



**SKP BEARING  
INDUSTRIES  
LIMITED**

***INVESTOR PRESENTATION  
Q4 & FY26***



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# KEY HIGHLIGHTS

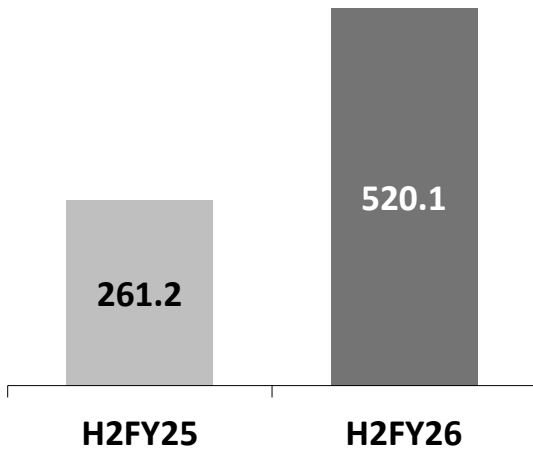


# Key Financial Highlights – H2FY26

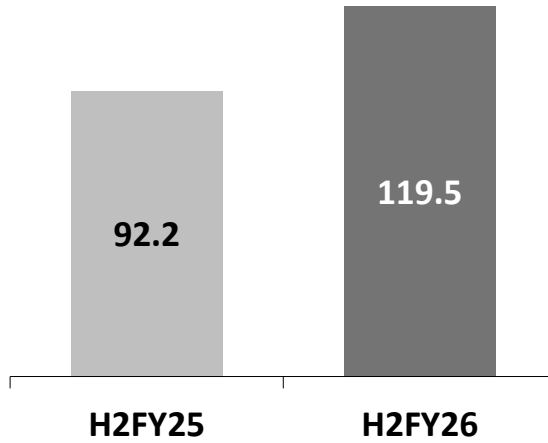


## Standalone

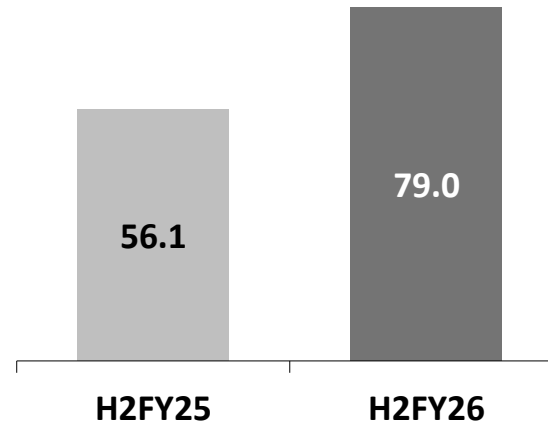
Revenue from Operations (INR Mn)



EBITDA (INR Mn)

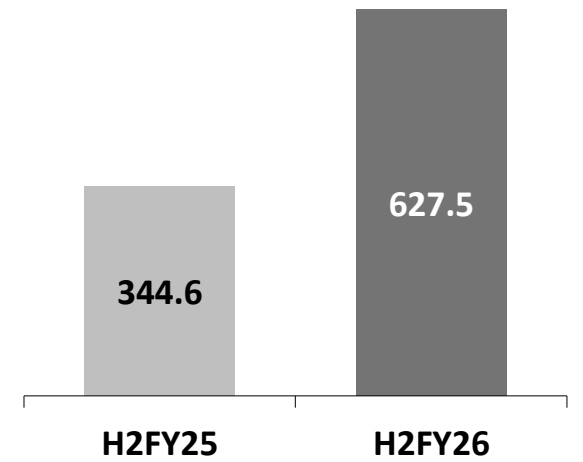


PAT (INR Mn)



## Consolidated

Revenue from Operations (INR Mn)

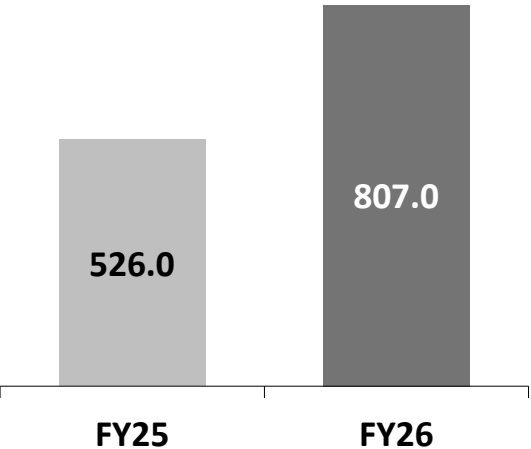


# Key Financial Highlights – FY26

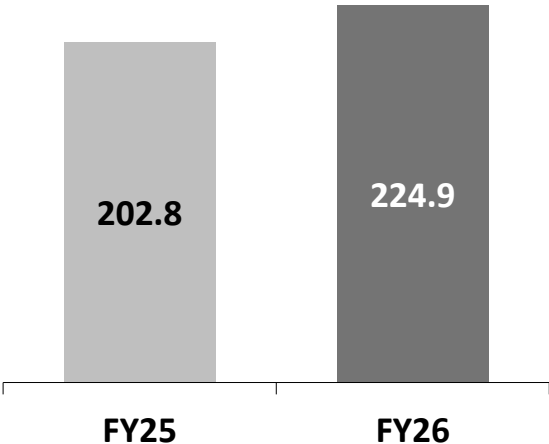


## Standalone

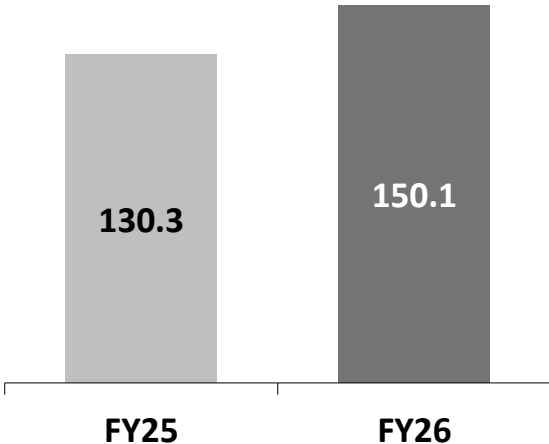
Revenue from Operations (INR Mn)



EBITDA (INR Mn)

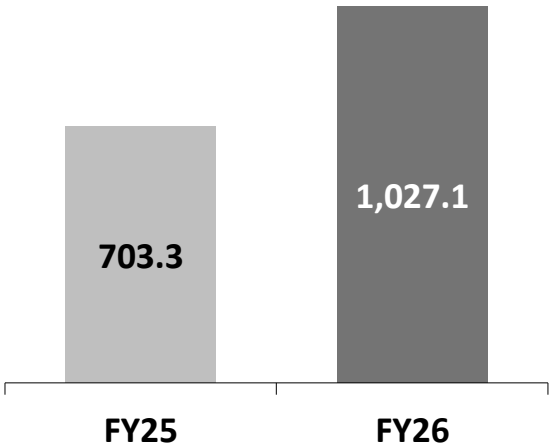


PAT (INR Mn)



## Consolidated

Revenue from Operations (INR Mn)



## PLANT 2 - ROLLER



### Current Production and Utilization:

Current output at approximately 110 tons per month, with utilization at around 90%; additional capacity freed following the relocation of ball production equipment to Plant 3.



### Expansion Initiatives:

Expansion initiatives undertaken over the past few years are nearing operational stabilization, supported by debottlenecking, automation and new machinery installations.



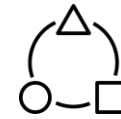
### Product Focus and Market Advantages:

Emphasis on high-quality import substitution, providing competitive edges against foreign suppliers while delivering attractive margins; supports new product lines for future growth.



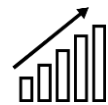
### Customer Composition:

Balanced portfolio across automotive, bearings, and emerging defense segments ensures stable demand, risk diversification, and sustained margin upside through premium rolling elements.



### Diversification Opportunities:

Actively developing aerospace supply capabilities, utilizing specialized materials and standards for enhanced portfolio diversification.



### Ramp-Up Expectations:

Anticipated to progress faster, leveraging existing efficiencies and customer validations.

## PLANT 3 - BALLS



### Modern Standalone Facility:

Commissioned in late 2023; commercial production started March 2025; fully dedicated to high-precision steel balls.



### Capacity and Investment:

~200 TPM (2,000 TPA) installed capacity; ₹18 Cr capex completed in FY25; Phase 2 expansion potential to 4,800 TPA with available space.



### Production and Strategic Focus:

Five functional lines + new import-substitution lines in pre-production/validation ; targeted at industrial brakes and select automotive segments.



### Market Opportunity And Edge:

~₹1,200 Cr addressable market; upgraded processes match/exceed Chinese standards in quality, delivery, and scale.



### Commercial Momentum:

Commercial approvals and pricing are secured, with initial dispatches underway, ramp-up expected as validation orders and customer forecasts come in.



### Certification Roadmap:

Achieved ISO Certification; IATF 16949 eligibility post-March 2026 (12 months of stable operations).

## INTEGRATION & PATH TO PROFITABILITY

- **Customer Ramp-Up and Commercial Progress:** Customer ramp-up is anticipated within 12 months, supported by ongoing major commercial discussions to drive sustained growth.
- **Product Focus and Synergies:** Emphasis on stainless steel products, which seamlessly aligns with our established ball and roller offerings in India, enhancing portfolio integration and operational efficiencies.
- **Strategic Roadmap:** Focused on scaling operations, developing niche High-value products, implementing robust management systems, and expanding the customer base.
- **Customer Engagement:** Initial customer caution due to historical supplier challenges has transitioned to renewed confidence, with former clients re-engaging and requests for quotations (RFQs) from accounts requiring extended reliability validation.
- **Key Wins:** A significant achievement is securing a key customer, with projected **revenue potential of approximately ₹100 crore by FY30**—a relationship previously unattainable from India over a decade. This enables dual-sourcing across customer's global facilities.
- **Current Priorities:** Current priorities center on operational stabilization and profitability, led by promoter management.
- **Export and Supply Chain Resilience:** Leveraging the French facility to access developed markets that prefer European-origin products, while our dual footprint ensures supply chain resilience—such as navigating potential tariffs on ASEAN imports through optimized routing

# INCOME STATEMENT- H2 & FY26 (STANDALONE)



Particulars (INR Mn)	H2FY26	H1FY26	H2FY25	YoY%	HoH%	FY26	FY25	YoY%
Revenue from Operations	520.1	286.9	261.2	99.2	81.3	807.0	526.0	53.4
Total Expenditure	400.7	181.4	169.0	137.1	120.8	582.1	323.2	80.1
<b>EBITDA</b>	<b>119.5</b>	<b>105.4</b>	<b>92.2</b>	<b>29.6</b>	<b>13.3</b>	<b>224.9</b>	<b>202.8</b>	10.9
<b>EBITDA Margin (%)</b>	<b>22.97%</b>	<b>36.75%</b>	<b>35.30%</b>			<b>27.87%</b>	<b>38.56%</b>	
Other Income	26.5	27.8	2.3	1060.6	-4.9	54.3	12.4	338.5
Depreciation	19.8	22.1	11.5	72.1	-10.3	41.9	21.7	93.1
<b>Profit Before Interest &amp; Tax</b>	<b>126.1</b>	<b>111.2</b>	<b>83.0</b>	<b>52.0</b>	<b>13.5</b>	<b>237.3</b>	<b>193.5</b>	22.6
Interest	15.8	15.7	8.2	91.2	0.5	31.4	19.6	60.7
<b>Profit Before Tax</b>	<b>110.4</b>	<b>95.5</b>	<b>74.7</b>	<b>47.7</b>	<b>15.6</b>	<b>205.8</b>	<b>173.9</b>	18.3
Tax	31.3	24.4	18.6	68.5	28.1	55.8	43.7	27.7
<b>Profit After Tax</b>	<b>79.0</b>	<b>71.0</b>	<b>56.1</b>	<b>40.8</b>	<b>11.3</b>	<b>150.1</b>	<b>130.3</b>	15.2
<b>PAT Margin (%)</b>	<b>15.20%</b>	<b>24.76%</b>	<b>21.49%</b>			<b>18.59%</b>	<b>24.76%</b>	
<b>Earnings Per Share (Rs)</b>	<b>4.76</b>	<b>4.28</b>	<b>3.38</b>	<b>40.8</b>	<b>11.2</b>	<b>9.04</b>	<b>7.85</b>	15.2

# INCOME STATEMENT- H2 & FY26 (CONSOLIDATED)

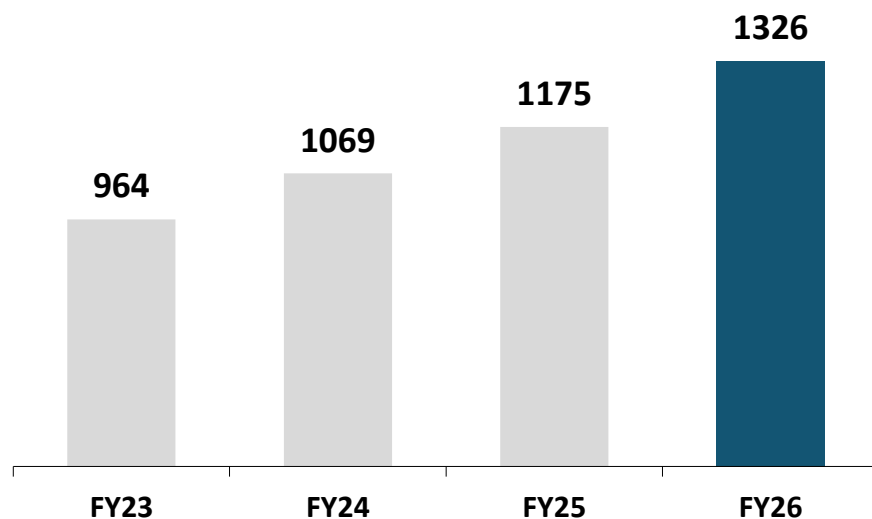


Particulars (INR Mn)	H2FY26	H1FY26	H2FY25	FY26	FY25
Revenue from Operations	627.5	399.6	344.6	1,027.1	703.3
Total Expenditure	600.3	328.2	290.9	928.5	592.9
<b>EBITDA</b>	<b>27.3</b>	<b>71.4</b>	<b>53.7</b>	<b>98.7</b>	<b>110.4</b>
<b>EBITDA Margin (%)</b>	<b>4.35%</b>	<b>17.86%</b>	<b>15.59%</b>	<b>9.60%</b>	<b>15.70%</b>
Other Income	17.4	26.5	4.0	43.9	7.1
Depreciation	22.4	24.2	11.3	46.6	24.5
<b>Profit Before Interest &amp; Tax</b>	<b>22.3</b>	<b>73.7</b>	<b>46.4</b>	<b>96.0</b>	<b>93.0</b>
Interest	15.8	15.7	11.3	31.4	19.6
<b>Profit Before Tax</b>	<b>6.5</b>	<b>58.0</b>	<b>35.1</b>	<b>64.5</b>	<b>73.4</b>
Tax	31.3	24.4	25.1	55.8	43.7
<b>Profit After Tax</b>	<b>-24.8</b>	<b>33.5</b>	<b>10.1</b>	<b>8.8</b>	<b>29.7</b>
<b>PAT Margin (%)</b>	<b>-3.95%</b>	<b>8.39%</b>	<b>2.92%</b>	<b>0.85%</b>	<b>4.23%</b>
<b>Earnings Per Share (Rs)</b>	<b>-1.49</b>	<b>2.02</b>	<b>0.61</b>	<b>0.53</b>	<b>1.79</b>

# CURRENT CAPACITY & UTILIZATION



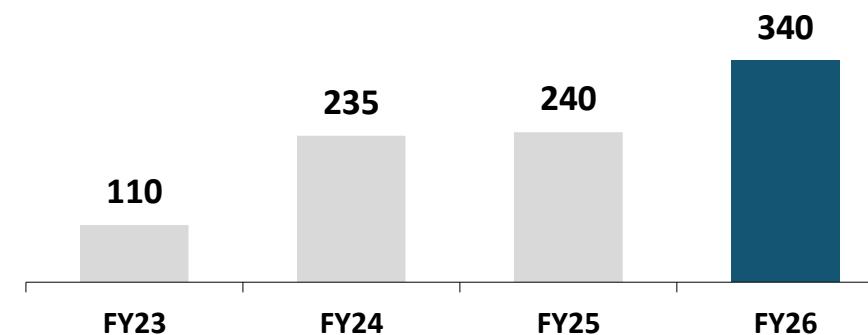
## Roller Plant



	FY23	FY24	FY25	FY26
Installed Capacity	1320	1320	1320	1,700
Utilization%	73%	81%	89%	78%

2,400 MT capacity is under way to commission for Roller Plant.

## Ball Plant



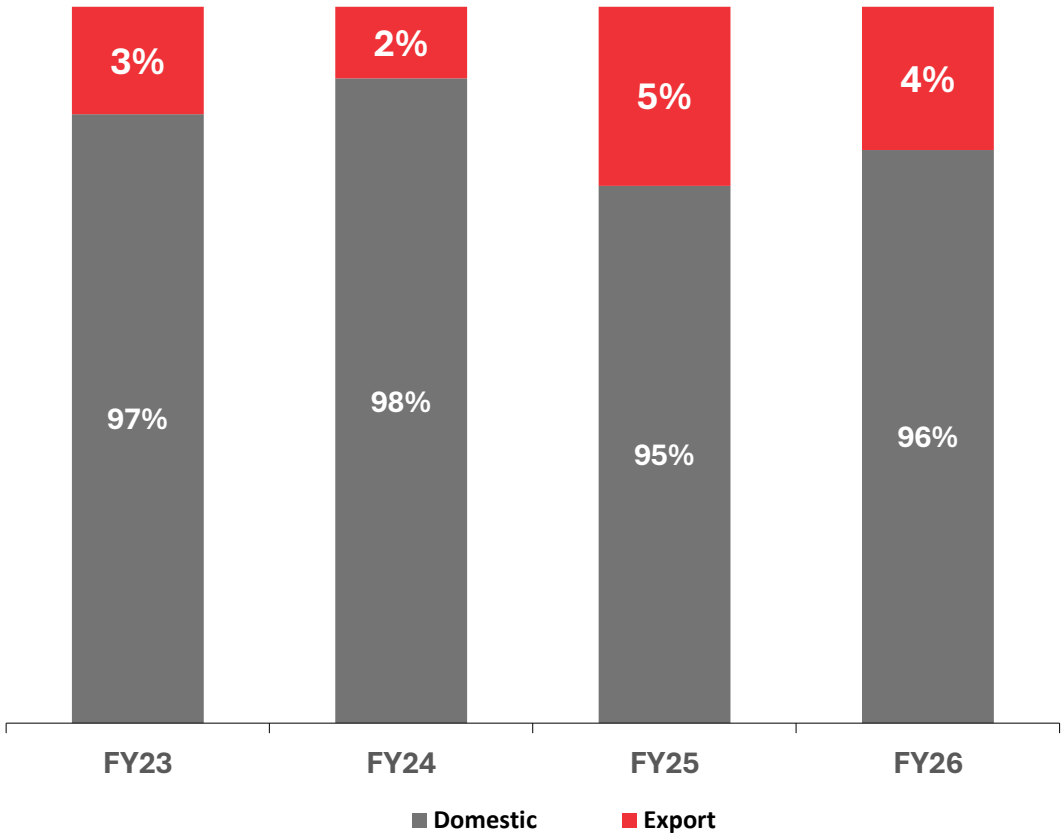
	FY23	FY24	FY25	FY26
Installed Capacity	480	480	480	2,000*
Utilization%	23%	49%	50%	17%

\*Substantial capacity addition in the ball plant during FY26, creating a strong base for scale-up.

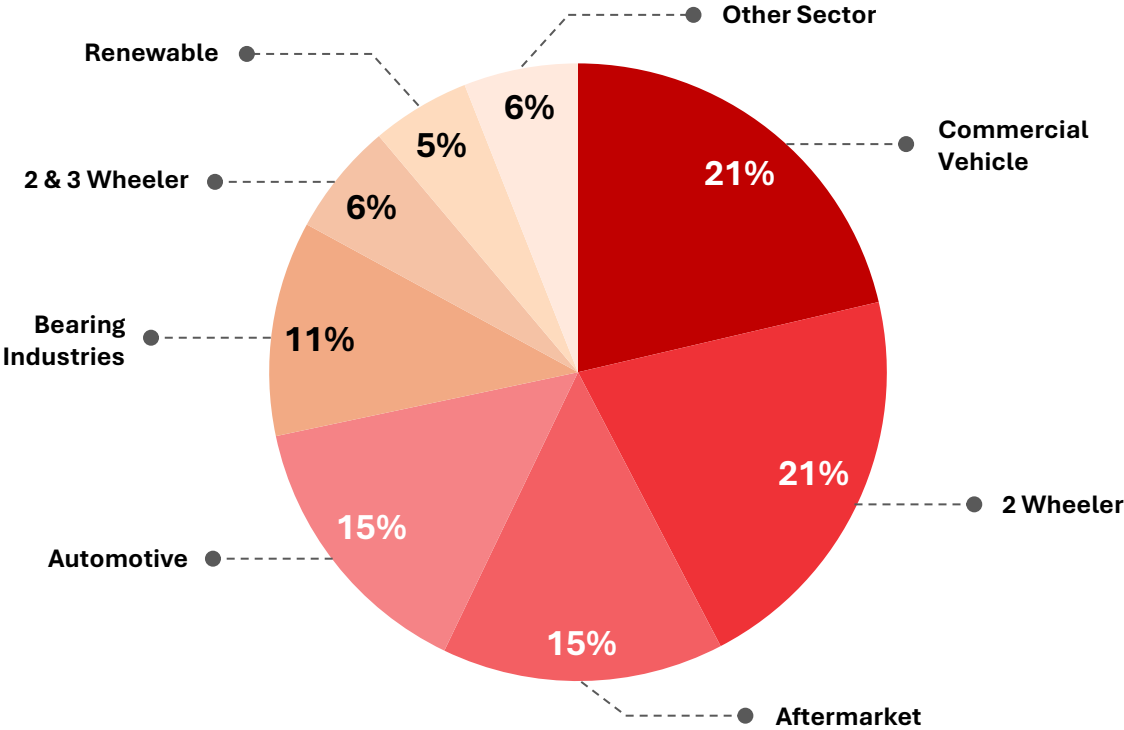
# Revenue Breakdown (%)



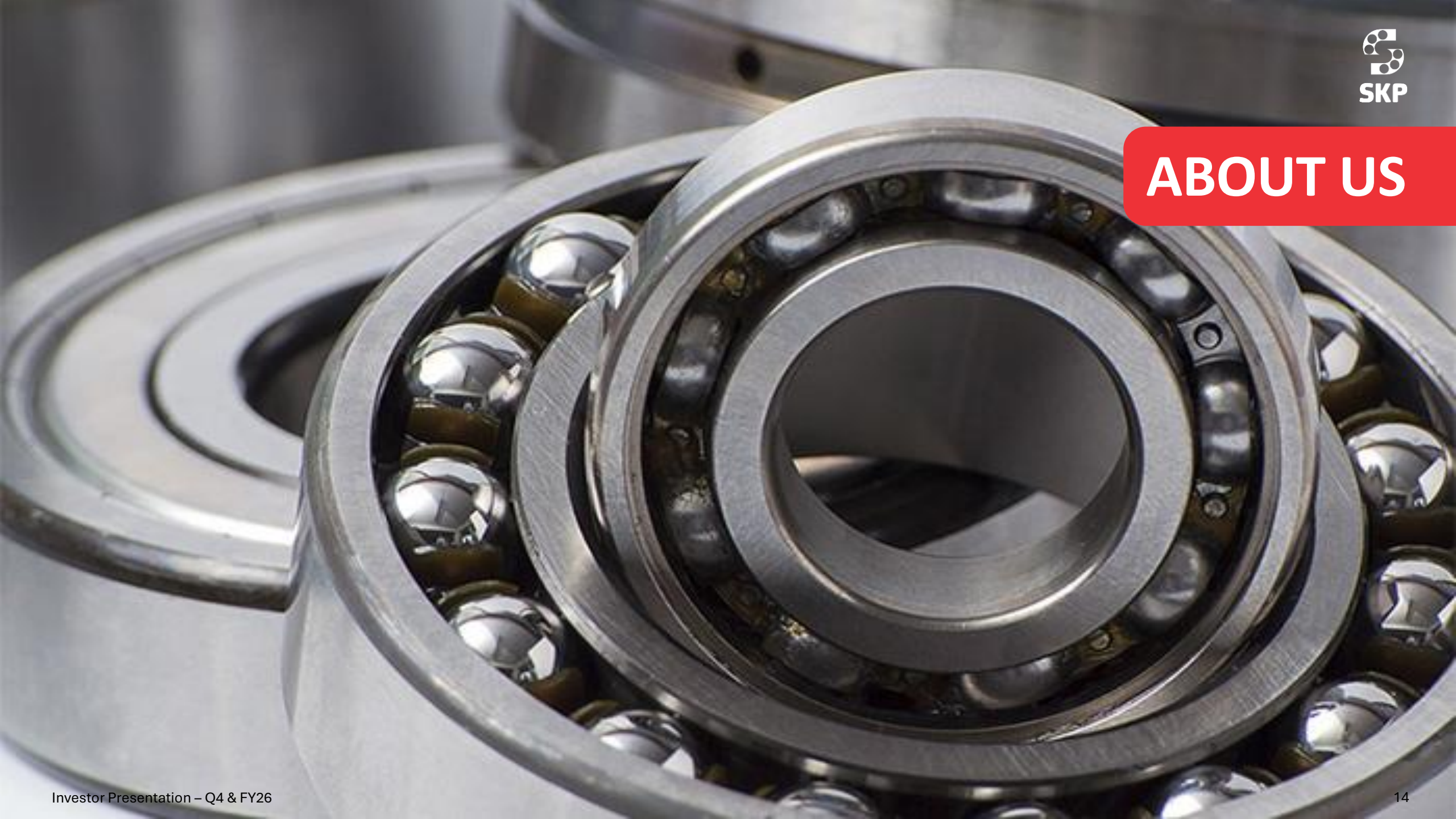
**Geographic Revenue Contribution (%)**



**Industrial Revenue Contribution (%)**



# ABOUT US



# ABOUT US



- **Founded in 1991 in Surendranagar, Gujarat**, the company began with needle rollers and later expanded to cylindrical rollers, steel balls, satellite, and precision pins
- Leading manufacturer of **high-quality rolling elements** earning prestigious IATF certification.
- Ventured into **Central Europe, the Middle East, South America, and North America**, becoming a trusted international brand.
- Equipped with cutting-edge technologies, including **inhouse UTS testing machines, roundness testers, contour testers, and digital image analyzers.**
- Manufacturing units leads integrated, one-roof production of diverse rolling elements in India.
- Wide range of products such as **needles, cylindrical, profiled rollers, Aluminum, SS, brass, glass balls, soft machine parts** and many more supplying as per customer requirements.
- Renowned for being the single, “ **Global Source for Global customer**”.



# OUR JOURNEY



**1991**

Established SKP Bearing Industries as a partnership firm

**2004**

Acquired land at Mulchand Road for unit-II & Expanded Product Line to include cylindrical rollers and pins

**2006**

Installed first renewable energy project at Gujarat

**2007**

Received QMS certification for Unit II

**2008**

All machines shifted to unit-II & Plant commissioned.

**2010**

Installed windmill units at various locations

**2011**

Received Special National Award as 'Outstanding Entrepreneurship'

**2014**

Installed solar unit at Madhya Pradesh

**2018**

Acquired an existing steel ball manufacturing unit

**2020**

Further Expansion of Unit-II to increase the capacities and incorporate ball unit

**2022**

Listed on NSE in July 2022

**2024**

Acquired Valette et Gaurand Industries (VGI), Located in LA TALAUDIERE, France

**2025**

Further Expansion of Existing units to increase the capacities.



# BOARD OF DIRECTORS



**Mr. S. K. Palshikar**  
(Promoter, Chairman & Managing Director)

- He specialized in Production Engineering with Masters from IIT Bombay.
- He has knowledge and experience of more than 30 years in the field.



**Mrs. S. S. Palshikar**  
(Non-Executive Director)

- She is experienced in Finance and administration.
- She is a Presidential award winner for “Outstanding women Entrepreneur”.



**Mr. Rajeev Lokare**  
(Non-Executive Independent Director)

- He is Mechanical Engineer and has experience of around 40 years in operational excellence with the entire career focus on systems implementation and diversification for business development through expanding existing product, new product development and Joint Ventures.
- He has worked with various companies like Tata Motors Limited, TVS Motor Company Limited, Apollo Tyres Limited and many more.



**Mr. Gautam Ganguli**  
(Non-Independent Director)

- He is a Chartered Accountant and Company Secretary with ~50 years of experience and a PAN India CA Final rank holder, with strong expertise in governance, compliance, and finance.
- He has held senior roles at Kesoram Industries, EIH Limited, and Duncans Industries, including serving as Company Secretary and in leadership positions.

A red horizontal banner with the text 'BUSINESS OVERVIEW' in white, bold, uppercase letters. The banner is positioned over a background image of two metal gears.

# MANUFACTURING FACILITIES



## Plant 1

**Research &  
Development Centre**



## Plant 2

**Specializes in needle  
rollers & cylindrical rollers  
& special products**



## Plant 3

- Newly commissioned facility dedicated to steel ball production with advanced manufacturing technologies
- Successfully completed the trial run of Plant 3 Zamar, marking it fully operational.
- Enhances production capacity, reduces bottlenecks, & supports new product lines to meet growing demand.



Superfinishing lines integrated with automated grading, sorting systems, and in-line visual inspection using advanced technology.

**Combined Annual Capacity  
1,200+ million pieces across all facilities**

## Acquisition of 95-year-old French Company “*Valette & Gaurand Industries*” (VGI)



Plant 4 - France Manufacturing Facility

### Strategic Acquisition Rationale:

- Secured to establish a European presence with 400 assets under one roof
- Ship raw materials from India to France for U.S. market access, avoiding tariffs
- Enable resource collaboration across facilities

VGI continuously refines its products and services that have been developed to satisfy the demand of the world market.

“ Precision Rollers and balls of various materials (Stainless steel, Brass, Aluminum, Glass & many more).”

### Products Offered:

Balls

Rollers

Shipping & Ordering Services



Range for Rollers

- Diameter: 2.00mm to 8.00mm
- Length: 4.00mm to 60.00mm



Range for Balls

- 0.6 mm to 16.00 mm



## Needle Roller

Needle rollers are cylindrical rolling elements with a diameter  $\leq$  6 mm and a length at least three times their diameter, used in bearing technology.

### Types of Needle Rollers

- Single Needle Rollers
- Double-Row Needle Rollers
- Caged Needle Rollers
- Full Complement Needle Rollers

### Application:



#### Automotive components -

To reduce friction and support loads in compact spaces



#### Industrial Machinery –

To support radial & axial loads



## Cylindrical Roller

Cylindrical rollers are smooth, uniform cylinders used in machines to provide low friction and high load capacity on flat surfaces. They are ideal for precision applications requiring support for heavy loads.

**Nominal Diameter Dw: 3 to 40 mm**

**Nominal Length Lw: 5 to 40 mm**

**R: 0.3 to 0.6 mm**

## Application:



Cylindrical roller bearings are used in various applications where high radial loads and high speeds are required, such as in gearboxes, electric motors, and wind turbines



## Precision Pins

Precision pins are high-strength components used to align, fasten, and transfer motion in machinery, ensuring reliable and accurate performance in demanding industrial applications

### Types of Precision Pins

- Pins with special Heat treatments, coating, crankpins, etc.
- Custom Pins

## Application:



They are used in electronics, automotive, and chemical industries, as well as in medical and aerospace manufacturing.

## Balls

**Balls of G10 Grade form  
3.968 mm to 22.225 mm**



Steel balls are durable, high-precision components used in industrial machinery for smooth and efficient operation. We offer G5 and G10 grade steel balls, along with chrome, plastic and glass options, in sizes from 0.6 mm to 22.5 mm to suit diverse industrial needs.

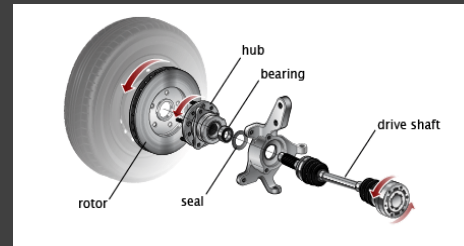
### Types of Balls offered

- Industrial Steel Balls
- Miniature Balls
- Satellite Balls
- SS Balls & Chrome Balls
- Glass Balls
- Plastic Balls
- Coated Balls
- Ball Valve Balls

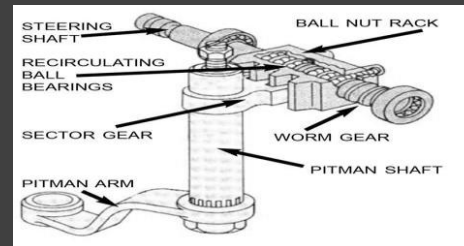
## Application:



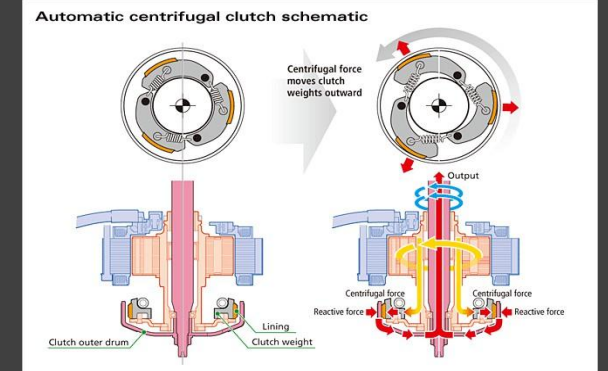
Cycles



Brakes



Steering



Accelerators



Water Pumps

# WIDE INDUSTRIAL APPLICATION



## Luxury Watches

Watches underwater pump application



## EVs & 2-Wheelers

Starter motors & EV drivetrain



## Wind Turbines

High-load bearing applications



## Aerospace

Ultra-precision rollers



## Industrial Machinery

Heavy-duty industrial Brakes and gear boxes



## Commercial Vehicles

Components of 4-wheeler vehicle



## Pharma & Textile

Contamination-free precision



## Precision Bearings

Import substitute products

# DUAL-REGION MANUFACTURING STRATEGY








The France acquisition enables SKP to transition from a domestic manufacturer to a globally integrated precision-engineering supplier.



## Cost-efficient manufacturing base

Global  
Supply  
Partner

## Customer access & global credibility

-  Scalable manufacturing capacity
-  Competitive cost structure
-  Ball + Roller expansion plans
-  Renewable energy integration
-  AI-driven process optimization

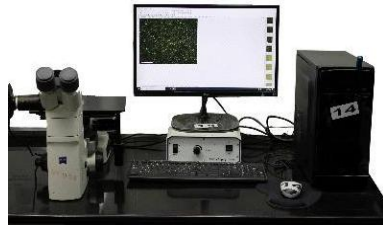
- European market footprint 
- Dual-source capability for OEMs 
- Faster customer onboarding 
- Specialty stainless products 
- Access to US / EU / Middle East 

# Advanced Testing Facility

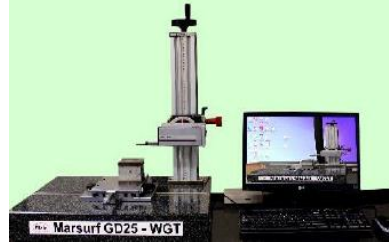
## In-House Laboratory for Quality Validation and Advanced Testing Facility:



Roundness  
Tester



Metallurgical Microscope  
with Image Analyzer



Contour  
Tester



Roughness  
Tester



Digital Hardness  
Tester



Micro  
Metres



Four Point  
Instrument



UTS  
Tester



Cut Off  
Grinder



Double Disc  
Grinder/Polisher

Deployed state-of-the-art quality assessment machines to deliver products aligned with customer requirements

# STRATEGY FOR A PROFITABLE GROWTH



## New Product



- Product Development- Offering and diversifying products range
- Projected to increase steel ball output substantially
- Focusing on offering tailor made solutions and increasing share of high margin products in revenue mix

## Operational Efficiency



- Lean and Agile Manufacturing processes increasing Asset Utilization
- Cost reduction measures at organization and plant level
- Installation of Solar Energy as part of Green Initiative.
- Using latest generation AI based machines for manufacturing process, enhancing sustainable production.
- Post Acquisition Expanded SKP's manufacturing footprint into Europe

## New Customers



- Increasing wallet share from existing customers and winning new customers in target markets
- Dedicated marketing team for exploring opportunities in Overseas Markets
- Leveraging relationship with Global OEMs to penetrate their Global Operations
- Conducted over 20 B2B meetings with existing clients and new leads
- Targeting customer shift from Chinese suppliers, aiming to replace imports with domestic supply.

## New Technologies



- Technology synergy between Indian and French operations
- Bringing Operational excellence through Automation
- Focusing on R&D and Sustainable manufacturing
- Post Acquisition Enabled cross-learning in process engineering and automation standards



# KEY STRENGTHS



Integrated supplier to bearing makers & auto OEMs



Self-generated power via rooftop solar & wind cuts electricity costs



Diversified global base across auto, textile, engineering—no single-industry reliance



Unique in India: Multi-rolling-element production under one roof with flexible R&D chain



30+ years experienced team delivering custom products



Stable France facility strengthens global operations



India's only ultra-precision tester (0.1 micron; 13 nm sensitivity; AC-vibration proof)

Proprietary innovations in complex multi-element/process products



- Direct OEM sales; competitive pricing vs. China
- Balanced portfolio: Volume from commodities + margins from niches (e.g., evolving automotive/aerospace)
- Diversified offerings enable one-stop procurement, enhancing customer stickiness





## Rising Demand Across Sectors

- Strong growth driven by **automotive and industrial machinery** applications.
- Bearings play a vital role in enabling smooth, high-performance operations.

## Technological Advancements in Materials

- Surge in use of **specialty steel alloys** for improved durability and load capacity.
- Expected CAGR of **13.4%** for this segment by 2032.

## Expanding Application Areas

- Bearings are critical in **aerospace, agriculture, mining, railways, & machine tools**.
- Increasing usage across diverse sectors is propelling market growth.

Source: [Global News Wire](#)

## Market Size & Opportunity

- **Market Valuation**

2023 Market Size: USD 2,179.9 Million  
2032 Projected Size: USD 6,714.8 Million

- **Growth Momentum**

Anticipated CAGR: 13.5% (2024–2032)  
Robust expansion expected across both OEM and aftermarket segments.

- **Strategic Opportunities**

Material innovation, localization of production, and growing export potential.  
Expanding infrastructure and EV adoption offer strong future potential.

# GREEN ENERGY & SUSTAINABILITY

## Windmill Plant Gujarat



First windmill installed in Navadra, Gujarat of 250KW for captive consumption.

## Windmill Plant Maharashtra



Commissioned a windmill project in Maharashtra to expand clean energy operations.

## Windmill Plant Madhya Pradesh



Installed a 1.5 MW wind turbine generator in Mandasaur, Madhya Pradesh, in 2015.

## Solar Plant Madhya Pradesh



Commissioned a 0.6 MW solar plant

## PM Kusum Solar Power Plant



Installed capacity of 1,980 KW (AC) / 2,802.8 KW (DC) at Bhiloda, Arvalli district, Gujarat.

**Opportunity to diversify revenue streams and contribute to environmental conservation**  
**Use renewable energy for captive consumption and external sales; aligns with PM-KUSUM for revenue generation and cost efficiency**

# WAY FORWARD



## Strategic Priorities for Sustained Value Creation

01

### Zamar Plant Optimization

Optimum utilization targeted by FY27 → unlocking higher efficiencies and capacity contribution.

02

### France Subsidiary Milestone

Successfully completed two years of operations with gradual growth visibility, supported by customer base expansion and organic growth initiatives.

03

### Roller Capacity Expansion

Upgrading existing facilities to meet rising global demand → enabling scalable, high-margin growth.

04

### Export Acceleration

Global exports showing strong upward momentum → delivering robust near-term traction and market penetration. Receiving strong traction in export orders.

05

### Client and Synergy Expansion

Gained access to new customers + technical synergies in high-performance rolling elements → broadening competitive portfolio and stickiness.

06

### Revenue Target (FY29)

India standalone  
₹100 Cr

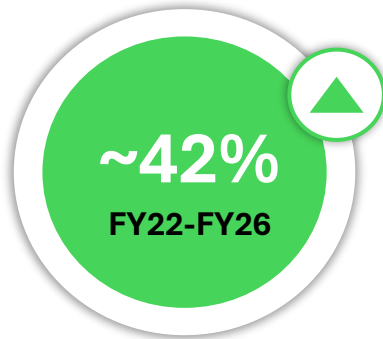
A red horizontal bar with the text 'ANNUAL FINANCIALS' in white, bold, uppercase letters.

# ANNUAL FINANCIALS



## Standalone

## Consolidated



### Revenue CAGR%

Reflects rapid scale-up and sustained growth over the last five years.

### PAT CAGR%

Reflects strong operating efficiency and resilient earnings profile

### ROCE

Last 5 years Avg. ROCE  
Reflects efficient capital deployment and strong return generation.

### ROE\*

Last 5 years Avg. ROE  
Reflects capital efficiency and value creation for shareholders.

\*ROE calculated on full year basis

### Revenue Growth%

Achieved strong year-on-year growth in consolidated revenues in FY26

# ANNUAL INCOME STATEMENT (STANDALONE)



Particulars (INR Mn)	FY24	FY25	FY26
Revenue from Operations	496.0	526.0	807.0
Total Expenditure	294.4	323.2	582.1
<b>EBITDA</b>	<b>201.6</b>	<b>202.8</b>	<b>224.9</b>
EBITDA Margin (%)	40.6	38.6	27.87%
Other Income	2.6	12.4	54.3
Depreciation	12.9	21.7	41.9
<b>Profit Before Interest &amp; Tax</b>	<b>191.4</b>	<b>193.5</b>	<b>237.3</b>
Interest	11.2	19.6	31.4
<b>Profit Before Tax</b>	<b>180.2</b>	<b>173.9</b>	<b>205.8</b>
Tax	46.0	43.7	55.8
<b>Profit After Tax</b>	<b>134.1</b>	<b>130.3</b>	<b>150.1</b>
PAT Margin (%)	27.0	24.8	18.59%
Earnings Per Share (Rs)	8.08	7.85	9.04
<b>Dividend (Rs)</b>		<b>1.11</b>	

# BALANCE SHEET (STANDALONE)



Particulars (INR Mn)	FY25	FY26
<b>Equity &amp; Liabilities</b>		
<b>Equity</b>		
Share Capital	166.0	166.0
Reserves & Surplus	475.4	607.0
<b>Total Equity</b>	<b>641.4</b>	<b>773.0</b>
<b>Liabilities</b>		
<b>Non-Current Liabilities</b>		
Long-Term Borrowings	223.8	280.5
Deferred Tax Liabilities	17.8	27.1
<b>Total Non-Current Liabilities</b>	<b>241.7</b>	<b>307.6</b>
<b>Current Liabilities</b>		
Short-Term Borrowings	65.1	132.6
Trade Payables	16.9	23.1
Other Current Liabilities	32.9	41.3
Short-Term Provisions		9.6
<b>Total Current Liabilities</b>	<b>114.9</b>	<b>206.6</b>
<b>Total Equity &amp; Liabilities</b>	<b>998.0</b>	<b>1,287.3</b>

Particulars (INR Mn)	FY25	FY26
<b>Assets</b>		
<b>Non-Current Assets</b>		
Property Plant & Equipment	582.8	599.2
Capital work in Progress	-	16.7
Intangible Assets	0.9	1.2
Non-Current Investments	6.7	8.2
Long-Term Loans & Advances	128.1	238.3
Other Non-Current Assets	2.0	1.4
<b>Total Non-Current Assets</b>	<b>720.5</b>	<b>864.8</b>
<b>Current Assets</b>		
Inventories	92.6	63.5
Trade Receivables	135.3	280.1
Cash & Cash Equivalent	0.2	1.1
Short Term Loans & Advances	15.6	25.3
Other Current Assets	33.9	52.4
<b>Total Current Assets</b>	<b>277.4</b>	<b>422.4</b>
<b>Total Assets</b>	<b>998.0</b>	<b>1,287.3</b>

# ANNUAL INCOME STATEMENT (CONSOLIDATED)



Particulars (INR Mn)	FY24	FY25	FY26
Revenue from Operations	516.6	703.3	1,027.1
Total Expenditure	342.2	592.9	928.5
<b>EBITDA</b>	<b>174.5</b>	<b>110.4</b>	<b>98.7</b>
<b>EBITDA Margin (%)</b>	<b>33.8</b>	<b>15.7</b>	<b>9.60%</b>
Other Income	2.6	7.1	43.9
Depreciation	13.1	24.5	46.6
<b>Profit Before Interest &amp; Tax</b>	<b>164.0</b>	<b>93.0</b>	<b>96.0</b>
Interest	11.2	19.6	31.4
<b>Profit Before Tax</b>	<b>152.8</b>	<b>73.4</b>	<b>64.5</b>
Tax	46.0	43.7	55.8
<b>Profit After Tax</b>	<b>106.8</b>	<b>29.7</b>	<b>8.8</b>
<b>PAT Margin (%)</b>	<b>20.7</b>	<b>4.2</b>	<b>0.85%</b>
<b>Earnings Per Share (Rs)</b>	<b>6.43</b>	<b>1.79</b>	<b>0.53</b>

*Note: Margins were compressed due to high initial operating costs in France.*

# BALANCE SHEET (CONSOLIDATED)



Particulars (INR Mn)	FY25	FY26
<b>Equity &amp; Liabilities</b>		
<b>Equity</b>		
Share Capital	166.0	166.0
Other Equity	345.8	305.6
<b>Total Equity</b>	<b>511.841</b>	<b>471.6</b>
<b>Liabilities</b>		
<b>Non-Current Liabilities</b>		
Long-Term Borrowings	223.8	280.5
Deferred Tax Liabilities	17.8	27.1
<b>Total Non-Current Liabilities</b>	<b>241.7</b>	<b>307.6</b>
<b>Current Liabilities</b>		
Short-Term Borrowings	65.1	132.6
Trade Payables	28.1	32.4
Other Current Liabilities	85.5	160.5
Provisions	-	9.6
<b>Total Current Liabilities</b>	<b>178.7</b>	<b>335.1</b>
<b>Total Equity &amp; Liabilities</b>	<b>932.2</b>	<b>1,114.3</b>

Particulars (INR Mn)	FY25	FY26
<b>Assets</b>		
<b>Non-Current Assets</b>		
Property Plant & Equipment	597.0	617.7
Capital work in Progress	-	16.7
Intangible Assets	0.9	2.7
Non-Current Investments	1.1	2.6
Long-Term Loans & Advances	-	
Other Non-Current Assets	2.0	1.5
<b>Total Non-Current Assets</b>	<b>601.1</b>	<b>641.2</b>
<b>Current Assets</b>		
Inventories	124.3	102.9
Trade Receivables	160.6	300.8
Cash & Cash Equivalent	5.2	3.4
Short Term Loans & Advances	0.3	25.3
Other Current Assets	40.9	40.8
<b>Total Current Assets</b>	<b>331.1</b>	<b>473.1</b>
<b>Total Assets</b>	<b>932.2</b>	<b>1,114.3</b>

# ANNEXURE



# AWARDS & ACCOLADES

*Awarded with Special National Award as “Outstanding Entrepreneurship” in Women General category and subsequent special awards.*



## *Current Facility Has Strong Quality Assurance System*



**ISO 45001**  
Under Certification By  
TUV Seudland

**IATF 16949**  
Certified By TUV Seudland

**ISO 14001**  
Under Certification By  
TUV Seudland



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# THANK YOU

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forward  
to your  
Association*

