



ROYAL ORCHID HOTELS LTD.,

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HAL Airport Road, Kodihalli, Bangalore - 560 008, India.
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CIN : L55101KA1986PLC007392
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Date: November 16, 2025

To,
The Manager,
Department of Corporate Services,
Bombay Stock Exchange Limited
Floor 25, P. J. Towers,
Dalal Street,
Mumbai – 400 001
BSE Scrip Code: 532699

To,
The Manager,
Department of Corporate Services,
National Stock Exchange of India Limited,
Exchange Plaza, Plot no. C/1, G Block
Bandra Kurla Complex, Bandra (E)
Mumbai – 400 051
NSE Scrip Symbol: ROHLTD

Dear Sir/Madam,

Sub: Revised Investors Presentation- For Q2 & H1 FY 2025-26 Unaudited Financial Results

Pursuant to Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and in continuation to our letter dated November 11, 2025 regarding intimation of schedule of Analyst Meeting/Post Earnings Conference Call for Q2 & H1 Financial Year 2025-26 Unaudited Financial results with Investors and Analysts, please find enclosed herewith Revised Investors Presentation.

The aforesaid presentation is also available at the website of the Company at <http://www.royalorchidhotels.com/investors>.

You are requested to take the above on record.

Thanking you,

Yours Sincerely,

For Royal Orchid Hotels Limited

Dr. Ranabir Sanyal
Company Secretary & Compliance Officer
Mem No: F7814

Encl: As above

ROYAL ORCHID HOTELS LTD.

Q2 & H1 - FY26
Investor Presentation

Refer to Disclaimer


ROYAL ORCHID
HOTELS


RE:GEN:TA
HOTELS

DISCLAIMER

Statements made in this Presentation describing the Company's objectives, projections, estimates, predictions and expectations may be 'forward-looking statements', within the meaning of applicable securities laws and regulations. As 'forward-looking statements' are based on certain assumptions and expectations of future events over which the Company exercises no control, the Company cannot guarantee their accuracy nor can it warrant that the same will be realized by the Company. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements on the basis of any subsequent developments or events or for any loss any investor may incur by investing in the shares of the Company based on the 'forward-looking statements'.

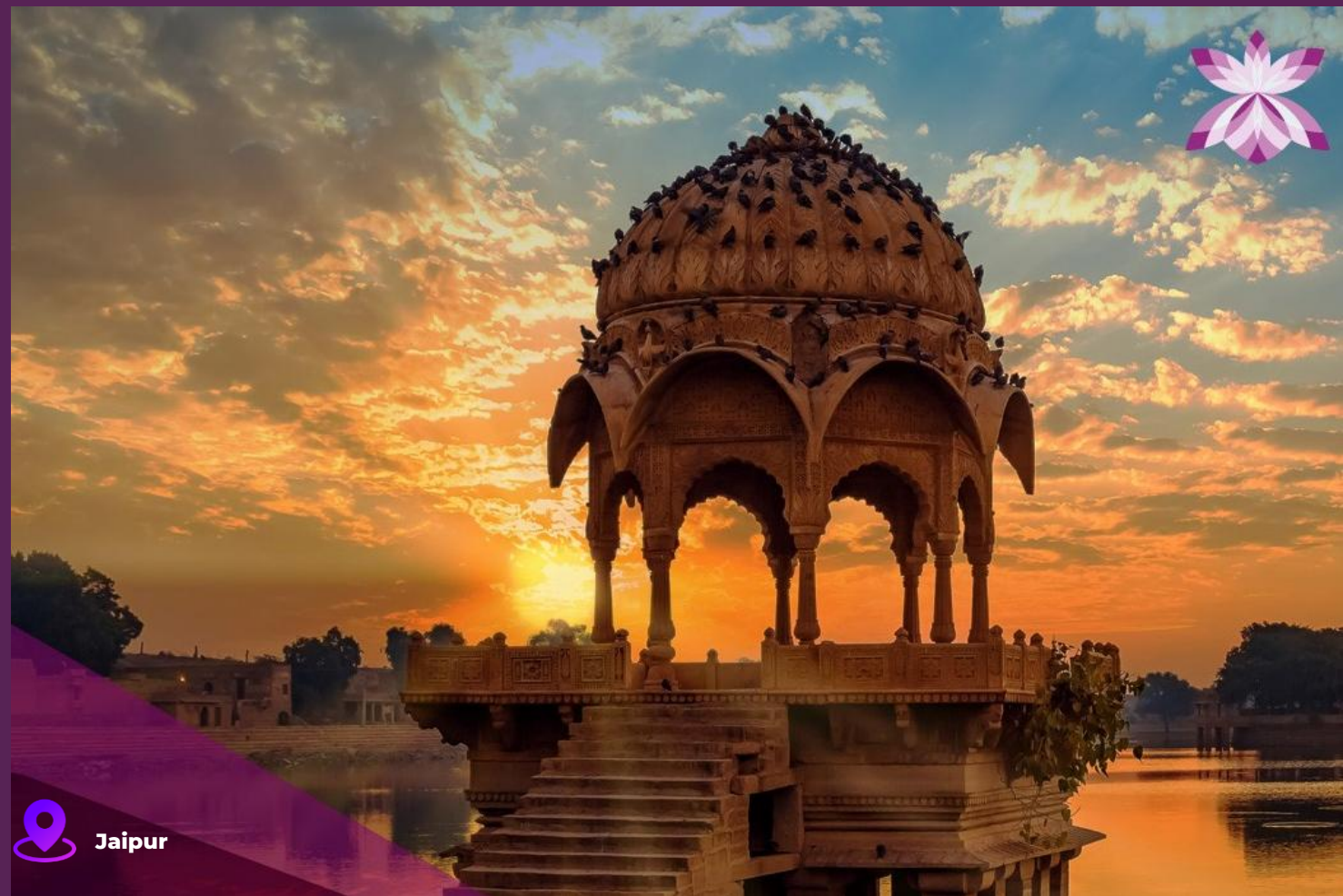


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A HOUSE OF BRANDS



Royal Orchid Brindavan Garden Palace & Spa, Mysore

INVESTOR PRESENTATION



A HOTEL BRAND FOR EVERY PERSONALITY



ICONIQA
HOTELS & RESORTS

Hotels & Resorts
set to redefine
upscale hospitality

...
crestoria
- HOTELS & RESORTS -

Boutique hospitality
peppered with local
experiences

RE:GEN:TA
HOTELS & RESORTS

Warm, familiar
midscale
hotels and resorts

RE:GEN:TA
Place

Youthful, energetic,
value-priced,
and modern hospitality.

RE:GEN:TA
Z

The everywhere budget hotel
brand to explore every
neighborhood

TURNING LOYALTY INTO LASTING VALUE

A TECH-DRIVEN LOYALTY PROGRAM THAT INCREASES REVENUE & GUEST ENGAGEMENT

The Regenta Rewards is a seamless, tech-powered solution that boosts guest engagement and drives revenue. Guests can redeem points across stays, dining, and shopping, creating a personalized experience that encourages repeat visits.

With real-time insights, the program helps optimize offerings, increase guest spending, and build long-term loyalty, making it a smart, revenue-driving tool for hotel owners.



Pre-Redemption for Stay

Guests can use points to book and upgrade their stay in advance, ensuring a personalized experience.



Post-Stay Rewards

After checkout, guests can redeem points for future stays or exclusive upgrades, encouraging repeat visits.



Dining Rewards

Points can be redeemed for in-room dining or meals at the hotel's restaurants, enhancing the guest's stay.



Online Shopping Vouchers Guests can redeem points for vouchers at popular e-commerce platforms like Amazon, Flipkart, and Bluestone.



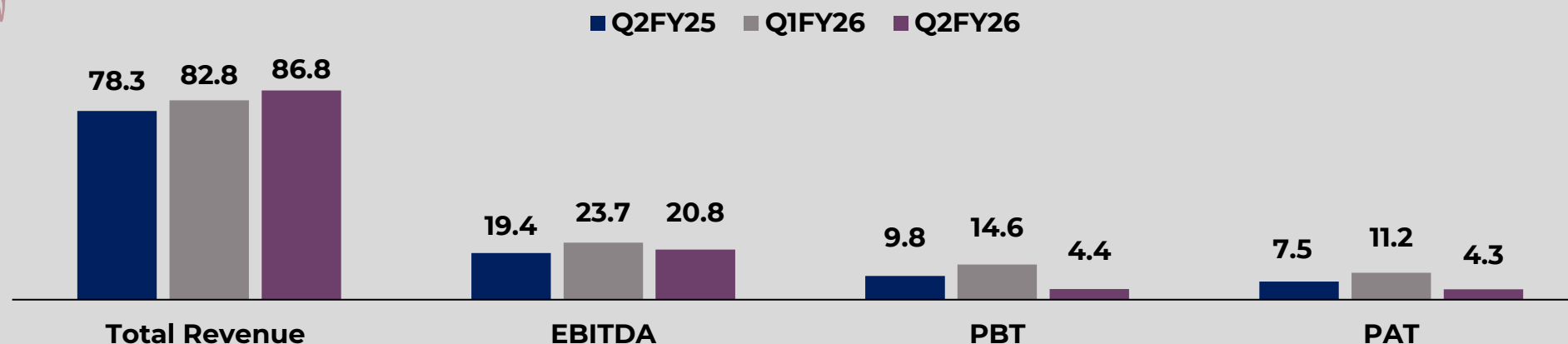
Q2 & H1 FY26 PERFORMANCE HIGHLIGHTS



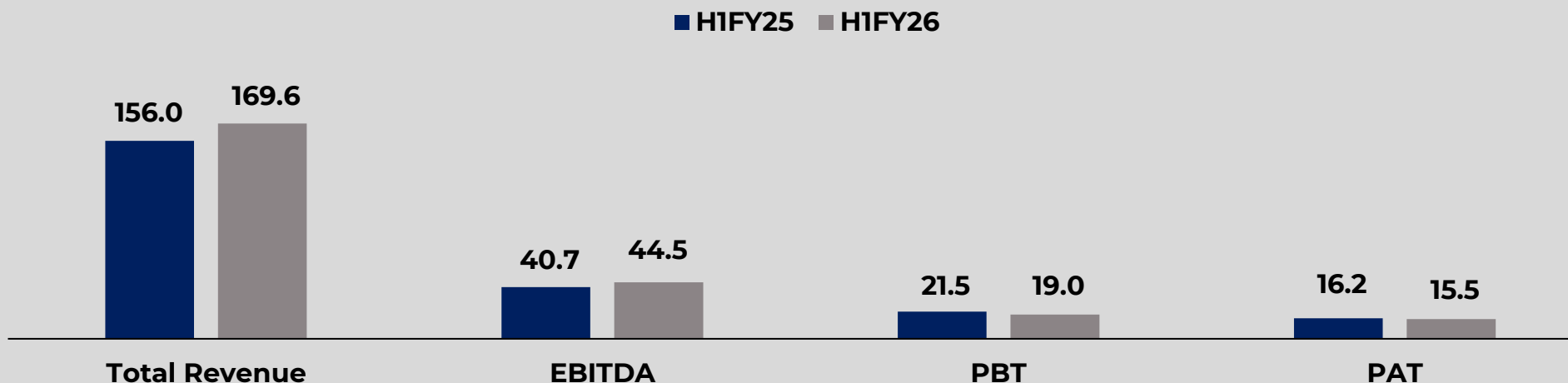
Q2 & H1 FY26 PERFORMANCE HIGHLIGHTS

CONSOLIDATED (₹ IN CRORE)

QUARTER
ENDED



HALF YEAR
ENDED



Q2 & H1 FY26 PERFORMANCE HIGHLIGHTS

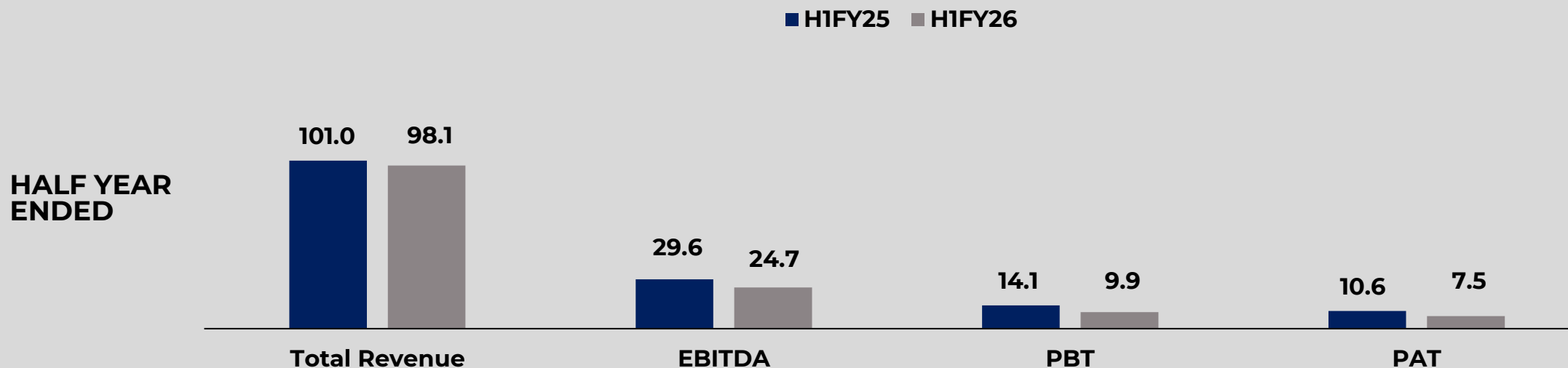
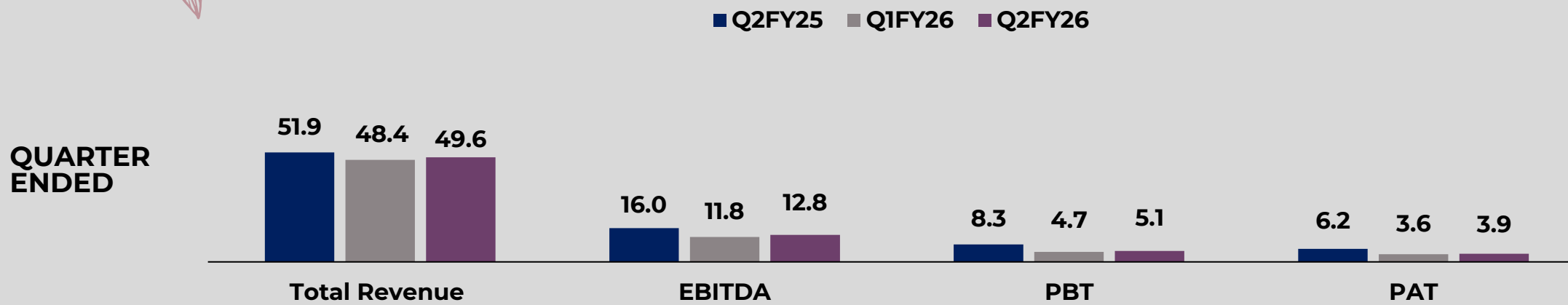
CONSOLIDATED

(₹ In Crore Except EPS)

Particulars	Q2FY25	Q1FY26	Q2FY26	QoQ%	YoY%	H1FY25	H1FY26	YoY%
Room nights	36.7	39.4	43.4	10.2%	18.3%	74.0	82.8	11.9%
Food and beverages	25.9	26.3	25.2	-4.2%	-2.7%	50.5	51.5	2.0%
Other services	7.8	13.1	10.5	-19.8%	34.6%	18.9	23.6	24.9%
Income from Operations	70.4	78.8	79.1	0.4%	12.4%	143.4	157.9	10.1%
Other Income	7.9	4.0	7.6	88.3%	-4.1%	12.6	11.6	-7.5%
Total Income	78.3	82.8	86.8	4.7%	10.7%	156.0	169.6	8.7%
Cost of Material Consumed	7.2	7.3	7.3	-0.3%	1.8%	14.4	14.7	2.0%
Employee Benefits Expense	21.0	22.0	24.8	13.0%	18.4%	41.7	46.8	12.3%
Power and fuel Expense	3.1	3.7	3.5	-6.0%	12.6%	6.2	7.3	16.6%
Rent Expense	5.5	5.4	5.7	5.5%	2.7%	11.5	11.1	-4.1%
Other Expenses	22.1	20.7	24.6	19.1%	11.3%	41.5	45.3	9.2%
Total Expense	59.0	59.1	66.0	11.6%	11.9%	115.3	125.1	8.5%
EBITDA	19.4	23.7	20.8	-12.6%	7.0%	40.7	44.5	9.3%
EBITDA Margin (%)	25%	29%	24%	-5 bps	-1 bps	26%	26%	+0 bps
Depreciation	5.3	5.1	7.8	52.3%	48.3%	10.6	12.9	22.3%
EBIT	14.1	18.6	13.0	-30.6%	-8.4%	30.1	31.5	4.7%
Finance Cost	4.3	3.9	8.6	117.1%	99.9%	8.6	12.5	46.0%
PBT	9.8	14.6	4.4	-70.3%	-55.7%	21.5	19.0	-11.7%
Tax expense	3.0	3.8	0.8	-78.1%	-72.1%	6.2	4.7	-24.5%
PAT	6.8	10.8	3.6	-67.6%	-48.5%	15.3	14.3	-6.6%
Share of Profit of associate	0.7	0.4	0.7	68.4%	0.2%	0.9	1.1	24.9%
Net Profit/(Loss) for the period and Share of Profit of associate	7.5	11.2	4.3	-62.6%	-44.0%	16.2	15.5	-4.8%
Other Comprehensive Income/(Loss)	(0.3)	0.2	0.7			(0.5)	1.0	
Total Comprehensive Income	7.2	11.4	5.0	-57.1%	-31.9%	15.7	16.4	4.6%
Net Profit Margin (%)	9%	14%	6%	-8 bps	-4 bps	10%	10%	-0 bps
EPS (In ₹)	2.73	3.99	1.56	-60.9%	-42.9%	5.94	5.55	-6.7%

Q2 & H1 FY26 PERFORMANCE HIGHLIGHTS

STANDALONE (₹ IN CRORE)



Q2 & H1 FY26 PERFORMANCE HIGHLIGHTS

STANDALONE

(₹ In Crore Except EPS)

Particulars	Q2FY25	Q1FY26	Q2FY26	QoQ%	YoY%	H1FY25	H1FY26	YoY%
Room nights	26.8	28.4	29.9	5.3%	11.6%	53.1	58.4	10.0%
Food and beverages	16.4	16.7	16.1	-3.6%	-1.8%	32	32.8	2.5%
Other services	3.5	2.4	2.3	-4.2%	-34.3%	8.2	4.7	-42.7%
Income from Operations	46.7	47.5	48.3	1.7%	3.4%	93.3	95.9	2.8%
Other Income	5.2	0.9	1.3	44.8%	-75.1%	7.7	2.2	-71.4%
Total Income	51.9	48.4	49.6	2.5%	-4.5%	101.0	98.1	-2.9%
Cost of Material Consumed	4.7	4.8	4.7	-2.9%	0.3%	9.5	9.5	-0.2%
Employee Benefits Expense	10.9	10.9	10.9	0.2%	0.7%	21.6	21.9	1.5%
Power and fuel Expense	3.0	3.6	3.3	-8.9%	9.5%	5.8	6.8	17.7%
Rent Expense	4.5	4.2	4.2	-0.2%	-5.3%	9.3	8.5	-9.3%
Other Expenses	13.0	13.0	13.7	5.2%	5.7%	25.2	26.7	6.0%
Total Expense	35.9	36.6	36.8	0.6%	2.5%	71.4	73.4	2.8%
EBITDA	16.0	11.8	12.8	8.2%	-20.0%	29.6	24.7	-16.5%
EBITDA Margin (%)	31%	24%	26%	+2 bps	-5 bps	29%	25%	-4bps
Depreciation	4.1	3.9	4.2	8.6%	2.6%	8.3	8.1	-1.9%
EBIT	11.9	7.9	8.6	8.0%	-27.8%	21.3	16.6	-22.2%
Finance Cost	3.6	3.2	3.4	8.1%	-5.1%	7.3	6.6	-8.9%
PBT	8.2	4.7	5.1	7.9%	-37.9%	14.0	9.9	-29.1%
Tax expense	2.1	1.2	1.3	8.0%	-38.0%	3.4	2.5	-28.2%
PAT	6.2	3.6	3.9	7.8%	-37.9%	10.6	7.5	-29.3%
Other Comprehensive Income/(Loss)	0	0	0	-	-	-	-	-
Total Comprehensive Income	6.2	3.6	3.9	7.8%	-37.9%	10.6	7.5	-29.3%
Net Profit Margin (%)	12%	7%	8%	+1 bps	-4 bps	11%	8%	-3bps
EPS (In ₹)	2.26	1.32	1.41	7.2%	-37.5%	3.88	2.73	-29.6%

CONSOLIDATED FINANCIAL RESULTS (WITH & WITHOUT INDAS)

Q2 & H1 FY26

(₹ In Crore Except EPS)

Particulars	With INDAS					Without INDAS				
	Q2 FY25	Q1 FY26	Q2 FY26	H1 FY25	H1 FY26	Q2 FY25	Q1 FY26	Q2 FY26	H1 FY25	H1 FY26
Total Income	78.3	82.8	86.8	156.0	169.6	78.2	82.7	86.6	155.8	169.3
EBITDA	19.4	23.7	20.8	40.7	44.5	14.2	18.3	15.0	30.3	33.3
Depreciation*	5.3	5.1	7.8	10.6	12.9	1.8	1.9	2.0	3.7	3.8
EBIT	14.1	18.5	13.0	30.1	31.5	12.3	16.4	13.1	26.6	29.5
Finance Cost*	4.3	3.9	8.6	8.6	12.5	1.3	1.2	1.6	2.6	2.8
PBT	9.8	14.6	4.4	21.5	19.0	11.0	15.2	11.5	24.0	26.7
Tax expense	3.0	3.8	0.8	6.2	4.7	3.0	3.8	0.8	6.2	4.7
PAT	6.8	10.8	3.6	15.3	14.4	8.0	11.4	10.6	17.8	22.0
Share of Associate Profit	0.7	0.4	0.7	0.9	1.1	0.7	0.4	0.7	0.9	1.1
PAT After Associate	7.5	11.2	4.3	16.2	15.5	8.7	11.8	11.3	18.7	23.1
Other Comprehensive Income / (Loss)	(0.3)	0.2	0.7	(0.5)	1.0	(0.3)	0.2	0.7	(0.5)	1.0
Total Comprehensive Income	7.3	11.4	5.0	15.8	16.5	8.5	12.0	12.1	18.3	24.1
Earnings Per Share of ₹ 10 each: *	2.7	4.0	1.6	5.9	5.5	3.1	4.4	4.4	6.7	8.8
CASH Profit	12.8	16.3	12.1	26.8	28.4	10.5	13.7	13.3	22.4	26.9

*Note: During the current quarter, Royal Orchid Mumbai Private Limited, one of the subsidiary companies, has recognized its Right-of-Use (ROU) assets and corresponding lease liabilities. Consequently, the subsidiary has recorded depreciation and finance cost of Rs 635.18 lakhs in the current quarter.

STANDALONE FINANCIAL RESULTS (WITH & WITHOUT INDAS)

Q2 & H1 FY26

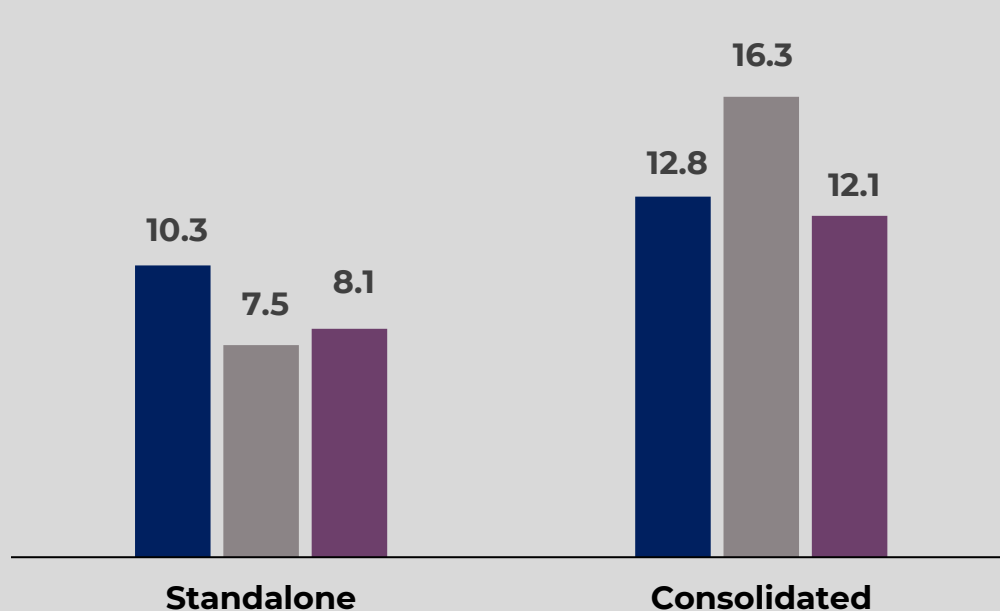
(₹ In Crore Except EPS)

Particulars	With INDAS					Without INDAS				
	Q2 FY25	Q1 FY26	Q2 FY26	H1 FY25	H1 FY26	Q2 FY25	Q1 FY26	Q2 FY26	H1 FY25	H1 FY26
Total Income	51.9	48.5	49.6	101.0	98.1	51.7	48.2	49.4	100.6	97.6
EBITDA	16.0	11.9	12.8	29.6	24.7	11.1	6.9	7.4	19.9	14.3
Depreciation	4.1	3.9	4.2	8.3	8.1	0.9	0.9	0.9	1.9	1.8
EBIT	11.9	8.0	8.6	21.3	16.6	10.2	6.0	6.6	18.1	12.5
Finance Cost	3.6	3.2	3.4	7.3	6.6	1.0	0.8	0.8	2.0	1.6
PBT	8.3	4.8	5.1	14.1	9.9	9.2	5.2	5.7	16.1	10.9
Tax expense	2.1	1.2	1.3	3.4	2.5	2.1	1.2	1.3	3.4	2.5
PAT	6.2	3.6	3.9	10.6	7.5	7.2	4.0	4.4	12.6	8.4
Other Comprehensive Income / (Loss)	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	6.2	3.6	3.9	10.6	7.5	7.2	4.0	4.4	12.6	8.4
Earnings Per Share of ₹ 10 each: *	2.3	1.3	1.4	3.9	2.7	2.6	1.5	1.6	4.6	3.1
CASH Profit	10.3	7.5	8.1	18.9	15.6	8.1	4.9	5.3	14.5	10.2

STANDALONE & CONSOLIDATED CASH PROFIT Q2 & H1 FY26 (₹ IN CRORE)

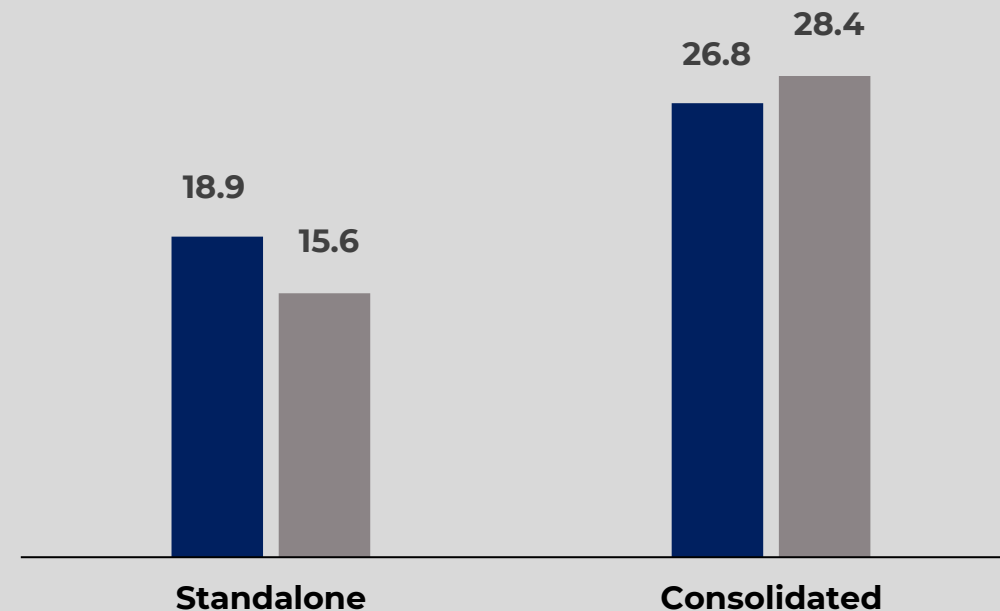
QUARTER ENDED

■ Q2FY25 ■ Q1FY26 ■ Q2FY26



HALF YEAR ENDED

■ H1FY25 ■ H1FY26

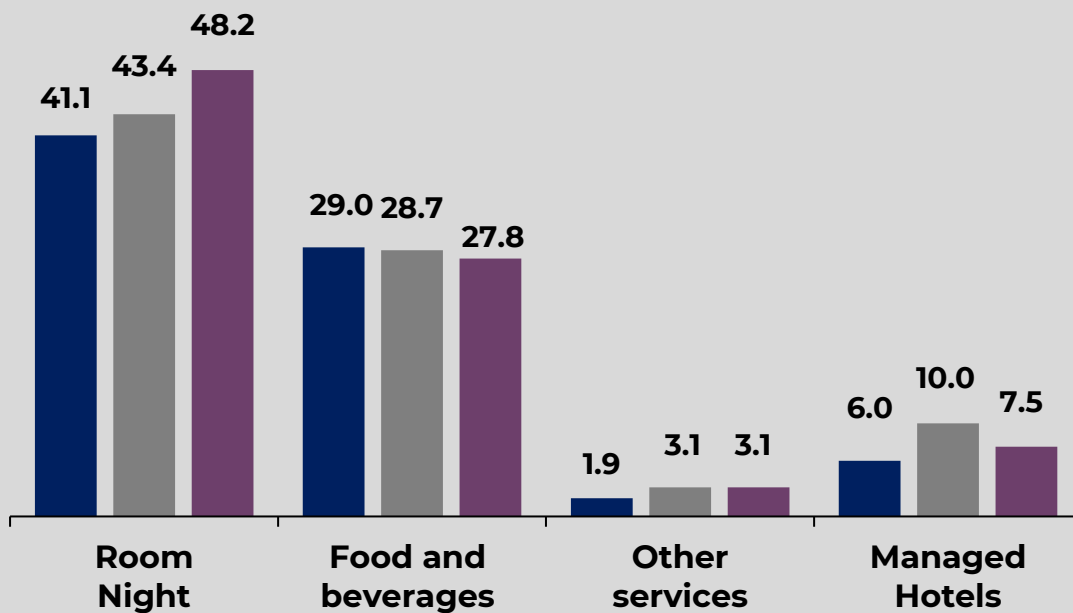


CONSOLIDATED REVENUE BREAK-UP (INCLUDING ASSOCIATE)

Q2 & H1 FY26 (₹ IN CRORE)

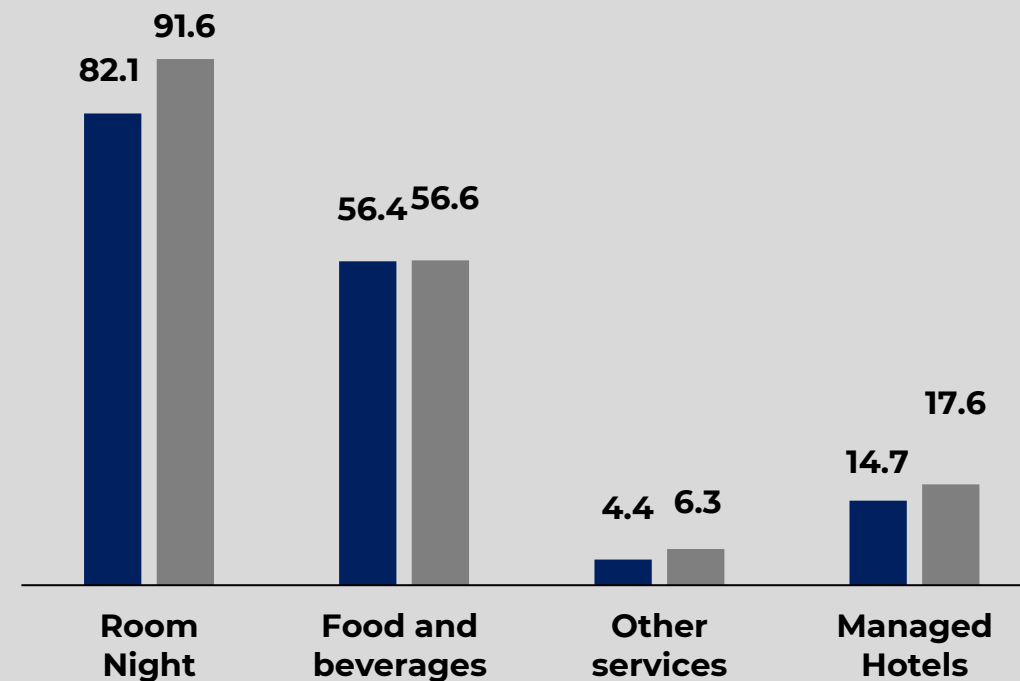
QUARTER ENDED

■ Q2FY25 ■ Q1FY26 ■ Q2FY26



HALF YEAR ENDED

■ H1FY25 ■ H1FY26

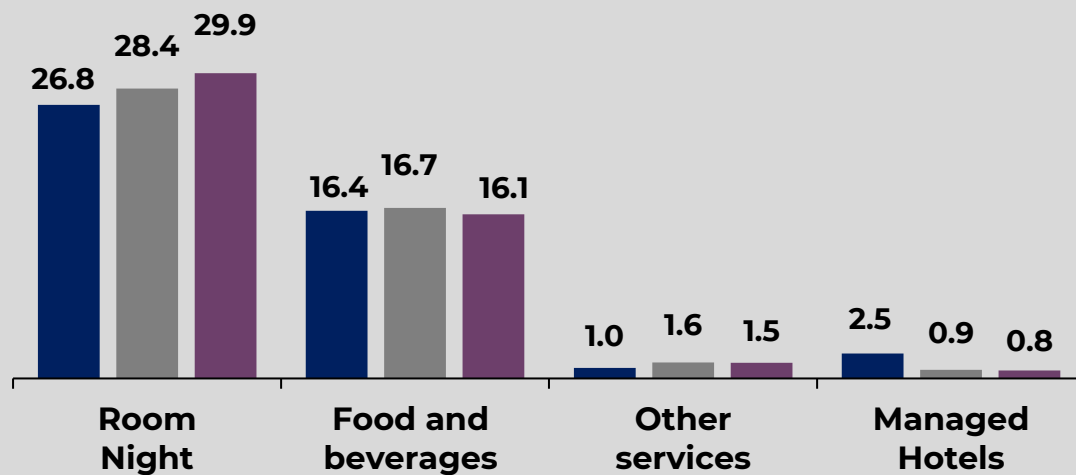


STANDALONE REVENUE BREAK-UP

Q2 & H1 FY26 (₹ IN CRORE)

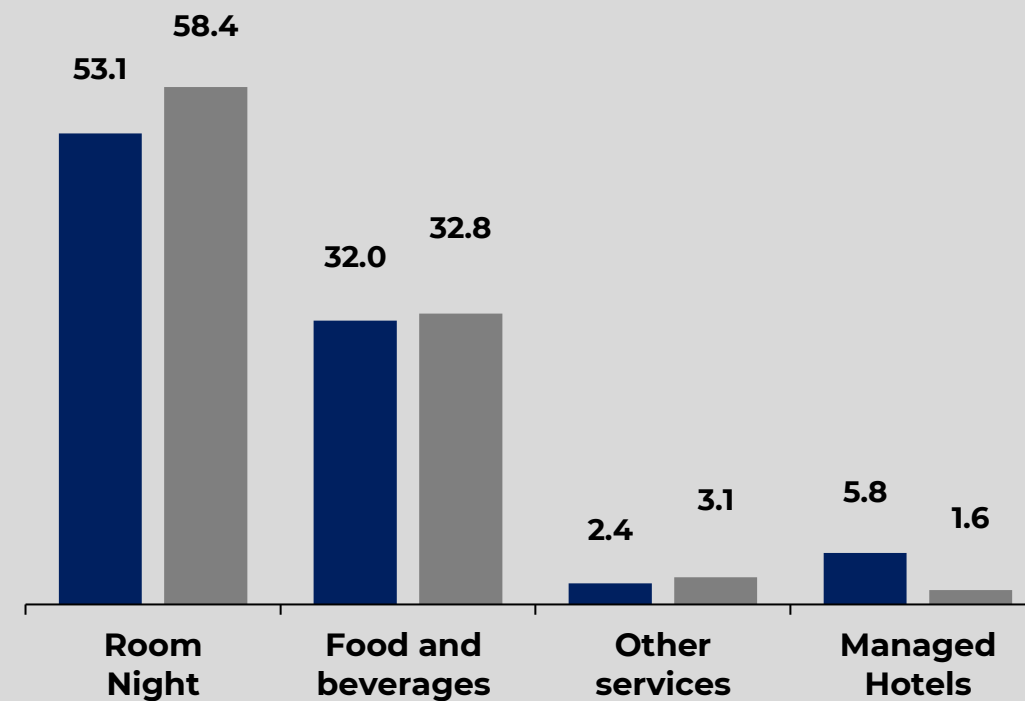
QUARTER ENDED

■ Q2FY25 ■ Q1FY26 ■ Q2FY26



HALF YEAR ENDED

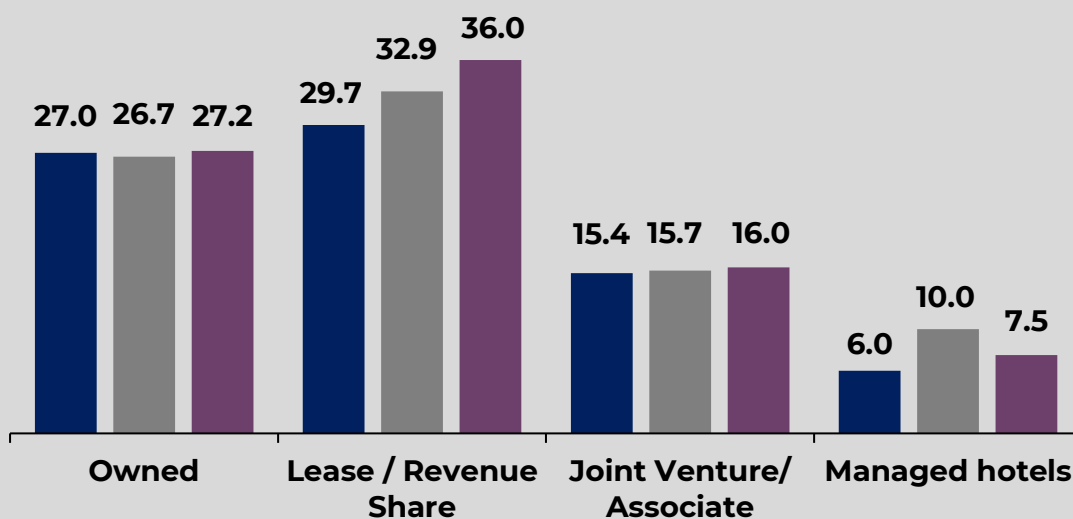
■ H1FY25 ■ H1FY26



CONSOLIDATED SEGMENT WISE REVENUE BREAK-UP (INCLUDING ASSOCIATE) Q2 & H1 FY26 (₹ IN CRORE)

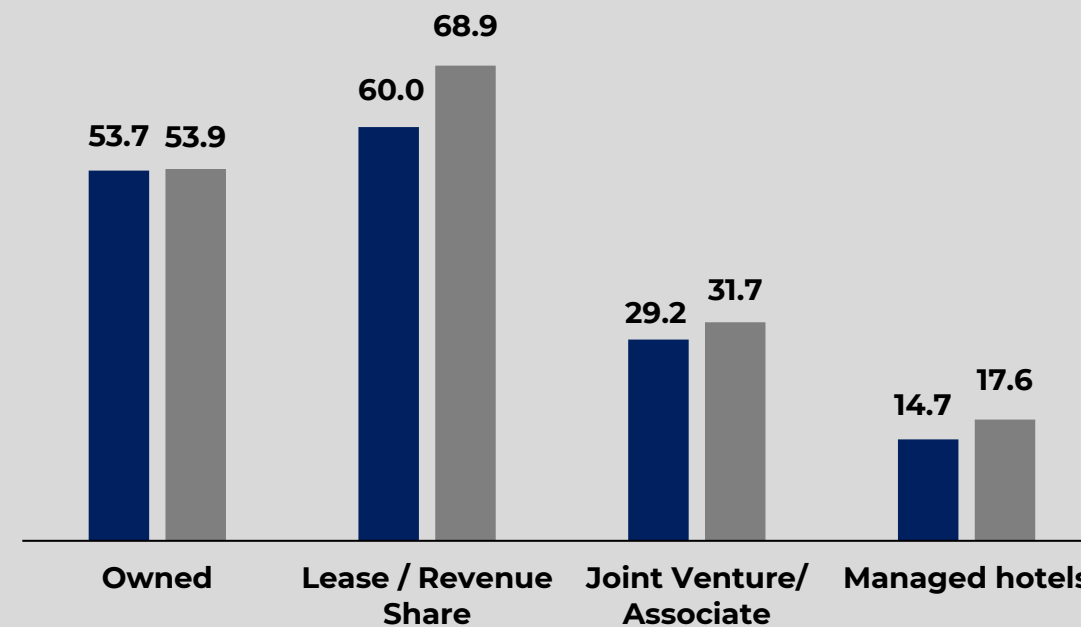
QUARTER ENDED

■ Q2FY25 ■ Q1FY26 ■ Q2FY26



HALF YEAR ENDED

■ H1FY25 ■ H1FY26

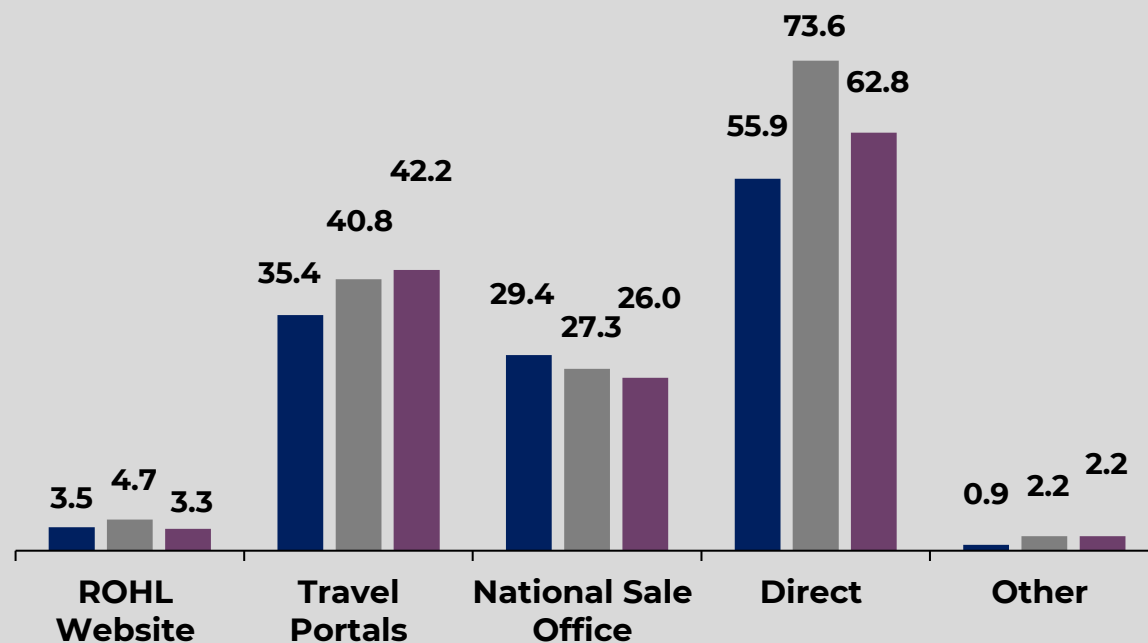


SOURCE WISE ROOM REVENUE (INCLUDING MANAGED HOTELS)

Q2 & H1 FY26 (₹ IN CRORE)

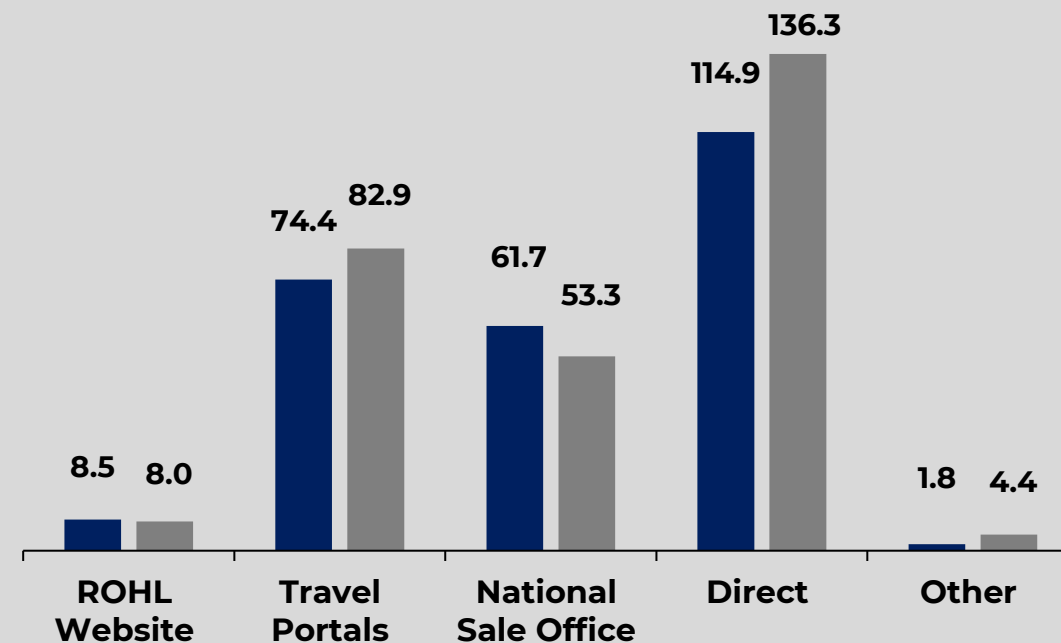
QUARTER ENDED

■ Q2FY25 ■ Q1FY26 ■ Q2FY26



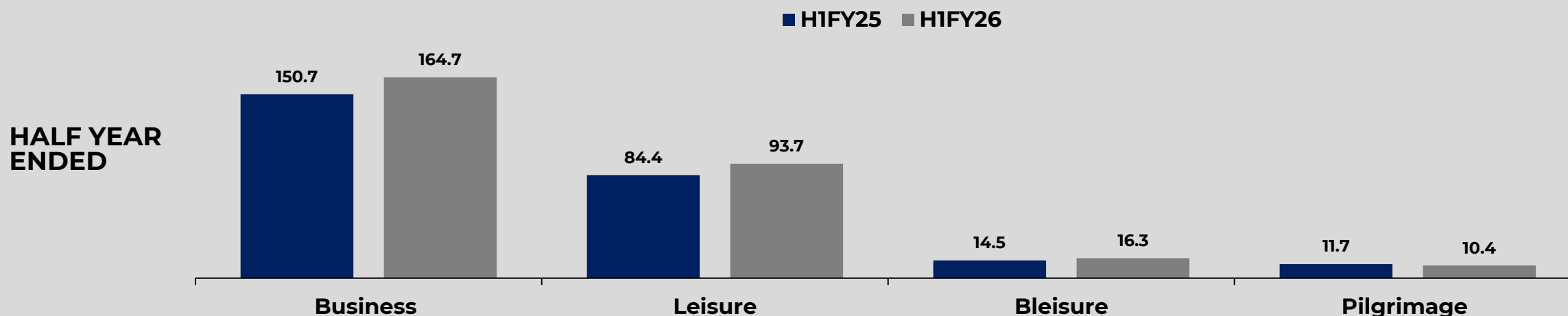
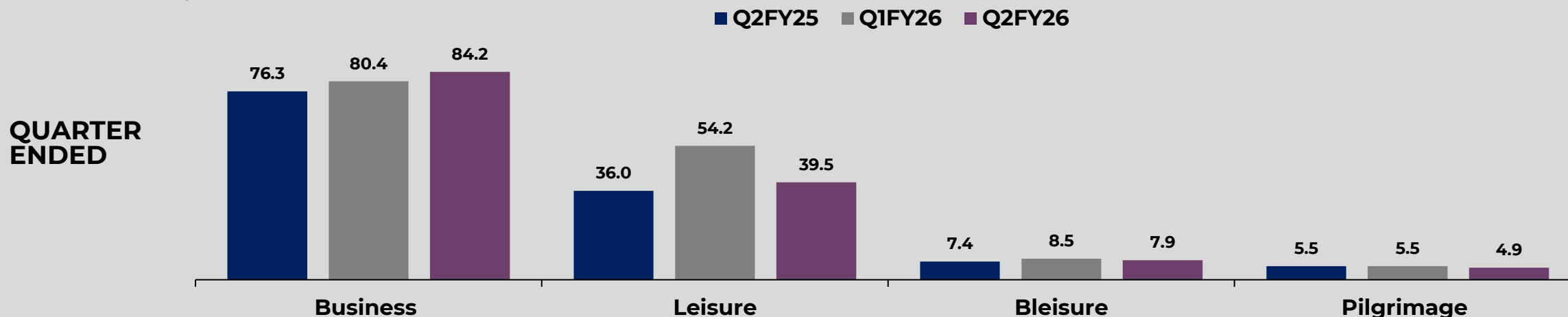
HALF YEAR ENDED

■ H1FY25 ■ H1FY26



SEGMENT WISE ROOM REVENUE (INCLUDING MANAGED HOTELS)

Q2 & H1 FY26 (₹ IN CRORE)



GUEST BREAK-UP

(In Nos)

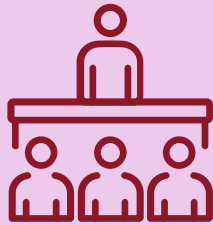
Particulars	Q2FY25	Q1FY26	Q2FY26	H1FY25	H1FY26
Domestic Guests (Nos)	1,06,861	1,09,040	1,20,075	2,19,558	2,29,115
Foreign Guests (Nos)	12,681	12,289	8,668	23,839	20,957
Total (Nos)	1,19,542	1,21,329	1,28,743	2,43,397	2,50,072
% of Domestic Guests	89.4%	89.9%	93.3%	90.2%	91.6%
% of Foreign Guests	10.6%	10.1%	6.7%	9.8%	8.4%

CONSOLIDATED COST AS A % OF TOTAL INCOME

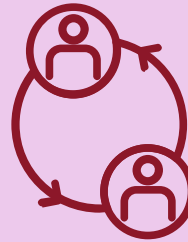
(₹ In Crore)

Particulars	Q2FY25	Q1FY26	Q2FY26	H1FY25	H1FY26
Raw Material Costs as a % of F&B Revenue					
F&B Revenue	25.9	26.3	25.2	50.5	51.5
Raw Material Cost	7.2	7.3	7.3	14.4	14.7
% of Revenue	27.8%	27.9%	29.0%	28.4%	28.5%
Payroll Costs as a % of Revenue					
Revenue	70.4	78.8	79.2	143.4	158.0
Payroll Cost	21.0	22.0	24.8	41.7	46.8
% of Revenue	29.8%	27.9%	31.3%	29.0%	29.6%
Other Operating Costs as a % of Revenue					
Revenue	70.4	78.8	79.2	143.4	158.0
Other Operating Cost	30.8	29.8	33.8	59.3	63.7
% of Revenue	43.7%	37.9%	42.7%	41.3%	40.3%

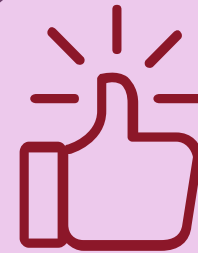
THE BIG PICTURE



**Empowering
Change**



**Transforming
Today**



**Asset Light
Model**

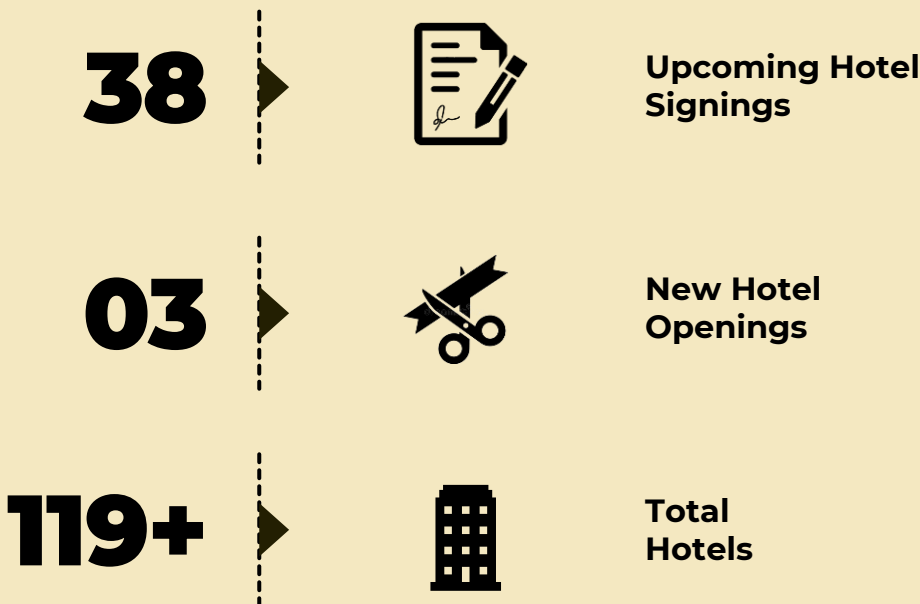
EMPOWERING CHANGE: WHO WE ARE



KEY BUSINESS POINTERS

Momentum (FY26)

Portfolio



H1 FY26 Financials (Consolidated)

8.7%
Revenue Growth YoY

9.3%
EBITDA Growth YoY

Strategy Driving Future Growth

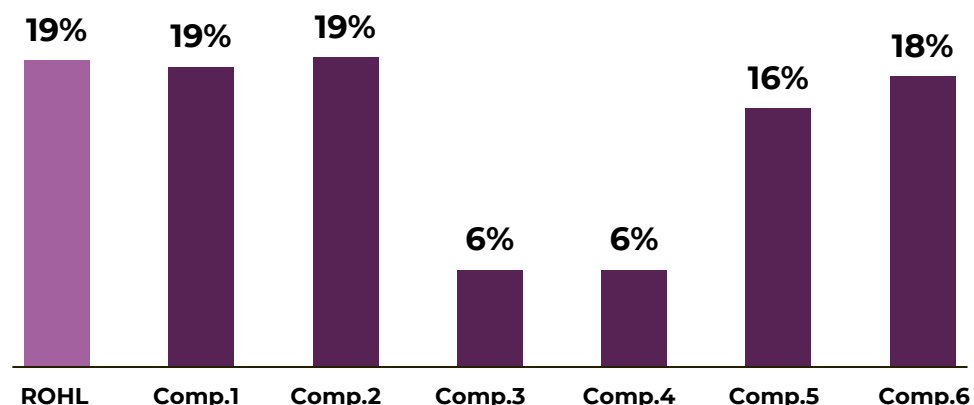
19.7%

Management Fee Growth
YoY (H1 FY26)

Asset Light Business Model

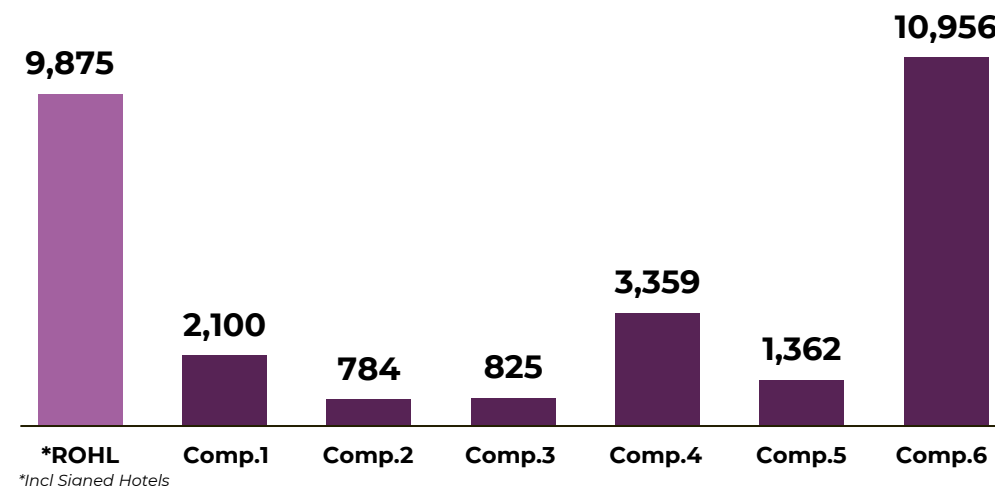
HIGH QUALITY PERFORMANCE BENCHMARKS

ROE Comparison with Peers



Source: Screener.in

Total Room Comparison with Peers

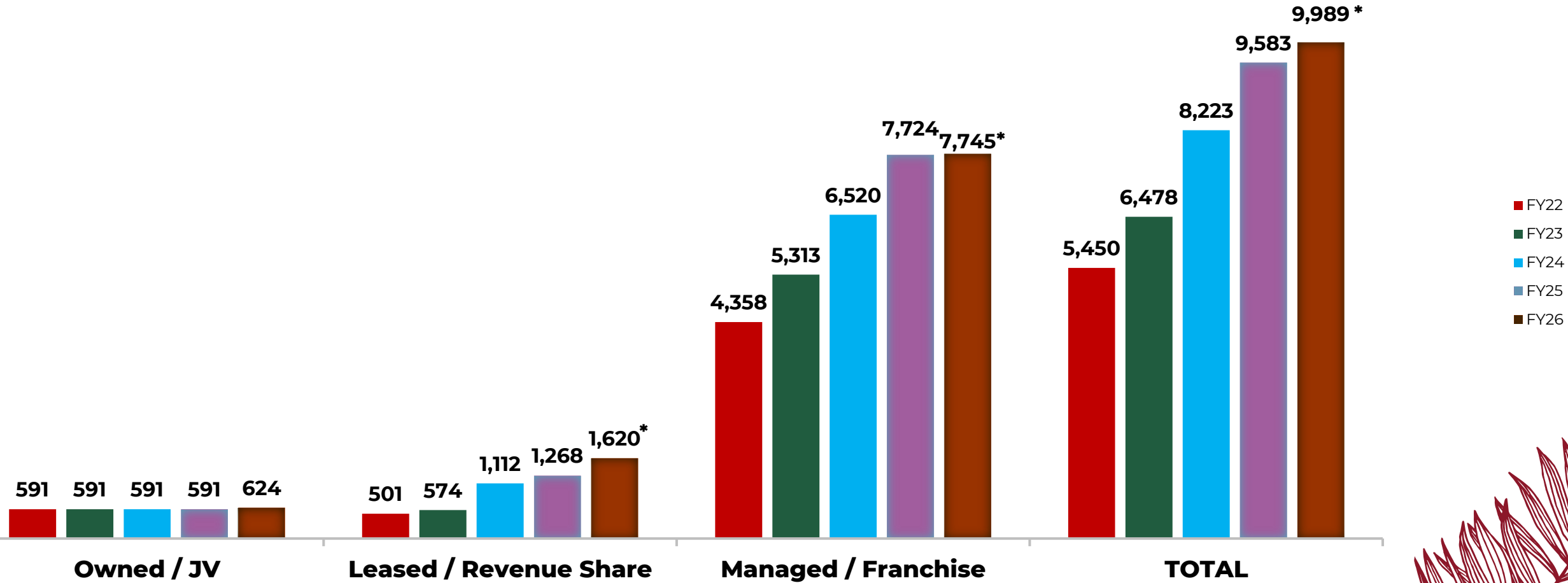


Disciplined Capital Allocation, Strong Operational efficiency, & ability to generate higher returns for the stakeholders.

By focusing on **premium pricing, efficient cost structures, and strategic expansion into high-growth markets**, ROHL continues to maximize shareholder value and deliver long-term sustainable growth. These results validate the company's ability to drive superior financial performance while maintaining service excellence and guest satisfaction.



GROWTH IN ROOMS



*Includes Signed Hotels



TODAY OUR PRESENCE

119+

**Hotels & Resorts in
80+ Locations**

9,989+

**Total Keys
(Including Signed)**

7,437+

Operational Rooms

180+

**Specialty & All-day
Dining Restaurants**



55+

**Business
Destinations**



20+

**Wedding
Destinations**



4+

**Wildlife
Destinations**



45+

**Leisure
Destinations**



Royal Orchid Metropole, Mysore

VISION 2030

FY26

119+ Hotels

9,989 Keys

3X

2.3X

FY30

345+ Hotels

22,000+ Keys

PHASE 1: FOUNDATION & GROWTH (2001 – 2024)



Began as an Indian hospitality brand with a vision to bring warm Indian hospitality to travellers.



Expanded from a single property in Bangalore to a diverse portfolio of 100+ hotels across India and international locations.



Created a versatile brand portfolio with offerings for every traveller ranging from upscale resorts to budget-friendly options.



Built a strong presence across business, leisure, wedding, and wildlife destinations, establishing a well-rounded brand identity

PHASE 2: SHAPING TOMORROW (BEYOND 2025)



Transitioning into a technology-driven, asset-light hospitality powerhouse maximizing reach while maintaining quality.



Vision to grow to 200+ hotels, with a focus on management contracts and franchising to scale efficiently.



Introducing new lifestyle brands (like ICONIQA) and destination-focused resorts (e.g., near the Statue of Unity) to tap into evolving traveller preferences.



Committed to empowering India's youth, with plans to train hospitality professionals in the coming year creating a talent pipeline for the future.



Aiming to set new benchmarks for Indian hospitality, delivering exceptional experiences while creating long-term value for all stakeholders.

WHAT WILL DRIVE VISION 2030

**Clearly
defined Brand
Architecture**



**Smart
Execution**



**Return on
Invested
Capital**



ICONIQA is the foundation for Vision 2030

Brands for various customer
segments & markets

Z, Place, Regenta, Crestoria, Iconiqa

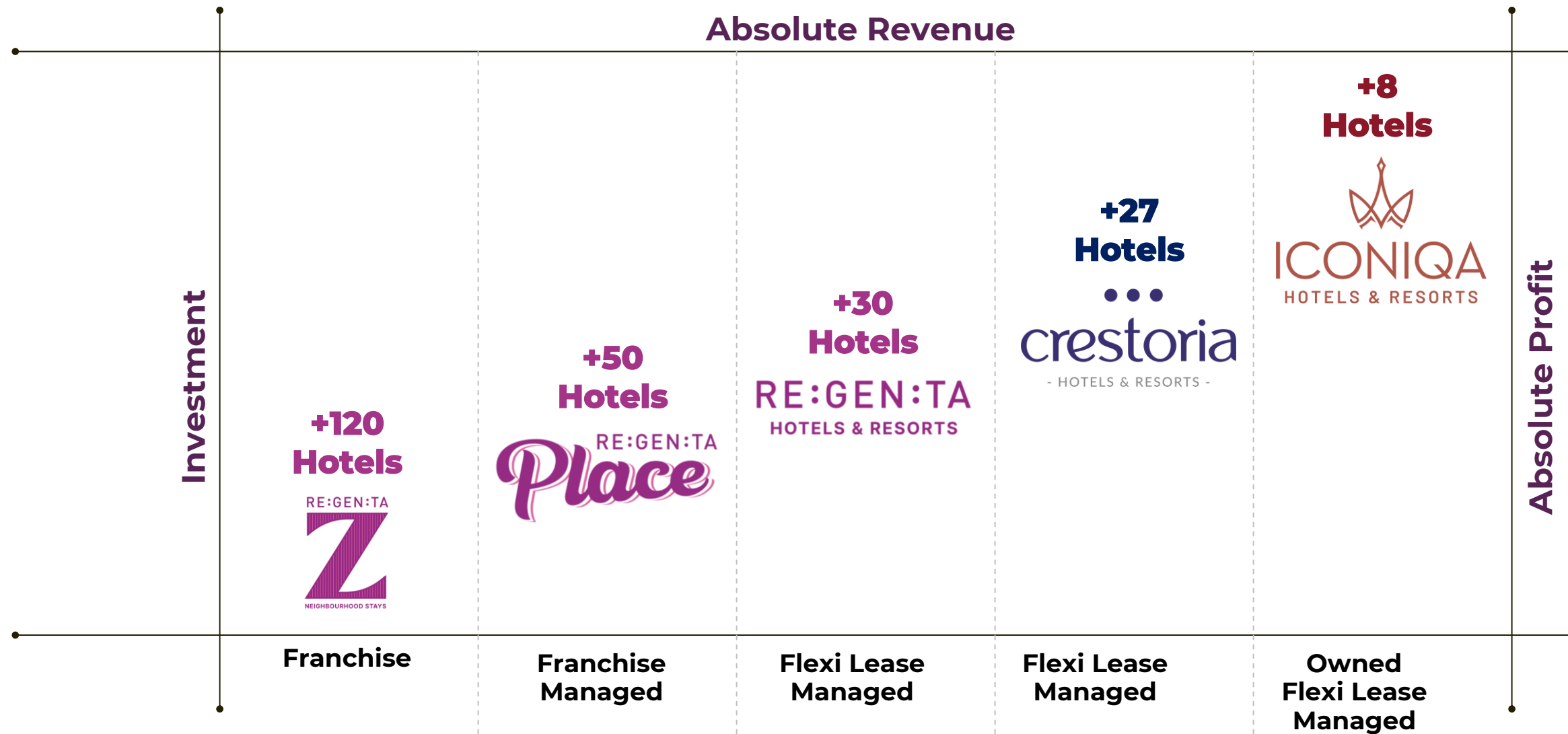
Excellence in Execution

Iconiqa, Mumbai – 12 months from
shell to completion through meticulous
planning & methodical execution

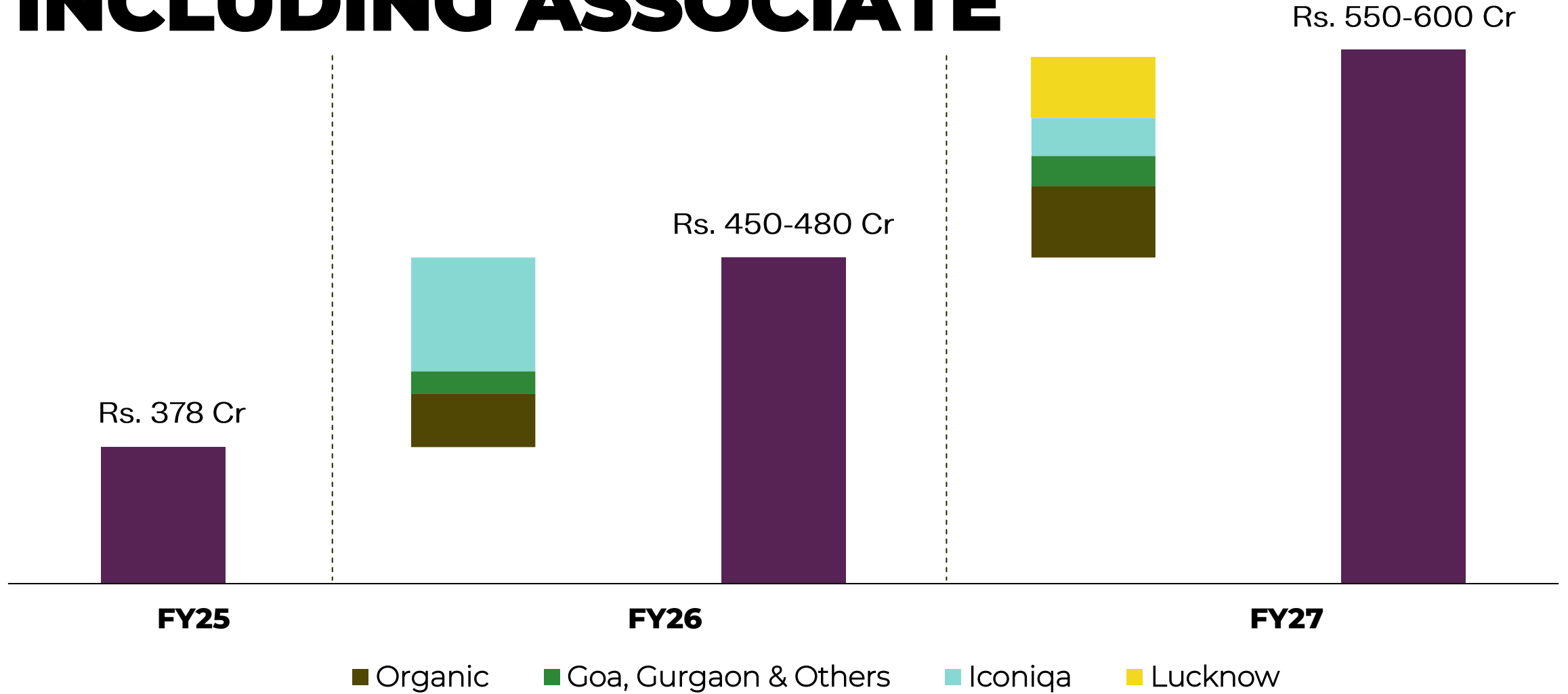
Rigorous investment management
metrics

We continue to focus on +25% ROCE

BRAND ARCHITECTURE



REVENUE IN MOTION INCLUDING ASSOCIATE

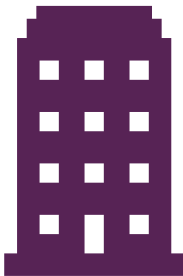


NEW HOTELS – ADDED IN – Q2 FY26

SI No	Hotel Name	City / Location	Keys	Format
1	ICONIQA	Mumbai	292	Leased
2	Regenta Central	Solapur	65	Managed
3	Regenta Resort Tropical Village	Mysore	31	Franchise

3

HOTELS



388

KEYS

ASSET PORTFOLIO MIX – AS ON DATE

CATEGORY	Owned	Leased	JV	Managed / Franchise	Total
5 Star	273	292	139	-	704
4 Star	130	395	-	2,419	2,944
Service Apartment	-	115	-	71	186
Resort/Heritage/MICE	-	154	82	1,247	1,483
3 Star / Budget	-	83	-	2,037	2,120
Total KEYS	403	1,039	221	5,774	7,437

SEGMENT WISE OCCUPANCY, ARR & KEYS

Segment	Q2 FY25	Q1 FY26	Q2 FY26
Average Occupancy (JLO)	70%	69%	67%
Average Room Rate (JLO) (Rs)	5,114	5,488	5,479
Average Occupancy (Managed) (Portfolio)	58%	60%	54%
Average Room Rate (Managed) (Rs) (Portfolio)	3,574	4,031	3,552
Average Occupancy (JLO) (New) (w.e.f. 1 st Sep, 2025)	-	-	17%
Average Room Rate (JLO) (Rs) (New) (w.e.f. 1 st Sep 2025)	-	-	7,800
Average Occupancy (Managed) (New) (w.e.f. 1 st April, 2025)	-	29%	42%
Average Room Rate (Managed) (Rs) (New) (w.e.f. 1 April 2025)	-	3,743	3,518

UPCOMING HOTELS

SI No	Hotel Name	City / Location	Owned / Managed / Franchise
1	Regenta	Tirupati	Managed
2	Regenta Z	Vijayawada	Managed
3	Regenta Resort	Kushal Nagar, Coorg	Managed
4	Regenta Inn	Tezpur Assam	Managed
5	Regenta	Nepal	Managed
6	Regenta Place	Rishikesh	Managed
7	Regenta	Varanasi	Managed
8	Regenta Place	Bhadohi	Managed
9	Regenta	Gurgaon Sector 70	Revenue Share
10	Regenta Place	Vrindavan, Uttarpradesh	Managed
11	Regenta	Jamshedpur	Managed
12	Regenta Resort	Pushkar	Managed
13	Crestoria	Bhopal	Managed
14	Regenta Resort	Chittorgarh	Managed
15	Regenta Resort	Jabalpur	Managed
16	Regenta	Bhopal	Managed
17	Regenta	Lucknow	Revenue Share
18	Regenta	Mussoorie	Managed
19	Regenta Place	Mall Road, Mussoorie	Managed
20	Regenta Place	Baddi, Himachal Pradesh	Managed
21	Regenta	Dodamarg, Goa	Revenue Share
22	Crestoria	Goa	Revenue Share
23	Regenta Baga Resort	Goa	Revenue Share
24	Regenta Inn	Dhule	Franchise
25	Regenta	Nanded	Managed
26	Regenta Resort	Gir	Managed
27	Regenta	Rajkot	Managed
28	Regenta Resort	Bhavnagar	Managed
29	Regenta Resort	Mulshi, Pune	Managed
30	Regenta Resort	Panchgani	Managed
31	Regenta Place	Rajkot	Managed
32	Regenta Z	Mahabaleshwar	Managed
33	Regenta Z	Vadodara	Managed
34	Regenta Z	Ambala	Franchise
35	Regenta Z	Amritsar	Managed
36	Regenta	Ambala	Franchise
37	Regenta Place	Bathinda	Managed
38	Regenta Z	Patna	Managed

38+
HOTELS



2500+
KEYS

THE LANDSCAPE HAS CHANGED



ICONIQA
HOTELS & RESORTS

Upscale Lifestyle Hotel

ICONIQA

by Royal Orchid Hotels Ltd.

Near T2 International Airport, Mumbai

292 Keys

Expected ARR 7000-8000+

Strategically located just 2 minutes from the T2 Airport Terminal at Mumbai, making it an ideal stay for business and leisure travelers.

Well-connected to Mumbai's business hubs, shopping districts, and cultural landmarks, enhancing the guest experience.



Regenta Resort

Upscale Resort

37 KEYS

operational since
25th July 2025



Regenta Resort Mysore

Nestled in the lush, tropical heart of Mysore, designed as an immersive escape into the culinary, Cultural, and architectural soul of five global villages. Guests explore the world through authentic village-style lodgings, cultural rituals, indigenous wellness, and regionally inspired cuisine — all rooted in sustainability and local connection.



Regenta

Upscale Resort

64 KEYS

Operational Since
7thth July, 2025



Regenta Central, Solapur

Located in the heart of the city's thriving MIDC area, offers a perfect retreat for both business and leisure travellers. Situated just a few hours' drive from Hyderabad and Pune, the hotel provides effortless access to those journeying between these two cities.



Regenta

Upscale Hotel

59 KEYS

Operational Since
10th Oct, 2025



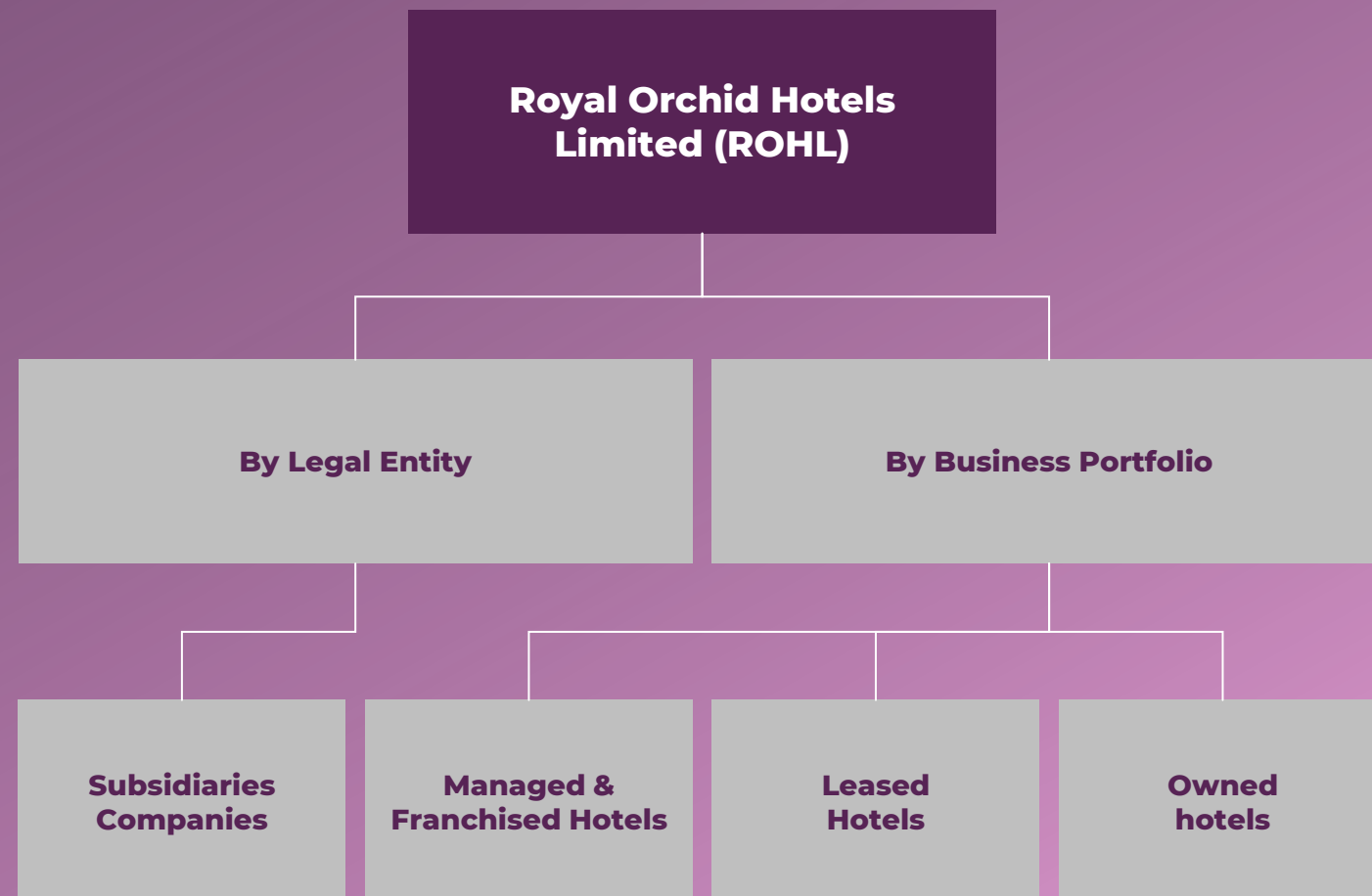
Regenta Science Centre, bhuj

Nestled beside the scenic Bhujio Dungar (Bhujia Hill), Regenta Science Centre, Bhuj offers an elegant blend of contemporary comfort and traditional hospitality. Recognised among the best hotels in Bhuj, it serves as a tranquil retreat for both leisure and business travellers. While those seeking leisure can enjoy indoor games or unwind with a cup of freshly brewed coffee at the 24-hour café, for the fitness enthusiasts, there is a well-equipped gym to keep up with the routine.

SMART BLEND OF ASSET LIGHT & FLEXI LEASE HOTELS



OUR BUSINESS STRUCTURE



OUR ASSET LIGHT BUSINESS MODEL

Steadily gaining strong foothold through focus on Management contracts which will lead to high growth



Regenta Central, Candolim, Goa



KEY FACTORS

01

Maintenance Capex required - Limited

02

Break even on Operating profit in just 1 year

03

Creates brand visibility at a faster rate

04

Facilitates expansion plans and ramping up presence

COMPETITIVE ADVANTAGE



Royal Orchid Metropole, Mysore



Balanced portfolio having presence in over **80+ locations** and **19 states**



Strong Sales Presence across major source markets in India



Versatile Asset Portfolio a brand for every personality

COMPANY OVERVIEW

WHO WE ARE?

OUR JOURNEY

MANAGEMENT TEAM

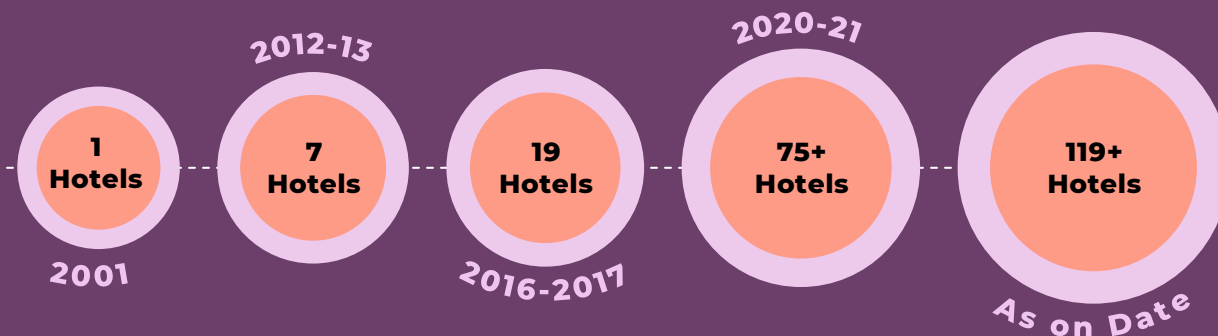
OUR PRESENCE



AN INDIAN BRAND, FOR AN INDIA STORY

Royal Orchid Hotels Ltd is among India's fastest growing hotel groups operating across categories and geographies.

Royal Orchid owns, leases, manages and franchises properties, running the entire operation from rooms to food & beverage, banquets to outdoor caterings, truly making it one of India's largest full stack hospitality companies.



3+

COUNTRIES

80+

LOCATIONS

8500+

EMPLOYEES

100+

SALES FORCE



ROHL VISION

“

Our Vision is to operate 350+ profitable and responsible hotels where guests love to stay, dine and celebrate. We wish to create hotels which have a soul, a reflection of our distinctly warm Indian Hospitality.

In this journey, we will also empower the youth of our country. The ones who wish to join hospitality industry, but are limited by financial means. We will provide skill development training to students over the next three years, thereby making them employable, and so they can in turn strengthen the Indian hospitality workforce.

”



BOARD OF DIRECTORS



Mr. Chander Baljee,
Chairman & Managing Director

Royal Orchid Hotels is promoted by Mr. Chander K Baljee, a P.G Graduate from Indian Institute of Management (Ahmedabad) with over 5 decades of experience in the hospitality industry

NON-EXECUTIVE DIRECTORS



Mr. Keshav Baljee

Co-promoter of Royal Orchid Hotels Limited, designated partner of Kensington Villas LLP - also founder of Spree Hotels, which is one of India's fastest growing and most loved mid-market hotel brand.



Mrs. Sunita Baljee

Co-promoter and one of the founders of Royal Orchid Hotels Limited. She is a Master in Business Administration and carries vast experience in the hospitality industry.

INDEPENDENT DIRECTORS



Dr. PV Ramana Murthy, Ph.D.

An HR and OD expert with over 35 years of experience in Fortune 500 CXO roles, specializing in culture transformation and leadership development. He currently serves on the boards of Zee Entertainment and Automotive Axles Limited, and authored the bestselling book The Power of Humility on humble leadership.



Mr. Rakeshh Mehta

CA Rakeshh Mehta, Chairman of Mehta Group, leads renowned entities such as Mehta Equities Ltd (BSE, NSE, MCX-SX, DP CDSL, PMS, MCX, NCDEX) and Dowell Fiscal Services Pvt. Ltd., a registered NBFC. A Harvard Business School alumnus and Chartered Accountant, he has steered Mehta Group into one of India's most reputed financial service providers with 70,000+ clients and 80+ locations nationwide. He has served on key committees of BSE, CDSL, and ICAI, and is a respected voice in business bodies like IMC, ASSOCHAM, FICCI, and CII. A passionate philanthropist, he leads multiple CSR and community initiatives through the Mehta Foundation and other trusts.



Ms. Nithya Subramanian

Senior Director – Data & AI at Best Buy, with 21 years of global experience across Microsoft, Philips, Cisco & IBM. Award-winning AI Leader, TEDx Speaker & Certified Independent Director, driving enterprise-wide digital transformation. Expert in Data Science, AI/ML, Analytics COEs, and Data Governance with a focus on customer-centric innovation. Passionate mentor and thought leader, enabling organizations to achieve data-driven growth and operational excellence.

MANAGEMENT



Mr. Arjun Baljee
President

Over 20+ years of experience in operation and management of real estate, technology, start-ups, and hospitality industries.



Mr. Amit Jaiswal
Chief Financial Officer

Over 30+ years of experience in Finance with Manufacturing & Hotel Industry.



Mr. Vikas Passi
Sr. VP Operations (West)

Over 25+ years of vast experience in hotel operations and sales.



Mr. Shiwam Verma
Sr. VP Operations (Goa)

Over 25 years of experience with Pride Hotels & Sarovar Hotels



Mr. Saravanan Dhanabalu
VP Operations (South)

30 years of vast experience with ITC fortune hotels and was managing 22 hotels in south India.



Mr. Naveen Sharma
Sr VP Sales

29+ Years Exp with Lemon Tree, Sterling Holiday Resorts, ITC Fortune Hotels Limited



Dr. Ranabir Sanyal
Company Secretary & Compliance Officer

20+ years experience covering brands like DHFL Group & Reliance Retail Group



Ms. Suman
VP Operations – (Mysore, Kabini & Sakleshpur)



Mr. Ajit Kumar
VP Operations – Rajasthan



Mr. Sandeep Rajput
VP Sales (North)



Dr. Chidambaram Pillai
VP Engineering

ANNUAL INCOME STATEMENT CONSOLIDATED

(₹ In Crore Except EPS)

Particulars	FY22	FY23	FY24	FY25
- Room nights	69.3	137.8	150.4	161.1
- Food and beverages	52.5	93.2	102.2	112.3
- Other services	16.6	32.6	41.0	46.0
Income from Operations	138.5	263.6	293.6	319.5
Other Income	17.4	16.1	19.1	23.7
Total Income	155.9	279.7	312.7	343.2
Cost of Material Consumed	17.3	26.7	29.2	31.3
Employee Benefits Expense	34.7	56.0	72.6	83.7
Power and fuel Expense	13.5	17.7	21.3	21.8
Rent Expense	6.9	12.9	13.5	16.7
Other Expenses	43.3	68.4	81.0	92.9
Total Expenditure	115.6	181.7	217.5	246.4
EBITDA	40.3	98.0	95.2	96.8
EBITDA Margin (%)	25.9%	35.1%	30.4%	28.2%
Depreciation	19.4	18.4	19.9	20.7
PBIT	20.9	79.7	75.3	76.1
Interest	16.1	16.1	18.3	16.6
PBT	4.8	63.6	57.0	59.5
Tax	3.1	16.7	9.7	16.4
Exceptional Item	25.1	-	-	-
Reported Net Profit	26.7	47.0	47.4	43.1
Share of Profit of associate	-	2.3	3.5	4.4
Net Profit/(Loss) for the period and Share of Profit of associate	26.7	49.2	50.8	47.5
Other Comprehensive Income/(Loss)	0.1	0.8	(0.8)	0.0
Total Comprehensive Income	26.8	50.0	50.0	47.5
Reported PAT Margin (%)	17.2%	17.9%	16.0%	13.8%
EPS (Reported) (₹)	10.71	17.15	17.68	17.23

BALANCE SHEET CONSOLIDATED

(₹ In Crore)

Particulars	FY24	FY25	H1 FY26
Equity & Liability			
Equity share capital	27.4	27.4	27.4
other equity	163.3	203.4	212.7
Non-controlling interests	17.4	16.3	16.6
Total Equity	208.1	247.1	256.7
Non-current liabilities			
Financial Liabilities			
Borrowings	46.7	78.9	76.8
Lease Liabilities	122.0	109.5	565.1
Other financial liabilities	1.1	0.4	0.4
Provisions	2.8	3.0	3.0
Deferred tax liabilities	0.3	0.2	0.2
Total Non-Current Liability	173.1	191.9	645.5
Current Liabilities			
Financial Liabilities			
Borrowings	20.4	21.1	23.2
Lease Liabilities	10.4	11.8	12.2
Trade payables	32.7	33.0	33.6
Other financial liabilities	12.3	16.6	25.7
Other current liabilities	9.6	12.8	21.0
Provisions	2.5	2.5	2.6
current tax liabilities	0.8	1.3	1.9
Total Current Liability	88.8	99.2	120.0
Total Equity & Liability	470.0	538.2	1,022.2

Particulars	FY24	FY25	H1 FY26
Non-Current assets			
Property, plant and equipment	117.6	130.6	157.2
Capital Work in progress	0.4	17.1	4.5
Goodwill	17.6	17.6	17.6
Other intangible assets	0.1	0.1	0.3
Right-of-use-assets	120.1	104.6	593.9
Investments accounted for using equity method	30.0	34.4	35.5
Financial assets			
Investment	0.0	0.0	0.0
Loans	7.0	7.0	7.0
other financial assets	34.5	85.3	48.9
Deferred tax assets (net)	13.1	12.2	13.9
Non-current tax assets	9.1	2.8	3.1
Other non-current assets	4.3	3.3	2.3
Total Non-Current Assets	353.8	415.1	884.3
Current Asset			
Inventories	2.6	2.7	6.2
Financial Assets			
Trade Receivable	32.9	37.2	37.4
cash and cash equivalents	23.9	26.7	17.7
Bank balance other than cash and cash equivalents	27.1	30.1	13.7
Loans	0.6	0.6	0.6
Other financial assets	6.4	11.3	16.5
Current tax assets	0.1	0.1	0.1
other current assets	7.3	12.1	43.5
Total	100.8	120.7	135.6
Asset held-for-sale	15.3	2.3	2.3
Total Current Asset	116.2	123.0	137.9
Total Asset	470.0	538.2	1,022.2



Mr. Chander Baljee,
was inducted into

HOTELIER INDIA'S CEO POWERLIST, 2021



'LIFETIME ACHIEVEMENT AWARD'

conferred by
International Hospitality
Council in Association
with IIHM Bangalore, 2019

AWARDS

The group has bagged many awards including The National Tourism Award 2008-09 organized by the Ministry of Tourism, Top 50 Brands for 2014 and 2015 by Paul Writer and most recently, the following:

- + Honored with Lifetime Achievement Award from Today's Traveller 2024.
- + Mr Chander Baljee was honored with Lifetime Achievement Award from Hospitality Horizon Awards 2023.
- + Mr Chander Baljee was honored with Lifetime Achievement Award from SKAL INDIA
- + Mr Chander Baljee was honored with Lifetime Achievement Award by EazyDiner Foodie Awards 2023 for his Remarkable Contributions to the Hospitality Industry.
- + Regenta Arie Lagoon, Sri Lanka has been awarded Best Offshore Resort for MICE and Weddings at India Travel Awards 2023.
- + Mr Chander Baljee awarded Best Contribution to the Hospitality Industry by the South India Hotel and Restaurant Association (SIHRA) at Annual Convention 2022 in South India
- + Mr Chander Baljee was featured into the India Today's 10 successful business leaders from India to look out for in 2022
- + Mr Chander Baljee has been honored Super Star of the Hospitality Industry by AHPWI at Indian Hospitality Leadership Award 2022.
- + General Manager of Hotel Royal Orchid Bangalore awarded as UPSCALE GM OF THE YEAR at the BW HOTELIER Indian Hospitality Award 2022.
- + Jeff's awarded the Best Pub 2022 by Time Food & Nightlife awards 2022





Royal Orchid Hotels Ltd.,
Mr. Chander Baljee
Chairman & Managing Director

Mr. Amit Jaiswal
Chief Financial Officer

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THANK YOU !