

RIL/SECTL/2026-27/
07/09/2026

The Stock Exchange Mumbai
Corporate Relationship Dept
Phirozee Jeejeebhoy Towers
25th Floor, Dalal Street
Mumbai - 400 001

National Stock Exchange of India Ltd
Exchange Plaza, C-1
Block G, Bandra Kurla Complex
Bandra (E)
Mumbai – 400 051

Scrip Code : 500367

Symbol : RUBFILA

Dear Sir,

**Sub :- Submission of Newspaper Publication with respect to 33rd AGM Dt.29-09-2026
Reg.**

Pursuant to Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 please find enclosed herewith a copy of the newspaper publication by way of advertisement on 07th September, 2026, in Hindu Business Line (all editions) in English and Kerala Kaumudi (Palakkad Edition) in Malayalam, with respect to Annual General Meeting to be held on 29-09-2026.

Kindly take the documents on record.

Thanking You,

Yours Truly,
For **RUBFILA INTERNATIONAL LTD**

SUDHESH
MADAYOTH

Digitally signed by
SUDHESH MADAYOTH
Date: 2026.09.07
13:57:40 +05'30'

M SUDHESH
Asst. Gen. Manager (Finance & Legal)

Encl : a/a

MoD allocates ₹400 crore for defence diplomacy, plans 90 wings by 2030-end

MIGHTY MOVE. Government nudges defence wings to boost export and international co-operation

Dalip Singh
New Delhi

The Ministry of Defence (MoD) plans to increase its military diplomacy outreach to the entire globe by establishing 85-90 defence wings by the end of 2030. The priority is to place corresponding officers in 12 countries that have already deployed their respective defence attaches in their embassies in New Delhi. But India has not done this so far.

The defence wings act as forward nodes of defence diplomacy and industry outreach with host nations.

As of now, India has about 54 defence wings in missions abroad, internal MoD information accessed by *businessline* revealed. Of this, two are in the US, 11 in Africa, 10 in Europe, 30 in Asia and two in the Oceania region. Ten more defence wings were approved by Defence Minister Rajnath Singh in 2024, which are in the process of getting established, taking the total to 62.

Of the new wings, three more will be opened in the US, four in Africa, one in Europe and one will be taken out of Asia, as per changes



REGIONAL OUTREACH. India is expanding concessional defence credit to strengthen regional security and capacity

made in the strategy.

Moreover, to facilitate regular dialogue and engagement, instead of opening a new defence office in every single country, accreditation has been given to 50 existing ones to cover neighbouring nations.

This way, the outreach can be expanded to an overall 157 countries, as per the MoD's plan.

DIPLOMACY FUND

The defence diplomacy fund, launched in FY22 with a corpus of ₹110 crore, is drafted into the revenue budget of the Army, the Air Force (IAF) and the Navy. Since FY25, the Coast Guard has been funds to increase India's strategic outreach by way of offering gifts and gratis to friendly foreign countries,

like in Africa, with significant defence material, equipment and infrastructure support.

The fund was increased to ₹150 crore in FY23, and the budget remained the same in FY24, but there was a significant jump to ₹300 crore in FY25 and to ₹400 crore in FY26.

The government is giving a nudge to defence wings and reorienting the role of defence attaches (DAs), who are drawn from the Army, the Navy and the Air Force and posted as diplomats in embassies and consulates abroad, to promote exports and cooperation with countries.

Sources said the DAs have been withdrawn from many countries from which equipment was being imported to those regions and nations to

which India is exporting or has potential for future trade. India has set a defence export target of ₹50,000 crore by 2030, up from ₹38,424 crore in FY26.

Besides this, India is looking to enhance the presence of liaison officers in multinational constructs and host countries in West Africa, the Mediterranean, Latin America, the Caribbean and Pacific Island. As of now, India has positioned 2 international liaison officers for co-operation with organisations and between nations and 4 more will be deputed in the near future, as per the Ministry's blueprint.

Positioning of international liaison officers enables real-time access to policy discussion, intelligence inputs and decision-making processes, allowing India to shape outcomes and provide a faster crisis response.

OTHER MILESTONES

This is in addition to the 'Bharat Maitree Shakti Scheme,' through which New Delhi has increasingly extended dedicated concessional defence lines of credit to boost defence exports, maritime security and capacity building to adjoining

countries like Vietnam, Bangladesh, Sri Lanka, Mauritius, Maldives and many in the African continent.

The other milestones flagged are by way of defence industrial collaboration, aimed through initiatives like the global shipyard model. This approach also serves as a calibrated response to expanding Chinese maritime influence under the Belt and Road Initiative, with India emphasising transparency, sustainability and capacity building rather than debt-driven engagement, the strategic roadmap reveals.

The model is anchored in the government's massive ₹69,725-crore shipbuilding reform package unveiled late last year. By leveraging partnerships with global leaders like South Korea and Japan, India intends to promote green shipping, aiming for 30 per cent of the fleet to use clean fuels by 2047 and reduce the current \$110 billion annual outflow to foreign vessels.

Minister Rajnath Singh, on September 3, released the 'Raksha' framework, which outlines the roadmap over the next 10 years.

Rentomojo targets growth as rental assets generate repeat revenue

Aishwarya Kumar
Bengaluru

Rentomojo is taking its rental model to the public markets with a ₹1,256 crore IPO, but the more interesting part of its pitch may be what happens to a sofa or refrigerator after the first customer is done with it.

The company's RHP shows its FY17 asset cohort has generated 5.12 times its original asset cost in revenue as furniture and appliances are refurbished, redeployed and rented out again.

Chairperson, Managing Director and Chief Executive Officer Geetansh Bamanian has described this as a model where the business can keep extracting value from the same asset across multiple customer cycles.

The IPO, opening on September 9, comprises ₹150 crore of fresh capital and ₹1,106 crore of an offer for sale, valuing the company at about ₹4,246 crore at the upper end of the price band. "We did not have a primary need for capital," Bamanian told *businessline*, adding that the IPO would partly reduce the company's cost of capital by repaying higher-cost debt.

ASSET OCCUPANCY

Its asset occupancy stood around 83-84 per cent in



Geetansh Bamanian, Chairperson, MD and CEO, Rentomojo

FY26. Rentomojo's operating revenue rose 45.5 per cent to ₹387 crore in FY26, while profit after tax more than doubled to ₹104.3 crore from the ₹43.1 crore a year earlier.

"Whenever we grow rapidly, there can be some pressure on the EBITDA margin," Bamanian said, describing Rentomojo as a "front-ended cash flow business" because delivery, repair and maintenance costs

are incurred upfront when an asset is deployed.

That makes asset productivity increasingly important as the company expands beyond its established markets.

NEWER MARKET

Rentomojo had 2.54 lakh live subscribers across 29 cities as of March 2026. Yet its revenue remains heavily concentrated: 98.19 per cent of FY26 operating revenue came from furniture and appliance rentals, while its top 10 cities accounted for 89.51 per cent of revenue, according to the RHP.

The company is also entering markets such as Indore and Lucknow, partly following customers who relocated there. The challenge, however, will be to replicate its asset economics as it moves into newer markets without having to disproportionately increase inventory, warehouse and logistics costs.

**Malabar Regional Co-operative Milk Producers' Union Ltd.**
Head Office, Peringalam, Kunnammangalam, Kozhikode-673 571, Kerala
Website: www.milbarmilma.com E-mail: mrcmpu@malabarmilma.coop
Phone: 0495-2055477, 429, Mobile No. 91881 80836

TENDER NOTICE
Tenders are invited from eligible bidders through e-procurement window of Government of Kerala (www.etenders.kerala.gov.in) for the following work:

Item	Closing Date & Time
Interior works of New HO, MRCMPU Ltd	28.09.2026
E-tender ID: 2026_KCMMF_866991_1	10.00 AM

For further enquiries, visit our website or contact Head Office, MRCMPU Ltd.
Managing Director

05.09.2026

MRU/ ENGG/Tender Advt/2026-27/

As coal reserves fall, more TPPs left with critical stocks

Rishi Ranjan Kala
New Delhi

Coal stocks at thermal power plants (TPPs) have fallen nearly 29 per cent in just over a month, from 38 million tonnes (mt) at the end-July to 27.14 mt on September 4 as supply disruptions coincide with sustained power demand.

The number of plants with critical coal stocks has also risen from 51 to 57 in just five days, indicating that roughly one-third of the cumulative operating coal-based capacity of roughly 224 gigawatts (GW) is now carrying critical supplies.

According to the latest Coal and Power Ministry data, the number of plants with critical stocks rose to 57 on September 4, up from 51 on August 31. At the end of July 2026, TPPs had 38 mt of coal stocks, which declined to 29.12 mt at the end of August and further to 27.14 mt on September 4.

DECLINE REASONS

A major reason for the decline in stocks at the TPP end is that historically, supplies get stretched during monsoon, as rains hinder mining activity and transport.

Thermal power plants with critical coal stocks				
	DCB plants	ICB plants	Washery rejects	Total stocks (MT)
August 31	46	4	1	29.12
September 1	40	4	1	28.64
September 2	45	4	1	28.17
September 3	50	4	1	27.59
September 4	52	4	1	27.14

Source: National Power Portal; DCB: Domestic Coal Based Plants; ICB: Imported Coal Based Plants; Washery Rejects: Plants based on Washery coal rejects; Total Stocks: Cumulative Coal Stocks at Plant-end Pan-India.

Another reason is that TPPs are burning more coal due to the high power demand since April, which has stretched into August as high heat and humidity is pushing up cooling demand.

For instance, energy consumption in July was around 171 billion units (BU) — the highest on record for any month — driven by a spurt in usage of cooling equipment, amid a rainfall deficit triggered by El Nino, according to Crisil Intelligence.

Rising electricity demand during evening and night hours, due to more than the average maximum and minimum temperature and humidity, has pushed up buy bids on power exchanges.

For instance, the Indian Energy Exchange (IEX) recorded a monthly electricity traded volume of 13,527 BUs in July 2026.

The frantic buying activity

also pushed up prices. The average market clearing price (MCP) in the Day-Ahead Market at the IEX stood at ₹4.88 per unit in August, a 22 per cent y-o-y increase.

Similarly, the average MCP in the real-time market stood at ₹4.41 a unit, registering a 30.4 per cent y-o-y growth.

MINISTRY'S RESPOND

Media reports pointed out that stretched coal supplies at TPPs in Punjab had forced the Coal Ministry to respond.

"The Ministry of Coal clarifies that adequate coal has been made available to Punjab's power plants, and Coal India remains fully committed to ensuring uninterrupted coal supply for power generation across the country, including in the State of Punjab," the Ministry added.

FSSAI suspends licences of Kailash Formulation, Sanecure Water

Meenakshi Verma Ambwani
New Delhi

The Food Safety and Standards Authority of India (FSSAI) has suspended the licences of West Bengal-based Kailash Formulation and Sanecure Water Project after uncovering severe violations of hygiene, sanitation and compliance standards.

"Enforcement drives led to the suspension of FSSAI licences for Kailash Formulation and Sanecure Water Project due to severe violations of hygiene, sanitation and compliance standards," it said in a social media post.

Packaged drinking water company Sanecure Water Project's licence was suspended for contraventions and major violations of regulations, it said.

"Poor hygiene and sanitation, inadequate pest-proofing and significant pest infestation were observed, raising serious concerns over food safety," it said.

For Kailash Formulations, overall hygiene and sanitation of the premises were found to be unsatisfactory, it added. Non-compliance in packaging and raw materials was also observed, the food safety regulator noted.

Hiring decisions pick up speed, but long notice periods creating a new recruitment bottleneck

Sanjana B
Bengaluru

Indian companies are moving faster to close hiring decisions, but long notice periods and a growing shortage of specialised talent are making it harder to get people on board quickly, creating a new bottleneck between making an offer and having the employee join, according to hiring experts.

According to CareerNet data, the time from raising a requisition to extending an offer fell from 53 days in FY25 to 46 days in FY26, an improvement in how fast companies are closing roles. Notice periods, however, have barely changed.

The average gap between accepting an offer and joining remained around 30-33 days across both years. Roughly 29-31 per cent of the hires still took 60 days or more to join after accepting an offer.

"Nearly a third of hires take two months or longer to join after accepting an offer

Recruitment timeline				
City / seniority	Notice Period (no. of days)		Time-to-hire (no. of days)	
	FY26	FY25	FY26	FY25
NCR	38	28	43.5	56
Hyderabad	35	33	47	67
Bengaluru	33	33	43	46
Chennai	29	24	60	52
Mumbai	30.5	36	43	49
Pune	22	43.5	48	63
0-3 years	33	33	38	42
3-7 years	31	31	50	59
7-12 years	33	38	49.5	57
12+ years	41	43.5	40	56

Source: CareerNet

— a significant gap between making the hiring decision and the person coming on board. During that period, companies are also managing the risk of counteroffers, drop-offs or losing the candidate to another opportunity," Neelabh Shukla, Chief Business Officer, CareerNet, explained.

In a competitive talent market, this puts more pressure on hiring teams to consider availability, alongside skills and fit. A candidate who can join sooner may have an advantage when two

candidates are otherwise comparable.

TURNAROUND TIME

Meanwhile, Adecco noted that in its flexi staffing business, the turnaround time expected by clients had come down to 24 hours. Notice periods continue to range from 30 to 90 days, with 90 days being common for senior hires.

In CareerNet's placements, hiring volume for AI, machine learning and data science roles grew by about 48 per cent y-o-y. The aver-

age time-to-hire for these roles increased from 38 days to 63 days. Employers are opening more AI-related positions, but taking longer to close them.

CAREERNET DATA

As per CareerNet data, GCCs' average time-to-hire is 37-38 days, as opposed to non-GCC employers at 54-65 days. However, they face a challenge after the offer is made. GCCs have the longest notice-period wait, at 41-42 days compared with 27-28 days for non-GCC companies. They are also the only segment where the share of hires taking 60 days or more to join increased y-o-y, from 35.7 per cent to 36.5 per cent.

Ganesh S Padmanabhan, VP, Recruitment Business at CIEL HR, said, "Long notice periods add friction when global companies are competing for a limited pool of experienced specialists. They do not, by themselves, undermine India's competitiveness, but they can slow execution."

**RUBFILA**
International Limited
CIN L25199KL1993PLC007018

Regd. Office:
New Indl.Dev. Area, Menonpara Road,
Kanjikode, PALAKKAD-678 621, Kerala.
Ph: 0491 2567261-64, e-mail: ho@rubfila.co.in

NOTICE OF THE 33RD ANNUAL GENERAL MEETING (AGM) ON 29TH SEPTEMBER, 2026 AT 11.00 A.M.

Notice is hereby given that the 33rd Annual General Meeting ("AGM") of the Members of Rubfila International Limited ("Company") (CIN: L25199KL1993PLC007018) to be held on Tuesday, 29th September, 2026 at 11.00 AM through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), in compliance with General Circular No.14/2020 dt.08/04/2020, General Circular No.17/2020 dt.13/04/2020, Circular No.20/2020 dt.05/05/2020, Circular No.02/2021 dt.13.01.2021, Circular No. 02/2022 dt. 05/05/2022, Circular No.09/2023 dated September 25, 2023 and Circular No. 09/2024 dated September 19, 2024 and all other applicable laws and circulars issued by the Ministry of Corporate Affairs (MCA), Government of India and Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79, SEBI/HO/CFD/CMD2/CIR/P/2021/11 and SEBI/HO/CFD/CMD2/CIR/P/2022/62 dt. 12th May,2020, 15th January, 2021 and 13th May, 2022, 5th January 2023, 7th October 2023, 03rd October 2024 respectively issued by Security Exchange Board of India ("SEBI Circulars"), allowing the Companies to conduct the AGM through VC/OAVM, to transact the business as set out in the notice of Annual General Meeting, which has been sent in permitted mode to all shareholders. The AGM notice and other documents are available on the Company's website, www.rubfila.com, the website of Central Depository Services (India) Limited (CDSL) at www.evotingindia.com and the website of the Bombay Stock Exchange Limited at www.bseindia.com and the website of National Stock Exchange of India Limited at www.nseindia.com

In compliance with Section 108 of the Companies Act, 2013 and with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended, and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is providing the Members the facility to exercise their right to vote by electronic means and the business may be transacted through remote e-voting services provided by CDSL.

Shareholders holding shares either in physical form or dematerialized form, as on the cut-off date Tuesday, 22nd September 2026, may cast their votes electronically on the business as set forth in the Notice of the AGM through the electronic voting system ('remote e-voting'), the details of which are given below:

A	Statement on businesses to be transacted by electronic voting.	Business set out in Notice dated 20th August, 2026, may be transacted by electronic voting
B	Date of completion of sending notice of AGM	05th September 2026
C	Cut-off date for determining the eligibility to vote by remote voting or e-voting at AGM	Tuesday, 22nd September 2026
D	Date and time of commencement of remote e-voting	Saturday, 26th September 2026 (9.00 AM)
E	Date time of ending of remote e-voting	Monday, 28th September 2026 (5.00 PM)
F	The remote e-voting module shall be disabled by CDSL after 5:00 p.m. IST on Monday, 28th September 2026 and once the votes on a resolution is cast by the shareholder, the shareholder will not be allowed to change it subsequently.	
G	Website details of the Company/Agency, where the Notice of AGM is displayed.	www.rubfila.com
H	Contact details of the person responsible to address the grievances connected with electronic voting and technical assistance to access and participate in the meeting through VC.	Mr. Rakesh Dalvi, Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25 th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdsindia.com or call toll free no. 1800 22 55 33.

Any person, who acquires shares of the company and becomes a shareholder post-dispatch of the Notice of the AGM and holds shares as on the cut-off date i.e. Tuesday, 22nd September 2026, may obtain the login ID and password by sending a request to helpdesk.evoting@cdsindia.com. However, if a person is already registered with CDSL for e-voting, then the existing user ID and password can be used for casting their vote. Any person who is not a shareholder / ceased to be a shareholder as on the cut-off date should treat this notice for information purpose only.

The notice of the AGM will be made available on the Company's website, at www.rubfila.com under "Annual Report" section, website of the stock exchanges viz., BSE Limited at <https://www.bseindia.com/>, National Stock Exchange of India Limited at www.nseindia.com and on the CDSL website, at www.evotingindia.com.

Shareholders may note that:

- The facility for e-voting will be made available during the AGM, and those shareholders present in the AGM through VC/OAVM facility, shall be eligible to vote through the e-voting system at the AGM.
- Any Member, who has already exercised his votes through remote e-voting, may attend the Meeting but will not be permitted to vote at the Meeting and his/her vote, if any, cast at the Meeting shall be treated as invalid.
- Only persons whose names are recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date shall be entitled to avail the facility of remote e-voting at the AGM.
- The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Tuesday, 22nd September 2026.
- The shareholders can join the AGM in the VC/OAVM mode 15 minutes before the scheduled time of the commencement of the Meeting by using the remote e-voting login credentials and by following the procedure mentioned in this Notice. The facility to join through VC/OAVM will be available for shareholders on first come first serve basis.

Shareholders will have an opportunity to cast their vote through the e-voting system during the meeting on the business as may be set forth in the Notice of the AGM through electronic voting system. The manner of voting remotely for shareholders holding shares in dematerialized mode, physical mode and for shareholders who have not registered their email addresses will be provided in the Notice of the AGM.

CS. Sreekumar P.S., Partner, M/s. SVJS & Associates, Company Secretaries, Kochi has been appointed as Scrutinizer for conducting the e-voting process in a fair and transparent manner. The results of the voting will be announced by the Company on its website www.rubfila.com and the website of CDSL www.evotingindia.com and will also be intimated to BSE Limited and National Stock Exchange of India Limited.

Shareholders may please note that, in terms of the aforementioned circulars, the Company will not be sending physical copies of AGM Notice to the shareholders.

Shareholders holding shares in physical form are requested to register their email addresses with the Share Transfer Agents of the Company M/s. Integrated Registry Management Services Private Limited at their email address: einward@integratedindia.in by submitting the Form ISR-1 and the Form ISR-2 could be downloaded from the website of RTA at forms download option under the link <https://www.integratedregistry.in/KYCRRegister.aspx>. Those holding shares in demat form are requested to register their email IDs with their Depository Participants.

By Order of the Board of Directors
RUBFILA INTERNATIONAL LTD
Sd/-
N.N.Parameswaran
Chief Finance Officer & Company Secretary

**PREMIER**
TISSUES



www.premiertissues.com



M CH-CHE



എ.എം.എസ്. മുഹമ്മദ് ഫാസിയുടെ അധ്യക്ഷതയിൽ നടന്ന പ്രാദേശിക കൗൺസിലിന്റെ യോഗം

കേരള തൊഴിൽ നയങ്ങൾ തൊഴിലില്ലാത്തവർക്കും

പുതിയ നയ പ്രഖ്യാപനത്തിന് ശേഷമുള്ള തൊഴിൽ നയങ്ങൾ പ്രഖ്യാപിച്ചു. ഇതിൽ പ്രധാനമായും തൊഴിലില്ലാത്തവർക്ക് തൊഴിൽ നൽകുന്നതിനുള്ള നടപടികൾ ഉൾക്കൊള്ളുന്നു.

പ്രായസ്തർ അവാർഡ്

പ്രായസ്തർ അവാർഡ് പ്രഖ്യാപിച്ചു. ഇതിൽ പ്രധാനമായും പ്രായസ്തർക്ക് തൊഴിൽ നൽകുന്നതിനുള്ള നടപടികൾ ഉൾക്കൊള്ളുന്നു.

കണ്ണൂരിൽ ചരിത്രം കുറിച്ച് മുസ്ലിമരുടെയും സ്വന്തം അക്ഷയ

കലാകർമ്മങ്ങൾ

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പല്ലശ്ശേരി വില്ലേജ് ഓഫീസിൽ വിജിലൻസ് റെയ്ഡ്

പല്ലശ്ശേരി വില്ലേജ് ഓഫീസിൽ വിജിലൻസ് റെയ്ഡ്. ഇതിൽ പ്രധാനമായും പല്ലശ്ശേരി വില്ലേജ് ഓഫീസിൽ വിജിലൻസ് റെയ്ഡ്.

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അരിമില്ലുകളിൽ നിന്ന് അധിക ജി.എസ്.ടി

തോട്ടിന് നിയമപ്രകാരമുള്ള സമുദായം

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അസിസിയ ആശുപത്രിയിൽ പുതിയ എൽ.എം.ഒ പ്ലാന്റ്

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ആക്ട് ഓഫ് ലിവിംഗ് ഫോറേഷൻ മെനോപോൾ സൗഹൃദമായി

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പാലക്കാട് ജില്ലാ സഹകരണ പ്രസിഡന്റ് പ്രഖ്യാപനം

പാലക്കാട് ജില്ലാ സഹകരണ പ്രസിഡന്റ് പ്രഖ്യാപനം. ഇതിൽ പ്രധാനമായും പാലക്കാട് ജില്ലാ സഹകരണ പ്രസിഡന്റ് പ്രഖ്യാപനം.

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Large advertisement for RUBFILA International Limited, featuring a logo, contact information, and a detailed list of products and services.

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