



25<sup>th</sup> April, 2026

**National Stock Exchange of India Limited,**  
Exchange Plaza, Plot No. C/1, G Block,  
Bandra-Kurla Complex,  
Bandra (East), Mumbai – 400051.  
NSE Symbol: SBFC

**BSE Limited,**  
Phiroze Jeejeebhoy Towers,  
21<sup>st</sup> Floor, Dalal Street,  
Mumbai – 400001.  
BSE Scrip Code: 543959

**Sub: Investor Presentation**

Dear Sir/Madam,

In furtherance to our letter dated 22<sup>nd</sup> April, 2026 intimating about Earnings Conference Call, please find enclosed the investor presentation which will be referred during the earnings call scheduled to be held on Monday, 27<sup>th</sup> April, 2026 at 09:00 AM (IST) with investors in connection with the financial results of the Company for the quarter and year ended 31<sup>st</sup> March, 2026.

The presentation would also be available on website of the Company at <https://www.sbfc.com/investors>.

We request you to take this on record.

Thanking you,

Yours faithfully,  
For **SBFC Finance Limited**



Narayan Barasia  
Chief Financial Officer  
Encl: as above

**SBFC Finance Limited**

Registered Office: Unit No. 103, 1<sup>st</sup> Floor, C&B Square, Sangam Complex, Andheri Kurla Road, Village Chakala, Andheri (East) Mumbai - 400 059  
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CIN No : L67190MH2008PLC178270



Investor Presentation

Q4 FY 2026



## Safe Harbor

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Forward looking statements concerning the Company's future business prospects and business profitability are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of the forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.

# Executive Summary – Mar 2026

1

## Profitability

Profit after tax grew 31% YoY to ₹451 crore for the year

2

## Growth

AUM grew 29% YoY and 7.56% QoQ to ₹11,270 crore.

3

## Credit Quality

Gross NPA at 2.61% with PCR of 42%

4

## Operating Efficiency

Cost-to-AUM ratio improved to 4.19% from 4.65% for the year

5

## Return Ratios

RoA of 4.58% and RoE of 14.18% for the year, exit RoE at 14.48%

# Executive Summary – FY26

YoY

Asset Under Management

**11,270**

+29%

Disbursement<sup>1</sup>

**3,107**

+16%

Branches

**251**

+46

Gross NPA

**2.61%**

-13 bps

Yield/Spread

**17.84% / 8.99%**

+9 / +57 bps

Opex to AAUM

**4.19%**

-46 bps

PAT

**451**

+31%

RoAAUM

**4.58%**

+5 bps

RoATE

**14.18%**

+146 bps

<sup>1</sup>Secured MSME  
All figures are in Rs. crore

# Executive Summary – Q4 FY26

YoY

QoQ

Asset Under Management

**11,270**

+29%

+8%

Disbursement<sup>1</sup>

**785**

3%

12%

Branches

**251**

+46

+21

Gross NPA

**2.61%**

-13 bps

-10 bps

Yield

**17.61%**

-27 bps

-17 bps

Spread

**9.09%**

+56 bps

+5 bps

Opex to AAUM

**3.93%**

-69 bps

0 bps

PAT

**123**

+30%

+4%

RoAAUM

**4.57%**

+5 bps

-10 bps

RoATE

**14.48%**

+134 bps

-8 bps

<sup>1</sup>Secured MSME  
All figures are in Rs. crore

# Executive Summary



**Team:** Experienced, cycle-tested, professional management with strong corporate governance backed by marquee investors



**Focused Segment:** Offering Secured MSME loan to small businesses with focus on ₹5 lakh - ₹30 lakh ticket size



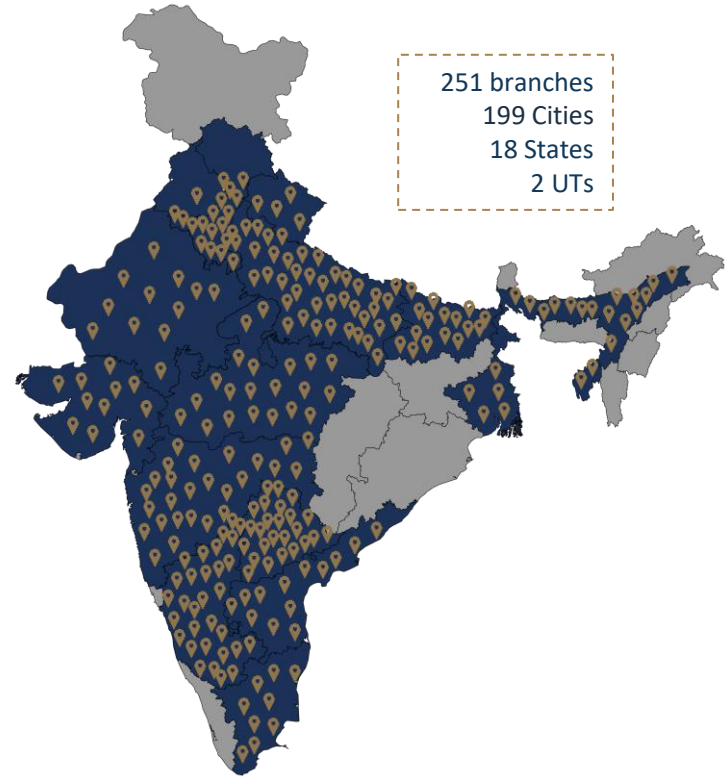
**Opportunity:** Market size (₹5 lakh - ₹30 lakh MSME financing) of ₹4<sup>1</sup> lakh crore, growing at 24%<sup>2</sup>



**Pan-India Footprint:** Diversified pan-India network with presence in 18 states & 2 UTs



**Credit Underwriting:** Understanding of segment with a tested credit underwriting and risk management framework



<sup>1</sup> As of Mar-25 (Source – CRIF Data);

<sup>2</sup> CAGR period over FY18 to FY25 (Source – CRIF Data)

# SBFC Focus Segment – Customers Borrowing ₹5 Lakh to ₹30 Lakh

Large segment within MSME of ₹4 lakh cr and growing at CAGR 24%

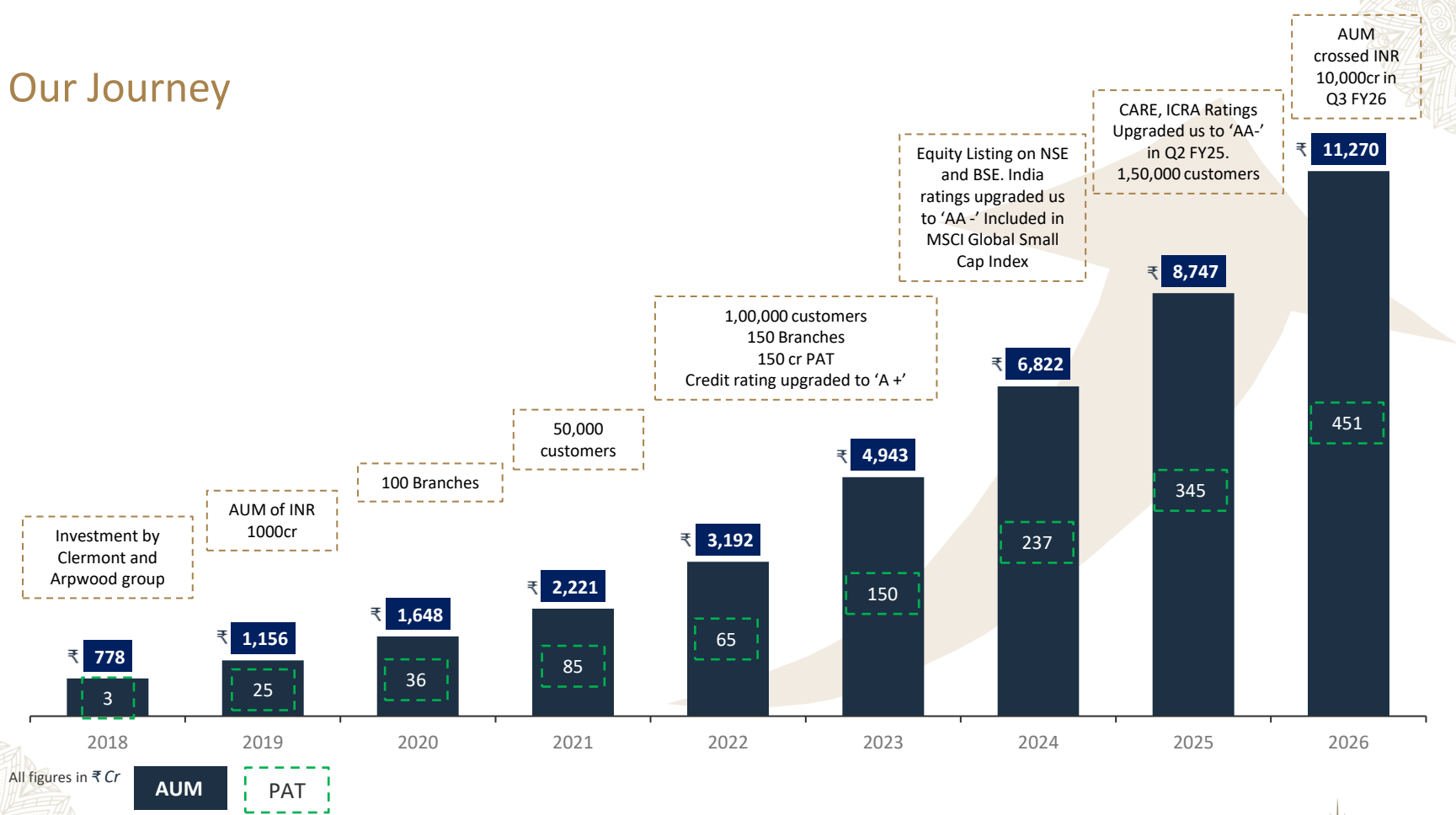
Segment	Market Size <sup>1</sup> (₹ tn)	CAGR <sup>2</sup> (%)	
>₹0.3 cr	9.7	19.4%	
₹0.05– 0.3 cr	4.0	24.4%	Focus Segment
<₹0.05 cr	0.7	25.8%	
Total	14.4	18.5%	

Source: CRIF Data;

<sup>1</sup> As of Mar-25;

<sup>2</sup> CAGR period over FY18 to FY25

# Our Journey



All figures in ₹ Cr

**AUM**      **PAT**

# Management

Experienced, cycle-tested, professional management



Aseem Dhru

Executive Vice Chairman



Mahesh Dayani

MD & CEO



Narayan Barasia

Chief Financial Officer



Sanket Agrawal

Chief Strategy Officer,  
Analytics & IR



Rajiv Thakker

Chief Risk Officer



Ganesh Vaidya

Chief Technology Officer



Sumeet Ghai

Chief Human Resource Officer



Agnivesh Kumar

Head - Operations



Namrata Sajjani

Chief Compliance Officer & CS



Akruti Mashkaria

Head - Internal Audit

# Board of Directors

Strong corporate governance backed by long term investors

Independent



**Neeraj Swaroop**  
Chairman of the Board  
Ex CEO – SCB, Singapore



**Koni Uttam Nayak**  
Ex Senior Vice President,  
Visa Direct Organization  
at Visa



**Surekha Marandi**  
Ex Executive Director,  
RBI



**Ravi Venkatraman**  
Ex Executive Director &  
CFO,  
Mahindra & Mahindra  
Financial Services



**Jonathan Tatur**  
Senior Vice President  
Clermont Group




**Leroy James Langeveld**  
Country Head - UAE  
Clermont Group



**John Mescall**  
Managing Director  
Clermont Group



**Mahesh Dayani**  
MD & CEO



**Aseem Dhru**  
Executive Vice Chairman

Executive  
Directors

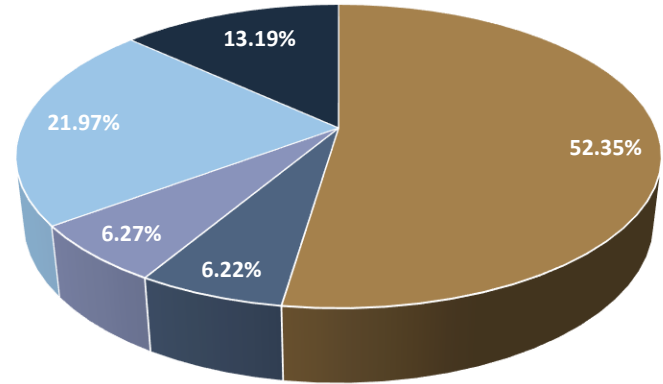
# Shareholding

Category of Shareholders	% Share <sup>#</sup>
Promoter	
Clermont Group	52.35%
Other Major Shareholders	
SBI Mutual Fund	8.10%
Aditya Birla Sun Life	5.18%
Amansa Capital	4.00%
Malabar Funds	3.33%

*Management & Employees hold 7.2% of diluted share capital*

*# Non-diluted Status as on March 31, 2026*

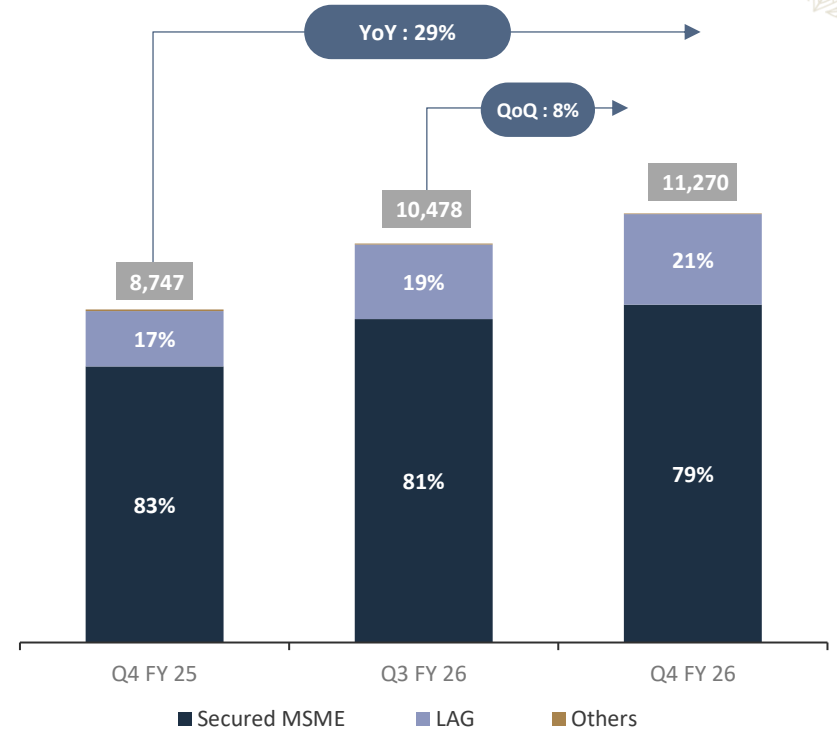
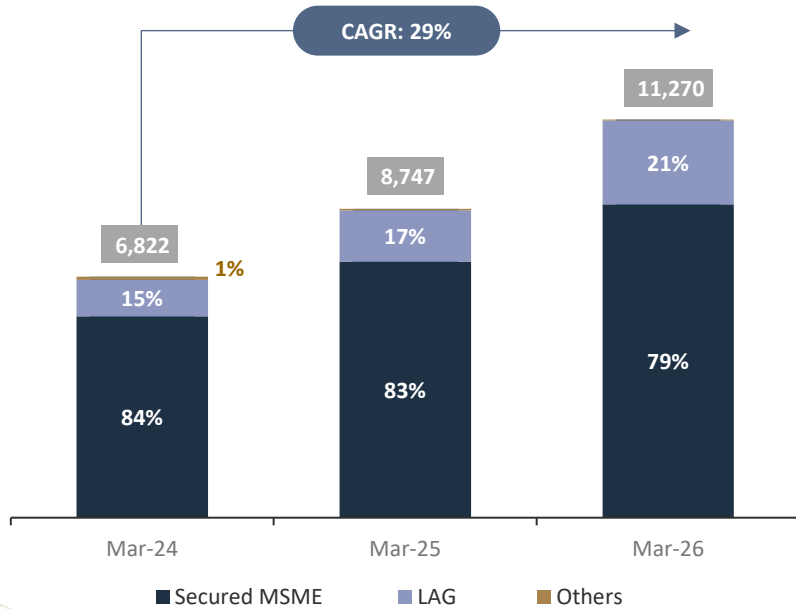
Shareholding Pattern



- Promoters
- Foreign Portfolio Investors
- Foreign Companies
- Mutual Funds, AIF, Insurance, Banks
- Individuals, Bodies Corporate

# Business Momentum

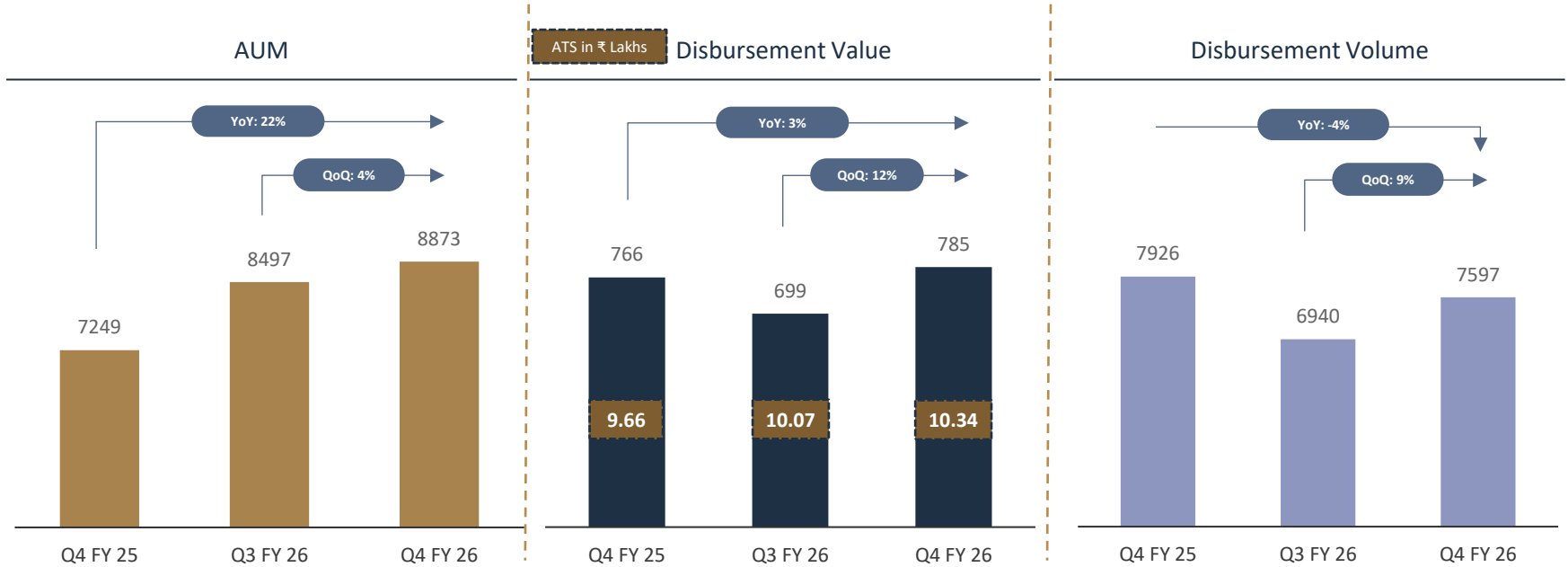
Delivering Consistent AUM Growth



All figures in ₹ Cr.

AUM

# Business Momentum – Secured MSME

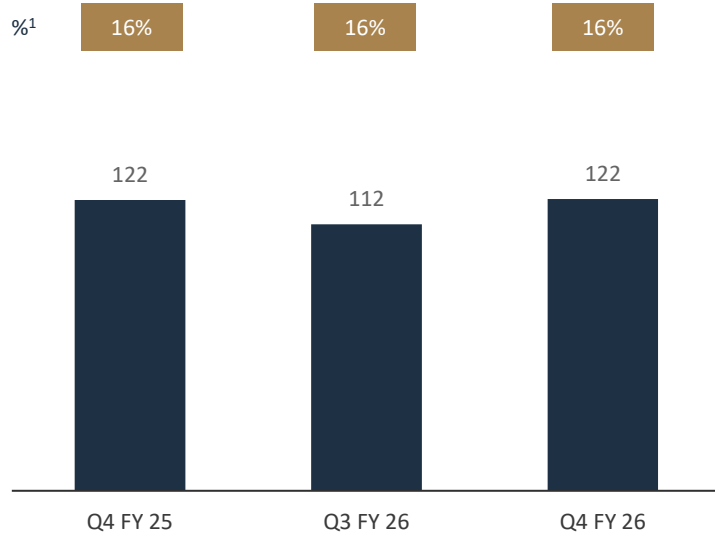


AUM Secured MSME  
All figures in ₹ Cr

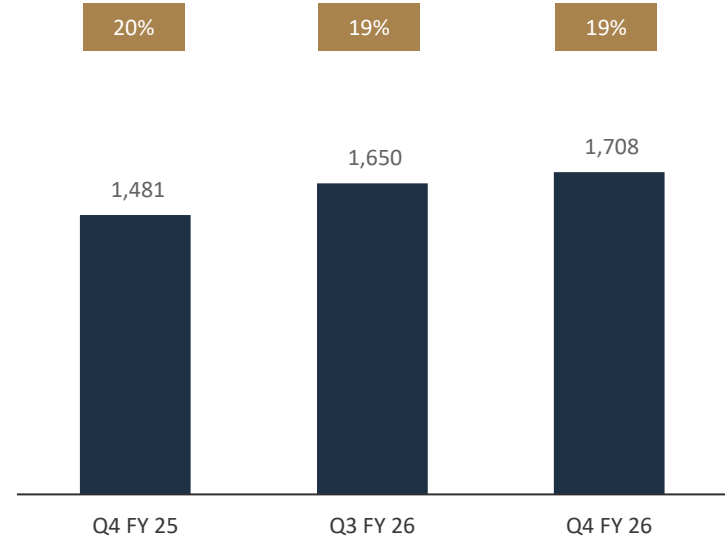
# Business Momentum

Co-origination – Validates our profitable origination

Co-origination Disbursement (₹ Cr)



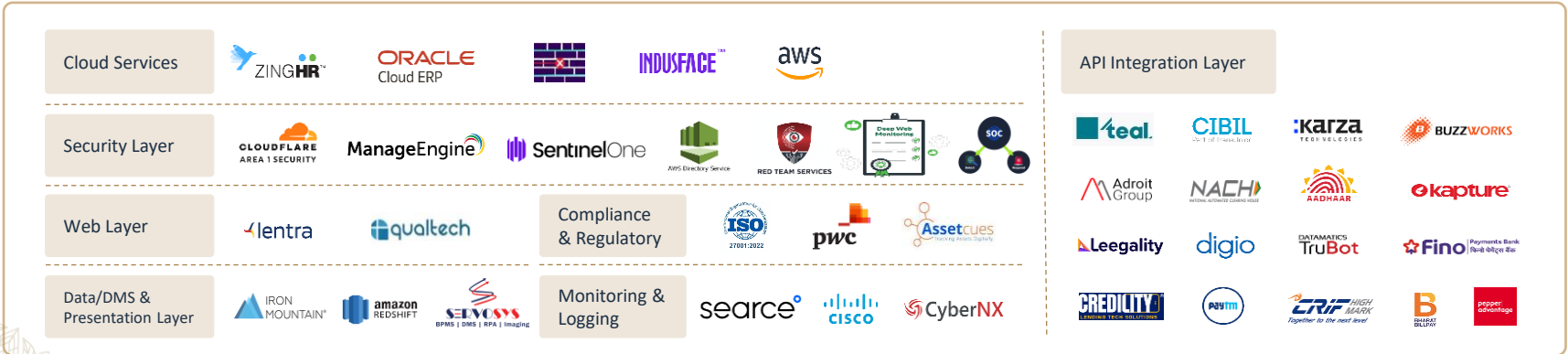
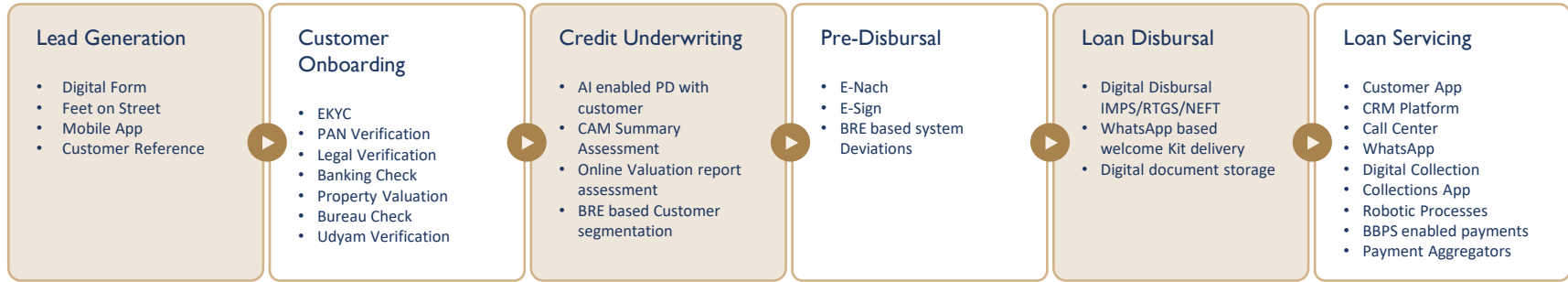
Co-origination AUM (₹ Cr)



<sup>1</sup>Percentage is on Total Secured MSME Loans



# Technology Landscape



# Engineering the Lending Lifecycle Through Technology

Paperless, multilingual and API-led workflows are reducing friction from onboarding to disbursal while improving control, governance and customer experience.

## DIGITAL CORE AT SCALE

**eKYC choice set** across OTP, biometric, retina and **face-based** authentication

**Regional language** documents with eSign eliminate physical handling and signing errors

**In-house SAHAYAK app** integrates validation, fee collection, AA , geo-tagging and collateral capture

Lower  
turnaround  
time

Paperless  
execution

Stronger  
auditability

01

### Verify identity

eKYC across OTP, biometric, retina and face; PAN, mobile and bank validation.

Faster onboarding

02

### Capture digitally

In-house lead app capture's location, fees, AA data and collateral photos in-field.

Higher field  
productivity

03

### Sign in language

Regional language application, MITC and pledge documents with end-to-end eSign.

Lower error / rework

04

### Disburse seamlessly

Verified bank payout supported by a digital document repository and audit trail.

Better control & service

Gold

97%

E-Sign Loans

89%

eKYC Customers

75%

Loan Account  
Aggregator

MSME

95%

Documents  
Digitally Sent

83%

E-Sign Loans

# Credit Underwriting

Tailored to service underserved, underbanked informal customers

Most small businesses in India have challenges



Partial Income Proof



Limited Commercial Credit History



Collateral with local nuances



Bank Statements with Limited Transactions



Small scale businesses lack resilience

SBFC's business model, backed by experience in this segment

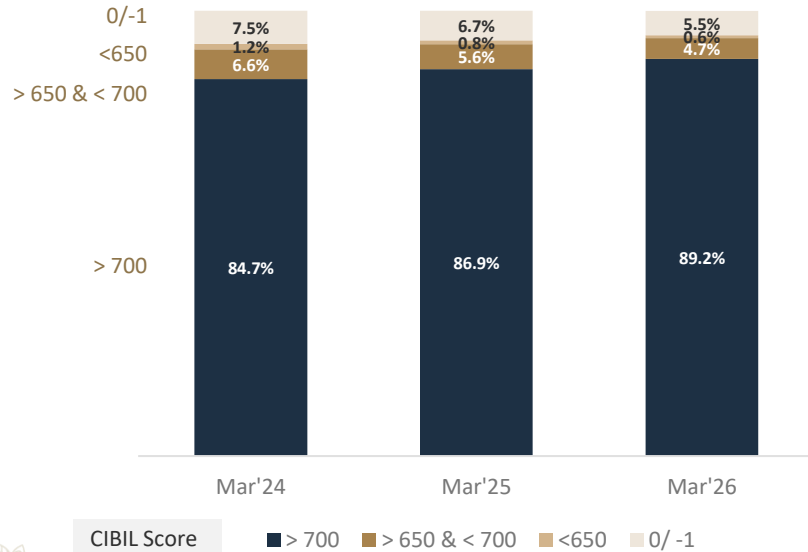
- Credit officer spends time to understand income & cash flow (documented + non-documented) at family level
- Evaluation of historical asset creation
- SBFC customers are often first-time commercial borrowers with past consumer loans
- Reference check from the neighbourhood, locality and their customer and suppliers
- Local team with knowledge of local nuances and local collateral dynamics
- Spouse or parent act as co-borrower on all loans
- Analytics driven 'customer segmentation'
- Triangulation of income sources from multiple data points
- Focus on services/ trading/ retailing businesses
- Customer with businesses in essential services - less impacted by macro down-cycles

Deep understanding of customer behavior & strong knowledge of local markets

# Credit Underwriting

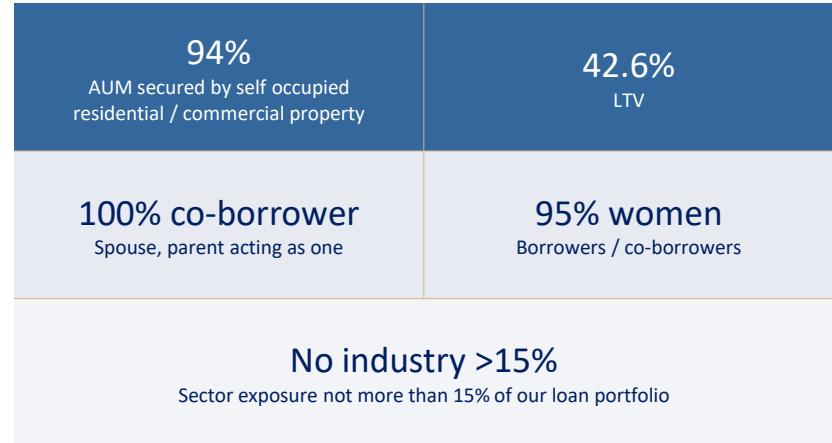
Quality borrowers with credit score above 700

Over 89% AUM from customers with CIBIL >700<sup>1</sup>



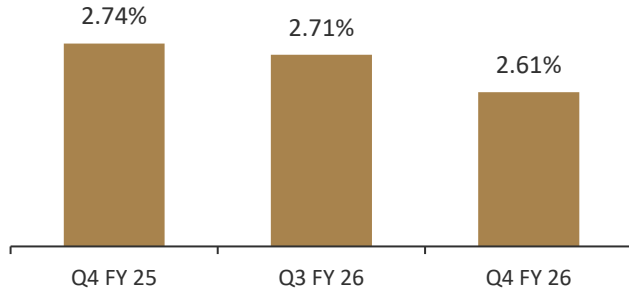
<sup>1</sup>Pertains to secured MSME Loans

Granular loan book with high quality collateral<sup>1</sup>

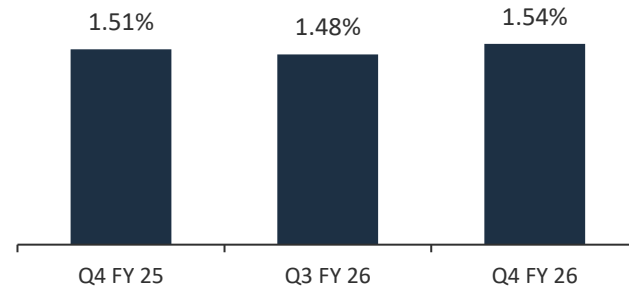


# Credit Indicators

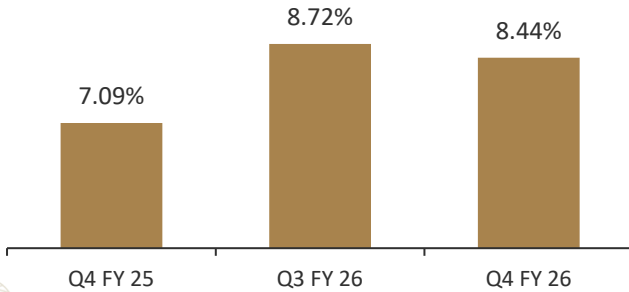
**Gross NPA %<sup>1</sup>**



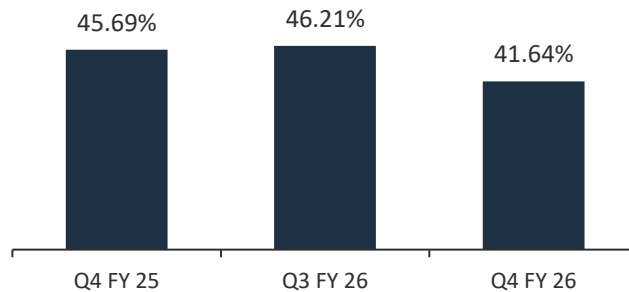
**Net NPA %<sup>2</sup>**



**1+ DPD %<sup>3</sup>**



**PCR%<sup>4</sup>**



Note:

1. Gross NPA% (Stage 3%) as per IND AS (including EIR adjustment).
2. Net NPA% is as per IND AS.
3. 1+ DPD % is for secured MSME at AUM level
4. PCR is defined as provisions made against Stage 3 loans

## ECL Provisions Summary

As on March 31, 2026	Stage 1	Stage 2	Stage 3	Total
Gross Loans Outstanding	9,433	296	260	9,989
ECL Provision	27	49	108	184
Net Loans Outstanding	9,406	247	152	9,805
<b>ECL Provision %</b>	<b>0.28%</b>	<b>16.66%</b>	<b>41.64%</b>	<b>1.84%</b>

As on December 31, 2025	Stage 1	Stage 2	Stage 3	Total
Gross Loans Outstanding	8,665	318	250	9,233
ECL Provision	31	21	116	168
Net Loans Outstanding	8,634	297	134	9,065
<b>ECL Provision %</b>	<b>0.36%</b>	<b>6.74%</b>	<b>46.21%</b>	<b>1.82%</b>

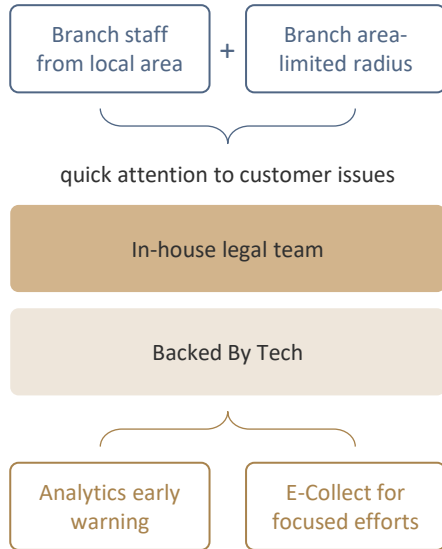
As on March 31, 2025	Stage 1	Stage 2	Stage 3	Total
Gross Loans Outstanding	7,195	238	209	7,642
ECL Provision	28	14	96	138
Net Loans Outstanding	7,167	224	113	7,504
<b>ECL Provision %</b>	<b>0.38%</b>	<b>6.08%</b>	<b>45.69%</b>	<b>1.80%</b>

All figures in ₹ Cr

# Collections Approach

In-house, on-ground collections teams – **99%** collected digitally

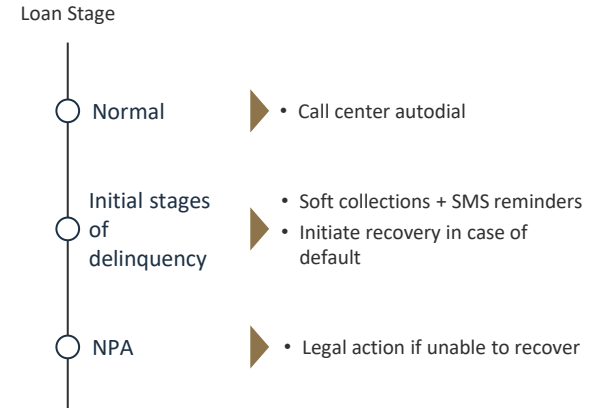
## On-ground Teams



## Scalable Structure



## Adaptable collection strategy as per loan stage

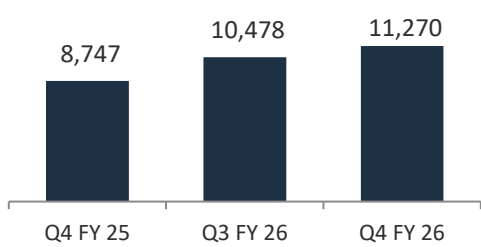


# Financial Performance

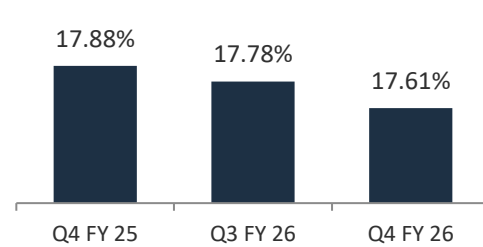
## Quarterly Trends in KPIs

AUM

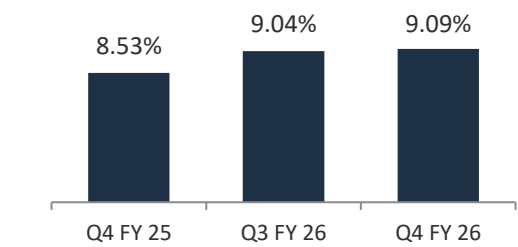
(₹cr)



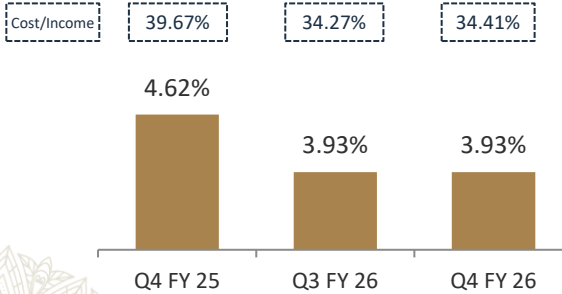
Yield



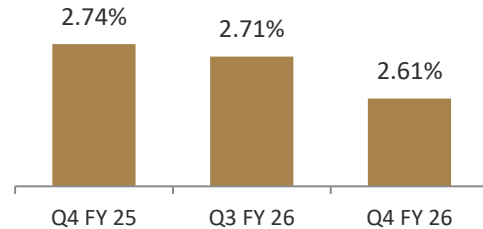
Spread



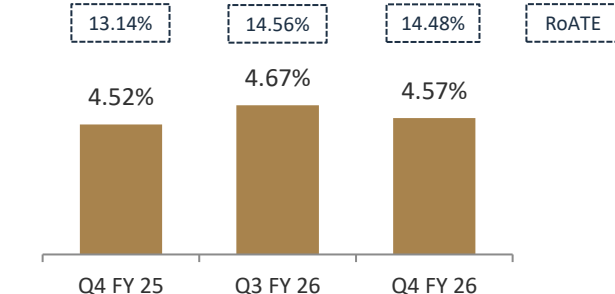
Opex to AAUM



Gross NPA



RoAAUM

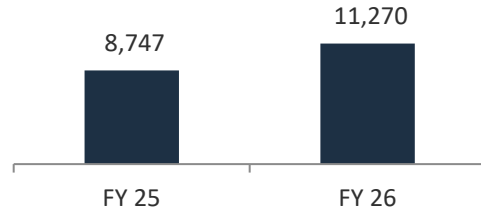


# Financial Performance

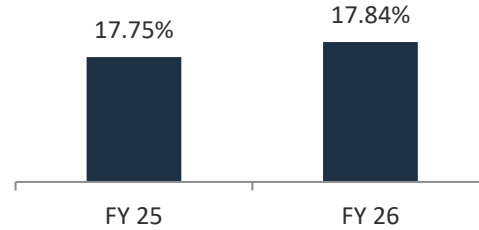
## Yearly - Trends in KPIs

### AUM

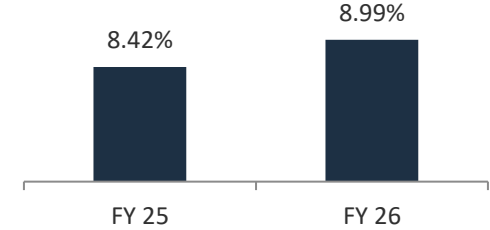
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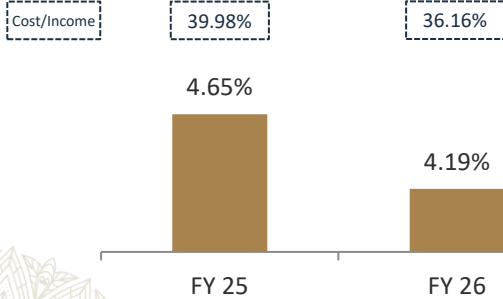
### Yield



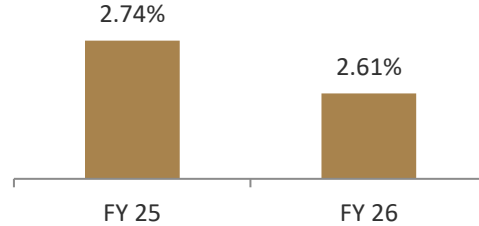
### Spread



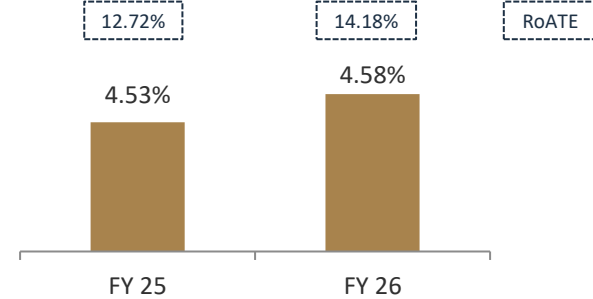
### Opex to AAUM



### Gross NPA

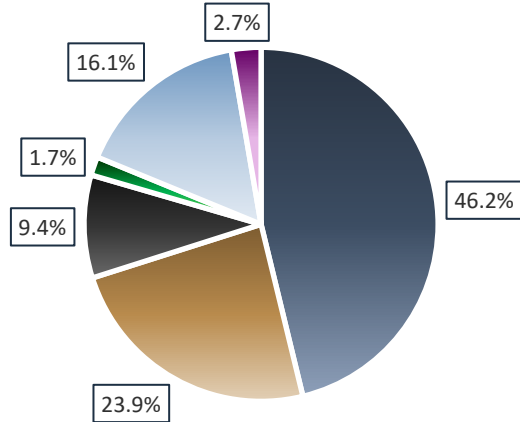


### RoAAUM



# Sources of Borrowing

Diversified Borrowing Mix – Q4 FY26



- Bank Rupee Loan
- ECB & FCNR
- NCD
- Securitisation
- Co-origination
- DFI's & FI's

AA- (Stable)



## Lenders to the Company

Public Sector Banks



Private Sector Banks



Financial Institutions (FIs)



Foreign Banks



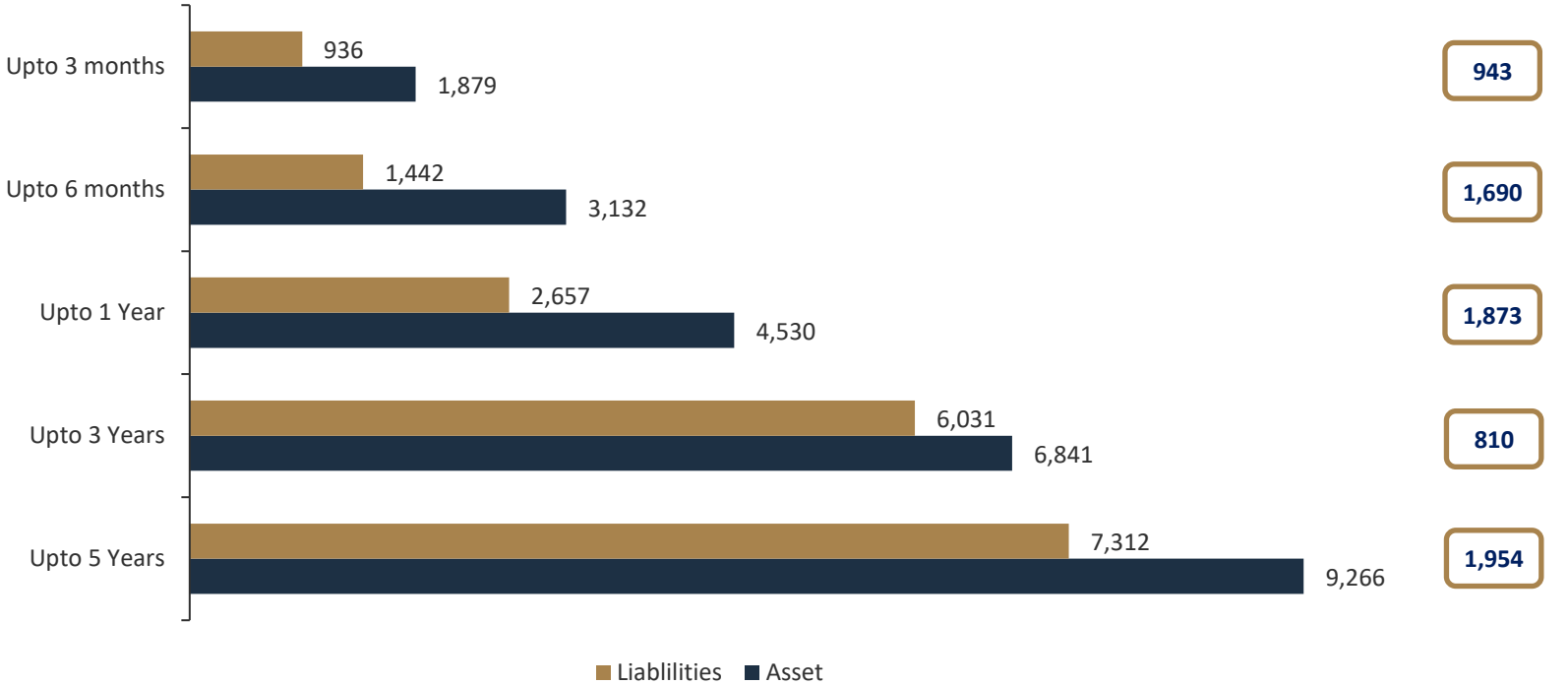
Development Financial Institutions (DFIs)



NCD


















# ALM – March 2026



All figures in ₹ Cr

# SBFC – FY26 Performance

Size and Growth	Distribution	Granular Book	Asset Quality	Liability Profile	Profitability
 <b>11,270</b> AUM YoY +29%	 <b>251</b> # Branches	 <b>100%</b> % Secured	 <b>2.61%</b> GNPA YoY -13 bps	 <b>3,465</b> Tangible Net worth	 <b>451</b> PAT YoY +31%
 <b>8,873</b> Secured MSME AUM YoY +22%	 <b>5,025</b> Employees	 <b>9.93*   1.23*</b> Average Ticket Size: Secured MSME / LAG (Lakh)*	 <b>1.54%</b> NNPA YoY +3 bps	 <b>CRAR 32.84%</b> Capital Adequacy	 <b>4.58%</b> Return on AAUM YoY +5 bps
 <b>3,107</b> Secured MSME Disbursal Value YoY +16%	 <b>18 States &amp; 2 UTs</b> Pan India presence	 <b>2,02,683</b> # live customers	 <b>1.27%</b> Credit Cost YoY +30 bps	 <b>8.85%</b> Cost of Borrowing YoY -48 bps	 <b>17.84%</b> Yield YoY +9 bps
 <b>31,286</b> Secured MSME Disbursal Volume YoY +11%	 <b>100% in-house</b> Sourcing	 <b>LTV 42.6% / 59.9%</b> Secured MSME / LAG	 <b>41.64%</b> PCR	 <b>AA- (Stable)</b> Credit rating	 <b>8.99%</b> Spread YoY +57 bps

Note: All values in ₹ Cr unless stated otherwise, All metrics as of / for FY26.

## Summary Financial Statements – Profit & Loss Statement for Q4 FY26

Particulars	Quarter Ended			Growth (%)	
	March 2026	December 2025	March 2025	Q-o-Q	Y-o-Y
Interest Income on Loans	414	393	322	5.5%	28.6%
Interest Income other than on Loans	8	4	7		
Fee & Other Income	32	29	32		
<b>Total Income</b>	<b>454</b>	<b>426</b>	<b>361</b>	<b>6.7%</b>	<b>25.7%</b>
Finance Cost	147	136	118		
Operating Expenses	106	99	96		
<b>Pre-Provisioning Operating Profit</b>	<b>201</b>	<b>191</b>	<b>147</b>	<b>5.6%</b>	<b>37.2%</b>
Credit Cost	37	33	21		
Tax Expense	41	40	32		
<b>Profit after Tax</b>	<b>123</b>	<b>118</b>	<b>94</b>	<b>4.0%</b>	<b>30.1%</b>
Basic EPS (Not Annualized)	1.12	1.08	0.87		
Diluted EPS (Not Annualized)	1.11	1.06	0.86		

All figures in ₹ Cr

## Summary Financial Statements – Profit & Loss Statement for FY26

Particulars	Financial Year Ended		Growth (%)
	March 2026	March 2025	Y-o-Y
Interest Income on Loans	1,532	1,167	31.3%
Interest Income other than on Loans	22	29	
Fee & Other Income	125	110	
<b>Total Income</b>	<b>1,679</b>	<b>1,306</b>	<b>28.6%</b>
Finance Cost	537	419	
Operating Expenses	413	355	
<b>Pre-Provisioning Operating Profit</b>	<b>729</b>	<b>532</b>	<b>37.0%</b>
Credit Cost	125	74	
Tax Expense	153	113	
<b>Profit after Tax</b>	<b>451</b>	<b>345</b>	<b>30.6%</b>
Basic EPS (Not Annualized)	4.13	3.20	
Diluted EPS (Not Annualized)	4.10	3.15	

All figures in ₹ Cr

# ROE Tree

Ratios	Q4 FY26	Q3 FY26	Q4 FY25	FY26	FY25
Interest Income on Loans/ Average Loan Book	17.61%	17.78%	17.88%	17.84%	17.75%
Fee & Other Income/ Average AUM	1.18%	1.13%	1.52%	1.27%	1.44%
Borrowing Cost/ Average Borrowings	8.52%	8.74%	9.35%	8.85%	9.33%
Spread	9.09%	9.04%	8.53%	8.99%	8.42%
Net Interest Margin/ Average AUM	10.24%	10.33%	10.12%	10.33%	10.20%
Operating Expenses/ Average AUM	3.93%	3.93%	4.62%	4.19%	4.65%
Credit Cost/ Average AUM	1.38%	1.29%	1.00%	1.27%	0.97%
Profit after Tax/ Average AUM	4.57%	4.67%	4.52%	4.58%	4.53%
Leverage (Avg AUM/ Avg Tangible Equity)	3.17	3.12	2.90	3.10	2.81
RoATE	14.48%	14.56%	13.14%	14.18%	12.72%

# Balance Sheet

Particulars	As On	
	March 2026	March 2025
<b>Assets</b>		
Cash and Bank Balances	646	429
Derivative Assets	80	-
Receivables	20	15
Loan Assets	9,805	7,504
Investments	192	327
Other financial assets	4	3
Current & Deferred tax assets (Net)	16	3
Property, Plant and Equipment etc.	316	309
Other non-financial assets	6	5
<b>Total Assets</b>	<b>11,085</b>	<b>8,595</b>
<b>Liabilities and Equity</b>		
Derivative Liabilities	-	10
Payables	13	10
Borrowings	7,161	5,264
Other financial liabilities	177	112
Non-Financial Liabilities	8	9
Equity & Reserves	3,726	3,190
<b>Total Liabilities and Equity</b>	<b>11,085</b>	<b>8,595</b>

All figures in ₹ Cr

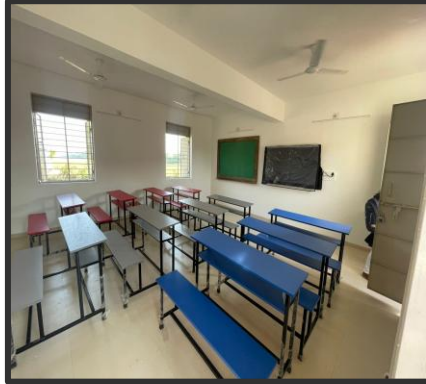
# Corporate Social Responsibility – Building Livelihood



## SBFC Shiksha – Enabling Holistic Education

**Enhanced infrastructure** in a rural school to support students with:

- Smart classrooms, ergonomic furniture & value-based wall art. Playground equipment and school cab facilities.
- 2 new classrooms added, bringing total to 7 smart classrooms.
- Enrollment growth: Total from 54 → 205, Girls from 12 → 101
- Provided “Solar Power System” promoting sustainable development & reduced operational cost.



## SBFC Gurukul – Executive Training Program

### Executive Training Program

- Total beneficiaries 908, out of which 538 have been certified till date and 370 are pursuing the program.
- 48% of total certified Executive Trainees are absorbed by SBFC.
- Out of 908, 38% are female beneficiaries in the program.



# Corporate Social Responsibility – Building Livelihood



## SBFC – Vikas & Paryavaran

**Enhanced rural infrastructure** through sustainable development, A Step towards improving rural safety, reducing carbon footprint and promoting renewable energy.

- Area Covered: 445,930 square meters
- Solar lights installed: 147
- Population Impacted: ~1700
- Intervals: 70 meters



## SBFC Aarogya – Essential eyecare services

**Enabled screenings** at well-equipped centers for children from remote schools

- Total children screened: 6,433
- Children identified with refractive errors: 200
- Glasses provided to children: 200





THANK YOU!