

Schaeffler India Limited · Pune · Maharashtra

**BSE Limited**

Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai-400001  
**Company Code: 505790**

**National Stock Exchange of India Limited**

Exchange Plaza, C – 1, Block G,  
Bandra-Kurla Complex, Bandra (E),  
Mumbai-400051  
**Company Code: SCHAEFFLER**

**Sub: Outcome of the Board Meeting**

24/02/2026

Dear Sirs,

Pursuant to Regulation 30 read with Schedule III, 33 and 42 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, this is to inform you that the Board of Directors of the Company at its meeting held today has *inter alia*:

Phone: +912068198464

1. Approved the Audited Consolidated and Standalone Financial Results of the Company for the quarter and year ended December 31, 2025.
2. Recommended a Dividend of INR 35/- per Equity Share of face value of INR 2/- each. The Dividend for the year ended December 31, 2025, if approved by the Shareholders at the ensuing Annual General Meeting (AGM) shall be paid within 30 days from the date of AGM.
3. Approved Notice convening of 63<sup>rd</sup> AGM of the Company scheduled to be held on Thursday, April 30, 2026, at 3:30 p.m. IST through Video Conferencing ('VC') / Other Audio Visual Means ('OAVM').

The Board of Directors also noted that Mr. Andreas Schick (DIN: 09257160), Non-Executive Non-Independent Director of the Company who tendered his resignation on February 5, 2026 from the position of directorship of the Company will cease to be the Director with effect from close of business hours of March 31, 2026. An intimation in this regard was filed with the Stock Exchanges on February 6, 2026.

Please find enclosed herewith the following -

- Audited Standalone and Consolidated Financial Results for the quarter and year ended December 31, 2025.
- Auditor's Report on the Audited Standalone and Consolidated Financial Results for the quarter and year ended December 31, 2025.

Schaeffler India Limited

Declaration –

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We hereby declare that the Statutory Auditors of the Company M/s. Walker Chandok & Co LLP, Chartered Accountants (Firm Registration No. 001076N/N500013) have issued the Audit Report with unmodified opinion in respect of Annual Audited Standalone and Consolidated Financial Results for the year ended December 31, 2025.

The Board Meeting commenced at 14:15 hours IST and concluded at 17:00 hours IST, on February 24, 2026.

Kindly take the same on your records.

Thanking you,  
Yours faithfully,

For **Schaeffler India Limited**

**Ashish Tiwari,**  
VP - Legal & Company Secretary

Encl: As above

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**Walker Chandiook & Co LLP**

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One International Center,  
S B Marg, Prabhadevi (W),  
Mumbai - 400013  
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## **Independent Auditor's Report on Standalone Annual Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

**To the Board of Directors of Schaeffler India Limited**

### **Opinion**

1. We have audited the accompanying standalone annual financial results ('the Statement') of **Schaeffler India Limited** ('the Company') for the year ended **31 December 2025**, attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').
2. In our opinion and to the best of our information and according to the explanations given to us, the Statement:
  - (i) presents financial results in accordance with the requirements of Regulation 33 of the Listing Regulations; and
  - (ii) gives a true and fair view in conformity with the recognition and measurement principles laid down in the applicable Indian Accounting Standards ('Ind AS') specified under section 133 of the Companies Act, 2013 ('the Act'), read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India, of the standalone net profit after tax and other comprehensive income and other financial information of the Company for the year ended 31 December 2025.

### **Basis for Opinion**

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Statement* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('the ICAI') together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us, is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Statement**

4. This Statement has been prepared on the basis of the standalone annual financial statements and has been approved by the Company's Board of Directors. The Company's Board of Directors is responsible for the preparation and presentation of the Statement that gives a true and fair view of the net profit and other comprehensive income and other financial information of the Company in accordance with the Ind AS specified under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India, and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that gives a true and fair view and is free from material misstatement, whether due to fraud or error.
5. In preparing the Statement, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
6. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

**Auditor's Responsibilities for the Audit of the Statement**

7. Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing, specified under section 143(10) of the Act, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Statement.
8. As part of an audit in accordance with the Standards on Auditing, specified under section 143(10) of the Act, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Company has in place an adequate internal financial controls with reference to financial statements and the operating effectiveness of such controls;
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors;

**Schaeffler India Limited**

**Independent Auditor's Report on Standalone Annual Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

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- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern; and
  - Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation.
9. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
10. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**Other Matter**

11. The Statement includes the financial results for the quarter ended 31 December 2025, being the balancing figures between the audited figures in respect of the full financial year and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subject to limited review by us.

For **Walker Chandio & Co LLP**  
Chartered Accountants  
Firm Registration No:001076N/N500013

**KHUSHROO**

**B PANTHAKY**

Digitally signed by  
KHUSHROO B  
PANTHAKY  
Date: 2026.02.24  
16:52:11 +05'30'

**Khushroo B. Panthaky**  
Partner  
Membership No:042423

**UDIN:26042423VMUIML7819**

Place: Mumbai  
Date: 24 February 2026

**SCHAEFFLER INDIA LIMITED**

CIN: L29130PN1962PLC204515

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**STATEMENT OF AUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED DECEMBER 31, 2025***(Amount in ₹ million except per share data)*

| Sr. No.  | Particulars  | Quarter ended               |                 |                             | Year ended      |                 |
|----------|--|-----------------------------|-----------------|-----------------------------|-----------------|-----------------|
|          |  | Dec 31, 2025                | Sep 30, 2025    | Dec 31, 2024                | Dec 31, 2025    | Dec 31, 2024    |
|          |  | Unaudited<br>(refer Note 2) | Unaudited       | Unaudited<br>(refer Note 2) | Audited         | Audited         |
| <b>1</b> | <b>Income</b>  |                             |                 |                             |                 |                 |
|          | (a) Revenue from operations  | 26,430.6                    | 23,601.4        | 20,823.1                    | 93,953.2        | 80,762.9        |
|          | (b) Other income   | 460.5                       | 306.5           | 365.1                       | 1,567.9         | 1,219.3         |
|          | <b>Total income</b>  | <b>26,891.1</b>             | <b>23,907.9</b> | <b>21,188.2</b>             | <b>95,521.1</b> | <b>81,982.2</b> |
| <b>2</b> | <b>Expenses</b>  |                             |                 |                             |                 |                 |
|          | (a) Cost of materials consumed   | 11,057.5                    | 10,634.7        | 7,686.1                     | 40,401.4        | 32,884.7        |
|          | (b) Purchases of stock-in-trade  | 4,563.6                     | 4,673.0         | 3,819.2                     | 17,055.8        | 18,674.4        |
|          | (c) Changes in inventories of finished goods, stock-in-trade and work-in-progress  | 271.1                       | (1,103.3)       | 1,573.2                     | (870.4)         | (1,454.4)       |
|          | (d) Employees benefits expense (refer Note 3)  | 1,629.3                     | 1,431.9         | 1,226.0                     | 5,780.0         | 5,226.0         |
|          | (e) Finance costs  | 13.2                        | 6.5             | 6.1                         | 42.3            | 35.1            |
|          | (f) Depreciation and amortisation expense  | 883.0                       | 840.7           | 748.0                       | 3,287.6         | 2,687.6         |
|          | (g) Other expenses   | 4,018.8                     | 3,295.7         | 2,742.3                     | 13,704.2        | 10,754.1        |
|          | <b>Total expenses</b>  | <b>22,436.5</b>             | <b>19,779.2</b> | <b>17,800.9</b>             | <b>79,400.9</b> | <b>68,807.5</b> |
| <b>3</b> | <b>Profit before tax (1 - 2)</b>   | <b>4,454.6</b>              | <b>4,128.7</b>  | <b>3,387.3</b>              | <b>16,120.2</b> | <b>13,174.7</b> |
| <b>4</b> | <b>Tax expense</b>   |                             |                 |                             |                 |                 |
|          | (i) Current tax  | 1,230.9                     | 1,018.9         | 877.1                       | 4,236.5         | 3,339.9         |
|          | (ii) Deferred tax charge / (credit)  | (55.9)                      | 43.3            | 16.9                        | (78.8)          | 58.1            |
| <b>5</b> | <b>Profit for the period / year (3 - 4)</b>  | <b>3,279.6</b>              | <b>3,066.5</b>  | <b>2,493.3</b>              | <b>11,962.5</b> | <b>9,776.7</b>  |
| <b>6</b> | <b>Other comprehensive income</b>  |                             |                 |                             |                 |                 |
|          | (i) Items that will not be reclassified to profit or loss  | 0.5                         | 18.7            | (68.6)                      | 10.6            | (52.9)          |
|          | (ii) Income tax relating to items that will not be reclassified to profit or loss  | (0.2)                       | (4.7)           | 17.3                        | (2.7)           | 13.3            |
|          | <b>Total comprehensive income for the period / year (comprising profit and other comprehensive income for the period / year) (5 + 6)</b> | <b>3,279.9</b>              | <b>3,080.5</b>  | <b>2,442.0</b>              | <b>11,970.4</b> | <b>9,737.1</b>  |
| <b>7</b> | <b>Paid-up equity share capital (face value of ₹ 2 per share)</b>  | <b>312.6</b>                | <b>312.6</b>    | <b>312.6</b>                | <b>312.6</b>    | <b>312.6</b>    |
| <b>8</b> | <b>Other equity</b>  |                             |                 |                             | <b>61,114.3</b> | <b>53,520.4</b> |
| <b>9</b> | <b>Earnings per equity share (of ₹ 2 each) (not annualised except for year ended)</b>  |                             |                 |                             |                 |                 |
|          | (a) Basic (in ₹)   | 21.0                        | 19.6            | 16.0                        | 76.5            | 62.6            |
|          | (b) Diluted (in ₹)   | 21.0                        | 19.6            | 16.0                        | 76.5            | 62.6            |



**SCHAEFFLER INDIA LIMITED**

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**STANDALONE BALANCE SHEET**

| Sr. No.   | Particulars   | As at           | As at           |
|-----------|---|-----------------|-----------------|
|           |   | Dec 31, 2025    | Dec 31, 2024    |
|           |   | Audited         | Audited         |
| <b>A)</b> | <b>ASSETS</b>   |                 |                 |
| <b>1</b>  | <b>Non-current assets</b>   |                 |                 |
| a)        | Property, plant and equipment   | 19,545.0        | 17,184.4        |
| b)        | Right of use assets   | 818.3           | 855.3           |
| c)        | Capital work-in-progress  | 3,344.6         | 4,491.1         |
| d)        | Intangible assets   | 1.9             | 6.0             |
| e)        | Financial assets  |                 |                 |
|           | (i) Investments in wholly-owned subsidiary  | 1,225.0         | 1,424.0         |
|           | (ii) Loans  | 720.0           | 700.0           |
|           | (iii) Security deposits   | 171.7           | 166.8           |
|           | (iv) Other financial assets   | 0.3             | 5.3             |
| f)        | Deferred tax assets (net)   | 481.2           | 405.0           |
| g)        | Non-current tax assets (net)  | 606.1           | 670.0           |
| h)        | Other non-current assets  | 1,059.3         | 974.8           |
|           | <b>Total non-current assets</b>   | <b>27,973.4</b> | <b>26,882.7</b> |
| <b>2</b>  | <b>Current assets</b>   |                 |                 |
| a)        | Inventories   | 17,492.0        | 14,541.3        |
| b)        | Financial assets  |                 |                 |
|           | (i) Loans   | 700.0           | -               |
|           | (ii) Trade receivables  | 16,231.3        | 12,738.2        |
|           | (iii) Cash and cash equivalents   | 9,590.0         | 4,634.0         |
|           | (iv) Bank balances other than (ii) above  | 8,818.4         | 8,860.9         |
|           | (v) Other financial assets  | 503.1           | 560.7           |
| c)        | Other current assets  | 1,266.7         | 763.4           |
|           | <b>Total current assets</b>   | <b>54,601.5</b> | <b>42,098.5</b> |
|           | <b>TOTAL ASSETS</b>   | <b>82,574.9</b> | <b>68,981.2</b> |
| <b>B)</b> | <b>EQUITY AND LIABILITIES</b>   |                 |                 |
| <b>1</b>  | <b>Equity</b>   |                 |                 |
| a)        | Equity share capital  | 312.6           | 312.6           |
| b)        | Other equity  | 61,114.3        | 53,520.4        |
|           | <b>Total equity</b>   | <b>61,426.9</b> | <b>53,833.0</b> |
| <b>2</b>  | <b>Liabilities</b>  |                 |                 |
|           | <b>Non-current liabilities</b>  |                 |                 |
| a)        | Financial liabilities   |                 |                 |
|           | (i) Lease liabilities   | 281.7           | 325.7           |
|           | (ii) Other financial liabilities  | 141.7           | 140.1           |
| b)        | Provisions  | 13.6            | 26.5            |
|           | <b>Total non-current liabilities</b>  | <b>437.0</b>    | <b>492.3</b>    |
|           | <b>Current liabilities</b>  |                 |                 |
| a)        | Financial liabilities   |                 |                 |
|           | (i) Lease liabilities   | 108.4           | 98.5            |
|           | (ii) Trade payables   |                 |                 |
|           | a) Total outstanding dues of micro enterprises and small enterprises                      | 1,202.9         | 776.2           |
|           | b) Total outstanding dues of creditors other than micro enterprises and small enterprises | 15,418.7        | 10,411.1        |
|           | (iii) Other financial liabilities   | 2,176.9         | 1,970.4         |
| b)        | Other current liabilities   | 452.2           | 384.1           |
| c)        | Provisions  | 977.0           | 776.2           |
| d)        | Current tax liabilities (net)   | 374.9           | 239.4           |
|           | <b>Total current liabilities</b>  | <b>20,711.0</b> | <b>14,655.9</b> |
|           | <b>Total liabilities</b>  | <b>21,148.0</b> | <b>15,148.2</b> |
|           | <b>TOTAL EQUITY AND LIABILITIES</b>   | <b>82,574.9</b> | <b>68,981.2</b> |



CONFIDENTIAL

**SCHAEFFLER INDIA LIMITED**

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| STANDALONE STATEMENT OF CASH FLOW   | Year ended<br>Dec 31, 2025 | Year ended<br>Dec 31, 2024 |
|---|----------------------------|----------------------------|
|   | Audited                    | Audited                    |
| <b>Cash flows from operating activities</b>   |                            |                            |
| Profit before tax   | 16,120.2                   | 13,174.7                   |
| Adjustments for:  |                            |                            |
| Depreciation and amortisation expense   | 3,287.6                    | 2,687.6                    |
| Finance costs   | 42.3                       | 35.1                       |
| Interest income   | (1,074.0)                  | (928.7)                    |
| Loss/(profit) on sale of assets (net)   | 30.9                       | (2.5)                      |
| Provision for doubtful debts  | 164.0                      | 0.6                        |
| Provision for impairment of long term investment  | 199.0                      | -                          |
| Unrealised exchange loss/(gain) (net)   | 19.5                       | (0.6)                      |
| Bad debts written off   | 0.3                        | 0.1                        |
|   | 2,669.6                    | 1,791.6                    |
| <b>Operating cash flow before changes in working capital</b>  | <b>18,789.8</b>            | <b>14,966.3</b>            |
| (Increase) in inventories   | (3,300.0)                  | (1,206.3)                  |
| (Increase) in trade and other receivables   | (4,349.2)                  | (2,185.5)                  |
| Increase in trade and other payables  | 5,774.0                    | 590.9                      |
| Increase/(Decrease) in other liabilities and provisions   | 545.1                      | (180.7)                    |
|   | (1,330.1)                  | (2,981.6)                  |
| <b>Cash generated from operating activities</b>   | <b>17,459.7</b>            | <b>11,984.7</b>            |
| Income tax paid (net of refunds)  | (4,034.5)                  | (3,141.5)                  |
| <b>A Net cash generated from operating activities</b>   | <b>13,425.2</b>            | <b>8,843.2</b>             |
| <b>Cash flows from investing activities</b>   |                            |                            |
| Purchase of property, plant and equipment (including intangible, capital work-in-progress, capital advance and capital creditors) | (4,553.7)                  | (7,419.4)                  |
| Proceeds from sale of property, plant and equipment   | 12.2                       | 14.0                       |
| Long term loan given to subsidiary  | (720.0)                    | (530.5)                    |
| Net proceeds from bank deposits (with original maturity of more than 3 months and remaining maturity of less than 12 months)      | 47.5                       | 6,298.3                    |
| Interest received   | 1,254.9                    | 923.3                      |
| <b>B Net cash (used) in investing activities</b>  | <b>(3,959.1)</b>           | <b>(714.3)</b>             |
| <b>Cash flows from financing activities</b>   |                            |                            |
| Finance costs paid  | (12.7)                     | (9.1)                      |
| Principal payment of lease liability  | (91.3)                     | (86.8)                     |
| Interest on lease liabilities   | (29.6)                     | (26.0)                     |
| Dividends paid on equity shares   | (4,376.5)                  | (4,063.9)                  |
| <b>C Net cash used in financing activities</b>  | <b>(4,510.1)</b>           | <b>(4,185.8)</b>           |
| <b>Net increase in cash and cash equivalents (A + B + C)</b>  | <b>4,956.0</b>             | <b>3,943.1</b>             |
| Cash and cash equivalents at the beginning of the period  | 4,634.0                    | 690.9                      |
| Cash and cash equivalents at the end of the period  | 9,590.0                    | 4,634.0                    |

The above standalone cash flow statement has been prepared under the Indirect Method as set out in Ind AS 7 - Statement of Cash Flows notified pursuant to Section 133 of the Companies Act, 2013 ('the Act').



# SCHAEFFLER INDIA LIMITED

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## Standalone Segmentwise revenues, results, assets and liabilities.

The Company has reported segment information under two segments i.e. 1) Mobility components and related solutions and 2) Others.

| (A) | Particulars  | Quarter ended               |                 |                             | Year ended      |                 |
|-----|--|-----------------------------|-----------------|-----------------------------|-----------------|-----------------|
|     |  | Dec 31, 2025                | Sep 30, 2025    | Dec 31, 2024                | Dec 31, 2025    | Dec 31, 2024    |
|     |  | Unaudited<br>(refer Note 2) | Unaudited       | Unaudited<br>(refer Note 2) | Audited         | Audited         |
|     | <b>Segment Revenue (Net revenue / income)</b>  |                             |                 |                             |                 |                 |
|     | <b>(a) Mobility components and related solutions<sup>1)</sup></b>                    |                             |                 |                             |                 |                 |
|     | Automotive Technologies  | 9,199.6                     | 8,177.1         | 6,495.3                     | 31,372.7        | 25,179.4        |
|     | Vehicle Lifetime Solutions   | 3,026.9                     | 2,788.1         | 2,595.0                     | 11,397.9        | 10,163.0        |
|     | Bearings & Industrial Solutions  | 5,787.0                     | 5,226.8         | 4,771.5                     | 20,479.8        | 19,100.2        |
|     | Intercompany Exports & Others <sup>2)</sup>  | 2,479.6                     | 2,393.3         | 1,617.1                     | 9,314.0         | 6,940.9         |
|     | <b>Sub total (a)</b>   | <b>20,493.1</b>             | <b>18,585.3</b> | <b>15,478.9</b>             | <b>72,564.4</b> | <b>61,383.5</b> |
|     | <b>(b) Others</b>  |                             |                 |                             |                 |                 |
|     | Automotive Technologies  | -                           | -               | -                           | -               | -               |
|     | Vehicle Lifetime Solutions   | -                           | -               | -                           | -               | -               |
|     | Bearings & Industrial Solutions  | 4,553.0                     | 3,826.7         | 4,364.3                     | 16,385.5        | 15,524.4        |
|     | Intercompany Exports & Others <sup>2)</sup>  | 1,384.5                     | 1,189.4         | 979.9                       | 5,003.3         | 3,855.0         |
|     | <b>Sub total (b)</b>   | <b>5,937.5</b>              | <b>5,016.1</b>  | <b>5,344.2</b>              | <b>21,388.8</b> | <b>19,379.4</b> |
|     | <b>(c) Total Revenue</b>   |                             |                 |                             |                 |                 |
|     | Automotive Technologies  | 9,199.6                     | 8,177.1         | 6,495.3                     | 31,372.7        | 25,179.4        |
|     | Vehicle Lifetime Solutions   | 3,026.9                     | 2,788.1         | 2,595.0                     | 11,397.9        | 10,163.0        |
|     | Bearings & Industrial Solutions  | 10,340.0                    | 9,053.5         | 9,135.8                     | 36,865.3        | 34,624.6        |
|     | Intercompany Exports & Others <sup>2)</sup>  | 3,864.1                     | 3,582.7         | 2,597.0                     | 14,317.3        | 10,795.9        |
|     | <b>Revenue from operations (a+b)</b>   | <b>26,430.6</b>             | <b>23,601.4</b> | <b>20,823.1</b>             | <b>93,953.2</b> | <b>80,762.9</b> |
|     | <b>(B) Segment Results (Profit before unallocable income, finance costs and tax)</b> |                             |                 |                             |                 |                 |
|     | Mobility components and related solutions  | 2,840.5                     | 2,708.6         | 2,056.8                     | 10,455.9        | 8,281.7         |
|     | Others   | 1,166.8                     | 1,120.1         | 971.5                       | 4,138.7         | 3,708.8         |
|     | <b>Total profit before unallocable income, finance costs and tax</b>                 | <b>4,007.3</b>              | <b>3,828.7</b>  | <b>3,028.3</b>              | <b>14,594.6</b> | <b>11,990.5</b> |
|     | Less : Finance costs   | 13.2                        | 6.5             | 6.1                         | 42.3            | 35.1            |
|     | Add : Unallocable Income   | 460.5                       | 306.5           | 365.1                       | 1,567.9         | 1,219.3         |
|     | <b>Profit before tax</b>   | <b>4,454.6</b>              | <b>4,128.7</b>  | <b>3,387.3</b>              | <b>16,120.2</b> | <b>13,174.7</b> |
|     | <b>(C) Segment assets</b>  |                             |                 |                             |                 |                 |
|     | Mobility components and related solutions <sup>3)</sup>                              | 53,361.9                    | 51,775.8        | 46,242.9                    | 53,361.9        | 46,242.9        |
|     | Others   | 7,777.7                     | 7,498.2         | 6,625.2                     | 7,777.7         | 6,625.2         |
|     | Unallocated  | 21,435.3                    | 18,582.7        | 16,113.1                    | 21,435.3        | 16,113.1        |
|     | <b>Total assets</b>  | <b>82,574.9</b>             | <b>77,856.7</b> | <b>68,981.2</b>             | <b>82,574.9</b> | <b>68,981.2</b> |
|     | <b>(D) Segment liabilities</b>   |                             |                 |                             |                 |                 |
|     | Mobility components and related solutions  | 14,652.6                    | 13,626.7        | 10,390.8                    | 14,652.6        | 10,390.8        |
|     | Others   | 3,831.8                     | 3,732.8         | 2,724.2                     | 3,831.8         | 2,724.2         |
|     | Unallocated  | 2,663.6                     | 2,350.2         | 2,033.2                     | 2,663.6         | 2,033.2         |
|     | <b>Total liabilities</b>   | <b>21,148.0</b>             | <b>19,709.7</b> | <b>15,148.2</b>             | <b>21,148.0</b> | <b>15,148.2</b> |
|     | <b>(E) Net capital employed</b>  | <b>61,426.9</b>             | <b>58,147.0</b> | <b>53,833.0</b>             | <b>61,426.9</b> | <b>53,833.0</b> |

<sup>1)</sup>As a result of the CODM's review mechanism, within segment "Mobility components and related solutions" there have been products / business reclassification within Automotive Technologies, Vehicle Lifetime Solution and Bearings & Industrial Solutions

<sup>2)</sup>Intercompany Export & Others mainly includes exports to group companies, scrap sales and other operating income

<sup>3)</sup>Property, plant and equipment (PPE) of the Company is predominantly used for 'Mobility components and related solutions' and hence has been disclosed as a segment asset under that reportable segment.

### Notes:

- The above standalone financial results for the quarter and year ended December 31, 2025 were reviewed by the Audit Committee at their meeting held on February 24, 2026 and approved by the Board of Directors at their meeting held on February 24, 2026.
- The figures for the last quarter are the balancing figures between audited figures in respect of the full financial year and the published year-to-date figures up to the third quarter of the respective financial years. Also the figures up to the end of the third quarter were only reviewed and not subjected to audit.
- On November 21, 2025, the Government of India notified the four Labour Codes – the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 – consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has assessed and disclosed the incremental impact of these changes on the basis of the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. The incremental impact consisting of gratuity of ₹ 210.0 million primarily arises due to change in wage definition has been recognised as an employee benefit expenses in the current reporting period. The Company continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
- The figures for the previous year/quarters have been regrouped/reclassified wherever necessary, to make them comparable. The impact of such reclassification/regrouping is not material to the financial results.
- The Board of Directors of the Company has recommended a dividend for the year ended December 31, 2025 at the rate of ₹ 35.0 per equity share of face value Rs. 2/- each (2024: ₹ 28.0 per equity share of face value Rs.2/- each).

**KHUSHROO B PANTHAKY**  
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KHUSHROO B  
PANTHAKY  
Date: 2026.02.24  
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For and on behalf of the Board

**KADAM HARSHA GOPAL**  
Digitally signed by KADAM  
HARSHA GOPAL  
Date: 2026.02.24 16:46:19 +05'30'

Harsha Kadam  
Managing Director  
DIN: 07736005

February 24, 2026



CONFIDENTIAL

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**Walker Chandiook & Co LLP**

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Mumbai - 400013  
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## **Independent Auditor's Report on Consolidated Annual Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

### **To the Board of Directors of Schaeffler India Limited**

#### **Opinion**

1. We have audited the accompanying consolidated annual financial results ('the Statement') of **Schaeffler India Limited** ('the Holding Company') and its subsidiary, KRSV Innovative Auto Solutions Private Limited (the Holding Company and its subsidiary together referred to as 'the Group'), for the year ended **31 December 2025**, attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').
2. In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of other auditors on separate audited financial statements subsidiary as referred to in paragraph 12 below, the Statement:
  - (i) includes the annual financial results of the KRSV Innovative Auto Solutions Private Limited;
  - (ii) presents financial results in accordance with the requirements of Regulation 33 of the Listing Regulations; and
  - (iii) gives a true and fair view in conformity with the recognition and measurement principles laid down in the applicable Indian Accounting Standards ('Ind AS') prescribed under section 133 of the Companies Act, 2013 ('the Act') read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India, of the consolidated net profit after tax and other comprehensive income and other financial information of the Group, for the year ended 31 December 2025.

**Schaeffler India Limited**  
**Independent Auditor's Report on Consolidated Annual Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

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**Basis for Opinion**

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in *the Auditor's Responsibilities for the Audit of the Statement* section of our report. We are independent of the Group, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('the ICAI') together with the ethical requirements that are relevant to our audit of the consolidated financial results under the provisions of the Act, and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us together with the audit evidence obtained by the other auditors in terms of their report referred to in paragraph 12 of the Other Matter section below, is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Statement**

4. The Statement, which is the responsibility of the Holding Company's management and has been approved by the Holding Company's Board of Directors, has been prepared on the basis of the consolidated annual financial statements. The Holding Company's Board of Directors is responsible for the preparation and presentation of the Statement that gives a true and fair view of the consolidated net profit and other comprehensive income, and other financial information of the Group in accordance with the Ind AS prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The respective Board of Directors of the companies included in the Group, are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act, for safeguarding of the assets of the Group, and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively, for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial results, that give a true and fair view and are free from material misstatement, whether due to fraud or error. These financial results have been used for the purpose of preparation of the Statement by the Directors of the Holding Company, as aforesaid.
5. In preparing the Statement, the respective Board of Directors of the companies included in the Group, are responsible for assessing the ability of the Group, to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the respective Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.
6. Those respective Board of Directors are also responsible for overseeing the financial reporting process of the companies included in the Group.

**Auditor's Responsibilities for the Audit of the Statement**

7. Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing specified under section 143(10) of the Act will always detect a material misstatement, when it exists. Misstatements can arise from fraud or error, and are considered material if, individually, or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Statement.

**Schaeffler India Limited**

**Independent Auditor's Report on Consolidated Annual Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

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8. As part of an audit in accordance with the Standards on Auditing specified under section 143(10) of the Act, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls;
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors;
  - Conclude on the appropriateness of Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group, to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
  - Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation; and
  - Obtain sufficient appropriate audit evidence regarding the financial statements of the entities within the Group, to express an opinion on the Statement. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the Statement, of which we are the independent auditors. For the other entities included in the Statement, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.
9. We communicate with those charged with governance of the Holding Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
10. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
11. We also performed procedures in accordance with circular issued by the SEBI under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

**Schaeffler India Limited**  
**Independent Auditor's Report on Consolidated Annual Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

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**Other Matter**

12. We did not audit the annual financial statements of one (1) subsidiary included in the Statement whose financial information reflects total assets of ₹ 969.7 million as at 31 December 2025, total revenues of ₹2,918.6 million, total net loss after tax of ₹ 594.7 million total comprehensive loss of ₹ 594.3 million, and cash inflows (net) of ₹ 42.6 million for the year ended on that date, as considered in the Statement. These annual financial statements have been audited by other auditors whose audit report have been furnished to us by the management, and our opinion in so far as it relates to the amounts and disclosures included in respect of these subsidiary is based solely on the audit report of such other auditors and the procedures performed by us as stated in paragraph 11 above.

Our opinion is not modified in respect of these matters with respect to our reliance on the work done by and the reports of the other auditors.

13. The Statement includes the consolidated financial results for the quarter ended 31 December 2025, being the balancing figures between the audited consolidated figures in respect of the full financial year and the published unaudited year-to-date consolidated figures up to the third quarter of the current financial year, which were subject to limited review by us.

For **Walker Chandiook & Co LLP**  
Chartered Accountants  
Firm Registration No:001076N/N500013

**KHUSHROO** Digitally signed by  
KHUSHROO B PANTHAKY  
**B PANTHAKY** Date: 2026.02.24 16:53:09  
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**Khushroo B. Panthaky**  
Partner  
Membership No:042423

**UDIN:26042423JIDCUS1261**

Place: Mumbai  
Date: 24 February 2026

**SCHAEFFLER INDIA LIMITED**

CIN: L29130PN1962PLC204515

Regd. Office : 15th Floor, ASTP (Amar Sadanand Tech Park), Baner, Pune, Maharashtra, India, 411045

Ph. +91-20-68198400; Fax. +91-20-68198405; Website: www.schaeffler.co.in; Email: investorsupport.in@schaeffler.com

**STATEMENT OF AUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED DECEMBER 31, 2025**

(Amount in ₹ million except per share data)

| Sr. No.  | Particulars  | Quarter ended               |                 |                             | Year ended      |                 |
|----------|--|-----------------------------|-----------------|-----------------------------|-----------------|-----------------|
|          |  | Dec 31, 2025                | Sep 30, 2025    | Dec 31, 2024                | Dec 31, 2025    | Dec 31, 2024    |
|          |  | Unaudited<br>(refer Note 2) | Unaudited       | Unaudited<br>(refer Note 2) | Audited         | Audited         |
| <b>1</b> | <b>Income</b>  |                             |                 |                             |                 |                 |
|          | (a) Revenue from operations  | 27,242.0                    | 24,346.5        | 21,360.6                    | 96,858.5        | 82,323.8        |
|          | (b) Other income   | 433.1                       | 283.9           | 348.2                       | 1,482.8         | 1,183.0         |
|          | <b>Total income</b>  | <b>27,675.1</b>             | <b>24,630.4</b> | <b>21,708.8</b>             | <b>98,341.3</b> | <b>83,506.8</b> |
| <b>2</b> | <b>Expenses</b>  |                             |                 |                             |                 |                 |
|          | (a) Cost of materials consumed   | 11,055.6                    | 10,635.0        | 7,686.4                     | 40,402.7        | 32,888.1        |
|          | (b) Purchases of stock-in-trade  | 5,342.9                     | 5,394.1         | 4,351.7                     | 19,863.7        | 20,245.6        |
|          | (c) Changes in inventories of finished goods, stock-in-trade and work-in-progress  | 254.0                       | (1,120.3)       | 1,544.4                     | (941.0)         | (1,564.4)       |
|          | (d) Employees benefits expense (refer Note 3)  | 1,713.9                     | 1,510.7         | 1,274.6                     | 6,086.4         | 5,421.8         |
|          | (e) Finance costs  | 16.1                        | 9.7             | 8.7                         | 52.2            | 43.6            |
|          | (f) Depreciation and amortisation expense  | 920.2                       | 878.8           | 781.2                       | 3,437.2         | 2,815.5         |
|          | (g) Other expenses   | 4,034.4                     | 3,367.6         | 2,799.6                     | 13,816.5        | 10,879.1        |
|          | <b>Total expenses</b>  | <b>23,337.1</b>             | <b>20,675.6</b> | <b>18,446.6</b>             | <b>82,717.7</b> | <b>70,729.3</b> |
| <b>3</b> | <b>Profit before tax (1 - 2)</b>   | <b>4,338.0</b>              | <b>3,954.8</b>  | <b>3,262.2</b>              | <b>15,623.6</b> | <b>12,777.5</b> |
| <b>4</b> | <b>Tax expense</b>   |                             |                 |                             |                 |                 |
|          | (i) Current tax  | 1,230.9                     | 1,018.9         | 877.1                       | 4,236.5         | 3,339.9         |
|          | (ii) Deferred tax charge / (credit)  | (116.5)                     | 43.3            | 12.3                        | (116.4)         | 49.0            |
| <b>5</b> | <b>Profit for the period / year (3 - 4)</b>  | <b>3,223.6</b>              | <b>2,892.6</b>  | <b>2,372.8</b>              | <b>11,503.5</b> | <b>9,388.6</b>  |
| <b>6</b> | <b>Other comprehensive income</b>  |                             |                 |                             |                 |                 |
|          | (i) Items that will not be reclassified to profit or loss  | 0.9                         | 18.7            | (68.6)                      | 11.0            | (52.9)          |
|          | (ii) Income tax relating to items that will not be reclassified to profit or loss  | (0.2)                       | (4.7)           | 16.8                        | (2.7)           | 12.8            |
|          | <b>Total comprehensive income for the period / year (comprising profit and other comprehensive income for the period / year) (5 + 6)</b> | <b>3,224.3</b>              | <b>2,906.6</b>  | <b>2,321.0</b>              | <b>11,511.8</b> | <b>9,348.5</b>  |
| <b>7</b> | <b>Paid-up equity share capital (face value of ₹ 2 per share)</b>  | <b>312.6</b>                | <b>312.6</b>    | <b>312.6</b>                | <b>312.6</b>    | <b>312.6</b>    |
| <b>8</b> | <b>Other equity</b>  |                             |                 |                             | <b>60,167.0</b> | <b>53,031.7</b> |
| <b>9</b> | <b>Earnings per equity share (of ₹ 2 each) (not annualised except for year ended)</b>  |                             |                 |                             |                 |                 |
|          | (a) Basic (in ₹)   | 20.6                        | 18.5            | 15.2                        | 73.6            | 60.1            |
|          | (b) Diluted (in ₹)   | 20.6                        | 18.5            | 15.2                        | 73.6            | 60.1            |



**SCHAEFFLER INDIA LIMITED**

CIN: L29130PN1962PLC204515

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**CONSOLIDATED BALANCE SHEET**

| Sr. No.   | Particulars   | As at           | As at           |
|-----------|---|-----------------|-----------------|
|           |   | Dec 31, 2025    | Dec 31, 2024    |
|           |   | Audited         | Audited         |
| <b>A)</b> | <b>ASSETS</b>   |                 |                 |
| <b>1</b>  | <b>Non-current assets</b>   |                 |                 |
| a)        | Property, plant and equipment   | 19,572.3        | 17,203.7        |
| b)        | Right of use assets   | 963.0           | 978.8           |
| c)        | Capital work-in-progress  | 3,344.6         | 4,491.1         |
| d)        | Goodwill  | 822.3           | 822.3           |
| e)        | Other intangible assets   | 592.0           | 690.4           |
| f)        | Financial assets  |                 |                 |
|           | (i) Security deposits   | 191.7           | 187.5           |
|           | (ii) Other financial assets   | 0.3             | 5.3             |
| g)        | Deferred tax assets (net)   | 325.3           | 211.5           |
| h)        | Non-current tax assets (net)  | 606.1           | 670.0           |
| i)        | Other non-current assets  | 1,058.9         | 1,031.5         |
|           | <b>Total non-current assets</b>   | <b>27,476.5</b> | <b>26,292.1</b> |
| <b>2</b>  | <b>Current assets</b>   |                 |                 |
| a)        | Inventories   | 17,717.5        | 14,696.2        |
| b)        | Financial assets  |                 |                 |
|           | (i) Trade receivables   | 16,572.7        | 12,929.2        |
|           | (ii) Cash and cash equivalents  | 9,638.0         | 4,639.4         |
|           | (iii) Bank balances other than (ii) above   | 8,818.4         | 8,860.9         |
|           | (iv) Other financial assets   | 504.2           | 561.0           |
| c)        | Other current assets  | 1,399.5         | 850.4           |
|           | <b>Total current assets</b>   | <b>54,650.3</b> | <b>42,537.1</b> |
|           | <b>TOTAL ASSETS</b>   | <b>82,126.8</b> | <b>68,829.2</b> |
| <b>B)</b> | <b>EQUITY AND LIABILITIES</b>   |                 |                 |
| <b>1</b>  | <b>Equity</b>   |                 |                 |
| a)        | Equity share capital  | 312.6           | 312.6           |
| b)        | Other equity  | 60,167.0        | 53,031.7        |
|           | <b>Total equity</b>   | <b>60,479.6</b> | <b>53,344.3</b> |
| <b>2</b>  | <b>Liabilities</b>  |                 |                 |
|           | <b>Non-current liabilities</b>  |                 |                 |
| a)        | Financial liabilities   |                 |                 |
|           | (i) Lease liabilities   | 406.2           | 434.3           |
|           | (ii) Other financial liabilities  | 143.7           | 143.7           |
| b)        | Provisions  | 13.6            | 26.5            |
|           | <b>Total non-current liabilities</b>  | <b>563.5</b>    | <b>604.5</b>    |
|           | <b>Current liabilities</b>  |                 |                 |
| a)        | Financial liabilities   |                 |                 |
|           | (i) Lease liabilities   | 140.5           | 121.0           |
|           | (ii) Trade payables   |                 |                 |
|           | a) Total outstanding dues of micro enterprises and small enterprises                      | 1,251.1         | 778.6           |
|           | b) Total outstanding dues of creditors other than micro enterprises and small enterprises | 15,574.7        | 10,502.2        |
|           | (iii) Other financial liabilities   | 2,207.5         | 1,993.4         |
| b)        | Other current liabilities   | 477.8           | 455.2           |
| c)        | Provisions  | 1,057.2         | 790.6           |
| d)        | Current tax liabilities (net)   | 374.9           | 239.4           |
|           | <b>Total current liabilities</b>  | <b>21,083.7</b> | <b>14,880.4</b> |
|           | <b>Total liabilities</b>  | <b>21,647.2</b> | <b>15,484.9</b> |
|           | <b>TOTAL EQUITY AND LIABILITIES</b>   | <b>82,126.8</b> | <b>68,829.2</b> |



**SCHAEFFLER INDIA LIMITED**

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| CONSOLIDATED STATEMENT OF CASH FLOWS  | Year ended<br>Dec 31, 2025 | Year ended<br>Dec 31, 2024 |
|---|----------------------------|----------------------------|
|   | Audited                    | Audited                    |
| <b>Cash flows from operating activities</b>   |                            |                            |
| Profit before tax   | 15,623.6                   | 12,777.5                   |
| Adjustments for:  |                            |                            |
| Depreciation and amortisation expense   | 3,437.2                    | 2,815.5                    |
| Finance costs   | 52.2                       | 43.6                       |
| Interest income   | (990.5)                    | (890.6)                    |
| Loss/(profit) on sale of assets (net)   | 30.9                       | (2.40)                     |
| Provision for doubtful debts  | 165.4                      | 0.5                        |
| Unrealised exchange loss/(gain) (net)   | 19.5                       | (0.6)                      |
| Bad debts written off   | 0.3                        | 0.1                        |
|   | 2,715.0                    | 1,966.1                    |
| <b>Operating cash flow before changes in working capital</b>  | <b>18,338.6</b>            | <b>14,743.6</b>            |
|   |                            |                            |
| (Increase) in inventories   | (3,370.6)                  | (1,316.3)                  |
| (Increase) in trade and other receivables   | (4,489.8)                  | (2,426.8)                  |
| Increase in trade and other payables  | 5,845.3                    | 710.8                      |
| Increase/(Decrease) in other liabilities and provisions   | 611.3                      | (171.1)                    |
|   | (1,403.8)                  | (3,203.4)                  |
| <b>Cash generated from operating activities</b>   | <b>16,934.8</b>            | <b>11,540.2</b>            |
| Income tax paid (net of refunds)  | (4,034.5)                  | (3,141.5)                  |
| <b>A Net cash generated from operating activities</b>   | <b>12,900.3</b>            | <b>8,398.7</b>             |
| <b>Cash flows from investing activities</b>   |                            |                            |
| Purchase of property, plant and equipment (including intangible, capital work-in-progress, capital advance and capital creditors) | (4,638.3)                  | (7,440.2)                  |
| Proceeds from sale of property, plant and equipment   | 12.2                       | 14.1                       |
| Proceeds from bank deposits (with original maturity of more than 3 months and remaining maturity of less than 12 months)          | 47.5                       | 6,298.3                    |
| Interest received   | 1,171.4                    | 882.1                      |
| <b>B Net cash (used) in investing activities</b>  | <b>(3,407.2)</b>           | <b>(245.7)</b>             |
| <b>Cash flows from financing activities</b>   |                            |                            |
| Finance costs paid  | (12.7)                     | (9.1)                      |
| Principal payment of lease liability  | (65.8)                     | (103.2)                    |
| Interest on lease liabilities   | (39.5)                     | (34.5)                     |
| Dividends paid on equity shares   | (4,376.5)                  | (4,063.9)                  |
| <b>C Net cash used in financing activities</b>  | <b>(4,494.5)</b>           | <b>(4,210.7)</b>           |
| <b>Net increase in cash and cash equivalents (A + B + C)</b>  | <b>4,998.6</b>             | <b>3,942.3</b>             |
| Cash and cash equivalents at the beginning of the period  | 4,639.4                    | 697.1                      |
| Cash and cash equivalents at the end of the period  | 9,638.0                    | 4,639.4                    |

The above consolidated cash flow statement has been prepared under the Indirect Method as set out in Ind AS 7 - Statement of Cash Flows notified pursuant to Section 133 of the Companies Act, 2013 ('the Act').



# SCHAEFFLER INDIA LIMITED

CIN: L29130PN1962PLC204515

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## Consolidated Segmentwise revenues, results, assets and liabilities.

The Company has reported segment information under two segments i.e. 1) Mobility components and related solutions and 2) Others.

| (A) | Particulars  | Quarter ended               |                 |                             | Year ended      |                 |
|-----|--|-----------------------------|-----------------|-----------------------------|-----------------|-----------------|
|     |  | Dec 31, 2025                | Sep 30, 2025    | Dec 31, 2024                | Dec 31, 2025    | Dec 31, 2024    |
|     |  | Unaudited<br>(refer Note 2) | Unaudited       | Unaudited<br>(refer Note 2) | Audited         | Audited         |
| (A) | <b>Segment Revenue (Net revenue / income)</b>                                    |                             |                 |                             |                 |                 |
|     | <b>(a) Mobility components and related solutions<sup>1)</sup></b>                |                             |                 |                             |                 |                 |
|     | Automotive Technologies  | 9,199.6                     | 8,177.1         | 6,495.4                     | 31,372.7        | 25,179.4        |
|     | Vehicle Lifetime Solutions   | 3,838.3                     | 3,533.2         | 3,132.4                     | 14,303.2        | 11,723.9        |
|     | Bearings & Industrial Solutions  | 5,787.0                     | 5,226.8         | 4,771.5                     | 20,479.8        | 19,100.2        |
|     | Intercompany Exports & Others <sup>2)</sup>                                      | 2,479.6                     | 2,393.3         | 1,617.1                     | 9,314.0         | 6,940.9         |
|     | <b>Sub total (a)</b>   | <b>21,304.5</b>             | <b>19,330.4</b> | <b>16,016.4</b>             | <b>75,469.7</b> | <b>62,944.4</b> |
|     | <b>(b) Others</b>  |                             |                 |                             |                 |                 |
|     | Automotive Technologies  | -                           | -               | -                           | -               | -               |
|     | Vehicle Lifetime Solutions   | -                           | -               | -                           | -               | -               |
|     | Bearings & Industrial Solutions  | 4,553.0                     | 3,826.7         | 4,364.3                     | 16,385.5        | 15,524.4        |
|     | Intercompany Exports & Others <sup>2)</sup>                                      | 1,384.5                     | 1,189.4         | 979.9                       | 5,003.3         | 3,855.0         |
|     | <b>Sub total (b)</b>   | <b>5,937.5</b>              | <b>5,016.1</b>  | <b>5,344.2</b>              | <b>21,388.8</b> | <b>19,379.4</b> |
|     | <b>(c) Total Revenue</b>   |                             |                 |                             |                 |                 |
|     | Automotive Technologies  | 9,199.6                     | 8,177.1         | 6,495.4                     | 31,372.7        | 25,179.4        |
|     | Vehicle Lifetime Solutions   | 3,838.3                     | 3,533.2         | 3,132.4                     | 14,303.2        | 11,723.9        |
|     | Bearings & Industrial Solutions  | 10,340.0                    | 9,053.5         | 9,135.8                     | 36,865.3        | 34,624.6        |
|     | Intercompany Exports & Others <sup>2)</sup>                                      | 3,864.1                     | 3,582.7         | 2,597.0                     | 14,317.3        | 10,795.9        |
|     | <b>Revenue from operations (a+b)</b>   | <b>27,242.0</b>             | <b>24,346.5</b> | <b>21,360.6</b>             | <b>96,858.5</b> | <b>82,323.8</b> |
| (B) | <b>Segment Results (Profit before unallocable income, finance costs and tax)</b> |                             |                 |                             |                 |                 |
|     | Mobility components and related solutions  | 2,654.2                     | 2,659.5         | 1,967.9                     | 9,954.3         | 8,019.0         |
|     | Others   | 1,266.8                     | 1,021.1         | 954.8                       | 4,238.7         | 3,619.1         |
|     | <b>Total profit before unallocable income, finance costs and tax</b>             | <b>3,921.0</b>              | <b>3,680.6</b>  | <b>2,922.7</b>              | <b>14,193.0</b> | <b>11,638.1</b> |
|     | Less : Finance costs   | 16.1                        | 9.7             | 8.7                         | 52.2            | 43.6            |
|     | Add : Unallocable Income   | 433.1                       | 283.9           | 348.2                       | 1,482.8         | 1,183.0         |
|     | <b>Profit before tax</b>   | <b>4,338.0</b>              | <b>3,954.8</b>  | <b>3,262.2</b>              | <b>15,623.6</b> | <b>12,777.5</b> |
| (C) | <b>Segment assets</b>  |                             |                 |                             |                 |                 |
|     | Mobility components and related solutions <sup>3)</sup>                          | 52,913.8                    | 51,353.9        | 46,090.9                    | 52,913.8        | 46,090.9        |
|     | Others   | 7,777.7                     | 7,498.2         | 6,625.2                     | 7,777.7         | 6,625.2         |
|     | Unallocated  | 21,435.3                    | 18,557.8        | 16,113.1                    | 21,435.3        | 16,113.1        |
|     | <b>Total assets</b>  | <b>82,126.8</b>             | <b>77,409.9</b> | <b>68,829.2</b>             | <b>82,126.8</b> | <b>68,829.2</b> |
| (D) | <b>Segment liabilities</b>   |                             |                 |                             |                 |                 |
|     | Mobility components and related solutions  | 15,151.8                    | 14,071.6        | 10,727.5                    | 15,151.8        | 10,727.5        |
|     | Others   | 3,831.8                     | 3,732.8         | 2,724.2                     | 3,831.8         | 2,724.2         |
|     | Unallocated  | 2,663.6                     | 2,350.2         | 2,033.2                     | 2,663.6         | 2,033.2         |
|     | <b>Total liabilities</b>   | <b>21,647.2</b>             | <b>20,154.6</b> | <b>15,484.9</b>             | <b>21,647.2</b> | <b>15,484.9</b> |
| (E) | <b>Net capital employed</b>  | <b>60,479.6</b>             | <b>57,255.3</b> | <b>53,344.3</b>             | <b>60,479.6</b> | <b>53,344.3</b> |

<sup>1)</sup>As a result of the CODM's review mechanism, within segment "Mobility components and related solutions" there have been products / business reclassification within Automotive Technologies, Vehicle Lifetime Solution and Bearings & Industrial Solutions

<sup>2)</sup>Intercompany Export & Others mainly includes exports to group companies, scrap sales and other operating income

<sup>3)</sup>Property, plant and equipment (PPE) of the Company is predominantly used for 'Mobility components and related solutions' and hence has been disclosed as a segment asset under that reportable segment.

## Notes:

- The Statement includes the financial results of Schaeffler India Limited ('the Holding Company') and its one subsidiary (together referred to as the Group in the following notes) is in compliance with the presentation and disclosure requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended). The above consolidated financial results for the quarter and year ended December 31, 2025 were reviewed by the Audit Committee at their meeting held on February 24, 2026 and approved by the Board of Directors at their meeting held on February 24, 2026.
- The figures for the last quarter are the balancing figures between audited figures in respect of the full financial year and the published year-to-date figures up to the third quarter of the respective financial years. Also the figures up to the end of the third quarter were only reviewed and not subjected to audit.
- On November 21, 2025, the Government of India notified the four Labour Codes – the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 – consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Group has assessed and disclosed the incremental impact of these changes on the basis of the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. The incremental impact consisting of gratuity of ₹ 210.0 million primarily arises due to change in wage definition has been recognised as an employee benefit expenses in the current reporting period. The Group continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
- The figures for the previous year/quarters have been regrouped/reclassified wherever necessary, to make them comparable. The impact of such reclassification/regrouping is not material to the financial results.
- The Board of Directors of the Company has recommended a dividend for the year ended December 31, 2025 at the rate of ₹ 35.0 per equity share of face value Rs. 2/- each (2024: ₹ 28.0 per equity share of face value Rs.2/- each).

**KHUSHROO B PANTHAKY**  
Digitally signed by KHUSHROO B PANTHAKY  
Date: 2026.02.24 16:53:28 +05'30'

For and on behalf of the Board

**KADAM HARSHA GOPAL**  
Digitally signed by KADAM HARSHA GOPAL  
Date: 2026.02.24 16:47:12 +05'30'  
Harsha Kadam  
Managing Director  
DIN: 07736005

February 24, 2026



INTERNAL