

Schaeffler India Limited · Pune · Maharashtra

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai-400001
Company Code: 505790

National Stock Exchange of India Limited

Exchange Plaza, C – 1, Block G,
Bandra-Kurla Complex, Bandra (E),
Mumbai-400051
Company Code: SCHAEFFLER

Sub: Investor Presentation

30/04/2026

Dear Sirs,

Pursuant to provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation of the Company.

Phone: +912068198464

Kindly take the same on your record.

Thanking you,

Yours faithfully,

For **Schaeffler India Limited**

Ashish Tiwari,

VP - Legal & Company Secretary

Encl.: As above

SCHAEFFLER



**THE
MOTION
TECHNOLOGY
COMPANY**

**Schaeffler India
Limited**

Investor Presentation

April 30, 2026

We pioneer motion

Disclaimer

The information contained in this presentation is provided by Schaeffler India Limited (“**the Company**”), to you solely for your reference. This document is being given solely for your information and for your use and may not be retained by you and neither this presentation nor any part thereof may be (i) used or relied upon by any other party or for any other purpose; (ii) copied, photocopied, duplicated or otherwise reproduced in any form or by any means; or (iii) re-circulated, redistributed, passed on, published in any media, website or otherwise disseminated, to any other person, in any form or manner, in part or as a whole, without the prior written consent of the Company. This presentation does not purport to be a complete description of the market conditions or developments referred to in the material.

This presentation contains forward-looking statements. The words “anticipate”, “assume”, “believe”, “estimate”, “expect”, “intend”, “may”, “plan”, “project”, “should” and similar expressions are used to identify forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about Schaeffler Group’s beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates and projections as they are currently available to the management of Schaeffler AG. Forward-looking statements therefore speak only as of the date they are made, and Schaeffler Group undertakes no obligation to update any of them in light of new information or future events.

By their very nature, forward-looking statements involve risks and uncertainties. These statements are based on Schaeffler AG management’s current expectations and are subject to a number of factors and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. Actual results may differ from those set forth in the forward-looking statements as a result of various factors (including, but not limited to, future global economic conditions, changed market conditions affecting the automotive industry, intense competition in the markets in which we operate and costs of compliance with applicable laws, regulations and standards, diverse political, legal, economic and other conditions affecting our markets, and other factors beyond our control).

This presentation is intended to provide a general overview of Schaeffler Group’s business and does not purport to deal with all aspects and details regarding Schaeffler Group. Accordingly, neither Schaeffler Group nor any of its directors, officers, employees or advisers nor any other person makes any representation or warranty, express or implied, as to, and accordingly no reliance should be placed on, the accuracy or completeness of the information contained in the presentation or of the views given or implied. Neither Schaeffler Group nor any of its directors, officers, employees or advisers nor any other person shall have any liability whatsoever for any errors or omissions or any loss howsoever arising, directly or indirectly, from any use of this information or its contents or otherwise arising in connection therewith.

The material contained in this presentation reflects current legislation and the business and financial affairs of Schaeffler Group which are subject to change.

Q1 2026 Awards and Accolades

Partner Level Excellence Award

from John Deere

Strategic Partner Award

from TVS Mobility

Innovation in Underframe Components & Engineering

at 7th Rail Analysis Innovation & Excellence Summit 2026

Outstanding Techno-Commercial Support

from Adani Power

Valued Supplier

from ELIN WG (a Voith company)

Partner's Level Award

from John Deere for 5th time in a row



1

Economy and Industry

2

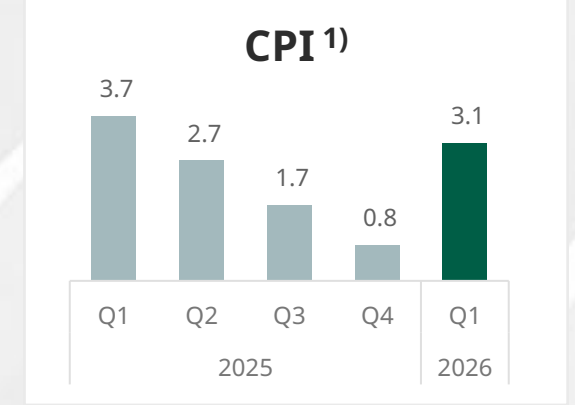
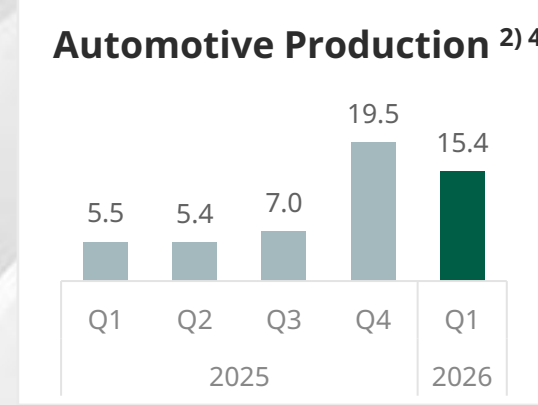
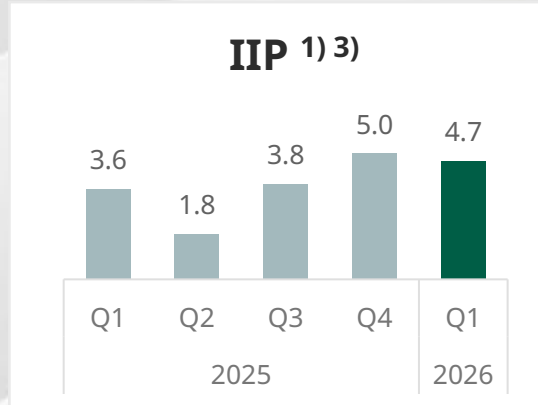
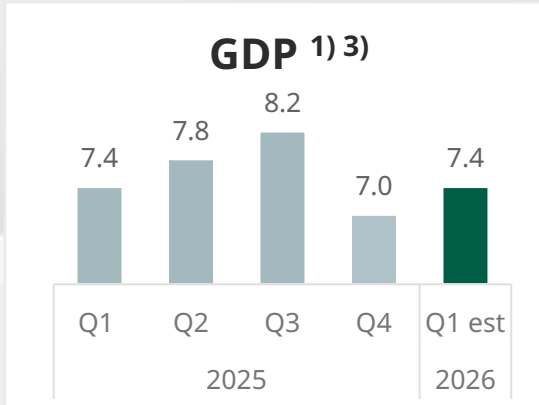
Business Highlights - Q1 2026

3

Financial Highlights - Q1 2026

AGENDA

Economy



Key messages

- GDP – GDP growth estimated at ~7.4%, sustained by resilient consumption, investment momentum, and export recovery.
- IIP – Growth subdued due to weak domestic demand and capex momentum.
- Automotive – Q1 YoY growth for CVs at 17.0% for PVs at 11.3% and for Tractors at 37.2%.
- CPI – Surge in CPI due to higher food prices and energy pressure reversing the disinflationary trend seen through late 2025.

Note :

- Data is reinstated every quarter as per final reports released by authorities
- GDP, IIP, and Automotive Production are YoY growth rates, whereas CPI is quarterly inflation rate.
- Growth rates of the three sectors, Mining, Manufacturing and Electricity for the month of March are 5.5%, 4.3% and 0.8% respectively.
- Automotive Production includes PVs, CVs, & Tractors with production share of 69%, 16% & 15% respectively.

Source of data :

1) Ministry of Statistics & Programme Implementation

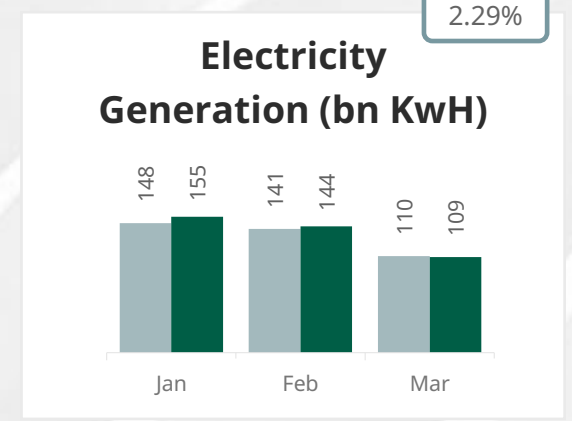
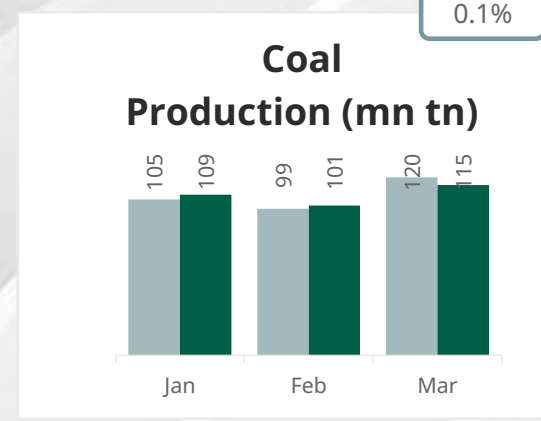
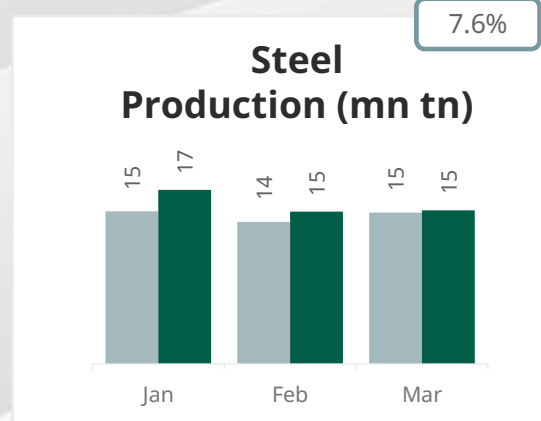
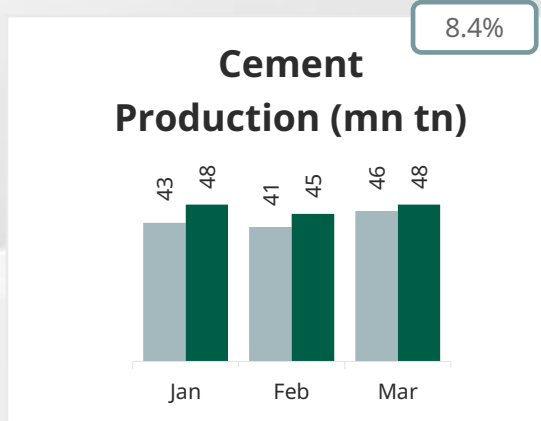
2) SIAM : Society of Indian Automobile Manufacturers

3) GDP - Gross Domestic Production, IIP - Index of Industrial Production, CPI - Consumer Price Index

4) Automotive Production includes PVs, CVs, & Tractors

5) GDP data for Q1CY26 is based on estimates

Core Sector Performance



Key aspects

- Core industry growth for Q4FY26 registered at 2.4% compared to 4.1% for the same period last year.
- Growth in cement and steel production supported by construction demand, infrastructure push, and steady rural housing activity.
- Coal production remained sluggish amid geopolitical instability, while electricity generation was tempered by seasonal factors and lower consumption trends.

Sector weightage within eight core sectors

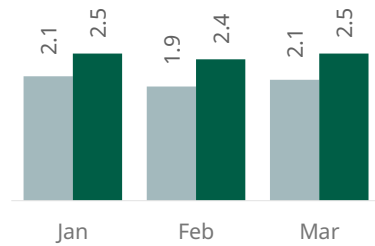
Sector	% weight
Cement	5.4%
Steel	17.9%
Coal	10.3%
Electricity	19.8%

Source of Data: Core sectors data - Office of Economic Advisor

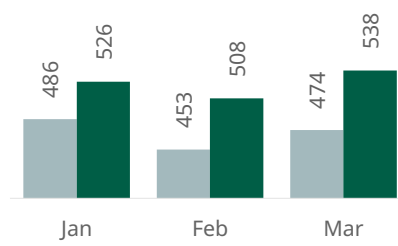
2025 2026 YTD CY2026 Growth

Automotive Sector Performance

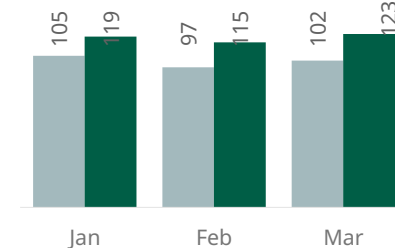
Two and three wheelers (mn units)¹⁾



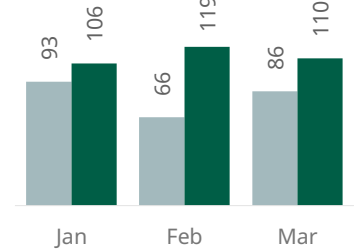
Passenger Vehicles (th units)²⁾



Commercial Vehicles (th units)²⁾



Agricultural Tractors (th units)³⁾



Key aspects

- Two and three wheelers – Growth driven by government incentive for electric vehicles and rise in urban mobility needs.
- PVs and CVs – Growth driven by infrastructure investments and evolving consumer preferences.
- Tractors - Growth driven by rising disposable income of farmers and continued focus on agricultural infrastructure.

Year to Date (YTD) Growth

Vehicle	YTD Growth
2W and 3W	21.0%
PVs	11.3%
CVs	17.0%
Tractors	37.2%

Source of data :

¹⁾ SIAM : Society of Indian Automobile Manufacturers

²⁾ TMA : Tractor Manufacturers Association

³⁾ 2W – Two wheelers, 3W- Three wheeler , CV – Commercial Vehicles, PV – Passenger Vehicles, AT- Agricultural Tractors

2025 2026

1

Economy and Industry

2

Business Highlights - Q1 2026

3

Financial Highlights - Q1 2026

AGENDA

Q1 2026 Performance

Key messages

- 1** YoY double digit growth momentum sustained in Automotive Technologies, Vehicle Lifetime Solutions and Exports
- 2** Earnings quality sustained due to localization benefits and capital efficiency
- 3** Successfully navigated margin headwinds on supply chain disruptions and inflationary pressures
- 4** Working capital levels sustained
- 5** Capex – moderate investments for the quarter, framework remains on track



EBITDA : Earning Before Interest, Tax and Depreciation (before exceptional item), FCF : Free Cashflow, PAT: Profit After Tax
 Note Q1 2026 performance comments on Standalone Financials

Business Developments

AUTOMOTIVE TECHNOLOGIES

Precision and Longevity

- New business wins in double clutches for tractors
- Continued momentum in heavy duty clutch and double clutch
- Business wins for hydraulic cam phaser



VEHICLE LIFETIME SOLUTIONS

Increased Market Coverage

- Business wins for FEAD timing kits, bearings and lubricants continued
- Launched focus campaigns and workshop engagement programs
- Continued focus on portfolio expansion and penetration through range extension



BEARINGS AND INDUSTRIAL SOLUTIONS

Advance Motion Solutions

- New business wins for Housing , SRBs and Split SRBs, nominations for needle bearings for steering application
- Business wins for CRBs, TRBs, DGBBs for Raw Materials and Power Transmission sectors
- Business wins for DGBBs, NRBs in automotive bearings



SRBs -Spherical roller bearing, TRB - Tapered roller bearing,
CRB - Cylindrical roller bearing, DGBBs- Deep Groove Ball Bearing, FEAD- Front End Accessory Drive

1

Economy and Industry

2

Business Highlights - Q1 2026

3

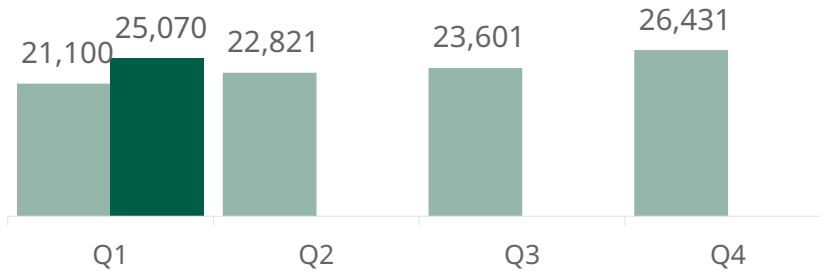
Financial Highlights - Q1 2026

AGENDA

Revenue from operations

2025 2026

Total revenue mn INR



QoQ Growth

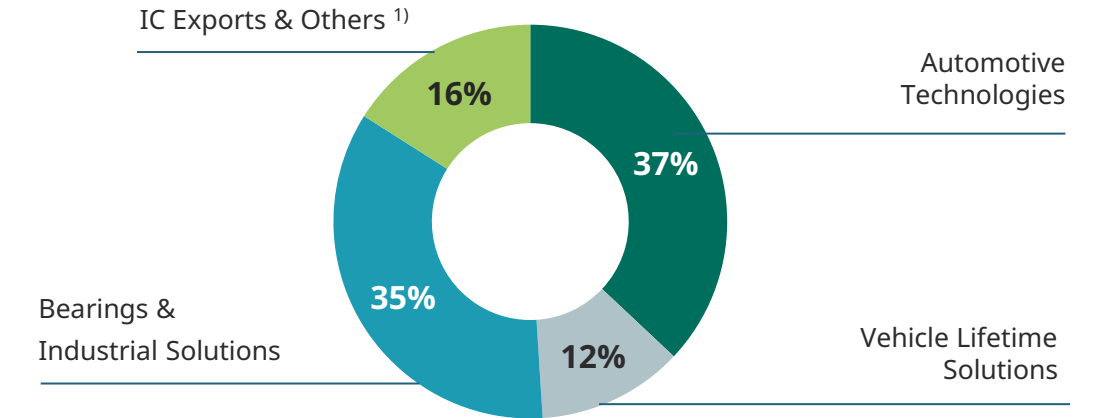
Q1	1.3%	-5.1%	8.2%	3.4%	12.0%
----	------	-------	------	------	-------

YoY Growth

Q1	14.1%	18.8%	10.1%	13.9%	26.9%
----	-------	-------	-------	-------	-------

Sales Mix

Q1 2026



Key aspects

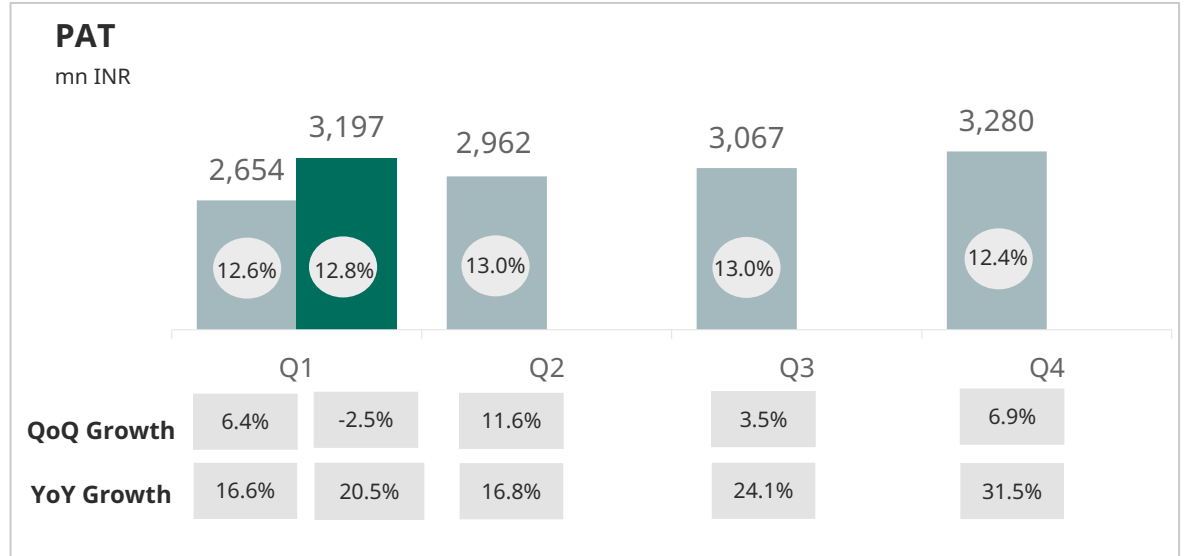
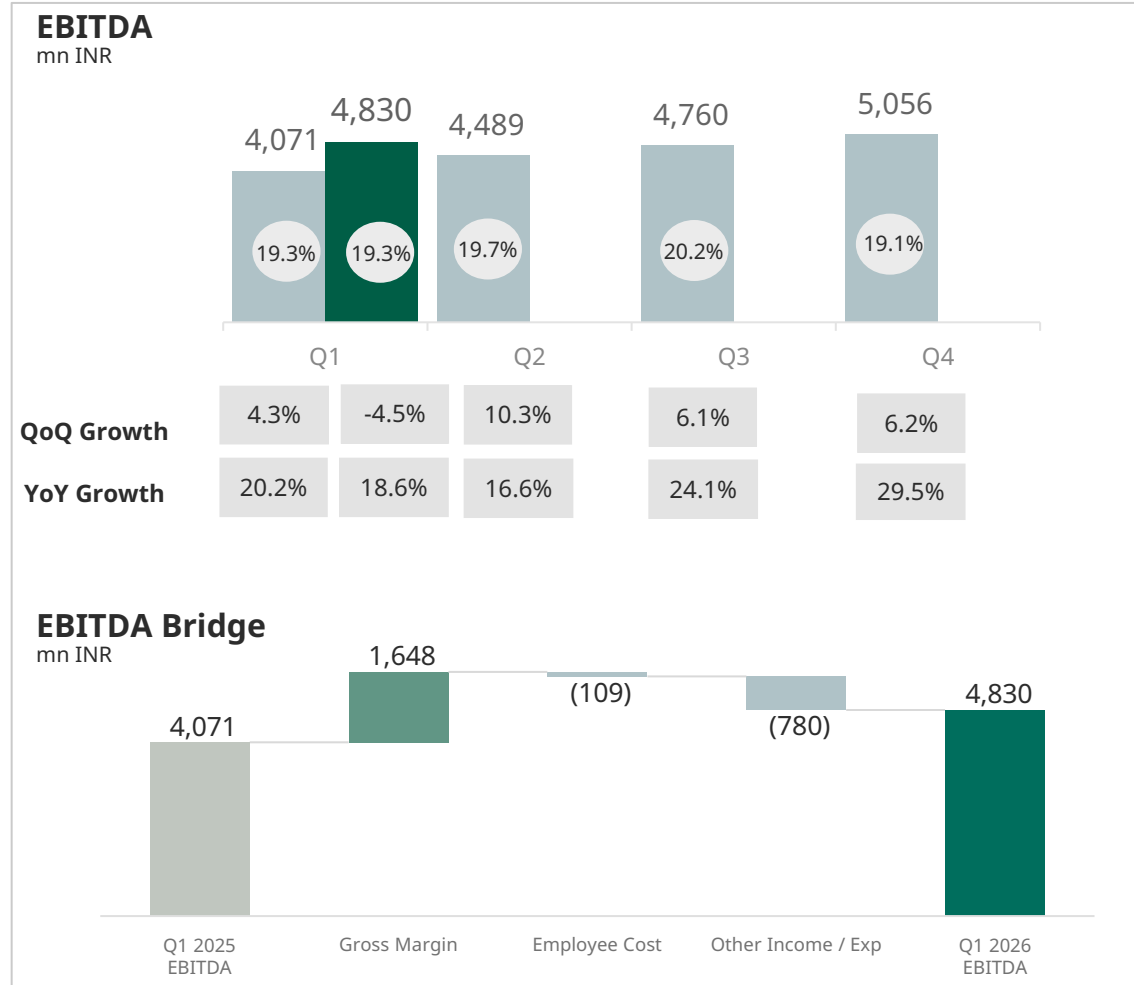
- YoY Double digit growth in Automotive Technologies and Vehicle Lifetime Solutions and Exports, domestic business up 16.4%
- QoQ trend impact due to ongoing geopolitical conflicts, domestic business down 7.2%

Growth	Q1'26 vs Q4'25	Q1'26 vs Q1'25
Automotive Technologies	-1.3%	30.8%
Vehicle Lifetime Solutions	-0.6%	18.1%
Bearings and Industrial Solutions	-14.3%	4.2%
Intercompany Exports & others	6.6%	32.5%

IC Exports – Intercompany Exports; 1) Exports mainly includes exports to group companies, scrap sale and other operating income
 Note : Business highlights on Standalone Financials

Earnings Quality

● Margin ■ 2025 ■ 2026



Key aspects

- YoY margins headwinds offset by volume gains, localization benefits and capital efficiency
- QoQ margins consistent with compensating differences

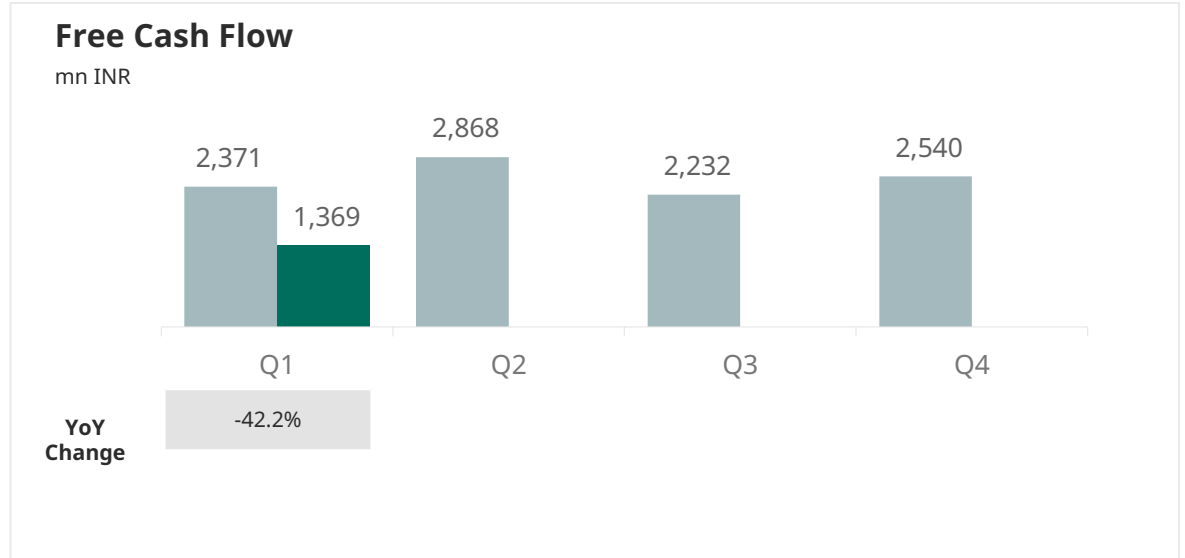
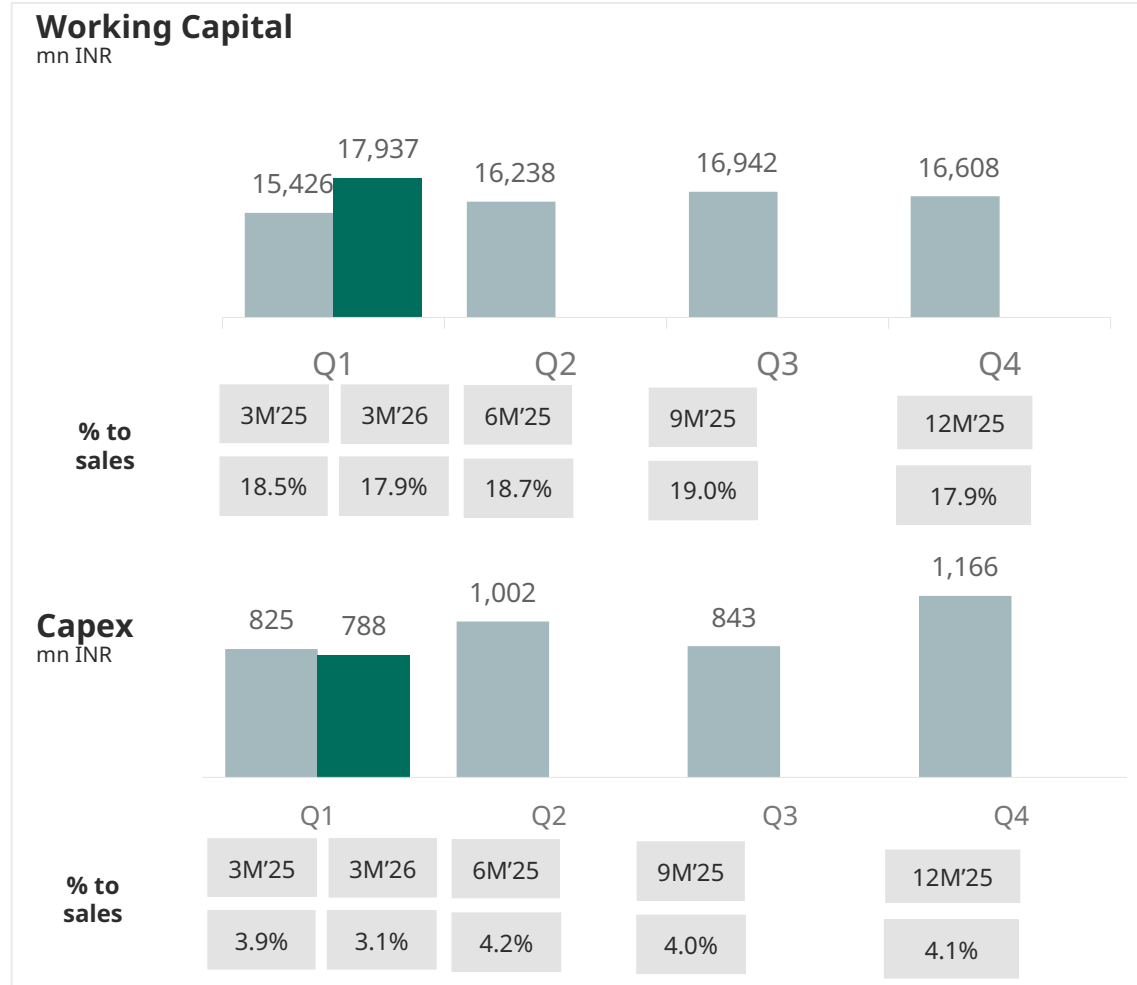
EBITDA (before exceptional items) – Earning Before Interest, Tax, Depreciation and Amortization) - interest income (net) at 295 mn INR in Q1'26 (279 mn INR Q1'25)

PAT: Profit After Tax

Note : Performance indicators on Standalone Financials

Working Capital and Capex

2025 2026



Key aspects

- Capex – moderate investments for the quarter, framework on track
- Free cash flow generation – adversely impacted by increase in absolute working capital to meet increasing demand in ATECH – working capital ratio remains in check

Note : Business highlights on Standalone Financials

Performance Indicators

	Unit	Q1 2026	Q4 2025	Q1 2025	12M 2025
Revenue	mn INR	25,070	26,431	21,100	93,953
Revenue growth (YoY)	%	18.8%	26.9%	14.1%	16.3%
Revenue growth (QoQ)	%	-5.1%	12.0%	1.3%	-
EBITDA ¹⁾	mn INR	4,830	5,056	4,071	18,376
EBITDA Margin	%	19.3%	19.1%	19.3%	19.6%
EBIT	mn INR	3,962	4,173	3,278	15,088
EBIT Margin	%	15.8%	15.8%	15.5%	16.1%
EBT	mn INR	4,257	4,455	3,557	16,120
EBT Margin	%	17.0%	16.9%	16.9%	17.2%
PAT	mn INR	3,197	3,280	2,654	11,962
PAT Margin	%	12.8%	12.4%	12.6%	12.7%
Capex ²⁾	mn INR	788	1,166	825	3,836
FCF	mn INR	1,369	2,540	2,371	10,010

¹⁾ EBITDA (before exceptional items) - Earning Before Interest, Tax, Depreciation and Amortization - interest income (net) at 295 mn INR in Q1'26 (279 mn INR Q1'25) ; ²⁾ Capex includes CWIP

Note : Performance indicators on Standalone Financials

Q1 2026 - Consolidated Financial Results

Particulars (mn INR)	Schaeffler India Limited Standalone (Q1 2026)	KRSV Innovative Auto Solutions Private Limited (Q1 2026)	Schaeffler India Limited Consolidated ¹⁾ (Q1 2026)
Revenue	25,070	787	25,856
EBITDA (before exceptional)	19.3%	-13.4%	19.1%
EBIT (before exceptional)	15.8%	-15.1%	15.6%
EBT (before exceptional)	17.0%	-19.0%	16.6%

¹⁾ Consolidated results are net of consolidation effects

In Summary



- 1** YoY double digit growth momentum sustained in Automotive Technologies, Vehicle Lifetime Solutions and Exports
- 2** Earnings quality sustained due to localization benefits and capital efficiency
- 3** Working capital levels sustained. Capex framework remains on track
- 4** Committed to deliver results and drive long term stakeholder value

SCHAEFFLER

We pioneer motion