

February 11, 2026

To

BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai 400 001
Scrip code: 517059

National Stock Exchange of India Ltd.,
Exchange Plaza, 5th Floor,
Bandra-Kurla Complex, Bandra (E),
Mumbai 400 051
Scrip code: SALZERELEC

Dear Sir

Sub: Notification of the Outcome of the Board Meeting held on February 11, 2026
Ref: Our Earlier Intimation Letter Dated January 28, 2026

In terms of the provisions of Regulation 30 (read with Part A of Schedule III) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**Listing Regulations**"), the Board of Directors at its meeting held today (February 11, 2026), have inter-alia, considered and approved the following business :-

1. Approved the Standalone and Consolidated unaudited financial results of the Company for the quarter and nine-month period ended December 31, 2025. In this regard, we have enclosed the Standalone and Consolidated unaudited financial results for the said period, along with the respective Limited Review Reports, as *Annexure - A*.

Further, copies of both the Standalone and Consolidated financial results will be made available on the Company's website at www.salzergroup.net.

Pursuant to Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, the extract of the aforesaid financial results, in the prescribed format, will be published in English and Tamil newspapers within the stipulated timeframe.

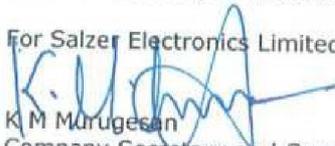
2. Approved, based on the recommendations of the Nomination and Remuneration Committee and subject to shareholders' approval, the re-appointment of Mr.R.Doraiswamy (DIN: 00003131) as Managing Director for a further term of three years commencing from May 01, 2026.
3. Approved, based on the recommendation of the Nomination and Remuneration Committee, the appointment of Mr. Raman Krishnamoorthy as Chief Financial Officer and designated as Key Managerial Personnel of the Company in terms of Section 203 of the Companies Act 2023 with effect from April 01, 2026, upon which, Mr. D. Rajesh Kumar, who currently holds the positions of Joint Managing Director and Chief Financial Officer, will relinquish the office of Chief Financial Officer on the closure of business hours on March 31, 2026, and continue to hold the position of Joint Managing Director for the balance of his current term.

The disclosure in respect of serial No.2 & 3 as required under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read together with SEBI Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026 is enclosed as *Annexure - B*.

The meeting commenced at 12.45 P.M and concluded at 04.10 PM.

The above is for your information and record.

For Salzer Electronics Limited


K M Murugesan
Company Secretary and Compliance Officer
M No. :A25953

Encl : As above

**Standalone Statement of Un-Audited Financial Results for the Third Quarter and Nine Months period ended
December 31, 2025**

(Rs. In Lacs except for Earning Per Share)

S.No	Particulars	Quarter ended			Nine Months ended		Year Ended
		31/12/2025	30/09/2025	31/12/2024	31/12/2025	31/12/2024	31/03/2025
		Un-Audited	Un-Audited	Un-Audited	Un-Audited	Un-Audited	Audited
1	INCOME						
a	Revenue From Operations	41,195.20	40,873.96	33,381.91	1,25,310.56	1,01,734.08	1,38,292.59
b	Other Income	24.38	59.49	167.86	142.04	282.26	542.51
	Total Income	41,219.58	40,933.45	33,549.77	1,25,452.60	1,02,016.34	1,38,835.10
2	EXPENSES						
a	Cost of materials consumed	31,464.23	32,432.10	25,644.47	98,263.80	79,975.41	1,08,266.51
b	Purchase of stock-in-trade	0.00	0.00	0.00		0.00	0.00
c	Changes in inventories of finished goods, work-in-progress and stock-in-trade	279.57	-1,287.59	-1,127.37	-1,865.21	-3,061.95	-3,401.68
d	Employee benefit expenses	1,616.28	1,638.08	1,419.88	4,733.40	3,889.06	5,389.38
e	Finance Cost	1,195.40	1,115.08	1,049.05	3,512.41	3,019.76	4,079.67
f	Depreciation and amortisation expense	691.31	685.88	587.90	1,964.77	1,659.33	2,229.21
g	Other expenses	4,254.16	4,623.84	4,010.75	12,999.09	11,055.66	15,544.89
	TOTAL EXPENSES	39,500.95	39,207.39	31,584.68	1,19,608.26	96,537.27	1,32,107.98
3	PROFIT BEFORE EXCEPTIONAL ITEMS AND TAX (1-2)	1,718.63	1,726.06	1,965.09	5,844.34	5,479.07	6,727.12
4	EXCEPTIONAL ITEMS	0.00	65.11	25.10	65.11	1,601.31	1,518.31
5	PROFIT BEFORE TAX	1,718.63	1,791.17	1,990.19	5,909.45	7,080.38	8,245.43
6	TAX EXPENSE						
a	Current Tax	398.49	396.00	519.54	1,362.74	1,520.86	1,761.59
b	Deferred Tax	46.09	47.86	13.41	165.89	157.03	258.01
	Total tax expense	444.58	443.86	532.95	1,528.63	1,677.89	2,019.60
7	PROFIT AFTER TAX (5-6)	1,274.05	1,347.31	1,457.24	4,380.82	5,402.49	6,225.83
8	OTHER COMPREHENSIVE INCOME						
a	Items that will not be reclassified to profit or loss	22.39	(79.53)	(64.18)	16.17	53.37	11.00
b	Items that will be reclassified to profit or loss	-	-	-	-	-	-
	Total Other Comprehensive Income/ (Loss) (net of tax)	22.39	(79.53)	(64.18)	16.17	53.37	11.00
9	TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (7+8)	1,296.44	1,267.78	1,393.06	4,396.99	5,455.86	6,236.83
10	Paid up share capital - equity shares of Rs.10/- each	1,768.27	1,768.27	1,768.27	1,768.27	1,768.27	1,768.27
11	Reserves and Surplus	-	-	-	-	-	51,259.79
12	Earning per share (of Rs.10/- each)						
a	Basic (in Rs.)	7.21	7.62	8.24	24.78	30.66	29.75
b	Diluted (in Rs.)	7.21	7.62	8.24	24.78	30.55	29.67

SALZER ELECTRONICS LIMITED

Samichettipalayam, Jothipuram (Post),
Coimbatore - 641 047. INDIA.

+91-422-423 3600 ✉ salzer@salzergroup.com



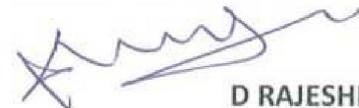
www.salzergroup.com

CIN : L03210TZ1985PLC001535 GSTIN: 33AAECS3411L1ZJ

Notes forming part of above STANDALONE results:

1. The Company operates in only one segment viz., Electrical installation products.
2. The above standalone results were reviewed by the Audit Committee and approved by the Board of Directors in their meeting held on February 11, 2026
3. The Statutory Auditors of the Company carried out a limited review of the Financial Results for the quarter and Nine Months period ended December 31, 2025,
4. During the third quarter of FY 2025–26,
 - Effilume Private Limited, an associate company engaged in the execution of Energy Saver Projects for the Bangalore Corporation, allotted 15,10,000 equity shares of Rs.10 each, aggregating to Rs.1.51 Cr. Pursuant to this allotment, the Company's shareholding in Effilume Private Limited stands at 41.91% as on December 31, 2025.
 - Salzer EV Infra Private Limited, a wholly owned subsidiary company, allotted 15,000 Shares for Rs.10/- each for an aggregate consideration of Rs. 1,50,000 and
 - Salzer Electronics Arabia Limited, a wholly owned overseas subsidiary company, allotted 500 equity shares of SAR 100 each, for an aggregate consideration of Rs. 1.22 Cr.
5. The above Standalone financial results of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act, 2013, read with relevant rules thereunder.
6. Previous period's figures have been regrouped/ reclassified wherever necessary to conform to this period's classifications

For SALZER ELECTRONICS LIMITED



D RAJESHKUMAR
JOINT MANAGING DIRECTOR
(DIN:00003126)

Coimbatore - 641 047.
 February 11, 2026

**SALZER ELECTRONICS LIMITED**

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 Coimbatore - 641 047. INDIA.

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CIN : L03210TZ1985PLC001535

GSTIN: 33AAECS3411L1ZJ

Swamy & Ravi

CHARTERED ACCOUNTANTS

90, Co-Operative "A" Colony, K.K. Pudur, Colmbatore - 641 038.

Ph : 0422 - 2446537, 4384536

E-mail : sr_cas2004@yahoo.co.in



Ref. No. :

Date :

11/02/2026

STANDALONE LIMITED REVIEW REPORT

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To

The Board of Directors
Salzer Electronics Limited
Coimbatore-641047

1. We have reviewed the accompanying statement of unaudited standalone financial results of Salzer Electronics Limited ("**the Company**") for the quarter ended December 31, 2025 and year to date from April 01, 2025 to December 31, 2025 ("**the Statement**") attached herewith being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("**the Listing Regulations**").
2. This statement is the responsibility of the Company's Management and has been approved by the Board of Directors and prepared in accordance with recognition and measurement principles laid down in the Indian Accounting Standard 34 (*Ind AS 34*) "Interim Financial Reporting" prescribed under section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to issue a report on the statement based on our review.



Swamy & Ravi

CHARTERED ACCOUNTANTS

90, Co-Operative "A" Colony, K.K. Pudur, Coimbatore - 641 038.

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E-mail : sr_cas2004@yahoo.co.in



Ref. No. :

Date : 11/02/2026

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial statements are free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying statement of unaudited financial results prepared in accordance with the aforesaid Indian Accounting Standard (Ind AS) specified under Section 133 of the Companies Act, 2013 as amended read with relevant rules issued thereunder and other accounting principles generally accepted in India has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For M/s. Swamy & Ravi

Chartered Accountants

FRN: 0043175

S Alamelu

Partner

M. No. 223555

Date: February 11, 2026

Place: Coimbatore

UDIN: 262235550XY5Q61937



Consolidated Statement of Un-Audited Financial Results for the Third Quarter and Nine Months period ended December 31, 2025

(Rs. In Lacs except for Earning per share)

Particulars	Quarter Ended			Nine months ended		Year Ended
	31/12/2025	30/09/2025	31/12/2024	31/12/2025	31/12/2024	31/03/2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1 INCOME						
a Revenue From Operations	42,420.22	41,891.60	34,146.09	1,28,423.65	1,04,259.77	1,41,832.84
b Other Income	22.28	33.67	171.51	132.15	285.52	533.97
TOTAL INCOME	42,442.50	41,925.27	34,317.60	1,28,555.80	1,04,545.29	1,42,366.81
2 EXPENSES						
a Cost of materials consumed	31,823.27	32,559.44	25,633.28	98,715.44	80,071.78	1,08,295.99
b Purchase of Stock-in-Trade	337.25	330.31	282.11	1,057.61	858.98	1,267.52
c Changes in inventories of finished goods, work-in-progress and stock-in-trade	226.26	(1,304.33)	(1,123.09)	(1,950.97)	(3,066.32)	-3,369.15
d Employee benefit expenses	1766.68	1,786.47	1,553.27	5,173.54	4,262.35	5,896.87
e Finance Cost	1,203.42	1,123.48	1,056.31	3,537.11	3,045.89	4,113.73
f Depreciation and amortisation expense	726.40	715.24	617.67	2,057.78	1,745.13	2,341.79
g Other expenses	4,520.39	4,863.12	4,201.62	13,848.65	11,658.13	16,352.00
TOTAL EXPENSES	40,603.67	40,073.73	32,221.17	1,22,439.16	98,575.94	1,34,898.75
3 PROFIT BEFORE EXCEPTIONAL ITEMS AND TAX (1-2)	1,838.82	1,851.54	2,096.43	6,116.64	5,969.35	7,468.06
4 EXCEPTIONAL ITEMS	-	-	-	-	-	-
5 PROFIT BEFORE TAX	1,838.82	1,851.54	2,096.43	6,116.64	5,969.35	7,468.06
6 TAX EXPENSES						
Current Tax	452.23	446.35	557.14	1,514.63	1,660.54	1,969.73
Deferred Tax	45.43	47.45	10.90	167.18	153.71	249.77
Total Tax Expense	497.66	493.80	568.04	1,681.81	1,814.25	2,219.50
7 Share of Profit from Associate	(71.48)	(19.17)	(3.43)	(104.47)	(3.43)	(2.10)
7 PROFIT AFTER TAX (5-6)	1,269.68	1,338.57	1,524.96	4,330.36	4,151.67	5,246.45
a Attributable to : Owners of the Company	1,238.91	1,300.29	1,498.94	4,267.42	4,040.30	5084.35
b Non-controlling Interest	30.77	38.28	26.02	62.95	111.37	162.10
8 OTHER COMPREHENSIVE INCOME						
a Items that will not be reclassified to profit or loss	18.66	(79.53)	(63.89)	12.44	53.66	6.95
b Items that will be reclassified to profit or loss	-	-	-	-	-	-
Total Other Comprehensive Income/ (Loss) (net of tax)	18.66	(79.53)	(63.89)	12.44	53.66	6.95
9 TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (7+8)	1,288.34	1,259.04	1,461.07	4,342.80	4,205.33	5,253.40
a Attributable to : Owners of the Company	1,257.57	1,220.76	1,435.05	4,279.85	4,093.96	5092.44
b Non-controlling Interest	30.77	38.28	26.02	62.95	111.37	160.96
10 Share Capital (Equity shares of Rs.10/- each)	1,768.27	1,768.27	1,768.27	1,768.27	1,768.27	1,768.27
11 Reserves and Surplus (Annualized)						52626.63
12 EARNINGS PER SHARE						
a - Basic after exceptional items (in Rs.)	7.01	7.35	8.48	24.13	22.93	29.75
b - Diluted after exceptional items (in Rs.)	7.01	7.35	8.48	24.13	22.85	29.67



Handwritten signature

SALZER ELECTRONICS LIMITED

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+91-422-423 3600 ✉ salzer@salzergroup.com

www.salzergroup.com

CIN : L03210TZ1985PLC001535 GSTIN: 33AAEC3411L1ZJ

Notes forming part of above CONSOLIDATED results:

1. The Parent and Subsidiaries / Associates operate in only one segment viz., Electrical Installation Products
2. The above consolidated results were reviewed and recommended by the Audit Committee and upon which, approved by the Board of Directors in their meeting held on February 11,2026
3. The Statutory Auditors of the Company carried out a limited review of consolidated Financial Results for the Nine Months /quarter ended December 31, 2025,
4. The above Consolidated financial results of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act, 2013, read with relevant rules thereunder.
5. Previous period's figures have been regrouped/ reclassified wherever necessary to conform to this period's classifications

Coimbatore - 641 047
February 11,2026

For SALZER ELECTRONICS LIMITED



D RAJESHKUMAR
JOINT MANAGING DIRECTOR
(DIN: 00003126)

**SALZER ELECTRONICS LIMITED**

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CIN : L03210TZ1985PLC001535 GSTIN: 33AAEC93411L1ZJ



Ref. No. :

Date :

11/02/2026

CONSOLIDATED LIMITED REVIEW REPORT

Independent Auditor's Review Report on the Consolidated Quarterly and Year to Date Unaudited Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To

The Board of Directors
Salzer Electronics Limited
Coimbatore-641047

- 1) We have reviewed the accompanying Statement of unaudited Consolidated Financial Results of Salzer Electronics Limited (the "**Parent**") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group"), and its associates for the quarter and nine months ended December 31, 2025 (the "Statement") attached herewith, being submitted by the Parent pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "**Listing Regulations**").
- 2) This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.



Swamy & Ravi

CHARTERED ACCOUNTANTS

90, Co-Operative "A" Colony, K.K. Pudur, Colmbatore - 641 038.

Ph : 0422 - 2446537, 4384536

E-mail : sr_cas2004@yahoo.co.in



Ref. No. :

Date : 11/02/2026

3) We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial statements are free of material misstatements. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

4) The Statement includes the results of the following entities:

a) Parent Company

- i. Salzer Electronics Limited

b) Subsidiaries

- i. Kaycee Industries Limited
- ii. Salzer EV Infra Private Limited (Wholly owned subsidiary)
- iii. Salzer Electronics Arabia Limited (Wholly Owned Overseas Subsidiary) (Incorporated on September 30, 2024)
- iv. Salzer Kostad EV Chargers Private Limited
- v. Salzer Emarch Electromobility Private Limited (Through Salzer EV Infra Private Limited)



Swamy & Ravi

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Ref. No. :

Date :

11/02/2026

c) Direct Associate

- i. Effilume Private Limited

d) Indirect Associate

- i. Ultra-Fast Chargers Private Limited (Through Kaycee Industries Ltd)

- 5) The consolidated Unaudited Financial Results includes the interim financial results of subsidiaries which have not been reviewed/audited by us, whose interim financial results reflect total revenue of Rs. 4,325.47 lakhs, total profit before Tax of Rs. 441.95 Lakhs, total profit after Tax of Rs. 245.20 Lakhs and total comprehensive income of Rs. 241.47 lakhs for the Nine Months period ended 31.12.2025 and share of loss from associates of Rs. 43.57 Lakhs as considered in the consolidated unaudited interim financial results. These interim financial results/ financial information have been reviewed by other auditor who carried out their review in accordance with SRE 2410, Review of Interim Financial Information performed by the Independent Auditor of the entity and their reports vide which they have issued an unmodified conclusion, have been furnished to us by the Parent's Management and our conclusion on the Statement, in so far as it relates to the affairs of the subsidiary is based solely on the reports of the other auditor and the procedures performed by us as stated in paragraph 3 above.
- 6) Based on our review conducted and procedures performed as stated in the above paragraphs nothing has come to our attention that causes us to believe that the accompanying Statement of unaudited financial results, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.



Swamy & Ravi

CHARTERED ACCOUNTANTS

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E-mail : sr_cas2004@yahoo.co.in



Ref. No. :

Date :

11/02/2026

Our conclusion on the Statement is not modified in respect of the above matter

For M/s. Swamy & Ravi

Chartered Accountants

FRN: 004317S

S Alamelu

Partner

M. No. 223555

Date: February 11, 2026

Place: Coimbatore

UDIN: 262235550JB0PL77HD



Annexure : B

The disclosure in respect of serial No.2 & 3 of letter dated February 11,2026, as required under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read together with SEBI Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026

S.No		Particulars		Details	
1	Name	Mr. R Doraiswamy	Mr. Raman Krishnamoorthy	Re-appointment of Mr. R. Doraiswamy as Managing Director of the Company for a further term of three years commencing from May 01, 2026, subject to the approval of the shareholders	Appointment of Mr. Raman Krishnamoorthy as a Chief Financial Officer and designated as Key Managerial Personnel of the Company in terms of Section 203 of the Companies Act 2023
2	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment;	Re-appointment for the term of three years from May 01,2026		Appointment from April 01, 2026,
3	Brief profile (in case of appointment);		Mr. R. Doraiswamy is the Founder and Managing Director of Salzer Electronics Limited. A technocrat and visionary industrialist, he established the company with a mission to provide world-class electrical solutions through innovation and quality excellence. Under his dynamic leadership spanning over four decades, Salzer has evolved from a small-scale enterprise into a diversified, globally recognized manufacturer of electrical, electronic, and automation products. Mr. Doraiswamy's strategic foresight, commitment to customer-centric innovation, and emphasis on ethical business practices have been instrumental in positioning Salzer as a trusted brand in both domestic and international markets. His vast experience and deep technical knowledge continue to guide the company's growth, sustainability, and value creation for all stakeholders.		Mr. Raman Krishnamoorthy is an accomplished finance and operations professional with over 28 years of diverse experience across banking, healthcare, and manufacturing sectors. He has held senior leadership positions including Executive Director, Chief Operating Officer, and Senior Vice President, with proven expertise in finance, governance, compliance, internal controls, audit, and risk management. Mr. Krishnamurthy holds an MBA (Finance), a Post Graduate Diploma in Financial Management and M.Com
	Disclosure of relationships between directors (in case of appointment of a director).		Father of Mr. D Rajesh Kumar, Joint Managing Director and Chief Financial Officer and Mr. Vishnu Rangaswamy, Non Executive Director		NIL

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