

14th August, 2026

To,
The Manager
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai - 400 001
Scrip Code: 530919

To,
The Manager - Listing
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, 'G' Block,
Bandra Kurla Complex,
Bandra (East), Mumbai - 400 051
Symbol: REMSONSIND

Dear Sir / Ma'am,

Sub.: Investor Presentation

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find attached herewith Investor Presentation titled "Remsons Industries Limited Investor Presentation Q1 / FY26-27".

The presentation is also being uploaded on the website of the Company i.e. www.remsons.com.

Kindly take the same on your record.

Thanking You,

Yours faithfully,

For **REMSONS INDUSTRIES LIMITED**

ROHIT DARJI
COMPANY SECRETARY & COMPLIANCE OFFICER

Encl.: A/a

REMSONS

INDUSTRIES
LIMITED

E A R N I N G S

1QFY27 Results.

Six decades. One mission.

Engineering the future of mobility.



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Business Overview & Financials

Five decades of excellence, key highlights and financial performance

02

Product Portfolio & Strategy

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03

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Management profile, certifications and recognitions

Safe Harbor Statement

This presentation and the accompanying slides (**the "Presentation"**), which have been prepared by Remsons Industries Ltd (the "Company") are for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever.

No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

Certain statements in this Presentation concerning our future growth prospects are forward-looking statements that involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The Risk and uncertainties relating to these statements include, but are not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition, economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price contracts.

Remsons may, from time to time, make additional written and oral forward-looking statements, including statements contained in the Company's filing with the Securities and Exchange Board of India and our reports to shareholders.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable. Nothing in this document should be construed as constituting legal, business, tax, or financial advice.

S A F E H A R B O R · F o r w a r d - l o o k i n g s t a t e m e n t s a r e s u b j e c t t o r i s k s a n d u n c e r t a i n t i e s .

The Remsons Story.

From a cable workshop in 1959 to a global mobility partner.

60+

YEARS

20+

COUNTRIES

8

PLANTS

Business Overview &
Financials



Five Decades of Excellence

EV READY EV <i>All-new products · EV & fuel agnostic</i>	GLOBAL EXPORTS 20+ <i>Countries served worldwide</i>	HERITAGE 60+ Yrs <i>Of experience in the automotive sector</i>	DISTRIBUTION 250+ <i>Dealers across India</i>	DIVERSIFICATION 4 <i>Sensors · Lighting · Defense · Rail</i>
MANUFACTURING 4 Lakh <i>Sq. ft. built-up facility</i>	PRODUCTION 600 M <i>Parts fitted across segments</i>	WORKPLACE Top 25 <i>India's Best Workplaces (Mfg)</i>	INNOVATION Top 25 <i>India's Best Culture of Innovation</i>	OEM PARTNERSHIPS 20+ <i>Tier-1 OEMs served globally</i>

MOBILITY				
	MECHANICAL Gear Shifters & Cables · Winches · Engineering Components	ELECTRONICS Sensors · Actuators	LIGHTING Head & Tail Lamps · Day Light · Interior Lighting	LOCOMOTIVE * DEFENSE Various Engineering sub-Assemblies to both the sectors.

Key Highlights of Q1 FY27

Preferred supplier of high-precision components to two, three and four-wheeler vehicles, commercial vehicles and off-highway vehicles.

REVENUE Rs 1197 Mn Q1 FY27	EBITDA Rs 104 Mn Q1 FY27	NET PAT Rs 29 Mn Q1 FY27	STRATEGIC ORDER WINS & MILESTONES ■ Stellantis · INR 300 Cr · 7 yrs · control cables. ■ Global Supercar · Business Win · Tow Eye End. ■ CV OEM · INR 60 Cr · 5 yrs · gear-shifter with push-pull cables ■ Global CV OEM · INR 160 Cr · 10 yrs · pedal-box assembly ■ BEE Lighting · INR 12 Cr from a Global MNC OEM for exterior lighting ■ Global OEM · Business Win · Hood Rod Assembly · INR 30 Cr · 5 Yrs. ■ Chakan, Pune · 30,000 sq ft · state-of-the-art locomotive facility
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Management Commentary · Q1FY27



Krishna Kejriwal

Chairman & Managing Director

Remsons Industries Ltd.

“For Q1FY27 our Revenue grew 20% year-on-year to ₹1197 million. EBITDA stood at ₹104 million, with margins at 9%. while Net PAT came in at ₹29 million. The quarter reflects continued momentum in our core business and sustained demand across our product portfolio.

Our focus remains firmly on strengthening our product mix, improving operational efficiencies and expanding our presence across higher-value opportunities. The initiatives undertaken across the business are progressing well and we remain confident in delivering stronger growth as these initiatives scale up.

We remain firmly on track to achieve our FY30 revenue aspiration of ₹900–1,000 crore. With a healthy growth trajectory, expanding product portfolio and continued focus on operational execution, we are well positioned to capture the opportunities ahead. Our strategic priorities remain unchanged — deepening our core business, moving further up the value chain and expanding our product portfolio.

We remain committed to building a resilient and scalable business while delivering sustainable value for our shareholders. We are confident about the year ahead and remain focused on executing our growth strategy with discipline and consistency.”

From Cable Manufacturer to Mobility Solutions Partner

SNAPSHOT · 2019

EBITDA MARGIN

6%

PRODUCT PORTFOLIO

Mechanical only

MANUFACTURING PLANTS

4 in India · Gurugram, Pune, Shirwal, Pardi

STRATEGIC ALLIANCES

None

SECTOR FOCUS

Largely 2-Wheeler

OUR JOURNEY



- Product diversification
- Geographical expansion
- Strategic partnerships
- New capabilities
- Multi-sector penetration

From cables to a mobility platform.

SNAPSHOT · 2027

EBITDA MARGIN (Q1FY27)

9%

PRODUCT PORTFOLIO

Mechanical · Sensors · Lighting · Locomotive · Defense

MANUFACTURING PLANTS

8 — across India and the UK

STRATEGIC ALLIANCES

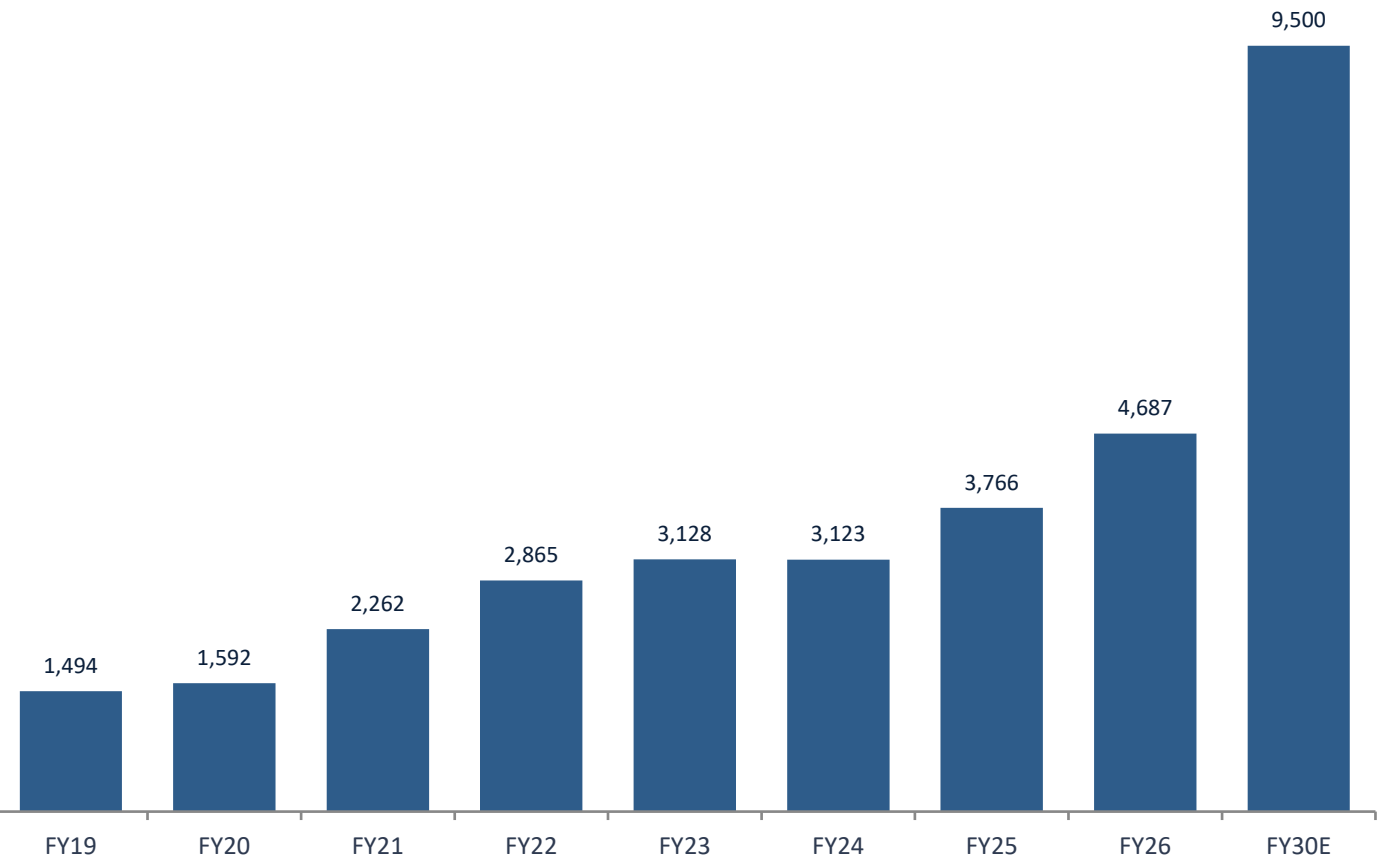
4+ JVs and acquisitions

SECTOR FOCUS

2W, 3W, 4W, CV, Off-highway, Rail

Established Base · High Growth Trajectory

3X jump in revenue projected over the next three years.



H I S T O R I C A L L Y

- Established a strong cable business
- Built a loyal customer base with OEMs
- Diversified organic portfolio across vehicle categories
- Survived multiple industry downturns

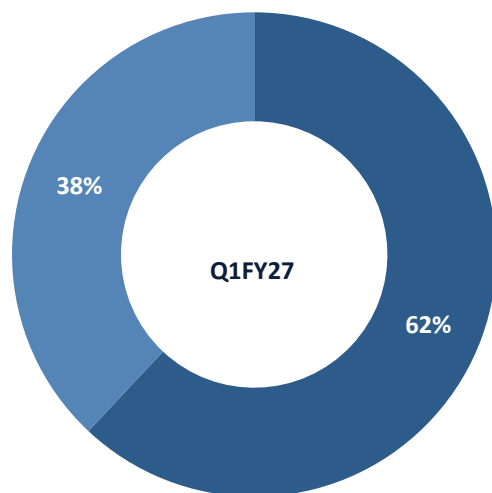
H E R E A F T E R

- Expand products into next-gen offerings
- Move up the value chain with higher-margin lines
- Accelerate via JVs, collaborations & M&A
- EV-agnostic, future-ready product portfolio

Promoted by Vishwa Prakash Harlalka and family · Remsons went public in 1995 · Estimated revenue CAGR ~20% by FY29.

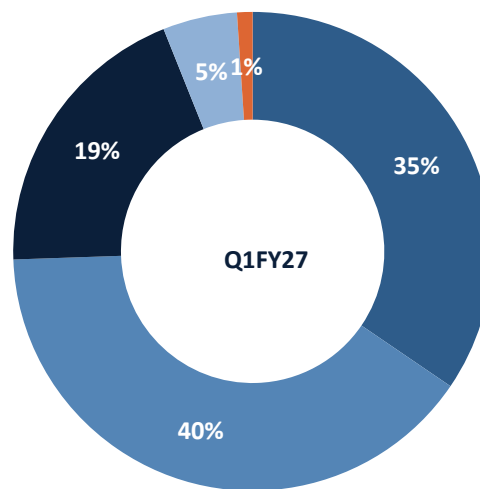
Global & Diversified Business Model

REVENUE BY GEOGRAPHY



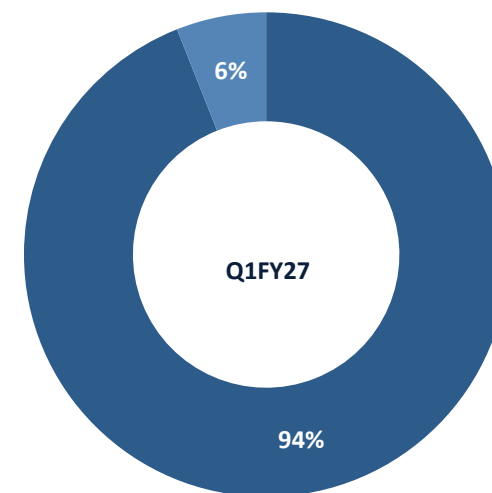
■ India ■ Rest of World

REVENUE BY SEGMENT



■ 2/3 Wheeler ■ Passenger Car ■ Commercial Vehicles ■ Farm ■ Others

REVENUE BY DELIVERY



■ OEM ■ Aftermarket

- **Global business model thriving on customer-centricity, digital prowess and strategic efficiency.**
- Engineering-driven, backward-integrated precision solutions provider with manufacturing in Pardi, Gurgaon, Daman, Pune and the UK (Stourport & Redditch).
- **Moving up the value chain in HCV segment** • targeting ~Rs 9-10bn revenue by FY30.

Largely EV-Agnostic Product Portfolio

One integrated platform. Three engineering disciplines.

From precision cables and pedal boxes to embedded sensors and high-performance lighting — engineered, validated and delivered under one roof.

01



CABLE · PEDAL · LINKAGE

Mechanical

Precision mechanical systems

65 YR

Heritage

8

Plants

- Push-pull cables & gear shifters
- Brake, clutch and throttle cables
- Pedal boxes & accelerator modules
- Winches & screw-type jacks
- Railway & Defense components

02



SENSE · COMPUTE · CONTROL

Sensors

Embedded sensors & smart systems

100+

Sensor SKUs

TIER-I

OEMs served

- Position sensors — contact & Hall-effect
- Speed, pressure & temperature sensors
- HVAC actuators and control modules
- Pedal Modules.
- Radar, DC-DC, ECU & MCU platforms

03



EXTERIOR · INTERIOR · LED

Lighting

Programme lighting solutions

UK

BEE Lighting

OEM

Programmes

- LED head & tail-lamp programmes
- DRL, signal & marker lamps
- Ambient & functional interior lighting
- Specialty automotive lighting
- Custom OEM programme development

Segments We Serve

At the heart of every mobility segment.

2W

Two-Wheeler

3W

Three-Wheeler

PC

Passenger Car

CV

Commercial Vehicle

OR

Off-Roader

RW

Railway

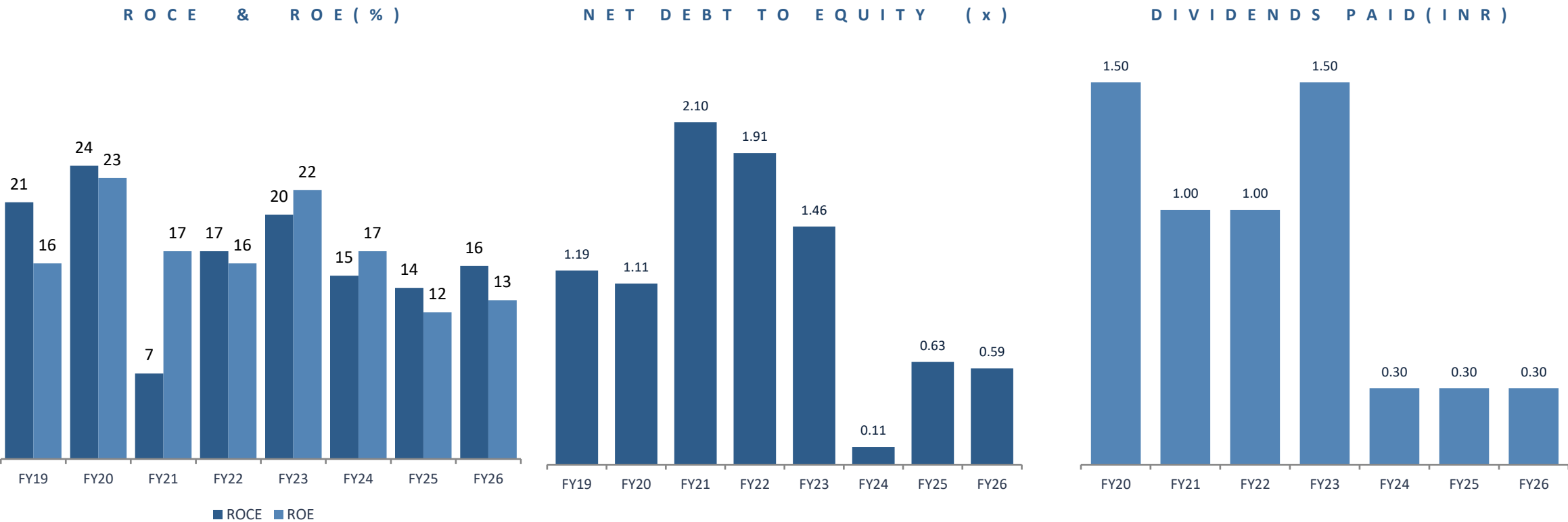
AG

Agriculture

DE

Defense

Strong Balance Sheet to Support Future Growth



- FY21 debt surge attributed to Magal Cables UK acquisition · since materially de-leveraged.
- Capital raised to support future growth and strengthen the balance sheet.
- Consistent history of dividend payment across cycles.

ROCE = EBIT / Capital Employed · ROE = PAT / Total Equity · Face value subdivided from Rs 10/- to Rs 2/-.

Maintaining Resilience · Strong Position Amid Headwinds

The automotive industry continues to face several challenges in the recent years...

01

Geopolitical Issues

Russia–Ukraine, Middle East tensions

02

High Inflation

Margin pressure across the value chain

03

EV Transition

Industry undergoing rapid change

04

Labour Cost & Shortage

Wage inflation and migrant labour issues

05

Trade Wars

Tariff and supply-chain disruptions

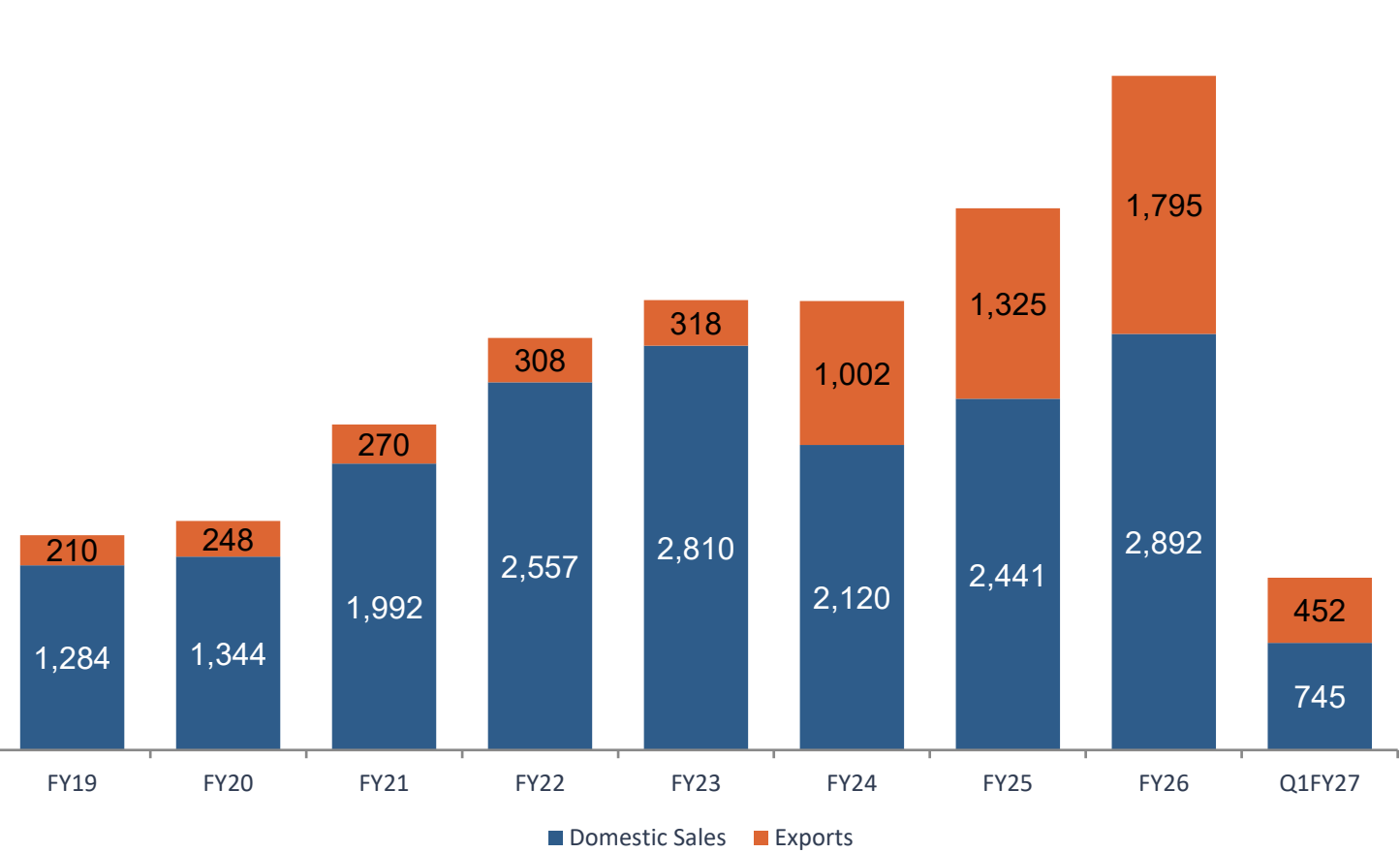
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Input Cost Volatility

Crude, steel and copper price swings

Remsons' Approach to Staying Resilient

GEOGRAPHICAL REVENUE STRUCTURE · INR Mn



- 01 Expansion into new technology products
- 02 Presence across all sectors of the auto industry
- 03 Foray into HCV segment with expanded product range
- 04 Organic and inorganic expansion

Increased focus on exports, acquisitions and product-mix change has helped Remsons grow at a steady pace.

Q1 FY27 Key Result Highlights

REVENUE · Rs Mn

Q 1 F Y 2 6

996

Q 1 F Y 2 7

1197

+20% YoY

EBITDA · Rs Mn

Q 1 F Y 2 6

106

Q 1 F Y 2 7

104

Reasons: Due to increase in commodity price.

-1% YoY

PROFIT BEFORE TAX · Rs Mn

Q 1 F Y 2 6

61

Q 1 F Y 2 7

43

Reasons: Due to increase in commodity price.

-29% YoY

NET PROFIT AFTER TAX · Rs Mn

Q 1 F Y 2 6

36

Q 1 F Y 2 7

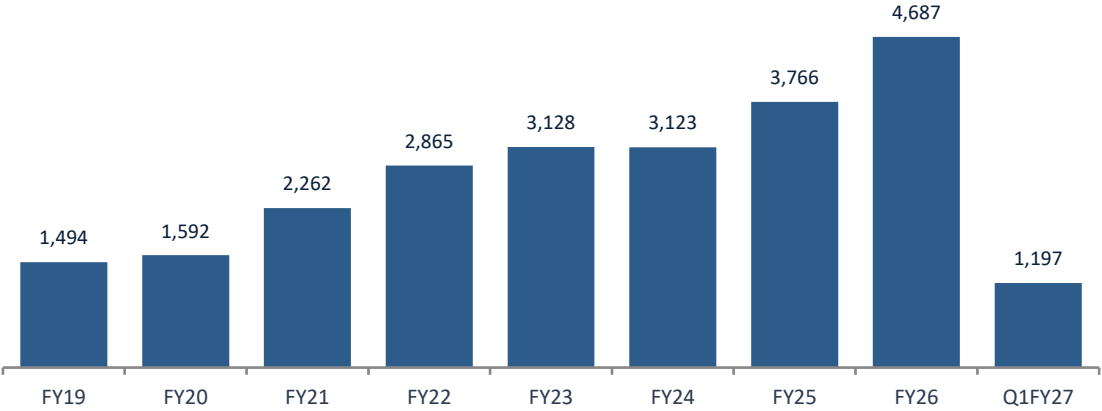
29

Reasons: Due to increase in commodity price.

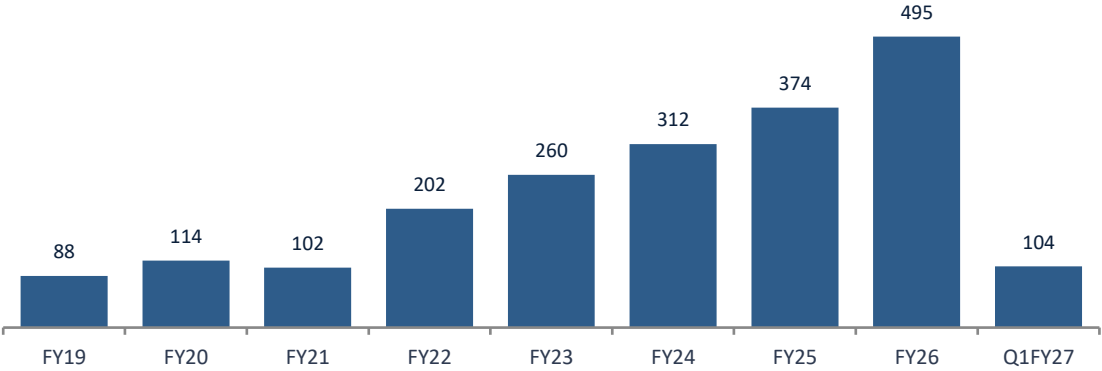
-21% YoY

Our Rapid Growth Milestone

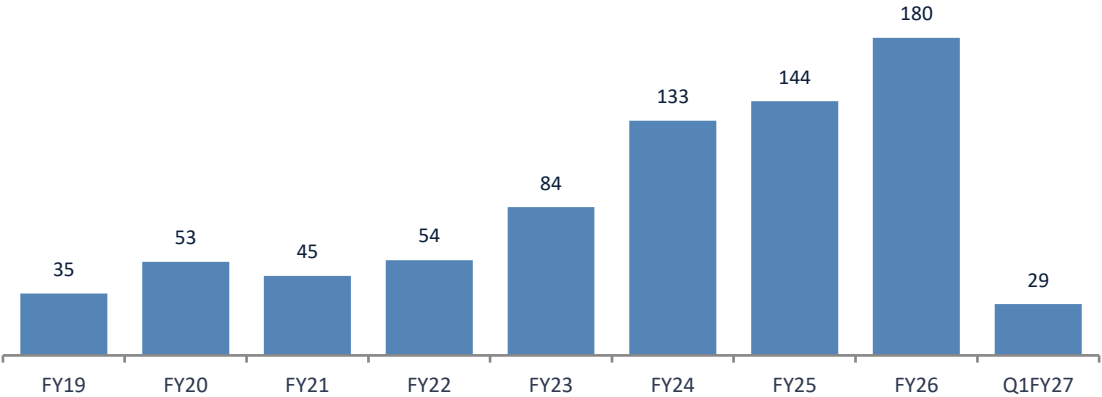
NET REVENUE · Rs Mn



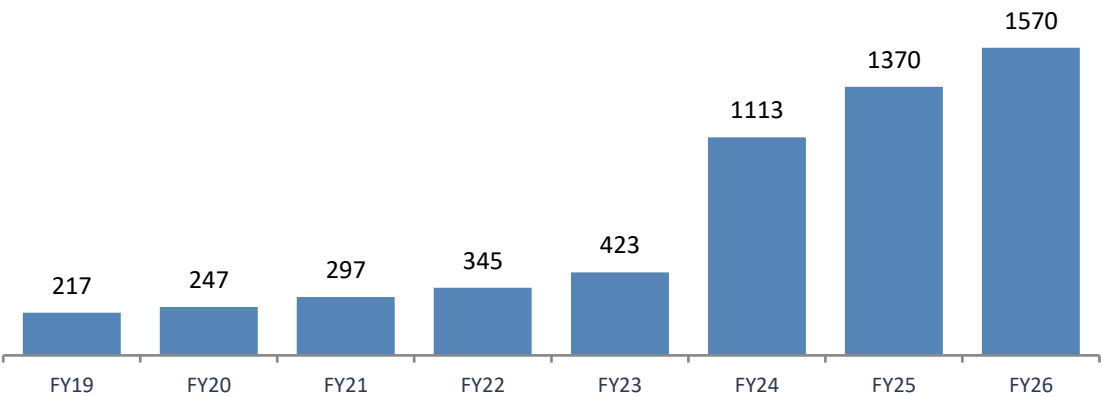
EBITDA · Rs Mn



NET PAT · Rs Mn



NET WORTH · Rs Mn



Consolidated 1QFY27 Financial Performance

Particulars · Rs Mn	1QFY27	1QFY26	YoY%	4QFY26	QoQ%	FY26	FY25	YoY%
Revenue from Operations	1197	996	20%	1304	(8%)	4,687	3,766	24%
EBITDA	104	106	(1%)	110	(5%)	495	374	33%
EBITDA Margin %	9%	11%	(191 bps)	8%	30 bps	11%	10%	65 bps
Depreciation	44	37	19%	58	(24%)	178	117	52%
Earnings Before Interest & Tax	61	69	(12%)	52	17%	318	257	24%
Interest	24	20	17%	23	2%	85	64	33%
Other Income	6	12	(48%)	25	(76%)	52	33	60%
Profit Before Tax	43	61	(29%)	54	(20%)	277	224	23%
Tax	11	13	(16%)	23	(53%)	71	55	29%
PAT	32	48	(33%)	31	4%	206	170	22%
PAT Margin (%)	3%	5%	(212 bps)	2%	32 bps	4%	5%	(10 bps)
Share of Minority Interest	3	12	(70%)	21	(84%)	25	26	(2%)
Net PAT	29	36	(21%)	52	(45%)	181	144	26%
Net PAT Margins	2%	4%	(125 bps)	4%	(160 bps)	4%	4%	4 bps
Earnings Per Share — Basic (Rs)	0.82	1.04	(21%)	1.50	(45%)	5.18	4.12	26%
Earnings Per Share — Diluted (Rs)	0.82	1.04	(21%)	1.50	(45%)	5.18	4.12	26%

Numbers are rounded off to nearest digit · EBIT and EBITDA exclude Other Income · PAT excludes Minority Interest.

Standalone 1QFY27 Financial Performance

Particulars · Rs Mn	1QFY27	1QFY26	YoY%	4QFY26	QoQ%	FY26	FY25	YoY%
Revenue from Operations	875	663	32%	903	(3%)	3,314	2,783	19%
EBITDA	75	51	46%	77	(3%)	286	244	17%
EBITDA Margin %	9%	8%	83 bps	9%	5 bps	9%	9%	(13 bps)
Depreciation	25	22	11%	27	(9%)	101	91	11%
Earnings Before Interest & Tax	50	29	73%	50	1%	185	153	21%
Interest	19	16	18%	19	4%	68	49	39%
Other Income	8	15	(48%)	18	(57%)	50	37	34%
Profit Before Tax	38	27	41%	49	(22%)	160	150	6%
Tax	10	7	41%	13	(20%)	41	39	5%
PAT	28	20	41%	37	(22%)	118	111	7%
PAT Margin (%)	3%	3%	20 bps	4%	(81 bps)	4%	4%	(42 bps)
Earnings Per Share — Basic (Rs)	0.82	0.58	41%	1.05	(22%)	3.39	3.18	7%
Earnings Per Share — Diluted (Rs)	0.82	0.58	41%	1.05	(22%)	3.39	3.18	7%

Numbers are rounded off to nearest digit · EBIT and EBITDA exclude Other Income.

Consolidated Historical Income Statement

FYE March · Rs Mn	FY21	FY22	FY23	FY24	FY25	FY26	Q1FY27
Revenue from Operations	2,262	2,865	3,128	3,123	3,766	4,687	1197
EBITDA	102	202	260	310	374	495	104
EBITDA Margin	4%	7%	8%	10%	10%	11%	9%
Depreciation	44	79	91	110	117	178	44
EBIT	58	123	168	200	257	318	61
EBIT Margin	3%	4%	5%	6%	7%	7%	5%
Finance Cost	35	64	63	68	64	85	24
Other Income	24	7	16	34	33	52	6
Exceptional Items	33	7	—	(4)	(1)	(8)	-
PBT	79	74	121	162	224	277	43
PBT Margin	4%	3%	4%	5%	6%	6%	4%
Tax Expense	34	20	37	29	55	71	11
Net PAT	45	54	84	133	144	181	29
PAT Margin	2%	2%	3%	4%	4%	4%	2%
EPS Basic	1.57	1.88	2.93	4.48	4.12	5.18	0.82
EPS Diluted	1.57	1.88	2.93	4.48	4.12	5.18	0.82

Numbers are rounded off to nearest digit · EBIT and EBITDA exclude Other Income.

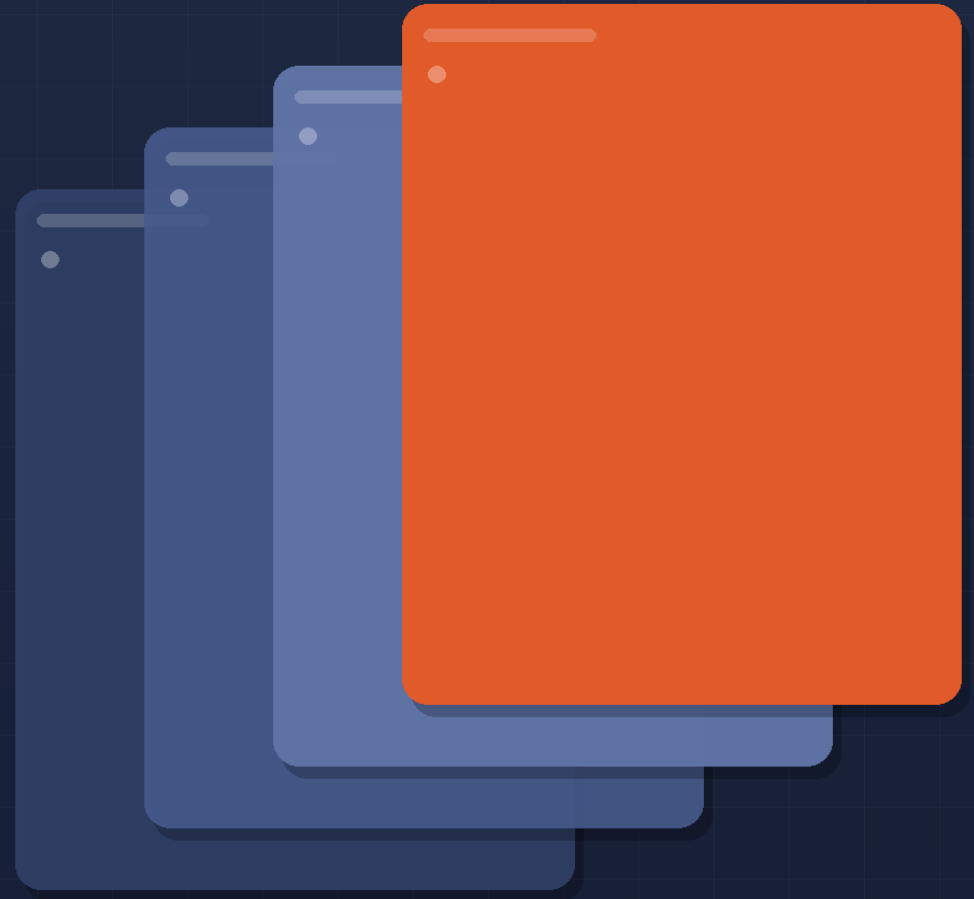
Consolidated Balance Sheet

FYE March · Rs Mn	FY21	FY22	FY23	FY24	FY25	FY26
Assets						
Non-Current Assets						
Fixed Assets	317	344	407	424	679	852
Right to use assets	88	69	49	70	43	62
Intangible Assets	35	35	32	48	132	437
Intangible Assets under devpt	0	0	0	1	1	0
Capital Work-In-Progress	3	5	9	15	54	5
Investment Property	152	150	153	159	166	188
Financial Assets	20	11	13	15	169	53
Other Non-Current Assets	26	36	11	12	17	16
Total Non-Current Assets	641	649	673	744	1,260	1614
Current Assets						
Cash and Bank Balances	22	64	154	483	146	237
Inventories	472	462	472	496	742	789
Trade Receivables	427	521	547	582	762	756
Other Current Assets	91	52	57	70	213	210
Total Current Assets	1,012	1,099	1,230	1,631	1,863	1993
Total Assets	1,653	1,748	1,903	2,375	3,122	3,607

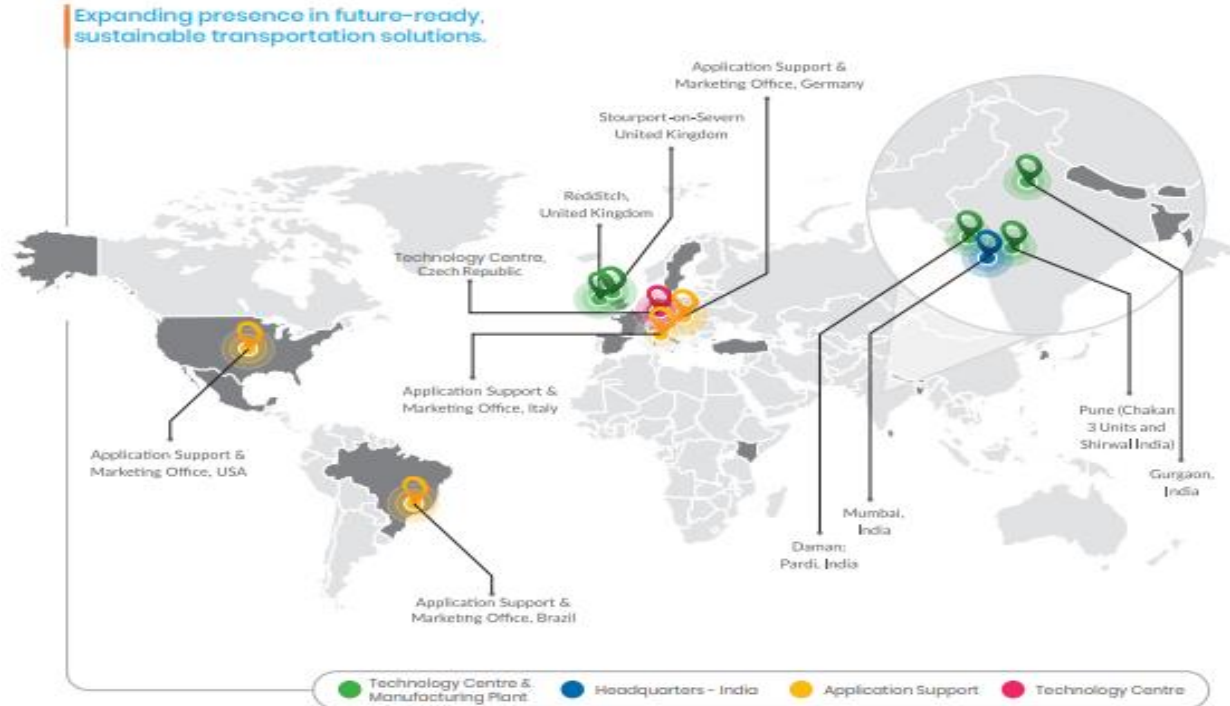
FYE March · Rs Mn	FY21	FY22	FY23	FY24	FY25	FY26
Equity & Liabilities						
Shareholders' Funds						
Share Capital	57	57	57	70	70	70
Reserves and Surplus	240	288	366	1,043	1,186	1,426
Non Controlling Interest					114	73
Net Worth	297	345	423	1,113	1,370	1,569
Non-Current Liabilities						
Long term Borrowings	344	294	321	154	406	408
Deferred Tax Liabilities	42	46	52	51	75	63
Other Long Term Liabilities	84	60	35	40	10	42
Long Term Provisions	4	4	4	5	4	7
Total Non-Current Liabilities	473	405	413	249	494	519
Current Liabilities						
Short Term Borrowings	303	429	449	451	407	518
Trade Payables	490	484	533	495	527	665
Other Current Liabilities	75	82	74	63	298	265
Current tax & Provisions	16	3	12	4	27	70
Total Current Liabilities	883	998	1,067	1,013	1,258	1,518
Total Liabilities	1,356	1,403	1,480	1,262	1,753	2,037
Total Equity and Liabilities	1,653	1,748	1,903	2,375	3,122	3,607

Product Portfolio & Strategy.

Segments · Products · Partnerships · Roadmap to FY30.



Strong Global Footprint



Our Presence

- United Kingdom
- France
- Mexico
- USA
- Germany
- Austria
- Sweden
- Italy
- Spain
- Turkey
- Singapore
- Nepal
- Sri Lanka
- Bangladesh
- Brazil
- United Arab Emirates
- South Korea

Application Support Office

- Italy
- Germany
- USA
- Brazil

Technology Centre

- Gurgaon
- Pune
- England (UK)
- Czech Republic

REVENUE SPLIT



Expanding presence in future-ready, sustainable transportation solutions.

STRATEGICALLY LOCATED MANUFACTURING CAPABILITIES



Gurugram, Haryana



Pune, Chakan



Shirwal



Pardi, Gujarat



Stourport (UK)



Redditch (UK)

Expanding Manufacturing Footprint · Magal Cables



ACQUISITION · 2020

Magal Cables, UK

- Acquired **Magal Cables Ltd** to extend our existing client base.
- Unit specialises in production of control cables, pedal boxes, winches, jacks and gear shifters.
- **Magal Cables Ltd** has been renamed to **Remsons Automotive UK Ltd**.
- Gain an access route to cater to European global clients.
- Cross-pollination of products driving technology access for the Indian markets.

Capacity Expansion to Aid Long-Term Growth Plan

Multi-Dimensional Thinking · Unified Direction

CHAKAN GREENFIELD EXPANSION

30,000 sq ft · Pune Chakan

- **Key Highlights of the Facility** · CNC, edge-CNC machining, advanced sheet metal fabrication.
- **Key Reasons to Expand** · lower entry barriers, in-house testing and validation for railway standards.
- **New Sectors** · foray into Freight & Passenger Rail equipment manufacturing.
- **Modern Tech** · CNC machining, welding, testing labs and training centres.
- **Global Reach** · high-performance locomotive solutions worldwide.

CAPACITY

Rs ~50 Cr

Revenue Capacity of this facility

INVESTMENT

Rs 5 Cr

Already deployed

TIMELINE

3 years

Full capacity planned



N E W V E R T I C A L . R A I L W A Y S

Strategic Foray into the Railway Sector.

New 30,000 sq ft facility at Chakan · high-margin opportunity in Indian Railways' modernisation push.

P R O D U C T P O R T F O L I O F O R R A I L W A Y S E G M E N T

FLEXIBLE CABLE

POTENTIOMETER

PUSH ROD BMBS

PRESSURE REDUCING
VALVE

SLACK ADJUSTER

BRAKE CYLINDER

AIR RESERVOIR

LOAD SENSING DEVICE

R E C O R D - B R E A K I N G D E A L

Remsons Scales New Heights.

S T E L L A N T I S N . V . · N O R T H A M E R I C A

O R D E R S I Z E

Rs 300 Cr+

D U R A T I O N

7 years

G E O G R A P H Y

North America

P R O D U C T

Auto Control Cables



Supply of Auto Control Cables for Stellantis Smart Cars, Jeep and their three-wheeler segment · among the largest in our history.

Acquisition of BEE Lighting

SPECIALISED LIGHTING FOR PREMIUM AND PERFORMANCE OEM'S

Lighting Solutions



BEE LIGHTING · UK · ACQUIRED 2024 (51%)

A specialist UK design and manufacturing house for premium exterior and interior automotive lighting — extending Remsons' system-supplier capability into a fast-growing product category.

CAPABILITIES

01

Head & Tail Lamps

02

Day Light Running Lamps

03

Signal Lamps

04

Interior Lighting

05

Active Spoiler CHMSL

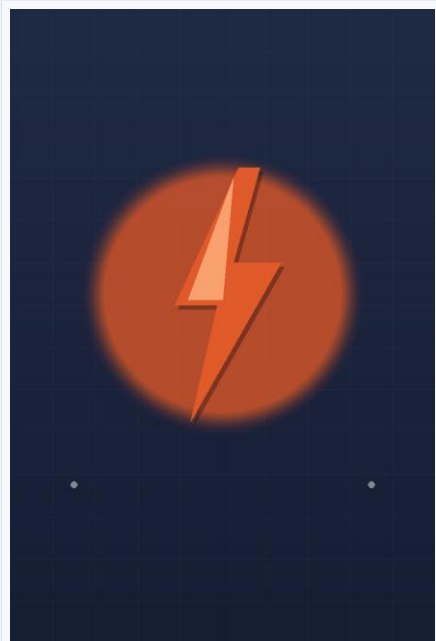
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Engineered Modules

PREMIUM CLIENTELE

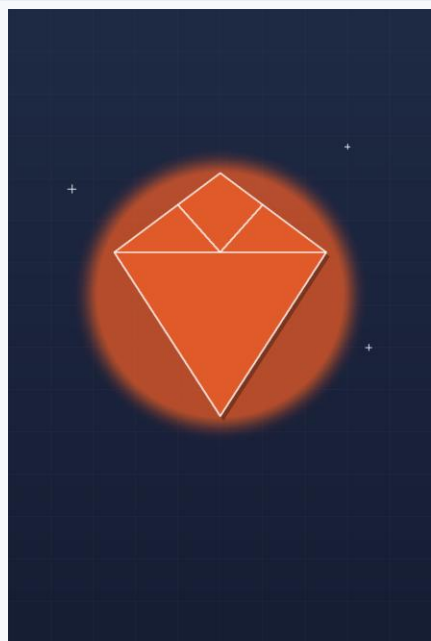
Aston Martin · Lamborghini · Jaguar · Ford GT

Shift in Industry Trends



01

Electrification



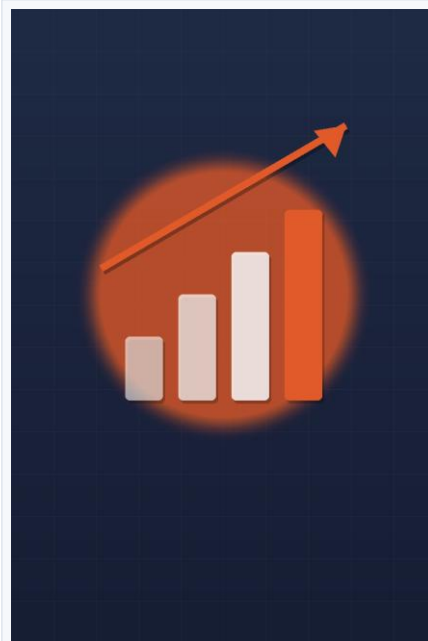
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**Premiumisation &
Feature-Laden**



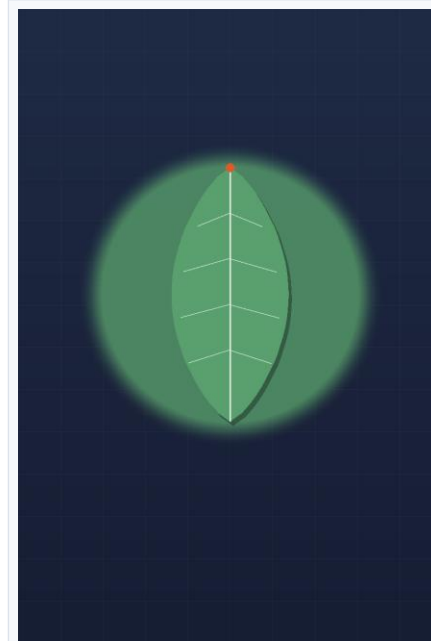
03

Government Policies



04

**Young India &
Rising HNIs**



05

Green Mobility

We Are Observing · Enhancing Our Product Portfolio



Why the Inorganic Path?

From India's leading control cable manufacturer · we have diversified.

J V S & A C Q U I S I T I O N S

Tyre Mobility

Locomotive & Defense

Sensors

Lighting

W H Y · K E Y R E A S O N S

01

Cash Flow Management

Working-capital optimised structures

02

Improved Margins

Higher-margin specialty businesses

03

Global Partnerships

Access to global OEM relationships

04

Asset Light

Capital efficient growth model

05

In-House Execution

Vertical integration & control

Our Foray into Tire Mobility Kit



J O I N T V E N T U R E · A I R C O M

AIRCOM Group · Poland

- Entered into an exclusive JV with Aircom Group · Poland · wherein Remsons has a 26% stake.
- A further journey could be continued for ~1,000 kilometres with a maximum speed of 80 km/hr (limp mode).
- Requirements for existing OEMs and strong aftermarket prospects.
- **The kit effectively replaces** the need of a regular spare wheel.
- High-growth opportunity directly co-related to passenger cars produced · ~6-9% reach annually.
- **Sustainability** · key focus area · eco-friendly sealant.

Acquisition of Uni Automation Sensors & Embedded Technologies



UNI AUTOMATION · PUNE

MAJORITY ACQUISITION · 2024

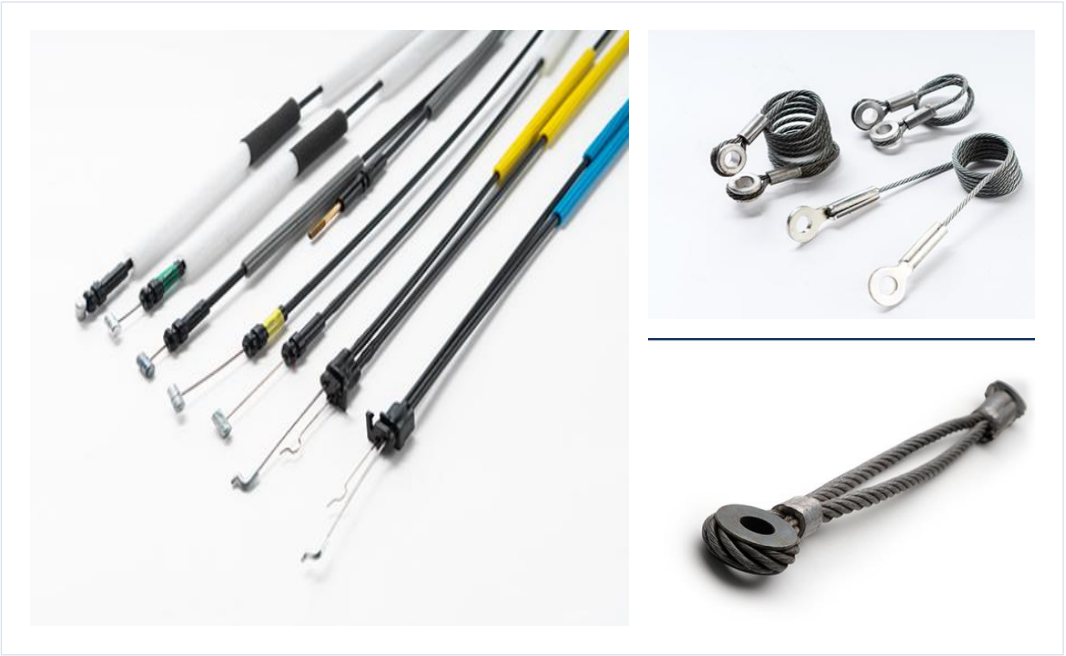
Uni Automation

- **Majority shareholding** in Uni Automation, a Sensor manufacturing company established since 1985.
- **In-house design, manufacturing, validation** software development, industry leading 10,000 clean room.
- A wide array of sensors including Throttle Position, Fuel Level, Temperature, Brake, Hall-effect-based sensors.
- Clients: Kyocera AVX · Dynapac · Delberte · major automotive OEMs.
- **Strategic significance** · backward integration into the next-generation EV sensor ecosystem.

Cables

Our diverse cable portfolio offers an eco-friendly alternative for elevated passenger travel. Harnessing innovative technology, these cables pave the way for sustainable and efficient means of commuting above ground.

- Parking Brake Cable · Clutch Cable · Hood Release Cable
- Fuel Flap Release · Boot Release · Throttle Cable
- Window Regulator · Sunroof Cable · Door Latches Cable
- In-house validation and rigorous quality testing.
- Diverse portfolio for both passenger and commercial vehicles.



A P P L I C A T I O N S

Light Commercial Vehicles	Heavy Commercial Vehicles	Tractors & Farm Equipment	Railway & Defence	Buses	Two-Wheelers	Passenger Cars
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Push Pull Cables

In-house validation ensures the excellence of our push-pull cables. We specialise in crafting these cables, offering swift solutions with quick-fix end fittings.

- **Integrated Design & Manufacture capability** spanning Conduit Dia 3 MM to Dia 18 MM.
- Wide range covering control cables and push-pull mechanical actuation systems.
- **Heat Shield protection** for high-temperature engine environments.
- Engineered to meet stringent performance and reliability standards across vehicle categories.



A P P L I C A T I O N S

Small & Light
Commercial Vehicles

Medium & Heavy
Commercial Vehicles

Farm Equipment (Lawn
Mowers, Tractors)

Railway, Defence &
Aerospace

Rear Engine Buses

Off-Highway Equipment

Marine

Brake Mechanism

Comprehensive range of brake-system actuation covering all vehicle classes — designed for reliability, safety and stopping precision.

- **Parking Brake Mechanism** • Designed to meet customer's mechanical needs and ensure good braking performance and aesthetic integration.
- **Combi Brake Mechanism** • Actuates both front and rear brakes simultaneously. Provides better control over the vehicle and improves braking distance and stability.
- Wide product range covering 4-wheelers, 2-wheelers and commercial vehicles.
- Compliance with global safety standards and homologation requirements.



A P P L I C A T I O N S

Passenger Cars

Commercial Vehicles

Two-Wheelers

Three-Wheelers

Gear Shift Systems

We offer comprehensive shifter systems, encompassing style elements (bezel, boot, knobs) to gearbox components (levers, cables and brackets), tailored to customer specifications and inputs.

- Complete assembly with cables.
- From the style bezel, boot and knobs to the lever, cables and brackets located in the gearbox, we design shifter system based on customer requests, inputs and requirements.
- Validated for shift quality, durability and feel under all driving conditions.
- Result of collaboration that helps to improve Performance, Reduce Costs and maintain high level of Reliability.



A P P L I C A T I O N S

Small & Light Commercial Vehicles	Medium & Heavy Commercial Vehicles	Farm Equipment (Tractors)	Railway, Defence & Aerospace	Rear Engine Buses	Off-Highway Equipment	Passenger Cars
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Winches

Develop and supply innovative winches that help to solve the problem of lifting the under-floor spare wheel. It requires minimal effort to stow or lift heavy wheels with these winches.

- **One of the first companies** to solve the problem of under-floor spare wheel lift and storage.
- Pioneer · continued development of innovative ways of manufacturing this product.
- Engineered for ease of operation and consistent torque delivery.
- Robust design tested for high-cycle durability.



A P P L I C A T I O N S

Small & Light Commercial Vehicles

Medium & Heavy Commercial Vehicles

Passenger Cars

Rear Engine Buses

Jack Kit

A comprehensive product available in traditional steel and aluminium with lightweight plastic components, designed for non-automotive applications and beyond.

- **Lifting components for many** non-automotive applications.
- **Wide-ranging product management equipment** including jacks, wrenches, tool kits and storage systems.
- **Available in steel and aluminium** with lightweight plastic components.
- Options for Light to Medium Duty Y-Types and Scissor Types to Pillar Jacks and Hydraulic Bottle Jacks.



A P P L I C A T I O N S

Each and every type of vehicle

Pedal Box Assembly

We design, develop and supply Accelerator, Brake and Clutch pedals, either as individual components or as combined assemblies. This product proves to be very efficient and easy to use.

- **Capability to design, develop & supply** Accelerator, Brake and Clutch Pedals — either as individual components or as combined assemblies.
- **The Pedal Box Range demonstrates** the application of lightweight plastic materials, crash systems and cosmetic enhancements.
- Designed for both LHD and RHD configurations across PV and CV platforms.
- Validated for crash performance and ergonomic feel.



A P P L I C A T I O N S

Variety of vehicles from small hatchbacks to supercars

Leading Partnerships Fueling Our Growth

Trusted by the world's leading mobility brands.

Tier-I supplier across five vehicle segments — from mass-market passenger cars to hyper-cars, commercial fleets, two & three-wheelers, agriculture and locomotive.

30+

GLOBAL OEM PARTNERS

5

VEHICLE SEGMENTS

TIER-I

SUPPLY STATUS

65 YRS

ENGINEERING HERITAGE

Passenger Cars

8 OEMs



Commercial Vehicles

8 OEMs



2 & 3-Wheelers

3 OEMs



Agriculture

3 OEMs



Locomotive & Rail

5 OEMs



Way Forward · Path to FY29

With a robust action plan, a diversified portfolio and strategic partnerships, Remsons is confident in accelerating its growth and reaching new heights of success.

PLANNED CAPEX

Rs 100 Crore

Will drive technological advancements and capacity building.

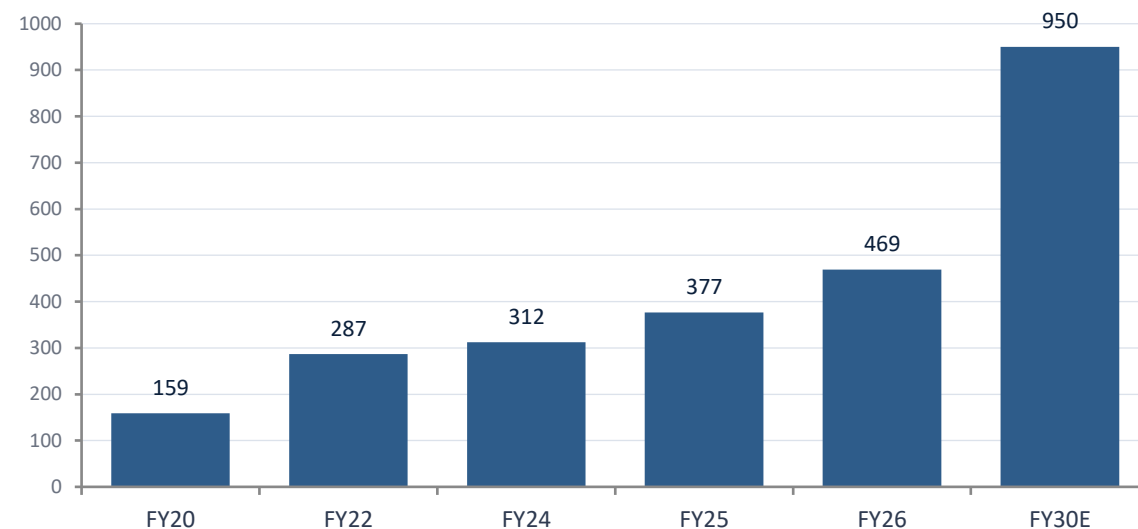
REVENUE TARGET · BY FY 2030

Rs 900-1,000 Crore

Implied CAGR · ~25.84% from FY20.

STRATEGIC PRIORITIES

- More focus on exports
- Product basket shift to value added products
- Acquisition into high-margin products
- General increase in scale of business
- EBITDA guidance · 13–14%



Annexure.

Management profile · Certifications · Recognitions · Sustainability.



Our Milestone



1959-73

1959

Remsons Ltd was formed as a trading company.

1960 - 73

Introduced control cables and pressure die-cast cable ends in India for the first time.



2001-20

2001

Indigenous manufacturing of gear-shift with cables started in India.

2012

Opening of marketing and technical support offices in USA and Europe.

2020

Acquired Magal Cables UK — first global production unit, now Remsons Automotive.



2021-23

2022

New state-of-the-art facility started at Chakan, Pune.

2023

Signed JVs with Aircom (Poland) for Tire Mobility Kit.



2024-25

2024

Acquired Uni-Automation (Sensors, Pune) and BEE Lighting, UK.

2025

Acquired Railway Business; established Remsons Edge.

Management Profile



Krishna Kejriwal
Chairman & MD

- **Science Graduate** from University of Bangalore with **~43 years** of experience across production, marketing, exports, accounts, finance, banking and overall administration of the Company.
- **Current focus** • Corporate Governance, ESG, Finance.
- **Held positions of** • President of Bombay Industries Association, President of Automotive Component Manufacturers Association of India (ACMA), President Rotary Club of Bombay West.



Rahul Kejriwal
Whole-Time Director

- **~20 years** of experience in management and key strategic decisions relating to acquisition of new technologies and in-organic growth avenues.
- **Primary focus** • Acquisitions and Joint Ventures for diversification into various fuel-agnostic technologies.
- **Specialised management courses** from IIM, Ahmedabad.



Amit Srivastava
CEO

Mr. Desai succeeds Mr. Amit Srivastava, effective from September 4, 2026.

- **~30 years** with reputed corporates • Essar Group, Aditya Birla Group, Bridgestone, Apollo Tyres • managing P&L for Domestic and Export.
- **Proven track record in** • Business Turn-Around, Change Management, Organizational Restructuring, Strategic Alliances, International Business.
- **Certified** • "Great Manager to Work With" by the Great Manager Institute.



Rahul Desai
CEO

- **30+ years** of experience in the automotive manufacturing industry, including **17+ years in CEO and senior leadership roles** across global manufacturing organizations.
- **Proven track record in** • Business Turnaround, Operational Excellence, Strategic Transformation, Business Expansion, Cost Optimization, Lean Manufacturing, Six Sigma, ESG & Global OEM Partnerships.
- **Leadership experience** • Former CEO & Executive Director at Pinnacle Industries and CEO at CIE India, with P&L responsibility across multiple divisions and manufacturing plants.

Remsons Quality Certifications

Globally accredited quality, environmental and information-security standards.

CERTIFIED	CERTIFIED	CERTIFIED	CERTIFIED	CERTIFIED
IATF 16949 Automotive quality management	ISO 9001 Quality management system	ISO 14001 Environmental management	TISAX Trusted information security	EcoVadis Sustainability rating · Gold

Certifications cover all manufacturing facilities in India and the United Kingdom.

Recognitions and Honors · Celebrating Our Wins



Sustainability

Building a cleaner, fairer and more inclusive future for the next generation.



Gold Rating of Sustainability

EcoVadis Gold-rated. Recognised in the top 5% of companies worldwide for Environment, Labour & Human Rights, Ethics and Sustainable Procurement.



UN Global Compact

Member of the UN Global Compact. We commit to the Ten Principles on Human Rights, Labour, Environment and Anti-Corruption.



Corporate Social Responsibility

Education to the handicapped, the poor and the marginalised children in society and a school for the deaf, of which Mr V Harlalka is a current sponsor.



500 kVA Solar · On-Site

In keeping with the ethos of clean and renewable energy, two of our facilities now generate around 500 kVA per month · on-site solar power.

Great Place to Work · Certified

RANKING

Top 25

India's Best Workplaces in Manufacturing · Building a Culture of Innovation by All



01

Best Workplaces

in Manufacturing

02

Culture of

Innovation by All

03

Great Place

to Work Certified

Thank you.

Questions · Discussion · Engagement

FOR FURTHER INFORMATION,
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