Dated: November 16, 2026

To,
National Stock Exchange of India Limited
Listing Compliance Department
'Exchange Plaza', C-1, Block G,
Bandra kurla Complex,
Bandra (E) Mumbai 400051

SYMBOL: SONAMAC

Subject: Investor Presentation for H1 FY2027

Dear Sir/Ma'am

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find enclosed herewith the Investor Presentation on the financial and operational performance of the Company for the half year ended on 30th September, 2026.

This is for your information and record.

Thanking You,

For Sona Machinery Limited

Jyoti Sachdeva
Digitally signed by Jyoti Sachdeva
Date: 2026.11.16 12:42:21 +05'30'

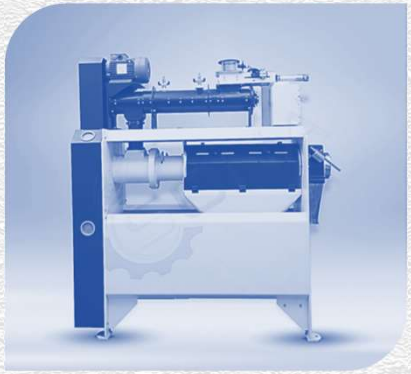
Jyoti Sachdeva
Company Secretary

Encl: As above









MACHINERY LTD

H1 FY27 Investor Presentation
November 2026

From Machines to Intelligent Processing Solutions

Disclaimer

This communication may contain statements that are or may be deemed to be “forward-looking statements” under applicable laws and regulations. These statements relate to future events or future financial or operational performance and involve known and unknown risks, uncertainties, assumptions and other important factors that could cause the actual results, performance, or achievements of Sona Machinery Limited to differ materially from those expressed or implied in such forward-looking statements. Such statements are based on currently available information, expectations and projections about future events and trends, as well as management’s current views and assumptions.

A variety of factors could affect the Company’s operations and financial results, including, without limitation, changes in the domestic and global economic environment, shifts in industry conditions, evolving political and regulatory developments in India and abroad, modifications in taxation and fiscal policies, variations in interest and exchange rates, changes in real estate sector regulations, litigation outcomes and labor market dynamics. These uncertainties and other factors are beyond the control of the Company and can significantly influence actual outcomes.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this communication. Sona Machinery Limited expressly disclaims any obligation or undertaking to update or revise any forward-looking statements, whether due to new information, future events, or otherwise. The Company shall not be responsible in any way for any decisions or actions taken based on such statements.

Index



COMPANY Overview



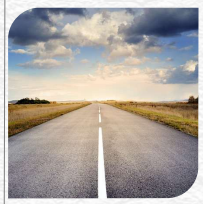
BUSINESS Overview



INDUSTRY Overview



FINANCIAL Highlights



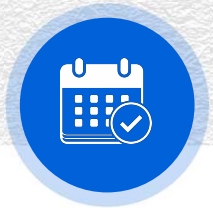
WAY Forward


COMPANY
OVERVIEW

About Us

Integrated & Technology-Led Solutions

Transitioning from machinery to integrated, automated agri-processing solutions across value chain



30+ YEARS of EXPERIENCE

Evolving from machinery manufacturer to integrated Agri-processing solutions provider catering to Rice Processing Mills, Grain-Based Distilleries & Services



350+ SKILLED PROFESSIONALS

Engineering-led team delivering customized, technology-enabled solutions



2 ADVANCED MANUFACTURING UNITS

Unit 1 - 52,000+ sq. ft. & Unit 2 – 90,000+ sq. ft. ISO-certified units in Ghaziabad, Uttar Pradesh with strong engineering capabilities



GLOBAL PRESENCE

Pan India & Exports to Countries – Nigeria, Bangladesh, Kenya, Nepal, etc.



10,000 + CUSTOMERS

Strong relationships across Agri-processing value chain



PAN INDIA NETWORK

Robust sales, service & support infrastructure

Journey So Far



2025–2026

STRENGTHENING FUTURE READINESS
Laid strong foundation for ethanol business and commissioning new ethanol plants for our niche customers

2023–2024

IPO & SCALE
IPO of 37.24 lakh shares subscribed ~254x
Listed on NSE SME on 13 March 2024
Only listed player in its segment fully automated colour sorting machine

2022–2023

EXPANSION
Land acquisition for new 90,000+ sq. ft. manufacturing facility in Ghaziabad, Uttar Pradesh
Mrs. Shweta Baisla joined as Director
Expanded to PAN-India presence and began exports (Nigeria, Nepal, South Africa, etc.)
Received key recognitions: Top 10 Industrial Service Provider 2022 & Prestigious Brands Asia 2022 Entered ethanol distillery business segment

2021–2022

MARKET ESTABLISHMENT
Commenced operations as company
Achieved ₹6 Cr+ revenue in first full year Introduced after-sales services

2019–2020

CORPORATE TRANSITION
Incorporated as *Sona Machinery Private Limited* (Feb 2019)
Business assets transferred from proprietorship

2012–2018

GROWTH PHASE
business began to experience significant growth, paving way for future expansion

2010–2012

OPERATIONAL FOUNDATION
Expanded into diversified, precision-driven Agri-processing with improved quality standards

1995 - 2008

CORE BUSINESS DEVELOPMENT
Built a strong rice milling base with engineering excellence and trusted relationships

Key Strengths

CUSTOMER-CENTRIC DESIGN & EASE OF MAINTENANCE

- Equipment designed Designed for operational efficiency with minimal downtime, enabling easy maintenance and quick spare part replacement

SUPERIOR MATERIAL SELECTION & FOOD SAFETY COMPLIANCE

- Compliant with stringent food safety standards, utilizing cast components for durability and vibration control, with optimized material selection for strength and performance

STRONG FOCUS ON RESEARCH & DEVELOPMENT

- Backed by a dedicated engineering team driving continuous innovation, with a consistent pipeline of new product development

ADVANCED STRUCTURAL ENGINEERING

- STAAD Pro–based structural design ensuring safety and durability under seismic and dynamic loads, compliant with IS 800 and IS 2062 standards



ADVANCED DESIGN & ENGINEERING SOFTWARE CAPABILITIES

- Utilization of industry-leading design tools (Solid Edge 3D, AutoCAD) along with integrated product lifecycle management through Siemens Teamcenter PLM

ENGINEERING-LED DIVERSIFICATION

- Expansion into adjacent segments such as parboiling and flour milling, supported by strong in-house engineering, strengthening portfolio and growth potential

HIGH-QUALITY SURFACE PROTECTION & FINISHING

- High-quality painting and coating systems ensuring corrosion resistance and durability, compliant with defined standards for DFT, gloss, adhesion and finish consistency

CUSTOMIZATION & PROCESS OPTIMIZATION

- Data-driven process design and layout optimization, enabling delivery of tailored solutions aligned with customer-specific requirements

Management



Mr. NARENDRA KUMAR
Non- Executive Director

- 30+ years of experience in Agro-processing and rice milling industry
- Entrepreneur and industry pioneer in customized milling solutions
- Founded and scaled Sona Machinery into globally recognized manufacturing player



Mr. VASU NAREN
Chairman & Managing Director

- 10+ years of experience in the engineering and EPC industry
- Specialization in Agro-machinery and grain-based distillery EPC solutions
- Leads business transformation, strategic expansion and turnkey project execution



Mrs. SHWETA BAISLA
Whole Time Director

- Business planning, strategic decision-making and key management initiatives
- Contributes towards operational coordination, implementation and organizational development
- Supports marketing research, digital marketing and effective execution of objectives in line with management's vision

Leadership Team



Mr. SANJIV KUMAR
Chief Financial Officer

- 25+ years of experience across manufacturing and EPC sectors
- **CA**, B.Com (Hons), Delhi University
- Leads financial strategy, governance, compliance and drives operational efficiency



Mr. NITIN SAXENA
Head (Overseas Marketing)

- 25–30 years of experience in manufacturing and industrial sectors with strong operations and business leadership
- Mechanical Engineer; PG programs from IMT Ghaziabad and IIM Ahmedabad
- Leads global market expansion, international business strategy and drives operational and revenue growth



Mr. NAVEEN KHARE
Vice President (Sales, Rice Division)

- 25+ years of experience in industrial sales, electrical and automation sectors
- B.E. from M.S. Bidve Engineering College, Latur
- Drives sales growth, market expansion and customer relationships in rice milling and plant automation segment



MR. RAJEEV SACHDEVA
Executive Vice President – (BSS Division)

- 35+ years of experience in capital machinery sales.
- Agricultural Engineer with a Post Graduate Diploma in Management.
- Leads Bioenergy & Storage Solutions (BSS) Division, driving its successful operations through extensive industry expertise and leadership


BUSINESS
OVERVIEW

Rice Processing Mills

Select OEM providing complete turnkey solutions for modern rice mills

OFFERINGS

- Paddy cleaning, de-stoning, husking, polishing & grading machinery
- Customized plant design & engineering
- Automation & process optimization solutions

BUSINESS MODEL

- Equipment sales (core revenue driver)
- Turnkey project execution (design → supply → installation)
- Upgradation & modernization of existing mills

VALUE PROPOSITION

- Enhancing yield, reducing wastage & improving output quality through technology-led processing

CUSTOMIZED END-TO-END RICE MILL PLANT SOLUTIONS ACCORDING TO



Type of Rice

- Steam Rice
- Raw Rice
- Par Boiled Rice

Quality of Rice

- Basmati Long
- Non-Basmati
- IR
- Swarna

As per standards

- Export Quality
- Government Work
- Local Supply
- Repackaging

+30%

H1 FY27 sales YoY

Grain-Based Distilleries

Market leader in grain milling solutions for ethanol distilleries

OFFERINGS

- EPC solutions for **unloading & milling sections**
- End-to-end grain processing: **unloading → cleaning → milling → pre-mash**
- Grain pre-cleaners, destoners & material handling systems
- Pre-fabricated flour silos & integrated infrastructure

BUSINESS MODEL

- Process engineering
- Machinery supply & installation
- Supply of PEB
- Grain Storage Silos
- Pre-fabricated flour silos
- Complete electronic erection & commissioning

LONG-TERM INDUSTRY OPPORTUNITY

- E100 recognition for certified flex-fuel vehicles.
- Potential investments in alternative and hybrid ethanol capacities.
- Opportunities arising from grain-based ethanol processing.

VALUE PROPOSITION

Enabling efficient ethanol production through integrated, high-capacity and technology-driven grain processing solutions aligned with india's e20 blending roadmap

Services

Lifecycle Support & Value-Added Services



OFFERINGS

- Installation & commissioning
- Annual Maintenance Contracts (AMC)
- Spare parts & consumables
- Plant optimization & retrofitting



BUSINESS MODEL

- Process Engineering
- Machinery supply & installation
- Supply of PEB
- Grain Storage Silos
- Pre-fabricated flour silos
- Complete electronic erection & commissioning



DELIVERY NETWORK

- Pan-India service infrastructure
- Quick response & on-ground support



STRATEGIC IMPORTANCE

- Enhances customer stickiness
- Drives repeat business & cross-selling
- Improves operating margins



VALUE PROPOSITION

Ensuring operational efficiency, minimal downtime & long-term performance for clients

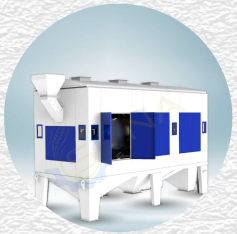
Product Portfolio (1/2)

CUSTOMIZED END-TO-END RICE MILL PLANT SOLUTIONS ACCORDING TO

Cleaning machines



Grains Pre Cleaner Machine



Rotary Drum Cleaner



Vibro Classifiers



Stone Separator



Rice Stone Separator



Rice Blending Machines

Milling machines



Paddy Husker



Rice Whitener (Pro series)



Paddy Separator



Silky polisher



Husk Fan



Colour Sortex

Product Portfolio (2/2)

Grading Machines



Rice Thick/Thin Grader



Multi Grader



Length Grader

Aspiration Machines



Cyclone



Centrifugal Blower

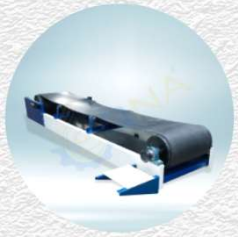


Hammer Mills

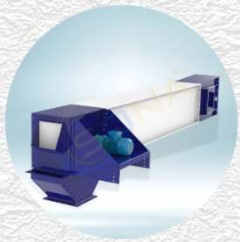
Material Handling



Bucket Elevator



Belt Conveyor



Chain Conveyor



Screw Conveyor



Flour Shifter

Manufacturing Facilities

Integrated, scalable manufacturing setup supporting turnkey execution and global growth

Integrated Manufacturing Facility

Location
Ghaziabad, Uttar Pradesh

Facility Snapshot

- Area: ~**52,000+ sq. ft.**
- Workforce: **350+ employees**
- **ISO 9001:2015 Certified**

Core Capabilities

- Advanced Fabrication & assembly units
- In-house **quality control systems**

Manufacturing of

- Grain processing machinery
- Rice mill equipment
- Sorting & handling systems
- Distillery machinery



Capacity Expansion

Expanded manufacturing capacity to support scalable growth, improved execution and rising global demand



NEW MANUFACTURING UNIT

90,000+ sq. ft

Sustainable & Future Ready
Energy efficient design aligned with out commitment to sustainability

New Products: Hammer Mills, Pulveriser, Paddy Driers, etc

STRATEGIC OBJECTIVES

Capacity Expansion

- Increase production to meet rising demand
- Support larger turnkey projects

Execution Efficiency

- Reduce delivery timelines
- Improve order fulfillment capability

Growth Enablement

- Support export demand
- Scale ethanol & agri-processing business

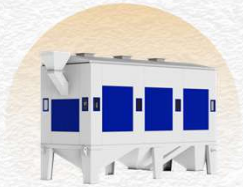
Process Flow

Solutions for every step of the process

Full range of rice mill products to produce high quality rice - pre-cleaners to color sorters. Products manufactured completely in-house



Parboiling drying



Cleaning impurities



Shelling/dehusking



Polishing/ whitening



Grading



Color sorting



Marque clients

Rice & Grains Solutions



Grain Based Distillery Solution




INDUSTRY
OVERVIEW

Grain Processing Ecosystem: Market Overview & Outlook

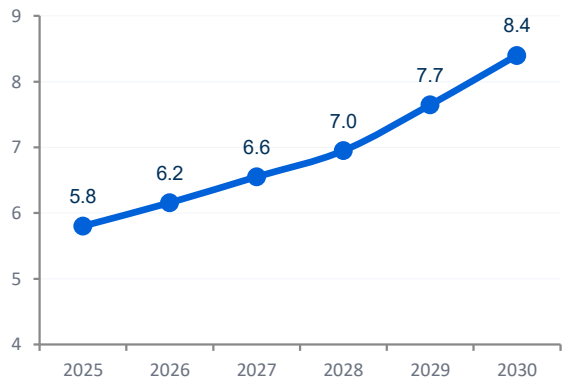
STABLE + TECH-DRIVEN GROWTH | Global grain processing market sustained by population growth and rising demand for processed, fortified foods — increasingly automated and tech-led.

USD 5.8 Bn
2025
Market Size & Growth

USD 8.4 Bn
2030 Proj.
Projected Market Size

5 – 7%
CAGR
Stable, tech-led expansion

MARKET TRAJECTORY (USD Bn)



GROWTH DRIVERS

- **Population Growth:** Rising global population → higher food demand
- **Processed & Fortified Foods:** Increasing demand across emerging markets
- **Automation & Smart Processing:** Shift toward AI/IoT-enabled milling
- **Sustainable Milling:** Growth in efficient, low-loss practices

KEY INDUSTRY TRENDS

- **AI & Optical Sorting:** Blockchain traceability adoption
- **Automation in Plants:** Reducing manual processing labour
- **Food Safety & Compliance:** Stricter regulatory frameworks
- **Regional Processing Hubs:** Expansion across producing regions

Sources: Grain Processing Equipment Market Size & Share Analysis - Growth Trends and Forecast (2025 - 2030)

Rice Market Overview

ROBUST MARKET EXPANSION

Valued at USD 350.10 Bn in 2025, projected to surge to USD 505.32 Bn by 2031 — a near 45% expansion in six years.

CRITICAL GLOBAL STAPLE

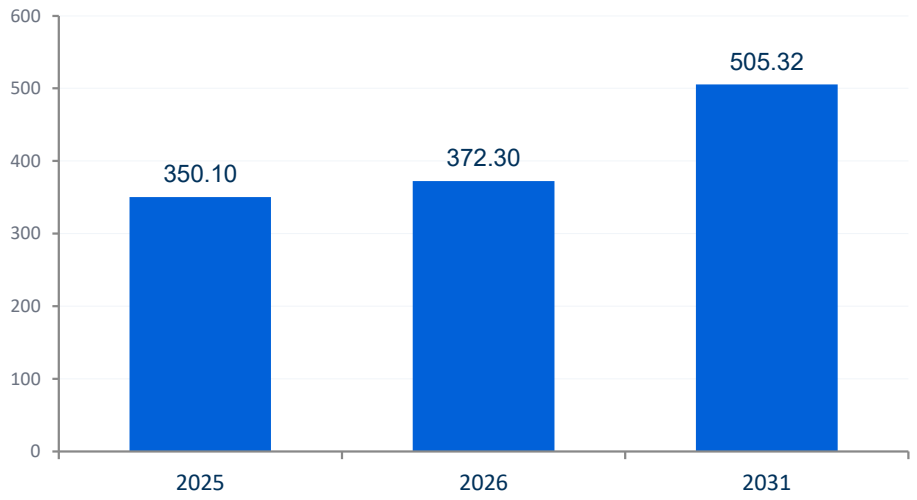
Primary food source for over 50% of global population, ensuring consistent base demand resilience.

ASIA-PACIFIC DOMINANCE

Region commands nearly 90% of global production and consumption, driven by China and India.

MARKET SIZE PROJECTION (USD Bn)

CAGR 6.30%



GLOBAL GROWTH RATE BY REGION (2026-2031)



Source: Mordor Intelligence

Sources: Rice Market Size, Growth Drivers | Industry Trends Report

India Ethanol: Policy, Blending and Demand

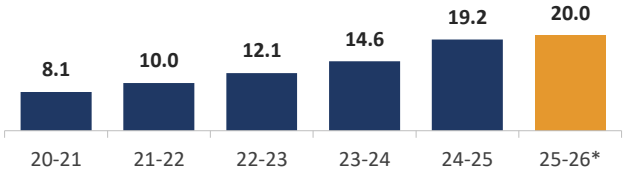
E20 REACHED, E22–E30 STANDARDS NOTIFIED, NO HIGHER BLENDING MANDATE YET

Average blending hit 20.0% in ESY 2025-26. BIS notified E22–E30 fuel standards (specifications only); no higher blending target or rollout timeline is confirmed.

20.0%

ESY 2025-26*

Avg ethanol blending in petrol



13.95%

USD 3.43Bn → 11.78Bn

Projected CAGR, 2026–34E*

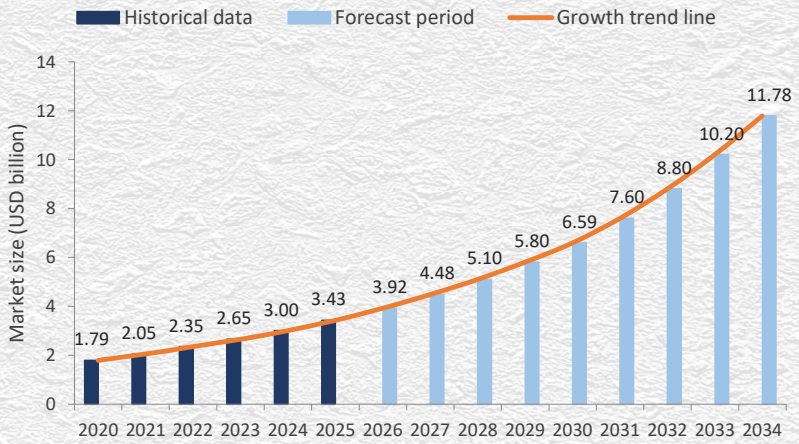
Confirmed drivers

- **E20 Blending Programme:** Nationwide E20 adoption provides a structural demand base for ethanol.
- **Crude Import Substitution:** Reduces oil import dependence and strengthens energy security.
- **Feedstock Diversification:** Maize and rice support supply diversification.
- **Decarbonisation:** Supports India's emissions-reduction goals.

Potential long-term

- **Flex Fuel Engines:** E85 enables higher blends in compatible vehicles.
- **Hybrid Vehicles:** Potential to combine ethanol engines with electric powertrains.
- **SAF:** Emerging opportunity for ethanol-based fuel pathways.
- **Higher Blends (E22–E30):** Notified standards; adoption depends on future policy and vehicle compatibility.

Market size (USD Bn), 2020–2034E*



Sources: PPAC – Ethanol Blending Data; BIS – Indian Standards; IMARC Group – India Ethanol Market Forecast (2026–2034). ESY 2025-26 = Nov 2025 to Jun 2026.

FINANCIAL HIGHLIGHTS

Management Comment



Mr. Vasu Naren
Chairman &
Managing Director

"Our rice segment delivered a relatively encouraging performance during H1 FY27, with sales to rice-sector customers growing approximately 30% over the corresponding period last year. We also continue to explore opportunities in the Compressed Biogas (CBG) sector as part of our diversification strategy. The Government's GOBARdhan policy, supported by an outlay of ₹23,731 crore, is expected to create a favourable ecosystem for the sector and may open up new business opportunities for the Company.

During the first half of FY27, our overall performance was impacted by subdued activity in the ethanol segment, primarily due to policy uncertainties and lack of clarity regarding the industry's future capacity expansion roadmap. Several proposed projects were put on hold as customers adopted a cautious approach, resulting in an approximately 66% decline in sales to distilleries compared to the corresponding period last year.

Despite these near-term challenges, we remain positive about the long-term prospects of the ethanol sector. Recent regulatory developments, including the recognition of E100 as a fuel for certified flex-fuel vehicles and restrictions on sugarcane-based ethanol, could encourage investments in alternative and hybrid ethanol capacities, creating opportunities for manufacturers of grain-based ethanol processing machinery.

However, overall sales in the rice segment also remained below expectations as some of our key customers deferred their investment decisions. Lower business volumes impacted capacity utilisation and the absorption of fixed overheads, resulting in an EBITDA-level loss during the period. This was further impacted by an increase in raw material prices amid the prevailing geopolitical environment.

To address these challenges, we have undertaken several cost rationalisation initiatives, resulting in a reduction of approximately 30% in fixed expenses compared to H1 FY26. We are also planning further manpower rationalisation to align our organisational structure and operating costs with prevailing business volumes. The full financial impact of these measures is expected to be visible from Q4 FY27.

Considering the prevailing market conditions and the expected pace of recovery in the ethanol and rice segments, we have revised our FY27 sales target to ₹90 crore. Our focus remains on improving operational efficiency, strengthening cost controls and rationalising our cost structure, with the objective of achieving annual operating break-even during FY27. While near-term challenges persist, we remain cautiously optimistic about the business outlook and committed to building a more efficient and diversified business."

Key Achievements — FY26

1 DIVERSIFICATION

Electrical Automation Solutions

Entered the electrical automation segment — now ~20% of ethanol project order value. Backward integration to reduce costs and improve execution efficiencies

Parboiling & Drying Machines

Introduced parboiling and drying machines to offer comprehensive end-to-end solutions for the rice processing industry

2 UPCOMING INITIATIVES

Expand Rice Mill Product Range

Expanding from current capacity of 10 TPH to complete solutions for 16 TPH rice mills

Multi-Grain & Commodity Processing

Diversifying into coffee, barley, cumin seeds, fenugreek seeds, coriander and other agri-commodities

3 STRENGTHENING TEAMS

Restructured the organisation into specialised vertical teams for different business functions.

- Driving business growth
- Enhancing market penetration
- Strengthening operational controls
- Strategic planning & execution
- Robust corporate governance
- Strengthening investor relations

Building a Strong Foundation Today for Sustainable Growth Tomorrow

H1 FY27 Profit & Loss Statement

Particulars (Rs. Crs)	H1 FY27	H1 FY26	H2 FY26
Revenue from Operations	**31.50**	**43.41**	**41.11**
Cost of Materials Consumed	19.54	23.12	23.04
Purchase of Stock-in-Trade	1.03	2.86	1.60
Changes in Inventories	0.10	(0.86)	0.40
Gross Profit	**10.82**	**18.29**	**16.07**
Gross Profit %	**34.36%**	**42.14%**	**39.11%**
Employee Benefits Expenses	8.49	7.77	8.97
Other Expenses	5.67	9.23	11.86
EBITDA	**(3.34)**	**1.29**	**(4.75)**
EBITDA %	**(10.61%)**	**2.97%**	**(11.56%)**
Depreciation and Amortization Expenses	0.79	0.98	1.04
EBIT	**(4.13)**	**0.31**	**(5.80)**
EBIT %	**(13.12%)**	**0.73%**	**(14.10%)**
Finance Cost	0.34	0.06	0.22
Other Income	0.21	0.97	0.24
Exceptional items	0.00	0.00	0.00
PBT	**(4.26)**	**1.22**	**(5.78)**
Total Tax Expense	(1.07)	0.32	(1.41)
PAT	**(3.19)**	**0.90**	**(4.37)**
PAT %	**(10.12%)**	**2.08%**	**(10.62%)**
Basic EPS	(2.32)	0.66	(3.18)

FY26 Profit & Loss Statement

Particulars (Rs. Crs)	FY26	FY25
Revenue from Operations	**84.51**	**94.92**
Cost of Materials Consumed	46.16	53.91
Purchase of Stock-in-Trade	4.45	8.39
Changes in Inventories	(0.46)	(6.37)
Gross Profit	**34.37**	**38.99**
Gross Profit %	**40.66%**	**41.07%**
Employee Benefits Expenses	16.74	14.57
Other Expenses	21.09	18.15
EBITDA	**(3.46)**	**6.27**
EBITDA %	**(4.10%)**	**6.60%**
Depreciation and Amortization Expenses	2.02	1.82
EBIT	**(5.48)**	**4.45**
EBIT %	**(6.49%)**	**4.68%**
Finance Cost	0.28	0.21
Other Income	1.21	1.05
Exceptional items	0.00	0.00
PBT	**(4.55)**	**5.29**
Total Tax Expense	(1.09)	1.44
PAT	**(3.46)**	**3.85**
PAT %	**(4.10%)**	**4.06%**
Basic EPS	(2.52)	2.81

- Decline of 10.96% YoY in Revenue from Operations, led by deferral of rice industry orders worth approximately ₹20 crore originally scheduled for March 2026 and subdued industrial environment. This deferral in orders was mainly due to the Middle East conflict
- Loss in EBITDA mainly due to lower-margin ethanol project orders, cost overruns and longer execution cycles in new vertical, and operating loss from deferred rice orders

Balance Sheet as on 30th September 2026

Total Equity & Liabilities (Rs. Crs)	As on 30th Sept'26	As on 31st Mar'26	As on 31st Mar'25
Shareholders Funds	**62.65**	**65.83**	**69.3**
Share Capital	13.72	13.72	13.72
Reserves and Surplus	48.92	52.11	55.57
Non Current Liabilities	**0.93**	**0.95**	**1.37**
Long Term Borrowings	0.47	0.57	1.13
Deferred Tax Liability	0.00	0.00	0.00
Long Term Provisions	0.46	0.38	0.24
Current Liabilities	**26.51**	**22.31**	**24.73**
Short term Borrowings	5.18	6.97	1.29
Trade Payables			
i) Outstanding toward Micro and Small Enterprise	3.34	1.42	1.01
ii) Outstanding to Others	7.68	5.91	10.54
Other Current Liabilities	10.21	7.92	11.85
Short term Provisions	0.10	0.10	0.03
Total Equity & Liabilities	**90.08**	**89.09**	**95.39**

Total Assets (Rs. Crs)	As on 30th Sept'26	As on 31st Mar'26	As on 31st Mar'25
Non Current Assets	**44.62**	**41.02**	**32.66**
Property, plant & Equipment	30.63	29.13	29.04
Capital work-in-progress	10.56	9.98	2.18
Intangible Assets	0.09	0.11	0.21
Non Current Investments	0.00	0.00	0.00
Deferred Tax assets (Net)	2.78	1.71	0.65
Other Non-Current Assets	0.56	0.09	0.58
Current Assets	**45.46**	**48.07**	**62.73**
Inventories	23.14	23.25	22.69
Trade Receivables	8.79	9.31	13.84
Cash & Bank Balance	2.16	8.67	5.58
Short-term Loans and Advances	3.95	3.72	5.87
Other Current Assets	7.43	3.12	14.75
Total Assets	**90.08**	**89.09**	**95.39**


WAY
AHEAD

Way Ahead



"Transitioning from
MACHINERY MANUFACTURER TO TECHNOLOGY-DRIVEN, INTEGRATED AGRI-PROCESSING SOLUTIONS PROVIDER
with scalable global opportunities."

Business Expansion

- Scale up turnkey & EPC project execution
- Drive higher value realisation and margin expansion through integrated project execution
- Focus on high-value, large-scale projects

Ethanol Opportunity

- Strengthen presence in grain-based distillery segment
- Capitalise on long-term opportunities arising from ethanol blending initiatives
- Expand capabilities across grain handling & processing systems

Global Growth

- Deepen footprint in Africa, Southeast Asia & Middle East
- Strengthen distribution & partner network
- Drive repeat business from existing global clients

Technology & Automation

- Invest in AI-enabled sorting & automation solutions
- Enhance product efficiency and precision
- Focus on value-added, differentiated offerings

Recurring Revenue Streams

- Build after-sales service ecosystem
- Improve operational efficiency and optimise fixed cost structure.
- Scale up:
  - Spare parts
  - Maintenance contracts
  - Plant upgrades

ESG Initiatives



ENVIRONMENT

- Committed towards cleaner, greener and healthier environment
- Waste generated is regularly recycled and used
- Have Waste Management Company on board - in case of any leftovers for proper disposal of waste
- Green Category operations duly followed and complied with.
- ETP / STP installed to recycle water
- Increasing green cover around all plants



SOCIAL

- Contribute towards education of underprivileged children
- Facilitating treatment of needy people suffering from chronic diseases
- Contribution to Charitable society for religious / cultural development
- Contribute towards skill development among local population
- Recruitment of rural youth for manufacturing operations



GOVERNANCE

- ~25–30 years of industry experience in grain & rice processing machinery.
- SME-level governance maturity, rising receivables and limited ESG disclosures vs peers.



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