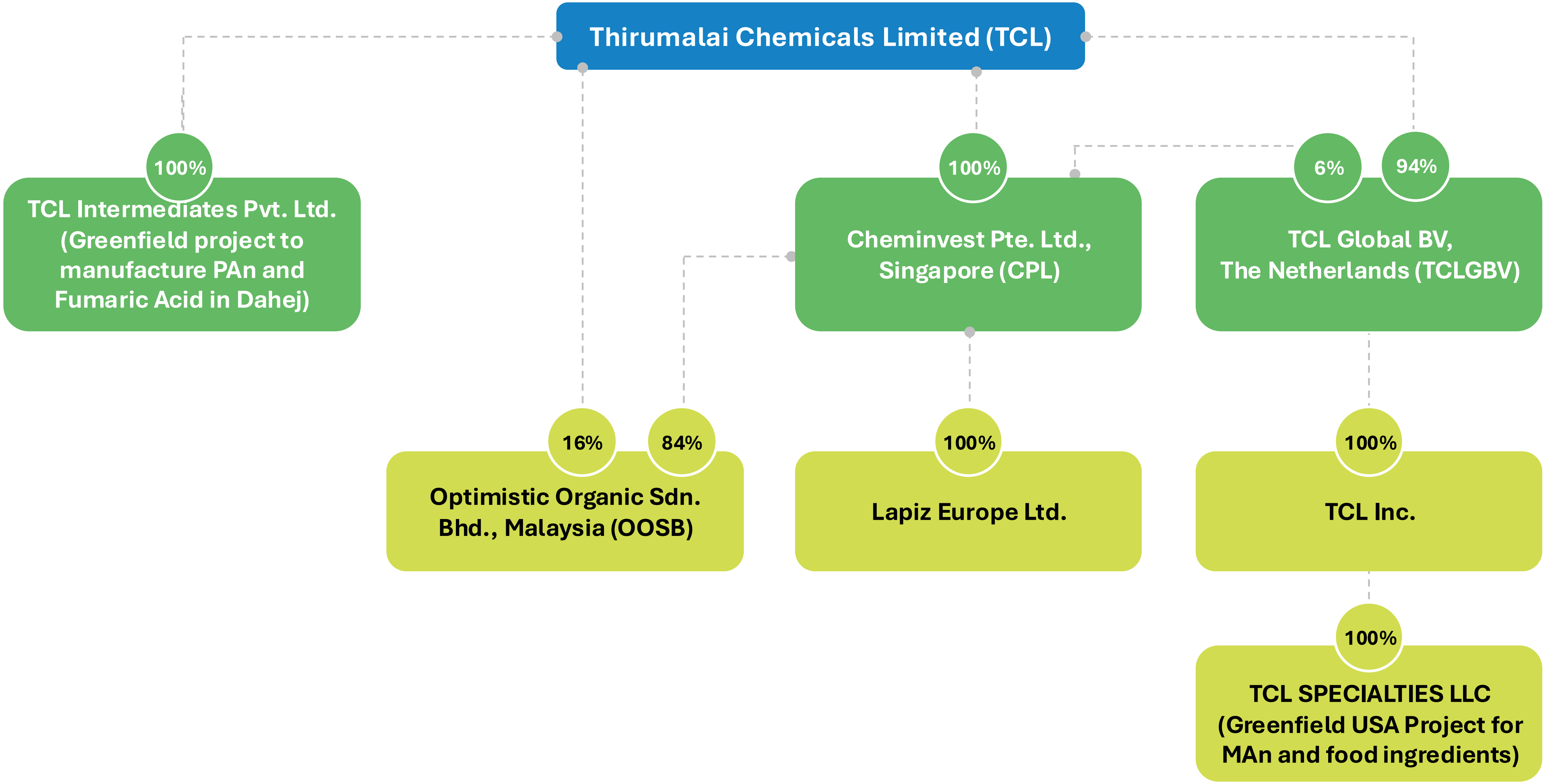
2012
Acquired a Maleic Anhydride plant in Malaysia through our subsidiary, Optimistic Organic Sdn Bhd

2021
Unveiled a manufacturing facility in Dahej, Gujarat

2024
Launched a new Phthalic Anhydride and Fumaric Acid production facility at Dahej under subsidiary, TCL Intermediates Pvt. Ltd.

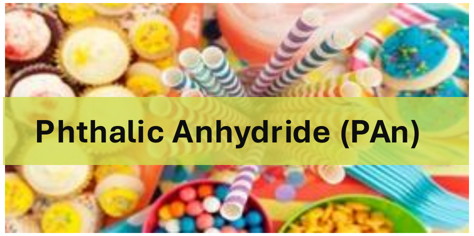
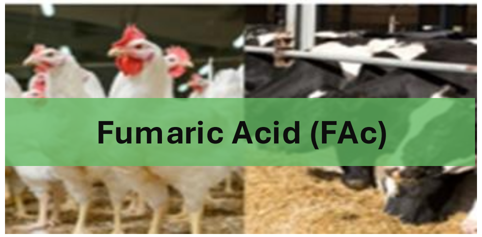
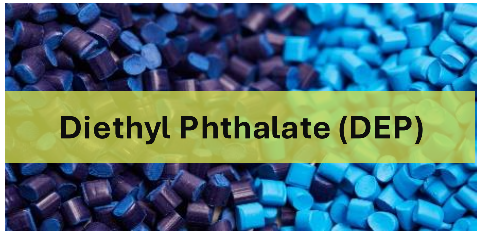
2025
Widened global footprint with an upcoming new plant in the USA, set up under our subsidiary company

TCL Group holding structure



Diversified product portfolio

Thirumalai Chemicals Ltd.

	Phthalic Anhydride (PAn)	Malic Acid (MAc)	Fumaric Acid (FAc)	Diethyl Phthalate (DEP)
Raw material used	o-Xylene	Maleic Anhydride	Maleic Anhydride	Ethanol, Phthalic Anhydride
Manufacturing locations	Ranipet, India Dahej, India	Ranipet, India	Ranipet, India	Ranipet, India
Downstream industries	• Production of plasticizers, pigments, dyes and resins • Manufacturing of unsaturated polyester resins (UPR) • Alkyd resins for paints, Pharma & Agrochemical intermediates • Fine & speciality chemicals	• Confectionery, beverages, food seasonings, flavours premixes, etc. • Manufacturer of skin and dental care products • Technical applications like electroplating and metal cleaning	• Pharma API's, food & beverages and animal feed • Baking pre-mixes for Tortilla breads and bakery products • Cleansing agents, unsaturated polyester, alkyd resins and printing inks	• End products include fragrances, cosmetics, toys, etc. • Applications in various consumer products, including adhesives, sealants and insect repellents
Key differentiator of TCL	TCL is amongst India's leading producers with decades of reliability; strong domestic supply chain integration	Integrated plant with food and pharma-grade production; one of the select few in India with global-grade certifications	Widely accepted in global food and pharma markets; backward integration ensures competitive pricing and quality	High solvency and consistency; preferred choice for fragrance stability and cosmetic binding

Our manufacturing footprint

TCL is among the top 3 global manufacturers of PAn

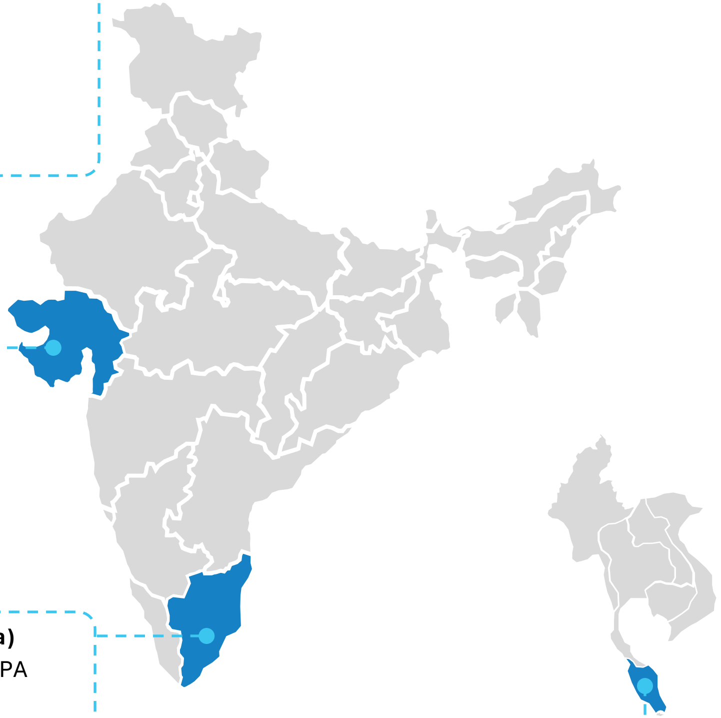
Including the USA project, TCL will be one of the largest global manufacturers of MAc & FAc

TCL Specialties LLC:
New Martinsville, West Virginia
Ongoing capex: MAn & Food Ingredients – 40.5 KTPA

India operations

Dahej, Gujarat (TCL India)
Capacity: PAn: 24 KTPA

TCL IPL
Capacity: PAn: 94 KTPA
FAc: 10 KTPA



Ranipet, TN (TCL India)
Capacity: PAn: 165 KTPA
34 KTPA derivatives & downstream products

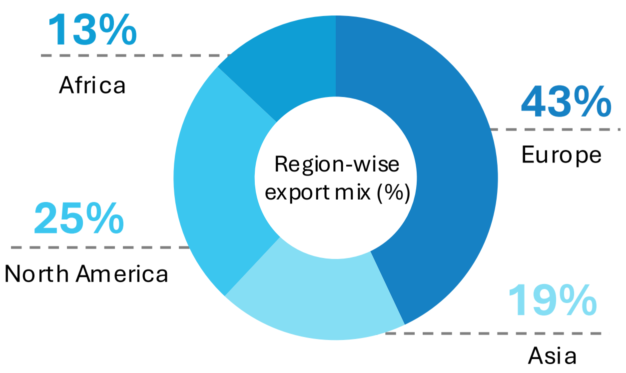
Malaysia operation
Optimistic Organic Sdn. Bhd.:
Kemaman, Malaysia
MAn– 40 KTPA
Esters – 10 KTPA

Worldwide Reach
We boast a significant presence across all major geographies

North American Operations
Through our new facility in the USA, we will cater to the expansive North American market

Strategic Locations
We leverage the strategic position of the representative office in the EU to serve the markets of the EU, UK and Turkey

Global Manufacturing
We operate a manufacturing facility in Malaysia and are in process of establishing a state-of-the-art facility in the USA



Driving innovation & empowering progress

Thirumalai Chemicals Ltd.

Innovation remains a key driver of growth, aligned with the evolving needs of diverse industries

Emphasis is placed on enhancing core processes, improving operational efficiency and developing next-generation manufacturing technologies

Continuous prioritization of R&D efforts ensures improved product quality and greater agility in responding to dynamic market demands

R&D infrastructure

Our state-of-the-art R&D laboratory at Ranipet, India, equipped with a pilot plant, designed to foster continuous process improvement and cost-efficiency. This infrastructure enables us to test, scale and implement sophisticated manufacturing technologies, leading to superior output and greater operational excellence

Team size and capabilities

We have a highly skilled and dedicated R&D team, focused on exploring new materials, refining existing processesand developing new product formulations. Backed by a robust foundation of intellectual assets, including patents and proprietary formulations, our team plays a critical role in advancing our technological leadership

Key strengths reinforces our position

Product quality and process control

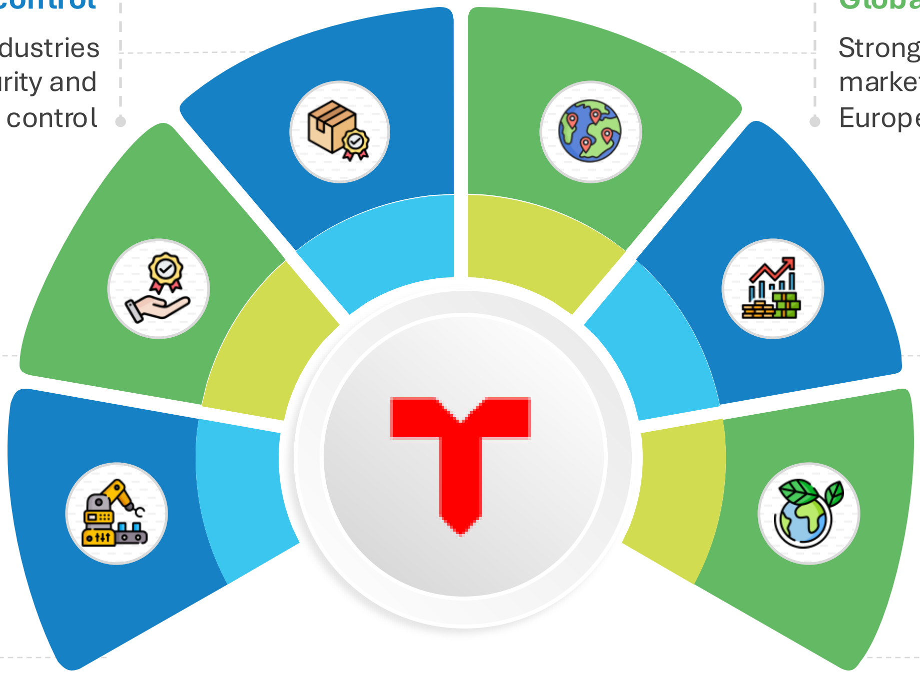
Manufacturer of essential chemicals for industries like food and pharma, ensuring high purity and compliance through expert process control

Market leadership and product excellence

Evolving leadership and diverse chemical portfolio have strengthened our global presence, with a focus on quality, innovation and sustainability across key segments

Integrated and efficient manufacturing

Top-tier facilities in Ranipet (Tamil Nadu) and Dahej (Gujarat), designed with a high degree of process integration



Global market reach with long-term partnership

Strong domestic and export presence across key global markets, with established relationships in the Americas, Europe, Asia and the Middle East

Efficiency-driven operations and financial prudence

Driving long-term growth through disciplined operations, focusing on efficiency, safety and smart investments to keep our plants competitive and market-ready.

Strong sustainability focus

Environmental responsibility is central to our operations, with ZLD systems, efficient waste management and advanced energy-saving technologies.

Our quality commitments

FSSC Certificate
2024-27

Kosher Certificate
2025-26

IMS Certificate
2024-27

Halal Certificate
2025-28

QMS Certificate
2024-27

ISO 500001 Certificate
2025-28

BIS Certificate

REACH Compliance

Awards and recognitions

Thirumalai Chemicals Ltd.

Confederation of Indian Industry 2025:
Industry trend setter for going global

Chennai Port 2023:
Best Performance & Partnership Award

The National Safety Council 2023:
Occupational Health, Safety and Environment Awards

Indo American Chamber of Commerce 2021:
Business Excellence award

Confederation of Indian Industry 2020:
Excellence in EHS Practices

Indian Chemical Council , 2020:
Excellence in Energy Conservation

Senior Management and Board (1/2)

Mr. R. Parthasarathy – Chairman & Managing Director

- Chemical technocrat from IIT Mumbai & University of Wisconsin, Madison USA
- 5 decades of experience in the Chemicals space
- Served as Vice-president and President of the Indian Chemical Council from 2007-2011.

Mrs. Ramya Bharathram - Managing Director & CFO

- Heads strategy and Specialty Chemicals Businesses
- 16+ years of experience
- Specialized in Finance, Trade policy and General Management

Mr. P. Mohana Chandran Nair - Non-Independent Director

- Worked at TCL for 9 years as President (manufacturing).
- A Chemical Engineer with over 36 years of experience
- Retired as the MD of TCL Intermediates Pvt. Ltd. in Oct 2025

Mr. Sanjay Sinha CEO - TCL

- 35+ years experience
- ~21 years at Reliance Industries

Senior Management and Board (2/2)

Thirumalai Chemicals Ltd.

Mr. Rajeev Pandia
Independent Director

- 35+ years experience
- IIT-B, Stanford USA

Mrs. Bhama Krishnamurthy
Independent Director

- 35+ years experience
- Ex-IDBI Bank, Ex-SIDBI
- M.Sc., Mumbai University

Mr. M Somasundaram
Independent Director

- 35+ years experience
- Expertise in Accounting, Finance, Supply chain and Operations

Mr. Raj Kataria
Non-Independent Director

- Served as Managing Director at DSP – Merrill Lynch
- Co-founder and Whole-time Director of Arpwood Capital Private Limited, actively involved in several high-profile M&A transactions

Mrs. D. Sabitha
Independent Director

- A retired Additional Chief Secretary of Tamil Nadu
- M.Phil in Commerce with a specialization in Capital Budgeting from the University of Madras

Mr. Meghav Mehta
Independent Director

- CEO of Deepak Chem Tech; BoD member at Deepak Nitrite and Deepak Phenolics
- Mechanical Engineer from the Rochester Institute of Technology (New York, USA) with a specialization in Material Science Technology and Alternative Energy

Pathway Forward

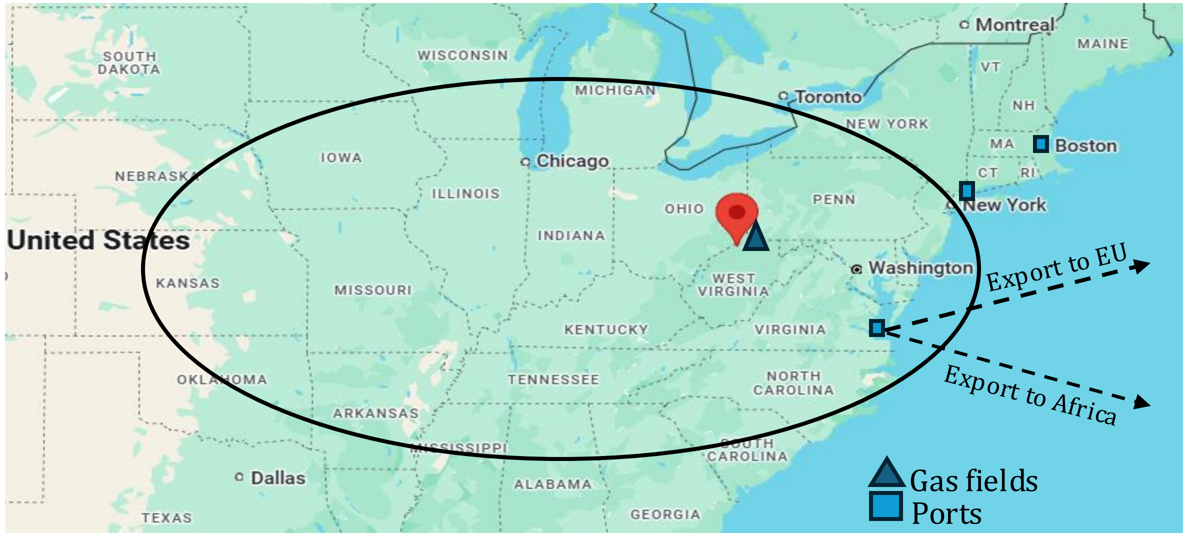
Thirumalai Chemicals Ltd.

Expansion in USA

Thirumalai Chemicals Ltd.

Building 40 KTPA MAn Capacity

Location advantage



Feedstock availability within 70 miles from project site

40% of MAn USA market within 1,000 miles

Facility located within established industrial chemical complex.

Nearest international port within 500 miles

Strategic rationale

Products

- Malic Acid
- Fumaric Acid
- Maleic Anhydride

Abundant feedstock with assured long-term supplies competitively priced (n-butane)

Fully Integrated plant provides significant competitive advantage for manufacture of downstream products allowing utilization of self-generated energy.

Opportunity to increase portfolio of food ingredients (MAc & FAc) to soften the impact of price fluctuations

Access to American and European markets – to build a local supply source for major customers and large distributors

Significant advantages of the USA project to the group

Thirumalai Chemicals Ltd.

Market opportunity

- USA currently has only one manufacturer of Malic and Fumaric Acid, operating at a cost disadvantage.
- Imports account for over 65% of MAc consumption in the USA and Mexico and over 70% of FAc consumption in the US.
- Recent acquisitions of two major Maleic Anhydride producers by end users have opened opportunities in the merchant market.

Strategic Location

- Feedstock accounts for 50-70% of cost, prices in region lower by at least 25% from other markets
- 40% North American MAn customers within 1,000 miles from project site
- Existing chemical complex with readily available utilities like electricity, water, wastewater treatment, rail spur, barge port, security, etc. from Day 1

Cost arbitrage

- Despite cost escalations project cost lower than similar plants set up by global peers, due to modular construction in India
- Project expected to payback within 7 years of operations

Competitive landscape

- The USA producer is expected to show limited competitive response due to lack of backward integration from n-Butane.
- High capital and fixed costs render new projects unviable without value addition from downstream derivatives.

Future growth

- The plant's location within an established industrial complex enables seamless future expansion.
- MAn is key building block for various value-added products, positioning company as low-cost manufacturer of downstream products.

Constructing plant in house will ensure maximum control over quality, flexibility & lower erection & installation work onsite

Capex plan designed to leverage cost arbitrage between India and US

100% of plant and machinery (modular) is made in SEZ unit at Ranipet & shipped to the USA project site for final assembly

Significant project works are completed and the project is set to commence by Dec '26

Commencement of USA Facility

Thirumalai Chemicals Ltd.

Commencement of the first phase of commercial operations in December 2026

01 The facility comprises **two integrated manufacturing plants**: a **40,500 TPA Maleic Anhydride (MAN)** plant and a **30,000+ TPA Food Ingredients** plant (Malic Acid & Fumaric Acid), positioning the Company in attractive specialty chemical markets

02 **Customer engagement has been intensified**, with encouraging market response, reinforcing confidence in the commercial prospects of the project upon commissioning

03 **Project execution has progressed significantly**, with **mechanical construction completed**, commissioning activities commenced, and sequential testing of various units currently underway

04 **Commercial operations are now targeted for December 2026**, following delays in contractors' construction schedules, which have also impacted financial closure and funding timelines

05 **Estimated project cost has been revised to approximately US$340 million** (including working capital and ramp-up costs), primarily due to higher financing costs during the extended timeline, contractor-driven construction cost increases, productivity impacts, and debt raising expenses

06 **Market outlook remains positive**, supported by healthy demand across all three products and expanding applications for MAN, particularly in sustainable and biodegradable polymer solutions

USA project – current status

Thirumalai Chemicals Ltd.

Q1 FY27 Highlights

Thirumalai Chemicals Ltd.

Factors that impacted performance in Q1 FY27

Thirumalai Chemicals Ltd.

India held its position as the world's sixth-largest chemical producer and fourteenth-largest exporter, with organic and inorganic chemical exports up 12.7% YoY in May and 19.4% YoY in June 2026, though Chinese oversupply continued to cap global pricing.

PAn business performance was impacted by raw material shortages, particularly at the Dahej plant where working capital constraints affected raw material procurement, resulting in lower production and contributing to the decline in consolidated performance (vs standalone).

Interest expense increased significantly during Q1, driven by higher borrowings and funding costs, as well as the recognition of interest expense at TCLS LLC, USA.

Phthalic anhydride stayed under structural pressure from Chinese overcapacity above 3.0 million tonnes; but the DGTR's May 2026 sunset review recommended extending anti-dumping duties on Chinese and Korean imports for a further five years.

The rupee weakened to an all-time low near 96.8 per dollar in May 2026 before recovering to about 94.4 by end-June, aiding export realizations while raising imported-feedstock costs.

Aromatics and C4 feedstock costs peaked in April with the Strait of Hormuz still shut and Brent above USD 110/bbl, then eased sharply as crude fell almost 19% in May and the 17 June US–Iran ceasefire framework cleared the way for the strait to reopen.

The India–EU FTA concluded in January 2026 will open zero-duty chemical access against prior duties of up to 26% once implemented from 2027, even as the EU's CBAM, in its payment-linked phase since January 2026, remains a medium-term cost.

Ortho-xylene, the key PAn feedstock, tracked crude closely, firming through April on Hormuz-driven aromatics tightness before easing from mid-May, keeping PAn–OX spreads volatile through the quarter.

Key Highlights – Q1 FY27

Thirumalai Chemicals Ltd.

At TCL, Ranipet

PHTHALIC ANHYDRIDE

Following the re-catalyzation of the large reactor, the facility has been operating in a stable manner, with enhanced product quality.

FOOD INGREDIENTS

Enhanced profitability through process optimization, delivering 100% first-pass quality, improved energy efficiency, and longer continuous plant operations, while maintaining consistent product quality across product lines

At TCLIPL, Dahej

Phthalic Anhydride reactor achieved 95% capacity utilization.

Raw material shortage due to lack of working capital impacted production and thereby impacted the bottom-line at Dahej.

Product is well received in the domestic as well as export markets.

FAC obtained ISO, KOSHER, Halal and FSSAI certifications which enabled the company to cater to all application segments.

At OOSB, Malaysia

Focused operational optimization and cost-control measures supported a significant earnings improvement, resulting in positive EBITDA.

Q1 FY27 - Market Highlights

Thirumalai Chemicals Ltd.

PAn

PAn prices fluctuated sharply due to the volatility in crude oil prices during this period.

Product availability from China showing signs of diminishing due to lower operating rates on account of lower availability of crude oil

TCL achieved better business margins due to various market factors, reflecting better performance compared to the previous quarters.
Many small projects were taken up which resulted in significant cost savings.

Export markets faced headwinds from logistics disruptions and intensified competition, particularly in the Middle East, Africa, and Europe.

Domestic demand has been steady as India's GDP continues to grow.

Food Ingredients

Malic Acid

Strong US & European demand despite aggressive pricing from China & Korea.

Higher freight charges have impacted profitability, especially exports to the West.

Domestic sales increased as new market segments were penetrated.

Fumaric Acid

Fumaric Acid prices strengthened significantly, supporting improved realizations and successful inventory liquidation from the Dahej facility

Chinese suppliers continue to offer aggressive pricing; TCL focused on technical engagement and quality improvements helping to capture specialty applications and expand market share

Future Business Outlook

Thirumalai Chemicals Ltd.

01 Commencement of US facility will provide competitive advantage in near future.

02 ~510 KTA of Chinese OX capacity under planned shutdown, combined with crude volatility and Middle East freight disruptions, is expected to keep PAn prices firm and support healthy realizations in the near term. The Company remains well positioned with a diversified OX sourcing strategy to ensure supply continuity

03 **Extension** of **Anti-Dumping Duties** on **Chinese** and **Korean** PAn imports for a further **five years** is expected to **support** a stable and competitive **domestic market**

04 Paint, UPR, and CPC segments remain key growth drivers with strong demand visibility. Expanded rail and coastal logistics to North and East India will further improve reach and optimize costs

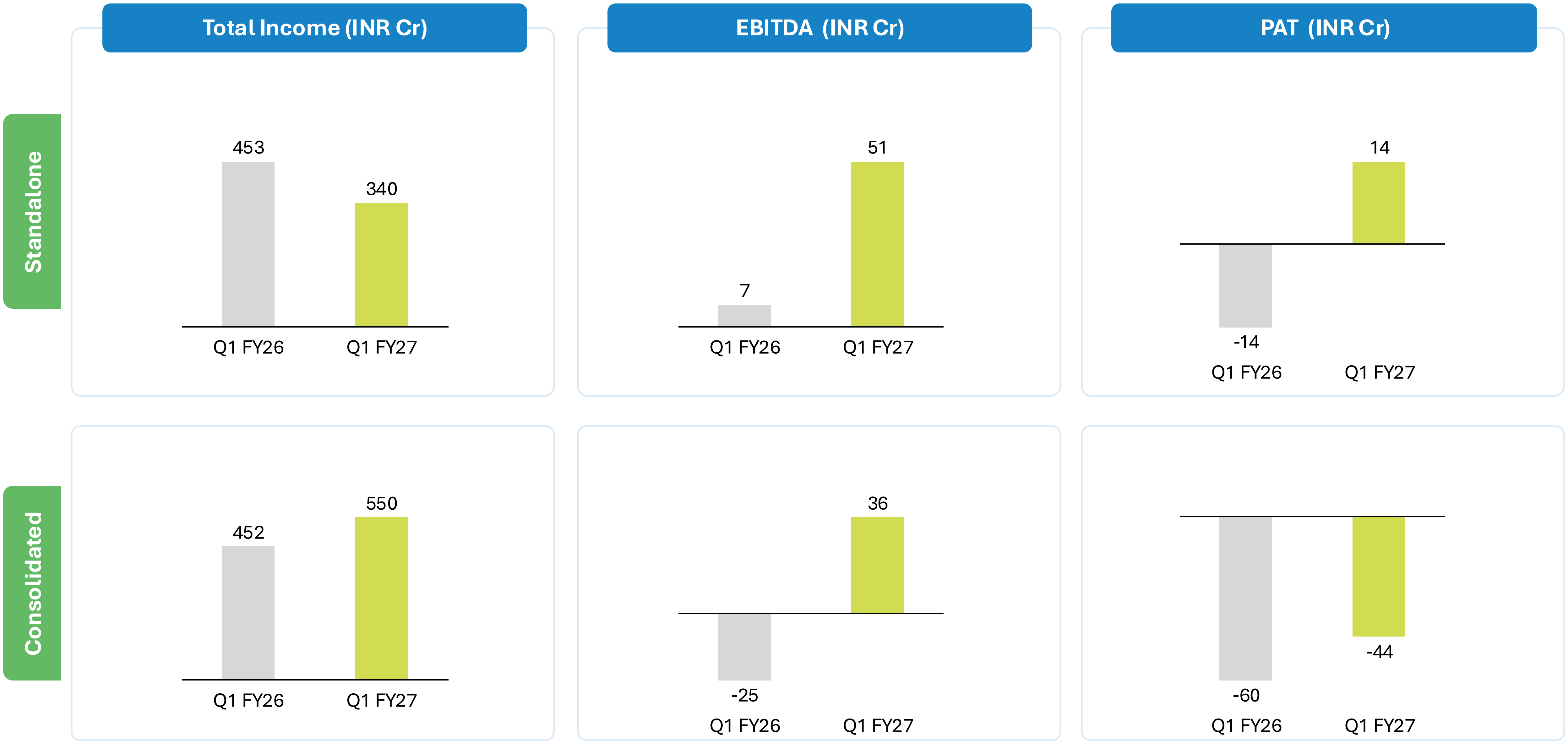
05 Middle East, Africa, and Turkey present stable and growing demand, with additional tailwinds from post-war reconstruction activity. Deep relationships with global customers provide a reliable and scalable export revenue base.

03 Ongoing investments in process efficiency, logistics optimization, and customer diversification across domestic and export markets are expected to drive margin improvement and sustained revenue growth across TCL's business portfolio.

Financial Highlights

Thirumalai Chemicals Ltd.

Q1 FY27 Financial Highlights



Standalone P&L Statement

Thirumalai Chemicals Ltd.

Particulars (INR Cr)	Q1FY27	Q1FY26	Y-o-Y	Q4FY26	Q-o-Q	FY26
Revenue from Operations	331	446		257		1,360
Other Income	10	7		9		34
Total Income	**340**	**453**	**-25%**	**266**	**28%**	**1,393**
Cost of Materials Consumed	222	381		203		1,124
Gross Profit	**118**	**71**	**66%**	**63**	**88%**	**269**
Gross Profit Margin (%)	**35%**	**16%**		**24%**		**19%**
Employee Benefits Expense	13	13		14		56
Other Expenses	55	51		39		193
EBITDA	**51**	**7**	**644%**	**10**	**418%**	**20**
EBITDA (%)	**15%**	**2%**		**4%**		**1%**
Depreciation and Amortization Expense	8	9		8		33
EBIT	**43**	**-2**	**2482%**	**2**	**1814%**	**-13**
EBIT (%)	**13%**	**0%**		**1%**		**-1%**
Finance Costs	24	16		21		77
Exceptional Items	0	0		4		4
Profit / (Loss) Before Tax	**19**	**-18**	**204%**	**-23**	**182%**	**-95**
PBT (%)	**6%**	**-4%**		**-9%**		**-7%**
Tax Expenses	5	-4		-12		-29
Profit / (Loss) for the year	**14**	**-14**	**203%**	**-11**	**231%**	**-65**
PAT (%)	**4%**	**-3%**		**-4%**		**-5%**
EPS	1.2	-1.4		-0.9		-5.8

Consolidated P&L Statement

Thirumalai Chemicals Ltd.

Particulars (INR Cr)	Q1FY27	Q1FY26	Y-o-Y	Q4FY26	Q-o-Q	FY26
Revenue from Operations	547	450		424		1,736
Other Income	3	2		8		19
Total Income	**550**	**452**	**22%**	**433**	**27%**	**1,754**
Cost of Materials Consumed	406	367		321		1,368
Gross Profit	**144**	**86**	**68%**	**111**	**30%**	**387**
Gross Profit Margin (%)	**26%**	**19%**		**26%**		**22%**
Employee Benefits Expense	19	24		21		88
Other Expenses	89	86		76		315
EBITDA	**36**	**-25**	**246%**	**14**	**148%**	**-16**
EBITDA (%)	**7%**	**-5%**		**3%**		**-1%**
Depreciation and Amortization Expense	23	22		21		88
EBIT	**13**	**-46**	**128%**	**-7**	**289%**	**-105**
EBIT (%)	**2%**	**-10%**		**-2%**		**-6%**
Finance Costs	52	18		24		89
Exceptional Items	0	0		8		8
Profit / (Loss) Before Tax	**-39**	**-64**	**NM**	**-38**	**NM**	**-202**
PBT (%)	**-7%**	**-14%**		**-9%**		**-12%**
Tax Expenses	5	-4		-10		-34
Profit / (Loss) for the year	**-44**	**-60**	**NM**	**-28**	**NM**	**-168**
PAT (%)	**-8%**	**-13%**		**-6%**		**-10%**
EPS	-3.6	-5.9		-2.3		-14.9

NM – Not Meaningful

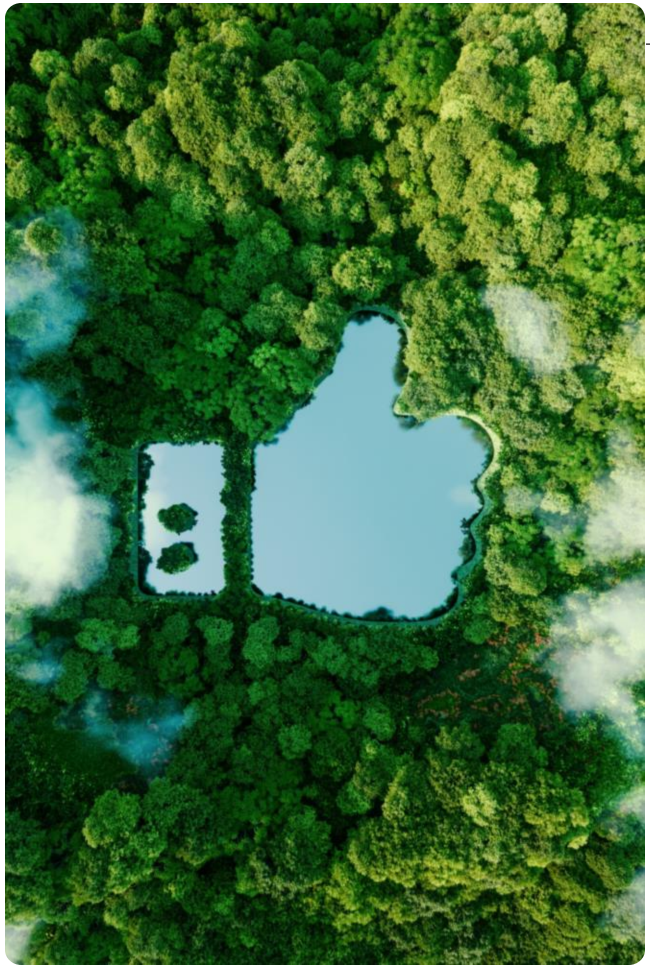
ESG

Thirumalai Chemicals Ltd.

Our ESG Aspirations

Thirumalai Chemicals Ltd.

Driving Sustainable Progress for a Better Tomorrow



Environment

Carbon Footprint
25% Reduction in GHG Emissions by 2030 *

Water Stewardship
10% Reduction in Water Consumption by 2030 *

Waste Management
10% Reduction in Industrial Waste by 2030 *

*** From the Baseline year 2022-23**

Social

Health & Safety
Zero Accidents at the Workplace and Implement Practices for Responsible Care initiatives

Community Support
Invest in Projects related to Energy, Education and Access to Healthcare

Product Safety & Quality
Continue to Commit to Product Safety and Quality as per Global Standards and Certifications (REACH)

Employee Development
100% Digitally enabled Workforce by 2030

Governance

Business Ethics
Zero Tolerance for Human Rights Violations

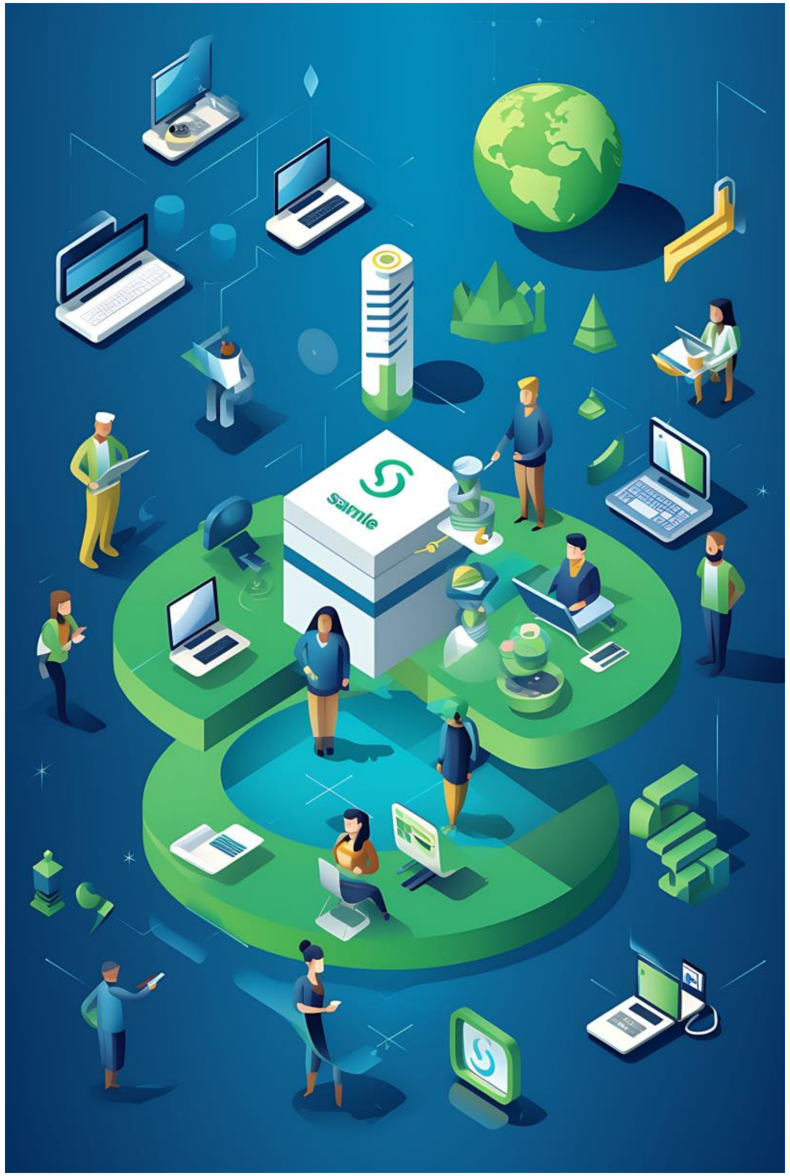
Corporate Governance
Promote Trust Transparency in Financial & Non-Financial disclosures

Regulations & Compliance
Zero Regulatory Violations and Reporting of all Compliance Issues

ESG Risk Rating improved from 28.4 (FY25) to 25.4 (FY26) and ranked 127th out of 549 global chemicals companies

Governance

Thirumalai Chemicals Ltd.



9

Board of Directors

34%

Female Representation

56%

Independent Directors

0

- Data Privacy Breaches in the Past Three years
- Cases of Corruption and Anti-Competitive Practices
- Conflict of Interest Complaints

People

Thirumalai Chemicals Ltd.

500+
Total Workforce

9.9%
Overall, Gender Diversity

11,714
Person-hours of training Delivered

1.96 crores
Invested in CSR in FY 2025-26

1.95 crores
Invested in R&D to drive innovation and sustainable chemistry

4.7/5
Customer satisfaction score

0
LTIFR in FY 2025-26 (Employees & Workers)

0
Fatalities in FY 2025-26

0
POSH-related incidents

Planet

Thirumalai Chemicals Ltd.

16839.4 KL
Rainwater harvested and reused

100%
Of process water treated and reused through ZLD

23% Of total energy sourced from renewable sources

85% Of on-site energy consumption is met through internal waste heat recovery

105115GJ Of clean energy generated on-site from waste heat

24.3 %
Scope 1 Emissions reduced (YoY)

14.13 %
Scope 2 Emissions reduced from baseline year

22,265 t CO_2e
Avoided across Scope and scope 2 emission compared to previous year

98.4 %
Of hazardous waste diverted from landfill through co-processing

9,554 tons
Of plastic packaging waste recycled under EPR compliance

Thank You

COMPANY :

Thirumalai Chemicals Ltd.

Thirumalai Chemicals Ltd.

CIN : L24100MH1972PLC016149

INVESTOR RELATIONS ADVISORS :

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Meeting Request Link