

Date: 12/08/2026

To,
The Board of Directors

Tembo Global Industries Ltd.
Plot No.D- 146/147, Turbhe MIDC, TTC Industrial Estate,
Opp. Balmer Lawrie Vaan Leer,
Navi Mumbai, Maharashtra 400705

Subject: Resignation from the position of Independent Director

Dear Sir/Madam,

I Homai Ardeshir Daruwalla (DIN: 00365880) hereby tender my resignation from the position of Independent Director of the Tembo Global Industries Limited with effect from August 12, 2026 due to pre-occupation.

I hereby confirm that there is no other reason for my resignation other than the reason stated above.

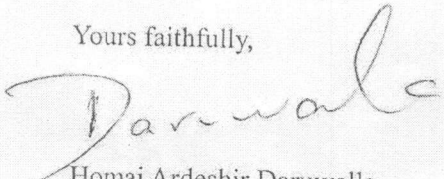
It has been a privilege to be associated with the Company and to contribute to its growth and governance. However, due to my pre-occupation, I am unable to devote the requisite time and attention to effectively discharge my responsibilities as an Independent Director.

I would like to express my sincere gratitude to the Board and the management team for their support and cooperation during my tenure. I wish the Company continued success in all its future endeavours.

Please take this letter on record and arrange to complete the necessary formalities in this regard.

Thanking you.

Yours faithfully,


Homai Ardeshir Daruwalla
Independent Director
(DIN: 00365880)





Received and Accepted
Date:- 12/08/2026