

QCL/SEC/2026-27/42

July 29, 2026

To,

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001
Security Code – 539978

National Stock Exchange of India Limited
Exchange Plaza,
Bandra- Kurla Complex,
Bandra (East), Mumbai – 400 051
NSE Symbol – QUESS

Dear Sir/ Madam,

Sub: Investors Presentation – Q1 FY27

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investors Presentation for the quarter ended June 30, 2026.

The above information will also be available on the website of the Company at www.quesscorp.com.

Kindly take the above information on record and oblige.

Yours sincerely,

For Quess Corp Limited

Kundan K Lal
Company Secretary & Compliance Officer
Membership No.: F8393

Encl: as above

Quess Corp Limited

Quess Tower, Sky Walk Avenue, 32/4, Hosur Road, Roopena Agrahara, Bommanahalli, Bengaluru– 560068, Karnataka, India
Tel: +91 080-49345666 | contactus@quesscorp.com | CIN L74140KA2007PLC043909

Quess Corp Ltd Investor Presentation Q1FY27



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Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth, competition, our ability to manage our international operations, government policies, regulations, etc. The Company does not undertake any obligation to revise or update any forward-looking statement that may be made from time to time by or on behalf of the Company including to reflect actual results, changes in assumptions or changes in factors affecting these statements. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. This presentation may contain certain currency exchange rates and the same have been provided only for the convenience of readers.

Q1 FY27 Highlights



Headcount of 4,82,214 – India's largest domestic staffing player



Revenue at **₹ 4,182 Cr**, growth of **15% YoY** and **7% QoQ**
EBITDA at **₹ 85 Cr**, growth of **21% YoY** with margin of 2.02%



PAT at ₹ 82 Cr and **EPS at ₹ 5.5**, growth of **61% YoY**; Zero debt as of June'26



Received Income Tax refunds including interest of **₹ 261 Cr** leading to higher other income during the quarter



One time Revenue increase impact of **₹ 176 Cr**, during the quarter due to **new Labor Code**



Final dividend of Rs. 3/- per share with record date of 7th August 2026 has been intimated to exchange

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01

Company Overview

Quess – Tech enabled Workforce platform



Quess is one of the largest private-sector employers and a focused, **tech-powered talent infrastructure** company helping enterprises hire, manage, and scale talent across functions and industries.



8

Countries

4.82L+

**Employees &
Associates**

2,300+

Clients

30K+

**Gross Monthly
On-Boarding**

1200+

**Recruiters powered
proprietary AI
technology**

Our Journey



Objective

Position Quests as the preferred career and technology-driven talent partner



Strategic Outcomes

A focused, agile, and future-ready organization built for long-term sustainable growth and shareholder value.

3- Way Demerger

Initial Growth

Staffing Services

2007-2016

Expansion

Workforce Management

2014-2024

Focused Play

India's #1 Staffing Company

2025 Onwards



Global Scale

Aspire to be global staffing player by 2030



Simplified Corporate Structure



Enhanced management focus



Uniquely defined capital allocation strategy



Clarity of investment thesis

Purpose That Powers Us: Our Mission and Vision

What differentiates us is not just our scale, but our mission and vision.



Employment Opportunities

We help job seekers find formal employment opportunities.



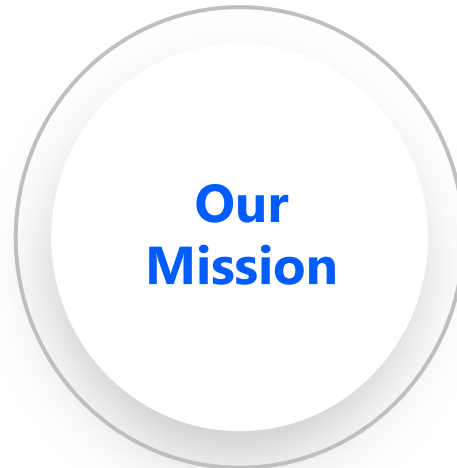
Productivity

Enhancing workforce productivity is at the heart of our business.



Diversity

We are committed to fostering an inclusive and diverse workforce that reflects the communities we serve.



Social Security

We provide social security benefits to a wider employable population.



Training & Skill Development

We focus on improving employability through continuous training.

Our Vision & Our Purpose

To build a tech-driven workforce ecosystem that empowers businesses and talent to thrive.

Our purpose is to build a leading institution that drives productivity for clients by outsourcing and optimising their staffing requirements. We aim to be the preferred firm for employees, customers, and investors alike.

Large Scale Operations



Active Associates:

~482,000

General Staffing: ~469,000

Professional Staffing: ~7,000

Overseas Businesses: ~6,000



Recruiters:

700+

Monthly Onboarding:

~50,000+ Gross Adds



Active Clients:

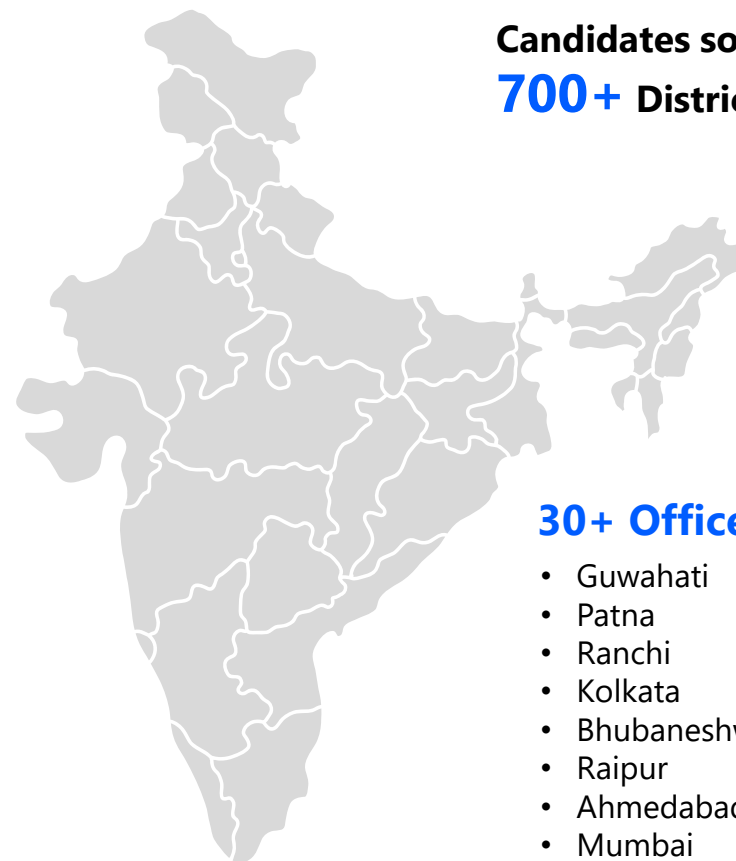
~2,300+

~30% clients with

5+ yr tenure

Candidates sourced from

700+ Districts across India



30+ Offices – Across India

- Guwahati
- Patna
- Ranchi
- Kolkata
- Bhubaneswar
- Raipur
- Ahmedabad
- Mumbai
- Goa
- Pune
- Jammu
- Kochi
- Chandigarh
- Delhi
- Gurugram
- Lucknow
- Indore
- Jaipur
- Bengaluru
- Hyderabad
- Vijayawada
- Chennai
- Trivandrum

Quess Business Segments (Q1 FY27 figures)

Building a future-ready workforce ecosystem

				
	General Staffing - Consumer, Retail & Telecom (CRT) - Manufacturing - Banking and Financial Services & Insurance (BFSI) - Construction	4,69,368 (97%)	₹ 3,596 (86%)	₹ 51 (51%)
	Professional Staffing - Digital & Technology Skills - Global Capability Centre (GCC) Services - Recruitment Services - International Mobility	7,129 (1.5%)	₹ 252 (6%)	₹ 28 (28%)
	Overseas Business - APAC (Singapore, Malaysia, Philippines, Vietnam, Sri Lanka) - Middle East	5,544 (1.2%)	₹ 333 (8%)	₹ 21 (21%)
	Digital Platforms - Technology Investments - Blue-Collar Job & HRMS Platform - On-demand Gig Platform			

High-margin portfolio contributes to 50% of total profitability

Board of Directors



Ajit Isaac

Non-Executive Chairman

Founder of Quess Corp, with 30+ years in scaling businesses. Led key partnerships, including Fairfax Financial Holdings' 2013 investment, the company's largest shareholder to date



Lohit Bhatia

ED & Group Chief Executive Officer

With 29+ years experience, 10yrs in textile & auto engineering following by 19 yrs in services including 16 yrs at Quess



Anish Thurthi

Non-Executive Director

Director, Fairbridge Capital Private Limited, with 20+ years in investment management and M&A advisory



Gopalakrishnan Soundarajan

Non-Executive Director

MD, Hamblin Watsa Investment Counsel & CEO, Fairfax India Holdings Corporation, with 18+ years in investment management and financial leadership



Kalpathi Ratna Girish

Non-Executive, Independent Director

Brings 38+ years in taxation, M&A, and business strategy advisory, including leadership roles at KPMG and Baker Tilly DHC



Sudha Suresh

Non-Executive, Independent Director

Brings 20+ years in financial leadership and corporate governance, including CFO and CEO roles at Ujjivan Financial Services



S Devarajan

Non-Executive, Independent Director

Brings 30+ years in technology leadership and business transformation, including as CEO of Cisco India and MD of Tata Elxsi



Vivek Mansingh

Non-Executive, Independent Director

Brings 30+ years in engineering leadership and technology entrepreneurship, including senior roles at Cisco, Dell, and HP

Management Team



Lohit Bhatia

ED & Group Chief Executive Officer

With 29+ years experience, 10yrs in textile & auto engineering following by 19 yrs in services including 16 yrs at Quess



Neeraj Jain

Chief Financial Officer

Brings 20+ years in finance leadership across global technology, services, and fintech businesses.



Namrata Sajnani

Chief Operating Officer

18+ years in operational leadership, process excellence, and technology-enabled transformation



Sunitha Karthikeyan

Chief People Officer

20+ years in HR leadership, talent strategy, and organizational excellence.



Nitin Dave

Chief Executive Officer,
Staffing Solutions

Brings 25+ years in general management, sales & marketing across global markets



Kapil Joshi

Chief Executive Officer,
IT Staffing

Brings 25+ years in IT services, workforce solutions, and AI-led talent strategy.



Sanjay Shetty

Chief Business Officer,
Recruitment, GCC & Int. Services

Brings 20+ years in talent strategy and scaling Global Capability Centers.

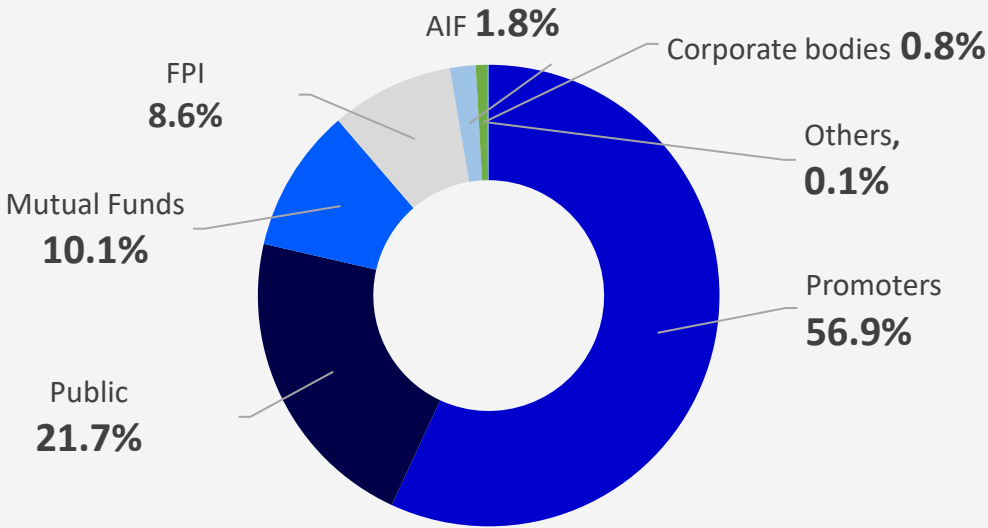
Shareholding Pattern

Promoters

Ajit Isaac
Chairman and Non Executive Director



57%
Shareholding



Promoters Public Mutual Funds FPI AIF Corporate bodies Others

**as on June 30, 2026*

Non promoter shareholders*

%

Tata Mutual Fund	7.86%
Ashish Dhawan	4.90%
Ellipsis Partners LLC	3.91%
Bandhan Mutual Funds	1.55%
Vanguard Global & International Equity Funds	1.55%
Guardian Capital Partners Fund	1.17%

***Holding more than 1%**

Independence of Directors & Auditors

Auditors



50%
of Directors are Independent



Independent
Directors



Non-Executive
Directors



Non- Executive
Chairman



Executive
Director

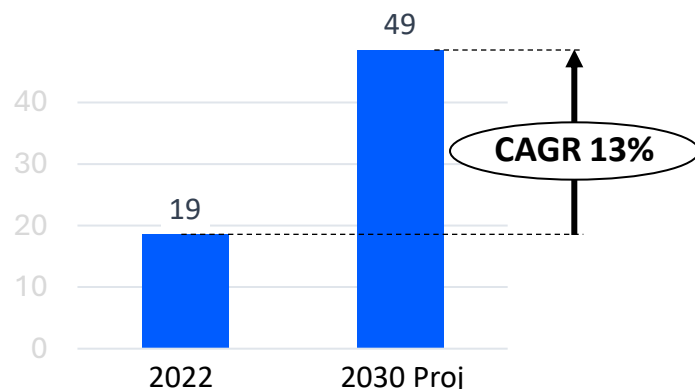
Deloitte.

 Grant Thornton

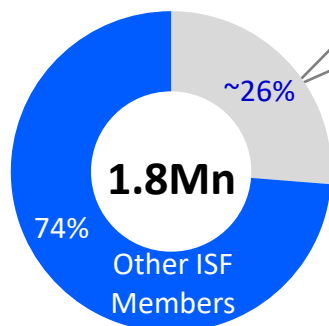
Market Opportunity for Quess

India Staffing & Recruitment Services

\$ Bn



Flexi Workforce Headcount (ISF, 2025)



Quess Market Share

Growth Drivers



Farm to non-Farm



India expected to add 7.85 Mn non-farm jobs annually through 2030



Unorganized to Organized



GST collection up from \$103Bn in FY18 to \$257Bn in FY25 (~2.7X)



Formalization of workforce



15+ Mn net adds to EPFO in FY25, highest since formal job tracking began



Shift towards flexi staffing



Flexi workforce growing at 12.6% CAGR; projected to reach 9.16 Mn by FY27

India today is the **most exciting staffing market** globally

Our Differentiators

Your Trusted Partner for Scalable, Compliant & Future-Ready Staffing Solutions

Best-in-Class Audit & Controls

Statutory auditors: **Deloitte Haskins & Sells LLP** and Internal auditors: **Grant Thornton Bharat LLP**, supported by strong internal audit controls.

Reliable, Efficient & Compliant Operations

Established governance framework ensures reliable, efficient, and compliant operations with low risk.

Market Credibility & Transparency

Publicly listed organisation ensuring full regulatory compliance, transparency, and confidence.

Robust Governance Structure

Governance driven by a Board of **8 Directors**, including **4 Independent Directors** for unbiased oversight.

Enterprise Risk Management for Continuity

Robust **Enterprise Risk Management (ERM)** ensures continuity and stable outcomes in dynamic environments.

High Standards of Reporting & Communication

Timely quarterly results, annual reports, and statutory disclosures ensure clear communication.

Responsible & Ethical Business Practices

Ethical business practices supported by publicly disclosed policies and governance frameworks.

ESG Strength That Enhance Customer Value Chains

Strong ESG performance with ratings: **CFC Finlease – 7.4 (Very Good)** and **SES ESG – 63.3**, enhancing client value chains.

Strong Social Impact Through CSR

CSR initiatives **improving 75 schools, 28 anganwadis**, and benefiting **17,000+ children**, supporting meaningful social impact.

Large, Diverse & Inclusive Workforce

With **84,000+ women**, Quess builds inclusive, high-performing teams customers value.

India's Largest Staffing & Workforce Solutions provider

469K+

associates deployed

55K+

apprentices

70+

sourcing hubs for
onboarding including a
centralised Center of
Experience in Jaipur

24+

offices and extensive
Tier 2 & 3 reach for
faster onboarding

30%+

new entrants to the
formal workforce

133K+

first-time workers
formalized in FY25



Quess IT Staffing & Solutions

India's leading technology workforce partner,
delivering skilled IT talent and managed
technology solutions to 300+ enterprises
across 80+ cities.

~7,000
Associates deployed

800+
Technology skill
domains

450+
Specialist IT
recruiters

30K+
Monthly talent
outreach



Quess Recruitment Services

India's leading recruitment company with **15+ years** of experience staffing executive professionals across levels and skillsets. Our **RPO** recruiters across India **cover 800+ tech skills, deliver 8,000+ hires annually, and support both IT and Non-IT hiring.**

250+
Clients

15+
RPOs handled

200+
Recruiters

Overseas Business

Global Expansion Engine

6k+ Associates across

7+ Countries

APAC

- Singapore & Malaysia (Professional & General Staffing)
- Philippines (Professional Staffing)
- Sri Lanka (Professional & General Staffing)

Middle East

- Dubai and Abu-Dhabi (Professional + General Staffing)

Digital Platforms



Job Platform for
Blue & Grey Collar
Workforce



Mobile-first
HRMS Platform



One of the largest
employee benefits
platforms



Transforming
employee learning



One of the largest
tech-driven gig
discovery platforms
in India



**12.6Mn+ Job
Seekers On
Hamara Jobs**



**150K+ Daily
Active Users
on Hamara HR**



**75K+ Gig
Worker
Community**

Our Reach



Among the top private banking & NBFC leaders driving

India's largest telecom operator by subscriber base and data consumption hire from us.

World's largest e-commerce and logistics ecosystem player hired



India's biggest retail company by revenue and store network hire from us.

World's largest IT services & consulting firm hire IT professionals from us.

Global leader in industrial automation and energy management hire from us.

Our Trusted Partners



Telecom



FOXCONN



vodafone



airtel



FMCG



pepsico



unicharm



BPO/ITes



genpact

accenture



Retail



FMCD



LG Electronics

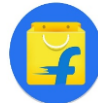
xiaomi



**Lifesciences
& Pharma**



**E-Commerce
& Logistics**



**ecom
express**



Consulting



Deloitte.



Our Client Portfolio



 **BFSI**

 **AXIS BANK**

 **BAJAJ FINANCE**

 **SBI card**

 **POONAWALLA FINCORP**

 **ANZ**

Mahindra FINANCE


HeroFinCorp.

 **Manufacturing**

 **UltraTech CEMENT**
The Engineer's Choice

Honeywell

 **CATERPILLAR**

 **Schneider Electric**

adani

 **IT Services**

Infosys

HCLTech

 **Sapient®**

 **UNISYS**

kyndryl

accenture

 **hp**

 **cognizant**

 **Automotive**

TATA MOTORS

 **RENAULT**

 **BAJAJ**

 **BOSCH**

DAIMLER TRUCK
Innovation Center India

Awards earned by Team



Ranked **#1** In SIA's top 100 largest staffing firms in India, **2025**, Ranked **#37** top 100 largest global staffing firms in **2024**



#19 Best Place to Work in India, **2025** | Great Place to Work certified for seventh consecutive year, **2026**



India's Top **10** Best workplace in Health and wellness **2026**



Ranked **#2** among India's largest employers and **#3** among women employers, **2024**



Certified Great Place to Work in **2026** – **Singapore** (third consecutive year) and **UAE** (first time)



Trailblazer 2026 Award Winner & **Quality Standards** Badge Recipient for 2026/2027



AI Pioneer – Best Talent Acquisition Team **2025**



Ranked **#188** In the Fortune India 500 list in **2025**



Ranked **#175** in ET500 list in **2025**



Excellence in DEI Commitment (PANIndia Category) at the CIIEFI National Conference on Industrial Relations **2025**

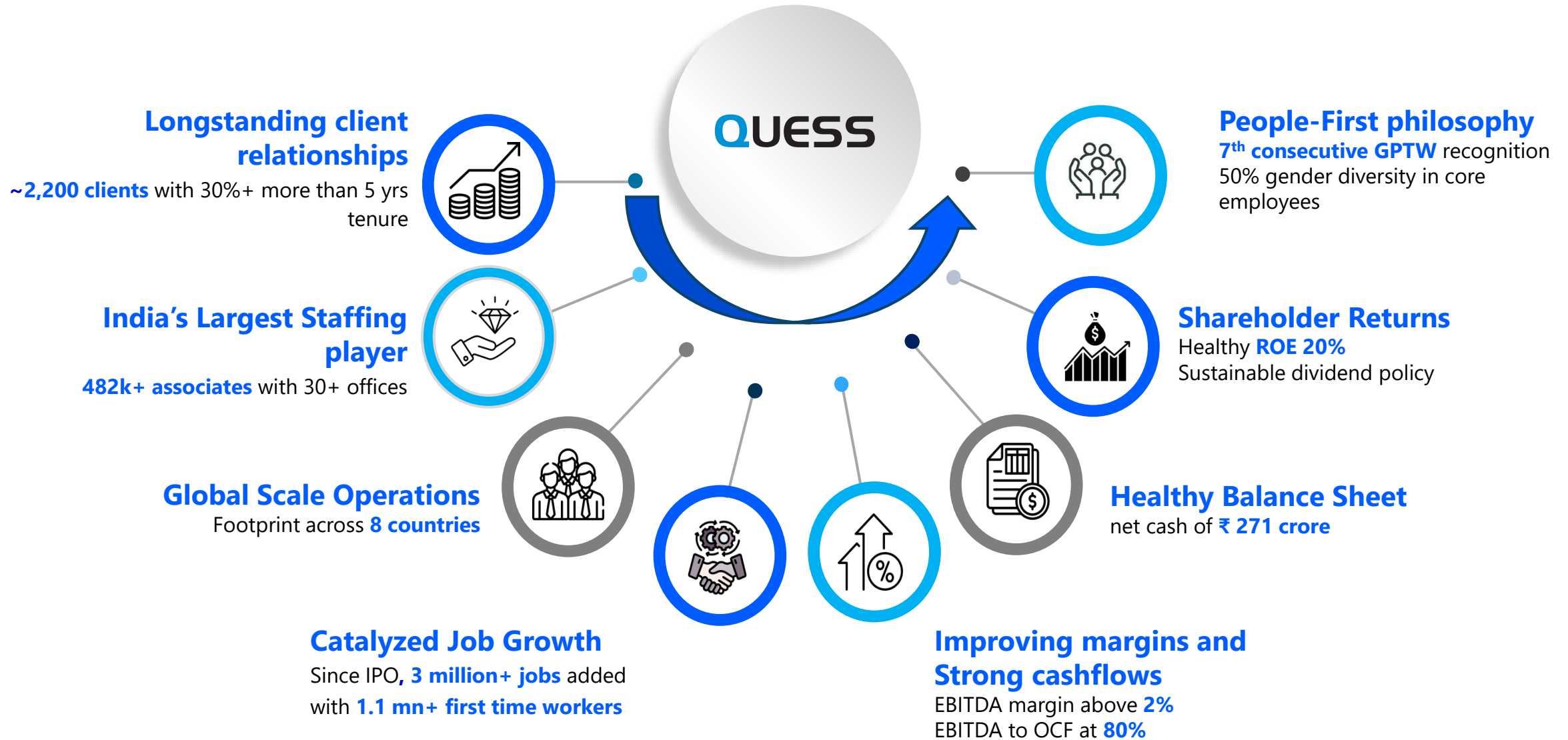


Certified Leadership Factory of India in **2026-2028**



CMMI Level 3 certified in 2026

Value Creation (FY26 figures)



02

Financial Updates

Q1 FY27 Financial Highlights

(Figures in ₹ cr.)

Revenue	Q1 FY27	YoY	QoQ
General Staffing	3,596	▲ 15%	▲ 8%
Professional Staffing	252	▲ 3%	▲ 9%
Overseas Business	333	▲ 17%	▲ 0.2%
Total	4,182	▲ 15%	▲ 7%

Op. Margin	Q1 FY27	YoY	QoQ
General Staffing	51	▲ 12%	▼ 2%
Professional Staffing	28	▲ 12%	▼ 6%
Overseas Business	21	▲ 17%	▼ 1%
Total	98	▲ 14%	▼ 3%

Consolidated

EBITDA	85	▲ 21%	▼ 2%
EBITDA Margin %	2.0%	▲ 11bps	▼ 20bps
PAT	82	▲ 61%	▲ 28%
EPS	₹ 5.5	▲ 61%	▲ 28%

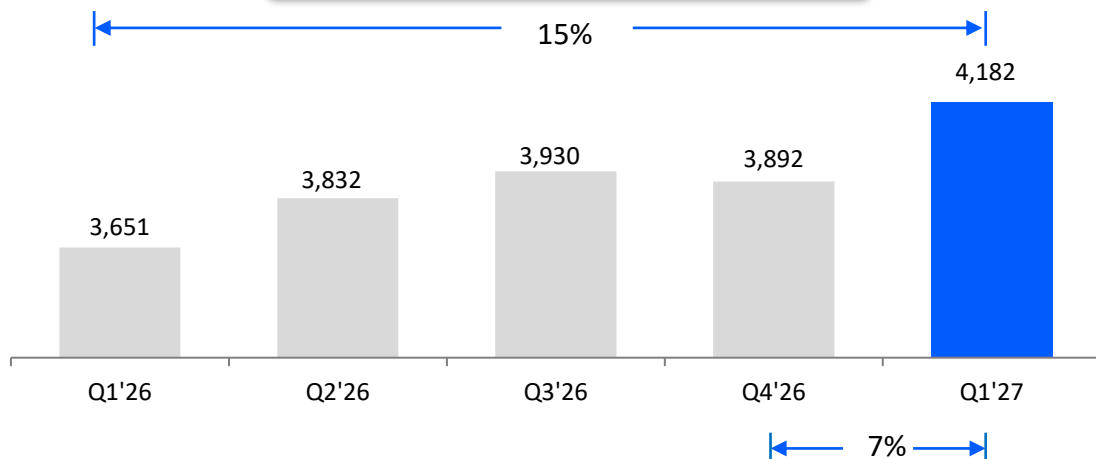
Adjusted PAT*	82	▲ 55%	▲ 29%
Adjusted PAT Margin %	2.0%	▲ 52bps	▲ 33bps
Adjusted EPS*	₹ 5.5	▲ 55%	▲ 28%
Headcount	482k	▲ 4.5%	▲ 0.8%

*Adjusted PAT and Adj. EPS exclude one-time exceptional costs in Q1 FY26

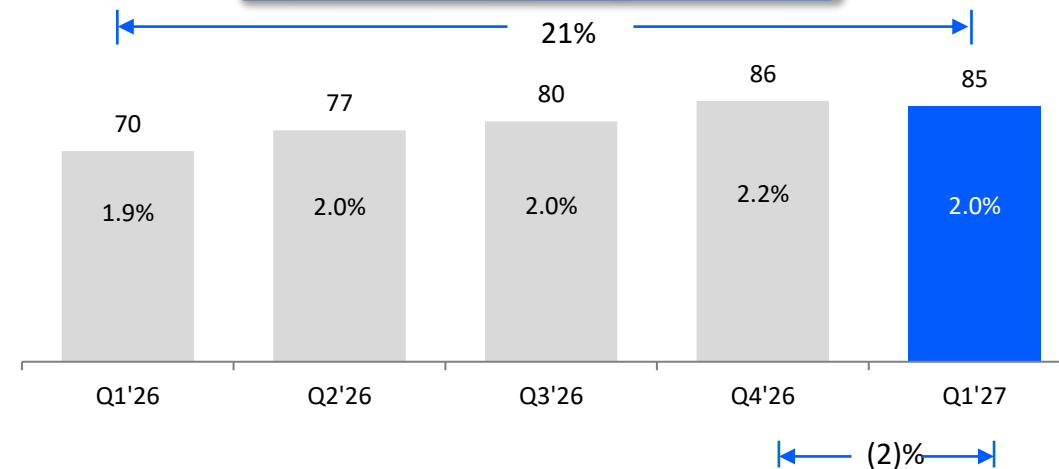
Q1 FY27 Financial Updates

(Figures in ₹ cr.)

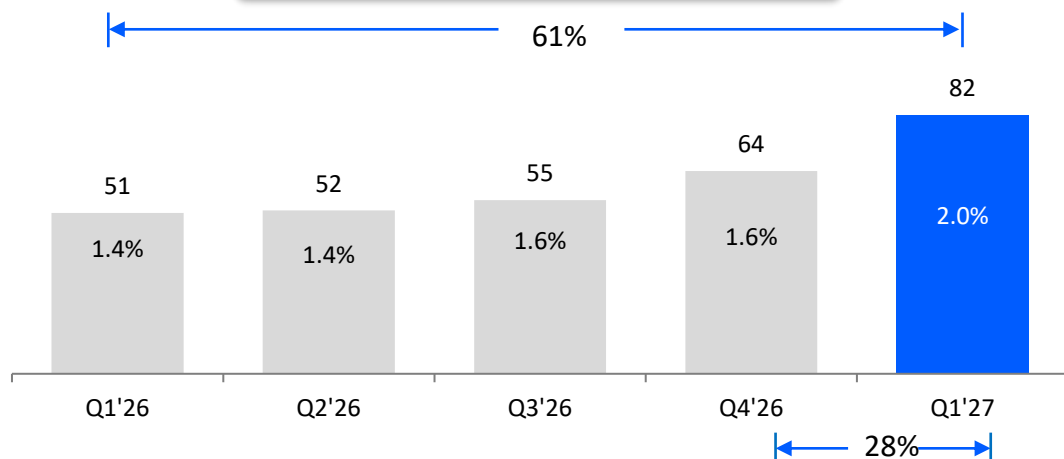
Revenue



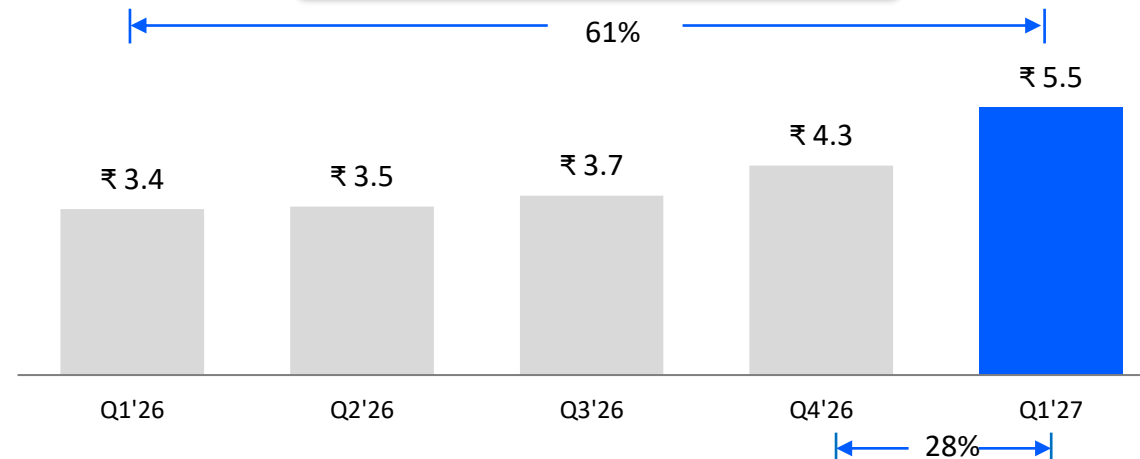
EBITDA & Margin %



PAT & Margin %



EPS (in ₹)



Income Statement

(Figures in ₹ cr.)

Particulars	Q1 FY2027	Q4 FY2026	QoQ	Q1 FY2026	YoY
Revenue	4,182	3,892	▲ 7%	3,651	▲ 15%
EBITDA	85	86	▼ 2%	70	▲ 21%
EBITDA Margin %	2.02%	2.22%	-20bps	1.91%	11bps
Depreciation	10	11	-	10	-
Interest	14	14	-	10	-
Other Income	26	6	-	5	-
Exceptional Items	-	1	-	(2)	-
PBT	86	69	▲ 28%	52	▲ 64%
Tax	4	5	-	1	-
PAT	82	64	▲ 28%	51	▲ 61%
PAT Margin %	2.0%	1.7%	31bps	1.4%	57bps
Diluted EPS (in ₹)	₹ 5.5	₹ 4.3	▲ 28%	₹ 3.4	▲ 61%

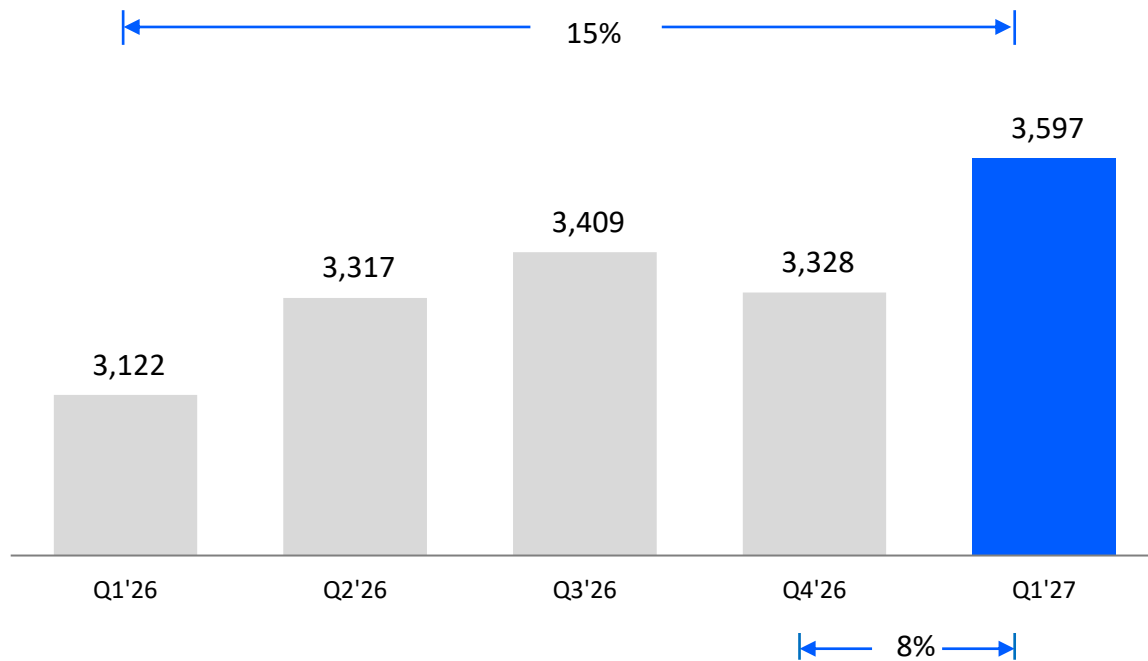
03

Segment-wise updates

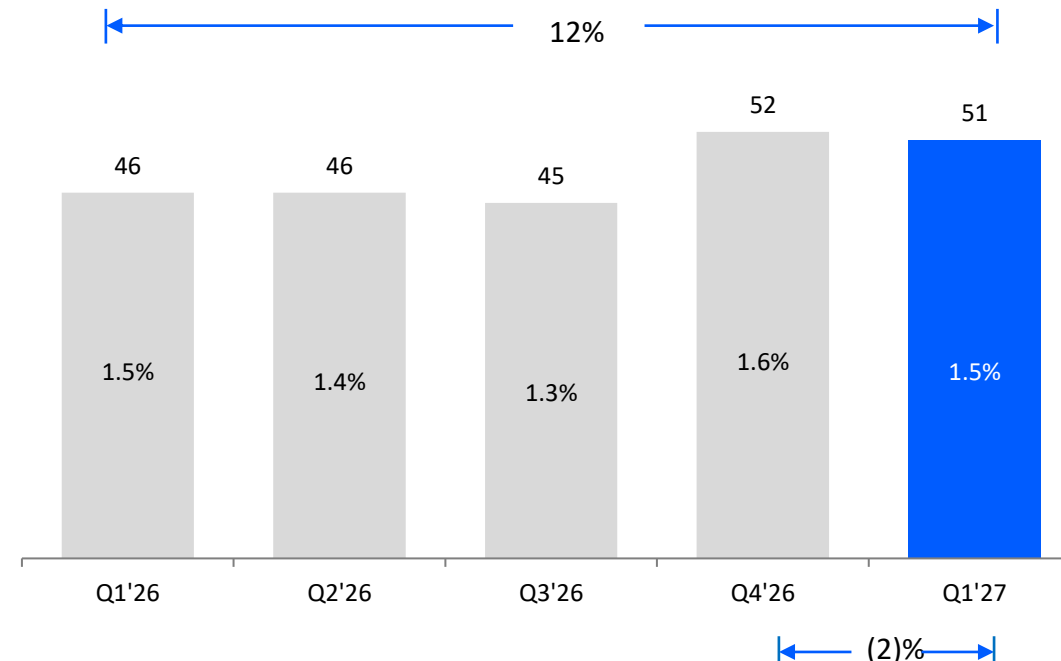
Financial Performance | General Staffing

(Figures in ₹ cr.)

Revenue



EBITDA & Margin %



Key Developments

- 86 new contracts added in the quarter
- One time increase in revenue of 176 crs due to labor code impact

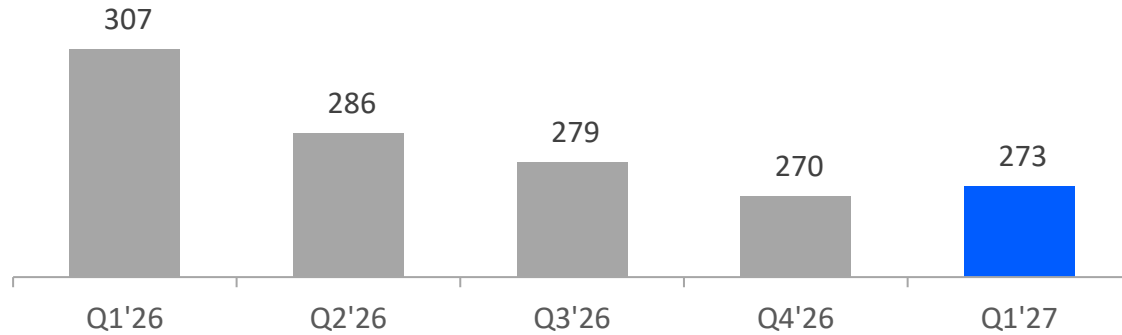
- Headcount at 469k with addition of 3.8k+ in challenging market environment
- Growth in CRT and M&A while BFSI saw marginal decline

- Technology investments for recruiter productivity improvement for sourcing
- GS DSO days at 28, with AR remained stable at 15 days

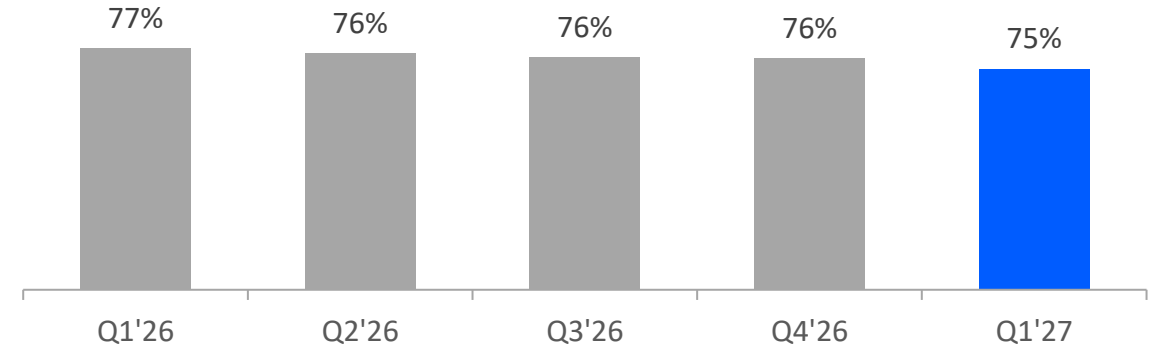
Operational Performance | General Staffing

(Figures in ₹ cr.)

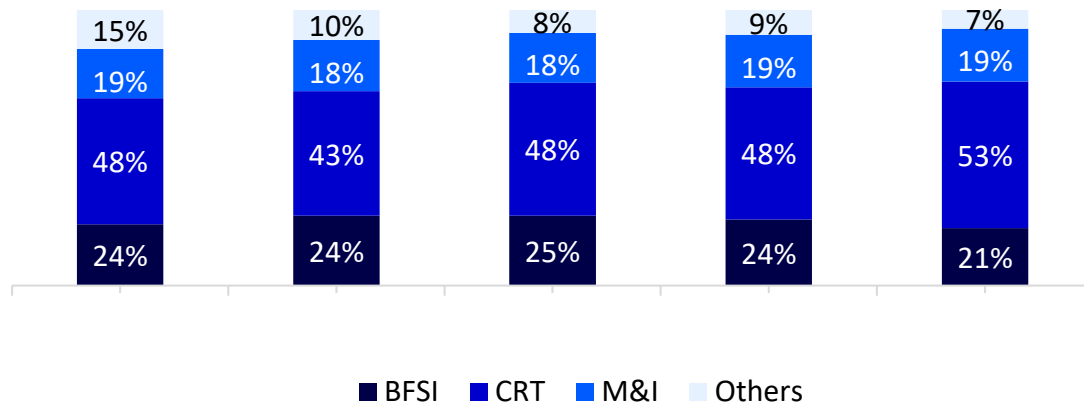
Associate : Core FTE



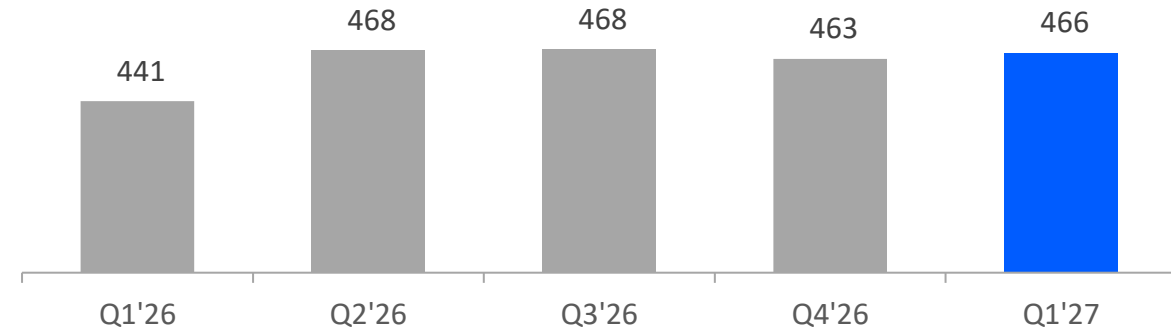
Collect & Pay %



Sector-wise Concentration %



Headcount ('000)

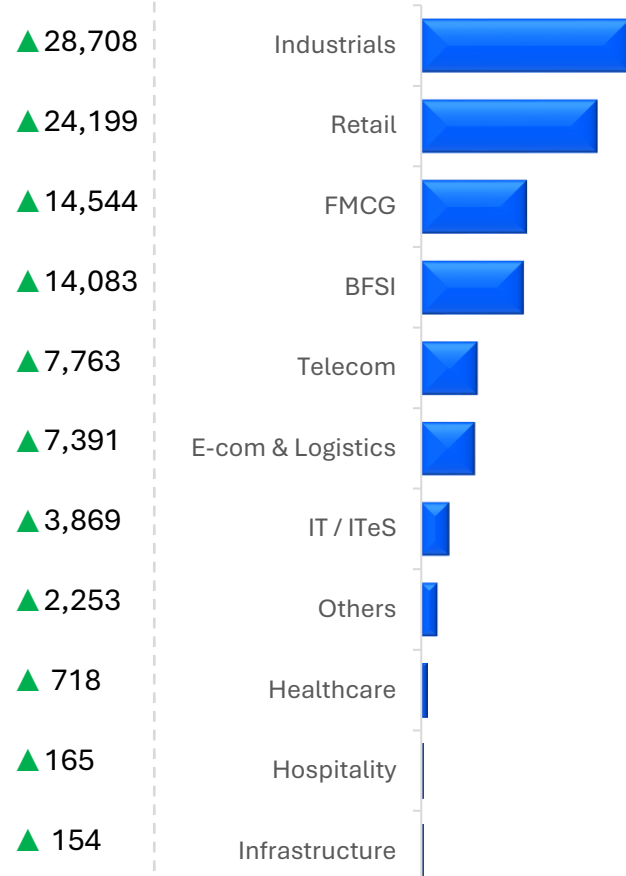


Q1 FY27 Hiring snapshot (Qess Staffing Solutions)

(Figures in ₹ cr.)

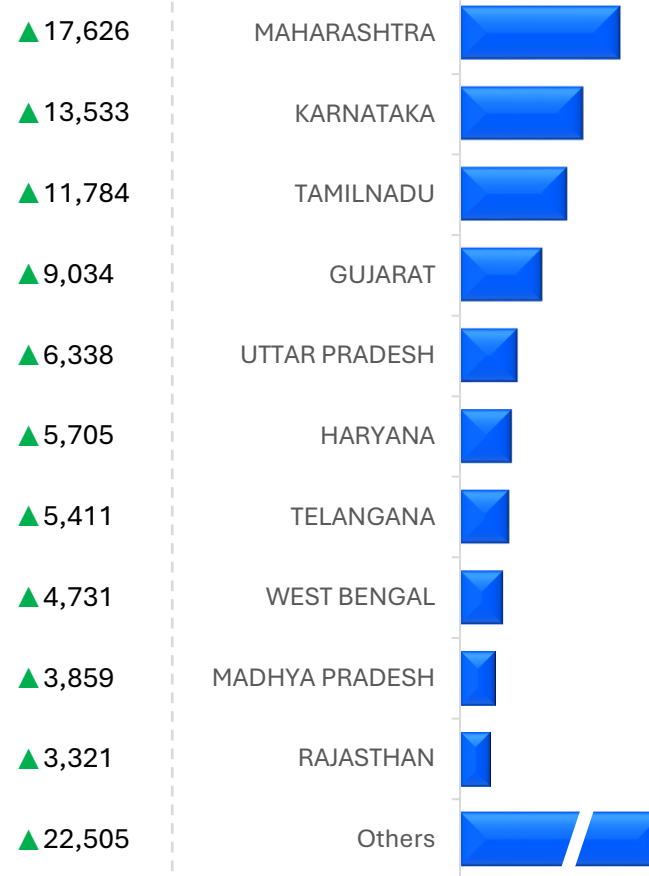
Sector-wise

Gross addition : ~ (104k vs 90K)



State-wise

Gross addition : ~ (104k vs 90k)



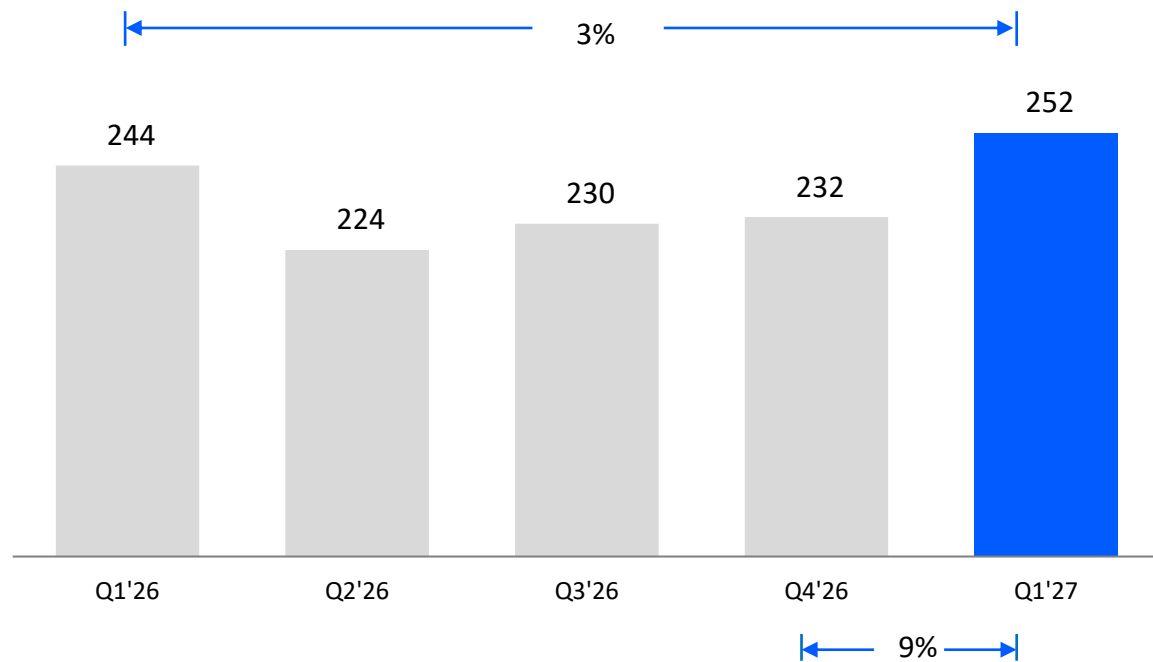
Operational Metrics (Q1 vs Q4)

Gender	Male ▲ 78% vs 78%	Female ▼ 22% vs 22%
Sourcing	Transfer ▲ 62% vs 61%	Sourcing ▼ 38% vs 39%
Formalization	Existing ▲ 57% vs 54%	New ▼ 43% vs 46%
Average Age	Male 27 vs 27	Female 25 vs 25

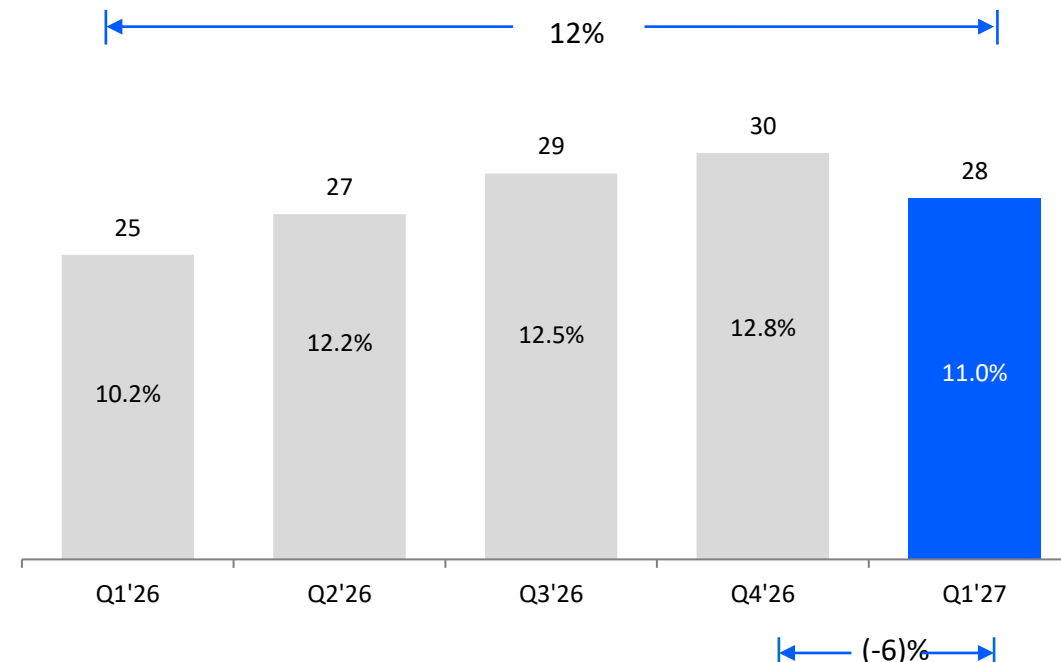
Financial Performance | Professional Staffing

(Figures in ₹ cr.)

Revenue



EBITDA & Margin %



Key Developments

- Added 36 contracts during the quarter
- GCC contributing 71% of headcount with 68% of revenue contribution

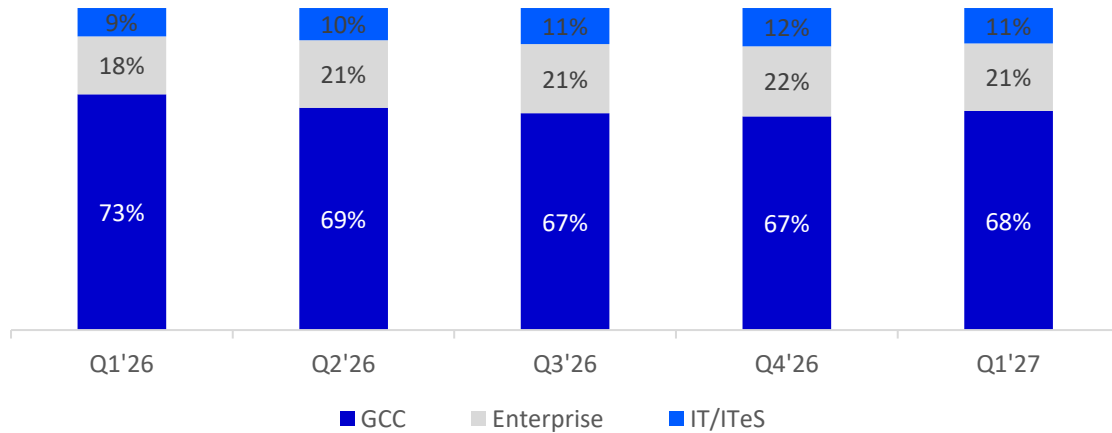
- Gross margin to EBITDA margin conversion remains above 50%
- Double digit EBITDA margin after absorbing merit cycle and variable payouts

- Headcount at quarter exit stood at 7129, growth of 7% YoY
- Open mandates at 1,100+ primarily in niche and high value roles

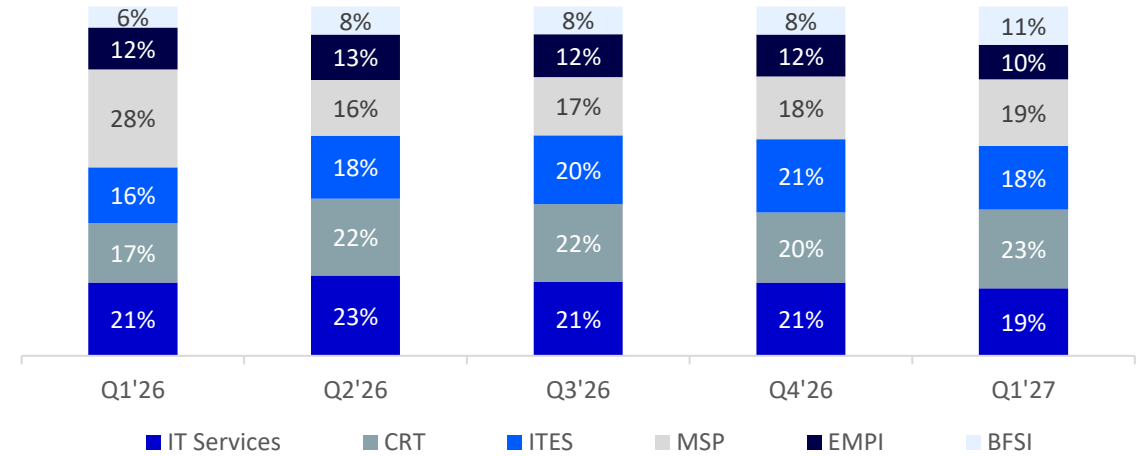
Operational Performance | Professional Staffing

(Figures in ₹ cr.)

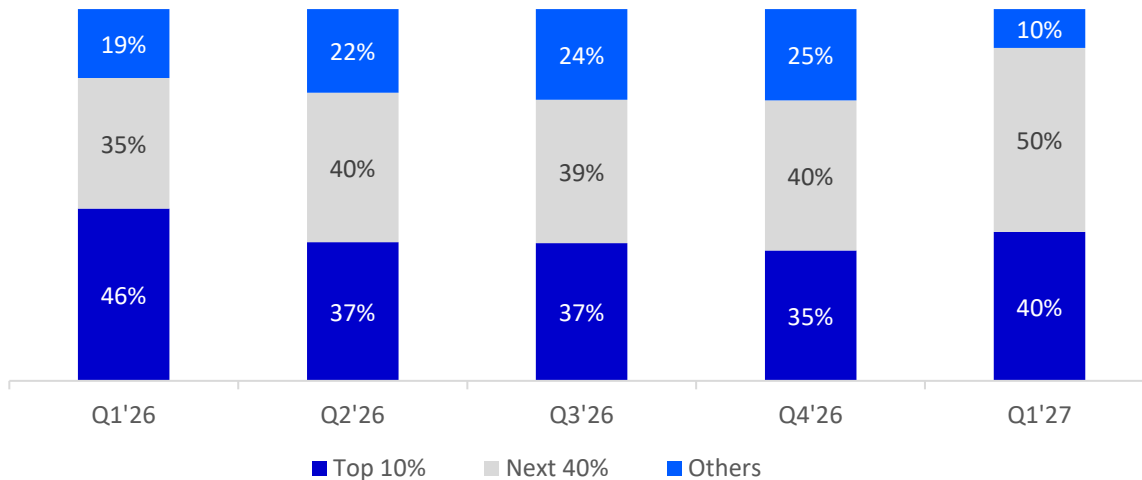
Revenue Contribution %



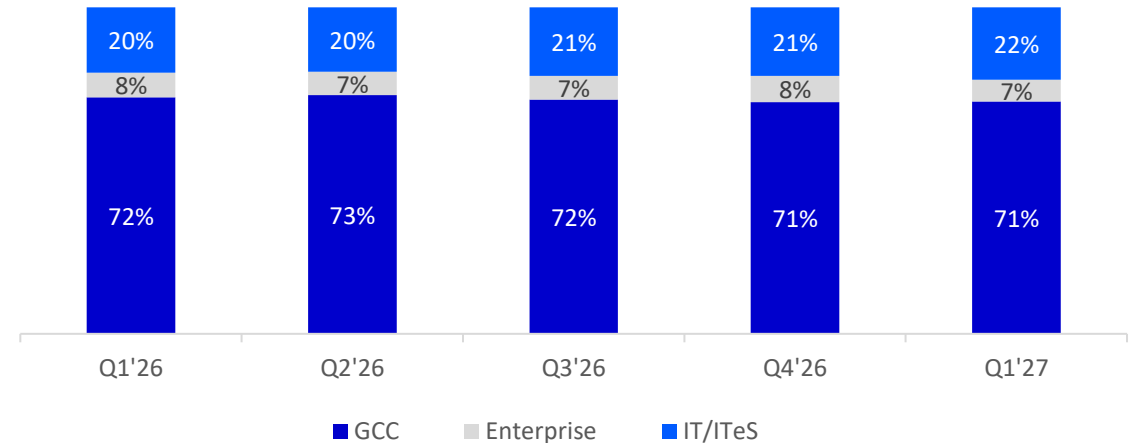
Sector-wise Concentration %



Client Concentration %



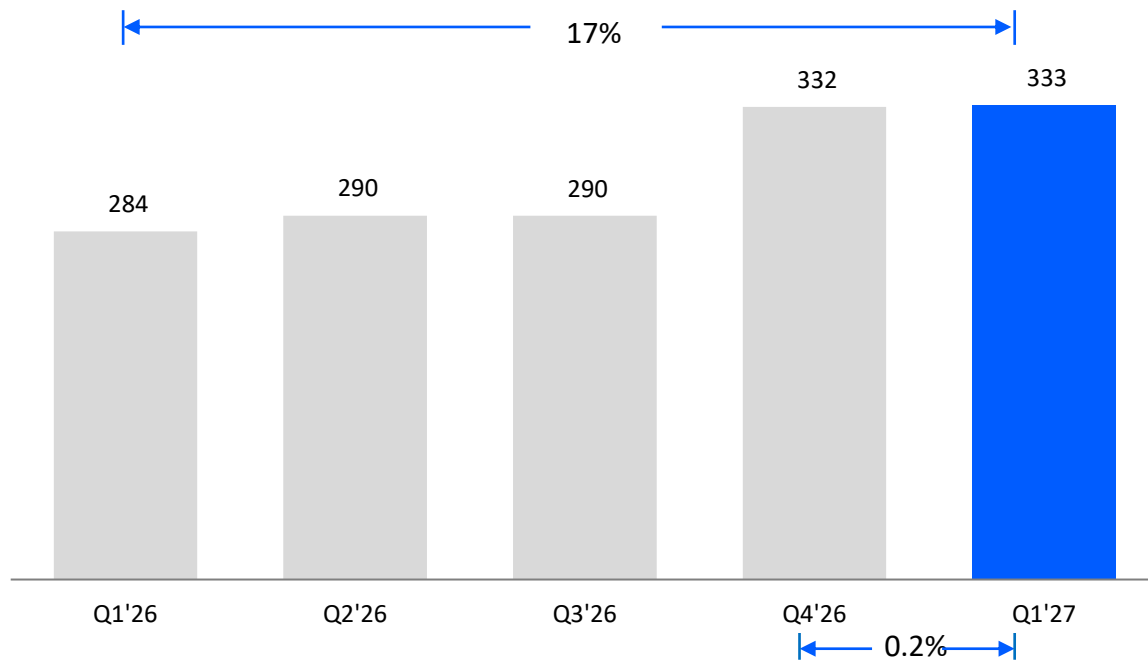
Headcount ('000)



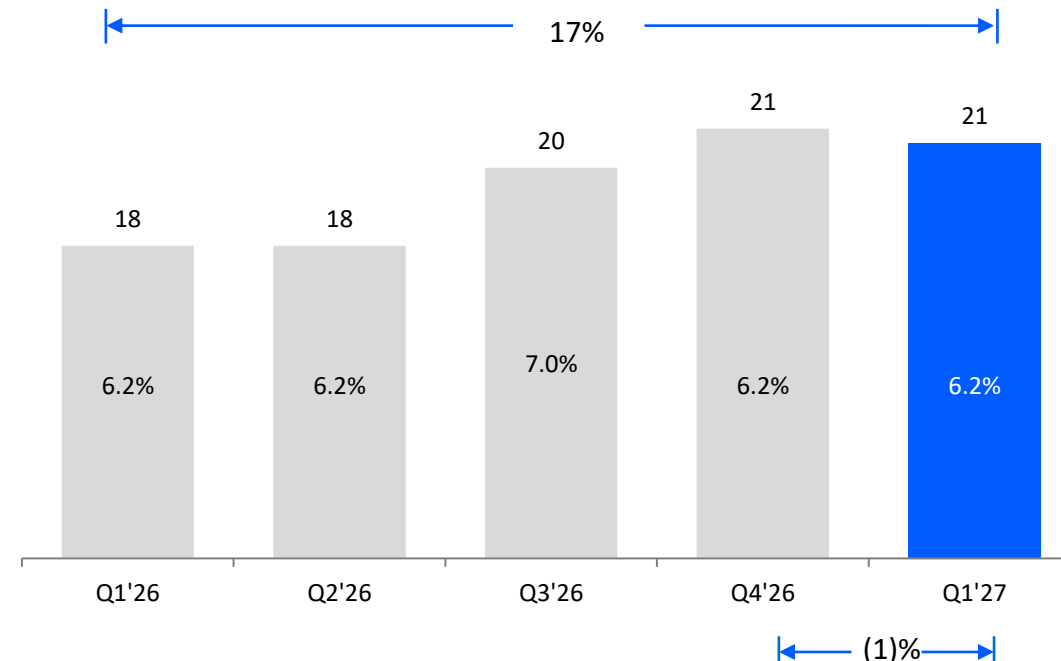
Financial Performance | Overseas Business

(Figures in ₹ cr.)

Revenue



EBITDA & Margin %



Key Developments

- 37 new logos added with double digit growth in Revenue and EBITDA
- EBITDA margins remain stable despite currency fluctuations

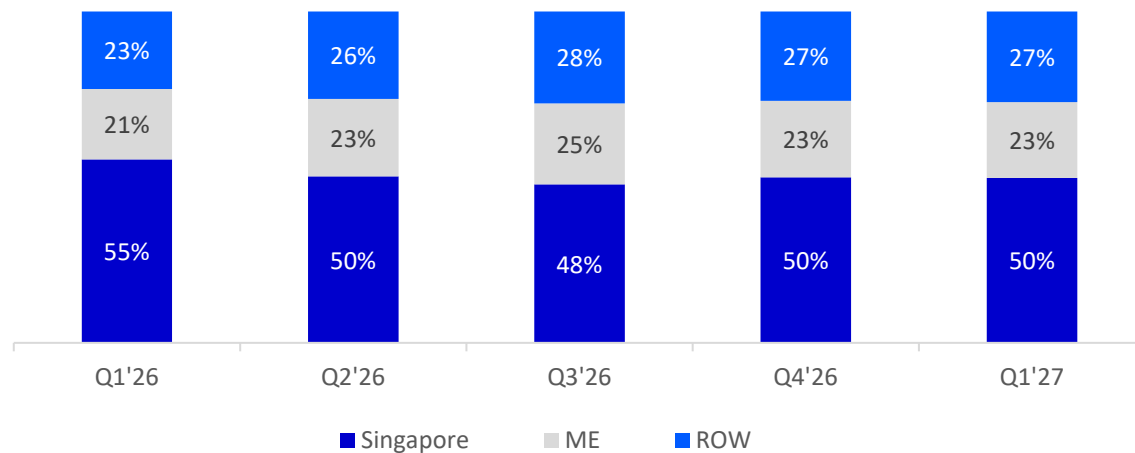
- Singapore delivered 12% YoY revenue growth with adding 37 local HC
- Malaysia achieved 55% YoY revenue growth, reaching 873 headcount and delivering an EBITDA margin of 4.1%

- Middle East delivered 12% EBITDA margins, with 27% revenue growth and 18% EBITDA growth YoY
- Philippines recorded 17% YoY revenue growth with a 10% net margin

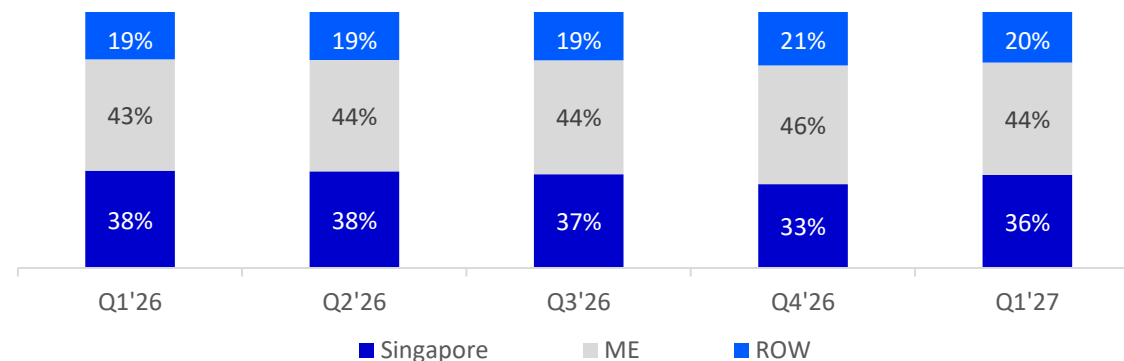
Operational Performance | Overseas Business

(Figures in ₹ cr.)

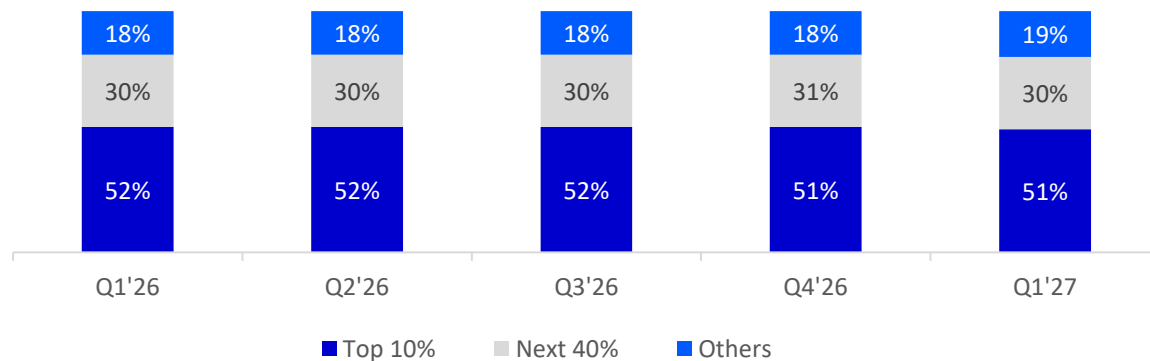
Region-wise Revenue %



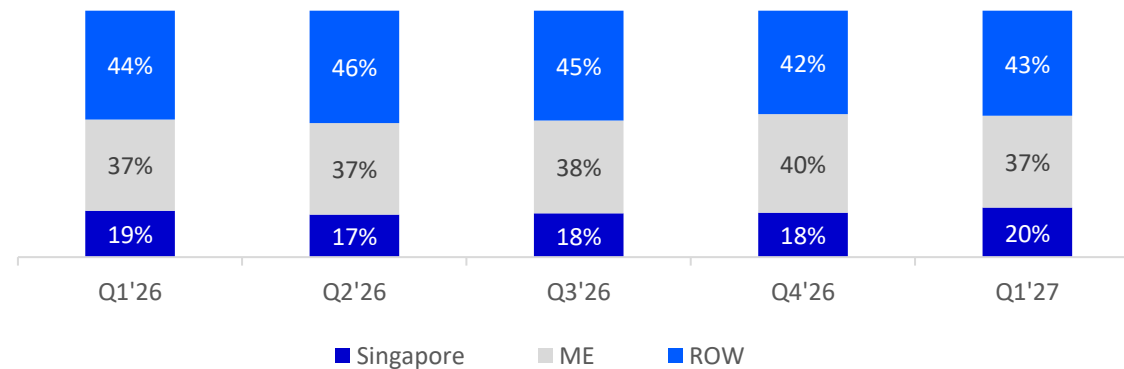
Region-wise EBITDA %



Client Concentration %



Region-wise Headcount %



04

Growth Strategy

The Quess Story: Three Ideas

A large, cash-generative volume engine, being simplified with technology and AI, and channelled into a higher-margin, skill-based future.

1 Volume

The world's #1 workforce company

Scale that compounds

- India's #1 and among the world's largest, ~4.8 lakh associates – Targeting to be world's largest with 1Mn associates by 2030
- Cash-generative: healthy operating cash flow, net-cash balance sheet
- ROE ~20%; scale funds the pivot to value

2 Simplification

Technology and Operations as one

Leaner, faster, more productive.

- De-layered structure; speed to market across business, ops and corporate
- Technology and Ops re-organized as "Centre of Excellence" model for leaner and agile org
- AI embedded in the volume engine to lift productivity and cut cost-to-serve

3 Quess 2.0

Volume + skill-based value

Higher-margin, increasingly dollar-linked growth.

- New initiatives pivot to skill-based, margin-accretive work
- Construction moving up to specialized trades
- GCC corridor with Japanese companies; high-end and dollar-linked revenues

THE OUTCOME: The same volume strength you know, now simpler, more productive, and increasingly higher-margin. Structural, not cyclical.

Quess 2.0: Pivoting to Dollar-Linked Growth

India has deep, credentialised talent; the world faces structural shortages.

Quess is connecting the two through partner-led, capital-light corridors, shifting revenue mix toward dollar denominated, higher-margin business.

The two-way corridor model

- India's deep, credentialised talent meets the world's structural shortages
- Partner-led and capital-light: two-way business without burning capital on overseas offices
- Indian talent flows out; inbound GCC and offshore delivery work flows in
- Pulls higher-value work into our Professional Staffing and GCC books

Four corridors we are building

- **Japan** *signed, in execution*
- **Europe (Nordics)** *advancing*
- **Israel** *in discussion*
- **North America** *early exploration*

Five talent segments India can supply

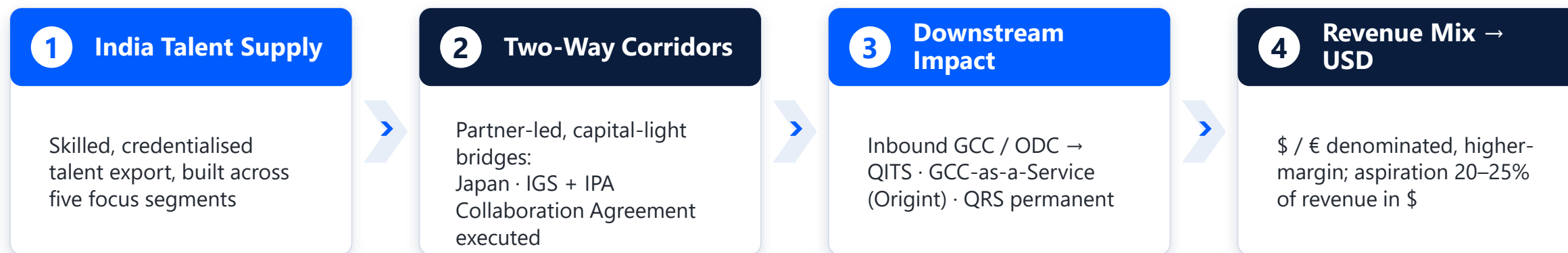
Healthcare · Technology · MEP & Civil · Hospitality & Allied · Finance & Professional

THE PAYOFF: Over time, this shifts the revenue mix toward dollar-denominated, higher-margin business

Aspiration: ~20–25% of revenue dollar-linked within 3–4 years, *changing the very colour of the company*

The Quess 2.0 Global Talent Model

India's talent supply feeds two-way corridors that pull inbound GCC work into our Professional Staffing Business — shifting the revenue mix toward dollars.



THE FLYWHEEL Talent out, GCC work in — every corridor we open makes the next one faster and cheaper to build.

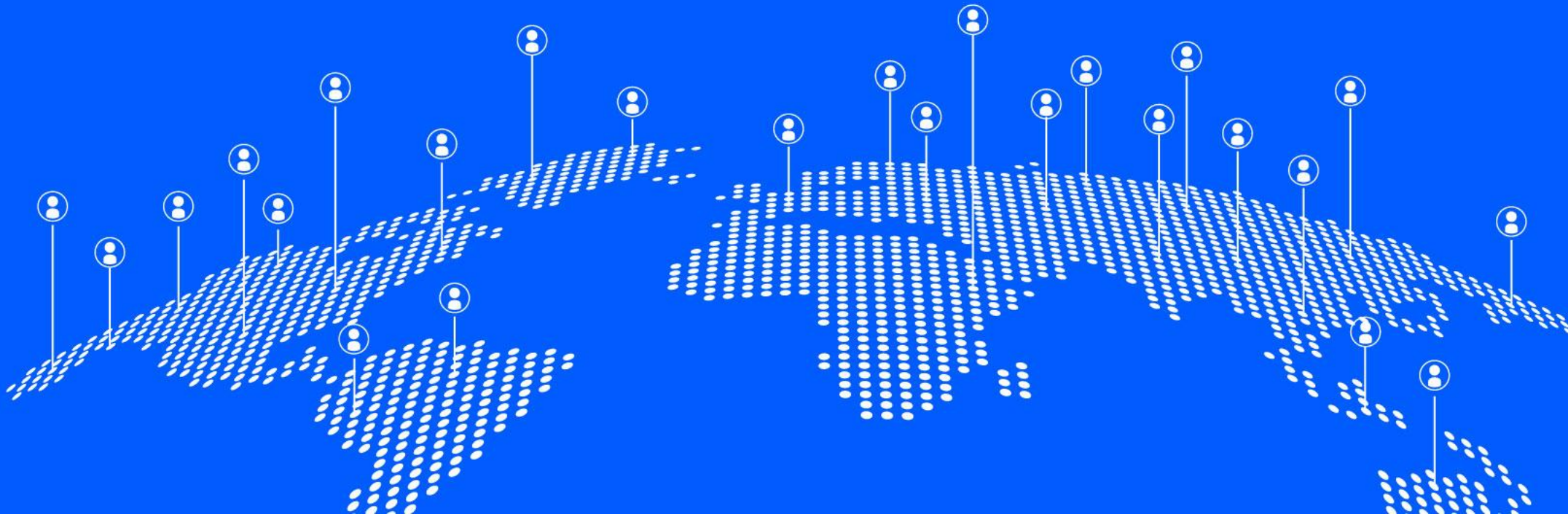
Five Talent Segments Being Focused for Talent Export



Thank You

Quess is ready to power what's next.

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About Quess Corp

Established in Bengaluru in 2007, Quess Corp Limited (BSE: 539978, NSE: QUESS) is India's largest and a global leader in staffing and workforce solutions. Quess leverages deep domain expertise and AI-driven digital platforms to help businesses enhance productivity and build a future-ready workforce.

Its comprehensive suite of technology-enabled staffing and managed outsourcing services spans key sectors including BFSI, Retail, Telecom, Manufacturing, IT, and GCCs. Today, Quess has a workforce of approximately ~4,82,000 employees across 8 countries and serving over 2,200 clients.

Quess Corp ranked #19 among India's Best Workplaces in 2025 & has been certified a Great Place to Work for the seventh consecutive year in 2026 for India. Additionally, we have been recognised as Great Place to Work for UAE, Middle-East, and Singapore in 2026. Staffing Industry Analysts (SIA) has recognised Quess Corp as India's No.1 staffing company in 2025 & 37th globally in 2024. Quess also became the first Indian firm to join the World Employment Confederation in 2025. In just 18 years, Quess has grown from a start-up to a trusted global workforce leader.

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