

Schaeffler India Limited · Pune · Maharashtra

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai-400001
Company Code: 505790

National Stock Exchange of India Limited

Exchange Plaza, C – 1, Block G,
Bandra-Kurla Complex, Bandra (E),
Mumbai-400051
Company Code: SCHAEFFLER

Sub: Investor Presentation

25/02/2026

Dear Sirs,

Pursuant to provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation of the Company.

Phone: +912068198464

Kindly take the same on your record.

Thanking you,

Yours faithfully,

For **Schaeffler India Limited**

Ashish Tiwari,

VP - Legal & Company Secretary

Encl.: As above

SCHAEFFLER



**THE
MOTION
TECHNOLOGY
COMPANY**

Schaeffler India
Limited
Investor Presentation

February 25, 2026

We pioneer motion

Q4 2025 Awards and Accolades



Certificate for Best Supplier



Award for Best Supplier



Certificate for timely component supply



Doing good for Women & Inclusion, Employability & Livelihood



Excellence in Water Management

1

Economy and Industry

2

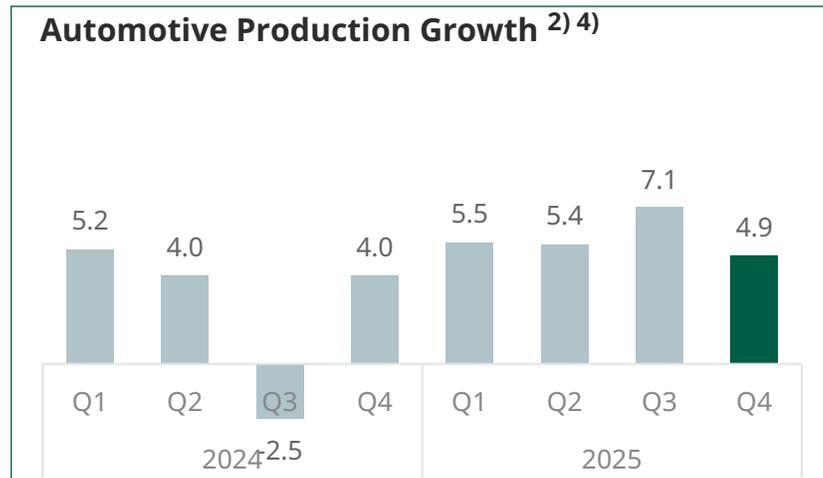
Business Highlights - Q4 and 12M 2025

3

Financial Highlights - Q4 and 12M 2025

AGENDA

Economy



Key Aspects

- GDP – Growth moderated, sustaining resilience through infrastructure push, and robust services momentum.
- IIP – Strong growth supported by policy reforms and capex momentum.
- Automotive – Q4 YoY growth for CVs at 12.2% for PVs at 18.9% and for Tractors at 31.5%.
- CPI – CPI eased due to deflation from food and fuel prices supported from monetary stability.

Note :

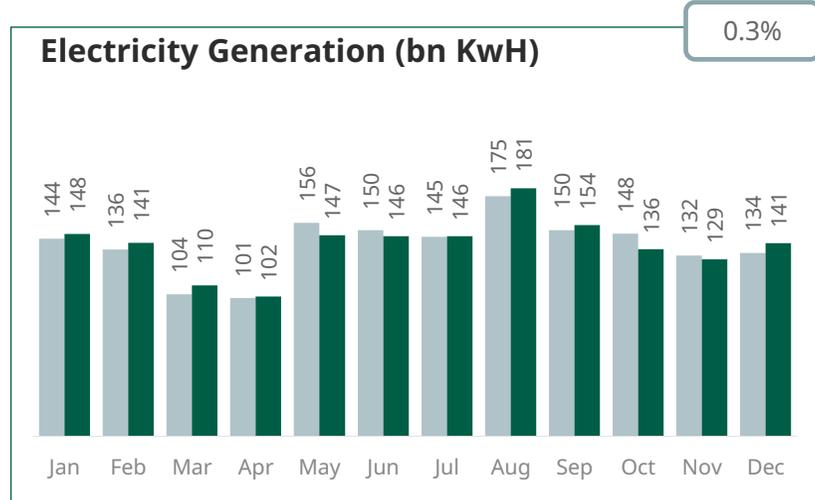
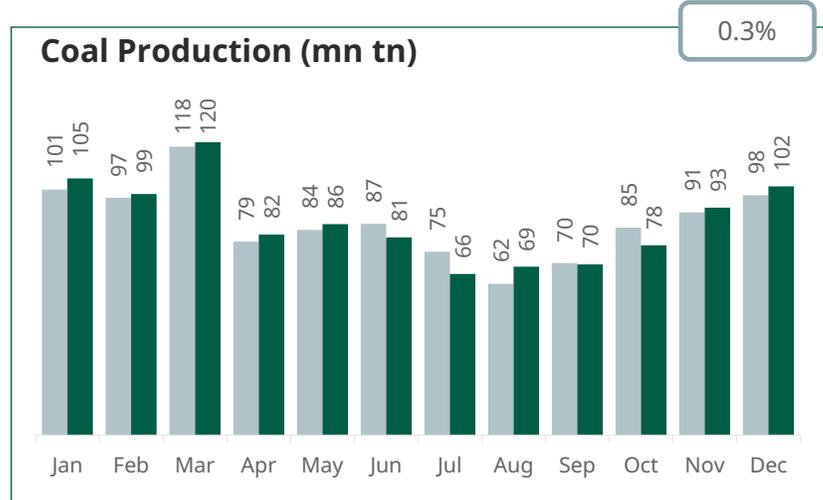
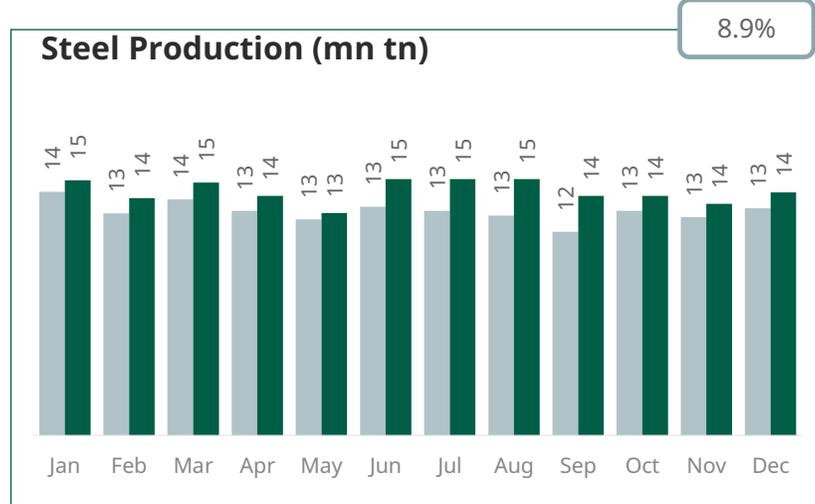
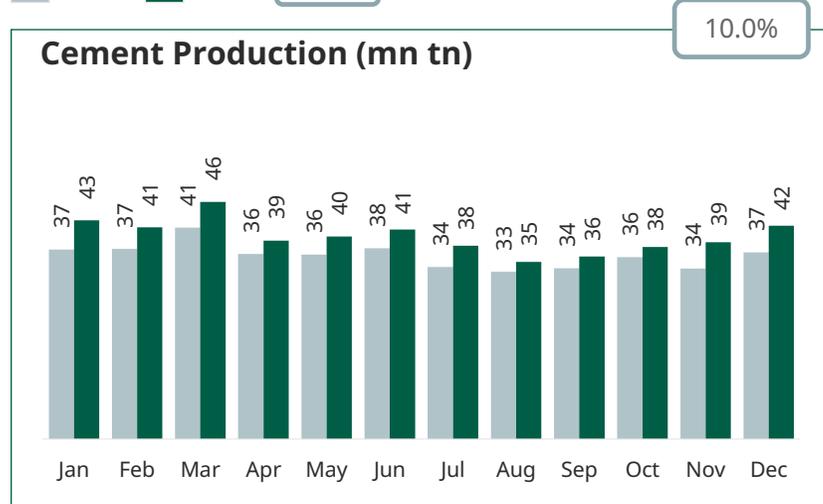
- Data is reinstated every quarter as per final reports released by authorities
- GDP, IIP, and Automotive Production are YoY growth rates, whereas CPI is quarterly inflation rate.
- Growth rates of the three sectors, Mining, Manufacturing and Electricity for the month of Dec are 6.8%, 8.1% and 6.3% respectively.
- Automotive Production includes PVs, CVs, & Tractors with production share of 71%, 15% & 14% respectively

Source of data :

- 1) Ministry of Statistics & Programme Implementation
- 2) SIAM : Society of Indian Automobile Manufacturers
- 3) GDP - Gross Domestic Production, IIP - Index of Industrial Production, CPI - Consumer Price Index
- 4) Automotive Production includes PVs, CVs, & Tractors

Core Sector Performance

■ 2024 ■ 2025 □ YTD CY2025 Growth



Key Aspects

Core industry growth for YTD'25 registered at 2.7% compared to 4.9% for the same period last year.

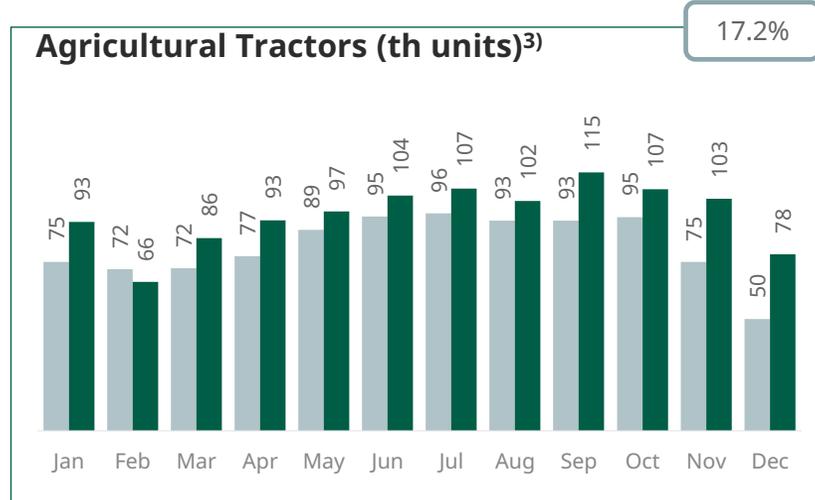
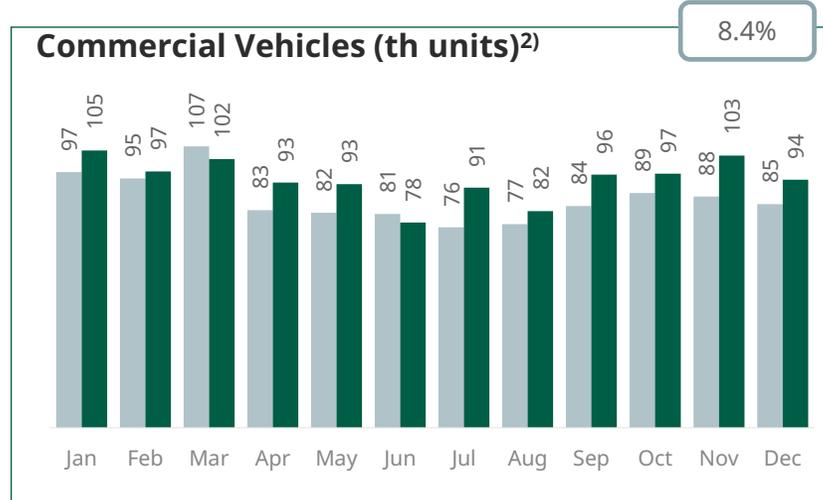
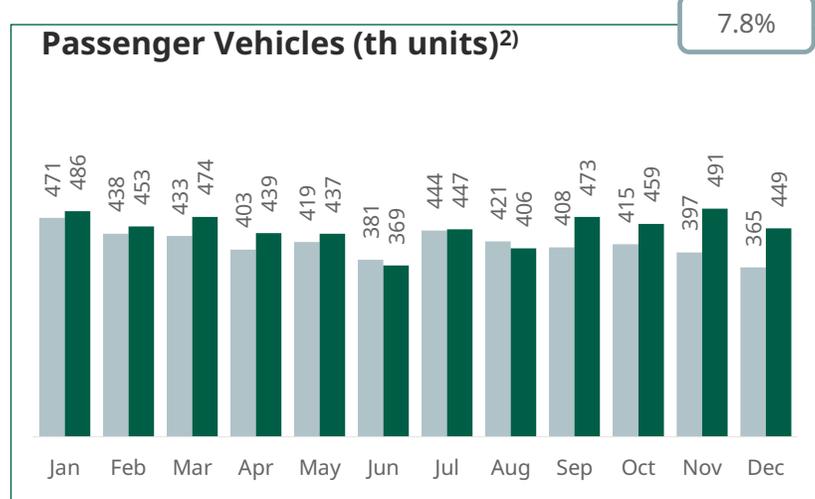
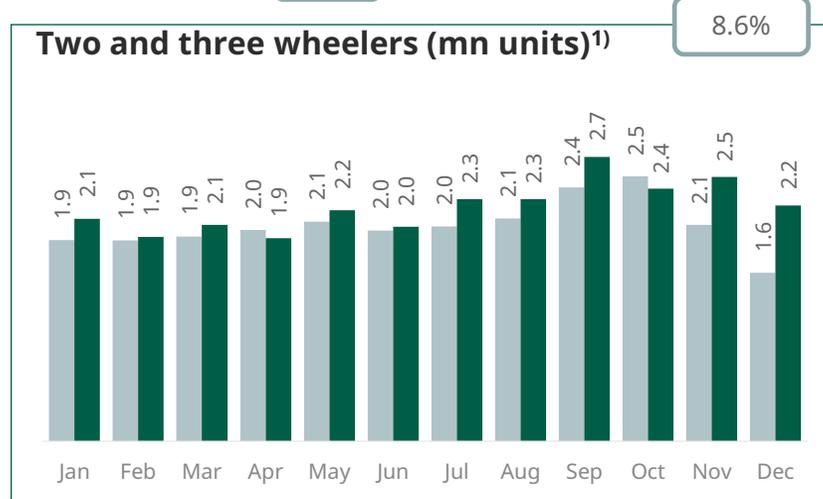
Sector weightage within eight core sectors

Sector	% weight
Cement	5.4%
Steel	17.9%
Coal	10.3%
Electricity	19.8%

Source of core sectors data: Office of Economic Advisor

Automotive Sector Performance

2024 2025 YTD CY2025 Growth



Key Aspects

- Two and three wheelers – Growth driven by GST rate reductions and government support for electric mobility.
- PVs – Growth driven by infrastructure investments and evolving consumer preferences.
- CVs Infrastructure spending fueled growth.
- Tractors - Growth driven by rising disposable income of farmers and continued focus on agricultural infrastructure.

Source of data :
¹⁾ SIAM : Society of Indian Automobile Manufacturers
²⁾ TMA : Tractor Manufacturers Association
³⁾ TW – Two wheelers, CV – Commercial Vehicles, PV – Passenger Vehicles,

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Economy and Industry

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Business Highlights - Q4 and 12M 2025

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Financial Highlights - Q4 and 12M 2025

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Q4 2025 Performance

Key messages

- 1** Growth momentum continues, aided by double digit growth across all divisions
- 2** Operating margins continued to improve due to localization benefits, volume gains and focus on capital efficiency
- 3** Free cash flow generation and capex realization – as planned
- 4** Concluding the year with sustained double-digit growth supported by operational efficiency and disciplined capital allocation



EBITDA : Earning Before Interest, Tax and Depreciation (before exceptional item), FCF : Free Cashflow
 Note : Q4 2025 performance comments on Standalone Financials

Business Developments

Automotive Technologies



Precision and Longevity

New business wins in hydraulic cam phasers

Continued momentum in PV Clutches & DMF

Business wins for LV Clutches with 6 years of life

1) TW - Two-wheelers, CV - Commercial Vehicles, PV - Passenger Vehicles

Vehicle Lifetime Solutions



Increased market coverage

Volume wins continued for new launches during the year

Continued deal wins for FEAD / Timing Kit in the PV segment

Continued focus on portfolio expansion and penetration through range extension

Bearings and Industrial Solutions



Advanced motion solution

New business wins for DGBB, NRB in the two-wheeler segment

Business nomination for needle bearings, lift mast rollers in offroad segment

Business wins for 4R & 2R CRBs, SRBs, TRBs in raw material sector

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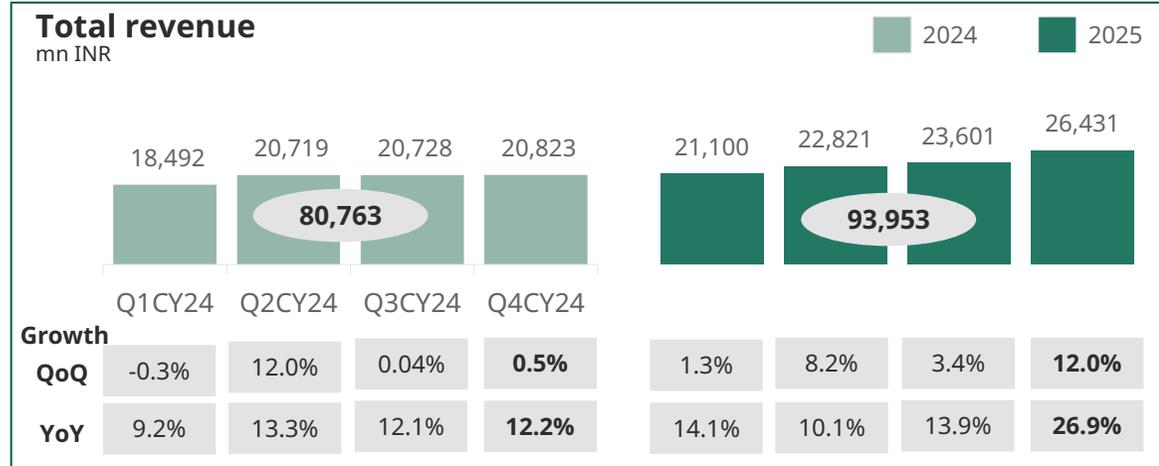
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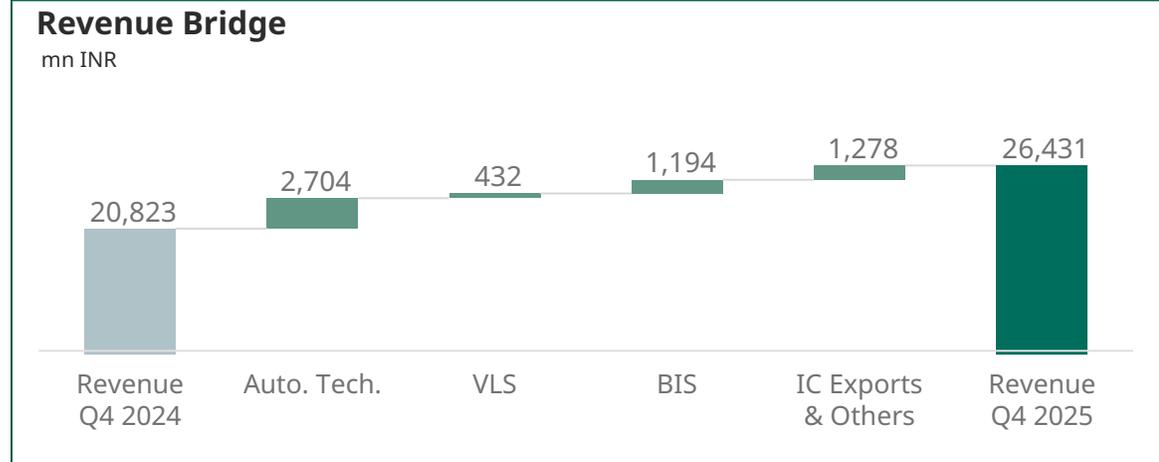
Revenue from operations



Key Aspects

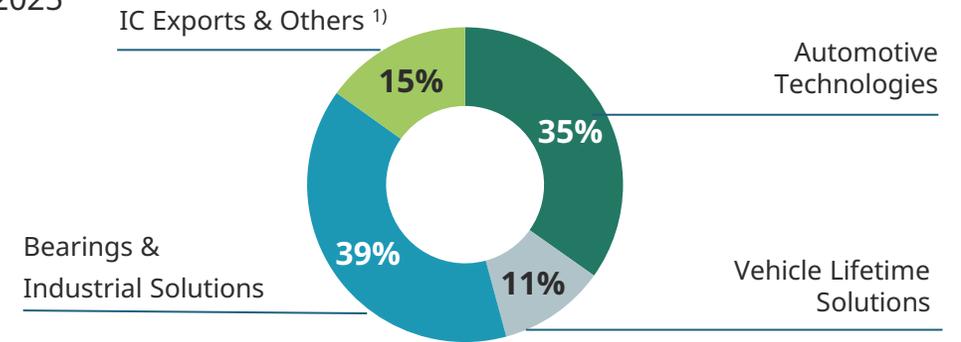
- YoY Double digit growth continues, domestic business up 23.8%
- QoQ trend remains positive, domestic business up 12.7%

Growth	12M'25 vs 12M'24	Q4'25 vs Q3'25	Q4'25 vs Q4'24
Automotive Technologies	24.6%	12.5%	41.6%
Vehicle Lifetime Solutions	12.2%	8.6%	16.6%
Bearings and Industrial Solutions	6.4%	14.1%	13.1%
Intercompany Exports & others	32.7%	8.1%	49.2%



Sales Mix

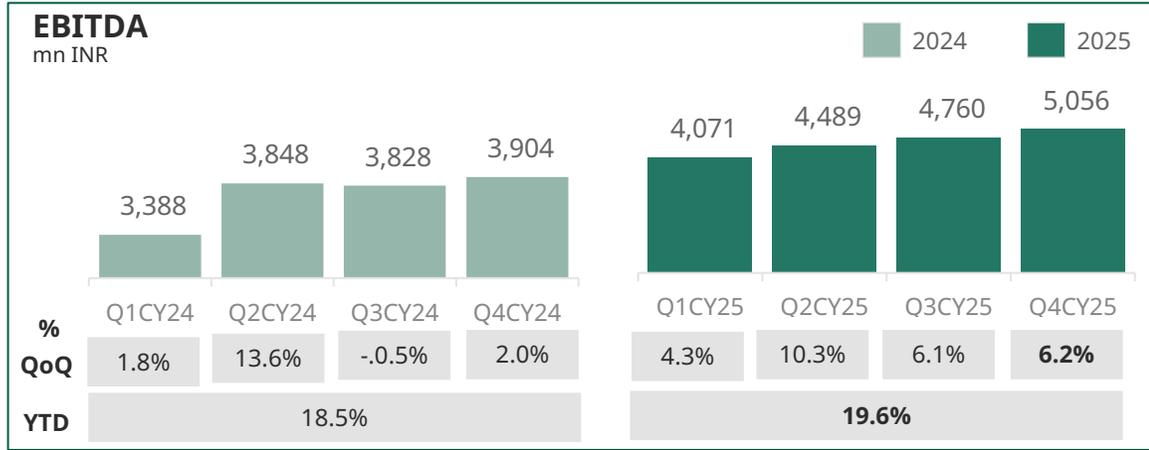
Q4 2025



IC Exports – Intercompany Exports; 1) Exports mainly includes exports to group companies, scrap sale and other operating income

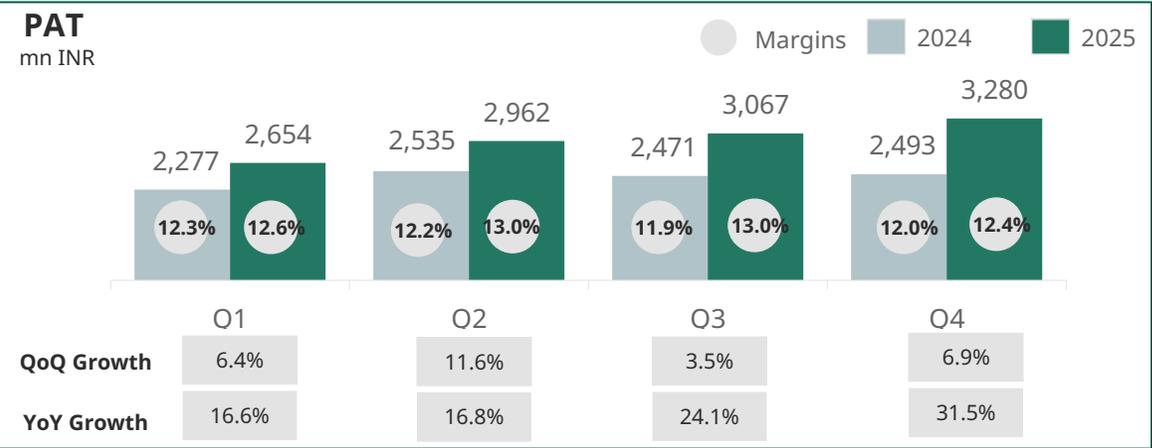
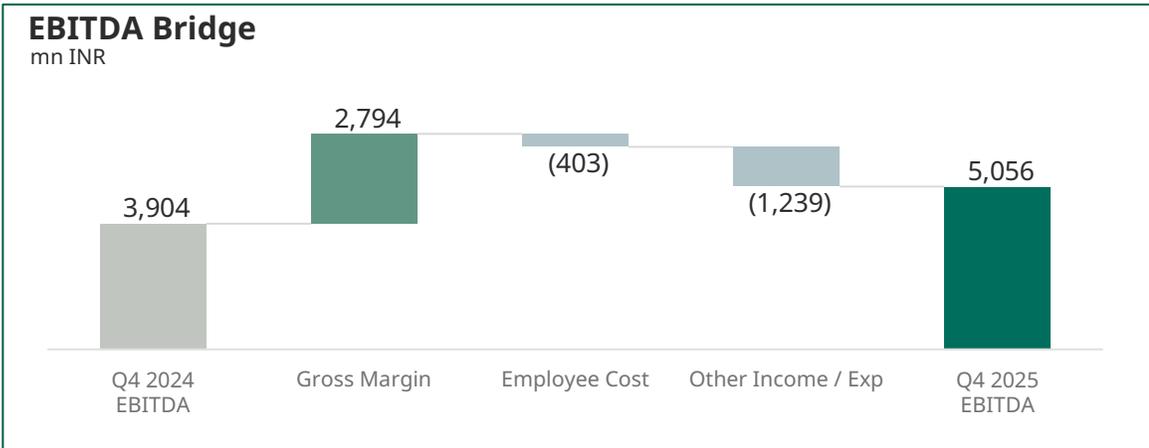
Note : Business highlights on Standalone Financials

Earnings Quality



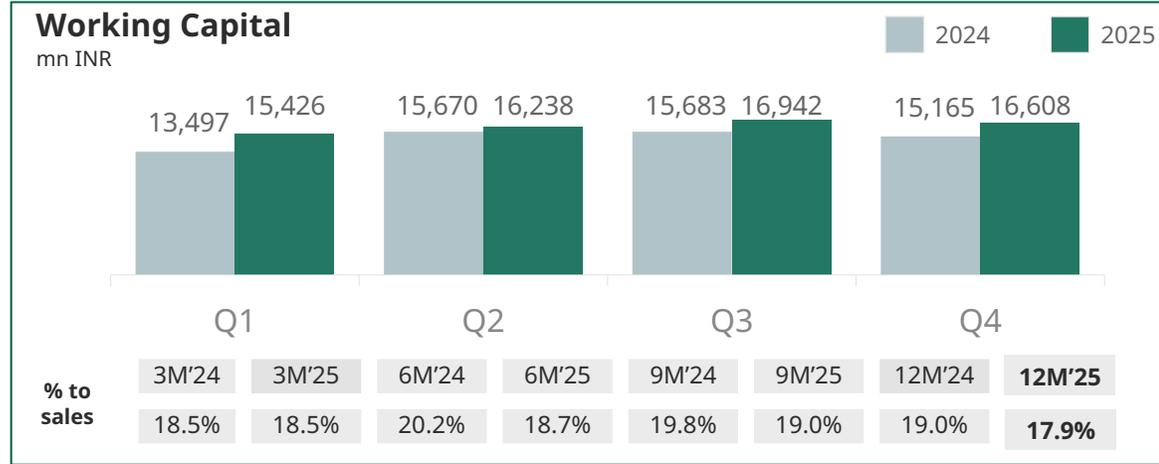
Key Aspects

- Operating margin – improved. Volumes, capital efficiency and strategic focus on localization.
- Absorbed impact due to regulatory changes on labor code at -0.8% for the quarter



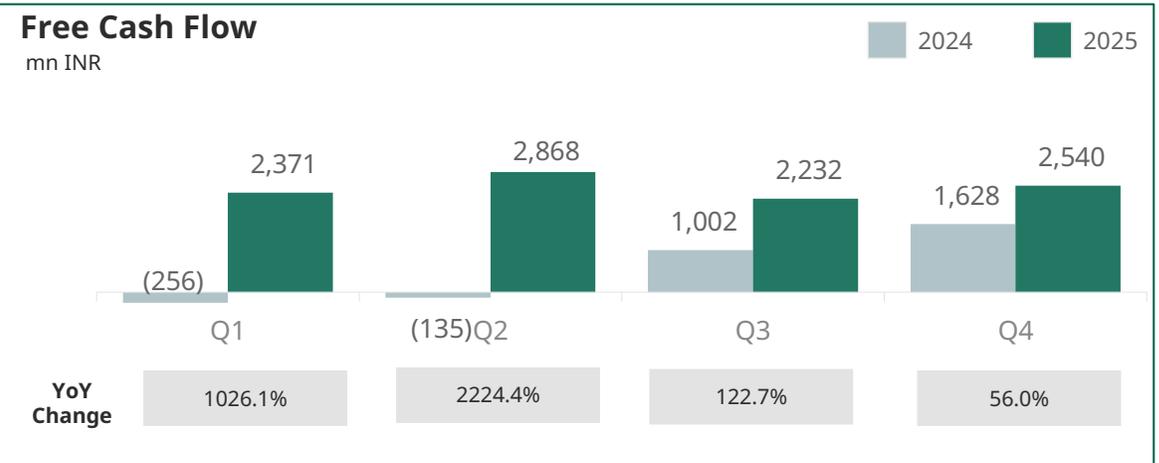
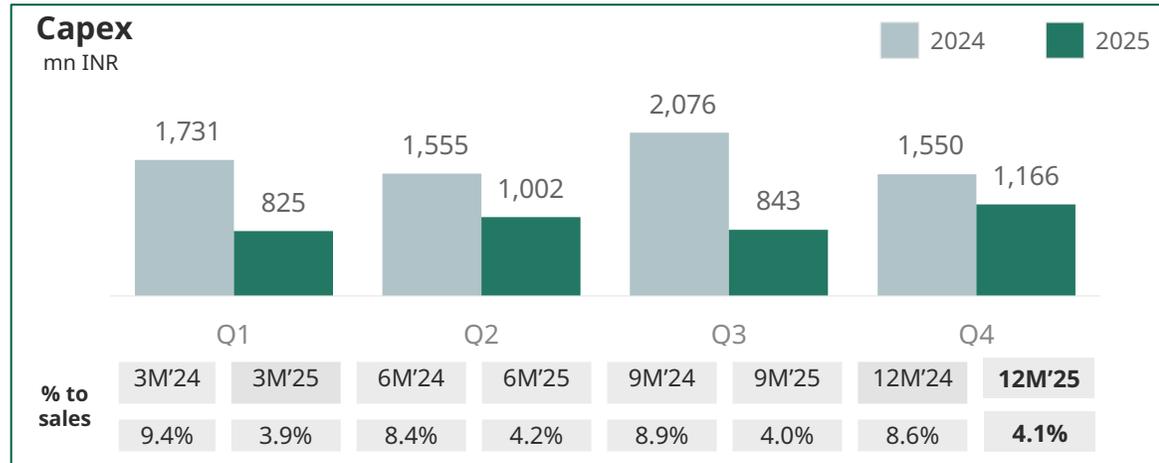
EBITDA (before exceptional items) - interest income (net) at 282 mn INR in Q4'25 (231 mn INR Q4'24);
 Note : Performance indicators on Standalone Financials

Working Capital, Capex



Key Aspects

- Capex framework as planned
- Free cash flow generation in line, better operating margins and lower working capital



Note : Business highlights on Standalone Financials

Performance Indicators

	Unit	Q4 2025	Q3 2025	Q4 2024	12M 2025	12M 2024
Revenue	mn INR	26,431	23,601	20,823	93,953	80,763
Revenue growth (YoY)	%	26.9%	13.9%	12.2%	16.3%	11.8%
Revenue growth (QoQ)	%	12.0%	3.4%	0.5%	-	-
EBITDA ¹⁾	mn INR	5,056	4,760	3,904	18,376	14,969
EBITDA Margin	%	19.1%	20.2%	18.8%	19.6%	18.5%
EBIT	mn INR	4,173	3,920	3,156	15,088	12,281
EBIT Margin	%	15.8%	16.6%	15.2%	16.1%	15.2%
EBT	mn INR	4,455	4,129	3,387	16,120	13,175
EBT Margin	%	16.9%	17.5%	16.3%	17.2%	16.3%
PAT	mn INR	3,280	3,067	2,493	11,962	9,777
PAT Margin	%	12.4%	13.0%	12.0%	12.7%	12.1%
Capex ²⁾	mn INR	1,166	843	1,550	3,836	6,911
FCF	mn INR	2,540	2,232	1,628	10,010	2,239

¹⁾ EBITDA (before exceptional items) - interest income (net) at 282 mn INR in Q4'25 (231 mn INR Q4'24); ²⁾ Capex includes CWIP

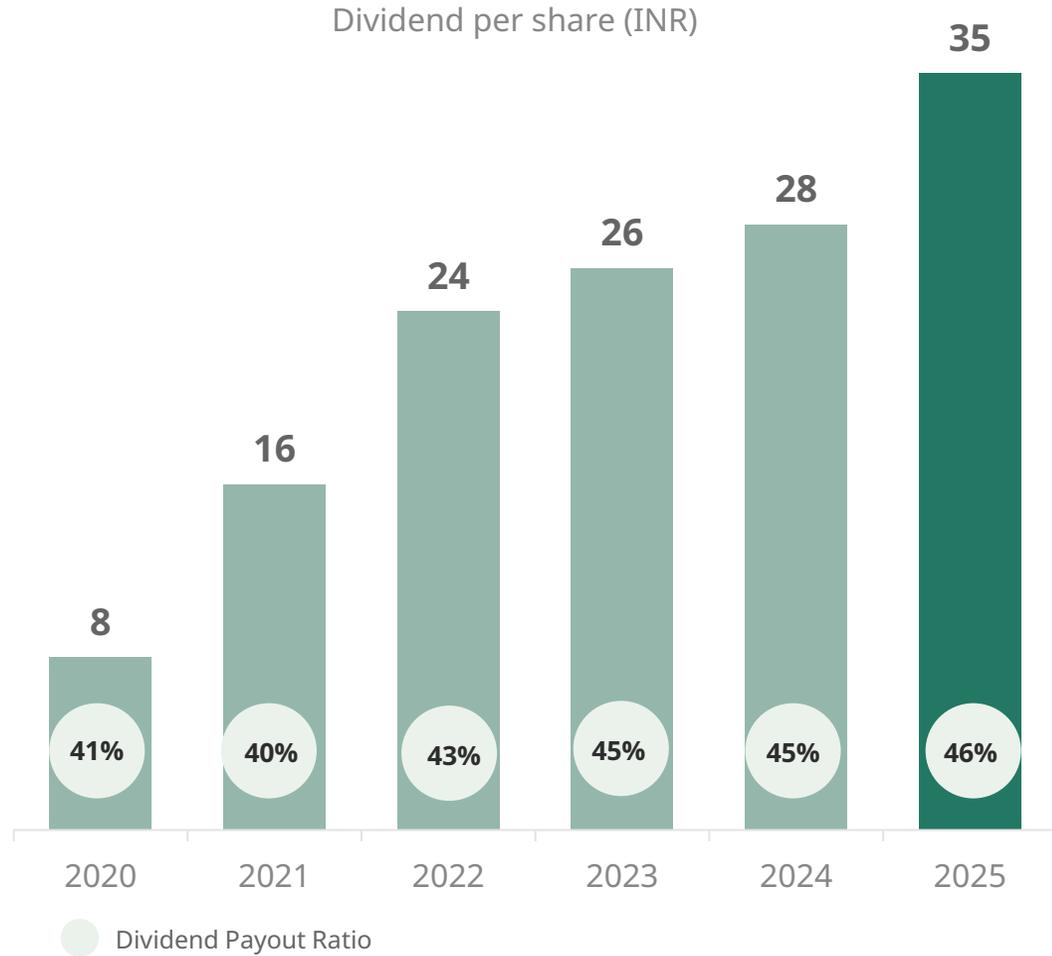
Note : Performance indicators on Standalone Financials

Q4 2025 - Consolidated Financial Results

Particulars (mn INR)	Schaeffler India Limited Standalone Q4 2025	KRSV Innovative Auto Solutions Private Limited Q4 2025	Schaeffler India Limited Consolidated ¹⁾ Q4 2025
Revenue	26,431	815	27,242
EBITDA (before exceptional)	19.1%	-18.3%	18.4%
EBIT (before exceptional)	15.8%	-20.0%	15.0%
EBT (before exceptional)	16.9%	-23.6%	15.9%

¹⁾Consolidated results are net of consolidation effects

Dividend Payout



**Target dividend payout ratio,
30% to 50% of net income¹**

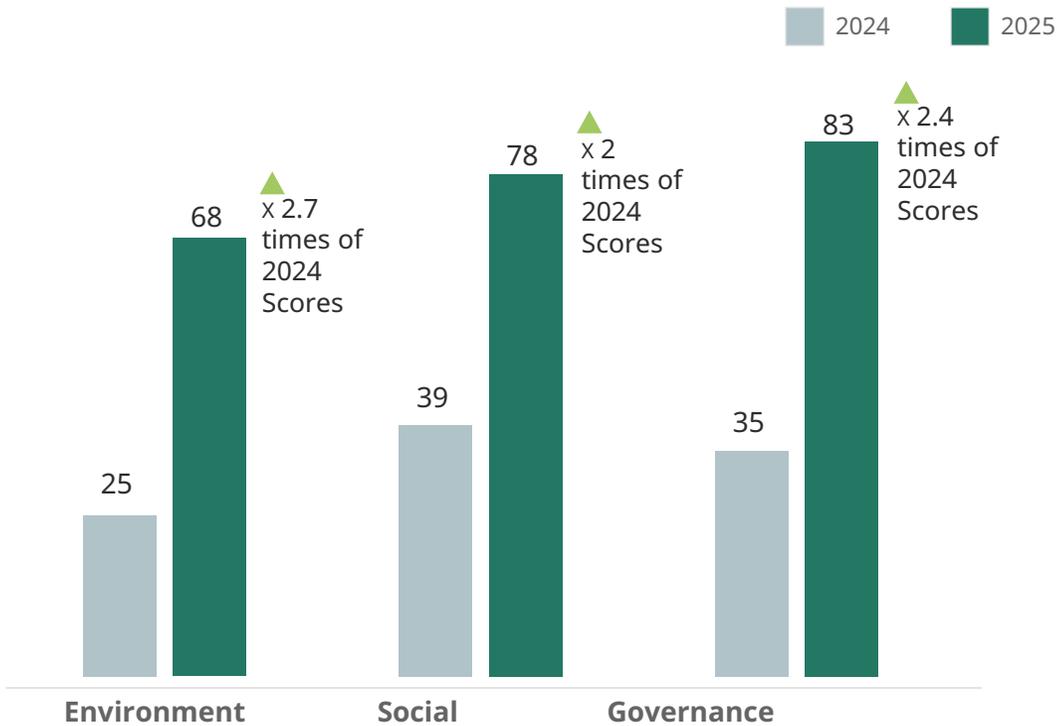
The Board of Directors of the Company has recommended a dividend for the year ended December 31, 2025, at the rate of INR 35/-per equity share (INR 28 per share for CY2024) of face value INR 2/- each

¹Net Income – Annual Standalone Profits After Tax (PAT)

Note: Dividend per share for previous years restated considering face value of INR 2 per equity share for comparable presentation. CY2025 dividend is subject to approval of shareholders.

S&P CSA Dow Jones | Sustainability Index Scores 2025

Our CSA Score by E, S & G Dimension



Ranking 1st in India & 7th Globally

Overall CSA Score 76/100 ▲ **+40**
 ~ **2x** times from CSA 2024 Score of 36/100

Score Percentile 98%
 SIL's relative performance as % of peers that achieved an equal or lower score*

Industry Best Score 83/100
 Amongst 402 companies assessed on CSA 2025*

Note: Schaeffler India Limited have been classified by S&P in "Machinery and Electrical Equipment" industry segment

In Summary

1 Double-digit growth momentum maintained throughout the year

2 Earnings quality improved, aided by volume gains, capital efficiency and strategic focus on localization

3 Capex realization as per plan, continued focus on financial and operating metrics

4 Entering 2026 committed to deliver results and drive long term stakeholder value.



On track to build the
leading Motion
Technology Company

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