

May 29, 2026

To,

BSE Limited

Corporate Relationship Department
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400 001

National Stock Exchange of India Limited

The Listing Department
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (East),
Mumbai - 400 051

BSE Scrip Code: 543413

NSE Symbol: TEGA

Sub: Outcome of the Board Meeting held on Friday, May 29, 2026

Ref: Regulation 30 and 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Dear Madam/Sir,

In continuation to our letter dated May 22, 2026, and pursuant to Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI Listing Regulations"), we hereby enclose the Audited Standalone and Consolidated Financial Results for the Quarter and Financial Year ended March 31, 2026, duly reviewed and recommended by the Audit Committee and approved by the Board of Directors of the Company. Further, we are also enclosing herewith the Audited Report thereon, issued by the Statutory Auditors, M/s. Walker Chandio & Co LLP, Chartered Accountants.

We would like to state that pursuant to Regulation 33(3)(d) of the SEBI Listing Regulations, the Statutory Auditors of the Company, M/s. Walker Chandio & Co LLP, Chartered Accountants have in their report issued an unmodified opinion on the Audited Standalone and Consolidated Financial Results of the Company for the Quarter and Financial Year ended March 31, 2026.

We would further like to inform you that pursuant to Regulation 30 read with Schedule III of the SEBI Listing Regulations, the Board of Directors of the Company have also inter-alia considered and recommended Final Dividend of ₹ 2 /- (two) per equity share (20%) of face value of ₹ 10/- (ten) each for the Financial Year ended March 31, 2026, subject to declaration of the same by the Members at the 50th Annual General Meeting (AGM) of the Company to be convened on **Thursday, September 24, 2026**. The Record Date for the purpose of ascertaining the entitlement of Members to the Final Dividend for the Financial Year ended March 31, 2026, has been fixed as **Monday, September 14, 2026**.

Tega Industries Limited

Registered Office: Godrej Waterside, Tower-II, Office No 807, 8th Floor, Block DP-5, Salt Lake Sector V, Bidhannagar, Kolkata, West Bengal 700 091
Tel: +91 33 4093 9000 | Fax: +91 33 4093 9075 | www.tegaindustries.com



This disclosure will also be hosted on the Company's website viz. www.tegaindustries.com.

The meeting of the Board commenced at 11:30 Hrs and concluded at 13:45 Hrs.

Kindly take the same on record.

Thanking You,

Yours faithfully,

For **Tega Industries Limited**

Manjuree Rai
Company Secretary & Compliance Officer
Membership No. A12858

Enclosed: As stated above

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PARTNERSHIPS IN PRACTICE

Tega Industries Limited

CIN: L25199WB1976PLC030532

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Statement of Standalone Financial Results for the quarter and year ended 31 March 2026

(All amount in ₹ million, unless otherwise stated)

Particulars	Quarter ended			Year ended	
	31 March 2026	31 December 2025	31 March 2025	31 March 2026	31 March 2025
	Unaudited	Unaudited	Unaudited	Audited	Audited
	Refer Note 3		Refer Note 3		
Income					
1. Revenue from operations	2,020.70	1,867.72	2,133.82	7,894.12	8,950.96
2. Other income	199.59	187.04	122.00	699.09	556.44
3. Total income [1+2]	2,220.29	2,054.76	2,255.82	8,593.21	9,507.40
4. Expenses					
a) Cost of materials consumed	953.10	1,062.23	838.14	3,749.78	3,848.35
b) Changes in inventories of finished goods and work-in-progress	(21.34)	(355.82)	139.91	(334.83)	218.52
c) Employee benefits expense	201.26	243.59	205.49	840.04	836.35
d) Finance costs	10.32	12.50	19.35	57.84	81.40
e) Depreciation and amortisation expenses	60.96	67.50	64.21	262.64	241.03
f) Other expenses (Refer Note 4)	439.04	655.70	482.82	1,955.40	1,977.18
Total expenses [4(a) to 4(f)]	1,643.34	1,685.70	1,749.92	6,530.87	7,202.83
5. Profit before tax [3-4]	576.95	369.06	505.90	2,062.34	2,304.57
6. Tax expense					
a) Current tax	262.36	66.66	123.88	573.36	523.50
b) Deferred tax	(94.00)	20.94	1.34	(65.19)	21.83
Total tax expense [6(a)+6(b)]	168.36	87.60	125.22	508.17	545.33
7. Profit for the period/ year [5-6]	408.59	281.46	380.68	1,554.17	1,759.24
8. Other comprehensive income					
Items that will not be reclassified to profit or loss					
a) Remeasurement gains/ (loss) on post employment defined benefit plans	7.77	6.09	(3.24)	14.68	(1.64)
b) Income tax related to above	(1.96)	(1.53)	0.81	(3.70)	0.41
Items that will be/ may be reclassified to profit or loss					
a) Net movement in effective portion of cash flow hedges	767.35	(7.07)	7.70	760.28	-
b) Income tax related to above	(1.78)	1.78	(1.94)	-	-
Total other comprehensive income/ (loss) for the period/ year	771.38	(0.73)	3.33	771.26	(1.23)
9. Total comprehensive income for the period/ year [7 + 8]	1,179.97	280.73	384.01	2,325.43	1,758.01
10. Paid-up equity share capital [Face Value ₹ 10 per share]	751.28	751.28	665.35	751.28	665.35
11. Other equity				31,551.65	12,414.75
12. Earnings per equity share					
a) Basic (not annualised for quarters) (in ₹)	5.44	4.04	5.72	22.38	26.44
b) Diluted (not annualised for quarters) (in ₹)	5.44	4.04	5.72	22.38	26.44

See accompanying notes to the Standalone Financial Results





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Statement of Standalone Assets and Liabilities as at 31 March 2026

(All amount in ₹ million, unless otherwise stated)

Particulars	As at	As at
	31 March 2026	31 March 2025
	Audited	Audited
ASSETS		
Non-current assets		
Property, plant and equipment	1,386.16	1,457.05
Right-of-Use Assets	297.56	315.72
Capital work in progress	35.59	37.05
Intangible assets	33.00	56.09
Financial assets		
(i) Investment in subsidiaries and joint venture	25,110.48	5,324.17
(ii) Loans	317.70	-
(iii) Other financial assets	4.46	19.63
Income tax assets (net)	45.79	50.99
Deferred tax assets (net)	39.32	-
Other non-current assets	56.92	11.37
Total non-current assets	27,326.98	7,272.07
Current assets		
Inventories	2,115.63	2,105.84
Financial assets		
(i) Investments	1,206.61	2,082.74
(ii) Trade receivables	2,905.31	3,351.10
(iii) Cash and cash equivalents	46.16	52.48
(iv) Bank balances other than (iii) above	0.53	0.46
(v) Loans	0.64	201.44
(vi) Other financial assets	831.33	47.49
Contract assets	8.06	4.36
Other current assets	485.59	440.67
Total current assets	7,599.86	8,286.58
Total assets	34,926.84	15,558.65
EQUITY AND LIABILITIES		
Equity		
Equity share capital	751.28	665.35
Other equity	31,551.65	12,414.75
Total equity	32,302.93	13,080.10
Liabilities		
Non-current liabilities		
Financial liabilities		
(i) Borrowings	-	66.00
(ii) Lease liabilities	12.77	22.43
(iii) Other financial liabilities	-	3.88
Deferred tax liabilities (net)	-	22.17
Total non-current liabilities	12.77	114.48
Current liabilities		
Financial liabilities		
(i) Borrowings	665.46	961.02
(ii) Lease liabilities	8.82	12.54
(iii) Trade payables		
(a) Total outstanding dues of micro enterprises and small enterprises	90.19	78.10
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises	911.25	596.11
(iv) Other financial liabilities	191.44	146.04
Provisions	143.84	113.60
Current tax liabilities (net)	36.95	95.15
Other current liabilities	563.19	361.51
Total current liabilities	2,611.14	2,364.07
Total Liabilities	2,623.91	2,478.55
Total equity and liabilities	34,926.84	15,558.65





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Standalone Statement of Cash Flows for the year ended 31 March 2026

(All amount in ₹ million, unless otherwise stated)

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
	Audited	Audited
A. Cash flow from Operating Activities		
Profit before tax	2,062.34	2,304.57
Adjustments for:		
Depreciation and amortisation expenses	262.64	241.03
Finance costs	57.84	81.40
Interest income	(18.65)	(16.32)
Allowance for expected credit loss (including bad debt and advances written off)	(17.97)	23.91
Claims/ liquidating damages	2.34	16.28
Net fair value (gain)/ loss on investments classified at FVTPL	438.30	(110.37)
Net (gain) on sale of investments classified at FVTPL	(769.06)	(63.81)
Change in fair value of derivatives classified as FVTPL	129.64	57.97
Derivative settlement (net)	(17.26)	(32.85)
Net (Gain)/ loss on sale of property, plant and equipment including intangible assets (net of loss on assets scrapped/ written off)	(0.22)	1.88
Dividend income	(101.96)	(135.00)
Provision for warranty expenses	13.28	26.87
Provision for slow moving/ non- moving and obsolete inventories	77.13	25.71
Other non cash items	-	3.84
Liabilities no longer required, written back	(25.01)	(45.68)
Effect of unrealised exchange differences (net)	(157.40)	(163.79)
Operating profit before working capital changes	1,935.98	2,215.64
Changes in Working Capital:		
(Increase)/ decrease in Non Current/ Current financial and other assets	463.90	(1,096.51)
(Increase)/ decrease in Inventories	(86.93)	(55.28)
Increase/ (decrease) in Non Current/ Current financial and other liabilities/ provisions	560.70	(450.02)
Cash Generated from Operations	2,873.65	613.83
Income taxes paid (net of refund)	(626.36)	(446.50)
Net cash generated from operating activities	2,247.29	167.33
B. Cash flow from Investing Activities		
Purchase of capital assets	(201.78)	(334.12)
Sale of capital assets	6.16	0.48
Purchase of investments in subsidiaries	(19,788.61)	-
Proceeds from sale of investments in subsidiary	5.53	-
Loan given to a subsidiary	(88.45)	-
Payment for purchase of investments	(20,588.50)	(1,414.10)
Proceeds from sale of investments	21,795.37	1,818.46
Deposits with bank (placed)/ matured	(0.07)	2.32
Interest received	14.52	16.94
Dividend received from subsidiary and joint venture	101.96	135.00
Net cash (used in)/ generated from investing activities	(18,743.87)	224.98
C. Cash flow from Financing Activities		
Proceeds from issue of equity shares	17,030.46	-
Repayment of long term borrowings	(96.05)	(175.60)
Proceeds from/ (repayment of) short term borrowings (net)	(263.64)	(15.44)
Derivative settlement (net)	17.26	32.85
Finance cost paid	(49.52)	(76.58)
Finance cost paid on account of lease liabilities	(1.88)	(1.20)
Repayment of lease liabilities	(13.38)	(8.78)
Dividend paid to equity shareholders	(133.07)	(133.07)
Net cash generated from / (used in) financing activities	16,490.18	(377.82)
Net increase/(decrease) in cash and cash equivalents	(6.40)	14.49
Cash and cash equivalents at the beginning of the year	52.48	37.71
Effects of exchange rate changes on cash and cash equivalents	0.08	0.28
Cash and cash equivalents at the end of the year	46.16	52.48





PARTNERSHIPS IN PRACTICE

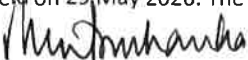
Tega Industries Limited

CIN: L25199WB1976PLC030532

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Notes to the Standalone Financial Results

1. The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company in their respective meetings held on 29th May 2026. The Statutory Auditors have issued an unmodified opinion on the audited financial results.
2. These results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under section 133 of the Companies Act 2013 and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended).
3. The standalone financial results for the quarter ended 31 March 2026 and 31 March 2025 are the balancing figures between audited figures in respect of the full financial year and the published unaudited year to date figures for the nine months period ended 31 December 2025 and 31 December 2024 respectively, which were subject to limited review.
4. The Company is in the process of acquiring the MolyCOP Group (comprising direct and indirect subsidiaries of AIP MC Holdings LLC, including its joint ventures) through a series of transactions. In connection with the proposed acquisition, the Company has engaged various consultants and legal advisors to assist with commercial and legal due diligence, as well as the preparation and negotiation of transaction-related documentation. Accordingly, the Company has recognised expenses amounting to ₹59.89 million under "Other Expenses" up to the reporting date.
5. The Board of Directors of the Company, at its meeting held on 18 September 2025, approved the issuance and allotment of Equity Shares, to promoters and non-promoters, by way of preferential issue on private placement basis. The same has been approved by shareholders at its meeting held on 10 October 2025.
Accordingly, during the year ended 31 March 2026, the Company has allotted 8,592,206 Equity Shares of face value ₹ 10 /- each at an issue price of ₹ 1,994 /- (including a premium of ₹ 1,984 /-), on 28 November 2025 upon receipt of the full consideration. Consequent to this allotment, the paid-up equity share capital of the Company increased from ₹ 665.35 million (66,535,492 fully paid-up equity shares of ₹ 10 /- each) to ₹ 751.28 million (75,127,698 fully paid-up equity shares of ₹ 10 /- each).
6. The Government of India has consolidated existing labour legislations into four comprehensive labour codes effective November 21, 2025. These codes include Code on Wages 2019, Code on Social Security 2020, Industrial Relation Code 2020, and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). The Ministry of Labour & Employment published draft Central Rules and FAQ's to enable assessment of the financial impact of these changes in regulations.
The Company has assessed and evaluated the incremental impact of these changes on employee benefit obligations in accordance with the revised definition of wages and consistent with FAQ's and guidance issued by the Institute of Chartered Accountants of India and Ministry of Labour and Employment and has estimated an increase in gratuity liability and compensated absences arising out of past service cost in aggregate by ₹ 45.75 million basis actuarial valuation.
The Company continues to monitor the finalization of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
7. The Company is engaged in the business of manufacturing and distribution of specialized 'critical to operate' and recurring consumable products for the global mineral beneficiation, mining and bulk solids handling industry. The Chief Operating Decision Maker ('CODM') reviews the business as a single segment. Hence no segment disclosure is required.
8. The Board has recommended payment of dividend of ₹ 2.00 per Equity Share of ₹ 10 each for the year ended 31 March 2026 at their meeting held on 29 May 2026. The dividend is subject to the approval by the members at their ensuing Annual General Meeting.


Mehul Mohanka
Managing Director and Group CEO

Place : Kolkata, India

Date : 29 May 2026





PARTNERSHIPS IN PRACTICE

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Particulars	Quarter ended			Year ended	
	31 March 2026	31 December 2025	31 March 2025	31 March 2026	31 March 2025
	Unaudited	Unaudited	Unaudited	Audited	Audited
	Refer Note 3		Refer Note 3		
Income					
1. Revenue from operations	5,267.84	4,037.06	5,361.08	16,919.36	16,386.51
2. Other income	365.15	138.39	66.75	816.17	431.54
3. Total income [1+2]	5,632.99	4,175.45	5,427.83	17,735.53	16,818.05
4. Expenses					
a) Cost of materials consumed	2,214.35	2,019.71	1,713.24	7,165.67	7,177.15
b) Changes in inventories of finished goods and work-in-progress	(116.79)	(400.24)	535.82	(315.07)	(192.63)
c) Employee benefits expense	714.73	754.67	640.02	2,799.33	2,492.07
d) Finance costs	50.93	55.52	70.60	226.02	269.04
e) Depreciation and amortisation expenses	252.23	239.66	261.91	951.15	1,013.32
f) Other expenses (Refer Note 4)	1,854.01	1,201.08	972.96	4,958.03	3,511.83
Total expenses [4(a) to 4(f)]	4,969.46	3,870.40	4,194.55	15,785.13	14,270.78
5. Profit before share of profit of joint venture and tax [3-4]	663.53	305.05	1,233.28	1,950.40	2,547.27
6. Share of profit of joint venture	9.62	13.51	7.89	60.72	44.71
7. Profit before tax [5+6]	673.15	318.56	1,241.17	2,011.12	2,591.98
8. Tax expense					
a) Current tax	409.21	103.50	262.59	918.40	749.43
b) Deferred tax	(162.77)	17.98	(40.51)	(333.81)	(158.65)
Total tax expense [8(a)+8(b)]	246.44	121.48	222.08	584.59	590.78
9. Profit for the period/ year [7-8]	426.71	197.08	1,019.09	1,426.53	2,001.20
10. Other comprehensive income					
Items that will not be reclassified to profit or loss					
a) Remeasurement gains/ (loss) on post employment defined benefit plans	9.96	21.29	(18.20)	23.57	(18.53)
b) Income tax related to above	(2.53)	(5.46)	5.20	(6.01)	4.80
c) Share of other comprehensive income of joint venture accounted using the equity method	0.15	(0.03)	(0.08)	0.06	(0.12)
Items that will be/may be reclassified to profit or loss					
a) Net movement in effective portion of cash flow hedges	767.35	(7.07)	7.70	760.28	-
b) Income tax related to above	(1.78)	1.78	(1.94)	-	-
c) Exchange differences on translation of foreign operations	699.32	192.47	133.12	1,003.01	194.45
Total other comprehensive income for the period/ year	1,472.47	202.98	125.80	1,780.91	180.60
11. Total comprehensive income for the period/ year [9 + 10]	1,899.18	400.06	1,144.89	3,207.44	2,181.80
12. Profit for the period/ year attributable to:					
a) Owners of Tega Industries Limited	426.71	197.08	1,019.09	1,426.53	2,001.20
b) Non controlling interest	0.00 [^]	0.00 [^]	0.00 [^]	0.00 [^]	0.00 [^]
13. Other comprehensive income/(loss) for the period/ year attributable to:					
a) Owners of Tega Industries Limited	1,472.47	202.98	125.80	1,780.91	180.60
b) Non controlling interest	0.00 [^]	0.00 [^]	0.00 [^]	0.00 [^]	0.00 [^]
14. Total Comprehensive Income for the period/ year attributable to:					
a) Owners of Tega Industries Limited	1,899.18	400.06	1,144.89	3,207.44	2,181.80
b) Non controlling interest	0.00 [^]	0.00 [^]	0.00 [^]	0.00 [^]	0.00 [^]
15. Paid-up equity share capital [Face Value ₹ 10 per share]	751.28	751.28	665.35	751.28	665.35
16. Other equity				33,320.48	13,301.57
17. Earnings per equity share					
a) Basic (not annualised for quarters) (in ₹)	5.68	2.83	15.32	20.54	30.08
b) Diluted (not annualised for quarters) (in ₹)	5.68	2.83	15.32	20.54	30.08

See accompanying notes to the Consolidated Financial Results

[^] Amount below rounding off norms adopted by the Group





PARTNERSHIPS IN PRACTICE

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(All amount in ₹ million, unless otherwise stated)		
Particulars	As at 31 March 2026	As at 31 March 2025
	Audited	Audited
ASSETS		
Non-current assets		
Property, plant and equipment	3,817.73	3,658.40
Right-of-Use Assets	1,963.21	1,831.17
Capital work in progress	1,072.15	457.12
Investment property	43.08	36.72
Goodwill	738.38	611.24
Intangible assets	52.09	88.87
Intangible assets under development	35.95	21.72
Investments accounted for using the equity method	282.06	221.29
Financial assets		
(i) Other financial assets	52.75	46.54
Income tax assets (net)	61.17	63.14
Deferred tax assets (net)	710.54	368.82
Other non-current assets	306.72	20.41
Total non-current assets	9,135.83	7,425.44
Current assets		
Inventories	4,369.48	4,145.25
Financial assets		
(i) Investments	1,987.24	2,397.45
(ii) Trade receivables	4,518.51	5,010.47
(iii) Cash and cash equivalents	11,638.86	1,142.95
(iv) Bank balances other than (iii) above	9,585.81	68.61
(v) Loans	0.64	0.57
(vi) Other financial assets	931.62	91.13
Income tax assets (net)	27.20	30.55
Other current assets	949.81	639.60
Total current assets	34,009.17	13,526.58
Total assets	43,145.00	20,952.02
EQUITY AND LIABILITIES		
Equity		
Equity share capital	751.28	665.35
Other equity	33,320.48	13,301.57
Equity attributable to the owners of the company	34,071.76	13,966.92
Equity attributable to the owners of the non controlling interest	0.00 [^]	0.00 [^]
Total equity	34,071.76	13,966.92
Liabilities		
Non-current liabilities		
Financial liabilities		
(i) Borrowings	1,275.60	990.65
(ii) Lease liabilities	539.00	497.86
(iii) Other financial liabilities	-	3.88
Provisions	0.38	0.41
Deferred tax liabilities (net)	45.58	62.01
Total non-current liabilities	1,860.56	1,554.81
Current liabilities		
Financial liabilities		
(i) Borrowings	1,900.53	1,628.64
(ii) Lease liabilities	268.88	179.34
(iii) Trade payables		
(a) Total outstanding dues of micro and small enterprises	165.47	116.63
(b) Total outstanding dues of creditors other than micro and small enterprises	3,169.96	2,106.59
(iv) Other financial liabilities	307.18	196.07
Provisions	317.20	248.12
Current tax liabilities (net)	206.62	307.17
Other current liabilities	876.84	647.73
Total current liabilities	7,212.68	5,430.29
Total liabilities	9,073.24	6,985.10
Total equity and liabilities	43,145.00	20,952.02

[^]Amount is below the rounding off norms adopted by the Group





PARTNERSHIPS IN PRACTICE

Tega Industries Limited CIN: L25199WB1976PLC030532 Registered Office : Godrej Waterside, Tower-II, Office No. 807, 8th Floor, Block DP-5, Salt Lake Sector V, Bidhannagar, Kolkata - 700 091, West Bengal Tel: +91 33 4093 9000; Email: compliance.officer@tegaindustries.com; Website: www.tegaindustries.com		
Consolidated Statement of Cash Flows for the year ended 31 March 2026		
(All amount in ₹ million, unless otherwise stated)		
Particulars	Year Ended 31 March 2026	Year Ended 31 March 2025
	Audited	Audited
A. Cash flow from Operating Activities		
Profit before tax	2,011.12	2,591.98
Adjustments for:		
Depreciation and amortisation expenses	951.15	1,013.32
Finance costs	226.02	257.96
Interest income	(119.98)	(43.27)
Allowance for expected credit loss (including bad debts and advances written off)	(20.20)	19.05
Claims/ liquidating damages	2.34	16.28
Net fair value (gain)/ loss on investments classified at FVTPL	442.52	(123.50)
Net (gain)/ loss on sale of investments classified at FVTPL	(806.04)	(72.18)
Mark to Market loss on derivative instrument (net)	149.78	57.97
Derivative settlement (net)	(17.26)	(21.74)
Liabilities/ provisions no longer required written back	(89.85)	(55.13)
Net (gain)/ loss on sale of property, plant and equipment including intangible assets (net of loss on assets scrapped/ written off)	(0.50)	0.83
Share of profit of joint venture accounted for using the equity method	(60.72)	(44.71)
Provision for warranty expenses	28.00	30.18
Provision for slow moving/ non- moving and obsolete inventory	257.37	100.42
Other non cash items	1.18	(0.55)
Effect of unrealised exchange differences (net)	(349.83)	120.33
Operating profit before working capital changes	2,605.10	3,847.24
Changes in Working Capital:		
(Increase)/ decrease in Non Current/ Current financial and other assets	741.44	(735.65)
(Increase)/ decrease in inventories	(223.23)	(455.40)
Increase/ (decrease) in Non Current/ Current financial and other liabilities/ provisions	1,405.51	(110.96)
Cash Generated from Operations	4,528.82	2,545.23
Income taxes paid (net of refunds)	(1,025.43)	(594.93)
Net cash generated from operating activities	3,503.39	1,950.30
B. Cash flow from Investing Activities		
Payment for purchase of capital assets	(1,359.36)	(1,701.80)
Proceeds from sale of capital assets	9.57	-
Payment for purchase of investments	(23,560.10)	(3,504.10)
Proceeds from sale of investments	24,333.87	3,781.46
Deposits with bank placed	(9,619.33)	(74.48)
Deposits with bank matured	102.13	10.02
Interest received	49.04	34.83
Dividend received from joint venture	-	135.00
Net cash (used in) investing activities	(10,044.18)	(1,315.15)
C. Cash flow from Financing Activities		
Proceeds from issue of equity shares	17,030.46	-
Proceeds from long term borrowings	503.58	-
Repayment of long term borrowings	(175.14)	(199.03)
Proceeds from/(Repayment of) short term borrowings (net)	125.85	372.80
Derivative settlement (net)	17.26	21.74
Finance cost paid	(156.62)	(198.94)
Finance cost paid on account of lease liabilities	(62.62)	(60.27)
Repayment of lease liabilities	(250.64)	(183.42)
Dividend Paid to equity shareholders	(133.07)	(133.07)
Net cash generated from/(used in) financing activities	16,899.06	(380.19)
Net Increase in cash and cash equivalents	10,358.27	254.96
Cash and cash equivalents at the beginning of the year	1,142.95	863.17
Exchange differences on translation of foreign currency cash and cash equivalents	137.64	24.82
Cash and cash equivalents at the end of the year	11,638.86	1,142.95





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Statement of Consolidated Segment Revenue, Results, Assets and Liabilities

(All amounts in ₹ million, unless otherwise stated)

Particulars	Quarter ended			Year Ended	
	31 March 2026	31 December 2025	31 March 2025	31 March 2026	31 March 2025
	Unaudited	Unaudited	Unaudited	Audited	Audited
	Refer Note 3		Refer Note 3		
Segment Revenue:					
Consumables	4,425.72	3,585.36	4,604.95	14,339.90	14,301.24
Equipments	861.94	475.27	792.96	2,687.53	2,156.61
Total	5,287.66	4,060.63	5,397.91	17,027.43	16,457.85
Less: Inter segment revenue	(19.82)	(23.57)	(36.83)	(108.07)	(71.34)
Total segment revenue from operations	5,267.84	4,037.06	5,361.08	16,919.36	16,386.51
Segment results before interest, tax and depreciation:					
Consumables	451.49	464.87	1,368.39	1,974.30	3,148.69
Equipments	148.37	0.76	131.57	340.09	251.29
Total	599.86	465.63	1,499.96	2,314.39	3,399.98
Less: Inter segment eliminations	1.68	(3.79)	(0.92)	(2.99)	(1.89)
Total segment results before interest, tax and depreciation	601.54	461.84	1,499.04	2,311.40	3,398.09
Add: Other income	365.15	138.39	66.75	816.17	431.54
Less: Finance costs	50.93	55.52	70.60	226.02	269.04
Less: Depreciation and amortisation expenses	252.23	239.66	261.91	951.15	1,013.32
Add: Share of profit of joint venture	9.62	13.51	7.89	60.72	44.71
Profit before tax	673.15	318.56	1,241.17	2,011.12	2,591.98
Less: Tax expense	246.44	121.48	222.08	584.59	590.78
Profit for the period/ year	426.71	197.08	1,019.09	1,426.53	2,001.20
Geographical segment (Revenue from operations)					
India	1,182.55	751.70	1,056.69	3,730.77	3,387.12
Outside India	4,085.29	3,285.36	4,304.39	13,188.59	12,999.39
Total	5,267.84	4,037.06	5,361.08	16,919.36	16,386.51

Particulars	Quarter Ended			Year Ended	
	31 March 2026	31 December 2025	31 March 2025	31 March 2026	31 March 2025
	Unaudited	Unaudited	Unaudited	Audited	Audited
Segment Assets:					
Consumables	36,266.80	15,176.09	14,527.53	36,266.80	14,527.53
Equipments	3,153.58	3,077.71	3,410.71	3,153.58	3,410.71
Unallocable Assets	3,778.68	21,303.56	3,045.46	3,778.68	3,045.46
Less: Inter segment eliminations	(54.06)	(25.23)	(31.68)	(54.06)	(31.68)
Total assets	43,145.00	39,532.13	20,952.02	43,145.00	20,952.02
Segment Liabilities:					
Consumables	7,329.46	5,562.91	5,245.47	7,329.46	5,245.47
Equipments	1,660.62	1,569.22	1,668.83	1,660.62	1,668.83
Unallocable Liabilities	137.22	246.72	102.48	137.22	102.48
Less: Inter segment eliminations	(54.06)	(25.23)	(31.68)	(54.06)	(31.68)
Total liabilities	9,073.24	7,353.62	6,985.10	9,073.24	6,985.10

Notes:

Unallocable assets and Unallocable liabilities mainly represent investments and tax assets and liabilities.





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Notes to the Consolidated Financial Results

1. The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Holding Company in their respective meetings held on 29th May 2026. The Statutory Auditors have issued an unmodified opinion on the above results.
2. These results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under section 133 of the Companies Act, 2013 and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended).
3. The Consolidated Financial results includes the results for the quarter ended 31 March 2026 and 31 March 2025 being the balancing figure between audited figures in respect of the full financial year and the published unaudited year to date figures for the nine months period ended 31 December 2025 and 31 December 2024 respectively which were subject to limited review.
4. The Group is in the process of acquiring the MolyCOP Group (comprising direct and indirect subsidiaries of AIP MC Holdings LLC, including its joint ventures) through a series of transactions. The Group has engaged various consultants and legal advisors to assist with commercial and legal due diligence, as well as the preparation and negotiation of transaction-related documentation. Accordingly, the group has recognised expenses amounting to ₹ 775.77 million under "Other Expenses" up to the reporting date.
5. The Board of Directors of the Holding Company, at its meeting held on 18 September 2025, approved the issuance and allotment of Equity Shares, to promoters and non-promoters, by way of preferential issue on private placement basis. The same has been approved by shareholders at its meeting held on 10 October 2025. Accordingly, during the year ended 31 March 2026, the Holding Company has allotted 8,592,206 Equity Shares of face value ₹ 10 /- each at an issue price of ₹ 1,994 /- (including a premium of ₹ 1,984 /-), on 28 November 2025 upon receipt of the full consideration. Consequent to this allotment, the paid-up equity share capital of the Holding Company increased from ₹ 665.35 million (66,535,492 fully paid-up equity shares of ₹ 10 /- each) to ₹ 751.28 million (75,127,698 fully paid-up equity shares of ₹ 10 /- each).
6. The Government of India has consolidated existing labour legislations into four comprehensive labour codes effective November 21, 2025. These codes include Code on Wages 2019, Code on Social Security 2020, Industrial Relation Code 2020, and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). The Ministry of Labour & Employment published draft Central Rules and FAQ's to enable assessment of the financial impact of these changes in regulations. The Group has evaluated the incremental impact of these changes on employee benefit obligations in accordance with the revised definition of wages and FAQ's and guidance issued by the Institute of Chartered Accountants of India and Ministry of Labour and Employment and has estimated an increase in gratuity liability and compensated absences arising out of past service cost in aggregate by ₹ 63.23 million basis actuarial valuation. The Group continues to monitor the finalization of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
7. On a review of all the relevant aspects including, in particular, the system of internal financial reporting to the Executive Committee, which is the Chief Operating Decision Maker ('CODM') and considering the economic characteristics of the operations, the Group is of the view that it operates in two manufacturing segments 'Consumables' and 'Equipments' used for the global mineral beneficiation, mining and bulk solids handling industry and are considered operating segments as per Ind AS 108 - 'Segment Reporting'. Equipment business represents the operations of a Subsidiary Company - Tega McNally Minerals Limited.
8. The Board has recommended payment of dividend of ₹ 2.00 per Equity Share of ₹ 10 each for the year ended 31 March 2026 at their meeting held on 29 May 2026. The dividend is subject to the approval by the members at their ensuing Annual General Meeting.

Mehul Mohanka
Managing Director and Group CEO



Place : Kolkata, India

Date : 29 May 2026