

ROLEX RINGS LIMITED

**FORGING BRILLIANCE,
SHAPING GREENER FUTURE**

Investor Presentation
August 2026

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Q1 FY27 Financial Highlights

Chairman & MD's Message



Manesh Madeka
Chairman & MD

"We have had a good start to FY27. Revenue grew by 4% to Rs. 304 crores with Gross Margins & profitability improving.

Our order book stayed healthy through the quarter. The constraint was labour availability, not demand. A shortage of workers on the shop floor meant we couldn't convert that order book into output at the pace we wanted. We are glad to report that the labour situation improved from June onwards, and by the start of Q2 FY27, our operations were back to running normally.

The real highlight of the quarter was our export business. Exports grew well this quarter and now make up more than half of our component sales, led by strong growth in automotive components. What stands out most is a change in customer behaviour – buyers who had been cautious and holding back through FY26 are now placing orders again with confidence. This shift matters because it tells us that demand overseas is genuinely picking up.

Despite the US imposing tariffs, business has not been affected and is coming back to normalcy.

On capital allocation, we followed through on a commitment we made back in April: Rs. 180 crore buyback got concluded during the quarter, with the Promoter Group choosing not to participate so that the full benefit flowed to our public shareholders. As of today, we are fully debt-free and clear of all legacy CDR obligations. We see this as the first of many steps in returning value to shareholders in a business with a much cleaner capital structure.

Looking ahead, with the labour situation normalized, US re-engaging, and Europe continuing to build on our expanding automotive presence there, we head into the rest of FY27 with confidence with a mid-teen growth guidance and in our ambition to be the most trusted precision forging partner for the world's leading bearing and automotive OEMs

Q1 FY27 Key Performance Highlights

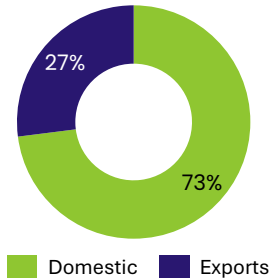
Revenue
Bearing Rings (A)
Rs. 118 crs.
(-6% YoY)

Revenue
Auto Components (B)
Rs. 163 crs.
(+13% YoY)

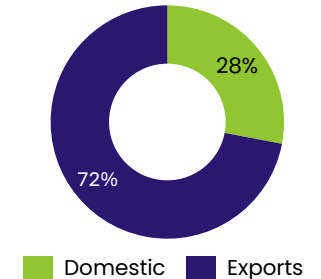
Total Revenue
(A + B) and also includes scrap
revenue & export incentives
Rs. 304 crs.
(+4% YoY)

Gross Profit & GP Margin
Rs. 169 crs.
GP Margin : 56%

Bearing Rings (Regional Mix)



Auto Components (Regional Mix)



EBITDA
(excl. other income)
Rs. 69 crs.
(+12% YoY)

EBITDA Margin
(excl. other income)
22.6%
(+150 bps YoY)

Profit After Tax
Rs. 60 crs.
(+22% YoY)

PAT Margin
19.8%
(+290 bps YoY)

Q1 FY27 Profit & Loss Statement

Particulars (Rs. Crs.)	Q1 FY27	Q1 FY26	YoY
Revenue from Operations	304.3	291.6	4%
Raw Material & Change in Inventory	135.0	143.7	
Gross Profit	169.3	147.9	15%
Gross Margin %	55.6%	50.7%	490 bps
Employee costs	19.6	17.6	
Other expenses	81.0	68.6	
EBITDA	68.7	61.6	12%
EBITDA Margin %	22.6%	21.1%	150 bps
Other Income	19.8	15.6	
Depreciation	9.0	9.0	
EBIT	79.5	68.2	17%
EBIT Margin %	26.1%	23.4%	270 bps
Finance Cost	0.2	0.2	
Profit before tax	79.3	68.0	17%
PBT Margin %	26.1%	23.3%	270 bps
Tax	19.1	18.8	
Profit After Tax	60.2	49.2	22%
PAT Margin %	19.8%	16.9%	290 bps
EPS (Rs.)	2.21	1.81	22%

Revenue from operations in Q1 FY27 was impacted by a labour shortage, despite a healthy order book. However, the labour situation normalized from June onwards, and by the start of Q2 FY27, our operations were back to running normally.



ABOUT THE COMPANY

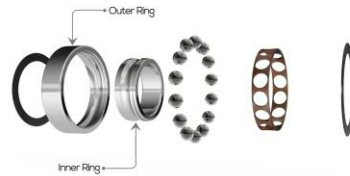
About Rolex Rings

5th Largest Forging Capacity in India

Rolex Rings is one of India's top manufacturer and global supplier of Forged and machined components, supplying parts to more than 17 countries in Europe, South America, North America and Asia

Diverse Product Portfolio

- ✓ One of the key supplier of Bearing Rings in India and supplier to most of the leading bearing companies
- ✓ Tier-1 supplier to global auto companies



Manufacturing Infrastructure

- ✓ Manufacturing infrastructure includes combination of multiple high-speed hot formers from **Sakamura, Hatebur, Enomoto, Eumuco, & Kurimoto**
- ✓ Existing Machining Lines consist of CNC/VMC spindles from **DMG, FUJI, Hyundai, Mazak, Muratec, ACE, TSUGAMI**



1,65,000 MTPA
Production Capacity



14 countries
Global Presence



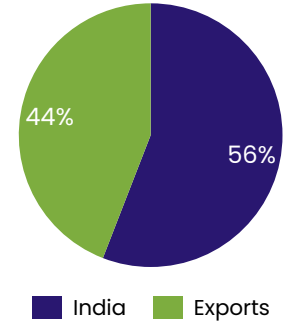
57 customers
Customer Diversification



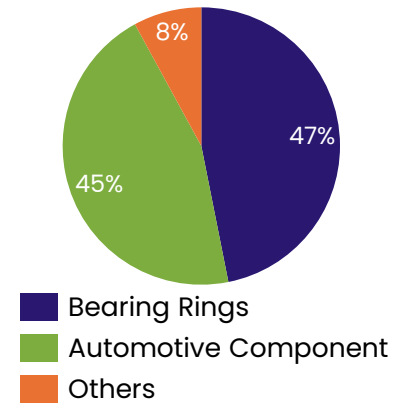
75+ Million
Machining Capacity
(pcs/year)

Revenue Mix (FY26)

Geography Wise (%)



Product Category Mix (%)



Corporate Video – [LINK](#)

Our Journey

Rolex Rings established

- ✓ Started manufacturing of bearing rings with traditional forging
- ✓ IEC obtained for exports

✓ **Unit 1 Commissioned**

- ✓ Upgraded forging facility installed
- ✓ Initial exports with a leading European customer as the anchor; established global bearing ring credentials
- ✓ First Exports to Brazil & France

- ✓ Sakamura HBP-160 machine (Japanese High speed hot Former) purchased - 170 strokes per/min
- ✓ One of the largest manufacturer of hot forged rolled rings in India.

- ✓ Private Equity Invested - Rivendell PE Investment received ~Rs. 150 Crs.

✓ **Unit 2 Commissioned**

1980

1980 - 1991

1991 - 1998

2002 - 2005

2007 - 2009



2010 - 2012

2013 - 2018

2021

2022 - 2024

2025 - 2026

- ✓ Installed SMS Meer (German forging line)
- ✓ HM75 installed in 2012 along with SMS rolling line from France

- ✓ Auto pivot via a leading global OEM
- ✓ Expanded to 2W-HCV range
- ✓ Installed HM-35 (Swiss High speed hot Former)

✓ **Unit 3 Commissioned**

- ✓ Company went in RBI CDR scheme

Listing on NSE & BSE on 9th August 2021

- ✓ Net cash positive by FY22; **(Zero Debt Company - Out of CDR Scheme)**
- ✓ Commissioned 16MW solar power plant Additional 12MW solar capacity under installation
- ✓ EV platform ramp up

- ✓ Rs. 101 Crs. CDR recompense settled
- ✓ The Company announced a **Rs. 180 Crs. buyback** (1 Crs. shares @ Rs. 180/share) in April 2026; Promoters have opted not to tender their shares, signaling strong long-term conviction in the business



Bearing Rings

47% of Revenue (FY26)

- ✓ Inner & outer rings for tapered, cylindrical, spherical, angular-contact bearings
- ✓ Deep groove ball bearing rings (DGBB), self-aligning ball bearing (SPB)
- ✓ Railway bearing components & industrial-grade rings
- ✓ **Product Range:** 20 mm ID to 90 mm OD; 0.01 kg to 163+ kg per ring
- ✓ Supplies a diverse portfolio of components to manufacturing plants worldwide. Serving few of the largest global industrial groups at their multilocation plant.
- ✓ Hot forged & ring-rolled; significant higher-value machined components
- ✓ **Key Customers:** Leading industrial customers across the USA, India, Canada, France, and South Africa

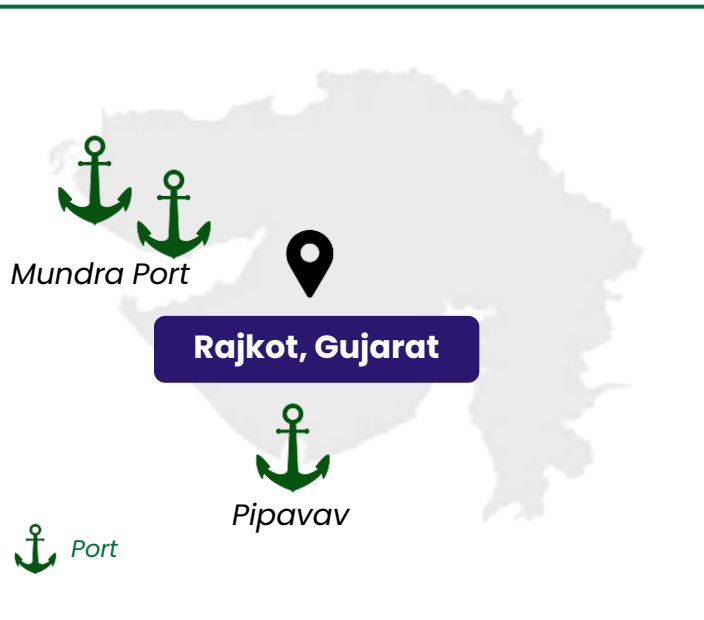


Automotive Components

45% of Revenue (FY26)

- ✓ **Transmission:** Gear blanks, ring gears, sun & pinion gears, lock nuts
- ✓ **Chassis:** Wheel hubs, Gen-2 & Gen-3 hub bearing units, output shafts
- ✓ CVJ components, differential components, driveline parts
- ✓ **Product Weight Range:** 200 g to 125 kg per component
- ✓ Covers full vehicle spectrum: 2-wheelers to HCVs and off-highway
- ✓ Auto vertical started with Global OEMs in 2014-15 post-CDR recovery
- ✓ **New OEM Customers:** Engaging with leading global OEMs across conventional and EV platform programs, while expanding penetration in the domestic market

Strategically Located State-of-the-art Manufacturing Facilities



- *Rajkot is ~250 km from Mundra and Pipavav ports and 700 km from Mumbai port*
- *Location at Rajkot helps the Company cater to access the various automotive clusters in North India, West India and South India*
- *Leverage the presence of smaller machining units in Rajkot which the company opportunistically uses for premachining;*
- *Presence of trained manpower*

3 Manufacturing Units at Rajkot, Gujarat

- **Unit 1:** Forging, Heat Treatment and Shot Blasting
- **Unit 2:** Forging, Heat Treatment, Shot blasting, cold rolling, Machining, Quality control & testing, Packing and dispatch
- **Unit 3:** Tool & die making, shot blasting, machining, quality control and testing, finished good warehouse, packing and dispatch

Forging Infrastructure

- **26** forging lines. Combined installed capacity of **1,65,000 MTPA**
- Includes high-speed hot formers from **Sakamura** and **Hatebur**; vertical forging lines from **Manyo, Mistubishi, SMS Meer, Enomoto** and **Eumoco** and conventional forging lines integrated with induction heating furnaces



HM 75XL



HBP 120 SS

Machining Infrastructure

- **625 spindles** with a combined installed capacity of **75 million parts per annum**
- Machines sourced from global manufacturers like **DMG, FUJI, ACE, TSUGAMI, Hyundai, Mazak, Muratec** and domestic CNC turning machines



In-house tool making

- **In-house tool making done** through CNC machine programming with relevant 2D drawing, 3D model & other machines



Tool Design Room

End-to-end capabilities to ensure quality control

Engineering, design and procurement

Engineering, design, tooling and die-making

- Converts customer designs, drawings and inputs into actionable part drawings, cost estimates, process parameters, monitoring protocols, production simulation, trial runs, sample preparation;
- Tool making is done through CNC machine programming with relevant 2D drawing, 3D model and other machines

Raw Material Procurement

- Raw material – sourced from customer approved vendors

Manufacturing Process

FORGING

- Diversified forging infrastructure converts steel rods into rings/ gear blanks/ other shapes as required
- High-speed hot formers are best suited for high volume precision components while vertical forging lines are ideally suited for medium as well as lower volume production

HEAT TREATMENT

- Heat treatment provide the proper hardness & wear
- Normalizing, Spherodize annealing, Iso-annealing, Hardening and tempering, Case carburizing and Induction hardening

COLD ROLLING

- Components are passed through one or more pairs of rolls to reduce the thickness, increase diameter, to make the thickness uniform, to impart desired mechanical properties and improve yield in manufacturing process

MACHINING

- Pre-Machining – forged parts are pre-machined on conventional lathe and manually operated CNC turning centres;
- CNC Turning & Vertical Machining Centres (“VMC”) – milling, grooving, facing, threading, drilling, boring etc.

Quality Control & Testing



Rolex Rings' strategy blends diversification, innovation, operational excellence, and sustainability. The company is on a multi-year journey to move up the value chain from core ring forging to advanced, precision-engineered assemblies for automotive, EVs, railways, and high-performance machinery



Customer Market Diversification

- ✓ Expanding global sales footprint beyond US/EU into high-growth Asia-Pacific and Middle East markets to reduce regional dependency risk.
- ✓ Strengthening presence across EVs, renewables, industrial automation, and aerospace sectors.
- ✓ Enhancing end-to-end capabilities by scaling design-to-manufacture operations



Product & Technology Innovation

- ✓ Scaling advanced machining capabilities for complex, critical-tolerance parts, leveraging closed-die, near-net shaping, and precision engineering to access core OEM programs.
- ✓ Driving smart manufacturing through AI-led real-time quality checks and predictive maintenance systems.
- ✓ Strengthening operational efficiency and compliance via integrated ERP and PLM systems ensuring full traceability



Operational Excellence

- ✓ Driving lean operations by reducing waste, improving yields, and upskilling workforce on a digitized shop floor.
- ✓ Advancing green initiatives through renewable energy adoption, closed-loop cooling, and water recycling to optimize cost and sustainability.
- ✓ Building a resilient supply chain with multi-sourcing strategies and digital tools for real-time risk monitoring and continuity

Bearing Industry

Favourable macro tailwinds across global bearings & Indian forging markets



\$301 Bn.

Global Bearings Market by 2033 (~9% CAGR)

\$12.8 Bn.

India Forging Market by 2032 (7.4% CAGR)

\$10.7 Tn.

Global Metals Market by 2029 from \$8.43 Tn.

~37% CAGR

India EV Market FY24–FY30 projected growth

Bearing Industry Dynamics

- ✓ India bearing market dominated by SKF, Schaeffler, Timken, NBC, NSK
Top 5 hold ~80% share
- ✓ Bearing rings are the largest raw material cost (~18% of bearing market size, i.e. Rs. 2,200 Crs.)
- ✓ Forged bearing rings command premium over tube-based rings for high-load critical applications
- ✓ Asia accounts for ~50% of global bearing demand, Europe ~22%, Americas ~22%



Customer stickiness is high
7 out of top 10 customers associated >15 years with Rolex Rings Limited

Indian Forging Sector

- ✓ India ranks among top 5 global forging nations; market CAGR of 7.4% projected through 2032
- ✓ Automotive demand (EVs, hybrids) driving demand for lighter, stronger forged components
- ✓ China+1 strategy: Western OEMs diversifying supply chains towards India
- ✓ 'Make in India', PLI schemes boosting domestic manufacturing competitiveness
- ✓ Aerospace & defence indigenization creating new premium demand for precision forgings

Key Industry Tailwinds

EV & Hybrid Vehicle Boom



Renewable Energy Growth



China+1 Supply Shift



India Manufacturing PLI Schemes



Railway & Infrastructure

Awards & Recognition

Supplier quality excellence award 2014–2022

Quality Excellence Award consecutively from 2014 to 2022, reflecting nearly a decade of sustained quality performance.

Zero PPM Award 2022

Zero PPM Award in 2022, recognizing its achievement of zero-defect supply — a benchmark of manufacturing excellence.

Q1 Certificate in 2021

Earned the prestigious **Q1 Certificate** in 2021, one of the most rigorous supplier quality certifications in the global automotive industry

SQ Certificate in 2014

The SQ (Supplier Quality) Certificate in 2014 acknowledges Rolex Rings' adherence to stringent supplier quality standards

Best supplier award in 2014, 2016 and 2022

Recognized as Best Supplier multiple times — in 2014, 2016, and 2022 — underscoring its long-standing reliability and excellence

Best supplier award 2022 & 2023

Received the Best Supplier Award in both 2022 and 2023, reflecting consistent performance and partnership strength..

Quality Award – 2025

Honored with the **Quality Award in 2025**, one of its most recent global recognitions in the commercial vehicle braking systems segment..

Green Category Supplier

Green Category Supplier status, the highest supplier classification awarded for quality and delivery excellence.

Experienced Leadership

Mr. Manesh Madeka

Chairman & Managing Director

- ✓ Founded the company in 1987 & has over 39+ years of work experience
- ✓ Versatile entrepreneur with experience across marketing, production & finance.

Mr. Bhautik Madeka

Wholetime Director

- ✓ Commerce graduate from Ranchi University with 24+ years' experience in production, planning and control; joined the Company in 2002.

Mr. Mihir Madeka

Wholetime Director

- ✓ Engineering graduate from Nagpur University with 20+ years' marketing experience.
- ✓ Specializing in customer and product development; joined the Company in 2002.

Mr. Pravinchandra Dholakia

Independent Director

- ✓ ICAI fellow and practicing Chartered Accountant since 1974, bringing over 50+ years of experience; Senior Partner at P.R. Dholakia & Co.
- ✓ Director at Jyoti CNC Automation, Radhika Jeweltech, and Davat Beverages

Mr. Ashit Vankani

Independent Director

- ✓ Diploma holder in Electrical & Mechanical Engineering from Government Polytechnic, Rajkot; Partner at National Wire Products since 1975 with over 35+ years of experience

Mr. Jignasa Mehta

Independent Director

- ✓ Ph.D. in Mechanical Engineering and Gold medalist with 18+years of academic and leadership experience.
- ✓ Dean, School of Engineering at Darshan University; Director at Jyoti CNC Automation Limited

ESG & Sustainability Initiatives

Carbon Reduction Footprint

Total installed Renewable (Green) energy
21.55 MW



3.75 MW



17.8 MW

- ✓ Rooftop Solar power plant 2.3 MW
- ✓ Ground Mounted Solar Power plant 15.5 MW
- ✓ Windmill power station 3.75MW
- ✓ **Additional 9MW solar plant to be setup by Mid – CY2026**

Plan to reach 60% consumption from renewable energy by 2030 through own green power generation subject to government policy and approvals

Other Sustainability Initiatives

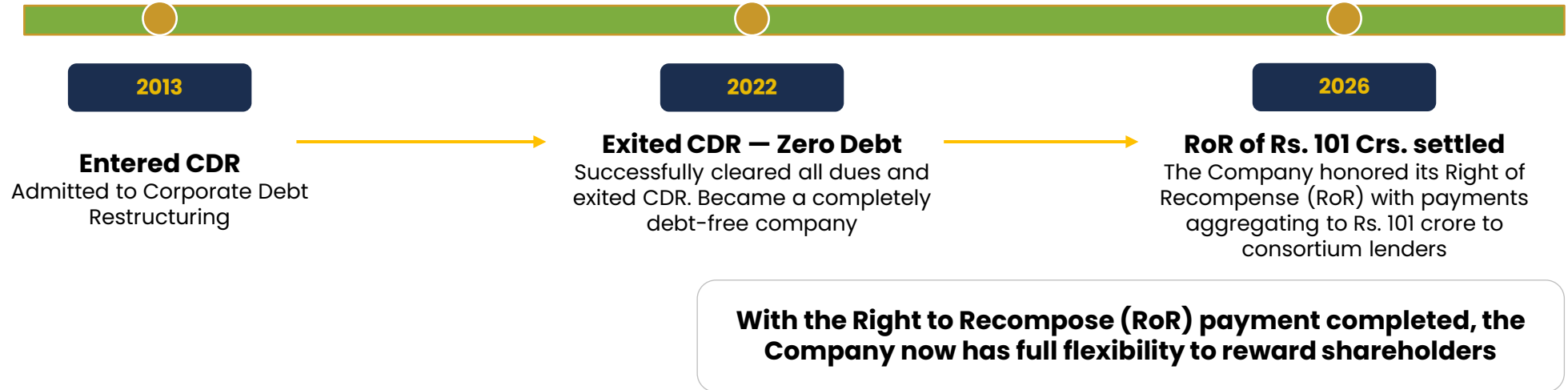
Rolex Rings continues to strengthen its commitment towards sustainability through focused environmental initiatives:

- **Afforestation:** The Company has planted approximately **12,000+ trees** over the past five years at a site located ~22 km from Rajkot. This effort is ongoing, with an additional **500+ trees planted annually**, contributing to carbon sequestration and ecological restoration.
- **Water Management:** Wastewater is systematically treated and reused for **gardening and other internal applications**, ensuring efficient water conservation and reduced freshwater dependency.
- **Circular Waste Management:**
 - **Canteen waste** is processed through a **biogas plant**, with the generated gas being utilized for cooking purposes, promoting renewable energy use.
 - An **oil-water separator system** is deployed to effectively segregate oil from water, enabling **reuse within plant operations** and minimizing environmental discharge.



The Comeback Story

From financial stress to rewarding shareholders



Buyback Announced in April 2026

Rs. 180 Crs.

Buyback Size

1 Cr. Equity Shares

proposed for Buyback
representing **3.67%** of total
paid up capital

Rs. 180 per Equity
Share

Buyback Price per share

Non participation by Promoters in Buyback

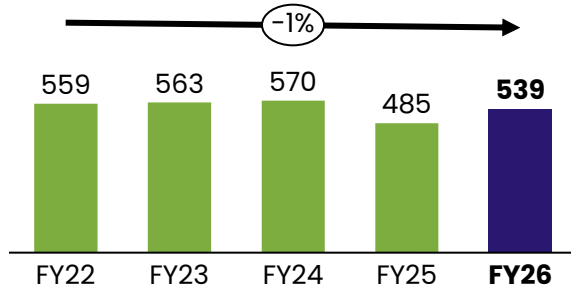
Members of the promoter and promoter group of the Company have indicated their intention not to participate in the proposed Buyback



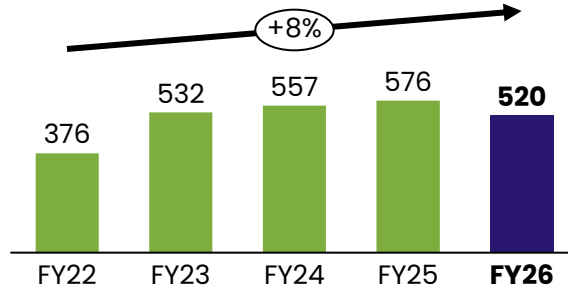
HISTORICAL FINANCIALS

Key Financial Parameters (1/2)

Revenue – Bearing Rings

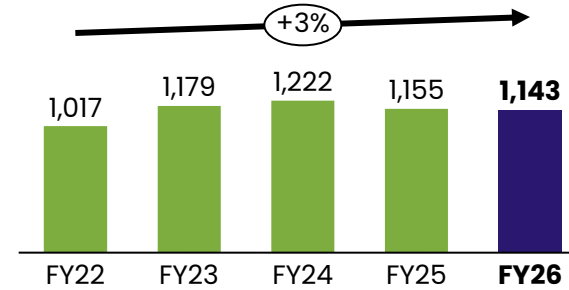


Revenue – Automotive Components

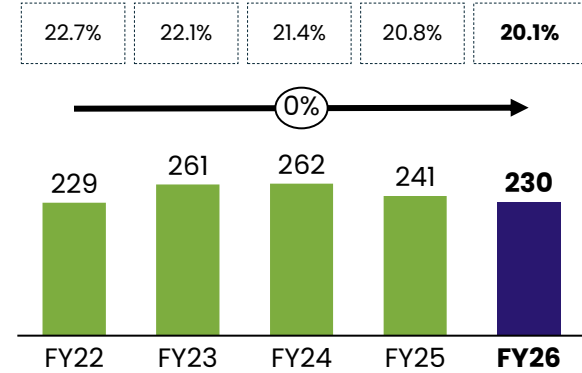


Total Revenue from Operations

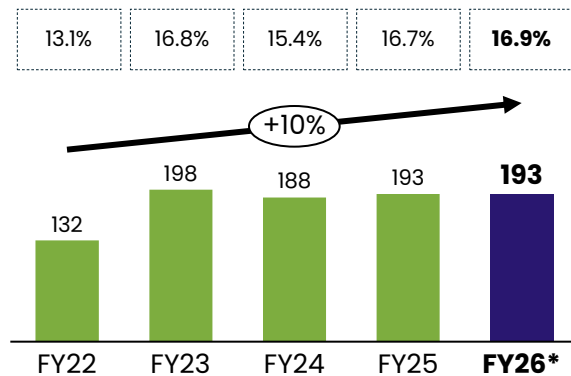
Includes other operating revenue such as scrap sales, export incentives and windmill



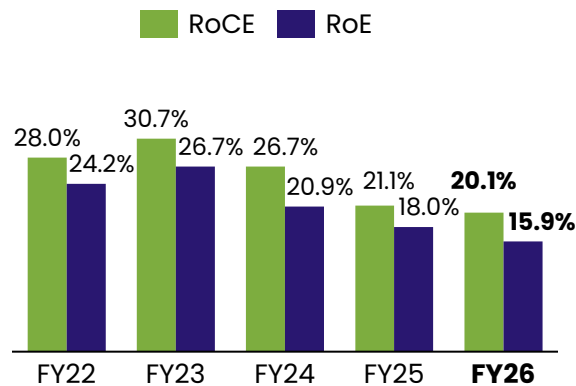
EBITDA & EBITDA Margins



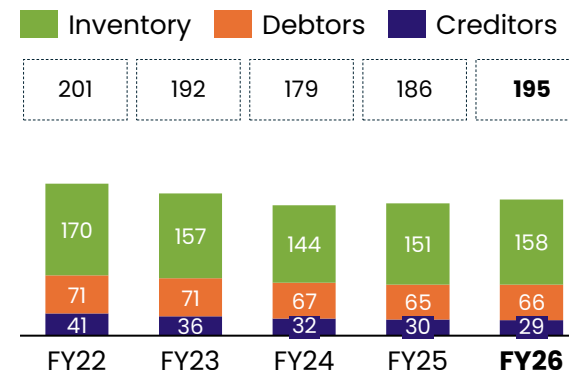
Adjusted Profit After Tax & PAT Margins*



RoCE & RoE

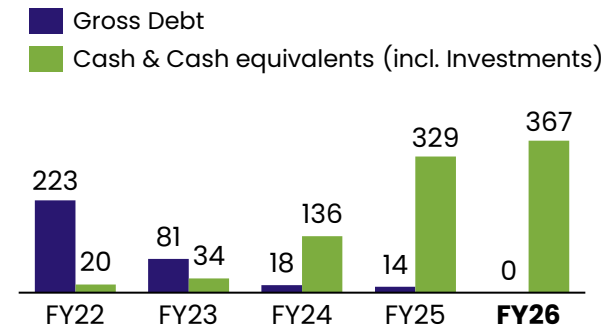


Working Capital (# Days)



Net Debt

We are a **NET CASH** Company



Working Capital Days

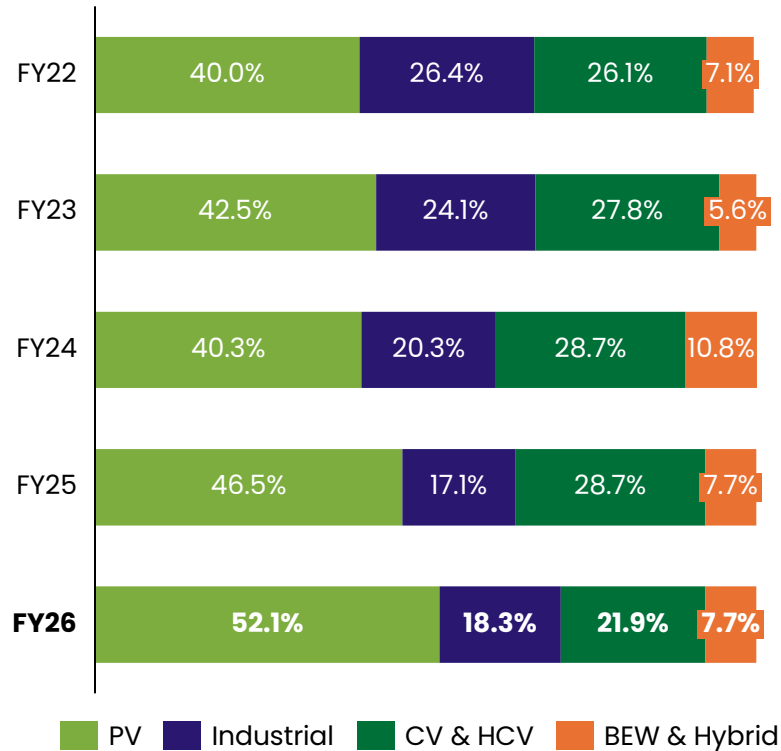
Rs. Crs.

*Excludes the impact of the RoR settlement of ₹101 crore. The company had already provided ₹18.6 crore in FY25 and ₹32.0 crore in FY24; the remaining ₹49.2 crore has been recognized in Q4 FY26. RoCE & RoE is calculated on adjusted PAT

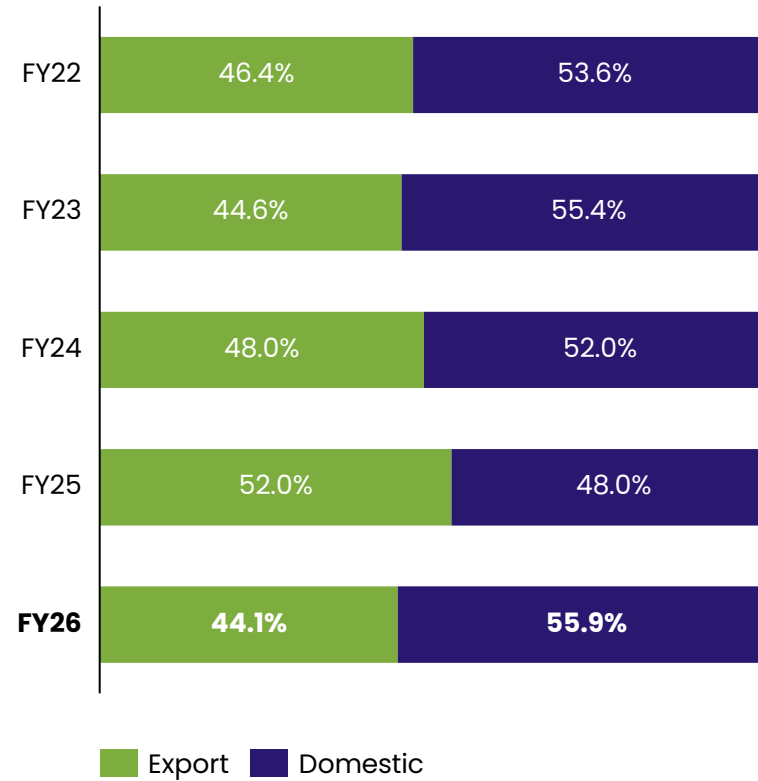
Key Financial Parameters (2/2)

Revenue mix by indicative end-user industries

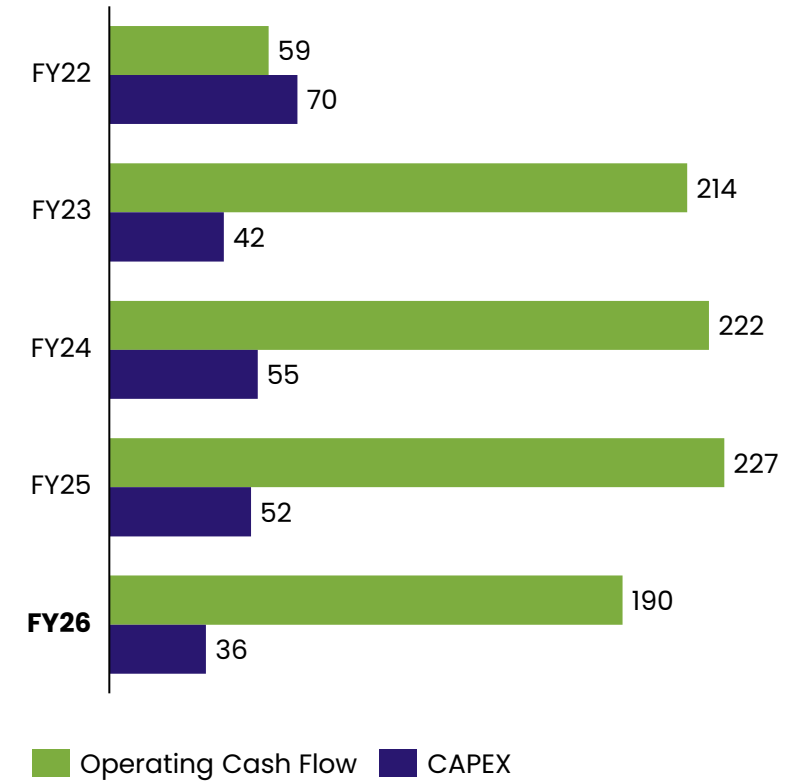
Revenues from operations (excluding scrap sales and other operating income)



Geographical Mix (Domestic / Exports)



Operating Cash Flows & Capex (Rs. Crs.)



Historical Profit & Loss Statement

Particulars (Rs. Crs.)	FY26	FY25	FY24	FY23	FY22
Revenue from Operations	1,143.5	1,154.8	1,221.8	1,179.0	1,010.2
Raw Material & Change in Inventory	554.7	584.6	627.2	599.8	464.1
Gross Profit	588.8	570.2	594.6	579.1	546.1
Gross Margin %	51.5%	49.4%	48.7%	49.1%	54.1%
Employee costs	72.0	68.9	64.4	59.2	58.8
Other expenses	286.5	260.7	268.3	259.3	258.4
EBITDA	230.2	240.6	262.0	260.7	228.9
EBITDA Margin %	20.1%	20.8%	21.4%	22.1%	22.7%
Other Income	50.3	28.5	15.1	19.3	11.4
Depreciation	37.1	40.4	32.6	26.9	25.6
EBIT	243.4	228.7	244.4	253.1	214.8
EBIT Margin %	21.3%	19.8%	20.0%	21.5%	21.3%
Finance Cost	1.4	2.4	2.7	9.8	20.4
Profit Before Exceptional Items	241.9	226.3	241.7	243.3	194.4
Exceptional Items	51.6	18.6	32.0	0.0	0.0
Profit before tax	190.3	207.7	209.7	243.3	194.4
PBT Margin %	16.6%	18.0%	17.2%	20.6%	19.2%
Tax	49.2	33.7	53.7	45.2	62.5
Profit After Tax	141.1	174.0	156.0	198.1	131.9
PAT Margin %	12.3%	15.1%	12.8%	16.8%	13.1%
EPS (Rs)	5.18	6.39	5.73	7.27	4.88
Adjusted PAT (Excl. Exceptional Items)	192.7	192.6	188.0	-	-
Adjusted PAT Margins %	16.9%	16.7%	15.4%	-	-
EPS (Rs)	7.07	7.07	6.90	-	-

The Company's debt was restructured under the Corporate Debt Restructuring (CDR) mechanism in 2013, pursuant to which the lenders retained a Right of Recompense (RoR) for the reliefs granted under CDR. The Company has requested a waiver of these RoR rights and has created total provisions of ₹50.6 crore towards this obligation, comprising ₹32.0 crore in FY24 and ₹18.6 crore in FY25.

Further, in FY26, the Company honored its RoR obligations, with payments aggregating to ₹101 crore to consortium lenders

Historical Balance Sheet

Equities & Liabilities (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23	Mar-22
Total Equity	1,213.6	1,072.1	898.2	743.0	544.8
Equity Share Capital	27.2	27.2	27.2	27.2	27.2
Reserve & Surplus	1,186.3	1,044.9	871.0	715.8	517.6
Non-Current liabilities	55.2	41.9	61.4	65.6	102.6
Financial liabilities					
(i) Borrowings					20.5
(ii) Lease Liabilities		0.0	0.0	0.0	0.0
Provisions	4.1	4.8	4.4	3.2	3.4
Income tax liabilities (net)	0.3	0.3	17.9	17.9	17.9
Deferred tax liabilities (net)	50.8	36.8	39.0	44.5	60.8
Current Liabilities	102.3	168.2	161.3	204.6	337.6
Financial liabilities					
(i) Borrowings		14.1	18.0	81.5	202.4
(ii) Lease Liabilities		0.0	0.0	0.0	0.0
(iii) Trade Payables	92.1	90.1	101.0	111.0	119.7
(iv) Other financial liabilities	7.3	7.4	6.6	4.7	5.8
Provisions	1.0	51.6	32.9	0.7	0.8
Other liabilities	1.9	4.1	2.1	2.2	2.3
Income tax liabilities (net)		0.8	0.6	4.5	6.7
Total Liabilities	157.6	210.1	222.7	270.2	440.2
Total Equity & Liabilities	1,371.1	1,282.2	1,120.9	1,013.3	985.0

Assets (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23	Mar-22
Non-Current Assets	523.1	502.4	495.9	468.7	447.2
Property, Plant & equipment	446.2	444.0	465.9	390.2	378.9
CWIP	38.6	34.4	4.1	45.8	46.0
Intangible assets	0.7	0.4	0.5	0.6	0.8
Right of use asset	0.0	0.0	0.0	0.0	0.0
Financial assets					
Other financial assets	20.0	9.0	15.7	11.6	4.2
Income tax assets (net)	15.6	3.6	2.0	2.0	2.0
Other non-current assets	1.9	11.0	7.7	18.4	15.5
Current Assets	848.1	779.8	625.0	544.6	537.8
Inventories	235.0	244.0	240.5	255.6	261.7
Financial assets					
(i) Investments	288.2	261.0	107.5		
(ii) Trade receivables	219.6	192.7	217.6	228.5	230.5
(iii) Cash and cash equivalents	69.3	48.9	18.9	21.7	3.8
(iv) Bank balances other than cash	9.9	19.1	9.9	12.7	16.2
(v) Loans	0.0	0.0	0.0	0.0	0.0
Other financial assets	4.5	4.6	4.3	7.6	10.4
Current tax assets (net)			1.5		0.0
Other current assets	21.5	9.5	24.9	18.6	15.2
Total Assets	1,371.1	1,282.2	1,120.9	1,013.3	985.0

Historical Cash Flow Statement

Particulars (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23	Mar-22
Net Profit Before Tax	190.3	207.7	209.7	243.3	194.4
Adjustments for: Non – Cash Items / Other Investment or Financial Items	68.8	43.6	27.7	35.9	43.1
Operating profit before working capital changes	259.1	251.3	237.4	279.1	237.5
Changes in working capital	(21.4)	29.3	48.3	(2.0)	(143.7)
Cash generated from Operations	237.7	280.6	285.7	277.1	93.8
Direct taxes paid (net of refund)	(48.1)	(53.4)	(64.3)	(63.7)	(34.9)
Net Cash from Operating Activities	189.6	227.2	221.4	213.5	58.9
Net Cash from Investing Activities	(52.6)	(191.1)	(158.1)	(44.1)	(67.8)
Net Cash from Financing Activities	(116.6)	(6.2)	(66.2)	(151.4)	8.0
Net Decrease in Cash and Cash equivalents	20.4	30.0	(2.8)	17.9	(0.9)
Add: Cash & Cash equivalents at the beginning of the period	48.9	18.9	21.7	3.8	4.6
Cash & Cash equivalents at the end of the period	69.3	48.9	18.9	21.7	3.7



THANK YOU



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