

June 16, 2026

The National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G
Bandra – Kurla Complex
Mumbai 400051

The Department of Corporate Services
BSE Limited,
P.J. Towers, Dalal Street
Mumbai 400001

Scrip Symbol: SANSERA

Scrip Code: 543358

Dear Sir/ Madam,

Subject: Newspaper publication pertaining to Notice of Postal Ballot of the Company and remote e-Voting Process

Further to our intimation dated June 15, 2026 and pursuant to Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended, we hereby enclose copies of the Newspaper Advertisement published in Business Standard (English) and Prajavani (Kannada) on June 16, 2026, regarding the notice of Postal Ballot and information on remote e-voting for approval of the below mentioned resolutions:

Sr. No.	Particulars	Type of Resolution
1.	Appointment of Ms. Radhika Govind Rajan as Independent Director and fixing of remuneration	Special Resolution
2.	Appointment of Mr. Deepak Keshav Ghaisas as Independent Director and fixing of remuneration	Special Resolution
3.	Appointment of Mr. Venkataram Mamillapalle as Independent Director and fixing of remuneration	Special Resolution

This will also be hosted on our Company's website www.sansera.in.

This is for your information and records.

Thanking you.

For Sansera Engineering Limited

Rajesh Kumar Modi
Company Secretary and Compliance Officer
M No. F5176

Encl. a/a

SANSERA ENGINEERING LIMITED

Reg Off: Plant 7, No. 143/A, Jigani Link Road, Bommasandra Industrial Area, Anekal, Bangalore-560 105, India,

Tel: +91 80-27839081/82/83. Fax: +91 80-27839309

E-mail id: info@sansera.in Website: www.sansera.in CIN: L34103KA1981PLC004542

The sound of AI

Voice artificial intelligence is the missing link that will help bridge the gap between AI haves and have-nots. Here's why



SHELLEY SINGH
New Delhi, 5 June

As the artificial intelligence (AI) revolution sweeps the world, India is considered by a familiar problem—that of language. The early adopters in India are tech-savvy, educated users comfortable in English. They type prompts into ChatGPT, Gemini, and Claude to generate answers, create presentations, write code and experiment with the latest AI tools. Beyond this visible layer of users lies a far bigger market—millions who want to interact via conversations, in Hindi, Tamil, Bengali, Marathi, Telugu, Kannada etc. and dozens of dialects. For them, the future of AI may not arrive through text boxes and prompts, but through a simple question-spoken-into-phone. According to the Internet and Mobile Association of India (IAMAI) traditional English interfaces fail to reach the masses. Only around 10 per cent of users speak English. Voice allows access to over 90 per cent of the users who prefer regional Indian languages to search the web using their natural speech. This is extending to AI as well.

Ganesh Gopalan, co-founder and chief executive of voice AI company Gnanai, says, "Text assumes literacy. Voice in a person's own language removes both barriers—literacy and comfort with English."

Bengaluru-based Gnanai, part of the India AI Mission, is developing sovereign voice AI models.

The next 300 million users

According to Navnit Nakra, partner and technology sector leader at PwC India, voice AI should be

viewed not merely as a software category but as an inclusion platform. "The larger opportunity is voice as an access and workflow layer across banking, insurance, commerce, health care, education and citizen services," says Nakra.

According to Nasscom, voice AI solutions could help bridge the next 300 million Indians onto digital platforms, which is why, adds Nakra, "The voice AI opportunity should be viewed not only as a software market, but as an inclusion, productivity and services-transformation market."

According to the Internet and Mobile Association of India (IAMAI), there are more than 548 million active internet users in India. Many access the internet primarily through smartphones. Yet navigating apps, filling forms and searching for information often remains cumbersome, particularly for first-generation AI users. Voice makes the process simple. Instead of typing a complex user could simply ask in his language. Instead of navigating multiple menus, a patient could call and schedule an appointment in their local language. A farmer could check loan details or insurance status through a conversation rather than a screen full of text. Voice takes AI to the masses.

To sound human
The rise of voice AI is also creating a new generation of technology companies. For David Baghdasaryan, CEO and cofounder of Krisp, the journey began with a personal frustration. In 2017, while working at cloud communications company Twilio and travelling frequently between San Francisco and Arme-

nia, he often found himself taking work calls from noisy cafes and public spaces.

"I wished there was a simple way to remove background noise and make conversations clearer," he says. Together with co-founder Aro Minasayan, he built the first version of Krisp as an AI-powered noise-cancellation tool.

That product has evolved into a voice infrastructure company processing more than 80 billion minutes of voice conversations every month. Krisp's technologies now include accent conversion, voice translation, conversational intelligence and infrastructure platforms that support AI agents. The company's experience reflects a broader trend. As generative AI matures, the challenge is no longer producing answers, it is making conversations feel natural, or making machines sound human.

Most users assume voice AI is simply speech converted into text, processed by a language model and converted back into speech. The reality is considerably more complex. The hardest challenge is maintaining a real-time conversation. Unlike chat interfaces where users wait for responses, voice interactions require sub-second responsiveness. Delays longer than a second can make conversations feel awkward and robotic.

Baghdasaryan says, "Voice agent usage grew 10x in 2025. But most users still fail in predictable ways once they leave demo environments."

Background noise, interruptions, accents, poor network quality and overlapping conversations can reduce accuracy.

"Background noises push speech-to-text word error rate from 5 per cent to over 30 per cent, and voice activity detection misfires cause AI agents to ignore real interruptions or hallucinate them," he adds.

Bengaluru-based Exotel, which processes more than 25 billion voice transactions annually, has developed systems that can distinguish between a caller who is thinking, someone who is speaking mid-sentence, and a network interruption. Its AI platform supports autonomous voice bots, real-time assistance for human agents and automated conversation analysis.

Sachin Bhatia, cofounder and chief growth officer, Exotel says, "The hard problem in voice isn't the model. It is a real-time conversation. We focus on solving this problem."

Most voice systems often follow a three-step process: Speech-to-text, language model processing and text-to-speech conversion. Gnanai is building voice-to-voice architectures that remove text as an intermediary altogether. The goal is to reduce conversation latency below 50 milliseconds—fast enough for AI interactions to feel natural.

Given that masses prefer voice interfaces, banks, insurers and lenders are using voice AI for customer onboarding, loan collections, payment reminders, and customer support.

Gopalan of Gnanai says, "BFSI remains the strongest early adopter. Voice AI solves compliance and cost simultaneously, which is rare." Gnanai's customers include Axis Bank, Muthoot Finance, and Bank of Baroda.

Healthcare is another fast-growing segment. Voice agents can schedule appointments, remind patients to take medication, conduct follow-ups and escalate concerns to healthcare professionals. In a country where doctor shortages remain acute, such systems could also help extend healthcare access at scale.

Commerce and logistics companies are also embracing the tech. Exotel's client roster includes Uber, Swiggy, IKEA, Gojek and ICICI Bank. JSW MG Motor India uses Exotel's solutions for automated feedback collection and customer engagement. According to the company, the initiative has improved customer satisfaction scores by 22 per cent.

Company Mynta uses voice AI to deliver personalised customer interactions, while Piramal Finance employs conversational AI across collection and customer engagement workflows.

PwC estimates that AI-enabled voice systems can reduce customer service costs by as much as 70 per cent, while improving first call resolution rates and lowering escalation volumes. The attraction is obvious: Millions of repetitive customer interactions can be handled more efficiently and in multiple languages.

In India is the world's toughest market for voice AI, it is because of its linguistic complexity. People routinely switch between languages within a single sentence. Accents vary across regions. Conversations often occur on low-quality phone connections amid background noise. Global speech models, many trained primarily on Western accents, often struggle in such environments.

To address this, voice AI companies are building models specifically designed for local needs. Exotel supports more than 15 Indian languages. Gnanai claims its systems have been trained on millions of hours of real-world audio and new support for 40 languages. The focus is increasingly on code-switching—the uniquely Indian habit of mixing languages seamlessly within conversations. That capability could prove crucial for bringing voice AI to rural India. "Loan reminders, balance queries and renewal confirmations in a user's own dialect are some of the biggest barriers to participating in the formal economy," says Gopalan. As adoption grows, companies are experimenting with multiple monetisation models. These include subscriptions,

Why India needs voice AI

Mass appeal: Around 65% of India's internet users rely on voice search, generating an estimated 12 billion monthly queries. Without voice interface, internet access would have been limited. AI also won't reach the masses without voice support.

Digital inclusion: Voice search lowers barriers for users with limited literacy or typing skills.

Multilingual inclusion: With 22 official languages and multiple dialects, voice AI can cut across linguistic barriers far more effectively than text.

Rural commerce enabler: Farmers, shopkeepers, and small businesses in semi-urban and rural areas can transact, search, and communicate using spoken commands.

Greater access: Voice AI can increase access to government, healthcare, financial services.

Global competitiveness: Developing robust Indian voice AI models positions India as a leader in inclusive AI.

Risks & challenges

Accuracy in dialects: Indian languages have complex variations; recognition can exclude users.

Privacy concerns: Voice data collection raises questions about consent and misuse.

Risks of phishing: Voice AI can amplify risks of impersonation, thefts.

Source: Industry, strategylabs.com

Nakra says, "Voice platforms should not only answer queries. They should listen, reason and act. The challenge is to come from monolingual 'voice automation to voice intelligence.' Business will be tied to measurable outcomes like actions completed or issues resolved."

Whose voice?
The rise of voice AI also introduces new risks, like voice cloning. Advertisers and synthetic speech mean AI can now recreate a person's voice with startling accuracy. While technology can improve customer experience and accessibility, it also raises concerns around fraud, impersonation and misinformation.

"If customers cannot trust whether a voice interaction is genuine, adoption will suffer," says Nakra. Industry leaders argue that safeguards will be essential.

These include explicit user consent, synthetic voice disclosures, authentication systems, watermarking technologies, audit trails and human oversight for sensitive transactions.

But is another concern. Voice systems must work equally well across genders, age groups, accents and socio-economic backgrounds. Companies are investing in diverse datasets and continuous testing to ensure accuracy across different user populations. The challenge is ongoing, rather than solved.

The global AI industry's attention today remains focused on large language models and chat interfaces. Yet India's experience may point to a different future. For much of the world, AI is still something people type into. For millions of Indians, it may become something they simply talk to. The implications extend far beyond technology. Voice could make banking more accessible, healthcare more reachable, education more personalised and government services easier to navigate.

Though voice AI won't solve every challenge, it may bridge some of the gaps, trust issues, authentication requirements and infrastructure that could create hiccups in adoption. But as multilingual models improve and conversational systems become more reliable, voice will emerge as one of the most powerful enablers of AI inclusion.

The next chapter of synthetic intelligence may not be written. It may well be spoken.

The writer is a New Delhi-based independent journalist

JSW Dulux
JSW Dulux Limited
(Formerly Akzo Nobel India Limited)
Regd. Office: 801A, South City Business Park, 7th, Anandapur, E M Bypass, Near Fortis Hospital, Kolkata - 700 107 | Ph: 033 2226 7462
• Email: investor@akzonobel.com • Website: www.akzonobel.co.in

NOTICE TO INVESTORS
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION (DEMAT) OF PHYSICAL SECURITIES
Please note that a Special Window for transfer and dematerialization (demat) of physical securities has been opened for a period of one year from 5th February 2026 to 4th February 2027 as per SEBI Circular No. H03813/11(2)2228-MRSD-POD/3592226 dated 29th January 2022 (SEBI/Circular/14).
This facility is available to those investors who had purchased physical shares of JSW Dulux Limited (Formerly known as Akzo Nobel India Limited) from 1st April 2019 and, 1) Had not lodged the shares for transfer; or 2) Had lodged the shares for transfer but the same rejected, returned or not attended to by the depository in dematerialization.
Kindly note that requests which are accompanied by original share certificates (along with transfer deed(s)) (submitted before 1st April 2019) and all other supporting documents will only be considered under this Special Window.
Investors wishing to avail of the Special Window may contact the Company's Registrar and Transfer Agent M/s MUFG Intima India Private Limited (Eretnville CB2 Management Services Private Limited), Unit: 8th Floor, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th, 101st, 102nd, 103rd, 104th, 105th, 106th, 107th, 108th, 109th, 110th, 111th, 112th, 113th, 114th, 115th, 116th, 117th, 118th, 119th, 120th, 121st, 122nd, 123rd, 124th, 125th, 126th, 127th, 128th, 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