July 27, 2026

The General Manager
Corporate Relations Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai – 400 001
Scrip Code: **500770**

The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza
Bandra-Kurla Complex, Bandra (E)
Mumbai – 400 051
Symbol: **TATACHEM**

Dear Sirs,

Sub: Submission of Analysts/Investors Presentation

Ref: Letter dated July 20, 2026, informing about Analysts/Investors Call

With reference to the aforesaid letter, please find enclosed the presentation to be made to Analysts/Investors on the Unaudited Consolidated and Audited Standalone Financial Results for the quarter ended June 30, 2026, during the Analysts/Investors call to be held today i.e. Monday, July 27, 2026.

The presentation is being submitted in compliance with Regulation 30(6) read with Schedule III Part A Para A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

A copy of the presentation is also being made available on the Company's website: www.tatachemicals.com.

You are requested to take the same on record.

Thanking you,

Yours faithfully,
For Tata Chemicals Limited

JERAZ ERUCH MAHERNOSH
Digitally signed by JERAZ ERUCH MAHERNOSH
Date: 2026.07.27 18:27:39 +05'30'

Jeraz E. Mahernosh
Company Secretary
(FCS 7008)

Encl.: as above

TATA CHEMICALS

Chemistry of Sustainable Growth

Investor Communication

Quarter Ended 30 June 2026

Safe Harbour Statement

This Presentation, except for the historical information, may contain statements, including the words or phrases such as ‘expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks to, objective, goal, projects, should’ and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise of Tata Chemicals Limited, its direct and indirect subsidiaries and its associates. Actual results might differ substantially or materially from those expressed or implied. Important factors that could make a difference to the Company’s operations include, among others, economic conditions affecting demand / supply, price conditions in the domestic and overseas markets in which the Company operates, changes in Government policies and regulations, tax laws, and other statutes and incidental factors. You are urged to view all statements contained herein with caution. Tata Chemicals Limited does not undertake any obligation to update or revise forward look statements, whether as a result of new information, future events or otherwise.

Financial Highlights

Quarter Ended 30 June 2026

Realigning reporting segment in line with Strategy

LIFE (Living, Industrial & Farm Essentials)

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Financial results of the Company are aligned with the LIFE strategy, reshaping portfolio towards sustainability-led, application-focused businesses while maintaining strength in core capabilities. Thus, transitioning the portfolio to non-cyclical segments, with focussed capital allocation to build a structurally resilient growth platform with stable earnings.

L	I	F	E
Living	Industrial	Farm	Essentials

Living Essentials

Key Products
- Sodium Bicarbonate
- Salt
- Prebiotics

Geographies
- India
- UK
- Singapore

Long-term Growth Priorities
- 210 KTPA salt plant in India
- 82.5 KTPA IVSD in India
- 40 KTPA bicarb in Singapore

Industrial Essentials

Key Products
- Soda Ash
- Silica
- Industrial Chemicals

Geographies
- India
- US
- UK
- Kenya
- South Africa

Long-term Growth Priorities
- 50 KTPA silica plant in India

Farm Essentials

Key Products
- Agrochemicals
- Seeds

Geographies
- India
- Morrocco*

* Tata Chemicals Ltd holds 1/3rd stake in Indo Maroc Phosphore S.A. (IMACID) and equity pick-up

Performance Highlights

TATA
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Q1FY27 | Consolidated (₹ Cr)

Segment Revenue

Living Essentials: 1,064 (CQ) vs. 984 (PQ) vs. 850 (PY)
Industrial Essentials: 2,240 (CQ) vs. 2,075 (PQ) vs. 1,987 (PY)
Farm Essentials: 1,022 (CQ) vs. 456 (PQ) vs. 957 Cr (PY)

Segment EBIT

Living Essentials: 188 (CQ) vs. 119 (PQ) vs. 204 (PY)
Industrial Essentials: (70) (CQ) vs. (72)* (PQ) vs. 131 (PY)
Farm Essentials: 156 (CQ) vs. (28) (PQ) vs. 122 (PY)

EBITDA

₹ 555 Cr (CQ) vs. ₹ 274 Cr (PQ) vs. ₹ 649 Cr (PY)

PAT**

₹ 60 Cr (CQ) vs. ₹ (279) Cr (PQ) vs. ₹ 316 Cr (PY)

Net Debt (External)#

₹ 5,692 Cr (Jun 26) vs.₹ 5,961 Cr (Mar 26)

Markets highlights

- Bicarbonate demand from feed and food grades is expected to remain stable, while technical grade demand, particularly from the textile sector, is likely to stay subdued
- Global soda ash demand growth is expected to remain broadly flat in the near term, weighed down by weak macroeconomic conditions and excess capacity
- The Middle East conflict has increased energy, raw material and freight costs, raising soda ash production costs across Europe, Türkiye and India
- Despite near-term margin pressure, sustainability-driven demand from solar PV and EVs, coupled with potential synthetic capacity rationalization, supports a positive medium-to-long-term outlook

Operational & Financial Highlights

- Sales Volumes
  - **Living Essentials** (Salt & Bicarb): 544 Kts (CQ) vs. 516 Kts (PQ) vs. 463 Kts (PY)
  - **Industrial Essentials** (Soda Ash): 884 Kts (CQ) vs. 828 Kts (PQ) vs. 802 Kts (PY)
- Higher revenue in CQ as compared to PY, driven by higher sales volumes
- Lower realizations in overseas subsidiaries, especially US exports to South East Asia, led to a YoY decline in consolidated EBITDA.
- PAT declined YoY, primarily due to lower realizations, reduced other income, and lower JV income.
- Net Debt lower than PQ on account of monetisation of assets

* Segment EBIT of Industrial Essentials excludes exceptional items in Q4FY26 (consolidated) of ₹ 1,837 Cr due to impairment of goodwill in US
** PAT is from continuing operations, before exceptional items, after share in JV & associates and before Non-Controlling interest ('NCI')
# Excluding Lease of ₹ 894 Cr as on Jun 26 and ₹ 887 Cr as on Mar 26
CQ – Current Quarter (Q1FY27), PQ – Previous Quarter (Q4FY26), PY – Previous Year's Quarter (Q1FY26)

Revenue and EBITDA Bridge

For The Quarter Ended 30 June 2026

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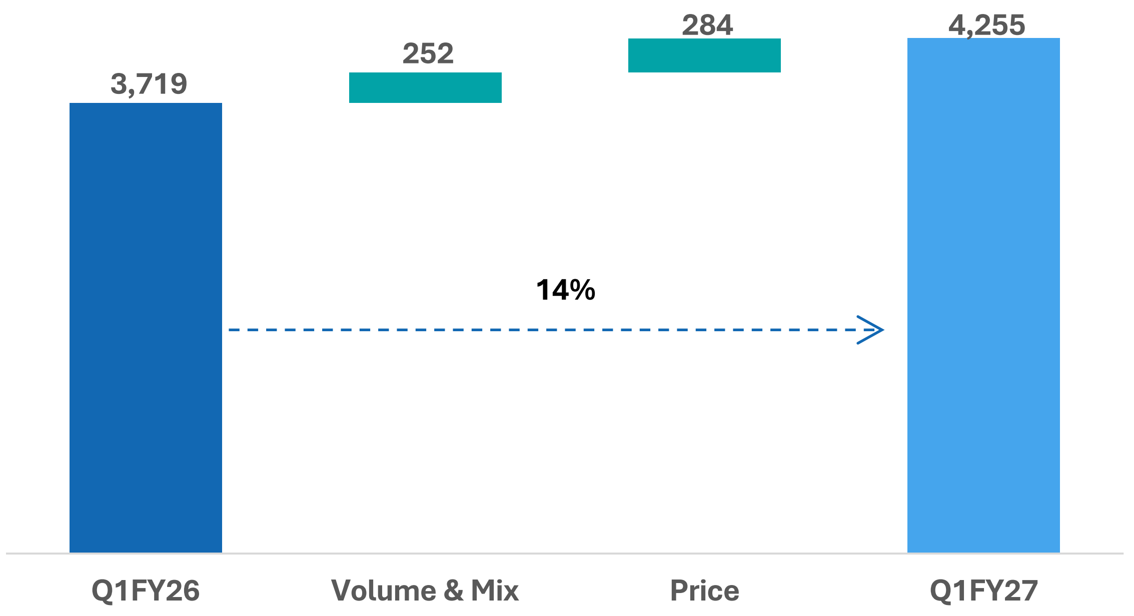
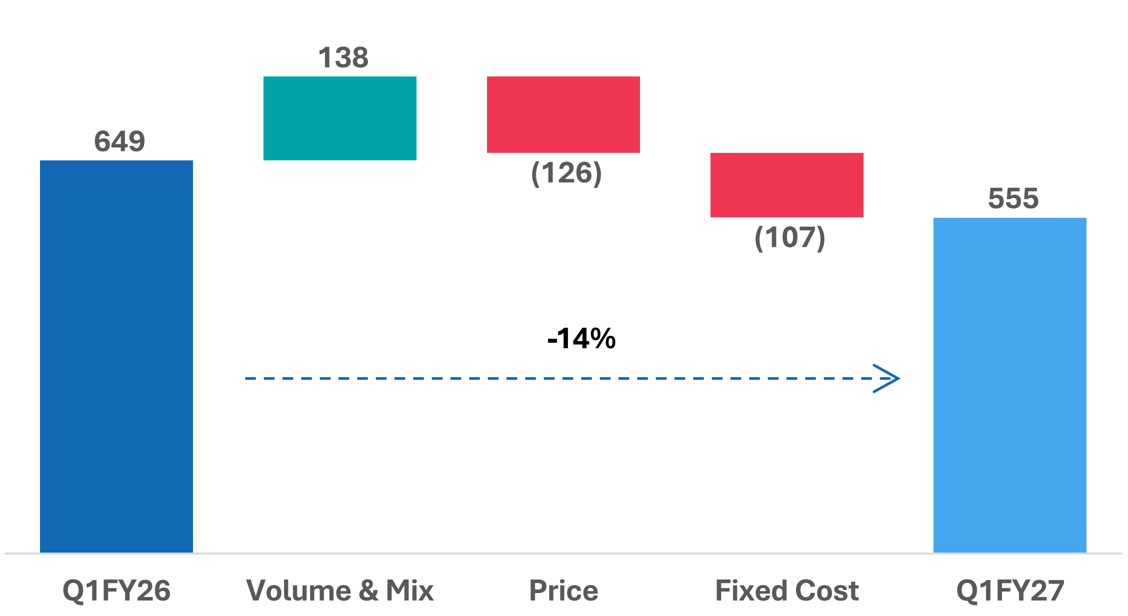
Revenue Bridge | ₹ Crore



Higher revenue in CQ as compared to PY, driven by higher volumes across products and geographies

EBITDA Bridge | ₹ Crore



EBITDA lower than PY particularly due to lower export pricing from US to South-East Asian markets

CQ – Current Quarter (Q1FY27), PQ – Previous Quarter (Q4FY26) , PY – Previous Year's Quarter (Q1FY26)

Financial Snapshot

Higher sales volumes were more than offset by lower overseas realizations, leading to lower consolidated EBITDA; standalone EBITDA, however, improved YoY

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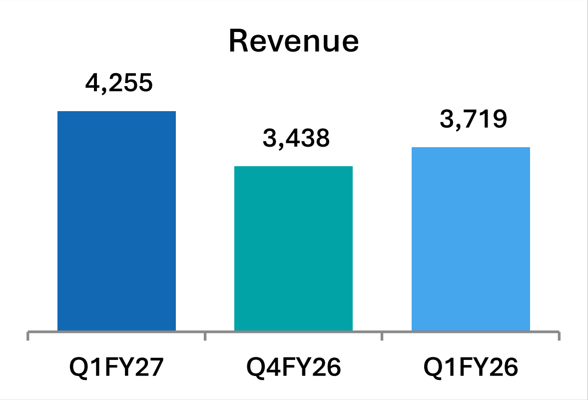
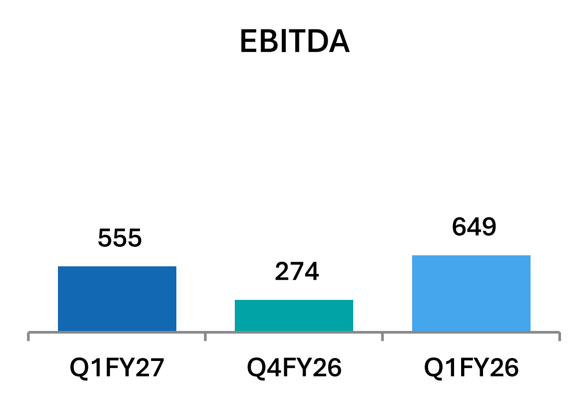
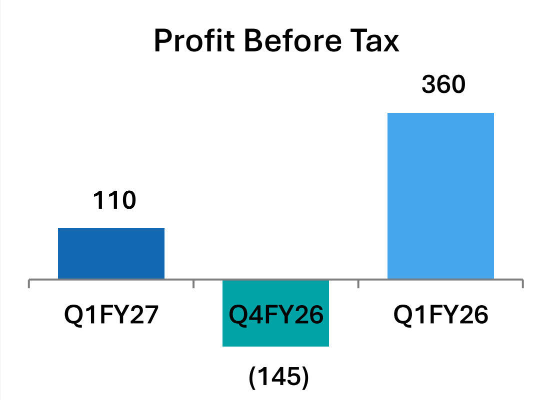
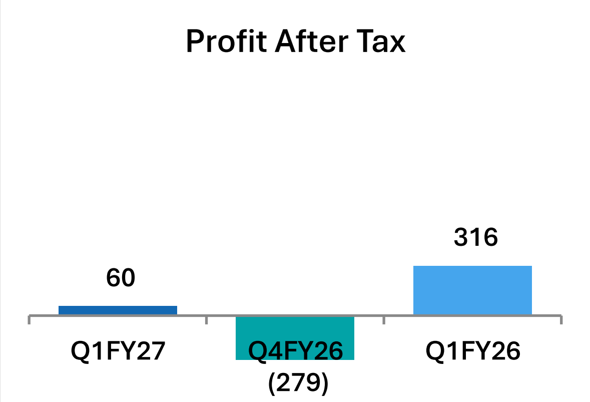
For the Quarter Ended 30 June 2026

Consolidated | ₹ Crore

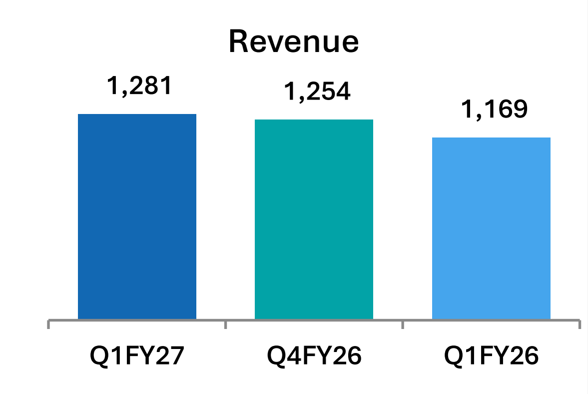


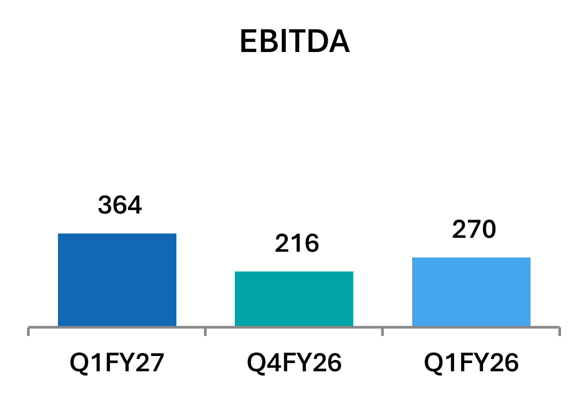


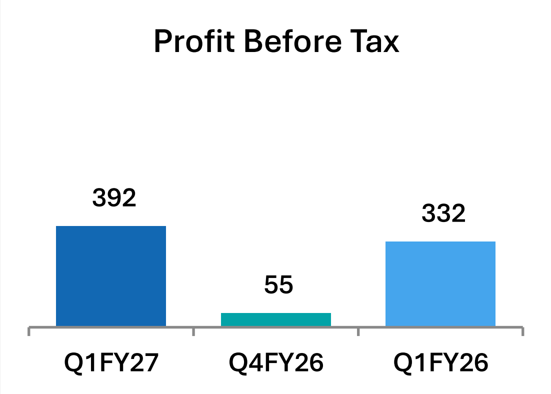


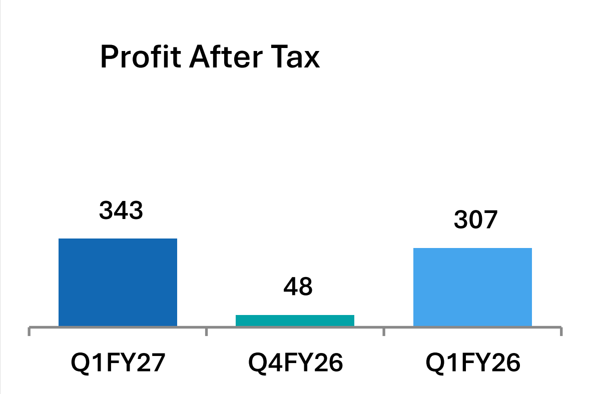


Standalone | ₹ Crore









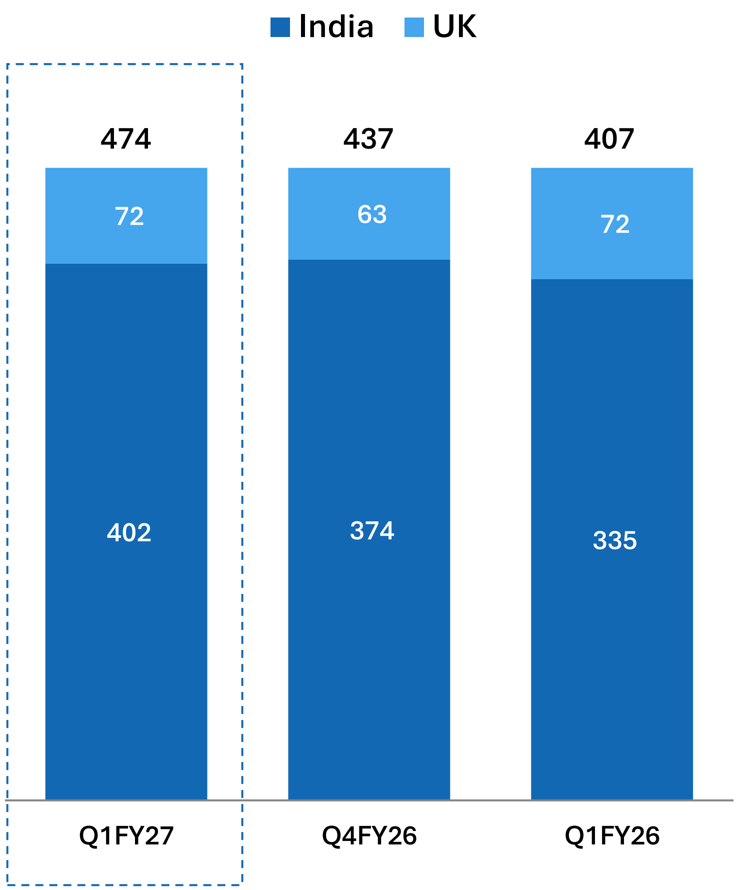
PBT & PAT includes continuing operations, before exceptional items, after share in JV & associates & before NCI
Exceptional items in Q4FY26 (consolidated) of ₹ 1,837 Cr due to impairment of goodwill in US

Sales Volume

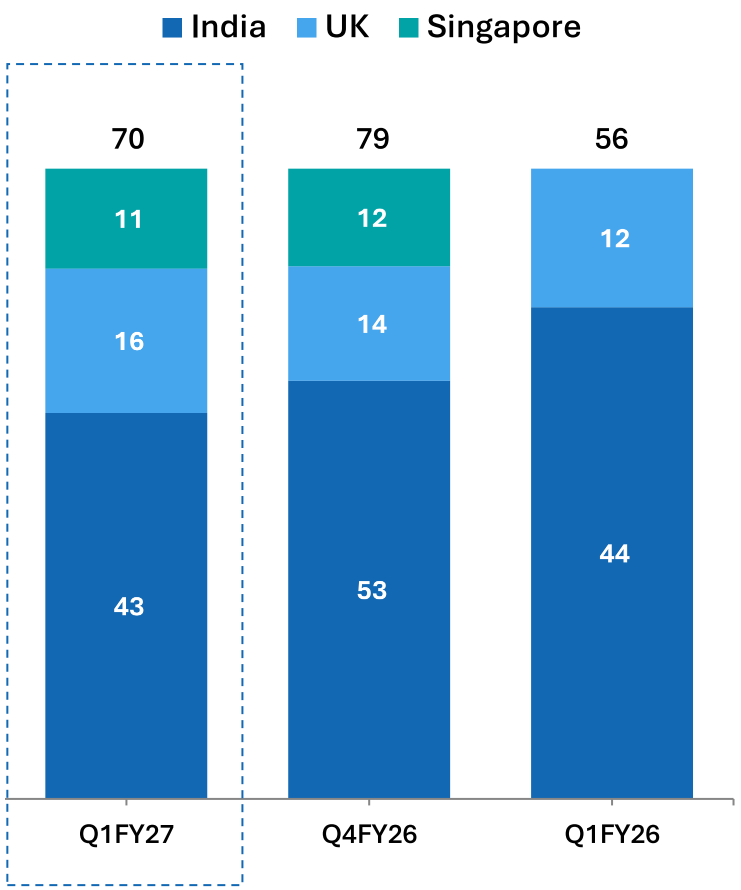
Key Products

Living Essentials

Salt | in Kts

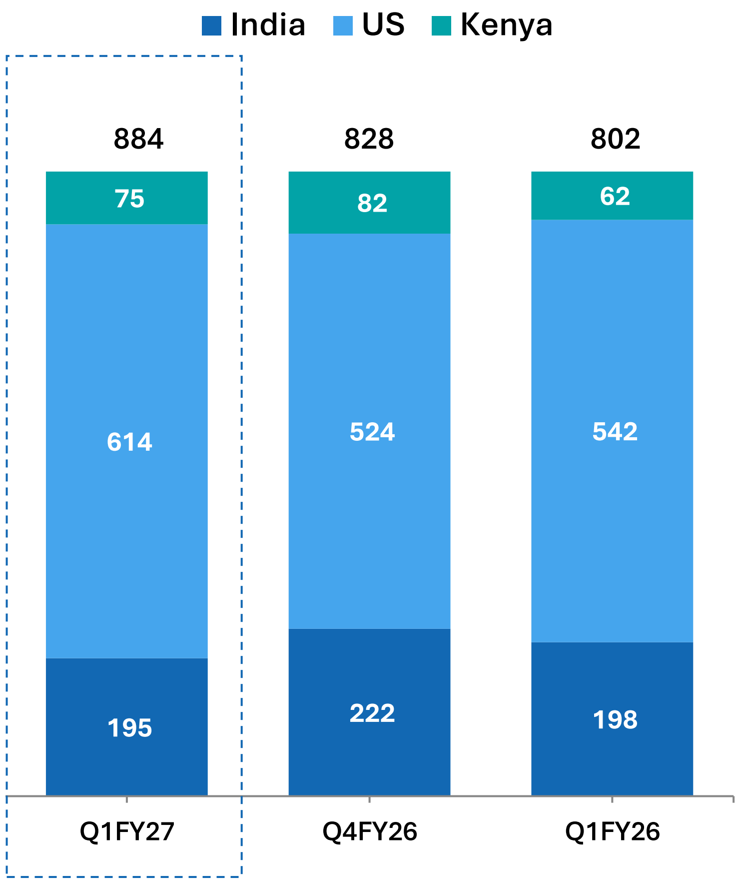


Sodium Bicarbonate | in Kts



Industrial Essentials

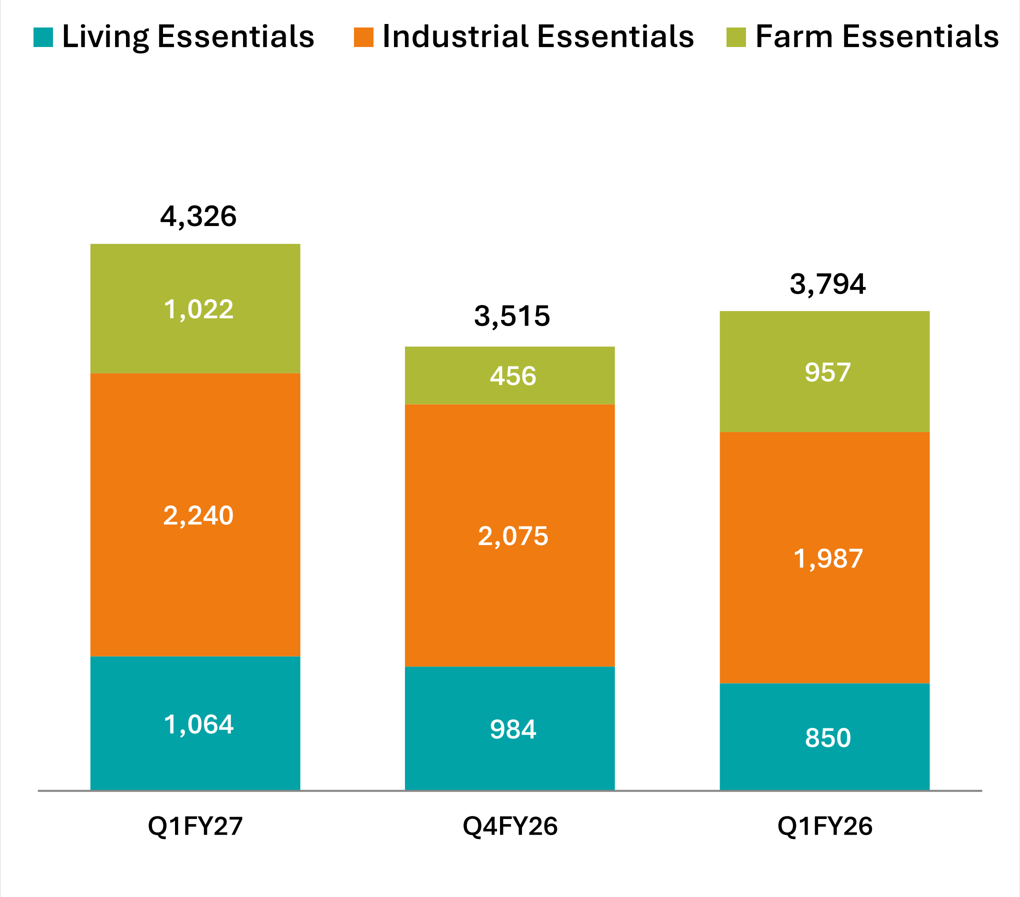
Soda Ash | In Kts



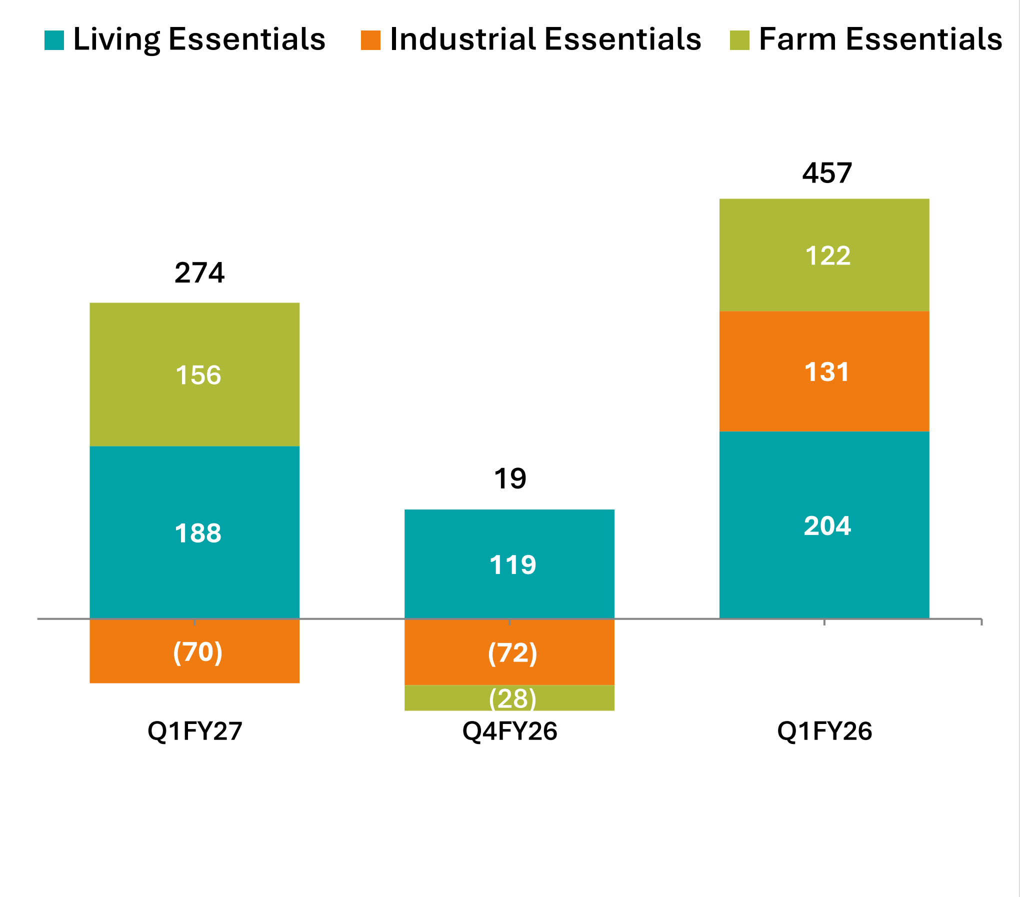
Consolidated Segment Revenue & Results

₹ Crore

Segment Revenue#



Segment Results (EBIT)@*



Numbers are excluding inter segment revenue

@ Numbers are excluding finance costs and unallocated

* Segment EBIT of Industrial Essentials excludes exceptional items in Q4FY26 (consolidated) of ₹ 1,837 Cr due to impairment of goodwill in US

Segment wise Revenue, Results, Assets and Liabilities

₹ Crore

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Consolidated

	Particulars	Quarter ended 30 June, 2026 (Unaudited)	Quarter ended 31 March, 2026 (Audited)	Quarter ended 30 June, 2025 (Unaudited)	Year ended 31 March, 2026 (Audited)
1	**Segment Revenue**				
	a. Living Essentials	1,064	984	850	3,633
	b. Industrial Essentials	2,240	2,075	1,987	8,368
	c. Farm Essentials	1,022	456	957	2,897
		4,326	3,515	3,794	14,898
	Less: Inter segment revenue	71	77	75	314
	Total revenue from operations	**4,255**	**3,438**	**3,719**	**14,584**
2	**Segment Results**				
	a. Living Essentials	188	119	204	749
	b. Industrial Essentials	(70)	(1,909)	131	(1,877)
	c. Farm Essentials	156	(28)	122	210
	Total segment results	274	(1,818)	457	(918)
	Less:				
	(i) Finance costs	148	153	147	590
	(ii) Net unallocated expense/(income)	(1)	44	(8)	118
	Profit before share of profit of joint ventures and associate and tax	**127**	**(2,015)**	**318**	**(1,626)**
3	**Segment Assets**				
	a. Living Essentials	5,748	5,816	4,617	5,816
	b. Industrial Essentials	18,485	18,670	19,511	18,670
	c. Farm Essentials	3,270	2,757	2,663	2,757
	Total segment assets	27,503	27,243	26,791	27,243
	Add: Unallocated	12,041	11,788	12,052	11,788
	Total assets	**39,544**	**39,031**	**38,843**	**39,031**
4	**Segment Liabilities**				
	a. Living Essentials	1,212	1,055	1,013	1,055
	b. Industrial Essentials	1,903	2,181	2,007	2,181
	c. Farm Essentials	1,376	1,223	1,178	1,223
	Total segment liabilities	4,491	4,459	4,198	4,459
	Add: Unallocated	12,259	12,397	11,430	12,397
	Total liabilities	**16,750**	**16,856**	**15,628**	**16,856**

Standalone

	Particulars	Quarter ended 30 June, 2026 (Audited)	Quarter ended 31 March, 2026 (Audited)	Quarter ended 30 June, 2025 (Audited)	Year ended 31 March, 2026 (Audited)
1	**Segment Revenue**				
	a. Living Essentials	646	626	550	2,375
	b. Industrial Essentials	698	701	687	2,744
		1,344	1,327	1,237	5,119
	Add: Inter segment revenue	63	73	68	288
	Total revenue from operations	**1,281**	**1,254**	**1,169**	**4,831**
2	**Segment Results**				
	a. Industrial Essentials	171	149	141	601
	b. Living Essentials	111	27	68	142
	Total segment results	282	176	209	743
	Less :				
	(i) Finance costs	73	73	50	219
	(ii) Net unallocated expense/(income)	(183)	48	(173)	(148)
	Total profit before tax	**392**	**55**	**332**	**672**
3	**Segment Assets**				
	a. Industrial Essentials	2,832	2,899	2,261	2,899
	b. Living Essentials	4,117	4,301	4,721	4,301
	Total segment assets	6,949	7,200	6,982	7,200
	Add: Unallocated	19,107	18,105	16,601	18,105
	Total assets	**26,056**	**25,305**	**23,583**	**25,305**
4	**Segment Liabilities**				
	a. Industrial Essentials	597	438	373	438
	b. Living Essentials	525	735	600	735
	Total segment liabilities	1,122	1,173	973	1,173
	Add: Unallocated	4,684	4,824	3,636	4,824
	Total liabilities	**5,806**	**5,997**	**4,609**	**5,997**

Unit Wise Profit & Loss

For the Quarter Ended 30 June 2026

Units	Consolidated				India				US				UK				Kenya				Singapore				Rallis			
₹ Crore	CQ	PQ	PY	Var vs PY	CQ	PQ	PY	Var vs PY	CQ	PQ	PY	Var vs PY	CQ	PQ	PY	Var vs PY	CQ	PQ	PY	Var vs PY	CQ	PQ	PY	Var vs PY	CQ	PQ	PY	Var vs PY
Revenues	**4,255**	3,438	3,719	536	**1,281**	1,254	1,169	112	**1,397**	1,184	1,208	189	**401**	338	377	24	**144**	154	134	11	**60**	61	-	-	**1,022**	456	957	65
EBITDA	**555**	274	649	(94)	**364**	216	270	94	**3**	36	188	(185)	**(5)**	(7)	32	(37)	**1**	29	17	(16)	**5**	(0)	-	-	**185**	(1)	150	35
Exceptional Items	**-**	(1,837)	-	-	**-**	-	-	-	**-**	(1,837)	-	-	**-**	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**	-	-	-
Share of JV Income	**(17)**	33	42	(59)	**-**	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**	-	-	-
PBT[1]	**110**	(145)	360	(250)	**392**	55	332	60	**(173)**	(144)	30	(203)	**(68)**	(83)	(31)	(37)	**(6)**	21	19	(25)	**(1)**	0	-	-	**168**	(17)	129	39
PAT[2]	**60**	(279)	316	(256)	**343**	48	307	36	**(130)**	(259)	43	(173)	**(68)**	(83)	(31)	(37)	**(7)**	7	18	(25)	**(1)**	0	-	-	**125**	(15)	95	30
PAT[3]	**(17)**	(2,132)	252	(269)																								
Financial Highlights (CQ vs PY)	• Higher revenue in CQ as compared to PY, driven by higher volumes across products and geographies • EBITDA lower than PY particularly due to lower export pricing from US to South-Asian markets				• Higher volumes in Salt, but marginally lower in Soda ash & Bicarb • Higher realisation in Soda ash, Bicarbonate & Salt • EBITDA higher then PY				• Higher volumes during CQ • EBITDA impacted due to lower realisations, particularly in South East Asia markets				• Higher volumes partially offset by lower pricing during the CQ • EBITDA impacted due to higher variable & fixed costs • Includes one off's £ 2.4 Mn loss on sale of UK ETS				• Higher volumes partially offset by lower pricing during the quarter				• Volumes are in line with PQ • Fixed costs under control in CQ				• Increase in revenue due to higher volumes and higher realisations • EBITDA growth primarily driven by better volume growth in Crop Protection and optimisation of fixed costs			

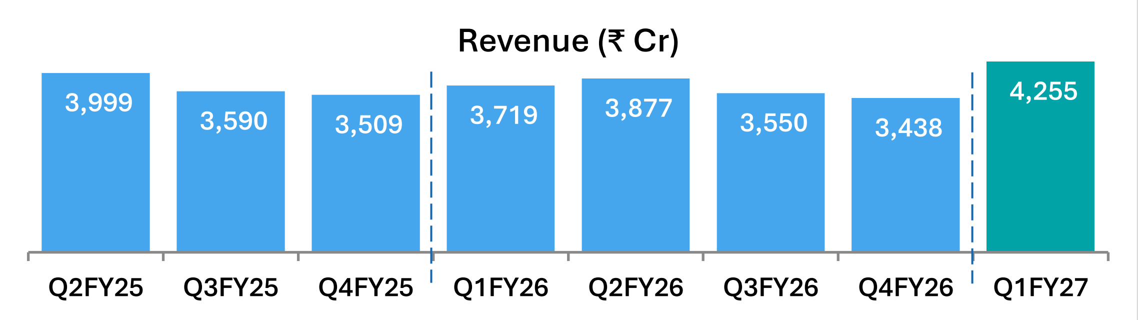
Notes

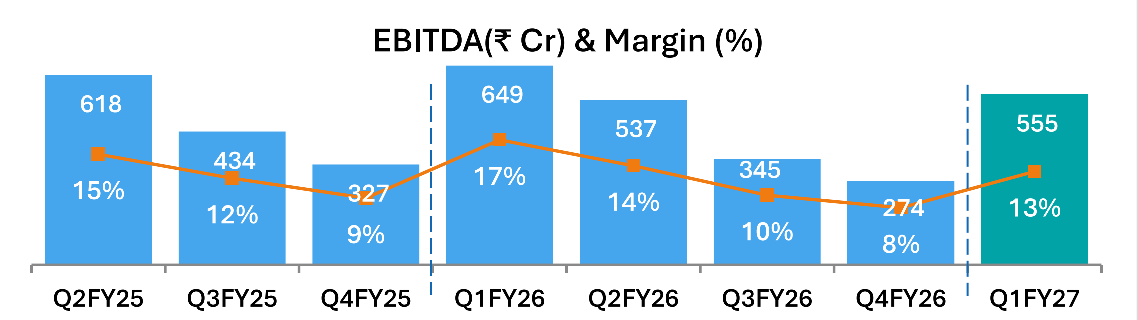
Above financials are for Continuing Operations
Consolidated financials is after adjusting SPV & other adjustments
Rallis' financials represent 100% share. Consolidated number is after adjustment of Rallis India's NCI
CQ – Current Quarter (Q1FY27), PQ – Previous Quarter (Q4FY26) , PY – Previous Year's Quarter (Q1FY26)

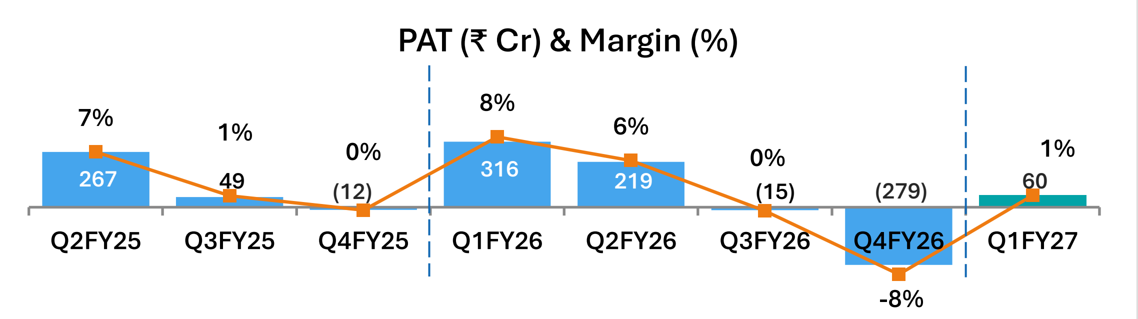
1. Before exceptional items and after JV share
2. Before exceptional items and NCI
3. After exceptional items and NCI

Historical Financial Trends

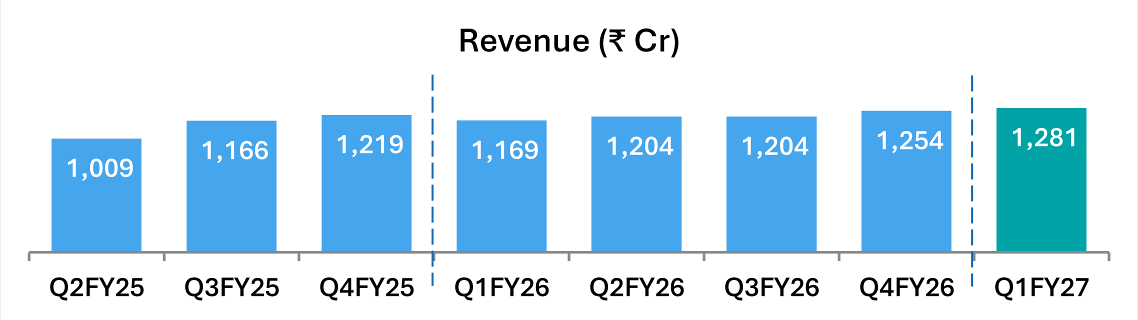
Consolidated | ₹ Crore

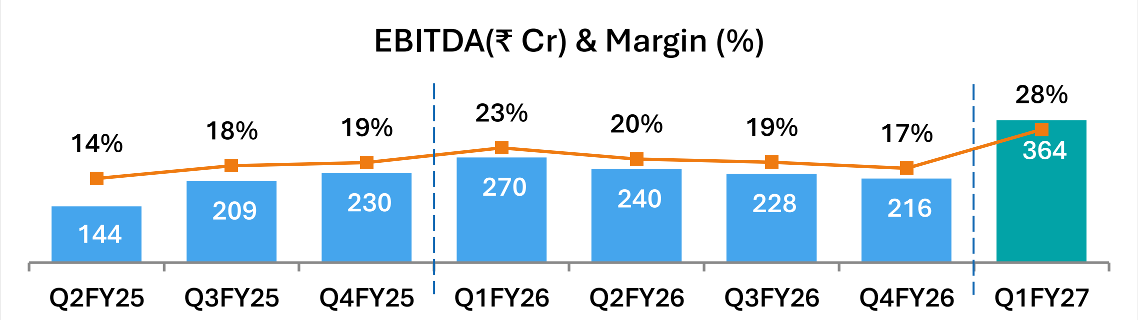


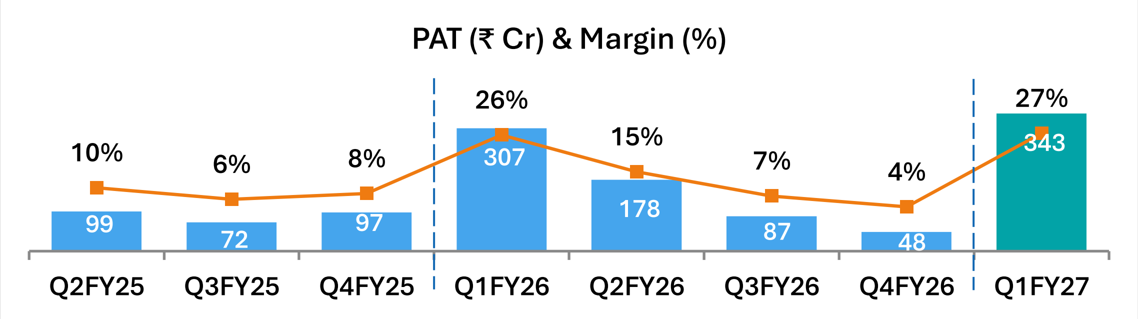




Standalone | ₹ Crore







Note: PAT is after share of JV and before exceptional items & NCI

Strategic Priorities

Paving The Path Forward

TATA CHEMICALS

Excel

Operational and functional performance through

- Innovation
- Manufacturing
- Digitalisation
- People

Embed

Integrate sustainability practices across business operations

- Project Aalingana

Expand

Strengthen leadership in core products and grow specialty product portfolio

- Expansion through debottlenecking and acquisitions
- Revenue Maximization
- Realization of new capacities

Priorities

ESG Focus
Sustainable & Ethical Impacts

Climate Change
Absolute carbon emission reduction

Circular Economy
Water Neutrality, zero solid waste and recycle

Bio-diversity
Water Preserve Natural Capital, conservation & restoration of biodiversity

Focus Areas & Projects

Excel

- Established Global Capability Centre (GCC) in GIFT City to strengthen digital, financials, sourcing and analytical capabilities
- Multiple Industrial Internet of Things (IIoT) and decision-support initiatives underway to enhance efficiency and drive business value

Embed

- 85 TPH Biomass Boiler Project at Mithapur progressing as per plan
- Cuddalore unit achieved 100% purchase of renewable electricity
- Three-season biodiversity assessment at Mithapur completed
- 1035 Whale sharks rescued and released since start of the project

Expand

- 82.5 KTPA Iodised Vacuum Salt Dried (IVSD) plant at Mithapur, Gujarat;
- 50 KTPA Precipitated Silica Plant at Cuddalore, Tamil Nadu;
- 210 KTPA IVSD plant at Valinokkam, Tamil Nadu
- 40 KTPA Bicarbonate at Singapore

Awards & Accolades

Celebrating Excellence

TATA
TATA CHEMICALS

Tata Chemicals received 'Most Sustainable Company in Chemicals' award at the second edition of BT India's Most Sustainable Companies

CII 18th National EHS Excellence Awards 2025 – Tata Chemicals' Mambattu unit won the Bronze Award for excellence in Environment, Health & Safety (EHS)

Excellence in Extractives Awards 2026 – Tata Chemicals Magadi received the 'Local Content & Community Impact' award for its contribution to local employment, community development, and sustainable growth

Innovation in Energy Management Awards 2026 – Tata Chemicals Magadi was recognised as the First Runner-up at the Innovation in Energy Management Awards 2026, presented by the Kenya Association of Manufacturers

Facilities - Footprint Across 4 Continents

Living Essentials

India

Installed Capacity

Salt: 1,600,000 MTPA
Bicarb: 290,000 MTPA
Prebiotic: 6,770 MTPA

Location

Mithapur, Gujarat
Mambattu, Andhra Pradesh

Expansion Plan
82.5 KTPA IVSD, Mithapur, Gujarat
210 KTPA IVSD plant at Valinokkam, Tamil Nadu

Singapore

Installed Capacity

Bicarb: 60,000 MTPA

Location

Jurong Island, Singapore

Expansion Plan
40 KTPA Bicarb at Singapore

UK

Installed Capacity

Bicarb: 90,000 MTPA
Salt: 430,000 MTPA
Pharma Salt : 70,000 MTPA

Location

Winnington and Middlewich, UK

Facilities - Footprint Across 4 Continents

Industrial Essentials

TATA CHEMICALS

India

Installed Capacity

Soda Ash: 1,091,000 MTPA
Cement: 5,00,000 MTPA
Specialty Silica:13,800 MTPA

Location

Mithapur, Gujarat
Cuddalore, Tamil Nadu

Expansion Plan
50 KTPA Precipitated Silica Plant at Cuddalore, Tamil Nadu

USA

Installed Capacity

Soda Ash: 2,540,000 MTPA

Location

Wyoming, USA

Kenya

Installed Capacity

Soda Ash: 400,000 MTPA

Location

Magadi, Kenya

Facilities - Footprint Across 4 Continents

Farm Essentials

Rallis India Limited[1]

Major Products

Crop Care, Crop Protection and Seeds (Herbicides, Fungicides and Insecticides etc.)

Location

Maharashtra, Gujarat and Hyderabad

IMACID[2]

Installed Capacity

Phosphoric Acid: 500,000 MTPA

Location

Morocco, Africa

[1] Tata Chemicals Ltd holds 55.04% stake in Rallis India Limited

[2] Tata Chemicals Ltd holds 1/3rd stake in Indo Maroc Phosphore S.A. (IMACID) and equity pick-up

Our Facilities

R&D Centers

TATA CHEMICALS

Tata Chem India Innovation Centre

Rallis India R&D Centre

3

State-of-the-art Innovation Centers

472

Patents Filed, 182 Granted

Thank You!

For any queries, please contact below :

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vfuria@tatachemicals.com

Damini Jhunjhunwala
djhunjhunwala@tatachemicals.com