



May 17, 2026

National Stock Exchange of India Limited
Exchange Plaza, C-1, G Block Bandra
Kurla Complex, Bandra (E),
Mumbai 400 051
Scrip Code – TATACONSUM

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai 400001
Scrip Code – 500800

The Calcutta Stock Exchange Limited
7 Lyons Range,
Kolkata 700 001
Scrip Code – 10000027
(Demat), 27 (Physical)

Sub: Notice of the 63rd Annual General Meeting (AGM) of the Company and Integrated Annual Report for FY2025-26

Dear Sir, Madam,

Pursuant to Regulation 30 read with Schedule III Part A Para A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, attached herewith is the Notice along with Explanatory Statement of the 63rd AGM of the Company scheduled to be held on Wednesday, June 10, 2026 at 10.30 a.m. (IST) through Video Conference / Other Audio Visual Means. The said Notice forms part of the Integrated Annual Report for 2025-26.

The Integrated Annual Report for FY 2025-26 is available on the website of the Company and can be accessed at <https://www.tataconsumer.com/investors/investor-information/annual-reports>

We request you to take this on record and to treat the same as compliance with the applicable provisions of the SEBI Listing Regulations.

Yours Sincerely,
For **Tata Consumer Products Limited**

Delnaz Dara Harda
Company Secretary & Compliance Officer
Membership No.: 73704

Encl. a/a.

TATA CONSUMER PRODUCTS LIMITED

11/13 Botawala Building 1st Floor Office No 2-6 Horniman Circle Fort Mumbai 400 001 India
Tel: 91-22-6121-8400 | Fax: 91-22-61218499
Registered Office: Tata Centre, 1st Floor, 43, Jawaharlal Nehru Road, Kolkata -700071
Corporate Identity Number (CIN): L15491WB1962PLC031425
email: investor.relations@tataconsumer.com
website: www.tataconsumer.com

Notice of Annual General Meeting

Notice is hereby given that the 63rd Annual General Meeting of Tata Consumer Products Limited, will be held on Wednesday, June 10, 2026, at 10:30 a.m. (IST) through Video Conferencing / Other Audio-Visual Means, to transact the following business:

ORDINARY BUSINESS:

1. ADOPTION OF AUDITED STANDALONE FINANCIAL STATEMENTS

To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and the Auditors thereon.

2. ADOPTION OF AUDITED CONSOLIDATED FINANCIAL STATEMENTS

To receive, consider and adopt the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of Auditors thereon.

3. DECLARATION OF DIVIDEND

To declare a dividend of Rs.10/- per Equity Share of face value of Re. 1 each (1000%), of the Company for the financial year ended March 31, 2026.

4. APPOINTMENT OF MR. AJIT KRISHNAKUMAR (DIN: 08002754) AS DIRECTOR, LIABLE TO RETIRE BY ROTATION

To appoint a Director in place of Mr. Ajit Krishnakumar (DIN: 08002754) who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and being eligible, seeks re-appointment.

SPECIAL BUSINESS:

5. RE-APPOINTMENT OF DR. K. P. KRISHNAN (DIN: 01099097) AS AN INDEPENDENT DIRECTOR OF THE COMPANY FOR A SECOND TERM OF 5 YEARS COMMENCING FROM OCTOBER 22, 2026

To consider and, if thought fit, to pass the following resolution as a **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152 and other applicable provisions, if any, of the Companies Act, 2013 ('Act') (including any statutory modification or re-enactment thereof for the time being in force) read with Schedule IV to the Act, and the Companies (Appointment and Qualification of Directors) Rules, 2014, Regulations 17, 25 and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') as amended from time to time, and the Articles of Association, and based on the recommendation of the Nomination and Remuneration Committee and the Board of Directors, the re-appointment of Dr. K. P. Krishnan (DIN: 01099097), who was appointed as a Non-Executive, Independent Director by the shareholders of the Company with effect from October 22, 2021 and who holds office up to October 21, 2026 and has submitted a declaration confirming that that he meets the criteria for independence as provided in Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations and who is eligible for re-appointment, as an Non-Executive, Independent Director of the Company, not liable to retire by rotation, for a second term of five years commencing from October 22, 2026 to October 21, 2031, be and is hereby approved.

RESOLVED FURTHER THAT pursuant to the provisions of Sections 149, 197, and other applicable provisions of the Act and the Rules made thereunder, Dr. K. P. Krishnan shall be entitled to receive the remuneration/fees/commission as permitted to be received in the capacity of Non-Executive, Independent Director, under the Act and SEBI Listing Regulations, as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors, from time to time.

RESOLVED FURTHER THAT the Board of Directors (including any Committee thereof) be and is hereby authorized to do all acts and take all such steps as may be necessary, proper, or expedient to give effect to this resolution.”

6. RATIFICATION OF COST AUDITOR'S REMUNERATION FOR FY 2026-27

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof for the time being in force) and the Companies (Audit and Auditors) Rules, 2014, as amended from time to time, the Company hereby ratifies the remuneration of Rs. 6,00,000 (Rupees Six Lakhs only) plus applicable taxes and reimbursement

of out-of-pocket expenses incurred in connection with the audit, payable to M/s. Shome & Banerjee, Cost Accountants (Firm Registration Number 000001), who are appointed as Cost Auditors to conduct the audit of the cost records maintained by the Company for the financial year ended March 31, 2027.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) be and is hereby authorized to do all such acts, deeds, things and take all such steps as may be necessary, proper or expedient, to give effect to this resolution and for matters connected therewith or incidental thereto.”

Notes:

1. The Ministry of Corporate Affairs ('MCA') allows companies to hold AGM through Video Conferencing or Other Audio Visual Means ('VC/OAVM'), without physical presence of Members at a common venue. In compliance with the MCA Circulars, AGM of the Company is being held through VC/OAVM. The proceedings of the AGM are deemed to be conducted at the Registered Office of the Company situated at Tata Centre, 1st Floor, 43, Jawaharlal Nehru Road, Kolkata – 700 071.

[General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, the latest being 03/2025 dated September 22, 2025, collectively referred to as 'MCA Circulars']
2. The Statement setting out the material facts concerning the business with respect to Item Nos. 5 and 6 forms part of this Notice. [Section 102 of the Companies Act, 2013 ('Act')] Relevant information in respect of Director seeking re-appointment at AGM is furnished as **Annexure A** to this Notice. [Regulation 36(3) of SEBI Listing Regulations and Secretarial Standard-2 ('SS-2') on General Meetings issued by the Institute of Company Secretaries of India].
3. **A Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held through VC/OAVM, the requirement of physical attendance of Members has been dispensed with. The facility for appointment of proxies by Members will not be available for this AGM and hence, the proxy form, attendance slip and route map of AGM are not annexed to this Notice.**
4. **Institutional Investors/Corporate Members:**
Institutional Investors /Corporate Members (i.e. other than individuals, HUFs, NRIs, etc.) who are intending to appoint their authorized representatives pursuant to Sections 112 or 113 of the Act, as the case may be, to attend the AGM and vote through e-Voting, are requested that certified copy of the Board Resolution/ Power of Attorney/Authority Letter are:
 - sent to the Scrutinizer by e-mail at tcpl.scrutinizer@gmail.com with a copy marked to evoting@nsdl.com and AGM2026@tataconsumer.com or
 - uploaded by clicking on the 'Upload Board Resolution/Authority Letter' displayed under the 'e-Voting' tab in their login
5. The Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum as per Section 103 of the Act.
6. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company as on the cut-off date will be entitled to vote at the AGM.
7. **Dispatch of Annual Report:**

The Notice of the AGM along with the Integrated Annual Report for FY2025-26 is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company/Registrar & Transfer Agent ('RTA')/ Depository Participants ('DP').

Letter is being sent to the shareholders whose e-mail addresses are not registered, providing the web-link of Company's website from where the Integrated Annual Report can be accessed. The Company shall send physical copy of the Integrated Annual Report for FY2025-26 to those Members who request for the same at AGM2026@tataconsumer.com mentioning their Folio No./DP ID and Client ID.

The Notice along with the Integrated Annual Report for FY2025-26 is also available on the website of the (i) Company at www.tataconsumer.com, (ii) Stock Exchanges where the securities of the Company are listed, i.e. BSE Limited, the National Stock Exchange of India Limited and Calcutta Stock Exchange Limited at www.bseindia.com, www.nseindia.com and www.cseindia.com respectively and (iii) NSDL at www.evoting.nsdl.com.
8. **Record Date:**

The Record date fixed for determining the entitlement of Members to dividend for the financial year ended March 31, 2026, if approved at the AGM is **Monday, May 25, 2026.**
9. **Dividend:**

The dividend of Rs.10 per equity share of Re.1 each (1000%) will be paid subject to deduction of tax at source (TDS), **on or after Monday, June 15, 2026** only through electronic mode as under:
 - i) Shares held in electronic form: To all Beneficial Owners as per the details made available by DP as of close of business hours on Monday, May 25, 2026.
 - ii) Shares held in physical form: To all Members after giving effect to valid transmission or transposition

requests lodged with the Company, if any as of close of business hours on Monday, May 25, 2026.

Dividend to Members holding shares in Physical form:

Folios of Members should be KYC compliant to receive the dividends directly in their bank accounts through National Automated Clearing System or any other electronic mode of remittance. Members are requested to send the following documents to RTA on or before the record date i.e. Monday, May 25, 2026.

- i) Form No. ISR-1 duly filled and signed by the holders stating their name, contact details, folio number, complete address with pincode and the bank account details;
- ii) Original copy of cheque bearing the name of the Member or first holder, in case shares are held jointly;
- iii) Self-attested copy of the PAN Card of all holders;
- iv) Self-attested copy of any document (such as Aadhaar Card, Driving License, Election Identity Card, Passport) in support of the address of the Member as registered with the Company;
- v) Form ISR-2 duly filled and signed. The signature of holders should be attested by the Bank Manager;
- vi) Form SH 13 – Nomination Form or Form ISR-3 – to opt out from Nomination.

The above Investor Service Request (ISR) Forms are available on RTA's website at <https://in.mpms.mufig.com>

Dividend to Members holding shares in electronic form:

Members may please note that their bank details as registered against their demat account with their DP will be received by the Company through depository and will be considered for remittance of dividends as per the applicable regulations and the Company will not

entertain any direct request for change/ addition/deletion of such bank details.

Accordingly, the Members are requested to ensure that correct/latest complete bank details are updated against their demat account with their respective DPs.

Instructions, if any, already given by Members in respect of shares held in physical form, will not be automatically applied to the dividend paid on shares held in electronic form.

10. Tax Deducted at Source ('TDS') on dividend:

Dividend income is taxable in the hands of Members w.e.f. April 01, 2020, in accordance with Finance Act, 2020, and the Company is required to deduct TDS from the dividend to be paid to the Members as per rates prescribed under the Income Tax Act, 2025 ('IT Act').

Members are requested to update their Residential Status, PAN details and Category with:

- i) the DP (if shares are held in electronic form) or
- ii) the Company/RTA (if shares are held in physical form)

Resident Individual may send the documents to Csg3exemptforms2627@in.mpms.mufig.com or upload them on <https://web.in.mpms.mufig.com/formsreg/submission-of-Form-121-41.html> Non Resident Shareholders & Institutional Shareholders are requested to send their documents at Dividend2026@tataconsumer.com. **On or before Monday, May 25, 2026, upto 7:00 p.m. (IST)** to enable the Company to determine the appropriate TDS/withholding tax rate and provide exemption, if applicable.

Please click here: https://www.tataconsumer.com/investors/inv_announcements or refer to the e-mail sent to Members in this regard.

Key documents to be submitted/uploaded as per Income Tax Rules 2026 for TDS Exemption Declaration:

Category of Shareholder	Document(s) to be submitted/uploaded
Resident individual shareholders with PAN* and whose income does not exceed maximum amount not chargeable to tax or who is not liable to pay income tax	i) Form 121 (erstwhile Form No. 15G or Form No. 15H)
Non-resident shareholders [including Foreign Portfolio Investors (FPIs)] who can avail beneficial rates under tax treaty between India and their country of tax residence	i) No Permanent Establishment Declaration ii) Beneficial Ownership Declaration iii) Tax Residency Certificate iv) Copy of electronically filed Form 41 (erstwhile Form 10F) v) Any other document which may be required

*If PAN is not correct/invalid/inoperative/not linked to Aadhar then tax will be deducted at higher rates and credit of TDS will not be available. [Section 397 of the Income Tax Act, 2025]

11. Unclaimed Dividend and Investor Education and Protection Fund (IEPF):

Dividends, if not encashed for a period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to the IEPF Account. The shares in respect of which the dividend is not claimed for 7 consequent years are also liable to be transferred to the demat account of the IEPF Authority. In view of this, Members/Claimants are requested to claim their dividends from the Company within the stipulated timeline.

The Members whose unclaimed dividends and/or shares have been transferred to IEPF may write to the Company/RTA and submit the required documents for issue of Entitlement Letter. The Members may then make an application to the IEPF Authority in web Form IEPF-5 (available on www.iepf.gov.in) by attaching the Entitlement Letter and other documents.

For further details, please refer to Corporate Governance Report, which forms part of the Integrated Annual Report, and the Company's website at www.tataconsumer.com.

12. Details of Members:

Members are requested to intimate changes, if any, about their name, postal address, e-mail address, telephone/mobile numbers, PAN, power of attorney registration, Bank Mandate details, etc. to their DPs in case the shares are held in electronic form and to the RTA/Company in case the shares are held in physical form, in prescribed Form No. ISR-1, quoting their folio number and enclosing the self-attested supporting documents as stated therein. Further, Members may note that SEBI has mandated the submission of PAN by every participant in the securities market. It is mandatory to link PAN to Aadhar for the PAN to be valid and operative

To prevent fraudulent transactions, Members are advised (i) to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible (ii) not to leave their demat account(s) dormant for long and (iii) to obtain periodic statement of holdings from the concerned DPs and verify from time to time.

13. Nomination facility:

The facility for making nomination is available to the Members in respect of the shares held by them. Members who have not yet registered their nominations are requested to register the same by submitting Form SH-13. [Section 72 of the Act]

If a Member desires to opt-out or cancel the earlier nomination and record a fresh nomination, the Member may submit the requisite application in Form ISR-3 (Declaration Form for Opting-Out of Nomination) or Form SH-14 (Cancellation or Variation of Nomination), as the case may be.

The said forms can be downloaded from the Company's/RTA's website at www.tataconsumer.com or <https://in.mpms.mufig.com>. Members are requested to submit the said form to their DPs, in case the shares are held in electronic form, quoting their DP ID/ Client ID and to the RTA, in case the shares are held in physical form, quoting their folio no(s).

14. Dematerialization of shares:

With effect from April 2, 2026, SEBI has dispensed with the requirement of issuance of a Letter of Confirmation (LOC) by the Company/RTA while processing service request#. Accordingly, securities will be credited directly to the shareholder's demat account upon submission of valid demat account details along with the latest Client Master List (not older than 2 months), Demat Conversion Request Form for NSDL/ Demat Request form for CDSL and Latest Client Master List, both attested by Depository Participant, besides mandatory documents for the subject service requests subject to folio being KYC Compliant. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR-4, the format of which is available on the Company's website at www.tataconsumer.com and RTA at <https://in.mpms.mufig.com>.

#Request for Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/ exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition.

Further, all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialised form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form. Members can contact the Company or the RTA for assistance in this regard.

15. Consolidation of share certificates:

Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company at investor.relations@tataconsumer.com

or RTA at investor.helpdesk@in.mpms.mufg.com, the details of such folios together with the share certificates and self-attested copies of the PAN card of the holders for consolidating their holdings in one folio along with the documents as stated in point 14 above. Requests for consolidation of share certificates shall be processed in dematerialised form only.

16. The Following documents will be available electronically for inspection by the Members before as well as during the AGM:
 - i) the Register of Directors and Key Managerial Personnel and their Shareholding;
 - ii) the Register of Contracts or Arrangements in which the directors are interested and
 - iii) relevant documents referred to in the Notice or Explanatory Statement.

Members desiring inspection, may send their request in writing to the Company from their registered e-mail address by mentioning their Name, DP ID and Client ID/ Folio No. and Mobile No. at AGM2026@tataconsumer.com up to the date of AGM. [Section 170 and 189 of the Act]

17. RTA has implemented below investor initiatives as part of their constant endeavor to enhance investor servicing:
 - a. **'SWAYAM'** is a secure, user-friendly web-based application developed by our RTA, that empowers investors to effortlessly access various services. Investors are requested to get registered on this application which can be accessed at <https://swayam.linkintime.co.in>
 - b. **'iDIA'** is a Chatbot developed by our RTA that utilizes conversational technology to provide investors with a round-the-clock intuitive platform to ask questions and get information about queries. Talk to iDIA by logging in to <https://in.mpms.mufg.com>
 - c. **FAQs** - The FAQ section on the RTA's website has very detailed answers to almost all probable investor queries. Please visit <https://web.in.mpms.mufg.com/faq.html> to find answers to your queries related to securities.

18 Special window for re-lodgement of physical share transfer requests:

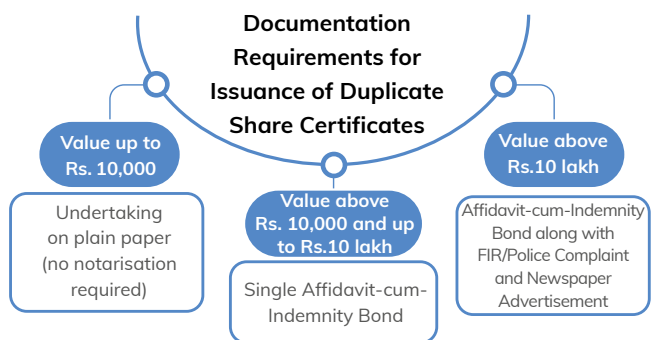
Members who have executed the transfer prior to April 1, 2019 but were not lodged for transfer or were lodged and subsequently rejected, returned or not attended due to deficiency in the documents have been provided

a special re-lodgement window till February 4, 2027, to re-lodge the transfer requests.

Transfers would be approved if all the requisite documents are in place. Transfer under this window will be credited only in dematerialised form and will carry a one-year lock-in period from the date of transfer registration. Members can contact the Company or the RTA, for assistance in this regard.

19. Simplification of Procedure for Issuance of Duplicate Share Certificates:

SEBI has simplified the process for issuing duplicate share certificates. Besides the documents stated in point 14 above alongwith KYC supportings, the shareholder is now required to submit only the following :



20. Dispute Resolution:

Members who have any grievance/ complaints are requested to write to Company's RTA MUFG Intime and if required they may escalate to the Company Secretary. If the member is not satisfied with the response a complaint can be lodged on SCORES – SEBI portal. Post exhausting the option to resolve their grievance with the RTA/Company directly and/or through the SEBI SCORES platform, the investors can initiate dispute resolution through the ODR Portal (<https://smartodr.in/login>) and the same can also be accessed through the Company's website at <https://www.tataconsumer.com/investors/shareholder-information/faq>.

21. Process for those Members whose e-mail addresses are not registered with the DPs/RTA/Company for procuring user id and password and registration of e-mail addresses for e-Voting for the resolutions set out in this AGM Notice:

a) Registration of E-mail addresses with RTA for receiving AGM Notice and e-Voting details:

The Company has made special arrangements with RTA and NSDL for registration of e-mail addresses

of those Members whose e-mail addresses are not registered with the Company/ DPs to receive this Notice and cast votes electronically. Members are required to follow the below procedure **on or before 5.00 p.m. (IST) on Friday, June 5, 2026:**

- i. Visit the https://web.in.mpms.mufig.com/EmailReg/Email_Register.html.
- ii. Select the Name of the Company from the dropdown: **Tata Consumer Products Limited;**
- iii. Enter the DP ID & Client ID / Folio Number, Name of the Member and PAN details. Members holding shares in the physical form need to additionally enter one of the share certificate(s) numbers;
- iv. Enter your Mobile No. and e-mail address and click on the Continue button;
- v. The system will send OTP on Mobile and e-mail address;
- vi. Upload a self-attested copy of your PAN card and Address proof viz Aadhaar Card, passport or front and back side of share certificate in case of Physical folio;
- vii. Enter the OTP received on your Mobile and e-mail address;
- viii. The system will then confirm the e-mail address for receiving this Notice of AGM.

After the successful submission of the e-mail address, NSDL will e-mail a copy of Notice of AGM with the e-Voting user ID and password. In case of any queries, Members may write to evoting@nsdl.com

Alternatively, Members may send a request to evoting@nsdl.com for procuring user id and password for e-Voting by providing Demat account number / Folio number and scanned copy of the Share Certificate (front and Back) or client master, or copy of consolidated account statement, self-attested copy of PAN card, self-attested copy of Aadhaar Card.

b) Registration of e-mail address permanently with Company/DP:

Members are requested to register the e-mail with their concerned DPs, in respect of electronic holding and with RTA, in respect of physical holding, by

submitting the Form No. ISR 1 duly filled and signed by the holders. Further, those Members who have already registered their e-mail addresses are requested to keep their e-mail addresses validated/ updated with their DPs / MUFG Intime to enable servicing of notices/documents/ Annual Reports and other communications electronically to their e-mail address in the future.

22. Instructions for e-voting and joining the AGM

(A) VOTING THROUGH ELECTRONIC MEANS

- i. Members are provided with the facility to cast their vote electronically, through the e-voting services provided by NSDL, on all the resolutions set forth in this Notice.

[Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, Regulation 44 of the SEBI Listing Regulations and SEBI Circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 in relation to 'e-voting Facility Provided by Listed Entities']

- ii. The remote e-voting period commences on **Saturday, June 6, 2026 from 9.00 a.m. (IST)** and ends **Tuesday, June 9, 2026 till 5.00 p.m. (IST)**. During this period, Members holding shares either in physical form or in dematerialized form, as on **Wednesday, June 3, 2026** i.e. cut-off date, may cast their vote electronically.

The e-voting module shall be disabled by NSDL for voting thereafter. Members have the option to cast their vote on any of the resolutions using the remote e-voting facility, either during the period commencing from Saturday, June 6, 2026 to Tuesday, June 9, 2026 or e-voting during the AGM. Members who have voted on some of the resolutions during the said voting period are also eligible to vote on the remaining resolutions during the AGM.

- iii. Members who have cast their vote by remote e-voting prior to the AGM may also attend/ participate in the AGM through VC/OAVM but shall not be entitled to cast their vote on such resolution again.

- iv. The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date.
- v. The Board of Directors have appointed Dr. Asim Kumar Chattopadhyay (FCS 2303, CP 880) and failing him, Mr. Pratap Kumar Chakravarty, Practising Company Secretary (Membership No. ACS 4680 & CP No. 15586), Practising Company Secretaries as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
- vi. Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date, may obtain the User ID and Password by sending a request at evoting@nsdl.com. However, if he/she is already registered with NSDL for remote e-voting then he/she can use his/her existing User ID and Password for casting the vote.

In case of individual shareholders holding securities in dematerialized mode and who acquires shares and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date may follow steps mentioned under 'Login method for remote e-voting and joining virtual meeting for individual shareholders holding securities in dematerialized mode.'

- vii. The way to vote electronically on NSDL e-voting system consists of 'Two Steps' as mentioned below:

Step 1: Login for e-voting system

Step 2: Casting of votes for Resolutions

For ease of understanding, the Members may refer the chart for e-voting and joining the virtual AGM as provided in **Annexure-B** which forms part of this Notice.

Details on Step 1 are mentioned below :

A) Login method for remote e-voting and joining the virtual meeting for individual shareholders holding securities in dematerialized mode

Pursuant to SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on 'e-voting facility provided by Listed Companies', e-voting process has been enabled to all the individual demat account holders, by way of single login credential, through their dematerialized accounts/websites of Depositories/DPs to increase the efficiency of the voting process. Individual dematerialized account holders would be able to cast their vote without having to register again with the e-voting service provider ('ESP') thereby not only facilitating seamless authentication but also ease and convenience of participating in e-voting process. Shareholders are advised to update their mobile number and e-mail ID with their DPs to access e-voting facility.

Login method for Individual shareholders holding securities in dematerialized mode is given below:

Login Method

Individual Shareholders holding securities in dematerialized mode with NSDL

A. OTP based login

1. For OTP based login click on <https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp>
2. Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.
3. Enter the OTP received on your registered email ID/mobile number and click on login.
4. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-voting page.
5. Click on Company name or e-voting service provider i.e. NSDL and you will be redirected to e-voting website of NSDL for casting your vote during the remote e-voting period or joining virtual meeting and voting during the meeting.

Login Method

B. NSDL IDeAS facility

If you are already registered, follow the below steps:

1. Visit the e-Services website of NSDL. Open web browser by typing the following URL: <https://eservices.nsdl.com> either on a Personal Computer or on a mobile.
2. Once the home page of e-Services is launched, click on the 'Beneficial Owner' icon under 'Login' which is available under 'IDeAS' section.
3. A new screen will open. You will need to enter your User ID and Password. After successful authentication, you will be able to see e-voting services.
4. Click on 'Access to e-voting' appearing on the left-hand side under e-voting services and you will be able to see e-voting page.
5. Click on options available against Company name or e-Voting service provider – NSDL and you will be re-directed to NSDL e-voting website for casting your vote during the remote e-voting period or joining virtual meeting and e-voting during the meeting.

If you are not registered, follow the below steps:

1. Option to register is available at <https://eservices.nsdl.com>.
2. Select 'Register Online for IDeAS' Portal or click at <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>.
3. Please follow steps given in points 1-5.

C. e-voting on website of NSDL

1. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a personal computer or on a mobile phone.
2. Once the home page of e-voting system is launched, click on the icon 'Login' which is available under 'Shareholder/Member' section.
3. A new screen will open. You will need to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen.
4. After successful authentication, you will be redirected to NSDL website wherein you can see e-voting page. Click on options available against Company name or e-voting service provider - NSDL and you will be redirected to e-voting website of NSDL for casting your vote during the remote e-voting period or joining virtual meeting and e-voting during the meeting.

D. Shareholders/Members can also download NSDL Mobile App 'NSDL Speede' facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on



Login Method

For Individual Shareholders holding securities in dematerialized mode with CDSL

1. Users who have opted for CDSL Easi/Easiest facility, can login through their existing User ID and Password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi/Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon and New System Myeasi Tab and then use the existing my easi username & password.
2. After successful login the Easi/Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by Company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-voting service provider for casting vote during the remote e-voting period. Additionally, there are links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.
3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.
4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN from the e-voting link available on www.cdslindia.com home page.
The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.

For Individual Shareholders (holding securities in demat mode) login through their DPs

1. You can also login using the login credentials of your demat account through your DP registered with NSDL/ CDSL for e-voting facility.
 2. Once logged-in, you will be able to see the e-voting option. Once you click on e-voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-voting feature.
 3. Click on options available against Company name or e-voting service provider - NSDL and you will be redirected to e-voting website of NSDL for casting your vote during the remote e-voting period or joining virtual meeting and e-voting during the meeting.
-

Important note: Members who are unable to retrieve User ID/Password are advised to use Forgot User ID/ Forgot Password option available at respective website.

Helpdesk for Individual Shareholders holding securities in demat mode for any issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Securities held with NSDL	Members facing any issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at +91 22 48867000
Securities held with CDSL	Please contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911

B) Login method for e-voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-voting website of NSDL. Open web browser by clicking the URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-voting system is launched, click on the icon 'Login' which is available under 'Shareholder/Member' section.

3. A new screen will open. You will have to enter your User ID, Password/OTP and a verification code as shown on the screen.
4. Alternatively, if you are registered for NSDL eservices i.e. IDeAS, you can login at <https://eservices.nSDL.com> with your existing IDeAS login. Once you login to NSDL eservices after using your login credentials, click on e-voting and you can proceed to Step 2 i.e. Cast your vote electronically.
5. Your User ID details are given below:

Manner of holding shares i.e. Dematerialized mode (NSDL or CDSL) or Physical form	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical form.	EVEN followed by Folio Number registered with the Company For example, if EVEN is 123456 and Folio Number is 001*** then user ID is 123456001***

6. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you by NSDL. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - i. If your e-mail ID is registered in your demat account or with the Company, your 'initial password' is communicated to you on your e-mail ID. Trace the e-mail sent to you from NSDL in your mailbox from evoting@nsdl.com. Open the e-mail and open the attachment i.e. a .pdf file. Open the .pdf file.

The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or Folio Number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - ii. In case you have not registered your e-mail address with the Company/Depository, please follow instructions mentioned below in this Notice.
7. If you are unable to retrieve or have not received the 'initial password' or have forgotten your password:
 - a. Click on 'Forgot User Details/ Password?' (If you are holding shares in your demat account with NSDL or CDSL) option available on <https://www.evoting.nSDL.com/>.

- b. **'Physical User Reset Password?'** (If you are holding shares in physical form) option available on <https://www.evoting.nsdl.com/>.
 - c. If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, PAN, name and registered address.
 - d. Members can also use the OTP based login for casting the votes on the e-voting system of NSDL.
8. After entering your password, tick on Agree to 'Terms and Conditions' by selecting on the check box.
 9. Now, you will have to click on 'Login' button.
 10. After you click on the 'Login' button, home page of e-voting will open.

Details on Step 2 are given below:

How to cast your vote electronically on NSDL e-voting system?

1. After successful login at Step 1, you will be able to see all the companies' 'EVEN' in which you are holding shares and whose voting cycle and general meeting is in active status.
2. Select 'EVEN' of Company, which is **<139309>** for which you wish to cast your vote during the remote e-voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on 'VC/OAVM' link placed under 'Join Meeting'.
3. Now you are ready for e-voting as the voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify or modify the number of shares for which you wish to cast your vote and click on 'Submit' and also 'Confirm' when prompted.
5. Upon confirmation, the message 'Vote cast successfully' will be displayed and you will receive a confirmation by way of a SMS on your registered mobile number.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the 'Forgot User Details/Password?' or 'Physical User Reset Password?' option available on <https://www.evoting.nsdl.com> to reset the password.
2. In case of any queries related to e-voting, you may refer the FAQs for Shareholders and e-voting user manual for Shareholders available at the download section of <https://www.evoting.nsdl.com> or call on +91 22 48867000 or send the request to Ms. Pallavi Mhatre, Assistant Vice President, NSDL at evoting@nsdl.com
3. Members may send a request to evoting@nsdl.com for procuring User ID and password for e-voting by providing demat account number/Folio number, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhaar Card). If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained above.
4. The instructions for Members for e-voting on the day of the AGM are mentioned in point number 22.

(B) INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER

1. Members will be able to attend the AGM through VC/OAVM or view the live webcast of AGM provided by NSDL at <https://www.evoting.nsdl.com> following the steps mentioned above for login to NSDL e-voting system. After successful login, you can see VC/OAVM link placed under Join meeting

menu against the Company name. You are requested to click on VC/OAVM link placed under 'Join Meeting' menu.

Members who do not have the User ID and Password for e-voting or have forgotten the User ID and Password may retrieve the same by following the remote e-voting instructions mentioned in this Notice. Further Members can also use the OTP based login for logging into the e-voting system of NSDL.

2. Facility of joining the AGM through VC/OAVM shall open 30 minutes before the time scheduled for the AGM.
3. Members who need assistance before or during the meeting, can contact NSDL on evoting@nsdl.com or +91 22 48867000 or contact Ms. Pallavi Mhatre, Assistant Vice President, NSDL at evoting@nsdl.com.
4. Members are encouraged to submit their questions with regard to the financial statements or any other matter to be placed at the AGM from their registered e-mail address, mentioning their name, DP ID and Client ID/ Folio No. and Mobile No. in advance at AGM2026@tataconsumer.com before **5.00 p.m. (IST) on Tuesday, June 9, 2026**. Such questions by the Members shall be suitably replied by the Company.
5. **Registration as speaker shareholder:**

Members who would like to express their views or ask questions during the AGM may register themselves as a speaker by sending their request from their registered e-mail ID mentioning their name, DP ID and Client ID/Folio number, PAN, mobile number at AGM2026@tataconsumer.com from **Wednesday, June 3, 2026 (9:00 a.m. IST) to Friday, June 5, 2026 (5:00 p.m. IST)**. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM.

Other Instructions

1. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, unblock the votes cast through e-voting (votes cast during the AGM and votes cast through remote e-voting) and will submit a consolidated Scrutinizer's Report of the total votes cast in favour and against, if any, to the Chairman or a person authorised by him in writing. The results will be announced within the time stipulated under the applicable laws.
2. The result declared along with the Scrutinizer's Report shall be placed on the Company's website www.tataconsumer.com and on the website of NSDL <https://www.evoting.nsdl.com>. The Company shall simultaneously forward the results to National Stock Exchange of India Limited, BSE Limited and Calcutta Stock Exchange where the shares of the Company are listed. The Company will also display the results at its Registered Office.

By Order of the Board of Directors

Delnaz Dara Harda

Company Secretary

Membership No.: ACS 73704

Date: May 08, 2026

Place: Mumbai

Registered Office:

Tata Centre, 1st Floor,
43, Jawaharlal Nehru Road,
Kolkata – 700 071.

CIN - L15491WB1962PLC031425

E-mail id: investor.relations@tataconsumer.com

Website address: www.tataconsumer.com

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Item No. 5

Dr. K. P. Krishnan was appointed as a Non-Executive, Independent Director by the shareholders of the Company with effect from October 22, 2021 and who holds office up to October 21, 2026. He is eligible for re-appointment for a second term of 5 years, starting from October 22, 2026, until October 21, 2031.

The performance evaluation of Dr. Krishnan was conducted by the Board of Directors on the basis of various criteria as approved by the Nomination and Remuneration Committee and adopted by the Board. Accordingly, based on aforesaid performance evaluation and recommendation of Nomination and Remuneration Committee and the Board of Directors at their Meeting held on May 08, 2026, re-appointment of Dr. K. P. Krishnan as a Non Executive, Independent Director of the Company for a second term of five years, from October 22, 2026, to October 21, 2031, subject to the approval of the Members. Dr. K. P. Krishnan abstained from discussion and voting on the matter concerning his appointment during the meeting of Board of Directors.

The profile and specific areas of expertise of Dr. Krishnan are provided as an Annexure to this Notice.

Dr. Krishnan has provided a declaration to the Board, stating that he continues to meet the criteria of independence as provided under Section 149(6) of the Companies Act, 2013 (**'the Act'**) and Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (**'SEBI Listing Regulations'**). He also affirmed that he is not restrained from acting as a Director under any order passed by the Securities and Exchange Board of India or any such authority and is eligible to be appointed as a Director in terms of Section 164 of the Act. Dr. Krishnan has also provided his consent for re-appointment as an Independent Director of the Company. He has also confirmed that he is not debarred from holding the office of Director by virtue of any SEBI Order or any such authority pursuant to circulars dated June 20, 2018, issued by the BSE Limited and the National Stock Exchange

of India Limited pertaining to the enforcement of SEBI Orders regarding the appointment of Directors by the listed companies. In the opinion of the Board, Dr. Krishnan is a person of integrity, possesses the relevant expertise/experience, and fulfills the conditions specified in the Act and the SEBI Listing Regulations for re-appointment as an Independent Director, and he is independent of the management. In terms of Regulation 25(8) of SEBI Listing Regulations, Dr. Krishnan has confirmed that he is not aware of any circumstance or situation that exists or may be reasonably anticipated that could impair or impact his ability to discharge his duties. Dr. Krishnan has also confirmed that he is in compliance with Rules 6(1) and 6(2) of the Companies (Appointment and Qualifications of Directors) Rules, 2014, with respect to the registration with the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs.

Considering his experience, the Board deems it desirable and in the interest of the Company to continue Dr. Krishnan on the Board and accordingly recommends the re-appointment of Dr. Krishnan as an Independent Director for a second term of 5 years, for approval by the Members as a Special Resolution.

Except for Dr. K. P. Krishnan and/or his relatives, no other Directors, Key Managerial Personnel, or their respective relatives are in any way concerned or interested, financially or otherwise, in the said resolution.

Disclosures, as required under Regulation 36 of the SEBI Listing Regulations and Secretarial Standard - 2 on General Meetings issued by the Institute of Company Secretaries of India, are annexed as **Annexure-A** to this Notice.

The terms and conditions of appointment of the Independent Directors are uploaded on the website of the Company <https://www.tataconsumer.com/corporate-governance/compliances-and-filings> and are also available for inspection.

Item No. 6

As per the provisions of Section 148(3) of the Companies Act, 2013 (**'Act'**) read with the Companies (Cost Records and Audit) Rules, 2014 (**'the Rules'**), as amended from time to time, the Company is required to have an audit conducted of its cost records by a cost accountant in practice for

products covered under the Rules. The Board, based on the recommendation of the Audit Committee, has approved the appointment of M/s. Shome & Banerjee, Cost Accountants, (Firm Registration Number 000001), as the Cost Auditors to conduct the audit of the cost records of the Company for the FY 2026-27, at a remuneration of Rs. 6,00,000 (Rupees Six Lakhs only) plus applicable taxes and reimbursement of out-of-pocket expenses on actuals.

In accordance with Section 148(3) of the Act, read with the Rules, the remuneration payable to the Cost Auditors, as recommended by the Audit Committee and approved by the Board of Directors, is required to be ratified by the Members of the Company. Accordingly, the approval of the Members is sought for passing an Ordinary Resolution for ratification of the remuneration payable to the Cost Auditors for FY 2026-27. The Board commends ratification of remuneration of Cost Auditors, as set out in Item No. 6 of the Notice for approval by the Members as an Ordinary Resolution.

None of the Directors, Key Managerial Personnel, or their respective relatives are, in any way, concerned or interested, financially or otherwise, in the said resolution.

By Order of the Board of Directors

Delnaz Dara Harda

Company Secretary

Membership No.: ACS 73704

Date: May 08, 2026

Place: Mumbai

Registered Office:

Tata Centre, 1st Floor,

43, Jawaharlal Nehru Road,

Kolkata – 700 071.

CIN - L15491WB1962PLC031425

E-mail id: investor.relations@tataconsumer.com

Website address: www.tataconsumer.com

ANNEXURE A

Details of Directors seeking Re-appointment at the 63rd Annual General Meeting

[Pursuant to Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2)]

Name of Director	Ajit Krishnakumar	Dr. K. P. Krishnan
DIN	08002754	01099097
Designation & Category of the Director	Executive Director & Chief Operating Officer	Non-Executive, Independent Director
Age	49 years	66 years
Qualification	Mr. Ajit Krishnakumar is MBA from the University of Michigan, Ann Arbor and a BBA from the University of Hartford, Connecticut.	Dr. K. P. Krishnan is a graduate in Economics from St. Stephens College and Law at the Campus Law Centre, University of Delhi and joined the Karnataka cadre of the IAS in 1983. In 2002, he obtained his Ph.D. in Economics from IIM, Bangalore.
Profile, Experience and Expertise in specific functional areas	<p>Mr. Ajit Krishnakumar is Executive Director & Chief Operating Officer of the Company, which he joined in 2020. He was subsequently appointed to the Board of Directors of the Company in 2023.</p> <p>Mr. Krishnakumar joined the Tata Group in 2013 where he worked in the Group Chairman's Office with strategy, corporate finance and M&A responsibilities for the consumer and other business verticals. He had served as Tata Group nominee on the Boards of select affiliates as well as on various strategy, investment and similar committees.</p> <p>In 2019, he led the Group's effort to consolidate its multiple consumer packaged goods businesses into a single platform, now labelled Tata Consumer Products.</p> <p>At Tata Consumer Products, he oversees Business Integration & Transformation, Integrated India Operations (includes planning, procurement, manufacturing, logistics and quality) as well as the B2B Businesses, among other corporate responsibilities.</p>	<p>Dr. K.P. Krishnan served in the Indian Administrative Service (IAS) for 37 years and superannuated on 31 December 2019. During his IAS career, he held several senior positions in the Government of Karnataka, the Government of India, and at the World Bank. In Karnataka, he served in key departments dealing with agriculture, cooperatives and marketing, urban development and infrastructure, commercial taxes, and finance, in addition to field positions such as District Collector, Mangalore. His key roles in the Government of India included serving as Secretary, Ministry of Skill Development and Entrepreneurship from 1 February 2017 to 31 December 2019; Special/Additional Secretary, Department of Land Resources, Ministry of Rural Development during 2014–2017; Additional Secretary, Department of Economic Affairs, Ministry of Finance during 2013–2014; Secretary to the Prime Minister's Economic Advisory Council during 2010–2012; and Joint Secretary, Department of Economic Affairs, Ministry of Finance during 2005–2010. In these roles, he also served on the boards of corporations, banks, and statutory regulatory authorities.</p>

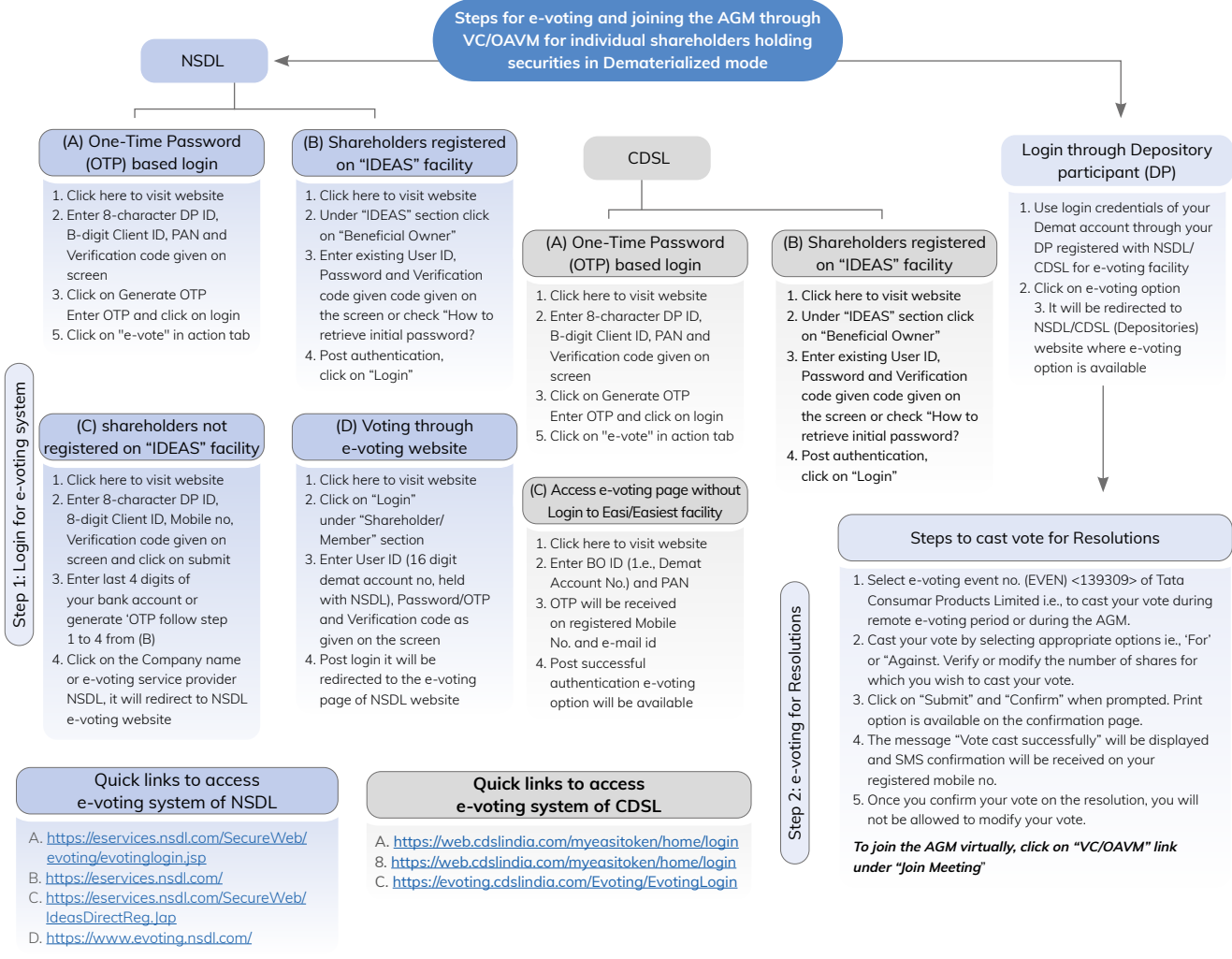
Name of Director	Ajit Krishnakumar	Dr. K. P. Krishnan
	<p>Before he joined the Tata Group, Mr. Krishnakumar was an investment banker and advisor with ~15 years of experience supporting large, medium and small companies think through and execute their strategic, financial and M&A choices. He has worked across a variety of industries, including consumer, education, transportation, media and telecom, and in several countries, including India, UK, the USA and Japan, working with Bank of America Merrill Lynch and Rothschild, among others.</p> <p>He holds an MBA from the University of Michigan, Ann Arbor and a BBA from the University of Hartford, Connecticut.</p>	<p>Parallel to his government career, Dr. Krishnan has had a distinguished academic and research profile. He has served as visiting faculty at IIM Bangalore, the Indian School of Business (ISB), and Ashoka University, and held the prestigious Bok Visiting Professorship of Regulation at the University of Pennsylvania Law School during 2012–13. From 7 August 2020 to 31 December 2021, he served as the IEPF Chair Professor of Economics at the National Council of Applied Economic Research (NCAER), New Delhi. Subsequently, from February 2022 to February 2024, he served as Honorary Research Professor at the Centre for Policy Research (CPR), New Delhi, and presently is a Distinguished Fellow at the Isaac Centre for Public Policy, Ashoka University.</p> <p>At present, Dr. Krishnan is an Independent Director or advisory board member of several for-profit and not-for-profit organisations, Dr.Reddy's Laboratories Limited, Shriram Capital Private Limited, ASREC India Limited, Helios Trustee Private Limited, CUPDF, IIHS, the Razorpay Advisory Board, and the Sanmar Group Corporate Board, among others. He holds an academic background in Economics from St. Stephen's College and Law from the Campus Law Centre, University of Delhi. He joined IIM Bangalore in 1999 and was awarded the Fellow Programme in Management (FPM/Ph.D.) in Economics at the 2003 graduation ceremony.</p>
Terms and conditions of re-appointment	Mr. Ajit Krishnakumar has been appointed as Executive Director & Chief Operation Officer for a period of 5 years i.e. from November 1, 2023 upto October 31, 2028 and is liable to retire by rotation.	Re-appointment as an Independent Director for a second consecutive term commencing from October 22, 2026 upto October 21, 2031, not liable to retire by rotation.
Details of remuneration sought to be paid	Mr. Ajit Krishnakumar will be entitled to remuneration, benefits, and perquisites as per the Company's policy applicable to senior management, as may be revised from time to time by the Board/Nomination & Remuneration Committee in accordance with applicable laws.	Eligible for sitting fees and commission, as approved by the Board.
Date of first appointment on the Board	November 1, 2023	October 22, 2021
Shareholding in the Company	NIL	NIL
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	Not related to any Director/ Key Managerial Personnel of the Company	Not related to any Director/ Key Managerial Personnel of the Company

Name of Director	Ajit Krishnakumar	Dr. K. P. Krishnan
Number of Meetings of the Board attended during FY 2025-26	6 out of 6	6 out of 6
Name of listed entities from which he has resigned in the past three years	None	None
Other Directorships (All Companies except Foreign Companies to be mentioned)	<ol style="list-style-type: none"> 1. Tata Coffee Limited 2. Smart Building Development & Estate Management Private limited 	<ol style="list-style-type: none"> 1. Dr. Reddy's Laboratories Limited 2. Shriram Capital Private Limited 3. Helios Trustee Private Limited 4. ARSEC India Limited 5. CEPT Urban Planning and Design Foundation 6. Indian Institute For Human Settlements
Membership / Chairmanship of all Committees of other Boards	None	<p>Audit Committee:</p> <ol style="list-style-type: none"> 1. Dr. Reddy's Laboratories Limited (Member) 2. Shriram Capital Private Limited (Member) 3. Helios Trust Private Limited (Member) 4. Indian Institute For Human Settlements (Member) <p>Corporate Social Responsibility Committee:</p> <ol style="list-style-type: none"> 1. Dr. Reddy's Laboratories Limited (Chairman) 2. ARSEC India Limited (Chairman) <p>Nomination & Remuneration Committee:</p> <ol style="list-style-type: none"> 1. Dr. Reddy's Laboratories Limited (Member) 2. Shriram Capital Private Limited (Chairman) 3. ARSEC India Limited (Member) <p>Risk Management Committee:</p> <ol style="list-style-type: none"> 1. Helios Trust Private Limited (Member) <p>Valuation Committee:</p> <ol style="list-style-type: none"> 1. ARSEC India Limited (Chairman) <p>Executive Committee:</p> <ol style="list-style-type: none"> 1. Indian Institute For Human Settlements (Member)

For details relating to remuneration for FY2025-26 please refer to the corporate governance report which is a part of this Integrated Annual Report.

ANNEXURE B

Steps for e-voting and joining the AGM through VC/OAVM for individual shareholders holding securities in Dematerialized mode



Step 1: Login for e-voting system

Step 2: e-voting for Resolutions

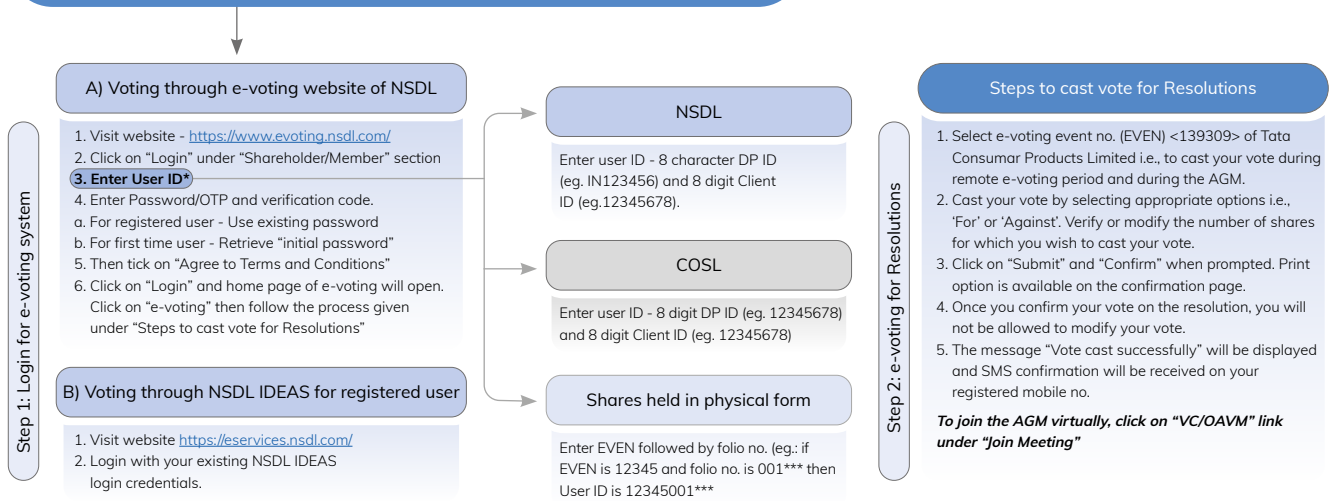
NSDL Mobile App is available on



Download NSDL Mobile App "NSDL Speede" by scanning QR Code



Steps for e-voting and joining the AGM through VC/OAVM for other than Individual Shareholders and Shareholders holding securities in physical mode



General guidelines for Shareholders

1. Do not share your password with anyone. Keep it confidential.
2. Login to e-voting website will be disabled upon five unsuccessful attempts if incorrect password entered.
3. In such an event, reset the password by following option 2 under **'How to retrieve initial password?'**
4. To retrieve User ID/Password for e-voting serid request to evoting@nsdl.com by providing demat account no./Folio no., client master or copy of Consolidated Account statement, self-attested scanned copy of PAN card and Aadhaar Card.
5. For queries relating to e-voting:
 - Refer Frequently Asked Questions ("FAQs") on NSDL website or,
 - Refer e-voting user manual available on <https://www.evoting.nsdl.com> or,
 - Call on +91 22 48867000 or send the request to Ms. Pallavi Mhatre, Assistant Vice President, NSDL, BKC-T301, 3rd Floor, Naman Chambers, G Block, Plot No-C-32, Bandra Kurla Complex, Bandra East, Mumbai-400051

How to retrieve 'initial password'? (for Individual Shareholders, other than Individual Shareholders and for shares held in physical form)

- Option 1**-Email ID registered with DP or Company-
- (i) Search for the e-mail in your mail box from NSDL (evoting@nsdl.com)
 - (ii) Open the .pdf file which contains your 'User ID' and your 'initial password'.
- (Password of pdf file
 (a) for NSDL account-8 digit client ID
 (b) for CDSL account-last 8 digits of client ID
 (c) shares held in physical mode - Folio no.)
- Option 2**-Email ID not registered with DP/Company or unable to retrieve initial password-
- (i) Visit link <https://www.evoting.nsdl.com/>
 - (ii) Click on "Login" under "Shareholder/Membersection"
 - (iii) Click on "Forgot User details/Password?" (for shares held in Demat account) or "Physical User Reset Password?" (for shares held in physical form)
- Option 3**-If you are still unable to reset the password by aforesaid two options then send email to evoting@nsdl.com providing details of Demat account no./folio number, PAN, Name and registered email ID)

Instructions for members for attending the AGM through VC/OAVM

1. Members may attend the AGM through VC/OAVM or view the live webcast of AGM at <https://www.evoting.nsdl.com> following the **Step 1 - Login for e-voting system'** as mentioned above.
2. After successful login, click on VC/OAVM link placed under **"Join Meeting"** against the Company name Tata Consumer Products Limited.
3. Facility of joining the AGM through VC/OAVM shall open 30 minutes before the time scheduled for the AGM.
4. For assistance before or during the meeting - contact NSDL on evoting@nsdl.com or +91 22 48867000 or connect with Ms. Pallavi Mhatre, Assistant Vice President, NSDL at evoting@nsdl.com

Shares held in NSDL

- evoting@nsdl.com
- +91 22 48867000

Shares held in CDSL

- helpdesk.evoting@cdslindia.com
- +1800 21 09911

Helpdesk

Information at a glance

Sr. No.	Particulars	Details
1	Date and time of AGM	Wednesday, June 10, 2026 at 10:30 a.m. (IST)
2	Mode of Conduct	Video Conferencing ('VC')/ Other Audio-Visual Means ('OAVM')
3	Link for Participating in the meeting through VC/OAVM	www.evoting.nsdl.com (Please refer e-Voting procedure in Note No. 22 of the Notice)
4	Contact details of NSDL for assistance before or during the AGM	E-mail: evoting@nsdl.com Contact No: 022 4886 7000 Members can connect with: Ms. Pallavi Mhatre (Assistant Vice President-NSDL) at evoting@nsdl.com .
5	Record date for Final Dividend	Monday, May 25, 2026
6	Dividend payment date	On or after Monday, June 15, 2026
7	Cut-off date for e-Voting	Wednesday, June 3, 2026
8	e-Voting start date and time	Saturday, June 6, 2026 from 9:00 a.m. (IST)
9	e-Voting end date and time	Tuesday, June 9, 2026 in 5:00 p.m. (IST)
10	e-Voting event number (EVEN)	139309
11	Chart along with detailed procedure for e-voting and joining virtual AGM	Refer to Annexure-B
12	Date and Link to register e-mail address to receive notice	Date: Friday, June 5, 2026 Link: https://web.in.mpms.mufg.com/EmailReg/Email_Register.html
13	E-mail address and Link to submit the form for TDS exemption	Date: Monday, May 25, 2026, upto 7:00 p.m. (IST) Resident Individuals : E-mail ID: Csg3exemptforms2627@in.mpms.mufg.com Link: https://web.in.mpms.mufg.com/formsreg/submission-of-Form-121-41.html Non Resident : E-mail ID: Dividend2026@tataconumer.com (All TDS Forms to be submitted by Monday, May 25, 2026, upto 7:00 p.m. (IST). Please refer to Note No. 10 for additional details on TDS Deduction.)
14	Registration for Speaker Shareholder	Send e-mail to AGM2026@tataconsumer.com from Wednesday, June 3, 2026 (9:00 a.m. IST) to Friday, June 5, 2026 (5:00 p.m. IST). <i>(Please mention registered e-mail address, Name of shareholder, DP ID and Client ID/Folio No., PAN, Mobile No. in the e-mail sent for registration)</i>
15	Name, address and contact details of Registrar and Transfer Agent (RTA)	MUFG Intime India Private Limited C-101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai- 400083. Tel No: +91 81081 18484 Link to register queries- https://web.in.mpms.mufg.com/helpdesk/Service_Request.html email : investor.helpdesk@in.mpms.mufg.com Website: https://in.mpms.mufg.com
16	Live webcast of AGM	www.evoting.nsdl.com .
17	Investor Relations FAQ's	https://www.tataconsumer.com/investors/shareholder-information/faq