

Date: February 26, 2026

To
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400 051
Through: NEAPS
Symbol/Security ID: POWERMECH

To
Dept. of Corp. Services
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai- 400001
Through: BSE Listing Centre
Security Code: 539302

Dear Sir/Madam,

Sub: Investor Presentation

Please find the enclosed Investor Presentation. The above information is also available on the website of the Company: <https://powermechprojects.com/investor-presentations/>

Thanking you.
Yours faithfully,

For Power Mech Projects Limited



M. Raghavendra Prasad
Company Secretary and Compliance Officer

Encl: as above

POWER MECH PROJECTS LIMITED

AN ISO 14001:2015, ISO 9001:2015 & ISO 45001:2018 CERTIFIED COMPANY

Regd. & Corporate Office :
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Telangana, India
CIN : L74140TG1999PLC032156

Phone : 040-30444444
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Website : www.powermechprojects.com



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Power Mech Projects Limited

(BSE: 539302 | NSE:POWERMECH)

Investor Presentation
February 2026

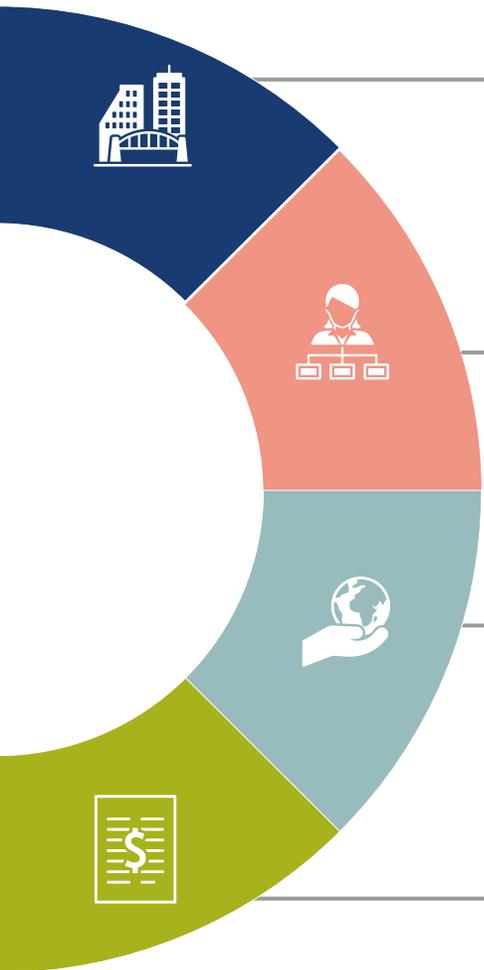
Strong execution, strong visibility, disciplined capital allocation
to build long-term shareholder value.



I. PMPL at a glance



Power Mech: A leading at-scale industrial and infra services provider



Execution Expertise: End to end project delivery across multi-sectors 1

Executing complex projects across power, railways, metro, roads, water and mining, backed by 26 years of engineering expertise and robust project management.

Scale and Leadership: One of Asia's market leaders in Power O&M services 2

Managing 40+ GW of power-plant O&M globally (~16% of India's thermal base), enabled by standardized processes, a dedicated technical cell and digital tools to enable remote upkeep, improve uptime and reliability.

Global Footprint: Proven execution capabilities and Expanding presence 3

Contributed ~9 GW to international grids and currently managing ~2 GW of O&M across MENA and West Africa, positioning Power Mech as a trusted overseas execution partner and expanding international revenue streams across nations.

Disciplined Financials: Sustained revenue momentum and profitability 4

Delivered a ~4x revenue scale-up over the last decade (14%+ CAGR) with ~ 11-12 % EBITDA margins and strong order visibility (₹18,332 Cr order book excl. MDO; 3+ years revenue coverage).

Multi segment presence backed by strong technical execution



Erection, Testing and Commissioning

Execute full-scope erection, testing and commissioning of BTG/ BOP systems (including FGD/ SCR) across power, nuclear, oil-&-gas, petrochemicals, steel and minerals

>84.4 GW

Capacity added to grid

>30.29 Lakhs MT

Erection works completed

>3.6 Lakhs MT

Structural fabrication completed



Operations and Maintenance

Provide integrated mechanical, electrical and C&I services including control-room/desk operations, boiler/turbine/auxiliary overhauls, long-term AMCs for utility and captive plants

>40.12 GW

Capacity under O&M Care

>17,800 Manpower

Dedicated O&M manpower

Technical Cell

live troubleshooting & PM



Civil Infrastructure

Deliver civil/structural construction for power, industrial and urban infrastructure -- foundations, decks, cooling towers, CHPs, roads and coal-handling plants

>30.92 Lakhs m3

Concreting works executed

>950 TKM

Overhead electrification executed

>102 Hectares

Metro/ Rail deport area constructed



Mining, Development and Operations

Develop mine infrastructure, mineral processing operations and manage full contract mining leveraging PMPL's execution and O&M strengths

9 Mn MT/ annum

Peak rated mining capacity

>39,500 Crs

Long-term contract value

>25 years

Multi-decade contract tenure

Clients



Domestic



International



Board of directors



Mr. Sajja Kishore Babu (Founder, CMD)

- 37+ years experience in Power and Infrastructure sector
- Serves on Board of subsidiary and joint venture companies
- Holds a Bachelor degree in Mechanical Engineering



Ms. Sajja Lakshmi (Non-Executive Director)

- Holds a place in the HR management of the Company and CSR Committee
- Ms Lakshmi is a science graduate who is deeply engaged in social service



Mr. S. Rohit (Executive Director)

- Leads Overseas Operations, Business Development, Corporate Strategy and digital initiatives for Power Mech group of companies
- MBA from University of Oxford & Master's Engineering Management degree from USC



Mr. J P Chalasani (Independent Director)

- 40+ years experience in the Indian infrastructure industry
- He is the CEO of Suzlon Energy Limited
- Previous associations include NTPC, Reliance Power, Punj Lloyd and others



Mr. Vivek Paranjpe (Independent Director)

- 45+ years experience in leadership roles
- Previous associations include Hewlett Packard, Reliance Industries Ltd
- Holds B.Sc (Honors) from Fergusson College, Pune and Post-Graduate degree from XLRI Jamshedpur



Mr. B Prasada Rao (Independent Director)

- 37+ years experience at BHEL, including over 6 years as Chairman & MD & holds directorship in 5 companies
- He is also a member of 2 committees constituted by Government of India



Mr. M Rajiv Kumar (Non-Executive Director)

- 38+ years experience in BHEL
- Rose to the level of Executive Director, Power Sector, Eastern Region
- Mr. Kumar is a graduate in Electrical Engineering from the BIT, Sindri



Ms. Lasya. Y (Independent Director)

- 16+ years exp. In IT Project Management & delivery, client engagement, IT strategy, business development
- Holds Post-Graduate in Management from ISB and MS in Electrical & Computer Engineering from the University of Texas



Leadership Team



N Nani Aravind

Group Chief Financial Officer

- 26 years of work experience
- Previously associated with ICICI Bank, Barclays Bank, GKC, GMR, BSCPL & IJM India projects



M Raghavendra Prasad

Group Company Secretary & Compliance Officer

- 14 years of work experience
- IIM Kashipur Alumnus



L Sai Shankar

Executive Director
Head - Engineering

- 35+ years of expertise in EPC works
- Previously with BGR, TCE, GVK etc.



Srinivasan Selvaraj

Executive Director

- Head - Project Management (EPC)
- 35 years of expertise in projects
 - Ex-BHEL leading large scale TPP



G Srinivasulu

Executive Director

Head - FEX

- Pioneer with Power Mech since its inception



S.K. Kodandaramaiah

Director

Head - Business Development

- 4 decades of experience in BD
- Alumnus of BITS Pilani



G Murali

Director

Head - EPC

- 38 years of power sector experience
- Ex-BHEL



Gattu Rambhav

Director

Head - O&M Business

- 35 years of expertise in O&M
- Ex-Vedanta, Adani, BALCO, etc



N Srinivasa Rao

Director

Technical - Gas Business

- 35 years of expertise
- Ex-GVK, Spectrum, ESSAR etc



T Srinivasa Prasad

Senior Vice President

Head - Civil Infrastructure

- 3 decades of expertise
- Ex - IVRCL, NCC etc



T Ramesh

Vice President

Mining Operations

- Pioneer with Power Mech since its inception



Abdul Basheer

Associate Vice President

Head - Industrial Construction

- 2 decades with Power Mech.
- Expertise in Strategic Planning



Uppada Subbarao

Associate Vice President

HR & Admin

- 04 decades of expertise
- Ex - NSL Sugars & GMR



Deepak Gupta

Associate Vice President

SCT & Procurement

- Certified PMP Professional
- Ex-Hindustan Power & Alstom



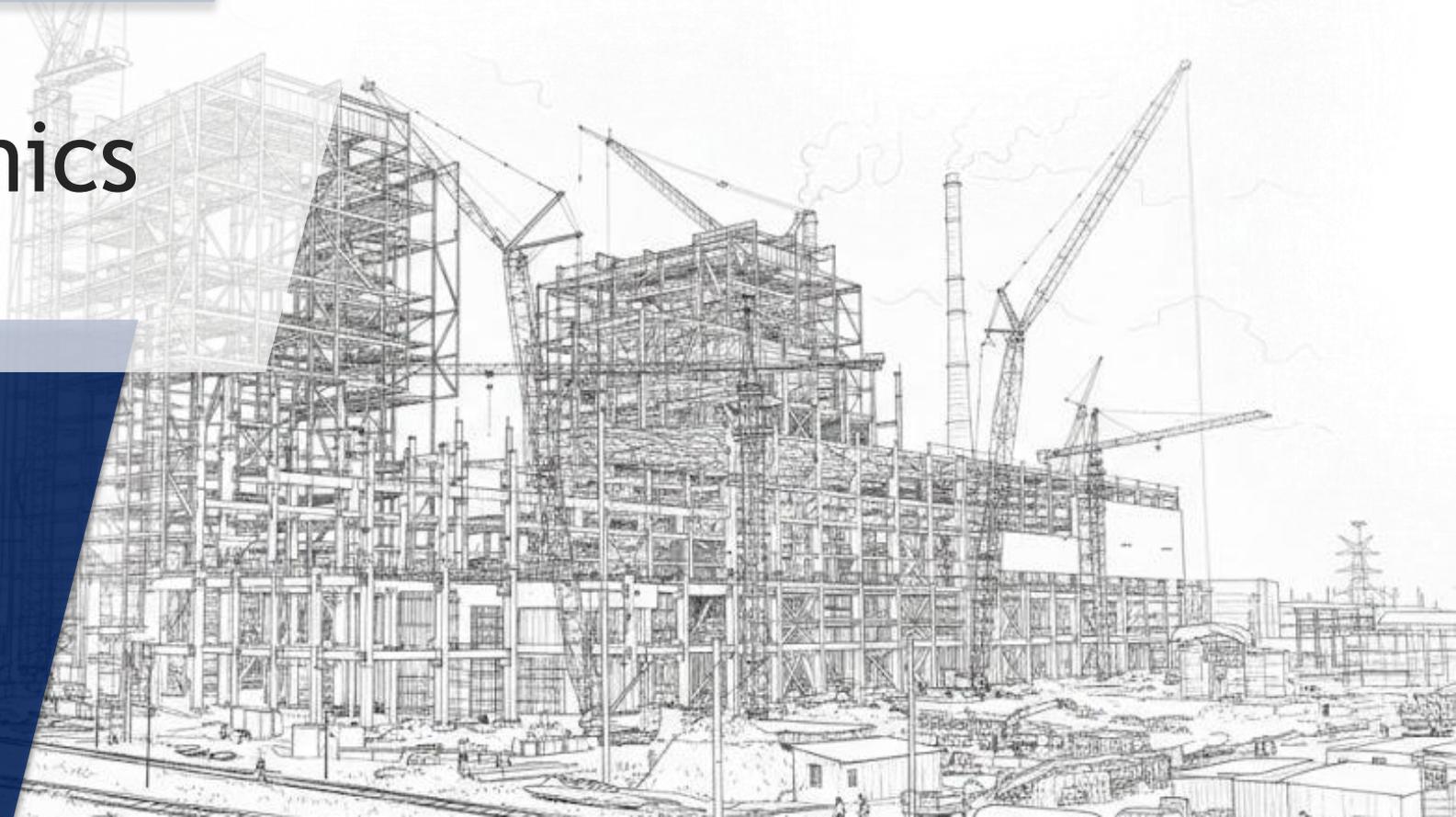
P Dileep Kumar

General Manager

Head - UAE Operations

- 2 decades of O&M experience
- Versatile leader in project execution

II. Industry Dynamics



Building on a strong multi-sector foundation to convert industry tailwinds into scalable, profitable growth

Segment	Industry Tailwinds	Positioning & Strategy
Erection, Testing and Commissioning	<ul style="list-style-type: none"> Rising per-capita power demand is driving a ~53 GW thermal pipeline over next 5-7 years (~₹20,000 Cr ETC and ~₹1.8 lakh Cr BOP-EPC opportunity). Prequalification norms and delivery timelines are tightening, with awards increasingly moving to integrated BOP EPC packages. 	<ul style="list-style-type: none"> Proven execution up to 800 MW units positions us as a leader in ETC & Construction. Building on the recent Singareni BOP EPC award, we are scaling integrated BOP delivery capabilities
Operations and Maintenance	<ul style="list-style-type: none"> Government utilities are increasingly outsourcing plant operations through long-term comp. O&M contracts, expanding addressable market to ~228 GW (~₹15,000 Cr per annum) Revised SHAKTI policy enables C&I generators to sell un-requisitioned surplus power in exchanges/markets, improving utilization and expanding the O&M opportunity to ~55 GW (~₹3,500 Cr per annum) 	<ul style="list-style-type: none"> Recent wins such as SJVN Buxar and Singareni contracts reinforce our positioning to scale outsourced O&M with government utilities. Deepening presence in international markets to diversify revenue
Civil infrastructure	<ul style="list-style-type: none"> Planned-53 GW capacity expansion translates into ₹16,000 Cr civil & struct. works opportunity. National Infrastructure Pipeline continues to anchor India’s multi-sector capex push (~₹111 lakh crore over 5 years), with PPP emerging as a delivery model across infrastructure projects. 	<ul style="list-style-type: none"> We are selectively scaling bankable HAM projects with calibrated investment ,Deoghar Ring Road (HAM) demonstrates our financial readiness We are actively pursuing metro depot and railway overhead electrification opportunities.
Mining Development and Operations	<ul style="list-style-type: none"> Rising demand for critical and transition minerals as India strengthens its role in the global energy-transition supply chain Significant increase in domestic coal/ mineral production and regulatory reform (such as auctioning of mining blocks and private-sector entry) to boost supply, meet infrastructure demand and reduce import dependency 	<ul style="list-style-type: none"> Building on our two MDO wins, we are pursuing critical and rare-earth mineral opportunities, leveraging our execution and O&M strengths to build a scalable, high-growth mining platform and leadership position.

“Power Mech is transitioning into a digitally enabled technical services platform to improve uptime and scale execution globally”

III. Investment case and growth engines



1. Leadership in Power O&M | Scaling into higher-margin Field & Comprehensive O&M

	AMC	Field O&M	Comprehensive O&M
Existing capacity handled by PMPL	<p><i>Supply of semi-skilled blue-collar and white-collar personnel</i></p> <p>19.5 GW</p>	<p><i>AMC plus operations of various BTG units in power plants</i></p> <p>9.2 GW</p>	<p><i>End-to-end Operations and Maintenance including control room operations</i></p> <p>7.6 GW</p>
Our Strategy	Scale through manpower contracts by leveraging execution track record across plants	Standardize Field O&M delivery models to enable faster ramp-up across multiple plants and geographies	Invest selectively in digital tools, predictive maintenance, and specialized talent to support higher-complexity O&M delivery
Current Market Size	~ 165 GW (~7000 Cr)	~ 65 GW (~4200 Cr)	~ 50 GW (~ 4500 Cr)
Target capacity in 5 years	~ 30 GW	~ 23 GW	~ 19 GW
<i>Higher margin O&M segments</i>			

2. Leadership in Power Construction | Strategic pivot planned - Horizontal integration from construction services to high value EPC delivery



AS IS state:
Construction led execution



TO BE model:
Integrated BOP
EPC player + BTG
ETC Player



Higher margins and establishing higher control

Execution-focused and limited-value capture

3. Diversified business model | Entry into renewables by building a high return platform in solar and BESS

Massive opportunity noted in renewable energy space

India's low per-capita electricity consumption and roadmap to **2X in next 12 years** provide a long-term growth floor

Government push to add **360 GW by 2030**, making total demand for renewable energy go up by 5X

Renewable has achieved permanent **grid parity without subsidies**, ensuring widespread industrial adoption

Surging renewable integration necessitates large-scale BESS for grid stability, driving a national pipeline of **~42 GW by 2030**

How PMPL is capturing the opportunity

Targeting **15-16% Equity IRRs over 15-25 year** lifespans, securing long-term, predictable cash flows.

De-risking the balance sheet by executing BOO projects through Special Purpose Vehicles

Focus on **government-awarded renewable projects**, reducing counterparty and offtake risk

Disciplined capital deployment; **Limited capex per project** and benefits from available capital subsidies

Projects under Execution

Currently executing **13.66 MW Solar BOO** and massive **250 MW / 1000 MWh BESS** project

Securing guaranteed annuity revenues of **~₹7 Cr/year for 25 years (Solar)** and **~₹104 Cr/year for 15 years (BESS)**

Deploying **~₹925 Cr** in combined capex to operationalize these foundational assets.

On track for rapid commissioning by June 2026 (Solar) and August 2027 (BESS)

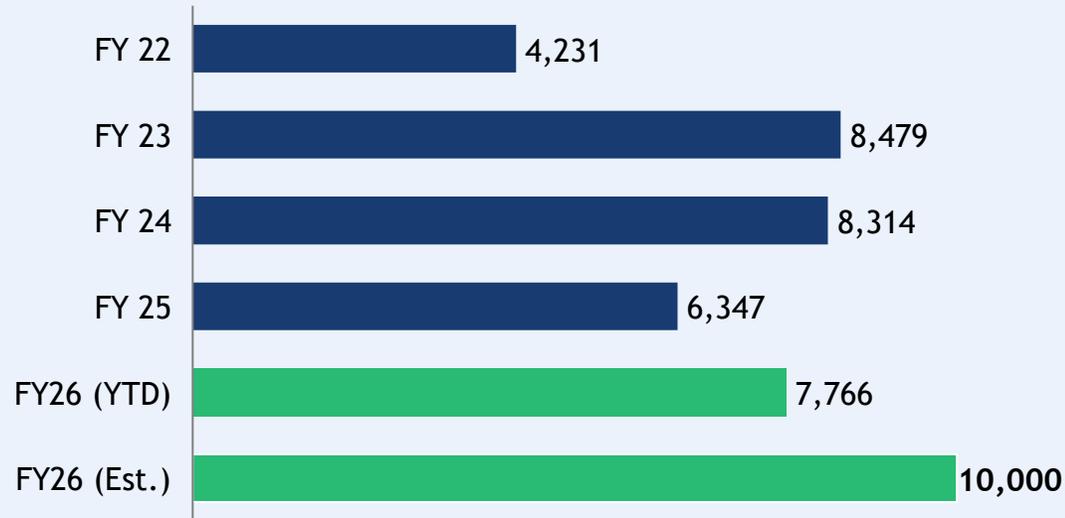
4. Sustainable, recurring long term revenue | High margin, multi-decade MDO contracts under execution

	Central Coalfields (CCL) (KBP Mine)	SAIL(KTMPL Mine)
Agreement Date	26 th June 2021	8 th September 2023
Contract Period	25 Years from Appointed Date (Includes 2 years Construction and 3 years Production Build up Period)	26 Years from Appointed Date (Includes 2 years of production build up period)
Investment	INR 364 Cr (Coal Handling Plants and Mine Infrastructure like Buildings, Roads, Township Development)	Rs. 1,950 Cr (Coal Handling Plant, Washery, Rapid Lounderading System and Railway Sliding: Rs 950 Cr PMPL, R&R Colony: Rs 1,000 Cr)
Mine Capacity/ Minable Reserves	5 MTPA / 108.77 MT	96.78 MT
Project Value	INR 9,294 Cr	INR 30,300 Cr
Projected EBITDA Margin	16% at peak capacity	25% at peak capacity
Scope	Mine infrastructure development covering land acquisition, infrastructure creation, equipment mobilization, operations and maintenance of the mines, excavation and delivery of coal to the delivery point	Mine infrastructure development covering land acquisition, infrastructure creation, R&R colony construction, equipment mobilization, construction of coal handling plant & coal washery, operations and maintenance of the mines, overburden removal, coal extraction, washing of the coal and delivery of washed coal to delivery point

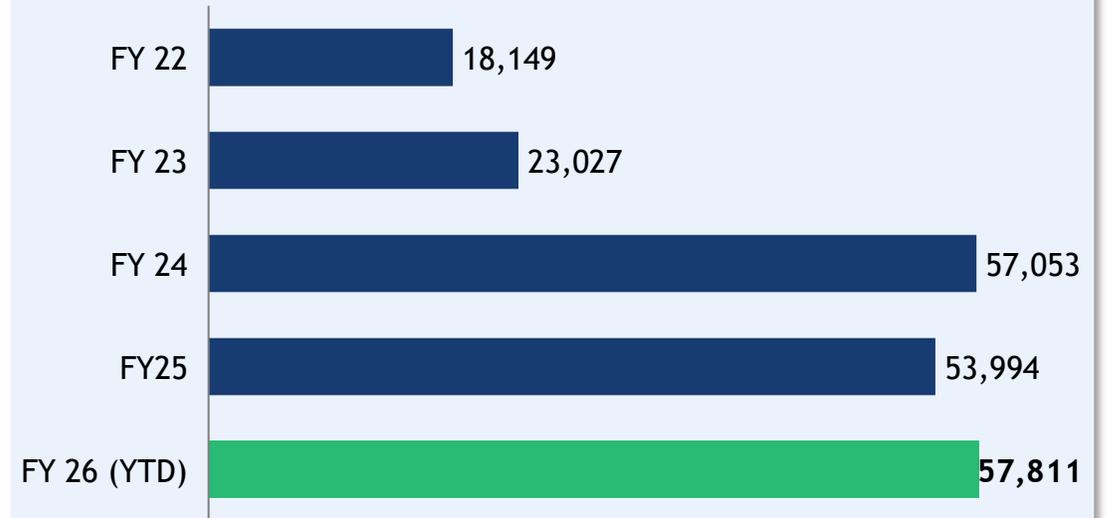
4. Order inflow & position | Strong order momentum till date worth INR 7,766 Cr; Driving towards INR 10,000 Cr milestone in FY 26

Amounts in INR Cr

Order Inflow (Exc. MDO)



Order backlog (Inc. MDO)



- Record order inflows INR 7,766 Cr in FY 26 YTD, including Rs 1,563 Cr BOO BESS order and Rs 159 Cr Solar order, driven by major wins across EPC, O&M, and renewable projects
- Diversified order base spanning thermal, civil, solar, and township infrastructure, with marquee clients such as BHEL, Adani Group, SJVN & TGgenco providing multi-sector growth visibility

4. Growth momentum and visibility | Marquee order wins with blue-chip customers reinforcing scale, quality and Power Mech's strategic positioning

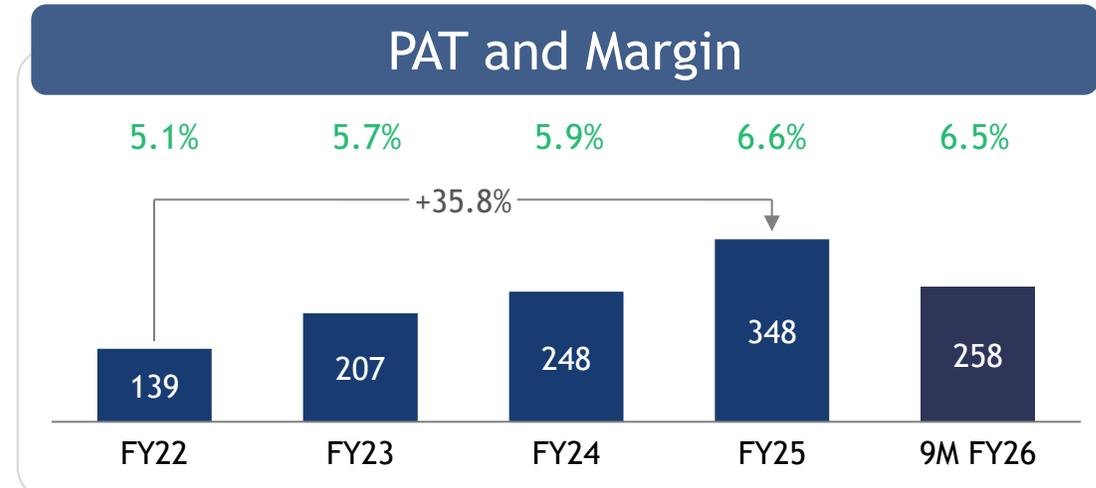
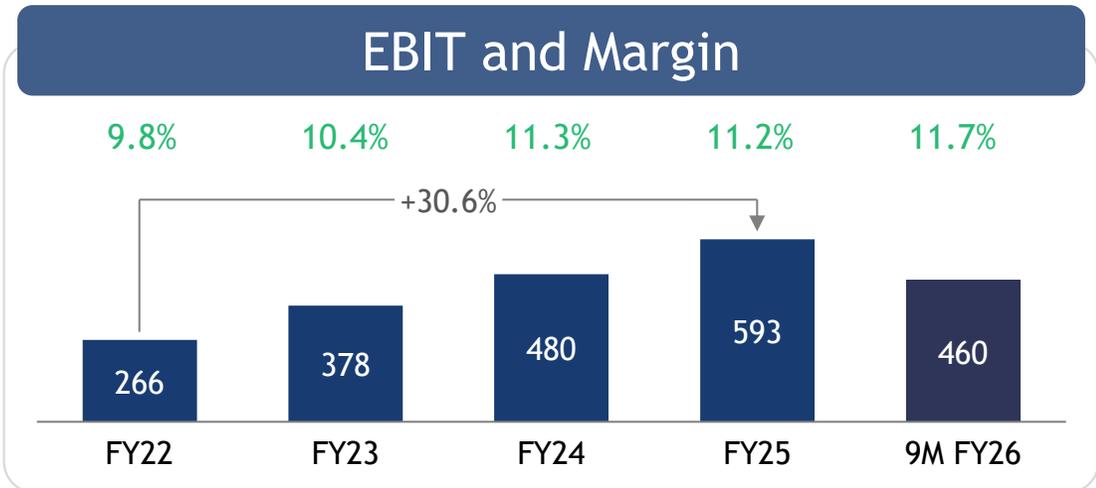
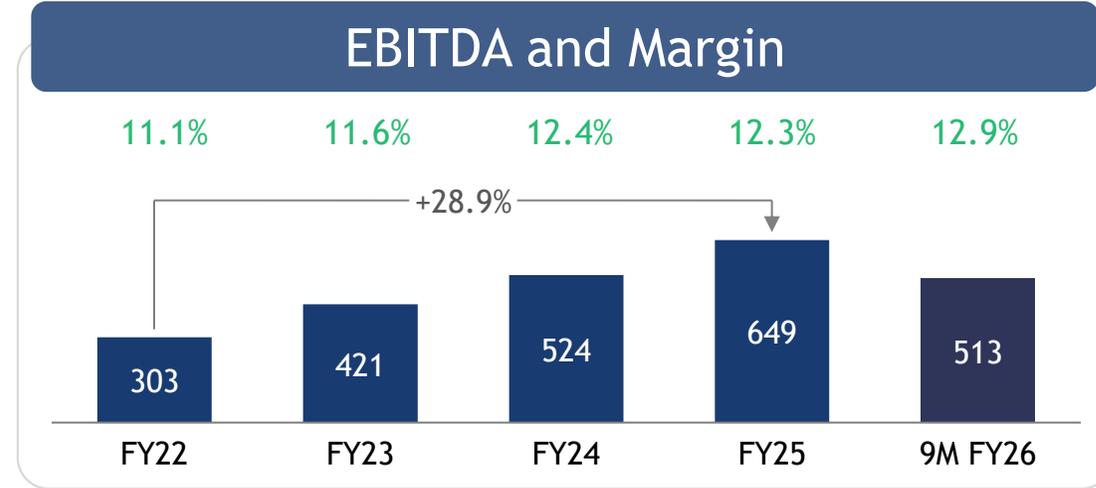
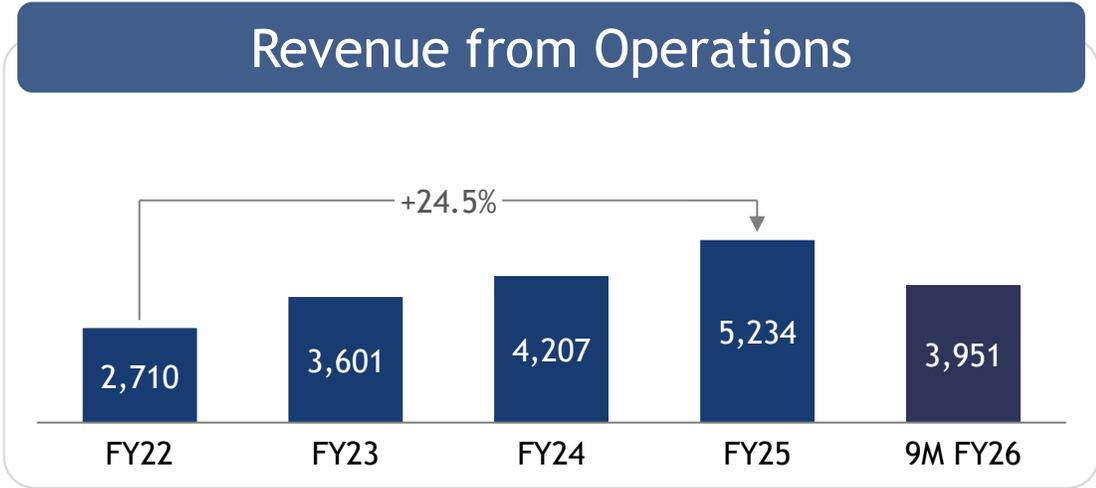
Date	Region	Customer	Scope of Work	Strategic Significance	Order Value (INR Cr)	Execution Period (Months)
Feb 18	India	Adani Power (Mirzapur Thermal Energy (UP) Pvt. Ltd. & Mahan Energen Ltd.)	Erection, Testing & Commissioning (ETC) of Steam Generator (SG) and Steam Turbine Generator (STG) packages along with auxiliaries and manpower assistance for Performance Guarantee Tests for 2 × 800 MW Ultra Supercritical Thermal Power Projects	Reinforces leadership in ultra supercritical thermal power ETC segment and strengthens order book momentum towards FY26 inflow target	1,005	34
Jan 8	India	West Bengal State Electricity Distribution Company	Setting up of a 250 MW / 1,000 MWh Standalone Battery Energy Storage System (BESS) at Goaltore, Paschim Medinipur, West Bengal, under the Build-Own-Operate (BOO) model	Strengthens position in construction and operations of energy storage solutions	1,563	180
Oct 15	India	BHEL	EPC package for balance of plans (BOP) at 1X800 MW Singareni Super Thermal Power Project	Strengthens position in large-scale EPC and BOP execution and Reinforces presence with a marquee PSU client	2,550	38
Aug 28	India	Mahan Energen (Adani Group)	Civil works & erection of prefabricated structural steel for BTG units (2×800 MW) Phase III, Mahan	Strengthens presence in large-scale power construction and Enhances civil and structural execution capability	371	30
July 14	India	SJVN Thermal	Comprehensive O&M contract for 2×660 MW coal based supercritical power project at Buxar	Enhances O&M portfolio scale and visibility	498	39
July 14	India	Jhabua Power (NTPC)	Operation and Maintenance of Boiler, Turbine and Generator of 1*600 MW unit	Long-tenure annuity contract supporting stable recurring revenue	53	36*
June 26	India	Bihar State Power Generation Company	Setting up of Grid Connected Distributed Solar Power Plants with a cumulative capacity of 13.66 MW (AC) under KUSUM Scheme	Expands presence in feeder-level solarization Long-term revenue visibility	159	12
May 23	India	Telangana Power Generation Corporation	Construction of Integrated Township with infrastructural works	Covers residential and associated infrastructure across specified project locations	972	30

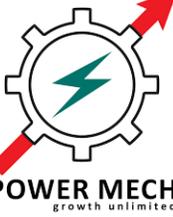
IV. Financial highlights



Annual financial highlights

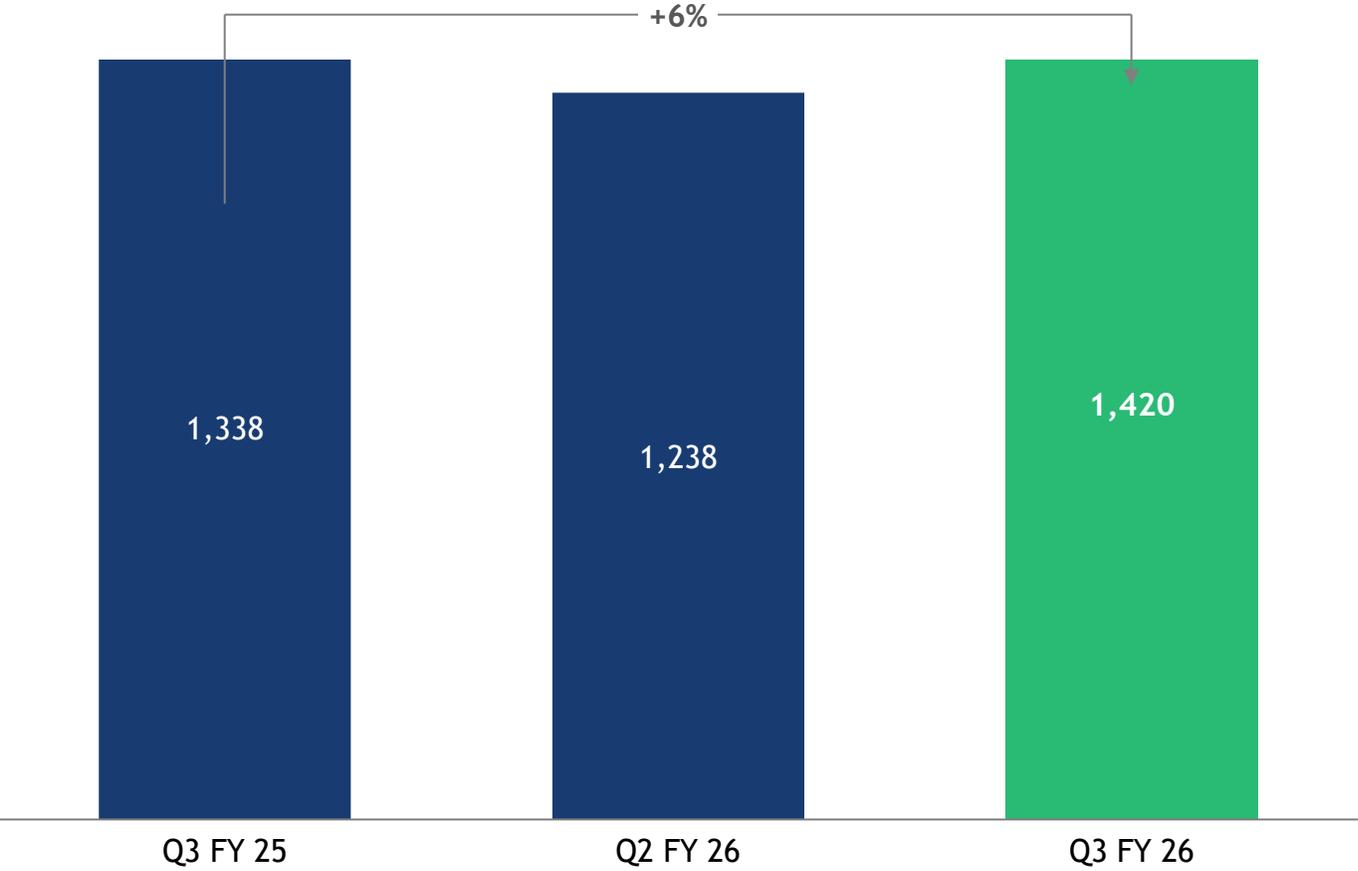
Amounts in INR Cr





Revenue | Strong and sustained revenue momentum continues, with 6% growth over last year

Amounts in INR Cr

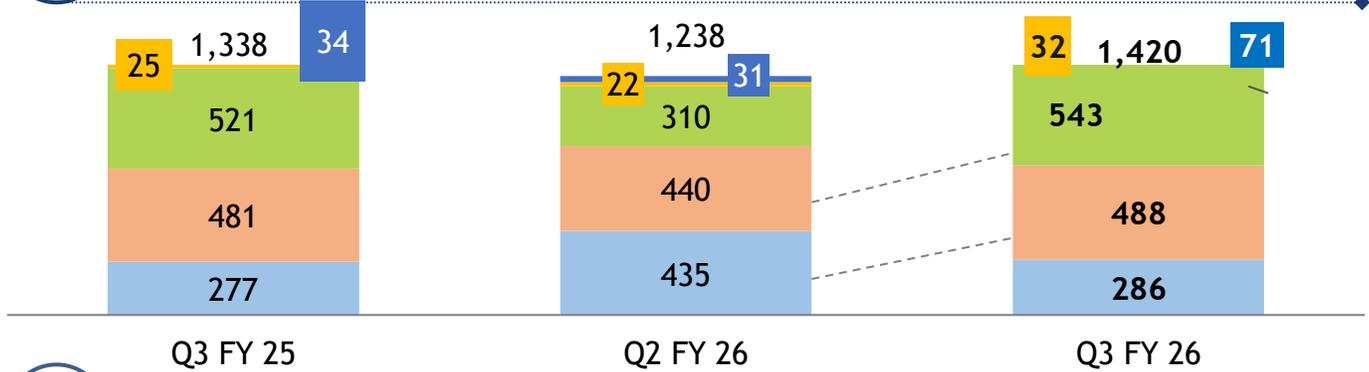


- Q3 YOY growth was 6% -driven by strong execution across all segments and the ramp up of operations along with the execution of new orders except in the water division
- Overall trajectory remains positive - Core operations continue to deliver a healthy y-o-y growth of around 6% except in water division.

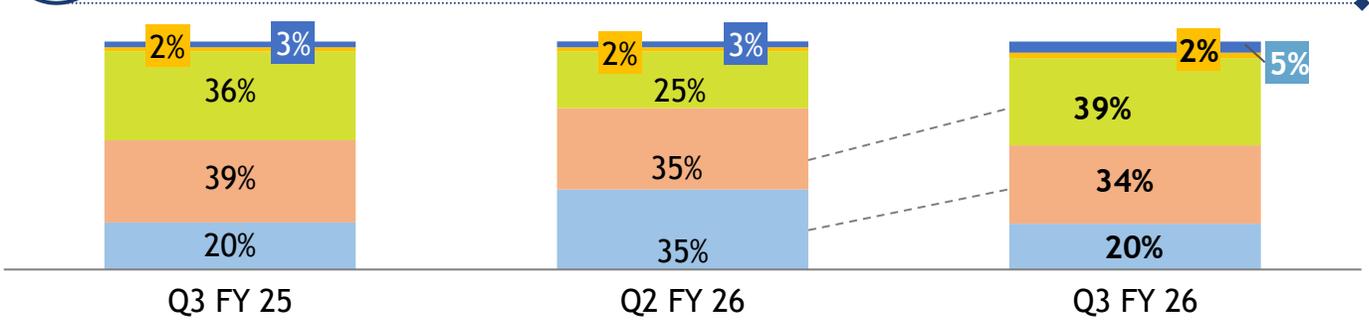
Segment revenue | Consistent momentum with strong execution in core segments and emerging MDO growth

Amounts in INR Cr

Segment wise revenue (INR Cr)



Segment wise revenue (In %)



Erection works O&M Civil works Electrical MDO

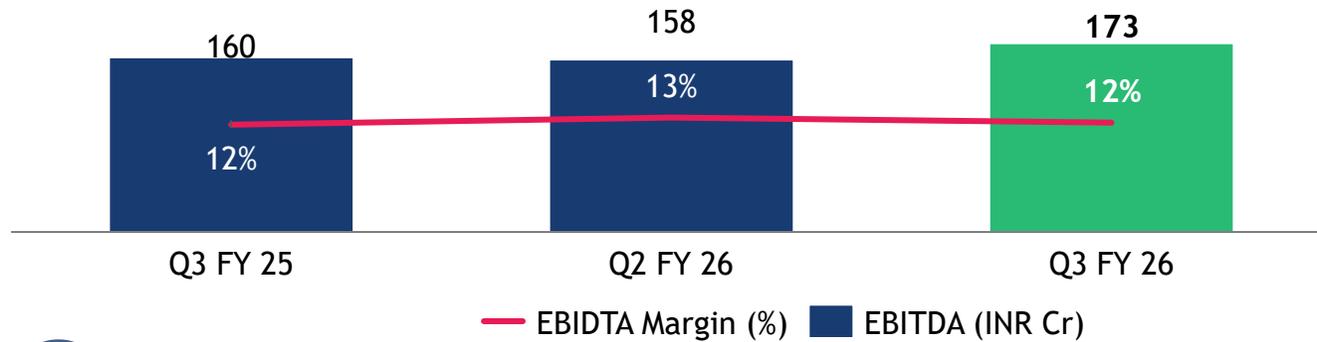
- Power segment momentum sustained - Strong traction in industrial power construction projects
- O&M growth gaining pace - Supported by new order inflows during the year
- MDO share rising - Share in total revenue up by ~2% YoY; KBP mine revenue started from November 26 onwards

Margins | Stable margins achieved; Uptrend expected in coming quarters as MDO revenue scales up

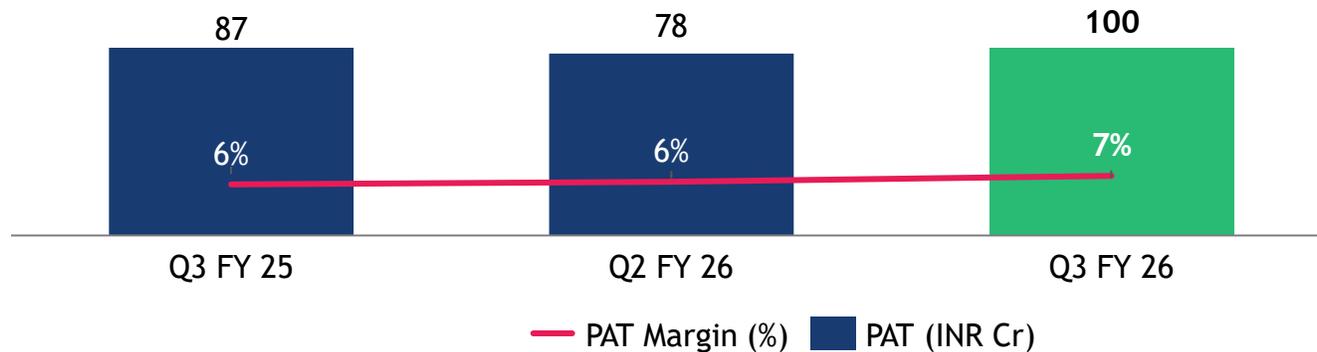
Amounts in INR Cr



EBITDA margins

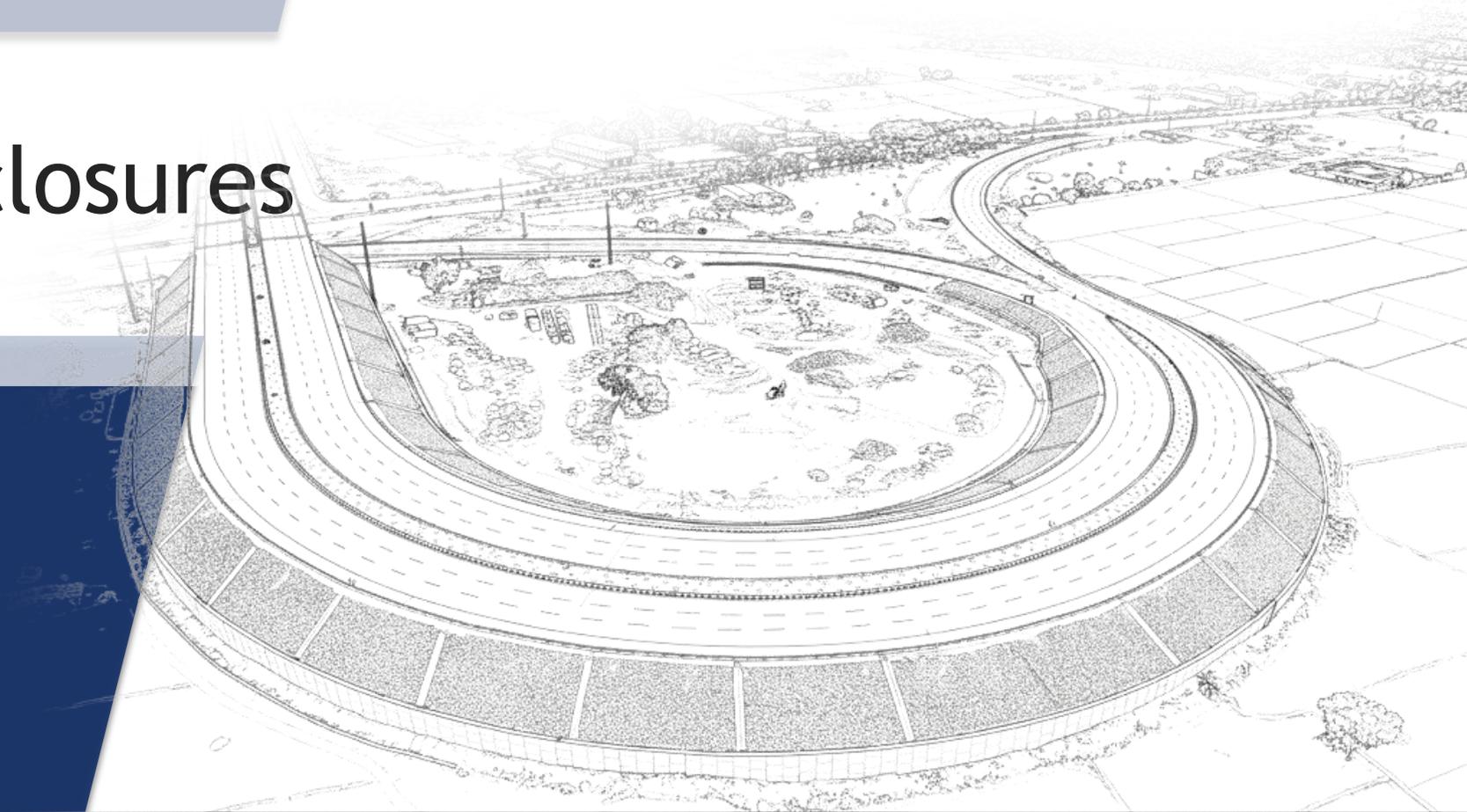


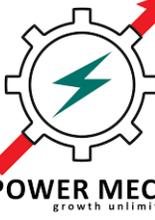
PAT margins



- Margins remain steady, broadly in line with last year's performance - with a marginal dip this quarter due to provisions created for new labor code.
- PAT margin was increased - driven by higher other income and reduced tax cost.
- EBITDA & PAT margins are expected to be inline with projected - supported by the scale up of MDO operations alongside growth in regular business.

V. Financial disclosures





Consolidated profitability statement

Amounts in INR Cr

Particulars	Q3FY26	Q2FY26	Q3FY25	YOY	9M FY26	9M FY25	YOY
Revenue from Operations	1,419.56	1,237.87	1,337.97	6%	3,950.84	3,380.86	17%
Other Income	13.43	10.93	8.93		35.74	28.26	
Total Revenue	1,432.99	1,248.80	1,346.90	6%	3,986.58	3,409.12	17%
Material Consumed	220.95	222.51	211.34		539.99	527.99	
Contract Execution Expenses	811.86	668.65	783.25		2300.98	1925.09	
Employee Cost	191.85	175.93	171.53		538.67	477.57	
Other Expenses	35.21	23.72	20.9		93.47	61.9	
EBITDA	173.12	157.99	159.88	8%	513.47	416.57	23%
EBITDA Margin	12.08%	12.65%	11.87%	21 bps	12.88%	12.22%	66 bps
Depreciation	19.33	17.42	14.02		53.17	39.75	
EBIT	153.79	140.57	145.86	5%	460.30	376.82	22%
EBIT Margin	10.83%	11.36%	10.90%	-7 bps	11.65%	11.15%	50 bps
Finance Cost	29.89	28.4	24.94		87.73	65.59	
Share of profit of Associates	0.03	0.8	-0.4		1.76	0.88	
Profit before Tax	123.87	111.37	121.32	2%	370.81	310.35	19%
PBT Margin	8.73%	9.00%	9.07%	-34 bps	9.39%	9.18%	21 bps
Tax	24.24	33.26	34.77		112.55	92.57	
PAT	99.63	78.11	86.55	15%	258.26	217.78	19%
PAT Margin %	7.02%	6.31%	6.47%	28 bps	6.54%	6.44%	10 bps
Non Controlling Interest	5.63	3.19	4.51		36.83	8.53	
PAT after Non Controlling Interest	94.00	74.92	82.04	15%	221.43	209.25	6%
PAT Margin %	6.62%	6.05%	6.13%	49 bps	5.60%	6.19%	-59 bps
EPS	29.73	23.7	25.94		70.04	66.18	

Consolidated Balance sheet

Amounts in INR Cr

Assets	Dec-25	Mar-25
Non - Current Assets	1,044.76	889.61
Property Plant & Equipments	350.43	303.43
CWIP	111.20	27.91
Right-of-Use Assets	11.62	12.56
Goodwill	0.00	0.00
Other Intangible Assets	5.85	7.36
Financial Assets		
(i) Investments	34.24	35.28
(ii) Loans	0.00	0.00
(iii) Other Financial Assets	476.85	455.88
Deferred Tax Assets	18.78	18.31
Other Non Current Assets	35.79	28.88
Current Assets	4,179.85	3,724.80
Inventories	297.16	197.96
Financial Assets		
(i) Investments	0.62	0.56
(ii) Trade Receivables	1,379.34	1,462.22
(iii) Cash	62.11	91.99
(iv) Bank	537.07	500.78
(v) Loan	18.11	15.45
(vi) Other financial assets	1,144.21	890.45
Income Tax Assets	0.00	0.00
Other Current Assets	741.23	565.39
Total Assets	5,224.61	4,614.41

Equity & Liabilities	Dec-25	Mar-25
Total Equity	2,438.17	2,182.63
Share Capital	31.62	31.62
Reserves & Surplus	2,347.06	2,128.30
Non-Controlling Interest	59.49	22.71
Non-Current Liabilities	584.26	365.83
Financial Liabilities		
(i) Borrowings	72.78	63.21
(ii) Other Financial Liabilities	7.25	128.62
(iii) Lease Liabilities	146.31	8.33
Provisions	13.56	4.11
Other Non Current Liabilities	344.36	161.56
Current Liabilities	2,202.18	2,065.95
Financial Liabilities		
(i) Borrowings	781.79	660.03
(ii) Trade Payables	854.07	929.98
(iii) Lease Liabilities	2.75	3.45
Other Financial Liabilities	323.94	229.28
Other Current Liabilities	226.33	224.62
Provisions	2.70	0.96
Current tax Liabilities	10.60	17.63
Total Equity & Liabilities	5,224.61	4,614.41

Consolidated cash flow statement

Amounts in INR Cr

Particulars	Dec-25	Mar-25
Net Profit Before Tax	370.81	491.23
Adjustments for: Non -Cash Items / Other Investment or Financial Items	109.61	122.97
Operating profit before working capital changes	480.42	614.20
Changes in working capital	-243.01	-462.50
Cash generated from Operations	237.41	151.70
Direct taxes paid (net of refund)	123.97	151.43
Net Cash from Operating Activities	113.44	0.27
Net Cash from Investing Activities	-183.64	-192.59
Net Cash from Financing Activities	40.34	232.46
Net Decrease in Cash and Cash equivalents	-29.86	40.14
Add: Cash & Cash equivalents at the beginning of the period	91.99	51.84
Cash & Cash equivalents at the end of the period	62.13	91.98

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