

Date: 03/10/2026

To,
The Board of Directors,
Ravinder Heights Limited
7th Floor, DCM Building, 16, Barakhamba Road,
Delhi - 110001

Subject: Resignation from the position of Independent Director of the Company

Dear Sir(s)/ Madam,

I, Raghava Lakshmi Narasimhan (DIN: 00073873), hereby tender my resignation from the position of Independent Director of Ravinder Heights Limited and from all the Committees of the Board on which I am the chairperson/member, with immediate effect due to age and health reasons.

I further confirm that there are no other material reasons for my resignation except as stated above.

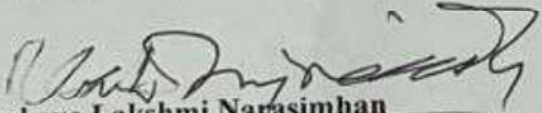
I would like to express my sincere gratitude to the Board of Directors of the Company and Senior Management for their unwavering cooperation and support throughout my tenure.

I wish the company good luck for the future and I am thankful for the opportunity that has been provided to me all these years.

Please accept my resignation and kindly relieve me from my responsibilities.

Thank you for your understanding.

Thanking You,
Yours Faithfully,


Raghava Lakshmi Narasimhan
Independent Director
DIN: 00073873