TENNECO CLEAN AIR INDIA LIMITED
(formerly known as Tenneco Clean Air India Private Limited)
CIN: L29308TN2018FLC126510
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Email: Tennecoindiainfo@tenneco.com
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Date: August 6, 2026

To
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G
Bandra Kurla Complex,
Bandra (E), Mumbai – 400051
Scrip Symbol: TENNIND

To
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street,
Mumbai – 400001
Scrip Code: 544612

Subject: Investor Presentation

Dear Sir/Madam,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in continuation of our intimation letter dated July 30, 2026, wherein we had informed the schedule of the Earnings Conference Call for discussing the financial results for the quarter ended on June 30, 2026, please find enclosed herewith the presentation to be made at the earnings conference call scheduled on August 6, 2026 at 4:00 PM (IST).

Further, the above publication is also being made available on the Company's website at: https://tennecoindia.com/investor-relations/.

You are requested to kindly take the same on record.
Sincerely,

For **Tenneco Clean Air India Limited**

ROOPALI SINGH

Digitally signed by ROOPALI SINGH
Date: 2026.08.06 12:50:59 +05'30'

Roopali Singh
Company Secretary and Compliance Officer
Membership No: A15006

Place: Gurugram

Encl: as above

Q1 FY2027

Strong Growth, Market Leadership and Profitability Resilience

Investor Presentation

Aug 2026

Disclaimer

Important Disclosures and Forward-Looking Statement

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Relentless Execution Delivering Growth, Market Share Expansion, and New Customer Additions

Arvind Chandrasekharan
WTD and CEO

CEO Update

"Our strong start to FY2027 reflects the resilience of our diversified business model, disciplined execution, and continued focus on delivering technology-led solutions to our customers. During the quarter, we delivered strong double-digit Value-Added Revenue growth, outpacing growth in our served markets. We continued to gain market share across key segments, with FY2026 value market share increasing to 58% (+1% YoY) in commercial vehicle Clean Air Solutions, 55% (+3% YoY) in passenger vehicle shock absorbers and struts and sustained 68% in off-highway Clean Air Solutions.

In CA & PT, we strengthened customer partnerships through strategic program nominations across passenger vehicle and commercial vehicle platforms. During the quarter, we secured an order for spark plugs with one of the largest passenger vehicle OEM in India, leveraging our technical expertise and strong existing relationships across other product segments to enter a new whitespace opportunity. In ART, we continued to win new programs with existing customers while adding new customers for DCx Da Vinci, further reinforcing our leadership position in this product segment.

In export markets, ART secured its maiden order from a leading European ATV manufacturer, gaining entry into a new whitespace. Additionally, the company won a heat shield (PT segment) order from Tenneco America further strengthening its export market position.

During the quarter, we were recognized by leading OEMs for innovation, technology leadership, and operational performance, further reinforcing the trust our customers place in us. Looking ahead, we remain focused on executing our strategy, investing in future technologies, and creating long-term value for all stakeholders."

18.4%
Q1 FY2027
VAR Growth (YoY)

4
New customers won in the ART segment
New Customers

58% CV – CA* | **55%** PV – ART**
FY2026 Market Share***

Note::
* Commercial vehicle - Clean Air Solutions
** Passenger vehicle - shock absorbers and struts
***Source : CRISIL

Disciplined Margin Management Via Strong Execution

Mahender Chhabra
Chief Financial Officer

CFO Update

"We delivered another quarter of healthy growth and resilient profitability despite significant commodity increases due to the current geopolitical situation and the cost of moving from a private to a listed public company. Revenue from operations increased to INR 15.4 billion (+20.2% YoY), while Value Added Revenue increased to INR 13.8 billion (+18.4% YoY), driven by higher volumes and new program launches.

EBITDA for the quarter increased to INR 2,469 million (+7.9% YoY), with EBITDA margin of 17.9% on VAR. By actively leveraging the P3 framework, we continue to drive continuous improvement across safety, quality, delivery, and cost, while maintaining facilities that meet the highest global benchmarks. This has helped us deliver good performance despite market headwinds.

PAT grew similar to EBITDA YoY growth excluding one-time benefit recorded in the corresponding quarter last year from selling our Motocare business and other one-off income.

As we anticipate further headwinds, we remain focused on flawless P3 execution, prudent risk management, and commercial discipline to deliver profitable growth and long-term value creation for stakeholders."

17.9% Margin (%) | **7.9%** YoY Growth (%)

Q1 FY2027 EBITDA

12.0% Margin (%) | **-1.7%*** YoY Growth (%)

Q1 FY2027 PAT

4.1 Q1 FY2027

EPS (INR)

* PAT YoY growth would have been similar to EBITDA YoY growth excluding one-time benefit recorded in the corresponding quarter last year from selling our Motocare business and other one-off income.

FINANCIAL HIGHLIGHTS

Q1 FY2027

Q1 FY2027

Key Highlights

All numbers in INR million, unless specified

Value Added Revenue

13,816
+18.4% YoY

EBITDA & EBITDA Margin (VAR)

2,469 — +7.9% YoY
17.9% — *(175) bps YoY*

PAT & PAT Margin (VAR)

1,652 — -1.7% YoY
12.0% — *(245) bps YoY*

ROCE FY2026

94%

1. VAR (Value Added Revenue) is used as the primary metric as it excludes pass-through substrate costs from the revenue from operations and better reflects the underlying operating performance, margins, and comparability across periods.
2. Source: Society of India Automotive Manufacturers and TMA for tractors; Addressable market includes passenger vehicles and commercial trucks.

Q1FY27 Revenue Growth Outperforms Market Volume

Strong Growth: New business wins validate market leading position

- **Market volume outperformance:** VAR[1] +18.4% (Q1) vs industry volume growth of 16.2% (Served Addressable Market)[2].
- **ART Business:**
  - Expanded the DCx Da Vinci suspension footprint through multiple new application wins across existing customers,. Four new customers were added in Q1 2027. Overall market share has grown from 52% to 55%.
  - Introduced DCx32, latest variant in the DCx family, targeting the smaller vehicles (smaller bore of 32mm).
  - Successfully completed fitment and comparison performance of MARD (Mechanical Adaptive Roll Damping) dampers (dampers for antiroll bar) with a leading domestic OEM.
  - Won the Innovation and Performance Award from Mahindra and Ride Performance Award 2026 from ET Auto Tech.
- **CA & PT Business:**
  - Secured multiple new program nominations from leading passenger and commercial vehicle OEMs, covering ignition, hot-end, cold-end, and pipe assembly applications -
    - Secured a strategic Spark Plug order from India's leading passenger vehicle OEM.
    - A new passenger vehicle exhaust program (hot end) from a leading Indian passenger car OEM.
    - A new CNG platform cold-end assembly program from a global OEM for two models in India.
    - An upcoming 2.0L engine emission after treatment system program from a leading domestic commercial vehicle OEM for their SCV range.
  - Reinforced spark plugs compatibility with flex-fuel applications up to E85 indicating future readiness.
  - Won "Technology & Innovation Award" from DICV (Daimler India Commercial Vehicles), highlighting Tenneco Clean Air India's innovation and technology leadership

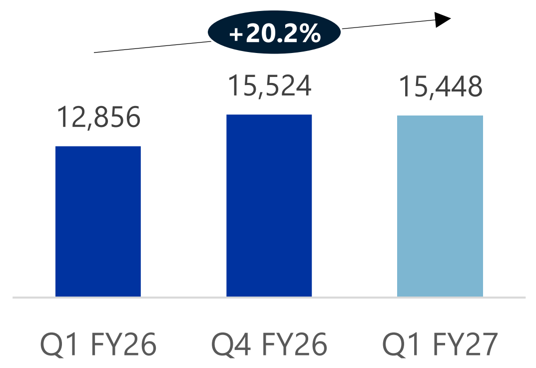
Margin Resilience: Strong Profitability Despite Cost Headwinds

- **EBITDA margin:** Remained resilient at 17.9% (+7.9% YoY growth), underscoring the strength of our operating model supported by productivity improvements, commercial discipline and operational excellence. This was achieved despite strong market headwinds due to commodities escalation and the cost of moving from a private to a listed public company.
- **PAT YoY growth:** Similar to EBITDA YoY growth excluding one-time benefit recorded in the corresponding quarter last year from selling our Motocare business and other one-off income.

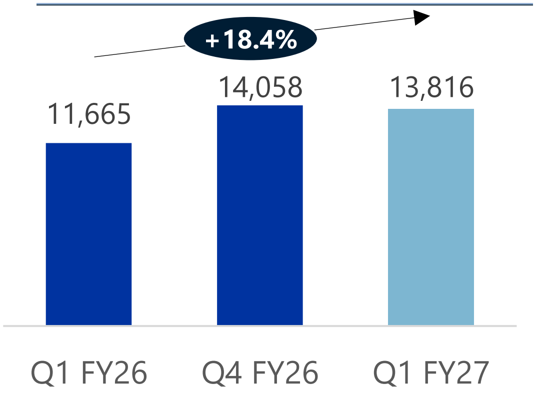
Quarterly Performance (Q1 FY2027)

All numbers in INR million, unless specified

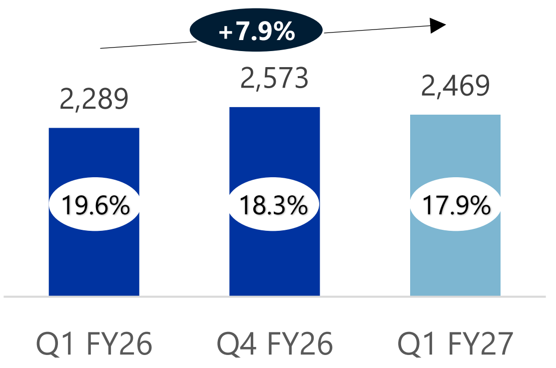
Revenue from Operations



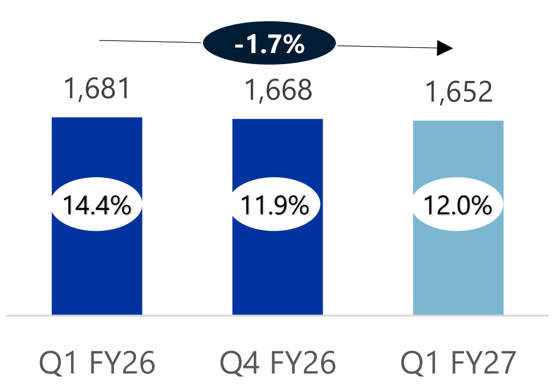
VAR



EBITDA



PAT



EBITDA & PAT Margin (% VAR)

- **VAR grew 18.4% YoY,** driven by higher volumes and new program wins.
- **EBITDA grew 7.9%**, supported by strong topline growth and operating efficiencies, offsetting cost pressures from geopolitical situation and incremental administrative costs associated with being a listed entity.
- **PAT YoY growth** would have been similar to EBITDA YoY growth excluding one-time benefit recorded in the corresponding quarter last year from selling our Motocare business and other one-off income.

Note: VAR (Value Added Revenue) is used as the primary metric as it excludes pass-through substrate costs from the revenue from operations and better reflects the underlying operating performance, margins, and comparability across periods. Audited by Independent Chartered Accountants

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