Date :16.09.2026

To,
BSE Limited, 20th Floor,
P.J. Towers, Dalal Street,
Mumbai - 400001.

BSE Scrip Code: **544886**

National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400051

Scrip Symbol: **TEMPSENS**

Subject: Investor Presentation on the financial results for the quarter ended 30th June 2026.

Dear Sir/Ma'am,

Please find enclosed herewith copy of Investor Presentation on the Financial Results of the Company for the quarter ended 30th June 2026. The same is also being uploaded on the Company's website at https://tempsens.com/

This is for your information and record.

Thanking you,
Yours sincerely,
For Tempsens Instruments (India) Limited
(Formerly known as Tempsens Instruments (India) Private Limited)

VISHAL JAIN Digitally signed by VISHAL JAIN
Date: 2026.09.16 20:12:43
+05'30'

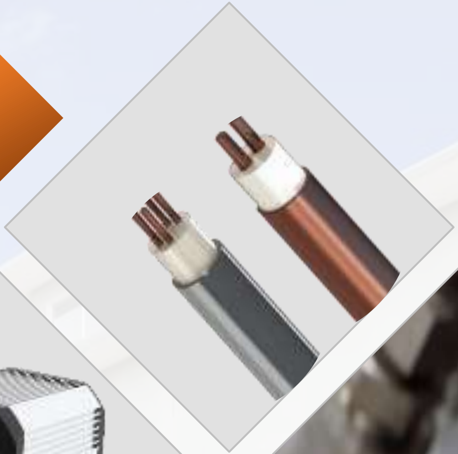
Vishal Jain
Company Secretary & Compliance officer
Membership No.: A45820

Tempsens Instruments (India) Limited
(Formerly known as Tempsens Instruments (India) Private Limited)
B-188, B-189, B-169 (Part), B-188A & F-188(E),
Road No.-5, Mewar Industrial Area, Madri,
Udaipur, Rajasthan, INDIA, PIN- 313003

Phone: +91 9116554600
E-mail : info@tempsens.com
Website: www.tempsens.com

CIN: U31402GJ1990PLC149769
GSTIN No. : 08AAACT5482C1ZF

Registered Office: TF-304, Florence Classic, 10 Ashapuri Society, Akota, Vadodara, Gujarat, INDIA, PIN-390020
Corporate Office: B-188, B-189, B-169 (Part), B-188A and F-188(E), Road No 5, Industrial Area Madri, Udaipur, Rajasthan, India, PIN – 313003

TEMPSENS

Investor Presentation

Q1 FY27

September 2026

Disclaimer

Disclaimer:

This presentation and the accompanying discussion materials (the “Presentation”) have been prepared by Tempsens Instruments (India) Limited (the “Company”) solely for informational purposes. The Presentation does not constitute, and should not be construed as, an offer, invitation, solicitation, recommendation, or inducement to purchase, sell, or subscribe to any securities of the Company or any of its affiliates. Nothing contained herein shall form the basis of, or be relied upon in connection with, any contract, commitment, investment decision, or transaction.

The information contained in this Presentation has been compiled from sources believed by the Company to be reliable and is provided in good faith. However, no representation or warranty, express or implied, is made regarding the accuracy, completeness, fairness, or adequacy of such information. Recipients should conduct their own independent evaluation and assessment of the Company and the information presented herein. Neither the Company nor its directors, officers, employees, advisors, or affiliates assume any responsibility or liability for any loss arising from the use of, or reliance upon, this Presentation or its contents.

This Presentation may contain industry data, market information, estimates, and projections that have been derived from publicly available sources and internal analyses. While such information is believed to be reasonable, it has not been independently verified, and no assurance can be given regarding its accuracy or completeness. Certain statements contained in this Presentation may constitute “forward-looking statements,” including, but not limited to, statements relating to the Company’s business strategy, growth plans, market opportunities, financial outlook, operational performance, and future prospects. These statements are based on current expectations, assumptions, estimates, and projections of management and are subject to numerous risks, uncertainties, and other factors, many of which are beyond the Company's control. Actual results, performance, or achievements may differ materially from those expressed or implied by such forward-looking statements due to factors including economic conditions, market developments, regulatory changes, competitive pressures, technological advancements, input cost fluctuations, foreign exchange movements, project execution risks, customer demand, and other unforeseen circumstances. Forward-looking statements should not be regarded as guarantees of future performance, events, or outcomes. Readers are cautioned not to place undue reliance on such statements.

The Company undertakes no obligation to publicly update, revise, or amend any forward-looking statements to reflect subsequent events or circumstances, except as required under applicable law. By accessing, reviewing, or attending this Presentation, recipients acknowledge and agree to be bound by the limitations, disclaimers, and conditions set forth herein.

The contents of this Presentation are confidential and proprietary to the Company and may not be reproduced, distributed, transmitted, or disclosed, in whole or in part, without the prior written consent of the Company. Past performance is not necessarily indicative of future results, and no assurance can be given that any objectives, expectations, or projections referred to in this Presentation will be achieved.

Company Overview

Company Overview – FY26

TEMPSENS

Proven Market Leadership In India

Largest Manufacturer of Contact & Non-contact Temperature Sensors

Only Indian Manufacturer of Non-contact Temperature Sensors

10.5% Market Share in Temperature Sensors*

21.3% Market Share in Non-Contact Temperature Sensors*

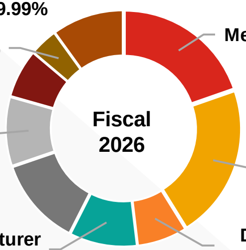
Niche, Customized & Diverse Portfolio*

44.59% Temperature Sensing Solutions

34.71% Specialized Cables

20.70% Electrical Heating Solutions

Balanced Industry Exposure



Broad Global Footprint

One of India's Largest Exporters of Temperature Sensors & Allied Solutions

28.52% Exports % of Revenue from Operations[7] (FY26)

Strong Focus on Exports — **80+** Export Countries (FY23-26)

Robust Exports Growth — **46.49%** Exports Growth (CAGR FY24-26)

Integrated Manufacturing backed by R&D

Integrated Global Manufacturing Operations

15 Units including **5 Global Units**

Established R&D Capabilities

83 R&D Employees

12 Patents Granted

39 Word Mark Registration

Key Financial Metrics (FY26)

₹ 4,448.78 Mn Revenue From Operations[2]

27.23% Revenue CAGR[3] (FY24-26)

24.83% EBITDA Margin(%)[4]

16.42% Adj. PAT Margin(%)[5]

21.61% ROCE(%)[6]

Note: * As of Fiscal 2026 in terms of Revenue, According to per F&S Report
1. Others include industries such as automobile, automation, cement, textile, laboratory, food and pharmaceuticals.
2. Revenue from operations includes sale of products, services and other operating revenue.
3. Revenue CAGR (FY24-FY26): (Revenue from operations for Fiscal 2026 / Revenue from operations for Fiscal 2024)^(1/Number of years) minus 1,expressed as a percentage. **Revenue CAGR incorporates the effect on Revenue due to the full-year consolidation of Marathon Heater's results in Fiscal 2025.**
4. EBITDA Margin: EBITDA divided by total income
5. Adjusted Profit After Tax: **Profit for the year, adjusted to exclude the amortisation impact of intangible assets (net of tax) created on account of Marathon Amalgamation Scheme which has been accounted as per Ind AS 103 "Business combinations". Adjusted Profit After Tax Margin**: Adjusted PAT divided by total income.
6. ROCE: EBIT divided by capital employed. EBIT represents profit before tax plus finance costs. Capital employed is total equity plus total borrowings plus deferred tax liabilities less Deferred tax assets less goodwill and other intangible assets.
7.Excluding Other Operating Revenue

One Of The Most Extensive Portfolios Of Bespoke Thermal Engineering Solutions In India And Globally*

1 Temperature Sensing Solutions


Online Thermal Imager


Fiber Optic Temperature Sensor

Only Manufacturers of Fibre Optic Temperature Sensors & Thermal Profiling Systems in India*[1]


Thermo-couple


Resistance Temperature Detector


Temperature Calibrator


Infrared Pyrometer


Furnace Monitoring Camera

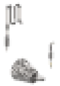

Heat Flux Sensor

2 Electrical Heating Solutions


Immersion Heater


Process Heater

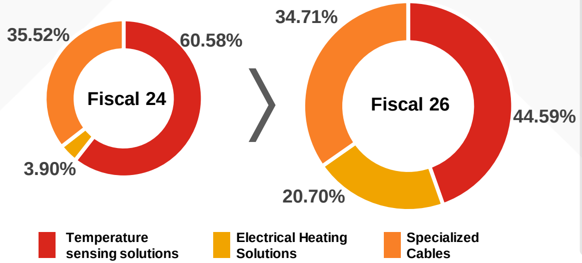

Cartridge Heater


Coil Heater


Lab & Process Electrical Furnace


Floor heating mats

Revenue (%) Contribution by Verticals



3 Specialized Cables


LV Control Cable


LV Power Cable


Instrumentation Cable


Thermocouple & RTD Cable


Mineral Insulated Metal Sheath Cable


Nickel Alloy Conductors

Note: * According to per F&S Report
1. As of March 31 2026

Our Journey – Key Milestones and Awards

TEMPSENS

Key Milestones

1990
Incorporation of the Company

2002
Registered as a '**manufacturer' for temperature sensor** with a Public Sector Undertaking in the steel industry

2005
Established a laboratory certified by **NABL** for Testing & Calibration Laboratories for thermal calibration

2009
Commenced manufacturing of **thermocouple cables**

2013
Commenced manufacturing of **mineral insulated cables**

2016
Commenced manufacturing of **nickel alloys**

2017
PT. Tempsens Asia Jaya, JV was incorporated

2019
Entered into a license agreement with an **Indian space agency for Heat Influx Sensor**

2021
Established **Unit-IV** for manufacturing of **PVC cables**

2023
Tempsens Gulf LLC, Subsidiary was incorporated in the UAE

2024
Tempsens Korea Co. Ltd., JV was incorporated

2025
Amalgamation of **Marathon Heater** with our Company

Entered into memorandum of understanding with David Julio Urdaneta Ocando for incorporation of JV entity **Tempsens México S.A. de C.V.**

2026
Acquired one of our Subsidiaries: **Tempsens Measurement and Control Pvt. Ltd.**

Entered into a JV agreement with **Victura Technologies Pvt Ltd.**

Awards

'President's certificate for Manufacturing Award - Medium Enterprise 2020

Manufacturing Award – Mid-size Enterprise 2019

Rajasthan State Award for Export Excellence 2015-16

Industry Overview – Temperature Sensors & Allied Products

TEMPSENS

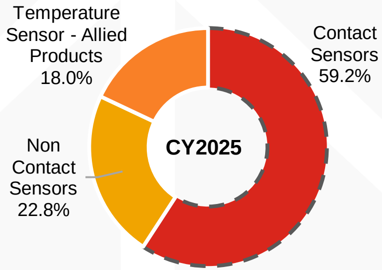
Global Market Size for Temperature Sensors & Allied Products

USD Bn

8.1% CAGR

CY2025 | CY2030E

Globally Contact Sensors form the Largest Share of the Sensor Market…



CAGR (2025-30)

Projected to grow at a CAGR of 6-7%

Projected to grow at a faster CAGR of 9-11% through 2029

Projected to grow at a CAGR of ~8.1%

Factors Driving Growth

- EV & Clean Energy Ecosystem Growth
- Semiconductor & Electronics Manufacturing
- Infrastructure Upgrades & Retrofitting
- Stricter Safety & Compliance Norms
- Growth in manufacturing hubs

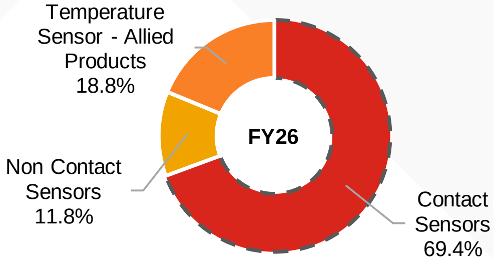
India Market Size for Temperature Sensors and Allied Products

INR Bn

8.9 % CAGR

FY26 | FY31E

…and in India as well



Source: Frost & Sullivan

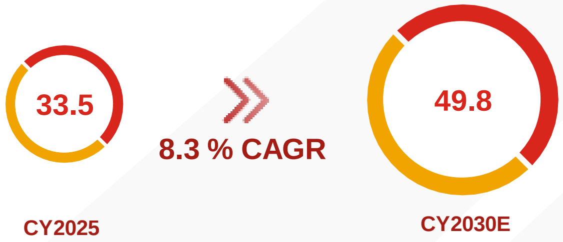
Industry Overview - Specialized Cables & Heating Solutions

TEMPSENS

Specialized Cables

Global Market Size for Specialized Cables

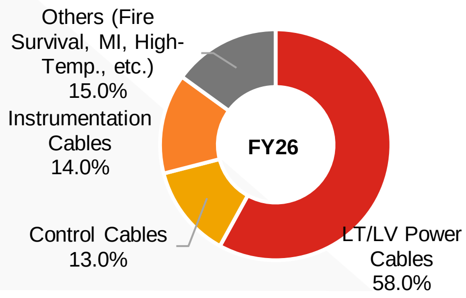
USD Bn



India Market Size for Specialized Cables

INR Bn

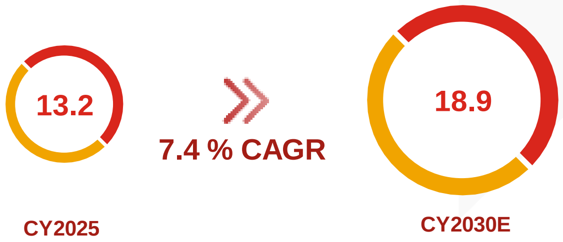
Product-wise contribution – India



Heating Solutions

Global Market Size for Heating Solutions

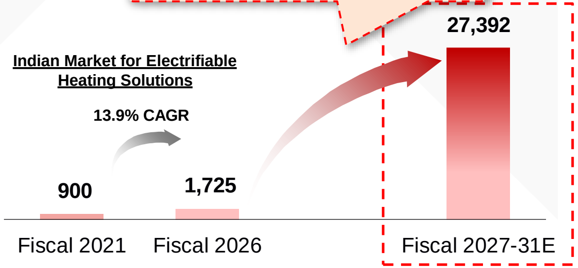
USD Bn



Long-term Potential for Electrified Heating Equipment

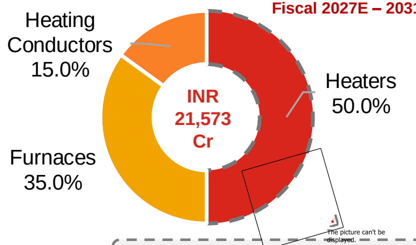
INR Cr

Total Market Opportunity over 5 years Driven by CAPEX & Replacements



Heaters Contributing Majority Share of the Demand

Fiscal 2027E – 2031E



Within heaters, Electric Process Heaters Lead the Segment with ~45% Share

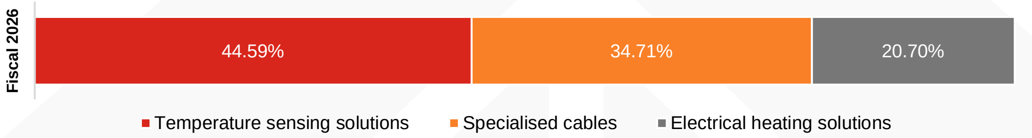
Source: Frost & Sullivan

TEMPSENS

Our Strengths

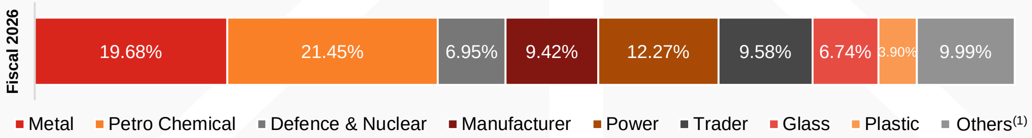
Business Diversity Across Categories

Verticals*



- ✓ ***Diversified Business Model - Expanding Product Offering from 7 to 13 categories across three verticals in Fiscal 2020-26***

End-use*



- ✓ ***Broad Spectrum of Industries – Operational Resilience Against Sector-specific & Macroeconomic Changes***

Geographies*

- ✓ ***Strategic Alliances, JVs & Subsidiaries – Competitively Positioned Within The Global Market Landscape***

Business Category*

- ✓ ***Two Pronged Approach - Reducing Dependence on One-time Sales & Contributing to Long-term Revenue Sustainability***

Note: *Calculated as a % of Total revenue from operations (excluding other operating revenue)
1. Others include industries such as automobile, automation, cement, textile, laboratory, food and pharmaceuticals.
2. Europe includes sales made to customers in Germany, UK, Italy, and Spain amongst others.
3. Asia Pacific includes sales made to customers in Indonesia, Singapore, Malaysia, Australia, and South Korea amongst others.
4. Africa and MENA include sales made to customers in UAE, Qatar, Oman, Nigeria, Morocco, and Saudi Arabia amongst others.
5. North America includes sales made to customers in Canada, Mexico, USA, and Costa Rica amongst others.(1.58% - Fiscal 2026) and South America includes sales made to customers in Brazil, Argentina, Chile, Colombia, and Peru amongst others (0.51% - Fiscal 2026)

Long Standing Customer Relationships Enabling Robust Cross-Selling Capabilities across Segments

Customer Engagement, Low Concentration Risk & Customer Stickiness

Customer Base Expansion

Diverse Customer Base spanning across Multiple Industries

2,600+ Customers » **3,800+ Customers**

April 1, 2024 to March 31, 2026

Low Customer Concentration Risk

Top 10 customers accounting for less than 25.00% of revenue from operations

Revenue from operations (%) from Top 10 Customers

Fiscal 2024	Fiscal 2025	Fiscal 2026
24.74%	23.68%	18.59%

Collaborative Approach to Customer Relationships

Close Integration with Customers, Delivering Customized & Critical Solutions

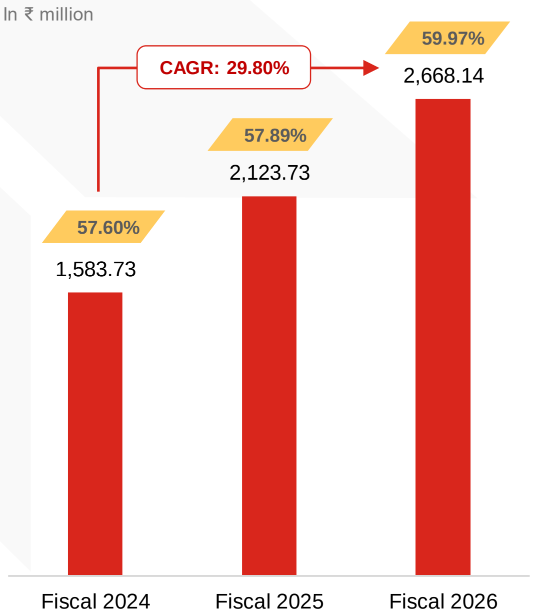
Average Years Of Association (Fiscal 2026)

TOP 20 Customers	TOP 30 Customers
10 Years	*8 Years*

Strong Cross-Selling Capabilities

Enabling Higher Levels of Customer Engagement & Reducing Concentration Risk

Cross-sale Revenue and as a % of Revenue from Operations



Case Study | Long Term Supplier Qualification and Cross-Selling with a Major Indian PSU

TEMPSENS

Offerings supplied to the PSU over the years

Expanded Offerings - Strengthening Engagement with PSU

2004
Supplier of Specialized Temperature Sensors

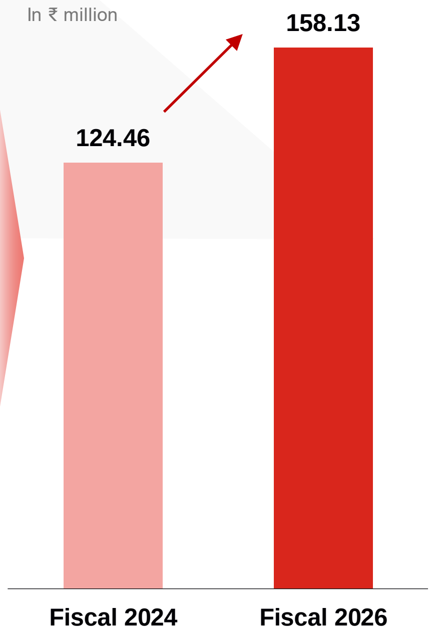
2012
Specialized Cables

2018
Infrared Pyrometers

2022
Furnace Monitoring Camera

Revenue from that PSU

Committed to Indigenisation in-line with The Make in India Initiative



Stringent Approval Process For Mission-Critical Applications

- High Entry Barrier for Mission-Critical Products
- Extended Qualification Periods
- In-Depth Testing
- Comprehensive Field Trials

Global Presence Through Strategic Alliances with Backward Integrated Manufacturing Facilities

TEMPSENS

International Presence Through a Combination Of Collaborations, Joint Ventures and Subsidiaries Leading to Proximity to Customers

Parent Company

Subsidiary

Step-Down Subsidiary

Joint Venture

80+
Export Countries[3]

46.49%
Export Growth
CAGR FY24-26

28*
Distributors Across the Globe

Global Operations Featuring Backward Integration with Focus on Indegenisation and Rigorous Certifications

15 Manufacturing Facilities including **5** Outside India

Amongst the Very Few Companies in the World with Backward-Integrated Manufacturing Unit[1]

ISO Certified Manufacturing Units[2]

Expertise in Contact & Non-Contact, Onsite & Fixed Point Calibration Services

1 Temperature Calibration Centre in Udaipur, India — NABL Accredited

1 Laboratory in Jakarta, Indonesia — KAN (Indonesia's National Accreditation Committee) Accredited

Note: * As of Fiscal 2026
1. For thermocouples, cables and electrical heaters, located at Udaipur, India as of March 2026
2. All our manufacturing units in India (except Unit V, and Victura Tempsens (newly incorporated)) are certified for ISO 9001:2015, ISO 14001:2015, and ISO 45001:2018 (except Tempsens Measurement (newly acquired))
3. Between April 1, 2023 and March 31, 2026
4. The registration process for the Mexico entity has been completed. This is not yet a subsidiary of our Company.

Established R&D Capabilities with Stringent Quality Control Enabling Backward Integration

TEMPSENS

Active Intellectual Property Portfolio Featuring Stringent Quality Control & Digital Traceability

Established R&D Capabilities with Innovations in Thermal, Mechanical & Electrical Domains

- **83** *R&D Employees**
- **12** *Patents Granted#* *In India*
- **8** *Registered Trademarks#* *in India*
- **39** *Word Mark Registrations#* *Across Various Jurisdictions*

Rigorous, Multi-layered Quality Control & Digital Traceability → **Three-Gate Inspection Regime with Digital Link**

Deep Backward Integration → **Greater Control over Production and Quality**

New Product Launches & Developments

Recent Products

Fiber Optic Temperature Sensor

Aerospace grade cables

Catalyst Bed Heaters for Space Applications

Customized Solutions for Automotive Suppliers

New Products & Ongoing Initiatives

Slot Resistance Temperature Detectors

Mid-Voltage Heater

Pressuriser Heater for Nuclear Reactors

Backed by Global Product Certifications[1] reflecting Commitment towards Rigorous Safety & Quality Standards in a High Barrier Market

- *ATEX Certification*
- *IECEx Certification*
- *ECAS Certification*
- *PESO Certification*
- *UL Certification*
- *CE Certification*
- *BIS Certification*
- *ASME U Stamp Certification*
- *R Stamp Certification*

Note: *As of Fiscal 2026
#As on the date of this Red Herring Prospectus
1.Our products hold key certifications from recognised bodies, including Underwriters Laboratories, United States ("UL"), Conformité Européenne ("CE") (for cables, heaters and temperature sensors), Appareils destinés à être utilisés en ATmosphères EXplosibles ("ATEX"), International Electrotechnical Commission System for Certification to Standards Relating to Equipment for Use in Explosive Atmospheres ("IECEx"), American Society of Mechanical Engineers 'U' Stamp ("ASME U Stamp"), National Board of Boiler and Pressure Vessel Inspectors 'R' Stamp("R Stamp"), Petroleum and Explosives Safety Organisation, India ("PESO"), Emirates Conformity Assessment Scheme, United Arab Emirates ("ECAS"), Bureau of Indian Standards, India ("BIS"), and ETL Listed mark.

Operations Led by the Promoters and Experienced Management Team

Rich Vintage of Promoters

Mr. Virendra Prakash Rathi – *Chairman and Executive Director*

- Associated with company since inception; 35 years of experience in the engineering industry.
- Holds bachelor's degree in engineering (electrical) from Bhopal University

Mr. Pratap Talesara – Non-*Executive Director*

- Director since 1992; more than 35 years of experience in the engineering industry
- Holds a bachelor of engineering (honours) degree from the Birla Institute of Technology and Science, Pilani, Rajasthan

Mr. Vinay Rathi – *Managing Director*

- Associated with Company since 2003 & has over 28 years of experience in the engineering industry.
- Holds a bachelor of engineering (electrical and electronics) degree from Mangalore University, Karnataka & a PG diploma in management & entrepreneurship from T. A. Pai Management Institute, Manipal, Karnataka.

Mr. Ankit Talesara – Non-*Executive Director*

- Has been a Director since 2019
- Holds a master of science degree from the University of Cincinnati, Ohio, U.S.A

Independent Directors

Mr. Bhagwat Singh Babel –
Independent Director

Mr. Deepak Kabra –
Independent Director

Mr. Rishabh Verdia –
Independent Director

Mrs. Ruchika Godha –
Independent Director

Key Managerial and Senior Management

Mr. Aryan Rathi –
Lead, Global Sales

Mrs. Priyanka Menaria –
Chief Financial Officer

Mr. Vishal Jain –
Company Secretary and Compliance Officer

Key Growth Strategies (1/2)

TEMPSENS

TEMPSENS

Expanding & Commercialising New Products by Leveraging R&D Capabilities & Technological Partnerships

- Recent Partnership with Micro-Epsilon focused on introducing a new range of pyrometers and online thermal imagers.
- Prioritizing the development of solutions for emerging industries such as battery energy storage systems, decarbonization, fuel cells, green hydrogen, automotive emission control etc.

Scaling Established Product Lines: Process Heating, Conductor Solutions Infrared Technology

- Tempsens have emerged as one of the leading players in electric heaters* (process heaters), strengthening the industry's transition toward sustainable heating technologies & scaling established product lines to meet rising demand.
- Expanding capacity, automation, and global distribution.

Maintaining and Expanding Our Global Presence and Export Sales

- Expanding into new international markets including Europe, the Middle East, North America, and South America to meet rising demand for our specialised products
- Deepen our presence by strengthening local partnerships and engagement in existing markets

Note: * As of Fiscal 2026

Key Growth Strategies (2/2)

TEMPSENS

Continuing to Focus on Growth Through Organic and Inorganic Initiatives, Including JVs & Subsidiaries

- Organic improvements & inorganic expansions, Unlocking New Opportunities & Realizing operational synergies
- Focused on pursuing new technology partnerships and JVs in adjacent areas such as boilers, furnaces, and thermal systems.

Continue to Focus on Improving Operational Efficiency & Expanding Manufacturing Capacity

- Process optimization, automation & expanding manufacturing capacity for electrical heating & specialized cable solutions.
- Backward integration – ensuring stable, cost-efficient operations, reliable delivery timelines, and greater responsiveness to customer requirements.

Expanding Replacement Business and Diversifying Industry Presence to Drive Resilient, Annuity-Style Growth

- Expanding MRO services to build stable, recurring revenue streams.
- Deepening engagement in core sectors and targeting lifecycle management.

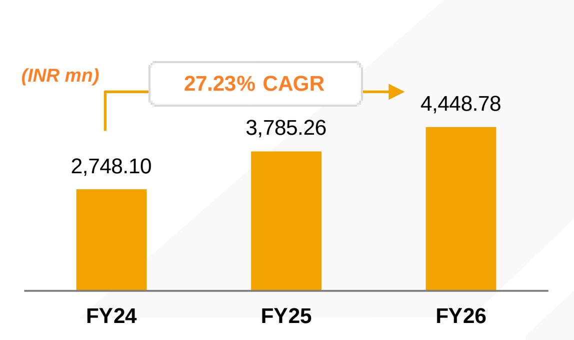
TEMPSENS

Financial Highlights

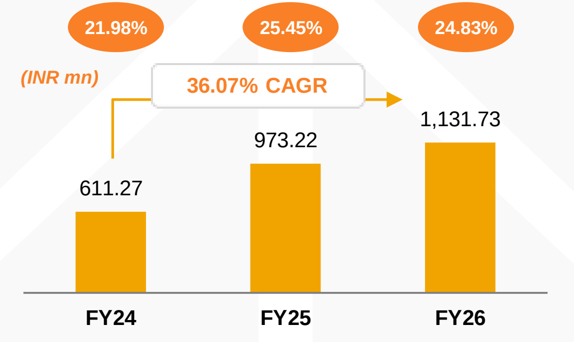
Financial Performance over the Years

TEMPSENS

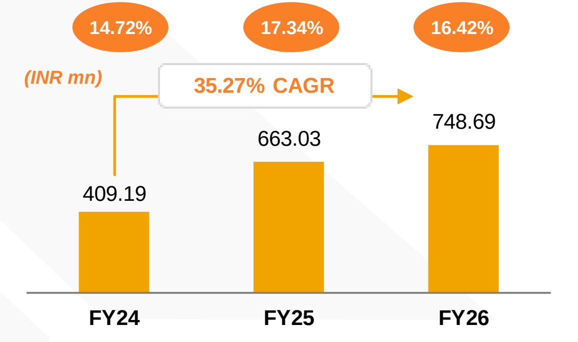
Revenue from operations[1]



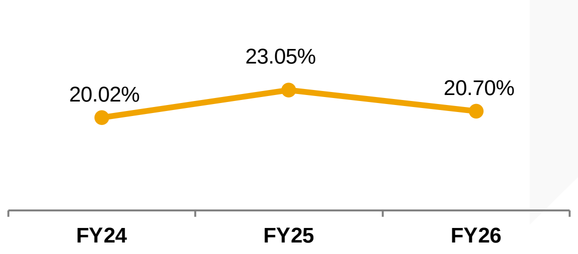
EBITDA[2] and EBITDA Margin[2]



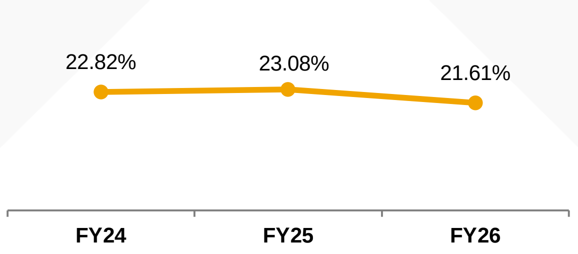
Adjusted PAT[3] & Adjusted PAT Margin[3]



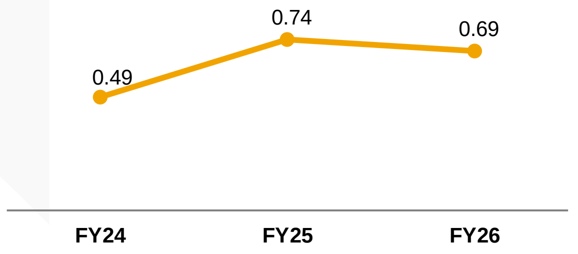
Adjusted ROE[4] (%)



ROCE[5] (%)



Debt / EBITDA[6] (x)

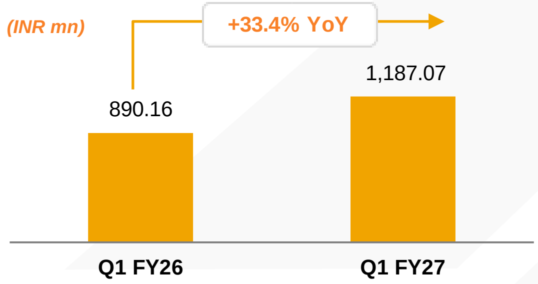


Notes: 1. Revenue from operations includes sale of products, services and other operating revenue
2. EBITDA: Profit for the year add finance costs, depreciation and amortization expense and total tax expenses. EBITDA Margin: EBITDA divided by total income.
3. Adjusted Profit After Tax: Profit for the year, adjusted to exclude the amortisation impact of intangible assets (net of tax) created on account of Marathon Amalgamation Scheme which has been accounted as per Ind AS 103 "Business combinations". Adjusted Profit After Tax Margin: Adjusted PAT divided by total income.
4. Adjusted ROE: Adjusted PAT attributable to owners of the parent divided by total equity attributable to owners of the parent, less goodwill and other intangible assets created on account of Marathon Amalgamation Scheme which has been accounted as per Ind AS 103 "Business combinations", at year end.
5. ROCE: EBIT divided by capital employed. EBIT represents profit before tax plus finance costs. Capital employed is total equity plus total borrowings plus deferred tax liabilities less Deferred tax assets less goodwill and other intangible assets.
6. Debt/ EBITDA: Total borrowings divided by EBITDA.

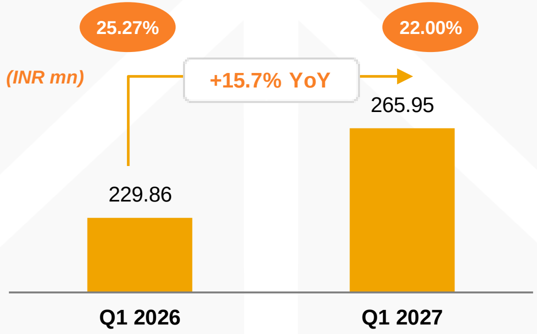
Consolidated Quarterly Performance - FY27Q1

TEMPSENS

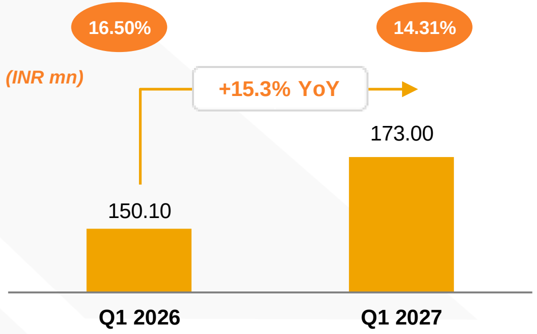
Revenue from operations[1]



EBITDA[2] and EBITDA Margin[2]



Adjusted PAT[3] & Adjusted PAT Margin[3]



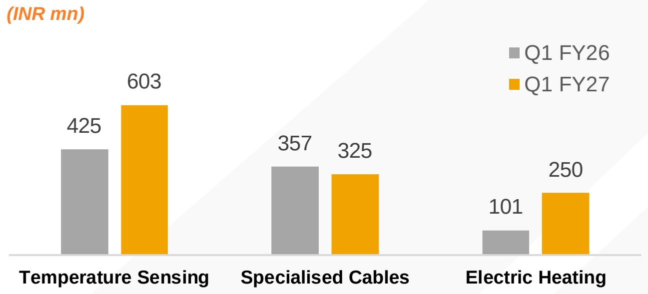
Key Highlights – Q1 FY27 (1/2)

1. Revenue from operations increased 33.4% YoY to ₹1,187.1 million, led by the Temperature Sensing Solutions and Electric Heating Solutions segments.
2. Gross material margin was broadly in line with historical levels.
3. Employee benefit expenses increased as the company continued to strengthen organisational capability and expanded headcount to support future growth.
4. An ESOP charge was recognised in Q1 FY27 with no comparable charge in Q1 FY26, following the grant of employee stock options in September 2025.
5. Profit after tax increased 15.6% YoY, after absorbing the employee related cost and ESOP expense.
6. The initial public offering comprised a fresh issue of ₹950 million. ₹550 million of the fresh issue proceeds has been applied towards repayment of borrowings, which is expected to reduce finance costs in subsequent periods.

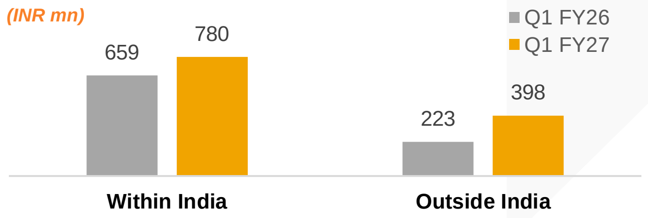
Notes: 1. Revenue from operations includes sale of products, services and other operating revenue
2. EBITDA: Profit for the year add finance costs, depreciation and amortization expense and total tax expenses. EBITDA Margin: EBITDA divided by total income.
3. Adjusted Profit After Tax: Profit for the year, adjusted to exclude the amortisation impact of intangible assets (net of tax) created on account of Marathon Amalgamation Scheme and acquisitions which has been accounted as per Ind AS 103 “Business combinations”. Adjusted Profit After Tax Margin: Adjusted PAT divided by total income.

Consolidated Quarterly Performance

Product Category wise Revenue[1]



Revenue within India and Outside India[1]



Key Highlights – Q1 FY27 (2/2)

1. Temperature Sensing Solutions remained the largest contributor, accounting for ~ 51% of product revenue.

2. Electric Heating Solutions recorded revenue growth of ~ 149% YoY, supported by the ramp-up of the heater manufacturing facility that became operational towards the end of Q1 FY26.

3. During Q1 FY27, the Company acquired land for approximately ₹250 million to support the planned expansion of the Specialised Cables business.

4. Domestic revenue grew ~ 19% YoY to ₹780 million.

5. Export revenue increased ~ 78% YoY to ₹398 million on account of addition of Tempsens Germany and Tempsens Polska along with sustained growth in key geographies like South-East Asia and North America.

6. Exports contributed ~ **34%** of product revenue in Q1 FY27 compared with approximately **25%** in Q1 FY26, reflecting increased traction in international markets and wider geographical diversification.

1. Revenue from operation (excluding other operating revenue i.e ~INR 9 Mn and ~INR 7 Mn for Q1 FY27 and Q1 FY26 respectively)

Consolidated Quarterly Income Statement

(All amounts are in ₹ million, unless otherwise stated)

TEMPSENS

S. No.	Particulars	Q1 FY27	Q1 FY26	YoY (%)
1	Revenue from operations	1,187.07	890.16	33.4%
2	Other income	21.63	19.62	10.2%
3	**Total income (1+2)**	**1,208.70**	**909.78**	**32.9%**
4	**Expenses**			
	Cost of materials consumed	669.03	475.20	
	Changes in inventories of finished goods and work-in-progress	(44.29)	(23.49)	
	Employee benefits expense	204.45	141.04	
	Finance costs	13.59	12.31	
	Depreciation and amortisation expense	38.50	33.48	
	Other expenses	120.32	91.83	
	Total expenses	**1,001.60**	**730.37**	**37.1%**
5	**Profit before share of net profit of investments accounted for using the equity method and tax (3-4)**	**207.10**	**179.41**	**15.4%**
6	Share of net profit of joint venture accounted for using the equity method	6.76	4.66	
7	**Profit before tax (5+6)**	**213.86**	**184.07**	**16.2%**
8	**Tax expense**			
	Current tax	49.34	39.85	
	Deferred tax	1.86	3.46	
9	**Profit after tax (7-8)**	**162.66**	**140.76**	**15.6%**

Restated Consolidated Statement of Profit and Loss – Over the Years

(All amounts are in ₹ million, unless otherwise stated)

Particulars	For the year ended		
	March 31, 2024	March 31, 2025	March 31, 2026
INCOME			
Revenue from operations	2,748.10	3,785.26	4,448.78
Other income	32.32	39.42	109.77
Total income (A)	**2,780.42**	**3,824.68**	**4,558.55**
EXPENSES			
Cost of material consumed	1,717.06	1,985.13	2,484.25
Changes in Inventories of Finished Goods and Work-in-Progress	(44.87)	23.55	(83.27)
Employee benefits expense	300.02	498.57	638.33
Finance costs	15.95	20.84	52.21
Depreciation and amortisation expense	53.48	120.77	138.25
Other expenses	229.57	374.12	410.62
Total expenses (B)	**2,271.21**	**3,022.98**	**3,640.39**
Profit before share of net profits of investments accounted for using equity method and tax (C=A-B)	**509.21**	**801.70**	**918.16**
Share of net profit of joint venture accounted for using the equity method (D)	32.63	29.91	23.11
Restated Profit Before Tax (E=C+D)	**541.84**	**831.61**	**941.27**
Total tax expense (F)	**132.65**	**206.06**	**230.60**
Profit for the Year (G=E-F)	**409.19**	**625.55**	**710.67**
Other comprehensive Income for the Year (Net of Tax) (H)	**70.74**	**(4.30)**	**11.74**
Total Comprehensive Income for the Year (I=G+H)	**479.93**	**621.25**	**722.41**
Earnings Per Equity Share of Face value of ₹4 each			
(i) Basic EPS	8.06	7.51	8.35
(ii) Diluted EPS	8.06	7.51	8.33

Restated Consolidated Statement of Assets and Liabilities – Over the Years

(All amounts are in ₹ million, unless otherwise stated)

TEMPSENS

Particulars	As of		
	March 31, 2024	March 31, 2025	March 31, 2026
Assets			
Non-current assets			
Property, plant and equipment	745.51	1,055.28	1,135.03
Right-of-use assets	248.08	291.13	312.37
Capital work-in-progress	21.03	1.26	6.12
Goodwill	-	1,061.28	1,082.79
Other intangible assets	1.12	453.67	464.07
Financial Assets			
Investments	403.41	126.87	133.80
Other financial assets	30.26	99.57	539.30
Non-current tax assets (net)	-	28.06	2.11
Deferred tax assets (net)	-	1.52	0.51
Other non-current assets	50.93	28.68	36.09
Total non-current assets	**1,500.34**	**3,147.32**	**3,712.19**
Current assets			
Inventories	570.74	864.23	1,119.41
Financial Assets			
Investments	-	42.76	264.34
Trade receivables	455.55	642.41	857.38
Cash and cash equivalents	137.03	130.19	284.79
Bank balances other than cash	-	583.57	57.59
Other financial assets	3.73	10.19	165.44
Other current assets	-	-	40.09
Total current assets	**1,211.10**	**2,365.50**	**2,898.33**
Total Assets	**2,711.44**	**5,512.82**	**6,610.52**

Particulars	As of		
	March 31, 2024	March 31, 2025	March 31, 2026
Equity and Liabilities			
Equity			
Equity share capital	18.49	29.33	322.66
Other equity	2,029.76	4,272.45	4,651.58
Equity attributable to owners of the parent	**2,048.25**	**4,301.78**	**4,974.24**
Non-controlling interests	(0.20)	115.01	280.51
Total equity	**2,048.05**	**4,416.79**	**5,254.75**
Non-current liabilities			
Financial liabilities			
Borrowings	93.00	55.32	76.03
Deferred tax liabilities (net)	96.56	75.42	110.50
Total non-current liabilities	**189.56**	**130.74**	**186.53**
Current liabilities			
Financial liabilities			
Borrowings	208.31	663.02	703.45
Trade payables			
-Total o/s dues of micro enterprises & small enterprises	44.55	27.73	71.37
-Total o/s dues of creditors other than micro enterprises & small enterprises	111.90	116.40	128.76
Other financial liabilities	36.98	52.53	92.86
Other current liabilities	53.70	87.28	140.11
Provisions	9.02	17.84	20.61
Current tax liabilities (net)	9.37	0.49	12.08
Total current liabilities	**473.83**	**965.29**	**1,169.24**
Total equity and liabilities	**2,711.44**	**5,512.82**	**6,610.52**

Restated Consolidated Statement of Cash Flows (1/2) – Over the Years

(All amounts are in ₹ million, unless otherwise stated)

Particulars	For the year ended		
	March 31, 2024	March 31, 2025	March 31, 2026
A. Cash Flow from Operating Activities			
Profit before tax	541.84	831.61	941.27
Adjustments for:			
Depreciation and amortisation Expenses	53.48	120.77	138.25
Finance costs	15.95	20.84	52.21
Unrealised foreign exchange gain (net)	(1.90)	(6.14)	(14.10)
Interest income	(5.17)	(14.15)	(50.23)
Loss on disposal of interest in subsidiary	-	-	0.21
Gain on fair valuation of investment (net)		(2.03)	(11.59)
Bad debts written off	1.23	0.74	2.98
Share-based payment expenses			12.88
Share of net profit of joint venture accounted for using the equity method	(32.63)	(29.91)	(23.11)
Impairment loss in the value of investments	-	0.30	-
Liabilities no longer required written back	(0.74)	(3.60)	(4.05)
(Gain)/ loss on disposal of property, plant and equipment (net)	(0.28)	3.29	(5.07)
Operating profit before working capital changes	**571.78**	**921.72**	**1,039.65**
Adjustments for changes in working capital:			
- in trade receivables	(100.74)	(50.85)	(141.38)
- in other assets	(14.17)	(7.90)	(151.76)
- in inventories	17.03	(80.76)	(206.67)
- in trade payables	25.11	(64.92)	37.89
- in other liabilities and provisions	(5.45)	31.49	56.99
Cash generated from operations	**493.56**	**748.78**	**634.62**
Income taxes paid (net of refunds)	(122.67)	(207.28)	(214.40)
Net Cash Generated from Operating Activities (A)	370.89	541.50	420.22

Restated Consolidated Statement of Cash Flows (2/2) – Over the Years

(All amounts are in ₹ million, unless otherwise stated)

Particulars	For the year ended March 31, 2024	March 31, 2025	March 31, 2026
B. Cash Flow from Investing Activities			
Payments for purchase of property plant & equipments and other intangible assets (including purchase of leasehold land, capital advances and capital creditor)	(148.97)	(276.82)	(139.76)
Proceeds from sale of property, plant and equipment	0.46	6.01	11.16
Payment for acquisition of leasehold land	(118.96)	(31.98)	-
Proceeds from sale of leasehold land	-	-	4.33
Payment for purchase of acquisition of interest in subsidiaries	-	(8.50)	(152.30)
Payment for purchase of other non-current investments	(0.30)	-	-
Payment for purchase of current investments	-	(20.00)	(210.00)
Proceeds from disposal of interest in subsidiary	-	-	0.56
Maturity/ (investments) in deposits (net)	(6.01)	(623.48)	146.78
Interest income	5.17	14.15	50.23
Dividend received	-	6.07	26.52
Net Cash used in investing Activities (B)	**(268.61)**	**(934.55)**	**(262.48)**
C. Cash Flow from Financing Activities			
Proceeds from non current borrowings	265.00	77.10	16.70
Repayment of non current borrowings	(272.56)	(106.52)	(10.01)
Movement in short term borrowings (net)	44.35	419.10	4.61
Dividends paid	-	(6.07)	(26.56)
Finance costs paid	(15.95)	(22.02)	(47.26)
Net Cash Generated from/(used in) Financing Activities (C)	**20.84**	**361.59**	**(62.52)**
Net increase/ (decrease) in cash and cash equivalents during the year (A+B+C)	**123.12**	**(31.46)**	**95.32**
Cash and cash equivalents at the beginning of the year	13.45	137.03	130.19
Cash and cash equivalents on account of scheme of amalgamation	-	23.81	-
Cash and cash equivalents on account of acquisition during the year	-	-	59.21
Exchange differences on cash and cash equivalents	0.46	0.81	0.17
Cash and cash equivalents at the end of the year	**137.03**	**130.19**	**284.79**

Business Highlights FY27Q1

Business Update – Temperature Sensing Solutions

Capacity Expansion

New plant within existing Unit 1

Unit 1 – contact temperature sensors for OEMs

- **Site –** Brownfield expansion within existing Unit1
- **Built-up area –** c. 50,000 sq. ft.
- **Commissioning –** Expected by Q3 FY28 (E)
- **Peak revenue potential –** c. ₹1,200 Mn p.a. at full utilisation (E)

Product Launch

Non-contact temperature sensors – EDGE series

- **Product –** Next-generation pyrometers, co-developed with Micro-Epsilon
- **Applications –** OEMs in semiconductors, batteries and heavy industry
- **Dispatches –** Expected to commence from Q3 FY27 (E)

Business Highlights

- **Segment revenue grew ~ 42% YoY** in Q1 FY27
- Growth includes the contribution of Tempsens Germany,Tempsens Polska and Tempsens Measurement & Control, consolidated during the period
- Organic growth led by thermal power and by OEMs, including CVD equipment manufacturers
- Continued mix shift from process industries towards OEMs – fuel cells, injection moulding and CVD applications
- Order pipeline remains healthy across thermal and nuclear power, steel and glass

Notes: (1) Q1 FY27 refers to the three months ended 30 June 2026; FY28 refers to the year ending 31 March 2028. YoY compares Q1 FY27 with Q1 FY26 segment revenue (Ind AS 108). (2) ₹1 crore = ₹10 million; "c." denotes approximately; (E) denotes a management estimate. (3) Peak revenue potential is indicative revenue at full utilisation of the proposed capacity and is neither a forecast nor guidance. (4) Q1 FY27 financial information is unaudited and subject to limited review by the statutory auditors under Regulation 33 of the SEBI (LODR) Regulations, 2015; forward-looking statements are subject to risks and uncertainties – refer to the disclaimer of this presentation. (5) Q1 FY27 includes Tempsens Germany, Tempsens Polska and Tempsens Measurement and Control; prior-period figures are not restated and growth is therefore not strictly comparable.

Business Update – Electrical Heating Solutions

Capacity Expansion

New plant within existing Unit 6

Unit 6 – MV heaters and pressure vessels

- **Built-up area –** c. 50,000 sq. ft., brownfield expansion
- **Commissioning –** Expected by Q1 FY28 (E)
- **Peak revenue potential –** c. ₹2,000 Mn p.a. at full utilisation (E)

Custom-built furnaces

- **Built-up area –** Additional c. 25,000 sq. ft. commissioned for custom-built furnaces

New Product Development

Medium-voltage heaters

- **Product –** Energy-efficient MV heaters of up to 15 MW
- **Applications –** Carbon capture, battery storage and green hydrogen
- **Status –** Tested up to 7.2 kV
- **Next milestone –** Explosion-proof certification targeted by Q4 FY27 (E)

Business Highlights

- **Segment revenue grew ~149% YoY** in Q1 FY27
- Growth led by significant dispatches to oil and gas customers in India, South-East Asia and the Middle East
- Key growth drivers remain oil and gas, and OEMs across automotive, life sciences and plastics
- **Standard furnaces –** entered into a five-year supply arrangement with an OEM customer in life sciences
- MV heater platform positions the segment for energy-transition applications as certification is completed

Notes: (1) Q1 FY27 refers to the three months ended 30 June 2026; FY28 refers to the year ending 31 March 2028. YoY compares Q1 FY27 with Q1 FY26 segment revenue (Ind AS 108). (2) ₹1 crore = ₹10 million; "c." denotes approximately; (E) denotes a management estimate. (3) Peak revenue potential is indicative revenue at full utilisation of the proposed capacity and is neither a forecast nor guidance. (4) Q1 FY27 financial information is unaudited and subject to limited review by the statutory auditors under Regulation 33 of the SEBI (LODR) Regulations, 2015; forward-looking statements are subject to risks and uncertainties – refer to the disclaimer of this presentation. (5) Segment growth is computed on a low comparable base in Q1 FY26 and may not be indicative of full-year performance. (6) The private-label arrangement is a five-year framework supply contract; revenue recognition is subject to customer call-offs and it is excluded from the reported order book until firm orders are received. The timeline and revenue potential of the additional furnace area are yet to be finalised.

Business Update – Specialised Cables

Capacity Expansion

New plant – Unit 8

Unit 8 – specialised cables, export-focused

- **Commissioning –** Expected by Q2 FY28 (E)
- **Peak revenue potential –** c. ₹600 Mn p.a. at full utilisation (E)

Tempsens-Victura JV – new plant

- **Site –** Agreement signed to acquire a built-up shed of c. 80,000 sq. ft.
- **Commissioning –** Expected to commence by Q4 FY27 (E)
- **Peak revenue potential –** c. ₹1,200 Mn p.a. at full utilisation (E)

Product Launch

High-temperature cable harness for OEMs

- **Product –** UL-certified cable harness for high-temperature environments
- **Route to market –** Cross-sell to existing OEM customers of the temperature sensing business

Business Highlights

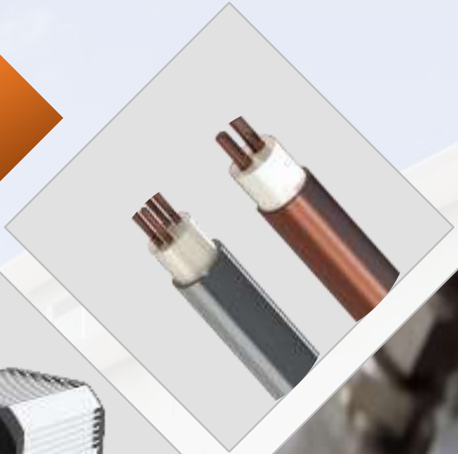
- **Segment revenue declined ~ 9% YoY** in Q1 FY27
- UL certification obtained for wiring harnesses supplied to OEM customers
- Dispatches executed for thermal power, oil and gas (Africa) and chemicals customers in India
- Focus areas remain exports, thermal and nuclear power, and cable harnesses
- Oil and gas approvals in progress in the Middle East, which management expects to open a new export market

Notes: (1) Q1 FY27 refers to the three months ended 30 June 2026; FY28 refers to the year ending 31 March 2028. YoY compares Q1 FY27 with Q1 FY26 segment revenue (Ind AS 108). (2) ₹1 crore = ₹10 million; "c." denotes approximately; (E) denotes a management estimate. (3) Peak revenue potential is indicative revenue at full utilisation of the proposed capacity and is neither a forecast nor guidance. (4) Q1 FY27 financial information is unaudited and subject to limited review by the statutory auditors under Regulation 33 of the SEBI (LODR) Regulations, 2015; forward-looking statements are subject to risks and uncertainties – refer to the disclaimer of this presentation. (5) The revenue decline reflects the timing of export order execution; pipeline references do not represent a committed order book. (6) Unit 8 and the Victura facility are separate projects and their revenue potential is additive; the Victura shed is subject to completion of the executed purchase agreement.

Abbreviations

CAGR	Compounded Annual Growth Rate
CAPEX	Capital Expenditure
CY	Current Year
DRHP	Draft Red Herring Prospectus
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortisation
EBIT	Earnings Before Interest and Taxes
EV	Electric Vehicle
FY	Financial Year
ISO	International Organization for Standardization
JV	Joint Venture

MENA	Middle East and North Africa
MRO	Maintenance, Repair, and Operations
NABL	National Accreditation Board for Testing & Calibration Laboratories
OEMs	Original Equipment Manufacturers
PAT	Profit after tax
PSU	Public Sector Undertakings
R&D	Research & Development
ROCE	Return on Capital Employed
ROE	Return on Equity



Thank You