

Date: 29.01.2026

To,
The Secretary,
National Stock Exchange of India Ltd. Exchange
Plaza, 5th Floor Plot No- 'C' Block, G Block Bandra-
Kurla Complex,
Bandra (E), Mumbai-400051

SYMBOL: TARACHAND

Sub: Intimation under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Investor Presentation.

In continuation to our intimation dated **23rd January ,2026** regarding the Investor meet scheduled to be held on **Friday, 30th January , 2026 at 012:00 pm** please find enclosed the Investor Presentation pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). The same shall also be made available on the website of the Company www.tarachandindia.in.

This above is for your information and records.

Thanking you,

Yours faithfully,
For Tarachand Infralogistic Solutions Limited

SHEFALI 
SINGHAL 
Digitally signed by
SHEFALI SINGHAL
Date: 2026.01.29
14:00:49 +05'30'

Shefali Singhal
Company Secretary & Compliance Officer
M. No.: A34314
Encl: As above



—Think New. Act Now—
(Formerly Tara Chand Logistic Solutions Ltd)

INVESTOR PRESENTATION Q3 & 9MFY26





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This presentation contains statements that include “forward-looking statements,” including, but not limited to, statements relating to the implementation of strategic initiatives and other statements relating to Tara Chand InfraLogistic Solutions Ltd.’s future business developments and economic performance. While these forward-looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties, and other unknown factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, general market, macroeconomic, governmental, and regulatory trends; movements in currency exchange and interest rates; competitive pressures; technological developments; changes in the financial conditions of third parties dealing with us; legislative developments; and other key factors that could affect our business and financial performance.

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Q3 & 9MFY26 Highlights

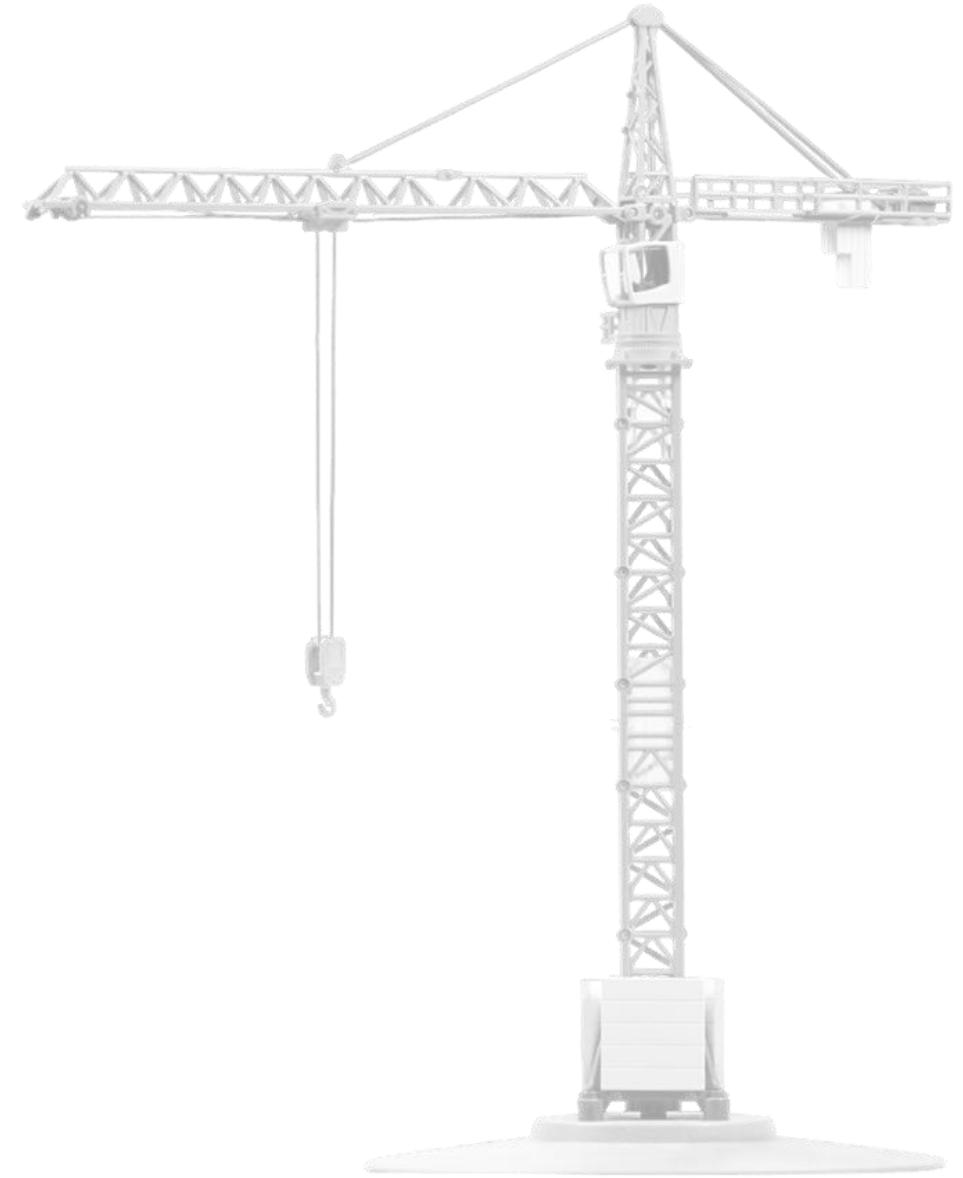
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Company Overview

2

Historical Financials

3





Q3 & 9MFY26 Highlights





Vinay Kumar Aggarwal

Chairman & Managing Director

As we move forward, our focus remains firmly on profitable growth, prudent capital allocation, and strengthening our market position as a reliable logistics and infrastructure solutions partner. With strong execution visibility and a diversified opportunity pipeline, we are confident in our ability to sustain 20%-25% annual growth while contributing meaningfully to India's infrastructure and energy transition journey.

Dear Esteemed Stakeholders,

It gives me great pleasure to present the Q3FY26 performance highlights of Tara Chand InfraLogistic Solutions Ltd. Building on the strong momentum of the first half, we continued to deliver steady growth in Q3 with **significant EBIDTA margin expansion** through disciplined execution, improved asset utilization, and sustained demand across our infrastructure and industrial segments.

Our performance during the quarter reflects the benefits of strategic investments made over the past few quarters. On the growth front, we accelerated capital deployment to support upcoming projects. As of 9MFY26, we have **deployed ₹121.3 crore of capex, surpassing our original FY26 plan of ₹100 crore**, with the addition of **35 new equipment** to our fleet. This positions us well to service opportunities across sectors.

Order inflows remained robust, with key wins including **₹24.14 crore** WTG erection work for JSW Energy, **₹14.04 crore** of specialized services for JK Cement, and **₹27.65 crore** transportation services for RINL, enhancing revenue visibility. With a balance executable orderbook of **₹96.90 crore** as of January'26, the company is gearing up for its first-ever **₹100 Crore** quarter in Q4FY26.

During the quarter, we incorporated **Tarachand Metallix Limited**, a 100% Wholly Owned Subsidiary, to undertake high-frequency beam manufacturing and metal processing, enhancing value-added offerings and profitability.

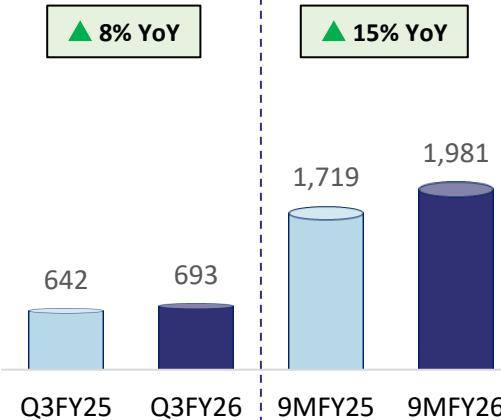
Further strengthening our financial profile, **CRISIL Ratings revised the outlook to 'Positive' from 'Stable'**, reflecting improving operating performance and a strengthening liquidity position.

We remain deeply grateful to our employees, customers, partners, and shareholders for their continued trust and support. Together, we are building a stronger, and more resilient Tara Chand.

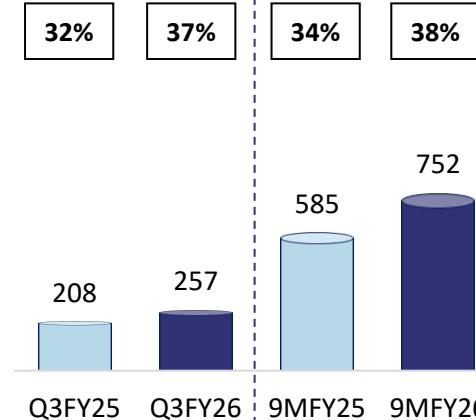


Robust Financial Performance - Highest Ever Q3 Revenue

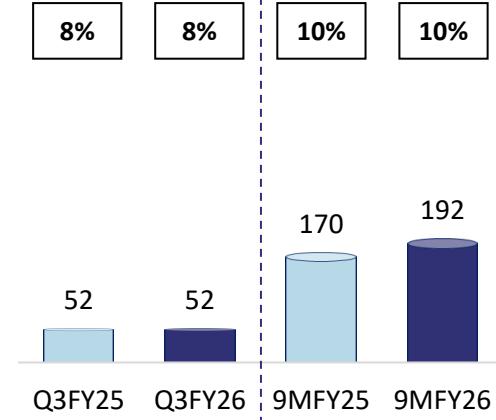
Total Income (₹ Mn)



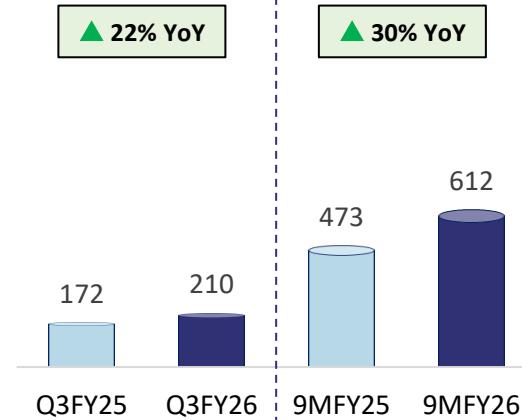
EBITDA (₹ Mn) & Margin (%)



PAT (₹ Mn) & Margin (%)



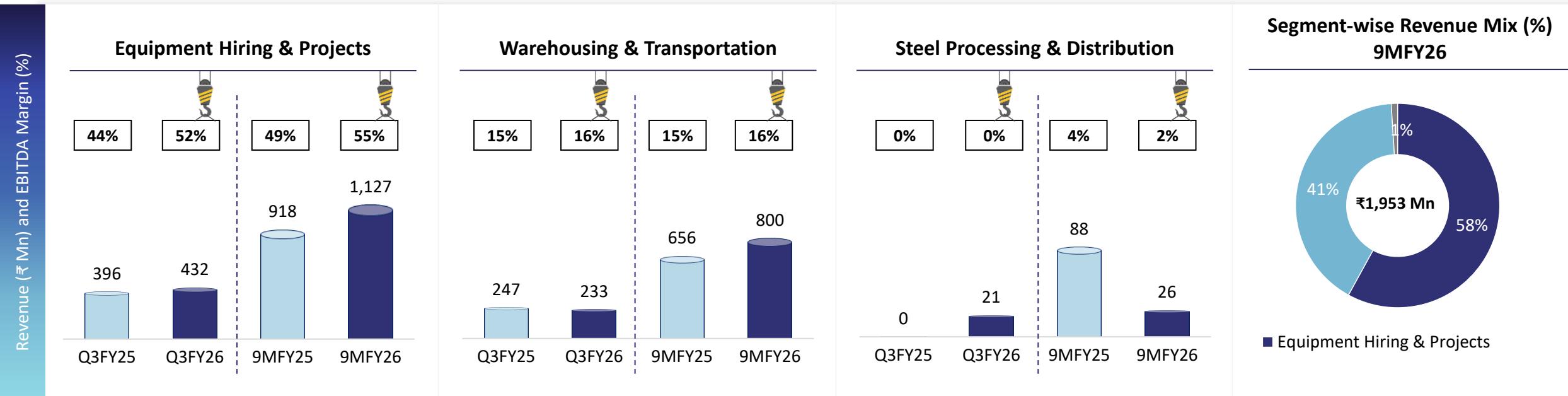
Cash PAT* (₹ Mn)



Key Highlights – Q3 & 9MFY26

- Total income rose **8% YoY** to ₹693 Mn in Q3 and **15% YoY** to ₹1,981 Mn in 9M
- EBITDA reported strong growth of 24% YoY in Q3 and 28% YoY in 9M, with **margins** expanding by 478 bps to **37%** in Q3 and 390 bps to **38%** in 9M
- PAT Margins remained healthy at 8% in Q3 and 10% in 9M, despite a 32% and 39% increase in depreciation for the respective periods
- Cash PAT registered strong growth of **22% YoY** in Q3 and **30% YoY** in 9M
- 17Mn reversal of Doubtful Debts has led to decrease in revenues and profitability for Q3 and 9MFY26

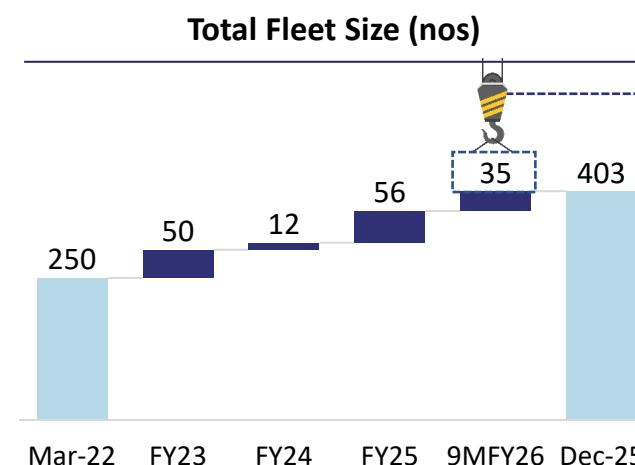
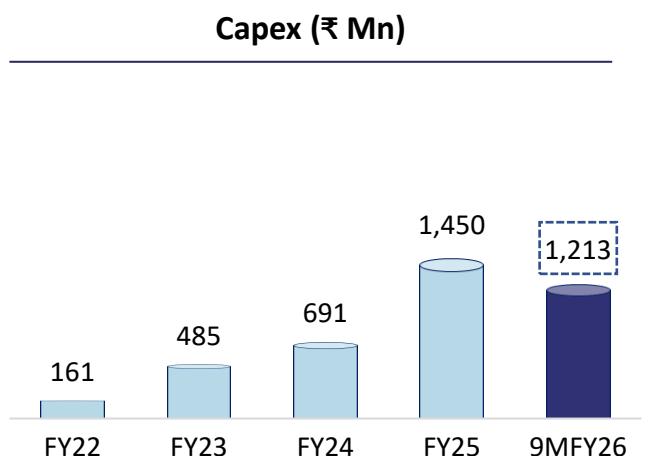
*Cash PAT is calculated as PAT + Depreciation



Key Highlights

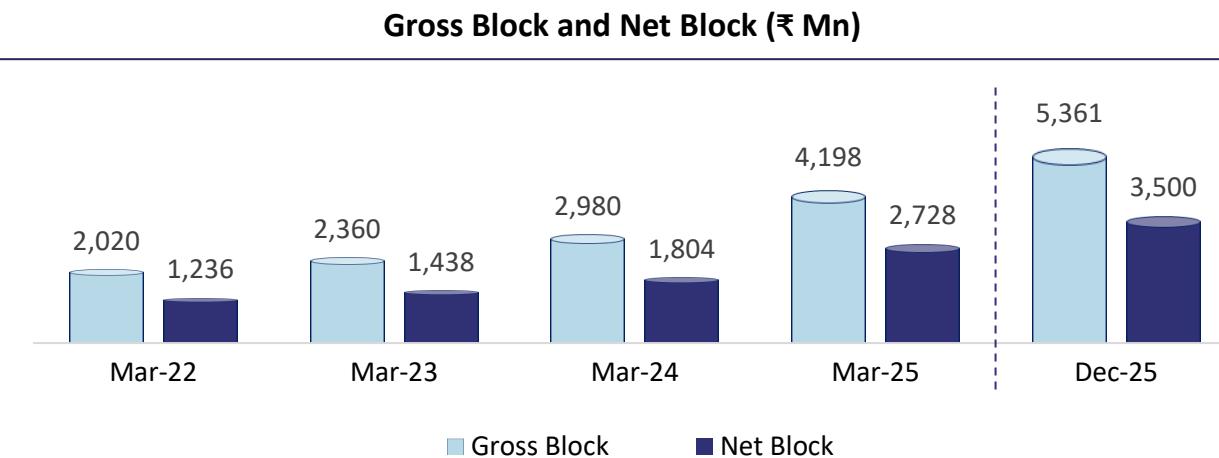
- Reported Equipment Hiring & Projects EBITDA margin includes specialized services; standalone EBITDA for rentals achieved **59%** margin in Q3FY26 and **62%** in 9MFY26
- Average gross monthly rental yield remained steady at **3.05%**
- Total of **9.42 Mn MT** of steel handled in 9MFY26





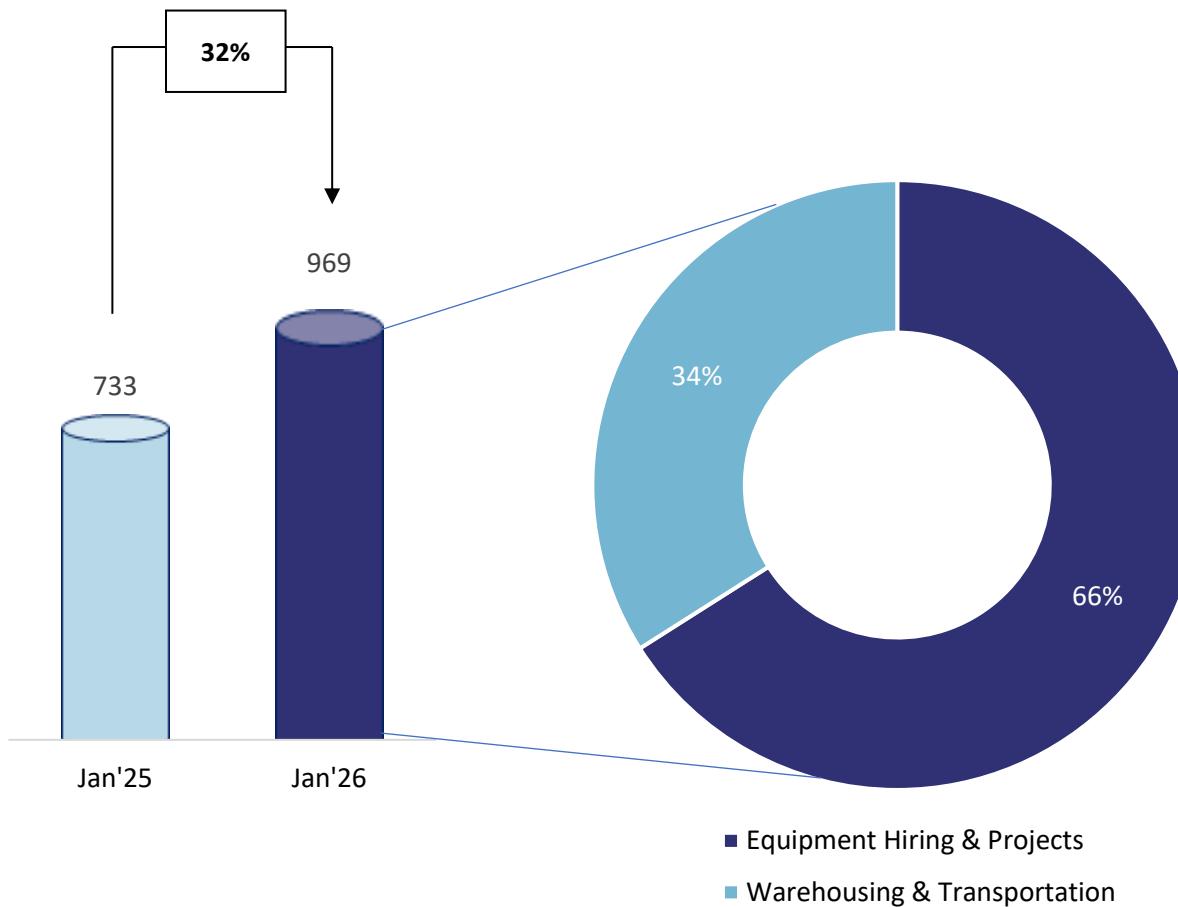
Sr No	Equipment Type	Capacity	Qty
1	All Terrain Crane	900 MT	1
2	Crawler Crane	800 MT	2
3	Truck Mounted Crane	160 MT	6
4	Truck Mounted Crane	110 MT	9
5	Truck Mounted Crane	60 MT	3
6	Hydraulic Piling Rig	285 KNm	1
7	Aerial Working Platforms	42 Mtrs	3
8	Heavy Duty Puller	350 HP	1
9	Prime Movers	320 HP	5
10	Heavy Duty Modular Axles (sets)	18 MT	2
14	Telehandlers	11 Mtrs	2
Total			35

Largest crane with lifting capacity of 900 MT





Healthy Order Book of ₹969 Mn, Executable within FY26



Snapshot of Recent Order Wins

₹81.51 CR
(SAIL)

Consignment and Handling Agent

₹24.14 CR
(JSW Energy)

WTG Erection for Wind Project

₹14.04 CR
(JK Cement)

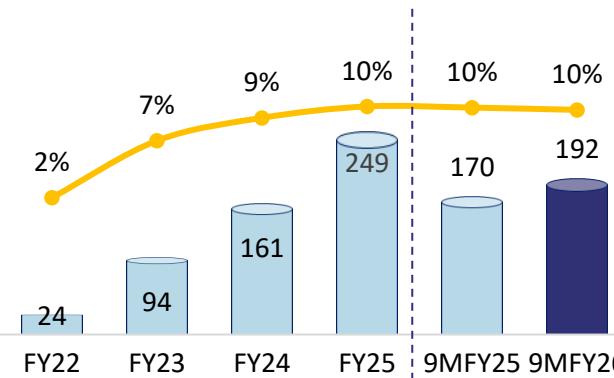
Specialized Services

₹27.65 CR
(RINL)

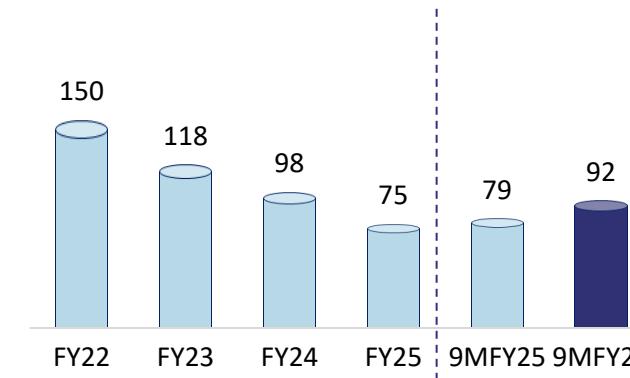
Transportation of Steel Products



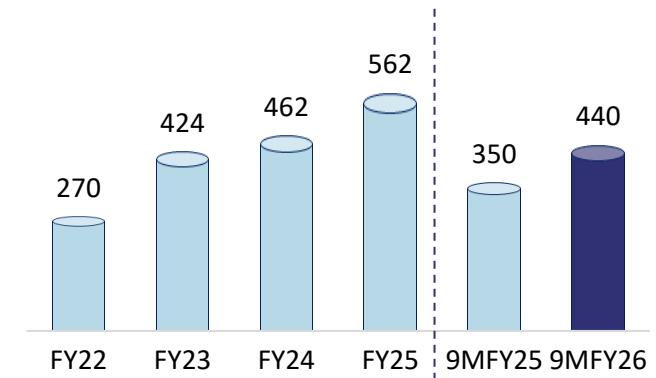
PAT (₹ Mn) & Margin (%)



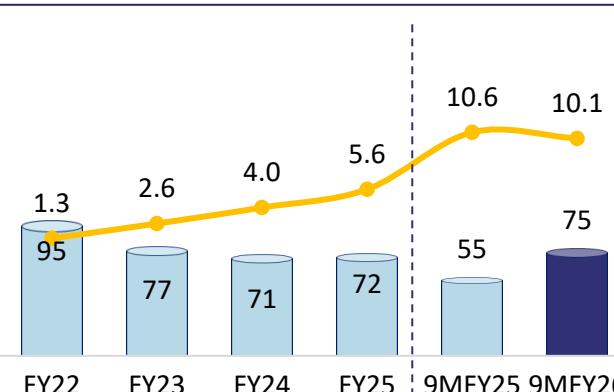
Receivable Days (Net of GST)



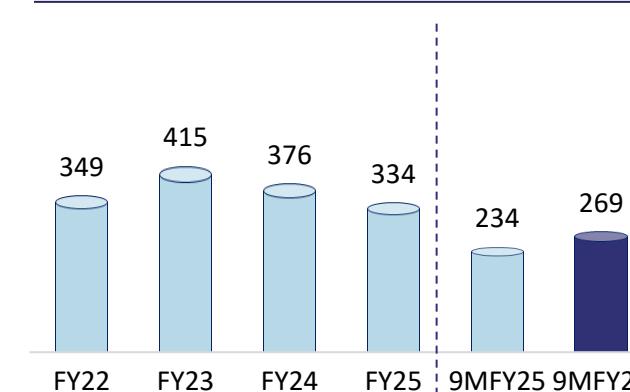
Net Cashflow from Operations (₹ Mn)



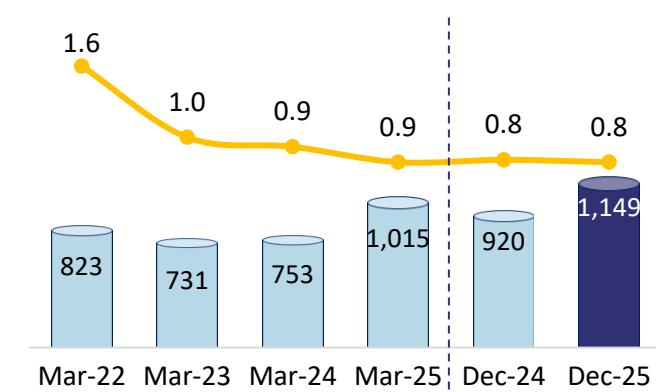
Finance Cost (₹ Mn) & Interest Coverage Ratio (x times)



Debt Repayment (₹ Mn)



Secured Term Loans (₹ Mn) & Net Debt to Equity (x times)



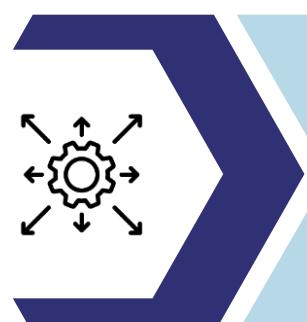
Particulars (₹ Mn)	Q3FY26	Q3FY25	YoY %	9MFY26	9MFY25	YoY %
Revenue from Operations	686	644	7%	1953	1662	18%
Other Income	7	-1		28	58	
Total Income	693	642	8%	1981	1719	15%
Manpower Cost	104	78		262	216	
Repair & Maintenance	40	53		136	142	
Power & Fuel	50	63		182	127	
Transportation & Handling	129	124		381	332	
Other Expenses	113	117		269	318	
EBIDTA	257	208	24%	752	585	28%
<i>% of EBIDTA to Total Income</i>	<i>37.2%</i>	<i>32.4%</i>		<i>37.9%</i>	<i>34.0%</i>	
Interest	30	19		75	55	
Depreciation	157	119		421	303	
Exceptional Items	0	0		0	0	
Profit Before Tax	70	70		256	227	
Tax Expense	18	18		64	57	
Profit After Tax	52	52	-0.4%	192	170	13%
<i>% of PAT to Total Income</i>	<i>7.5%</i>	<i>8.2%</i>		<i>9.7%</i>	<i>9.9%</i>	
Cash PAT*	210	172	22%	612	473	30%
EPS (₹/share)	0.66	0.66		2.43	2.16	

*Cash PAT is calculated as PAT + Depreciation



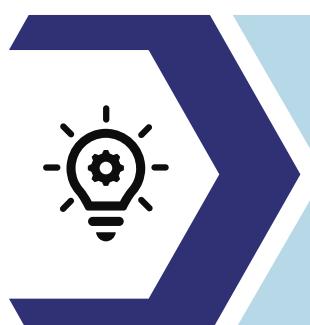
Fleet Expansion

Focus on acquisition of large-tonnage cranes and higher-capacity piling rigs and aerial platforms. Capex of **₹121.3 crore** already executed, **surpassing the original FY26 plan of ₹100 crore**.



Strategic Expansion

Incorporated **Tarachand Metallix Limited**, a 100% wholly owned subsidiary, enhancing value-added offerings and profitability.



Specialised Service Contracts

Company is actively scouting for opportunities to render specialized contractual services across its Equipment Rentals and Warehousing Logistic segments. It has taken a conscious decision to steer away from run of the mill EPC projects.



GROWTH GUIDANCE (FY26)

The company targets an annual growth of 20%-25% over the next three years, while sustaining strong margins



STRATEGIC EXPANSION – TARACHAND METALLIX LIMITED

100% Wholly Owned Subsidiary | Incorporated Jan 06, 2026



WHAT WE ARE BUILDING?

Metal Processing & Manufacturing Platform



High Frequency Beams



Fabrication & Cutting



Value-added Metal Solutions



INVESTMENT SNAPSHOT

Initial Capital - ₹25 Lakhs



Ownership – 100%



Funding – ₹25 Lakhs Cash Consideration



Shares – 2.5 Lakhs @ ₹10 FV



Location – Maharashtra, India



WHY IT MATTERS?

Driving Diversification & Manufacturing Growth



Forward Integration Beyond Logistics



Value-Added Manufacturing



Leveraging Client Network

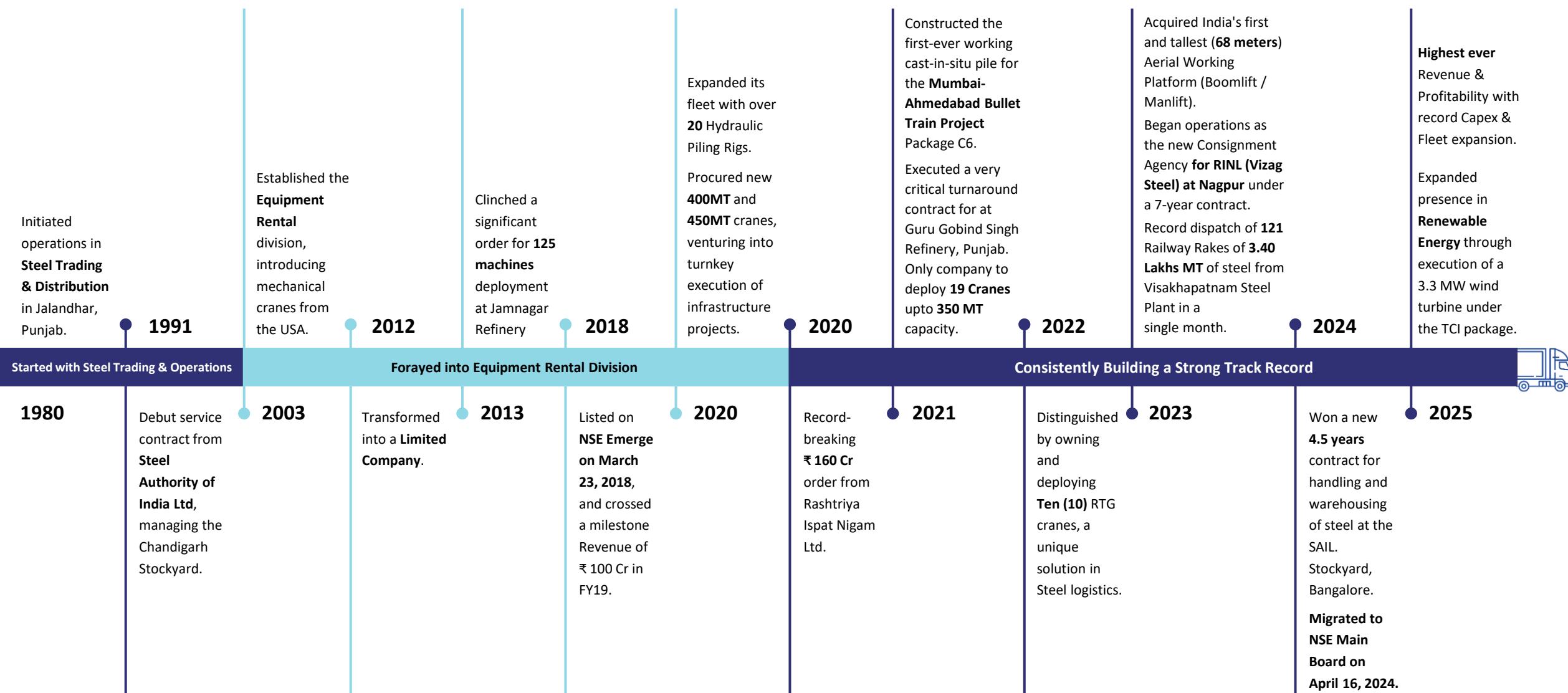


Driving Diversification and Manufacturing led growth



Company Overview







Serving India's Infrastructural and Industrial needs through Warehousing, Transportation, Equipment Rental and Turnkey Infra-Project Execution



Warehousing & Logistics

The company is a leader in steel warehousing and logistics with almost 4 decades of experience and expertise.

The company operates Five steel stockyards across the country at self-owned or client-owned premises. It has the distinction of being the only service provider in this industry to handle steel material with self-owned Rubber Tyre Gantry and magnet attachments.



Equipment Rentals & Infrastructure Works

The company is a leading service provider in the construction and infrastructure industries. The company operates large complex machines to execute critical jobs at client sites spread across various sectors like urban infra, railways, steel, cement, oil & gas, renewable energy, roads and highways.



Steel Processing & Distribution

This service is more of a horizontal integration to our steel logistics solutions. The company provides cut-to-size steel products for end-user clients through its owned equipment or through third-party arrangements. This segment focusses on the existing client base of the company only.



Equipment Management

Procurement

- Import our equipment inventory from China
- Strong vendor and financier relations ensure competitive acquisition costs and timely delivery

Fleet Composition

- New Equipment: 100%
- Average Age: 6-7 years

Asset Inventory Snapshot

- Total Equipment Units: 403
- Owned Assets: 100%



Multi Sector Execution Expertise

- Rural & Urban Infra
- Metals & Minerals
- Cement
- Renewable Energy
- Power
- Petrochemicals



Equipment Utilization & Churn Metrics

Engagement Rate

~83% fleet utilization maintained on an average basis

Lead Time Between Projects

Well-managed through streamlined logistics and strong order visibility

Churn Timeline Factors

- Project size and location
- Equipment type
- Transit time between sites
- Seasonal/project-related surge (e.g., post-monsoon)



Operational Strengths

- Pan-India Reach with regional deployment hubs
- In-house transport & maintenance team for faster turnaround
- Integrated with Warehousing for logistical synergy
- Tech-enabled tracking for fleet movement and uptime





Extensive, High-Quality Fleet of 403 Machines, catering to Varied Sectors



128

Large Cranes
50-900 MT



22

Piling &
Earthwork



106

Trailers
30-55MT



25

Aerial Platforms
38 - 68mtrs



56

Pick n Carry Cranes
12 - 20MT



10

Rubber Tyre Gantry
40-60 MT



3

EOT & Gantry
10-20MT



25

Steel Processing
Machines



5

Concrete Equipment



23

Miscellaneous

**Head Office**

Chandigarh

**Corporate Office**

Navi Mumbai

**4 Branch Offices**

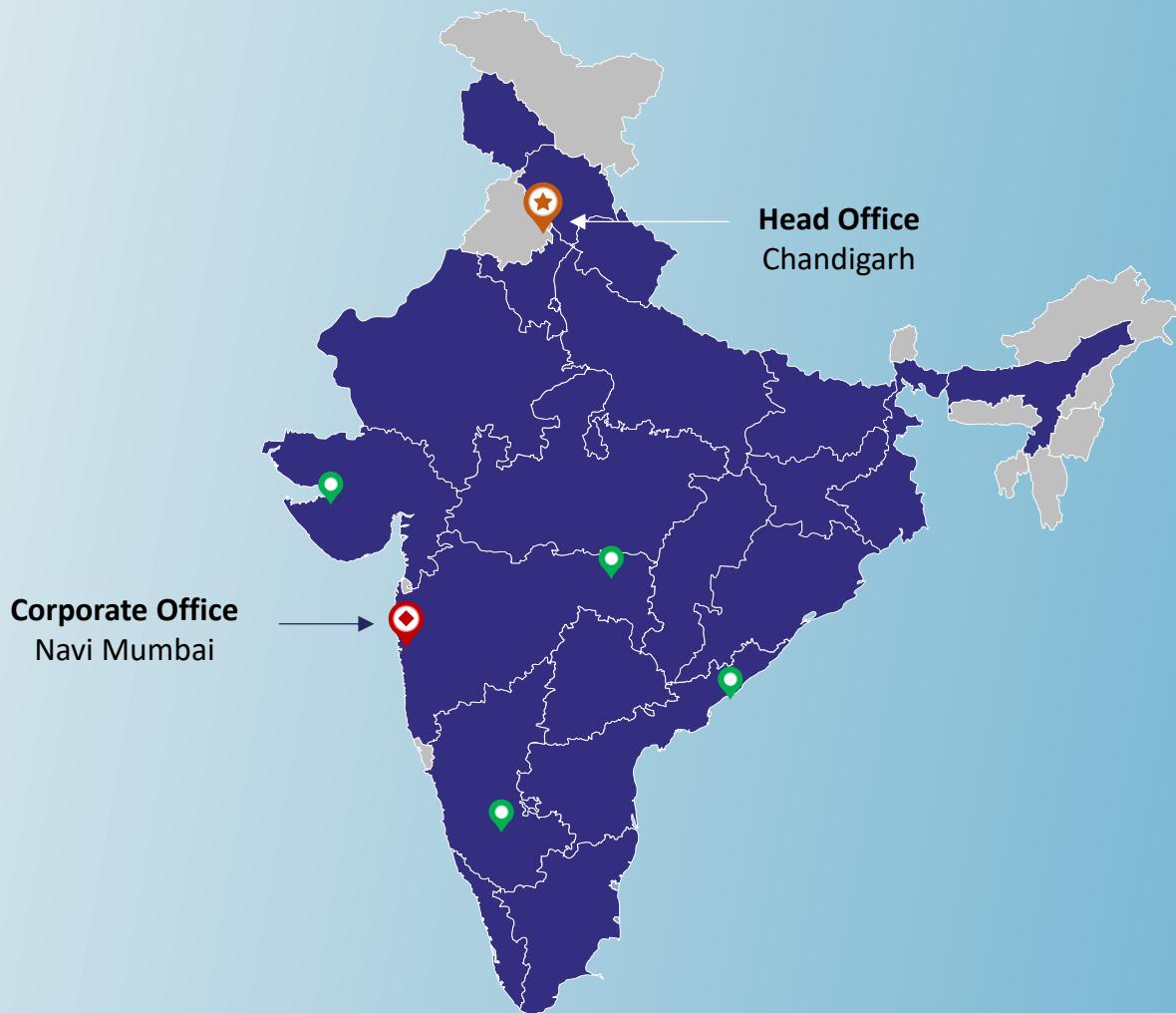
Nagpur, Visakhapatnam, Bangalore & Jamnagar

Site Offices/Depots

Jammu, Surat, Nagpur, Jamnagar, Bangalore, Jajpur, Raipur, Patna

Operations in 21 States/UTs

J&K, Himachal Pradesh, Haryana, Delhi, UP, Uttrakhand, Rajasthan, Gujarat, Maharashtra, Karnataka, Kerala, Tamil Nadu, Orissa, Andhra Pradesh, Chattisgarh, Madhya Pradesh, Jharkhand, Bihar, Assam, Telangana & West Bengal.





Servicing Marquee Clients across States





Well-Experienced Management & Board of Directors



Vinay Kumar

Chairman & Managing Director

- Company's Promoter and has been with us since inception.
- As a first-generation entrepreneur, possesses a unique blend of business acumen and execution prowess.
- He has been instrumental in introducing numerous innovative features in the Steel Logistics segment.
- His leadership drives our company's commitment to "Think New, Act Now."



Ajay Kumar

Whole Time Director

- Been integral to the organization since its inception.
- With 30 years of industry experience, he has played a pivotal role in the company's growth, meticulously building it from the ground up.
- He has expertly managed client relationships and finances, demonstrating an exceptional ability to maintain stringent cost control and ensure profitability.



Himanshu Aggarwal

Whole Time Director & CFO

- Has officially joined since Nov 1, 2017 and holds a Bachelor of Science degree in Biomedical Engineering from Northwestern University, Chicago, USA.
- With a keen focus on finance, commerce, and business development, he provides leadership in achieving our business development goals and oversees the operational execution of our projects.
- Additionally, he is responsible for steering the overall strategic direction of the Company, ensuring sustainable growth and success.



Neelam P Kasni

*Non-executive
Independent Director*



Suresh Kumar Thapar

*Non-executive
Independent Director*



Ashok Kumar Goel

*Non-executive
Independent Director*

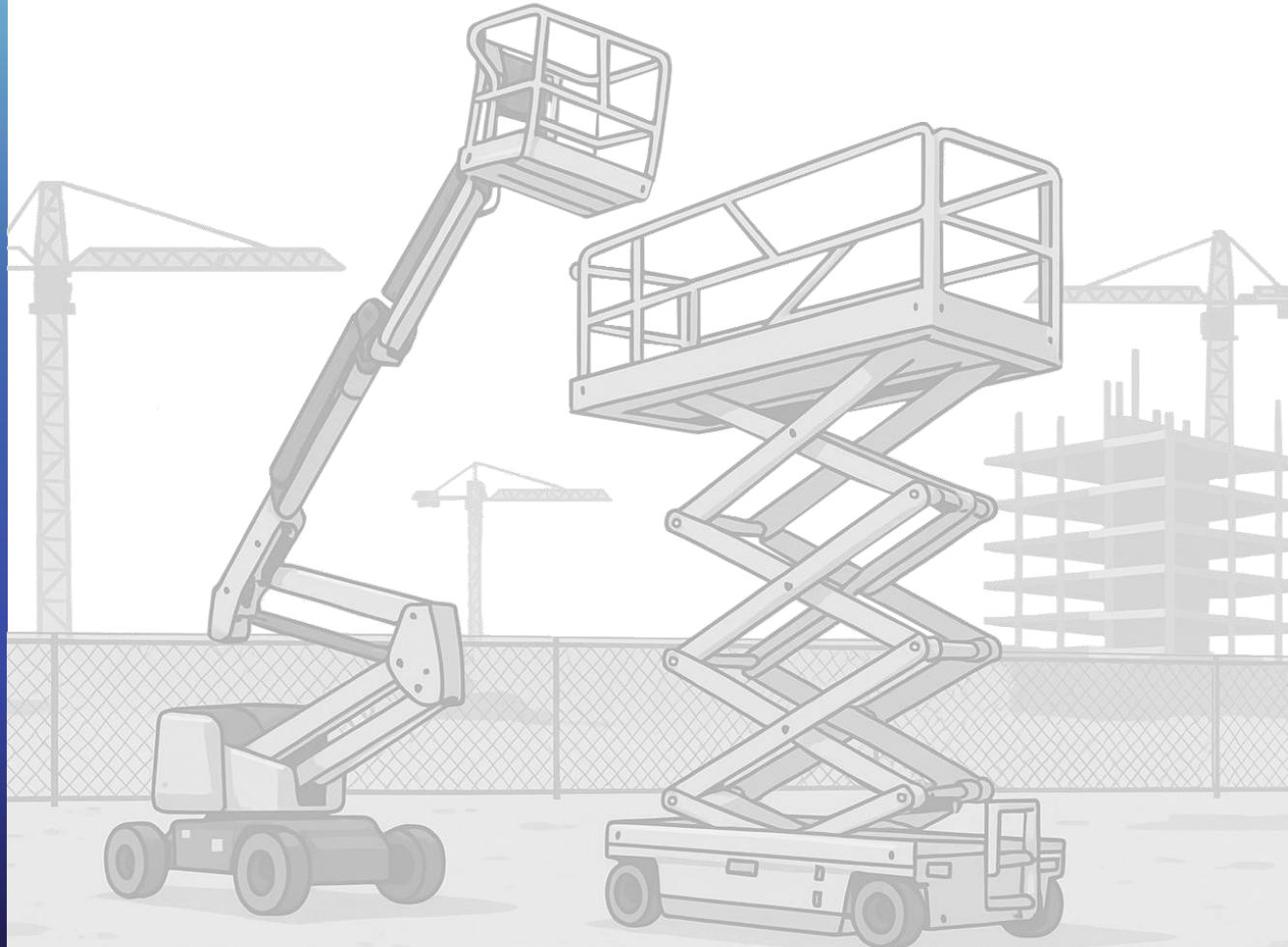


Anju Mohanty

*Non-Executive
Independent Director*



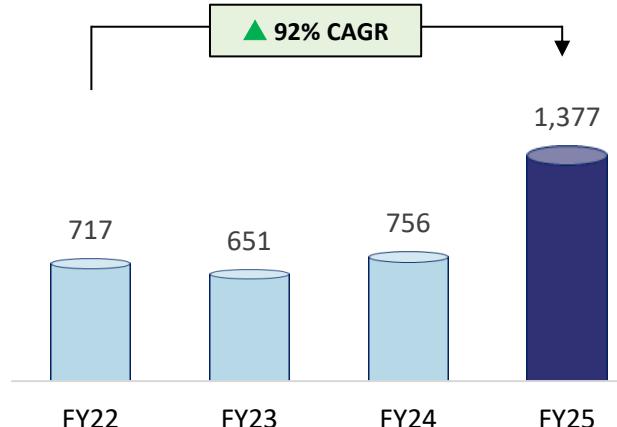
Historical Financials



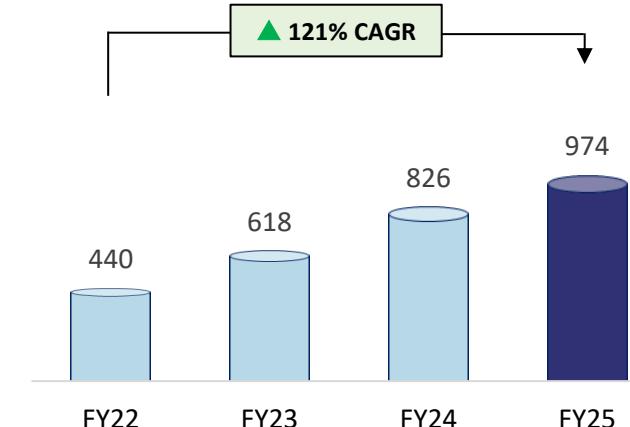


Segment-wise Historical Performance

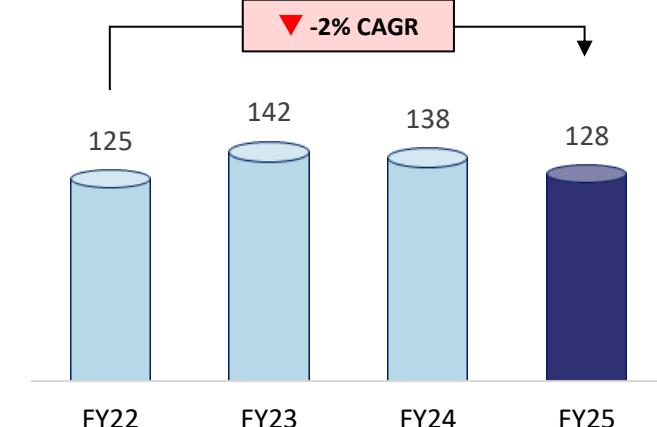
Equipment Hiring & Projects



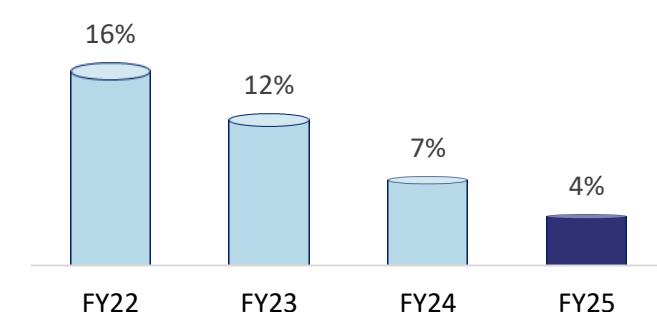
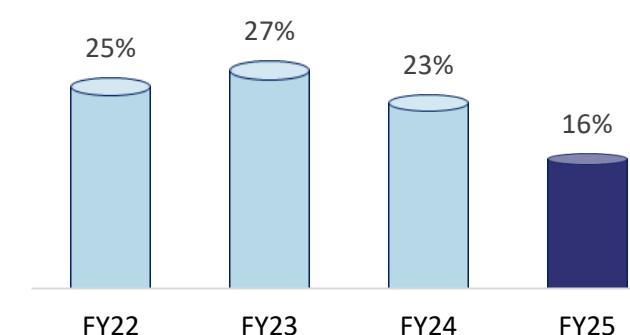
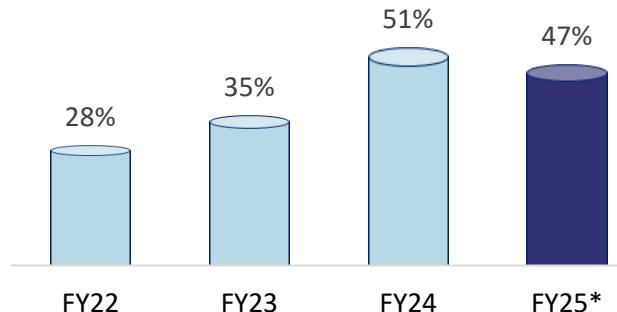
Warehousing & Transportation



Steel Processing & Distribution



EBITDA Margin (%)



*Reported EBITDA margin includes Specialized Services; standalone Equipment Rentals achieved 55% margin

Particulars (₹ Mn)	FY22	FY23	FY24	FY25	CAGR (FY22-FY25)
Revenue from Operations	1,282	1,411	1,720	2,478	25%
Other Income	22	35	28	62	
Total Income	1,303	1,446	1,749	2,540	25%
Manpower Cost	227	209	238	297	
Repair & Maintenance	99	113	117	194	
Power & Fuel	101	107	164	222	
Transportation & Handling	253	251	289	510	
Other Expenses	299	347	358	476	
EBIDTA	324	419	582	842	37%
<i>% of EBIDTA to Total Income</i>	<i>24.9%</i>	<i>29.0%</i>	<i>33.3%</i>	<i>33.1%</i>	
Interest	95	77	71	72	
Depreciation	232	225	294	437	
Exceptional Items	35	10	0	0	
Profit Before Tax	32	127	217	332	
Tax Expense	9	33	56	84	
Profit After Tax	24	94	161	249	119%
<i>% of PAT to Total Income</i>	<i>1.8%</i>	<i>6.5%</i>	<i>9.2%</i>	<i>9.8%</i>	
Cash PAT*	255	318	455	685	39%
EPS (₹/share)	0.35	1.37	2.13	3.15	

*Cash PAT is calculated as PAT + Depreciation



Historical Balance Sheet

Liabilities (₹ Mn)	Mar-22	Mar-23	Mar-24	Mar-25	Sept-25
Share Capital	137	137	152	158	158
Reserves	437	585	797	1,056	1,197
Shareholders' Funds	573	721	949	1,214	1,355
Secured Loans	495	459	475	701	813
Other Financial Liabilities	361	490	582	1,293	1,570
Long Term Provisions	5	6	7	7	6
Other liabilities	39	48	53	79	90
Total Non-Current Liabilities	899	1,004	1,116	2,080	2,479
Trade Payables	46	54	29	62	80
Other Current Liabilities	71	79	99	134	167
Short Term Borrowings	443	411	377	420	491
Total Current Liabilities	560	543	505	614	737
Total Liabilities	2,032	2,268	2,570	3,908	4,571

Assets (₹ Mn)	Mar-22	Mar-23	Mar-24	Mar-25	Sept-25
Fixed Assets incl. CWIP	1,236	1,438	1,804	2,720	3,280
Other financial Assets	37	70	135	232	62
Other Non-Current Assets	1	1	9	6	21
Total Non-Current Assets	1,273	1,509	1,948	2,958	3,362
Inventories	36	30	20	16	10
Trade Receivables	584	536	528	600	708
Cash and Bank	45	116	2	198	286
Other Current Assets	93	78	72	136	205
Total Current Assets	758	759	622	933	1,209
Total Assets	2,032	2,268	2,570	3,908	4,571

Particulars (₹ Mn)	Mar-22	Mar-23	Mar-24	Mar-25	Sept-25
Cash Flow From Operating Activity					
Profit/(Loss) Before Tax	32	127	217	332	186
Depreciation/ Amortization	232	225	294	437	263
Loss/ (Profit) On Sale Of Fixed Assets	-17	-30	-13	-49	-9
Provision For Deferred Tax & Gratuity	-4	-8	-6	-29	-11
Provision For Gratuity	2	-	-	-	-
Provision For Income Tax	-4	-24	-50	-55	-36
Tax Adjustment Relating To Earlier Years	-	-1	0	0.4	-
Finance Cost	95	77	71	72	44
Interest (Income)	-1	-1	-4	-12	-11
Operating Profit/ (Loss) Before Working Capital Changes	334	367	509	696	427
Cash Generated From /(Used In) Operations	270	407	479	572	500
Direct Taxes Paid (Net Of Refunds)	-	17	-17	-10	-25
Net Cash Flow From/ (Used In) Operating Activities	270	424	462	562	475
Net Cash Flow From/ (Used In) Investing Activities	-57	-263	-533	-577	-526
Net Cash Flow From/ (Used In) In Financing Activities	-210	-91	-23	212	138
Net Increase/(Decrease) In Cash And Cash Equivalents	3	71	-113	196	88
Cash And Cash Equivalents At The Beginning Of The Year	26	45	116	2	198
Cash And Cash Equivalents At The End Of The Year	29	116	2	198	286





Tara Chand Infralogistic Solutions Ltd
CIN No.: L63090CH2012PLC033556



Stellar IR Advisors Pvt. Ltd.



CS Shefali Singhal



cs@tarachandindia.in



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