PRICOL LIMITED
Passion to Excel

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CIN: L34200TZ2011PLC022194

CUSTOMERS EMPLOYEES SHAREHOLDERS SUPPLIERS

PL/SEC/TGT/2026-2027/121 Thursday, 19th November 2026

Listing Department **National Stock Exchange of India Limited** "Exchange Plaza', C-1, Block G Bandra-Kurla Complex, Bandra (E), Mumbai - 400051	Corporate Relationship Department **BSE Limited** 1st Floor, New Trading Ring Rotunda Building, P J Towers, Dalal Street, Fort, Mumbai 400 001
Scrip Code: PRICOLLTD	Scrip Code: 540293

Dear Sir,

Sub: **INVESTOR PRESENTATION**

Pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we herewith submit the presentation to be used for the Investor Conference call, scheduled to be held today (19th November, 2026) at 04:00 PM (IST), to discuss the stake sale in Pricol Autotech Limited.

This is for your information and records.

Thanking you

Yours faithfully,
For Pricol Limited

T G THAMIZHANBAN
Digitally signed by T G THAMIZHANBAN
Date: 2026.11.19 14:27:29 +05'30'

T.G.Thamizhanban
Company Secretary
ICSI M.No: F7897

Encl. As above

Investor Presentation
November 2026

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Current Business Structure (Before Demerger)

Pricol Limited — 100 % Subsidiary → Pricol Precision Products Private Limited

Driver Information and Connected Vehicle Solutions (DICVS)



Actuation, Control and Fluid Management System (ACFMS)



Precision Products (P3L)



Proposed Business Structure (Post Demerger)

Pricol Autotech Limited (Resulting Co)*

Driver Information and Connected Vehicle Solutions (DICVS)



Pricol Limited (Demerged Co)

Actuation, Control and Fluid Management System (ACFMS)



Pricol Precision Products Private Limited (100% Subsidiary of Demerged Co)

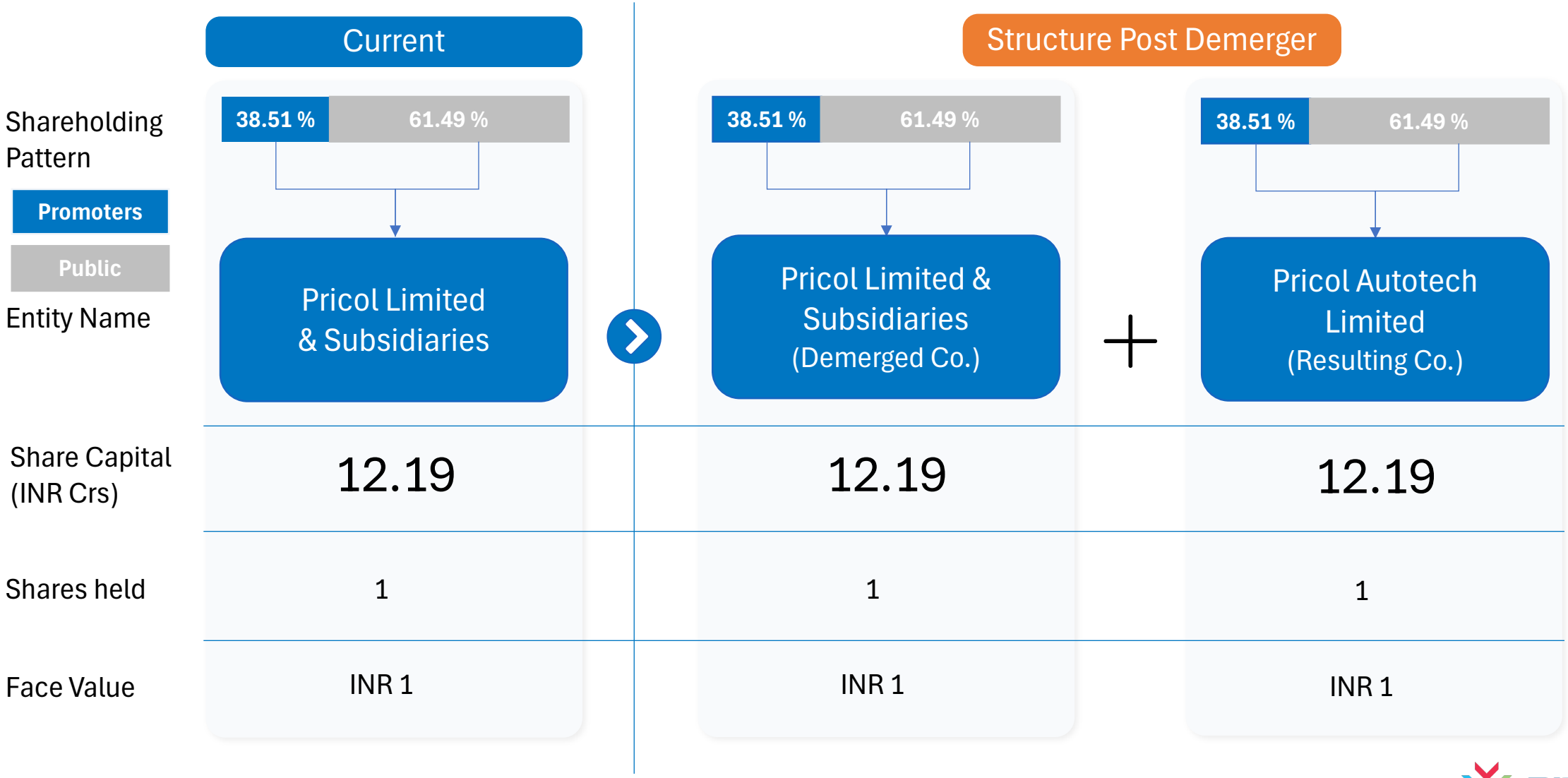
Precision Products (P3L)



* Pricol Autotech Limited represents the strategic carve-out of Pricol Limited's Driver Information & Connected Vehicle Solutions business segment.

Demerger Overview

Share Entitlement Ratio : *Shareholders of Pricol Limited will get* ***1 (one) share of Pricol Autotech each for every 1 (one) share each held in Pricol Limited.***



Pricol Autotech – Warburg Pincus Transaction Overview

What Has Been Announced

- **Acquirer :** Topaz Terrace Investments B.V., an affiliate of Warburg Pincus.
- **Seller :** Pricol Autotech's Promoter and Promoter-group
- **Stake :** 38.51% of Pricol Autotech, representing 4.69 crore shares.
- **Consideration :** Up to INR 1,663.07 crore for the entire 38.51% stake.
- **Open offer :** Mandatory offer for up to an additional 26% of Pricol Autotech.
- **Expected Date of Completion of Sale :** (1) After the scheme of demerger becomes effective (2) expiry of the period pursuant to the open offer (3) completion of conditions precedent including approval of CCI.

Pricol Autotech – DICVS Business Segment

~ ₹ 2,400 Cr

FY26 Revenue

~ 12%

FY26 EBITDA Margin

Promoter Family will retain the entire shareholding at Pricol Limited and will continue to grow ACFMS and P3L businesses

Abbreviation :
ACFMS - Actuation, Control and Fluid Management System
P3L – Pricol Precision Products

Strategic Value Creation by Warburg Pincus Post Transaction

Topaz Terrace Investments B.V., an affiliate of Warburg Pincus will be the largest Shareholder in Pricol Autotech Limited post the transaction

1

Global Private Equity Fund to become Largest shareholder

Warburg becomes Pricol Autotech's largest investor through a direct stake in the business, bringing long-term capital support and strategic backing to accelerate its expansion plans and strengthen its competitive positioning.

2

Stronger Electronics Platform

The collaboration enables accelerating innovation across electronics platform. Combined with Pricol Autotech's growth strategy, it strengthens product development & expansion capabilities and also supports the company's ambition to emerge as a globally competitive automotive electronics player.

3

Capital to Accelerate Growth

Robust financial backing provides the necessary capital to accelerate the growth trajectory, fully supporting the significant investments required in technology, R&D, product development, manufacturing capabilities and Organic and In-organic growth.

4

Capitalizing on Industry Knowledge & Global Network

Their strong global network facilitates access to advanced technologies, new customer segments, and vital strategic partnerships, accelerating the next phase of growth.

Business Continuity Remains Intact for Pricol Autotech

1

Leadership & Management Continuity

Leadership and Senior management team continuity will provide stability, strategic continuity, and focused execution, positioning the DICVS businesses for sustained growth and long-term value creation.

2

Customer Relationships

Established OEM relationships will remain intact, with customers continuing to engage with the same management, sales and key account teams. Existing customer commitments, programme engagements and communication channels will continue without disruption.

3

Operational Stability

Proposed manufacturing facilities, workforce, operational teams and technical capabilities for Pricol Autotech will continue to support business operations. Ongoing production programmes, delivery schedules, quality standards and product development activities will remain on track.

Growth Opportunities in Pricol Limited

Promoter Family's focused leadership at Pricol Limited will accelerate value creation from the high-growth ACFMS and P3L businesses.

Actuation, Control and Fluid Management Systems



Pumps, Disc brakes, Switches and Throttles

New product opportunities
Disc brakes, switches, throttles and other control products expand the portfolio beyond pumps.

Export opportunity
Pump exports can diversify revenue and extend reach into global markets.

OEM cross-selling and content
Existing OEM relationships support faster scaling, while rising content per vehicle can lift revenue per programme.

Precision Polymer Products



Exterior, Interior and Functional Plastic components

Revenue ambition
P3L targets a doubling of revenue by FY29, providing a clear growth roadmap.

Industry headroom
Automotive production, light weighting and increasing OEM outsourcing support demand for polymer components.

Operating leverage
Higher volumes and capacity utilisation can support improved profitability as the business scales.



Investor Relations

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