

22nd July 2026

To
The Board of Directors
Sanofi India Limited
Sanofi House, CTS No. 117-B,
L&T Business Park, Saki Vihar Road
Powai, Mumbai 400072

Subject: Resignation from the post of Whole Time Director, Chief Financial Officer (CFO) and Key Managerial Personnel (KMP)

Dear Sir/Madam,

This is to inform you that I, Rachid Ayari, hereby tender my resignation from the position of Whole Time Director, Chief Financial Officer and Key Managerial Personnel of Sanofi India Limited with effect from the close of business hours of 30 September 2026. This resignation is due to pursue other professional opportunities within the Sanofi Group.

I confirm that there is no other material reason apart from the aforesaid with regard to my resignation.

I am deeply grateful for the trust, support, and opportunities extended to me by the Board and the management during my tenure with the organization. I wish the Company continued growth and success in the future.

I request to complete all the formalities with regard to my resignation including filing of required forms with the Ministry of Corporate Affairs and intimating to the other relevant authorities as may be required.

Yours sincerely,

Rachid Ayari
Rachid Ayari (22/07/2026 12:56:59 GMT+5.5)

Rachid Ayari
Whole Time Director & Chief Financial Officer
DIN : 10408699