



SAGAR CEMENTS LIMITED

SCL:SEC:NSE:BSE:2026-27

27th July 2026

The National Stock Exchange of India Ltd.,
"Exchange Plaza", 5th Floor
Bandra – Kurla Complex
Bandra (East)
Mumbai – 400 051

The Secretary
BSE Limited
P J Towers
Dalal Street
Mumbai – 400 001

Symbol: SAGCEM
Series: EQ

Scrip Code: 502090

Dear Sirs

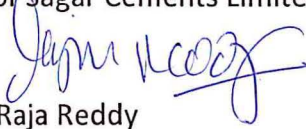
**Press Release regarding un-audited Financial Results (Standalone and Consolidated) for
the first quarter ended 30th June, 2026**

..

Further to our letter of date, we are sending herewith a copy of the Press Release being issued by us in connection with the un-audited Standalone and Consolidated financial results for the first quarter ended 30th June, 2026.

Thanking you

Yours faithfully
For Sagar Cements Limited


J. Raja Reddy

Company Secretary
M.No.A31113



Encl: a.a.

Registered Office :

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E-mail : info@sagarcements.in Website : www.sagarcements.in CIN : L26942TG1981PLC002887 GSTIN : 36AACCS8680H2ZY

Factories :

- 1) Mattampally Village & Mandal, Suryapet District, Telangana State - 508204. Phone : 08683 247039 GSTIN : 36AACCS8680H1ZZ
- 2) Bayyavaram Village, Kasimkota Mandal, Anakapally District, Andhra Pradesh State - 531031. Phone : 08924 244550
GSTIN : 37AACCS8680H1ZX
- 3) Gudipadu Village, Yadiki Mandal, Ananthapur District, Andhra Pradesh State - 515408. Phone: 08558 200272 GSTIN : 37AACCS8680H1ZZ
- 4) Kalinganagar, Industrial Complex, Tahsil-Dangadi, Dist - Jajpur, Odisha State. Phone : 08340 882288 GSTIN : 21AACCS8680H1ZA





Investors PPT Q1 FY27

Results Presentation

July, 2026

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- 2 Sales Performance
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Q1FY 2027 at a glance

Financial

Revenue
₹ 70,607 Lacs

5% ▲

EBITDA
₹ 7,242 Lacs

40% ▼

PAT
₹ (2,810) Lacs

Operational

Production
16,30,407 MT

13% ▲

Sales Volume
16,06,209 MT

13% ▲

Capacity Utilisation
63%

660bps ▲

Focus on Green
Power Usage
22% (Previous Year -16%)

600bps ▲



Sales Performance - Overview Q1 FY27

Revenue

YoY
▲ 5%

QoQ
▼ 10%



The Company's total revenue increased by 5%, compared to Q1 FY26.

Sale Volume

YoY
▲ 13%

QoQ
▼ 12%

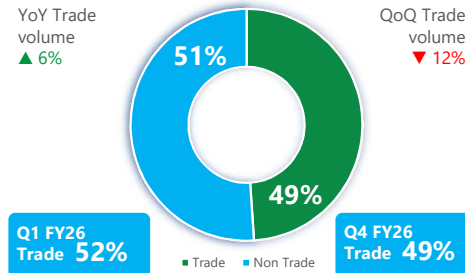


Compared to Q1 FY26, there is an increase in sales by 13% in Q1 FY27.

Sales Channel

YoY Trade volume
▲ 6%

QoQ Trade volume
▼ 12%



Compared to Q1 FY26, there is an increase in trade sale volume by 6% and non-trade sale by 20% in Q1 FY27.

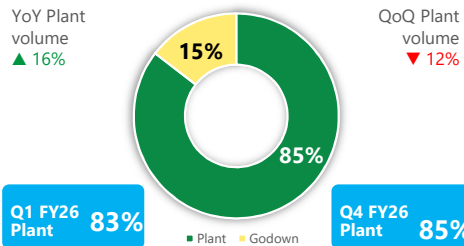
Jeerabad Integrated Unit
Madhya Pradesh



Source

YoY Plant volume
▲ 16%

QoQ Plant volume
▼ 12%

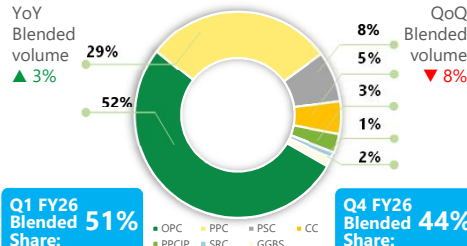


Compared to Q1 FY26, there is an increase in direct sale volume from plant by 16% and godown sale decreased by 6% in Q1 FY27.

Sales Mix

YoY Blended volume
▲ 3%

QoQ Blended volume
▼ 8%



Compared to Q1 FY26, there is an increase in blended sale volume by 3% in Q1 FY27.

Avg. Lead distance (Kms)

YoY
▼ 2%

QoQ
▼ 2%

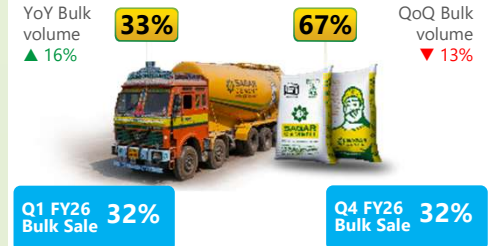


The average freight per ton during Q1 FY27 is ₹ 858, reflecting a 0% increase compared to Q1 FY26.

Bulk and Packed Sale

YoY Bulk volume
▲ 16%

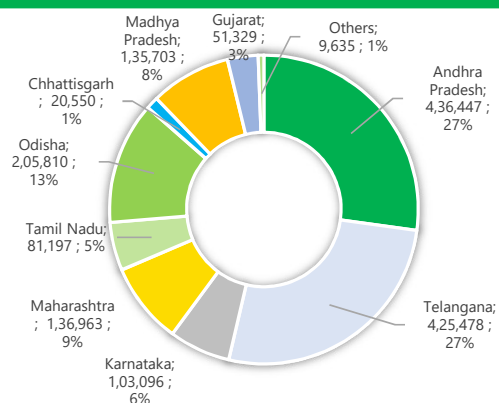
QoQ Bulk volume
▼ 13%



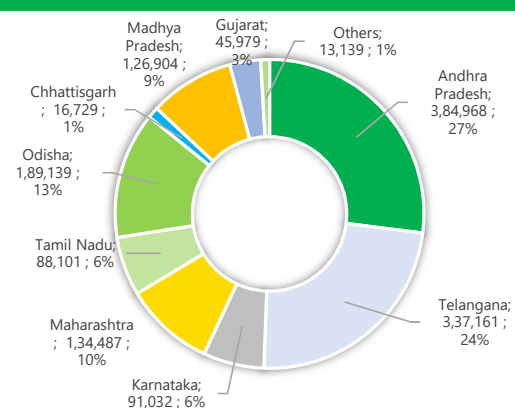
In Q1 FY27, packed sales accounted for 67%.

Sales Performance - Overview Q1 FY27

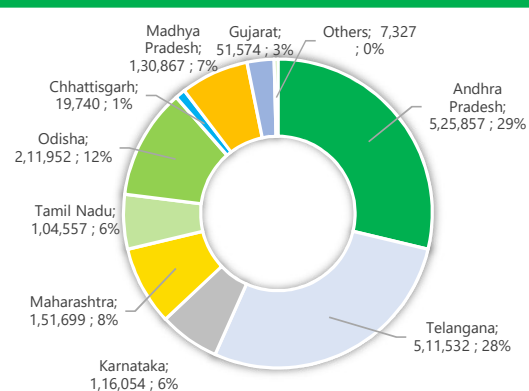
State Wise Sales Mix for Q1 FY27



State Wise Sales Mix for Q1 FY26



State Wise Sales Mix for Q4 FY26



Jt. Managing Director's Comment

Commenting on the Performance



MR. SREEKANTH REDDY

Jt. Managing Director



We delivered a healthy volume growth of 13% during the quarter despite temporary disruptions caused by heatwaves and election-related labour shortages in parts of eastern and southern India. Demand across our key markets remained resilient, reinforcing our confidence in achieving our FY27 volume guidance of approximately 7 million MT. On the pricing front, the quarter started positively, though momentum softened towards the close, resulting in broadly stable to marginally improved realizations on a sequential basis.

Operationally, EBITDA per tonne for the quarter stood at approximately ₹ 451. As expected, profitability and margins moderated during Q1 due to elevated input costs across energy, fuel and packaging amid the geopolitical tensions in West Asia. While the price increases undertaken during the quarter partially offset the cost inflation, they were not fully sufficient to mitigate the impact. Looking ahead, we expect input cost pressures to ease as the geopolitical situation normalises. Alongside this, our continued focus on cost optimisation through Waste Heat Recovery Systems (WHRS), a higher share of green energy and plant efficiency initiatives will further strengthen our cost structure and support margin expansion over the medium term.

On the capex front, I am pleased to share that we have successfully commissioned the remaining 1.55 MW Waste Heat Recovery System (WHRS) out of the total installed capacity of 4.35 MW, at Gudipadu and completed the 0.50 MTPA capacity expansion at our Jeerabad unit during the quarter. These investments are expected to improve operating efficiencies, strengthen profitability and support future growth.

Looking ahead, we are confident that our expanded capacity, ongoing operational improvements and improving demand across our key markets will support sustainable growth over the medium to long term.



Financial Performance Q1FY27 Consolidated Financial Results & Per ton Analysis

Particulars	Q1 FY27	Q1 FY26	YoY (%)	Q4 FY26	QoQ (%)
Sales Volume (MT)	16,06,209	14,27,639	▲ 13%	18,31,160	▼ 12%
Revenue from Operations	70,607	67,066	▲ 5%	78,696	▼ 10%
Other Income	238	419	▼ 43%	1,119	▼ 79%
Total Income	70,845	67,485	▲ 5%	79,815	▼ 11%
Operating expenses	63,365	54,921	▲ 15%	70,542	▼ 10%
Op. EBITDA	7,242	12,145	▼ 40%	8,154	▼ 11%
Op. EBITDA (Margin %)	10	18	▼ 43%	10	▼ 1%
Op. EBITDA (per Ton in ₹)	451	851	▼ 47%	445	▲ 1%
Finance cost	5,223	4,709	▲ 11%	5,309	▼ 2%
Depreciation	5,916	5,465	▲ 8%	6,626	▼ 11%
(Loss)/ profit - before tax	(3,659)	2,390	-	(2,662)	-
Tax expenses	(849)	1,641	-	(12,667)	-
(Loss)/ profit - after tax	(2,810)	749	-	10,005	-

Consolidated Per Ton Analysis					
Particulars (in Rs)	Q1 FY27	Q1 FY26	YoY (%)	Q4 FY26	QoQ (%)
Net Realization / T	4,396	4,698	▼ 6%	4,298	▲ 2%
Total Expenditure / T	3,945	3,847	▲ 3%	3,852	▲ 2%
Raw Material Consumed	798	793	▲ 1%	786	▲ 2%
Employee Expenses	225	249	▼ 10%	214	▲ 5%
Power & Fuel	1,484	1,450	▲ 2%	1,422	▲ 4%
Freight	858	860	▼ 0%	848	▲ 1%
Other Expenses	580	495	▲ 17%	583	▼ 1%
EBITDA/ T	451	851	▼ 47%	445	▲ 1%

- Revenue increased by 5% Y-o-Y and volume increased by 13% for Q1 FY27.
- Plants operated at around 63% during the current quarter.
- Operating EBITDA of ₹ 7,242 lakhs for Q1 FY27 as against ₹ 12,145 lakhs during Q1 FY26.
- Operating EBITDA of ₹ 451 per ton during Q1 FY27.
- EBITDA margin decreased by 800 bps to 10% for Q1 FY27 (v/s Q1 FY26).
- Loss after tax stood at ₹ 2,810 lakhs for Q1 FY27 v/s Profit of ₹ 749 lakhs during Q1 FY26.

Q1FY27 Standalone Financial Results



Particulars	Q1 FY27	Q1 FY26	YoY %	Q4 FY26	QoQ (%)
Sales Volume (MT)	11,11,842	10,09,264	▲ 10%	13,09,504	▼ 15%
Revenue from Operations	47,181	43,575	▲ 8%	52,991	▼ 11%
Other Income	859	725	▲ 18%	4,529	▼ 81%
Total Income	48,040	44,300	▲ 8%	57,520	▼ 16%
Operating expenses	43,802	37,563	▲ 17%	50,959	▼ 14%
Op. EBITDA	3,379	6,012	▼ 44%	2,032	▲ 66%
Op. EBITDA Margin %	7	14	▼ 48%	4	▲ 87%
Op. EBITDA per Ton in ₹	304	596	▼ 49%	155	▲ 96%
Finance cost	1,787	2,017	▼ 11%	1,851	▼ 3%
Depreciation	2,814	2,828	▼ 0%	2,908	▼ 3%
Profit/ (loss) before tax	(363)	1,892	-	1,802	-
Tax expenses	(74)	748	-	(2,559)	-
Profit/ (loss) after tax	(289)	1,144	-	4,361	-

10% YoY increase in volumes during Q1 FY27.

Op. EBITDA of ₹ 3,379 lakhs during Q1 FY27 decreased by 44% on a Y-o-Y basis.

Op. EBITDA of ₹ 304 per ton during Q1 FY27 decreased by 49% on a Y-o-Y basis.

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Particulars	Q1 FY27	Q1 FY26	YoY %	Q4 FY26	QoQ (%)
Sales Volume (MT)	2,62,126	2,39,952	▲ 9%	2,45,606	▲ 7%
Revenue from Operations	14,501	16,054	▼ 10%	15,307	▼ 5%
Other Income	34	32	▲ 6%	41	▼ 17%
Total Income	14,535	16,086	▼ 10%	15,348	▼ 5%
Operating expenses	11,012	10,585	▲ 4%	10,068	▲ 9%
Op. EBITDA	3,489	5,469	▼ 36%	5,239	▼ 33%
Op. EBITDA Margin %	24	34	▼ 29%	34	▼ 30%
Op. EBITDA per Ton in ₹	1,331	2,279	▼ 42%	2,133	▼ 38%
Finance cost	1,016	1,081	▼ 6%	981	▲ 4%
Depreciation	957	890	▲ 8%	938	▲ 2%
Profit/ (loss) before tax	1,550	3,530	▼ 56%	3,361	▼ 54%
Tax expenses	409	893	▼ 54%	849	▼ 52%
Profit/ (loss) after tax	1,141	2,637	▼ 57%	2,512	▼ 55%

9% YoY increase in volumes during Q1 FY27.

Op. EBITDA of ₹ 3,489 lakhs during Q1 FY27 decreased by 36% on a Y-o-Y basis.

Op. EBITDA of ₹ 1,331 per ton during Q1 FY27 decreased by 42% on a Y-o-Y basis.



ANDHRA CEMENTS LIMITED

Particulars	Q1 FY27	Q1 FY26	YoY %	Q4 FY26	QoQ (%)
Sales Volume (MT)	2,32,241	1,7,8424	▲ 30%	2,76,050	▼ 16%
Revenue from Operations	14,217	9,953	▲ 43%	15,485	▼ 8%
Other Income	119	105	▲ 13%	769	▼ 85%
Total Income	14,336	10,058	▲ 43%	16,254	▼ 12%
Operating expenses	13,843	9,289	▲ 49%	14,602	▼ 5%
Op. EBITDA	374	664	▼ 44%	883	▼ 58%
Op. EBITDA Margin %	3	7	▼ 61%	6	▼ 54%
Op. EBITDA per Ton in ₹	161	372	▼ 57%	320	▼ 50%
Finance cost	3,194	2,054	▲ 56%	3,021	▲ 6%
Depreciation	2,076	1,677	▲ 24%	2,711	▼ 23%
(Loss)/ Profit before tax	(4,777)	(2,962)	-	(4,080)	-
Tax expenses	(1,184)	-	-	(8,932)	-
(Loss)/ profit after tax	(3,593)	(2,962)	-	4,852	-

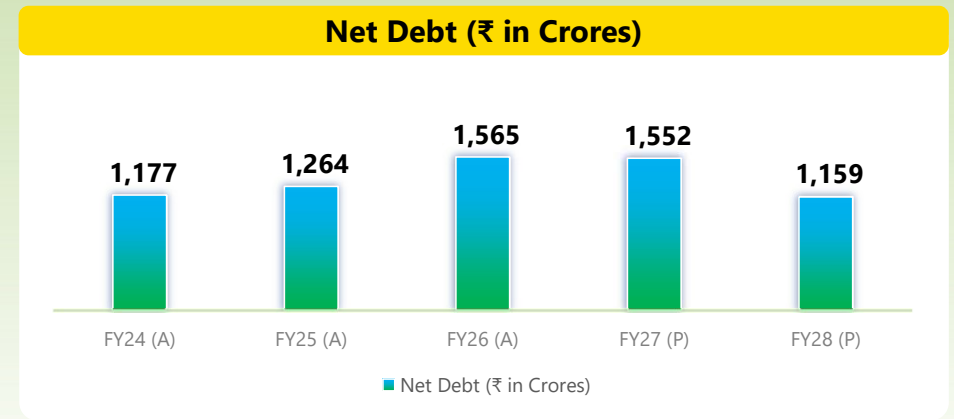
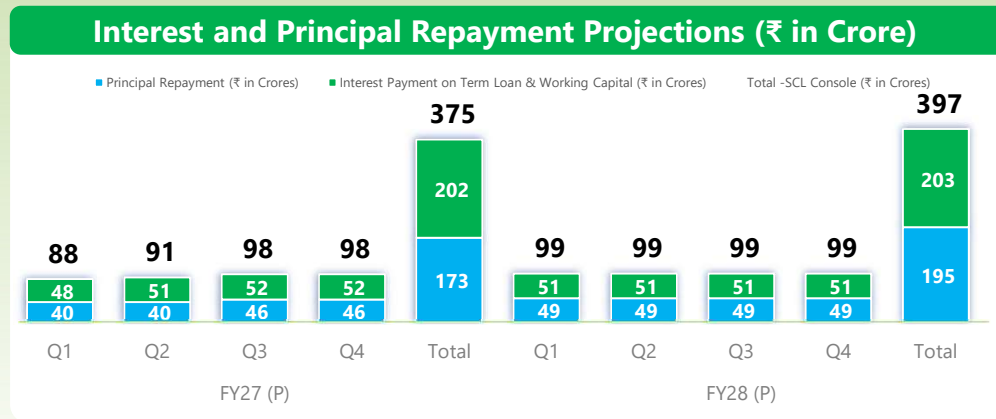
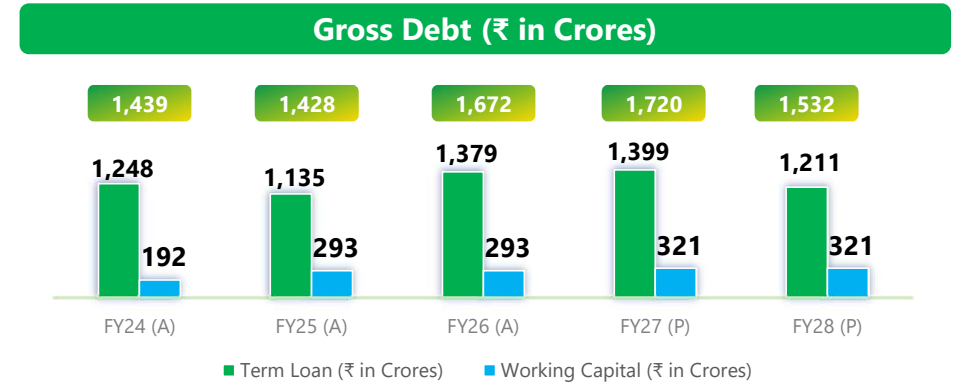
30% YoY increase in volumes during Q1 FY27.

Op. EBITDA of ₹ 374 lakhs during Q1 FY27 decreased by 44% on a Y-o-Y basis.

Op. EBITDA of ₹ 161 per ton during Q1 FY27 decreased by 57% on a Y-o-Y basis.

Debt Profile

Jun 30, 2026	Particulars (Rs. in Lakh)	Mar 31, 2026	YoY (%)
1,70,360	Gross Debt	1,67,199	▲ 2%
1,43,381	• Long Term	1,37,924	▲ 4%
26,979	• Working Capital	29,275	▼ 8%
10,473	Cash & Bank Balance	10,745	▼ 3%
1,59,887	Net Debt	1,56,454	▲ 2%
0.78	Long term Debt Equity Ratio (%)	0.74	
1,83,280	Net Worth	1,86,092	▼ 2%



Cost per Ton on Consolidated Basis



Raw material cost per ton during Q1 FY27 was ₹ 798 per ton as against ₹ 793 per ton during Q1 FY26.



The main reasons for increase in Power & Fuel cost is due to increase in the prices of pet coke & coal.



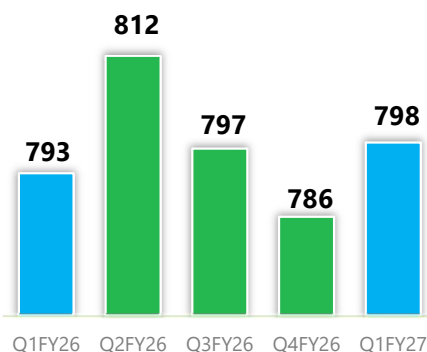
Employee costs during Q1 FY27 amounted to ₹ 225 per ton as against ₹ 249 per ton during Q1 FY26.

 **Mattampally Integrated Plant TG**



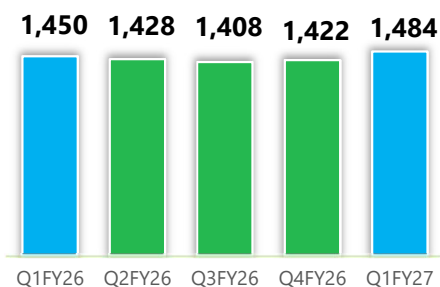
Raw Material Cost (₹/ T)

▲ 1% on YoY



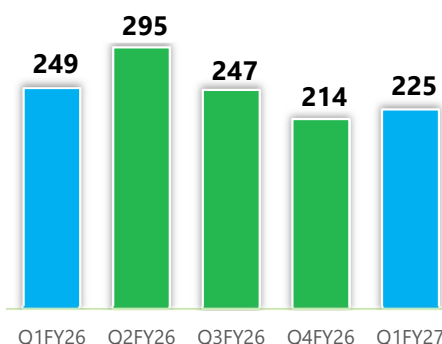
Power & Fuel Cost (₹/ T)

▲ 2% on YoY



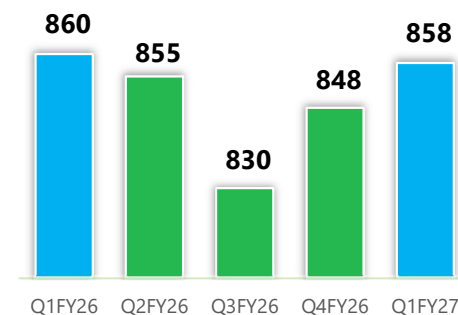
Employee Cost (₹/ T)

▼ 10% on YoY



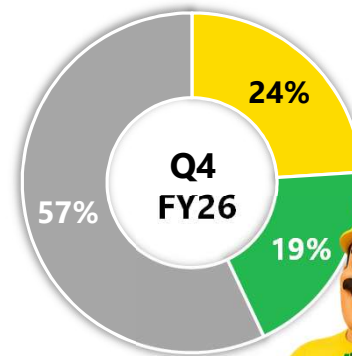
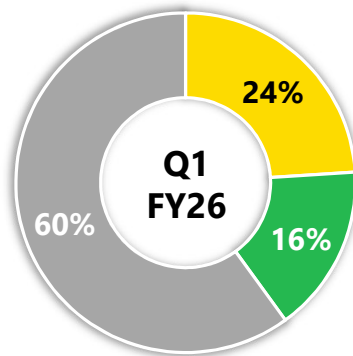
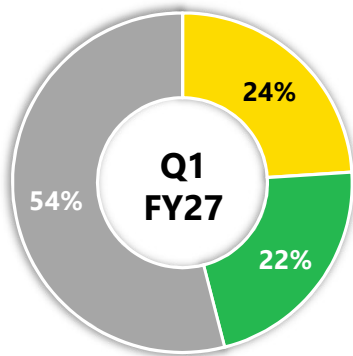
Freight Cost (₹/ T)

▼ 0% on YoY

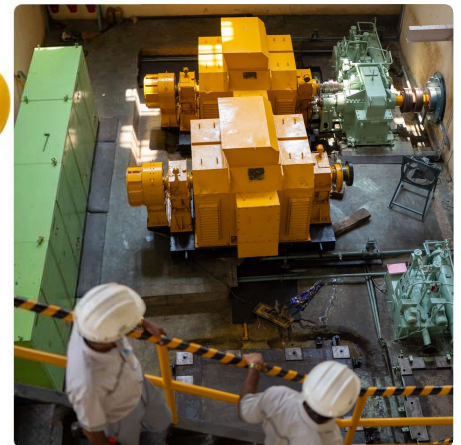


Power Mix

Focus on Green Power



● Grid power ● Green Power ● Thermal Power



Thermal Fuel Prices

Current Fuel Price Trends

Imported Pet Coke

15,900
(Per Ton (₹))

2.12
Per Kcal (₹)

Indian Pet Coke

15,650
(Per Ton (₹))

2.09
Per Kcal (₹)

Imported Coal

11,700
(Per Ton (₹))

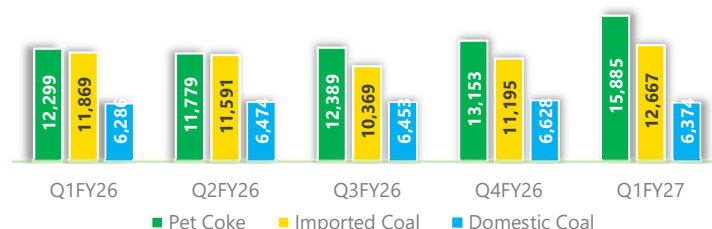
2.25
Per Kcal (₹)

Domestic Coal

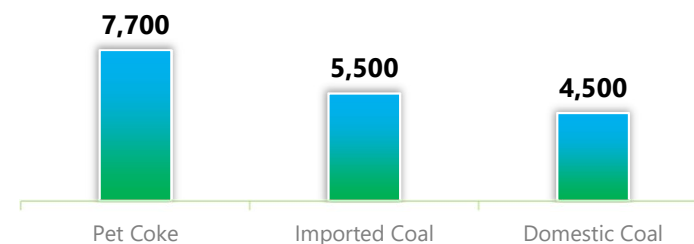
7,902
(Per Ton (₹))

1.76
Per Kcal (₹)

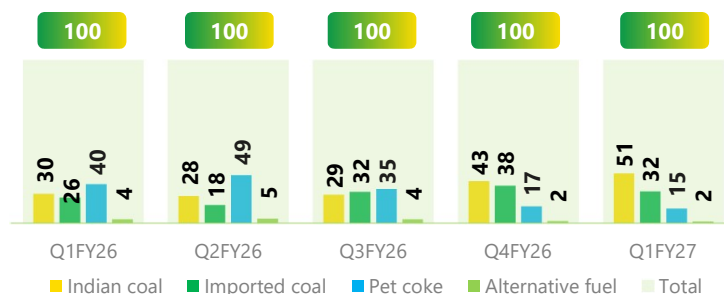
Thermal Prices (₹ /Mt)



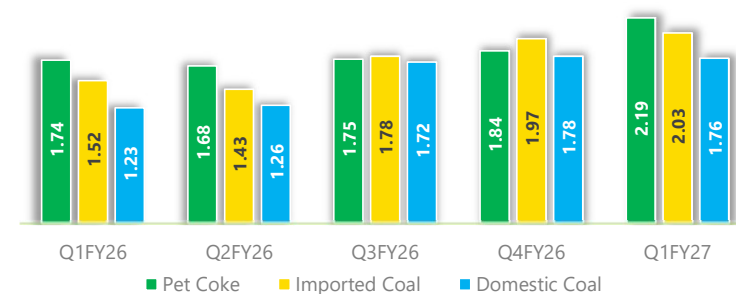
Kcal on NCV basis



Group level usage of fuel based on kcal (%)



₹ / Kcal



Capex Update



Gudipadu, A.P Plant

The Company proposes to expand the cement capacity of the Gudipadu plant by 0.25 MnT by FY28. The proposed capex for the Gudipadu plant expansion is ₹ 45 crore.

Jeerabad, M.P Plant

The Company commissioned the expansion of the cement grinding capacity at its Jeerabad plant by 0.50 MTPA on June 10, 2026. The total capital expenditure for the expansion amounted to ₹120 crore, funded through debt of ₹ 74 crore, with the balance financed through internal accruals.



Dachepalli, A.P Plant

The construction of 6 stage preheater was successfully completed at the Dachepalli Plant of Andhra Cements and after trial runs it got commissioned on October 23, 2025. Clinker Capacity has been increased from **1.85 MnT to 2.31 MnT**.

Cement Capacity from **2.25 MnT to 3.00 MnT** (Expects to commission by September 2026).

Company proposes to increase the green power capacities

Details are as follows

Particulars	Capacity (MW)	Timeline	Capex (₹ in Crores)
Solar - Mattampally	4.00	FY27	18
Solar - Jeerabad	4.00	FY27	18
WHR - Dachepalli	9.00	FY29	144

The capex budget for FY27 is being given below:

Amount (₹ in Crores)

Particulars	Total Capex	FY25 (Actual)	FY26 (Actual)	FY27 (Budget)	Q1 FY27 (Actual)
Dachepalli Expansion	470	75	254	141	54
4.35 MW WHR Gudipadu	84	-	67	17	13
Jeerabad Expansion	120	-	87	33	24
Solar, Jeerabad	20	-	-	20	-
Solar, Mattampally	20	-	-	20	-
Gudipadu Expansion	45	-	-	45	-
Maintenance Capex	-	-	-	50	3
Total Capex		75	408	326	94

Sagar Cements ESG Efforts - Overview



ESG Vision

Positive transformation of the environment around us; the people amidst us; and the conduct among us.

ESG Framework



Policies & Management Systems set in 2021, Rev 2025

ESG Roadmap 2030



Targets for 11 Material Topics

Material Topics



B rating in Climate change and Water



Overall – 53 Score | Adequate | E-39 | S-50 | G- 57

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Sagar Cements conducted Double Materiality Assessment 2025-26

- In FY 2022, first materiality assessment, was conducted followed by development of an **ESG Framework and Roadmap 2030**.
- In FY 2026, a comprehensive **Double Materiality Assessment (DMA)** aligned with the Corporate Sustainability Reporting Directive (CSRD) was conducted.
- **Aligned with our Enterprise Risk Management(ERM)** process. Surveys were done to engage a broad range of stakeholders to capture more diverse insights.
- The assessment brings forth **new issues of importance to our stakeholders**.
- These become our material topics and will be **embedded in our ESG Framework, and reviews and improvements; strengthening our process and efforts with each exercise**.



Double materiality assessment methodology

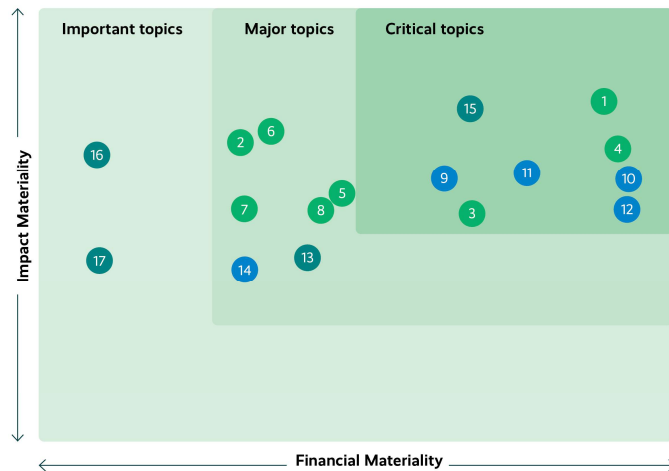
Sagar Cements adopted a structured approach aligned with CSRD and ESRS principles to assess both impact and financial materiality.



Sagar Cements conducted Double Materiality Assessment 2025-26



Materiality matrix



- | | |
|-------------------------------------|--|
| 1 Climate change | 10 Community development |
| 2 Air emissions | 11 Health and safety |
| 3 Energy | 12 Customers and partners |
| 4 Circular economy & waste | 13 Responsible supply chain |
| 5 Water | 14 Diversity and inclusion |
| 6 Biodiversity | 15 Corporate governance, ethics & compliance |
| 7 Sustainable product | 16 Cyber security, digital transformation & innovation |
| 8 Resources | 17 Risk management |
| 9 Employee wellbeing and experience | |

● Environmental ● Social ● Governance

15 Material Topics



ENVIRONMENT

Climate change | Air emissions | Energy | Circular economy & waste | Water | Biodiversity | Sustainable product | Resources



SOCIAL

Employee wellbeing and experience | Community development | Health and safety | Customers and partners | Diversity and inclusion



GOVERNANCE

Corporate governance, Ethics & compliance | Responsible Supply chain

SCL GHG Emission Reduction Targets are SBTi Validated



Net-Zero Target

SCL commits to reach **Net-Zero** Greenhouse Gas emissions across the value chain by **FY2050**

Near-Term Targets

SCL commits to reduce gross Scope 1 and 2 GHG emissions **18.8%** per tonne of cementitious product by **FY2030 from a FY2023 base year**

Long-Term Targets

SCL commits to reduce gross Scope 1 and 2 GHG emissions **95.1%** per tonne of cementitious product by FY2050 from a FY2023 base year along with Scope 3 GHG emissions **97%** per tonne of cement produced within the same timeframe.

“Sagar Cements was the First Indian Company to get its Net Zero by 2050 targets validated by SBTi Corporate Net Zero Standard.”*



SCIENCE
BASED
TARGETS



ESG Roadmap Performance - Environment



Energy	Emissions	Water	Resources	Waste management	Biodiversity
Performance for Q1 FY27					
- Specific Electricity Consumption 72.53 kWh/MT Cement - Specific Thermal Consumption 723 kCal/kg Clinker 21.92% Green Power Gudipadu 4.35 MW WHRS- Waste Heat Recovery System completed and fully commissioned on June 18, 2026.	- Gross Emission Intensity (Scope-1&2) 644 kg CO₂/ MT Cementitious - TSR 2.39% 8% Zero emission vehicles onsite. Total 11 EV Vehicles Deployed including EV Loaders, trucks and Road sweeping machines.	3X Water Positive - Specific freshwater Consumption (cement process): 36 Liters/t cementitious	Decarbonated Raw Materials: 0.98% - Clinker Factor – 71% - Blended Cements: 48.35%	Zero waste to Landfill - Alternative Cementitious Material consumed: 27.7% (4,66,236 MT)	Planted 9,671 saplings in 4.8 hectares of area (1,489) saplings per hectare).
Targets for FY 27					
- Specific Electricity Consumption – 70.64 kWh/MT Cement - Specific Thermal Consumption 710.68 kCal/kg Clinker 24 % Green Power	- Gross Emission Intensity - 615 kg CO₂/MT Cementitious - Enhance TSR to 15%	5 X Water Positive - Reduce freshwater consumption by 8.6 % from 2022	- Decarbonated raw materials – 1.11 % - Clinker Factor – 70.80 %	Increase the use of alternative cementitious waste materials and reduce clinker factor	Developing a diversified and native plantation across five hectares per year, with ~10,000 saplings
Targets for FY30					
- Specific Electricity Consumption – 70 kWh/MT Cement - Specific Thermal Consumption- 700 kCal/kg Clinker 50% Green Power	- Gross Emission Intensity (Scope-1,2) 542 kg CO₂/ MT Cementitious - TSR - 25% - Clinker Factor – 64% - Deploy 30% Zero Emission transportation onsite	10X Water Positive - Reduce freshwater consumption by 20% from 2022.	- Increased use of decarbonated raw materials, i.e., 2.0% by 2030 and 5.0% by 2050s] - Clinker Factor – 64%	Increase the use of alternative cementitious waste materials and reduce clinker factor	Developing a diversified and native plantation across five hectares per year, with ~10,000 saplings

ESG Performance - Social



Communities	Health and Safety	Employee Engagement	Customers and Partners	Ethics and compliances
Performance for Q1 FY 27				
Rs 54 Lakhs CSR Spent 48,992+ Lives Impacted CSR Surveys and implementation to enhance quality of living in Neighborhood communities	Zero fatalities 60 Near miss reporting and 4 Safety (Internal) audits conducted in all sites	10,400 Trainings Hours 3.00 Training Hours per Employee	68 Meetings and training programs conducted for Masons/Builders 6 Dealer Meets conducted across 5 States - Andhra Pradesh, Telangana, Maharashtra, Odisha, Karnataka	Compliance with all applicable regulatory requirements. Continuously raising the bar in corporate governance and corporate behaviour and strive to be a model corporate citizen in every sense of the term
Targets for FY30				
Strengthen the community health center by 2025 Start a skill development training center by 2030 Offer vocational training programmes for the underprivileged by 2027	Ensure zero fatalities Continually improve the safety management system by carrying out regular safety audits	Undertake effective steps to raise the female employee ratio	Focus on building stronger bonds and relationships with customers and partners	Consistently working towards meeting regulatory and compliance obligations, while aligning with the best practices of transparency and accountability

Syngas-as-alternate fuel project at Sagar Cements: India's First, for accelerating decarbonisation

Integrated Biochar and Gasification Units

The project will produce **Biochar and Syngas** from **cotton - crop residue** out of the Gasification facility established at Sagar Cements Mattampally Cement Plant in Telangana. The project will help in reducing GHG emissions from process and open-field burning of crop.

Syngas will be utilised by Sagar Cements as an alternative fuel in process and biochar will be provided to the farmers as manure.

Key Stakeholders



is the execution partner



the Carbon Registry



the technology provider
- gasification process



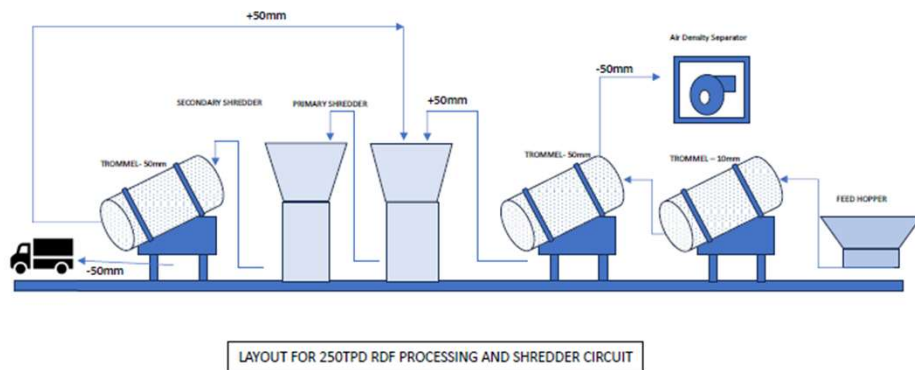
Germany based
dMRV provider

**Local farmer
network**

Timeline – Q2 FY27



Sagar Cements first AFR Pre-processing facility at Mattampally



Timeline – Q2 FY27



AFR Pre-processing facility will convert **municipal solid waste into Refuse Derived Fuel ("RDF")**,



Suitable for use as a thermal fuel in industrial combustion processes (Cement Kiln) at **preset parameters**.



Agreement signed with **Hydro Engineers Ltd.**

RDF Supply Scope, Specifications & Quality Assurance

Supply Commitment

Continuous RDF supply for kiln operations with **24x7 readiness**, ensuring minimum **300 operating days/year**.

Quality Specifications

Particle size: **< 50 mm**
Calorific value: **≥ 2800 Kcal/kg**
Moisture: **≤ 30%**
Ash: **≤ 30%**

Capacity

200–250 TPD daily supply with minimum **5,000 MT/month** commitment

Quality Assurance

Regular testing **at AFR Lab (Mattampally)** with joint SOPs & validation to ensure **consistent quality** and **compliance**

HR Transformation - Key Objectives

Our transformation initiative targets critical HR pillars to drive operational excellence.



Build Future-Ready HR Operating Model

Reimagining the HR organization and its operating model to align with the next phase of business growth and cultural evolution



Establish HR Ecosystem

Build a strategically aligned, digitally enabled, and culturally relevant HR ecosystem



Strengthen Leadership and Capability

Strengthen leadership pipeline and workforce capability



Enhance People Experience & Performance

Improve employee experience, retention, and workforce productivity



Strengthen Employer Brand

Build a Strong employer brand to attract, develop, and retain talent by positioning Sagar Cements as a preferred employer in the manufacturing and infra sectors

ESG Activities planned for FY27



Energy Transition

Installed the Alternative Fuel and Raw Material (AFR) feeding systems at the Jeerabad plant.

WHRS

Installed 4.35 MW WHRS at Gudipadu Project

Solar Power

Evaluating Solar at Jeerabad plant.

Evaluating Solar at Bayyavaram Offsite.

HR Transformation

Phase 2 of Transformation

Focusing on standardising processes, strengthening leadership and workforce capabilities, high-performance culture, and accelerating digital and data-driven HR practices across all locations.

Awards and recognition

Awards - Dachepalli

During the month

July, 2026

Description of the award/
Recognition

1st
prize
Overall for Mine 1

1st
prize
Mine Workings, Heavy Earth moving Machinery, Crusher and Conveyor Belts and Safety Management System for Mine-1

2nd
prize
Environmental and Health Management system and Loading and Transportation for Mine-1

2nd
prize
Overall for Mine 2

2nd
prize
First Aid Team – Zonal Level

1st
prize
Crusher and Conveyor Belts for Mine 2

2nd
prize
Heavy Earth moving Machinery for Mine 2

2nd
prize
Environmental and Health Management system for Mine 2

Presented by

IBM, Hyderabad

Remarks

Competition for Group B2 & Group C (Zone-1)

Mines Safety week Observance - 2025



Awards and recognition

Certificate of Appreciation



Sagar Cements (M) Pvt. Ltd. has been awarded a Certificate of Appreciation by the Ministry of Finance, Government of India, in recognition of its timely filing of GST returns and prompt payment of Goods and Services Tax (GST) during FY 2025-26.



Company Snapshot

AvH Resources India Pvt. Ltd., a wholly owned subsidiary of Ackermans & Van Haaren NV belonging to AvH Group, a Belgian major holds 19.64% equity stake in the Company.

PI Opportunities

Fund – I Scheme II (“PIOF”), an affiliate of Premji Invest, the Private Equity and investment arm of one of India’s largest philanthropic endowments, holds 10.10% equity stake in the Company.



Strong presence across all **Andhra Pradesh, Telangana, Orissa, Madhya Pradesh, Tamil Nadu and Karnataka**
Expanding geographic presence in **Maharashtra, Gujarat and Kerala.**

Manufactures

Ordinary Portland Cement (OPC)- 53 & 43

Sulphate Resistant Cement (SRC)

Portland Pozzolana Cement (PPC)

Portland Slag Cement (PSC)

Composite Cement (CC)

Ground Granulated Blast – Furnace Slag (GGBS)



Promoted by experienced technocrat and entrepreneurs



Listed entity with of successful operations



Plant started operations in 1985 with a capacity of 66,000 TPA



Current group capacity : 11.00 MTPA

Strong brand built over the last 4 decades – “Sagar Cement”

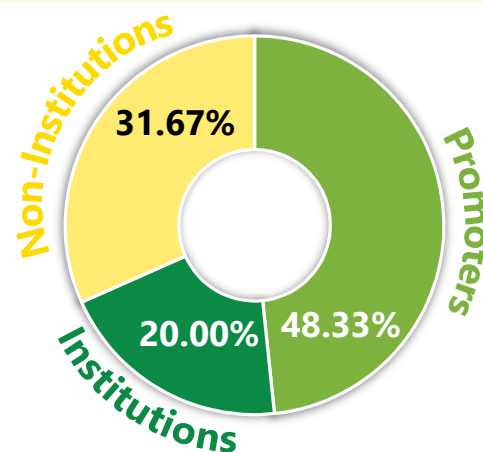
High focus on **technology** and **process efficiencies**;
High levels of **Corporate Governance standards**

Captive power capacity of **113.33 MW**

Company Snapshot



Share Holding Pattern (as on Jun 30, 2026)



Capital Market Metrics

Listed on	BSE & NSE
CMP (INR)*	~184
M-Cap (INR mn)	~24,050
52 week high (INR)	~299 (September 05, 2025)
52 week low (INR)	~149 (March 24, 2026)

*Market price at close on July 27, 2026 (NSE)

Proven Track Record of Disciplined M&A since 2015

Strategic acquisitions resulted in widening regional footprint and enhanced product mix

Cumulative Capacity (MTPA)	4.25	5.75	6.75	8.25	10.50
Current Capacity (MTPA)	1.25 ▲	1.50 ▲	1.00 ▲	1.50 ▲	2.25 ▲
Acquisition Capacity (MTPA)	1.00	0.18	-	-	2.60
Location	Gudipadu, AP	Bayyavaram, AP	Jeerabad, MP	Jajpur, Odisha	Dachepalli & Vizag, AP
Company	BMM Cement	Bayyavaram unit	Satguru Cement (65%)	Jajpur Cement	Andhra Cement
Year	2015	2016	2019	2019	2023
 Synergies and operating benefits	Shorter Lead distance	Shorter Lead distance	Access to new markets with attractive margins		Strategic location
	Freight cost savings	Enabled deeper reach in Northeastern coastal AP Districts & Southern districts of Odisha market	Satguru Cement: Enables to better serve western Madhya Pradesh, Gujarat and Maharashtra		Captive Power
	Lower Power cost		Jajpur Cement: Enhances reach in central/ coastal Odisha, Bihar, Jharkhand and West Bengal		Access to raw material
	Enabled deeper reach in South Tamilnadu and South Karnataka		Addition of limestone reserves		
			Enhanced scale of operations		

Long history of driving value via accretive M&A

Plant Location

Strategically located to reap a significant locational advantage

Sagar Cements Ltd. – Mattampally, Telangana

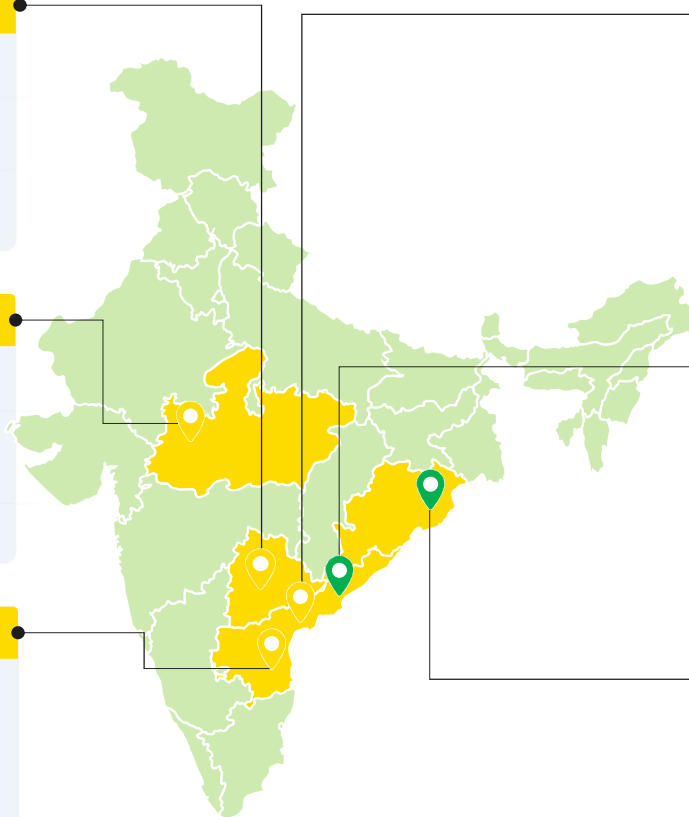
Capacity	▶ 3.0 MTPA
Key Markets	▶ Andhra Pradesh, Telangana, Tamil Nadu, Maharashtra, Odisha
Captive power	▶ 28.23 MW

Sagar Cements (M) Pvt. Ltd. – Indore, Madhya Pradesh

Capacity	▶ 1.5 MTPA
Key Markets	▶ Western Madhya Pradesh, Gujarat and Maharashtra (Adjacent to Western Madhya Pradesh)
Captive power	▶ 5.31 MW

Sagar Cements Ltd. – Gudipadu, Andhra Pradesh

Capacity	▶ 1.25 MTPA
Key Markets	▶ Andhra Pradesh, Karnataka, Tamil Nadu
Captive power	▶ 35.35 MW



Andhra Cements Ltd. (DCW) – Dacheppalli, Andhra Pradesh

Capacity	▶ 2.25 MTPA
Key Markets	▶ Andhra Pradesh, Telangana, Tamil Nadu
Captive power	▶ 36 MW

Sagar Cements Ltd. – Bayyavaram, Andhra Pradesh

Capacity	▶ 1.5 MTPA
Key Markets	▶ Vizag, Vizianagaram, Srikakulam, South Odisha
Captive power	▶ 8.43 MW (Hydro + Solar)

Sagar Cements Ltd. – Jajpur, Odisha

Capacity	▶ 1.5 MTPA (Cement Grinding)
Key Markets	▶ Central/ Coastal Odisha Bihar, Jharkhand, West Bengal

Key Enablers



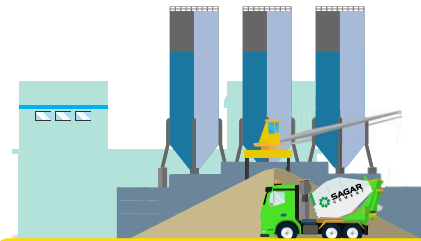
Access to resources

- **Strong limestone resources (total ~ 1,030 MnT):**
 - ~**389** MnT at Mattampally
 - ~**162** MnT at Gudipadu
 - ~**79** MnT at Indore (SCMPL)
 - ~ **400** MnT at Dachepalli
- Geographic location with proximity to Coal mines (Major Fuel) and ports (around 400 km from the plant)
- Packing Material primarily sourced from a promoter entity



Growing market

- Plants located in close proximity to major markets in the South and select markets in Odisha and Madhya Pradesh.
- Average lead distance below 300 km
- Strong sales network – 3,458 dealers and 7,561 sub-dealers
- Commissioning of Jeerabad Plant has helped in reaching central & western parts of India.
- Jajpur Plant has helped in better penetration in north & central Odisha and parts of West Bengal.



Advanced plants

- Fully automated 3.00 MTPA integrated plant in Mattampally, Telangana
- Highly advanced 1.25 MTPA integrated plant in Gudipadu, Andhra Pradesh
- 1.50 MTPA grinding unit in Bayyavaram, Andhra Pradesh
- 1.50 MTPA integrated plant in Jeerabad, near Indore, Madhya Pradesh
- 1.5 MTPA grinding unit in Jajpur, Orissa
- 2.25 MTPA integrated plant in Dachepalli, Andhra Pradesh
- Group captive power generation of ~113.33 MW (including a 36% share in green energy plants).



Strong financials

- Net worth increased over 3x in the last 10 years
- Long term debt rating of IND BBB
- Consistent operational performance
- Distributed dividends in 31 years out of 41 Operational years

Thank You

Safe Harbour

Certain matters discussed in this communication may contain statements regarding the company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian Economy and of the economies of various International markets, the performance of the Cement Industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the company's future levels of growth and expansion, technological implementation, changes and advancements, change in revenue, income or cash flows, the company's market preferences and its exposure to market risks, as well as other risks. The company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this presentation. The Company assumes no obligation to update any forward-looking information contained in this communication. Any forward – looking statements and projections made by third parties included in this communication are not adapted by the company and the company is not responsible for such third-party statements and projections

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