

Schaeffler India Limited · Pune · Maharashtra

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai-400001
Company Code: 505790

National Stock Exchange of India Limited

Exchange Plaza, C – 1, Block G,
Bandra-Kurla Complex, Bandra (E),
Mumbai-400051
Company Code: SCHAEFFLER

Sub: Investor Presentation

29/10/2026

Dear Sirs,

Pursuant to provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation of the Company.

Phone: +912068198464

Kindly take the same on your record.

Thanking you,

Yours faithfully,

For **Schaeffler India Limited**

**ASHISH
TIWARI**

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Ashish Tiwari,
General Counsel & Company Secretary

Encl.: As above

SCHAEFFLER



THE **MOTION TECHNOLOGY COMPANY**

Schaeffler India Limited

Investor Presentation

October 29, 2026

We pioneer motion

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Economy and Industry

2

Business Highlights – Q3 and 9M 2026

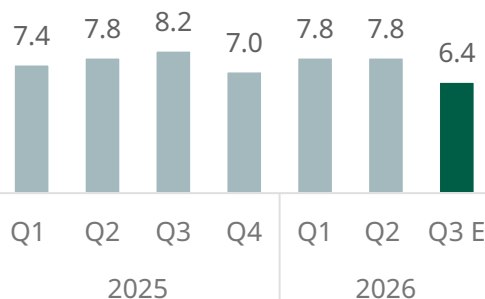
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Financial Highlights - Q3 and 9M 2026

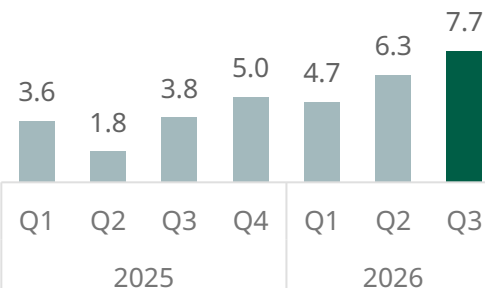
AGENDA

Economy

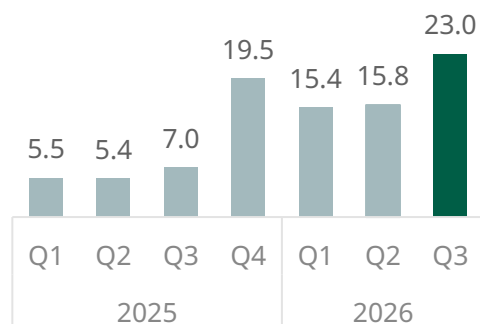
GDP 1) 3) 5)



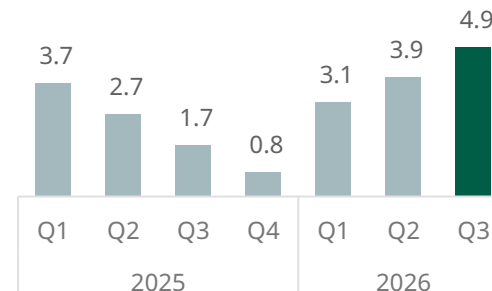
IIP 1) 3) 6)



Automotive Production 2) 4)



CPI 1) 3)



Key messages

- **GDP** – Estimated growth at ~6.4%, marking a slowdown amid global uncertainty.
- **IIP** – Robust growth driven by strong manufacturing output in motor vehicles, electrical and other transport equipment.
- **Automotive** – Q3 YoY growth for CVs at 31.8% for PVs at 25.1% and for Tractors at 6.8%.
- **CPI** – Higher food and energy prices resulted in increase in CPI inflation for the quarter.

Note :

- Data is reinstated every quarter as per final reports released by authorities
- GDP, IIP, and Automotive Production are YoY growth rates, whereas CPI is quarterly inflation rate.
- Growth rates of the three sectors, Mining, Manufacturing, Electricity and Water Supply for the month of August are -5.6%, 9.0%, 12.3% and 6.3% respectively.
- Automotive Production includes PVs, CVs, & Tractors with production share of 69%, 14% & 16% respectively.

Source of data :

1) Ministry of Statistics & Programme Implementation

2) SIAM : Society of Indian Automobile Manufacturers

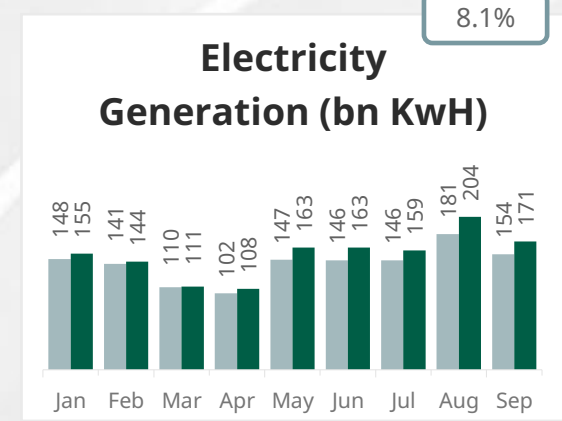
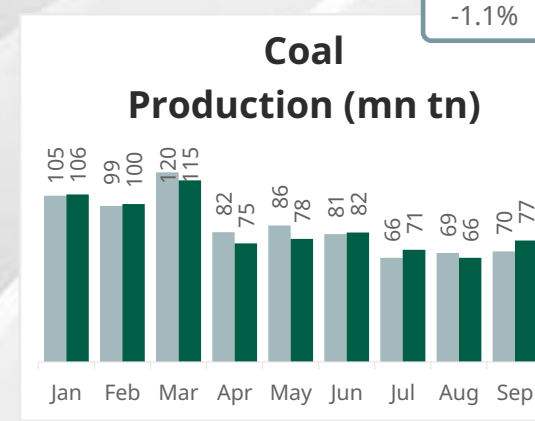
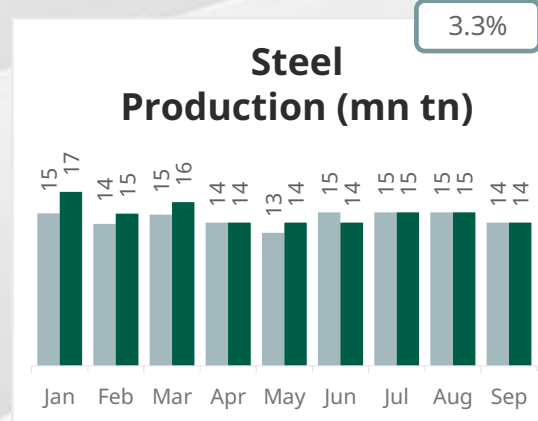
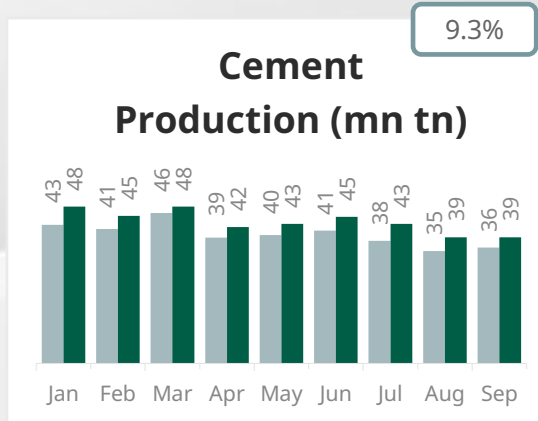
3) GDP - Gross Domestic Production, IIP - Index of Industrial Production, CPI - Consumer Price Index

4) Automotive Production includes PVs, CVs, & Tractors

5) GDP data for Q3CY26 is based on estimates

6) IIP Q3 numbers are only for July and August, September data not yet published

Core Sector Performance



Key aspects

- Core industry growth for Q2FY27 registered at 6.3% compared to 3.8% for the same period last year.
- Cement production registered growth led by a improving construction and infrastructure activity, while steel production remained stable to support industrial momentum.
- Coal production moderated amid geopolitical instability whereas electricity generation rebounded backed by strong consumption across industrial and household segments.

Sector weightage within core sectors

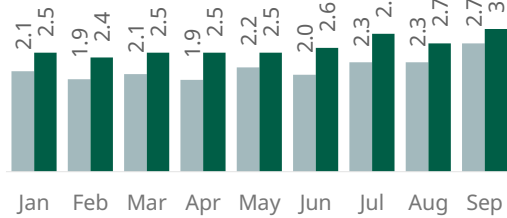
Sector	% weight
Cement	4.4%
Steel	17.5%
Coal	5.6%
Electricity	30.9%

Source of Data: Core sectors data - Office of Economic Advisor

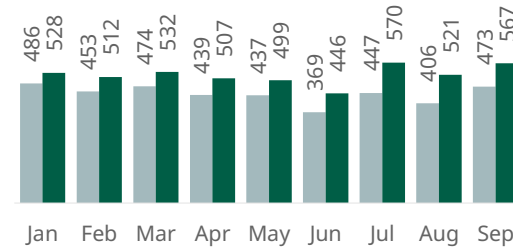
2025 2026 YTD CY2026 Growth

Automotive Sector Performance

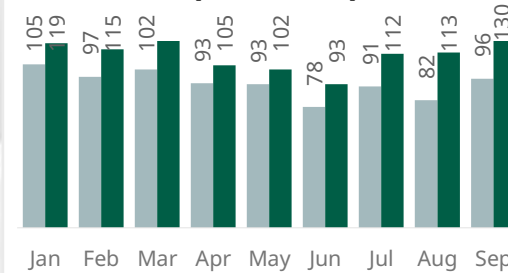
Two and three wheelers (mn units)¹⁾



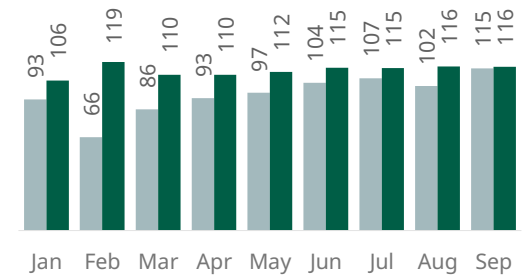
Passenger Vehicles (th units)²⁾



Commercial Vehicles (th units)²⁾



Agricultural Tractors (th units)²⁾



Key aspects

- **Two and three wheelers** – Growth driven by pre-festive inventory build-up and new product launches.
- **PVs and CVs** – Volumes improved on the back of infrastructure spending and positive consumer sentiment.
- **Tractors** – Stable growth aided by favourable monsoons and strong rural cash flows.

Year to Date (YTD) Growth

Vehicle	YTD Growth
2W and 3W	20.4%
PVs	17.6%
CVs	20.7%
Tractors	18.0%

Source of data :

¹⁾ SIAM : Society of Indian Automobile Manufacturers

²⁾ TMA : Tractor Manufacturers Association

Note: 2W – Two wheelers, 3W- Three-wheeler , CV – Commercial Vehicles, PV – Passenger Vehicles, AT- Agricultural Tractors

2025 2026

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Economy and Industry

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Business Highlights - Q3 and 9M 2026

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Financial Highlights - Q3 and 9M 2026

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Q3 2026 Performance

Key messages

- 1** Double digit growth momentum in domestic and exports business
- 2** Earnings quality marginally impacted given increased input costs and continued adverse effects of fuel price
- 3** Working capital increase is mainly due to inventories and overdues, remains in focus
- 4** Capex – framework remains on track

Revenue

30,058
mn INR

27.4% vs Q3'25
12.1% vs Q2'26

EBITDA

5,617
mn INR

18.7% Q3'26
19.1% Q2'26

PAT

3,704
mn INR

12.3% Q3'26
12.6% Q2'26

FCF

408
mn INR

-81.7% vs Q3'25
-57.8% vs Q2'26

EBITDA : Earning Before Interest, Tax and Depreciation (before exceptional item), FCF : Free Cashflow, PAT: Profit After Tax
Note : Q3 2026 performance comments on Standalone Financials

Business Developments

AUTOMOTIVE TECHNOLOGIES

Precision and Longevity

- Business Wins for Engine Components like HLA-RFF and Roller Tappets
- New wins for rock arm assembly
- Continued momentum in Clutch for passenger vehicles



VEHICLE LIFETIME SOLUTIONS

Increased Market Coverage

- Business wins for FEAD timing kits, bearings and lubricants continued
- Launched focus campaigns and workshop engagement programs
- Continued focus on portfolio expansion and penetration through range extension



BEARINGS AND INDUSTRIAL SOLUTIONS

Advance Motion Solutions

- New business wins for DGBBs, CRBs and NRBs in Automotive Bearings segment
- Business wins for actuators and Bottom roller bearing in industrial automation sector
- New wins for TAROL Metro, CRBs and TRBs in Railway sector



TRB - Tapered roller bearing, NRB- Needle roller bearing, HLA-RFF- Hydraulic Lash Adjusters and Roller finger followers
CRB - Cylindrical roller bearing, DGBBs- Deep Groove Ball Bearing, FEAD- Front End Accessory Drive

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Economy and Industry

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Business Highlights - Q3 and 9M 2026

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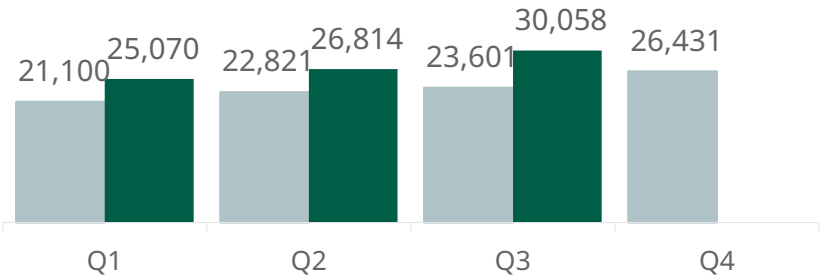
Financial Highlights - Q3 and 9M 2026

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Revenue from operations

2025 2026

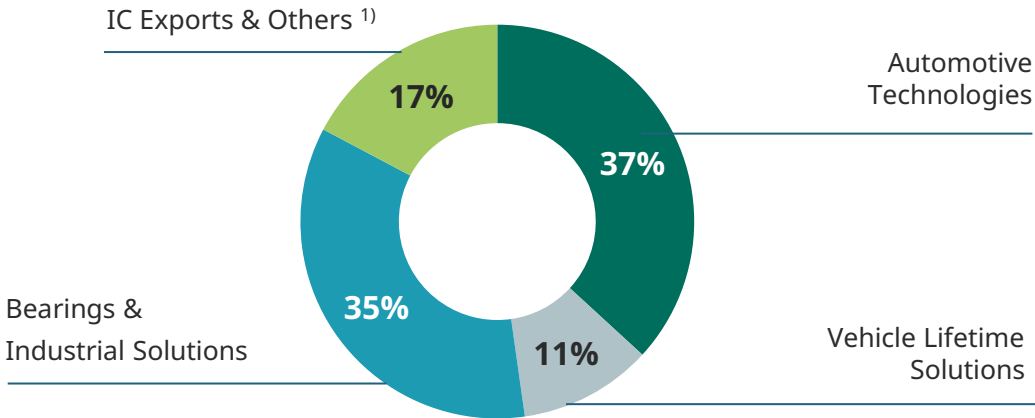
Total revenue
mn INR



QoQ Growth	-5.1%	7.0%	12.1%
YoY Growth	18.8%	17.5%	27.4%

Growth	Q3'26 vs Q2'26	Q3'26 vs Q3'25
Automotive Technologies	17.3%	34.9%
Vehicle Lifetime Solutions	2.0%	22.0%
Bearings and Industrial Solutions	10.2%	14.7%
Intercompany Exports & others	12.7%	46.3%

Sales Mix
Q3 2026

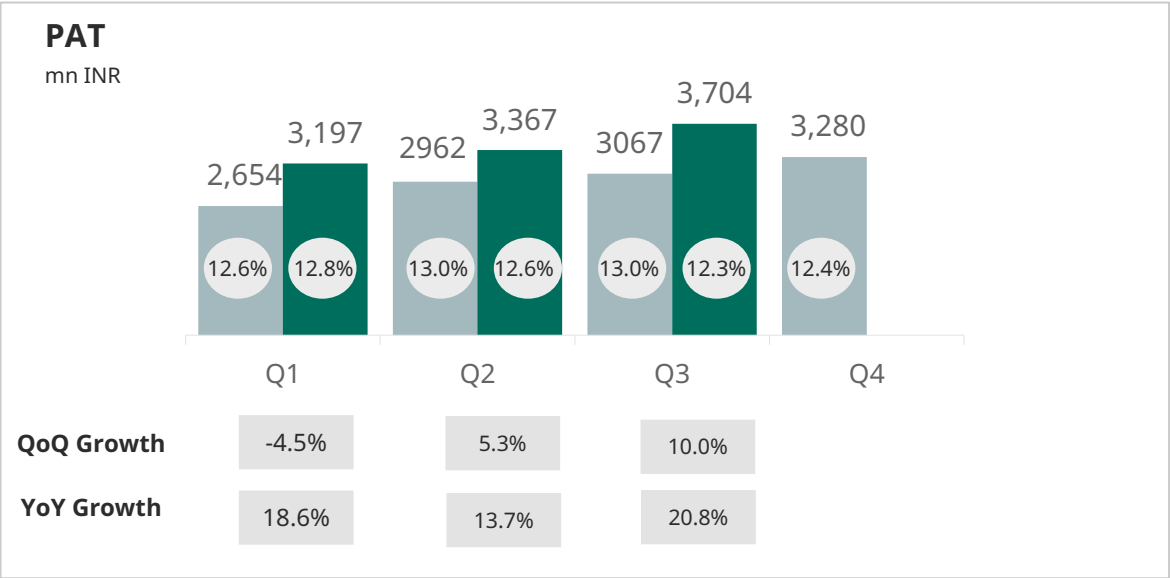
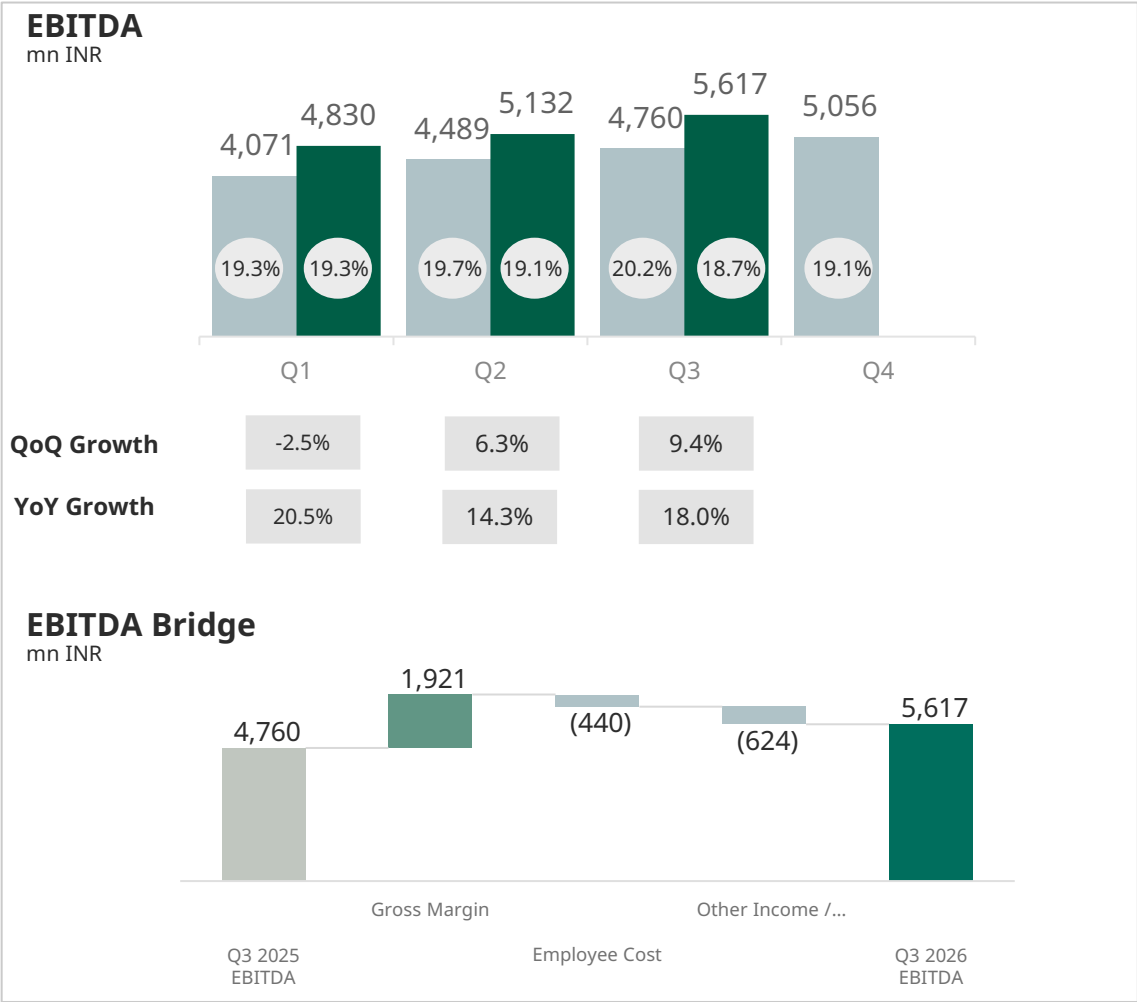


Key aspects

- YoY double digit growth across all businesses, domestic business up 24.0% and exports up 46.3%
- QoQ domestic business showed strong growth at 12.0% and exports at 12.7%

IC Exports – Intercompany Exports; ¹⁾ Exports mainly include exports to group companies, scrap sale and other operating income
Note : Business highlights on Standalone Financials

Earnings Quality



Key aspects

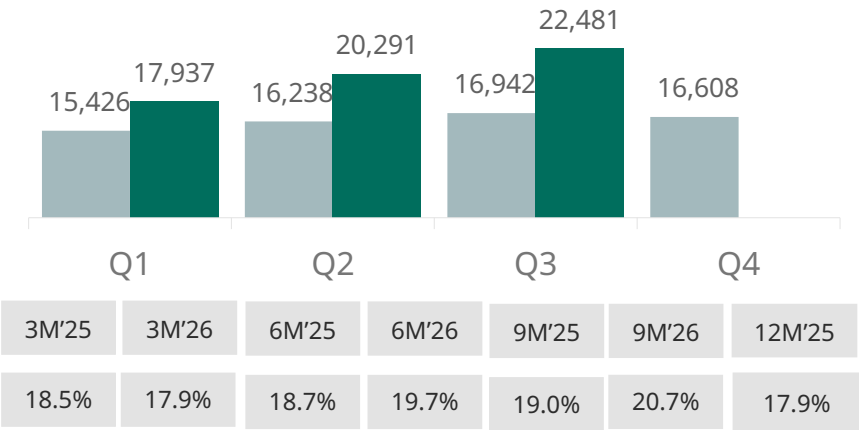
- Earnings quality continued to be marginally impacted given input price increase, fuel prices and depreciating INR

EBITDA (before exceptional items) – Earning Before Interest, Tax, Depreciation and Amortization) - interest income (net) at 252 mn INR in Q3'26 (209 mn INR in Q3'25)
PAT: Profit After Tax
Note : Performance indicators on Standalone Financials

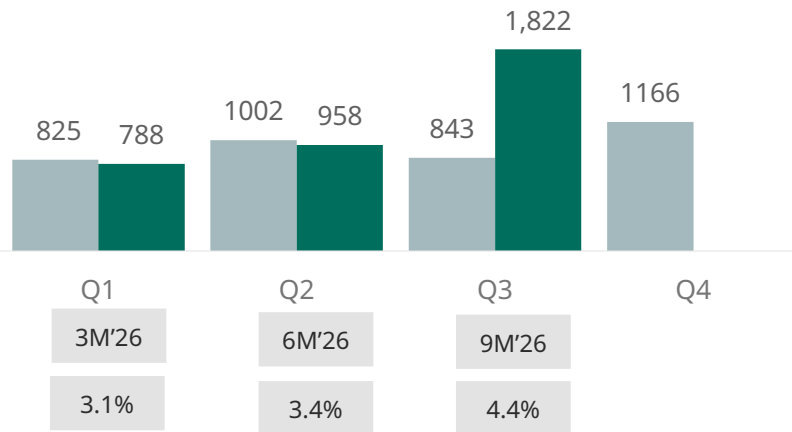
Working Capital and Capex

2025 2026

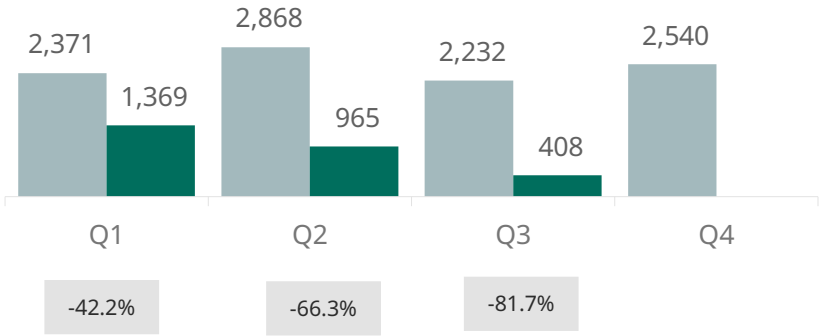
Working Capital
mn INR



Capex
mn INR



Free Cash Flow
mn INR



Key aspects

- Capex – framework on track
- Free cash flow generation – impacted by increase in working capital

Note : Business highlights on Standalone Financials

Performance Indicators

	Unit	Q3 2026	Q2 2026	Q3 2025	9M 2026	9M 2025
Revenue	mn INR	30,058	26,814	23,601	81,942	67,523
Revenue growth (YoY)	%	27.4%	17.5%	13.9%	21.4%	12.7%
Revenue growth (QoQ)	%	12.1%	7.0%	3.4%	-	-
EBITDA ¹⁾	mn INR	5,617	5,132	4,760	15,579	13,320
EBITDA Margin	%	18.7%	19.1%	20.2%	19.0%	19.7%
EBIT	mn INR	4,718	4,259	3,920	12,938	10,916
EBIT Margin	%	15.7%	15.9%	16.6%	15.8%	16.2%
EBT	mn INR	4,970	4,525	4,129	13,752	11,666
EBT Margin	%	16.5%	16.9%	17.5%	16.8%	17.3%
PAT	mn INR	3,704	3,367	3,067	10,268	8,683
PAT Margin	%	12.3%	12.6%	13.0%	12.5%	12.9%
Capex ²⁾	mn INR	1,822	958	843	3,568	2,670
FCF	mn INR	408	965	2,232	2,742	7,471

¹⁾ EBITDA (before exceptional items) - Earning Before Interest, Tax, Depreciation and Amortization - interest income (net) at 252 mn INR in Q3'26 (209 mn INR in Q3'25) ; ²⁾ Capex includes CWIP

Note : Performance indicators on Standalone Financials

Q3 2026 - Consolidated Financial Results

mn INR	Schaeffler India Limited Standalone (Q3 2026)	KRSV Innovative Auto Solutions Private Limited (Q3 2026)	Schaeffler India Limited Consolidated ¹⁾ (Q3 2026)
Revenue	30,058	837	30,894
EBITDA (before exceptional)	18.7%	-17.6%	17.7%
EBIT (before exceptional)	15.7%	-19.4%	14.6%
EBT (before exceptional)	16.5%	-23.6%	15.4%

¹⁾ Consolidated results are net of consolidation effects

In Summary



- 1** YoY double digit growth momentum across domestic and exports business
- 2** Earnings quality marginally impacted given increased input costs and continued adverse effects of fuel price
- 3** Working capital levels to remain in check. Capex framework remains on track
- 4** Committed to deliver results and drive long term stakeholder value

SCHAEFFLER

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