



Ref No: PNC/SE/73/26-27

Date: 29.10.2026

To,
The Manager
Department of Corporate Services
BSE Limited
Floor 25, P.J. Towers,
Dalal Street, Mumbai-400 001
Scrip code:539150

To,
The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai-400 051
NSE Symbol: PNCINFRA

Dear Sir,

Sub: Result Update Presentation on the financial results of the Company for the Quarter & Half Year ended September 30, 2026 (Q2 H1FY27)

We send herewith a copy of Result Update Presentation on Financial Performance for the quarter & Half Year ended September 30, 2026 (Q2 H1FY27).

This information is submitted pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The above information is also being uploaded on the Company's website at www.pncinfratech.com

We request you to take note of the same.

Thanking you,

For PNC Infratech Limited

Tapan

Digitally signed
by Tapan Jain
Date: 2026.10.29
13:08:56 +05'30'

Jain

Tapan Jain

Company Secretary & Compliance Officer

ICSI M. No.: A22603

Encl: as above





Broadening *Perspectives.* Unlocking New *Potential.*



This presentation and the accompanying slides (the “Presentation”), which have been prepared by **PNC Infratech Limited** (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

This presentation contains certain forward-looking statements concerning the Company’s future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.

A photograph of a paved road stretching into the distance, flanked by tall trees and greenery. The road has a dashed white line in the center and solid white lines on the sides. Metal guardrails are visible on both sides of the road.

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Quarterly Highlights



➤ **Pronounced an Arbitration Award for EPC Project**

- Pronounced an arbitration award for Rs. 244 crores published in favour of the Company in connection with an EPC project - Upgradation of Sonauli to Gorakhpur section of NH 29E, executed for UP PWD.

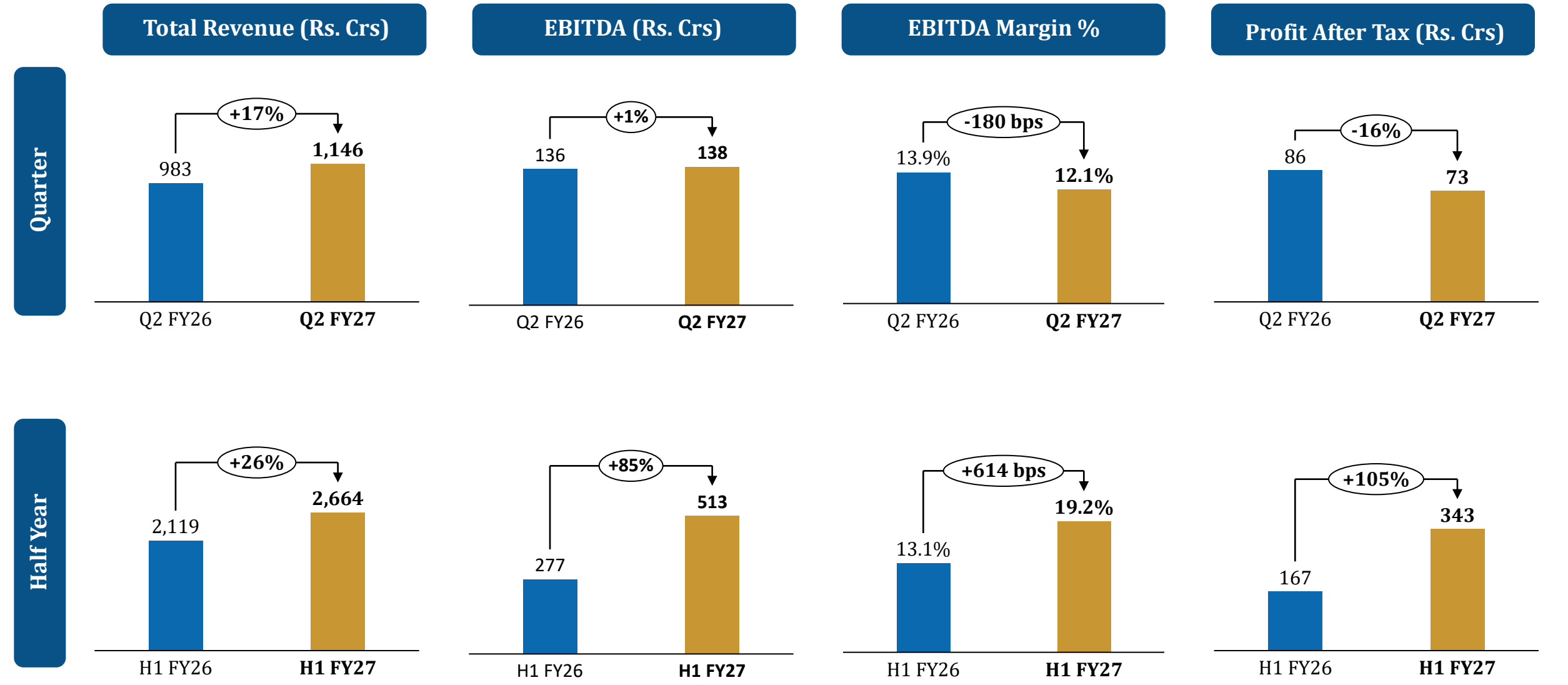
➤ **Stay Order by the Hon'ble High Court of Delhi**

- On September 11, 2026, NHAI extended the three-year debarment imposed on the concessionaire, Awadh Expressway Private Limited, to PNC Infratech, restricting the Company from participating in NHAI and MoRTH projects during the debarment period.
- Subsequently, on October 12, 2026, the Hon'ble Delhi High Court granted a stay on the effect of the debarment orders issued by the Authority against both the Company and the concessionaire.

➤ **Incorporation of Subsidiary Company in Republic of Kazakhstan**

- The Company has incorporated a subsidiary company in the name '**PNC Infratech (Kazakhstan) LLP**' in the Republic of Kazakhstan with the primary objective of providing infrastructure services in the country, particularly in the Roads and Highways sector.

Quarterly Highlights



Profitability Statement – Q2 FY27

Particulars (Rs. Crs)	Standalone		
	Q2FY27	Q2FY26	YoY
REVENUE	1,146	983	17%
EBITDA	138	136	1%
EBITDA margin	12.1%	13.9%	
Other Income	20	19	
Depreciation	35	21	
Finance Cost	25	22	
Profit Before Tax before Exceptional Item	99	112	-12%
Exceptional Item	0	5	
Profit Before Tax after Exceptional Item	99	118	-16%
Total Tax Expenses	26	32	
Current Tax	24	26	
Taxation in respect of earlier years	-	-	
Deferred Tax	2	6	
Profit After Tax	73	86	-16%
PAT Margin	6.3%	8.8%	
Total Other Comprehensive Income, net of tax	2	1	
Total Comprehensive income	74	87	-15%

Consolidated		
Q2FY27	Q2FY26	YoY
1,322	1,128	17%
279	253	10%
21.1%	22.4%	
53	32	
40	26	
134	129	
158	130	22%
0	163	
158	292	-46%
43	77	
35	42	
-	1	
8	34	
115	216	-47%
8.7%	19.1%	
2	1	
117	217	-46%

Profitability Statement – H1 FY27

Particulars (Rs. Crs)	Standalone		
	H1 FY27	H1 FY26	YoY
REVENUE	2,664	2,119	26%
EBITDA	513	277	85%
EBITDA margin	19.2%	13.1%	
Other Income	63	29	
Depreciation	68	40	
Finance Cost	45	43	
Profit Before Tax before Exceptional Item	463	223	108%
Exceptional Item	0	5	
Profit Before Tax after Exceptional Item	463	228	103%
Total Tax Expenses	120	61	
Current Tax	116	55	
Taxation in respect of earlier years	-	0	
Deferred Tax	3	6	
Profit After Tax	343	167	106%
PAT Margin	12.9%	7.9%	
Total Other Comprehensive Income, net of tax	4	2	
Total Comprehensive income	347	169	106%

Consolidated		
H1 FY27	H1 FY26	YoY
3,011	2,550	18%
802	620	29%
26.6%	24.3%	
124	62	
80	57	
257	316	
589	310	90%
0	485	
589	794	-26%
142	147	
137	125	
-	1	
5	21	
447	647	-31%
14.8%	25.4%	
3	2	
450	649	-31%

Standalone Balance Sheet

ASSETS (Rs. Crores)	Sep-26	Mar-26
(1) NON-CURRENT ASSETS		
(a) Property, plant & equipment	670	609
(b) Right to Use Assets	14	16
(c) Capital work-in-progress	37	4
(d) Intangible Assets	2	2
(e) Financial assets		
(i) Investments	2,323	2,229
(ii) Other Financial Assets	163	189
(f) Deferred Tax Asset	14	18
(g) Other Non - current assets	476	473
Sub Total (A)	3,698	3,541
(2) CURRENT ASSETS		
(a) Inventories	981	761
(b) Financial Assets		
(i) Investments	757	627
(ii) Trade receivables	1,515	1,660
(iii) Cash and cash equivalents	495	441
(iv) Bank Balances other than (ii) above	156	169
(v) Loans	45	35
(iv) Other Financial Assets	129	90
(c) Other current assets	1,036	952
Sub Total (B)	5,114	4,736
Non-current assets held for sale		-
Total Assets (A+B)	8,812	8,277

EQUITY AND LIABILITIES (Rs. Crores)	Sep-26	Mar-26
EQUITY		
(a) Equity Share capital	51	51
(b) Other equity	6,091	5,760
Equity Attributable to Owners (C)	6,142	5,811
LIABILITIES		
(1) Non-Current Liabilities		
(a) Financial Liabilities		
(i) Borrowings	335	204
(ii) Lease Liabilities	13	15
(iii) Other Financial Liabilities	341	318
(b) Provisions	4	10
(c) Other Non-Current Liabilities	46	104
Sub Total (D)	739	650
(2) Current Liabilities		
(a) Financial liabilities		
(i) Borrowings	977	537
(ii) Lease Liabilities	4	4
(iii) Trade Payables	527	785
(iv) Other Financial Liabilities	267	321
(b) Other current liabilities	130	168
(c) Provisions	25	1
Sub Total (E)	1,931	1,816
Total Equity & Liabilities (C+D+E)	8,812	8,277

Consolidated Balance Sheet

ASSETS (Rs. Crores)	Sep-26	Mar-26
(1) NON-CURRENT ASSETS		
(a) Property, plant & equipment	672	611
(b) Right to Use Assets	14	16
(c) Capital work-in-progress	37	4
(d) Intangible Assets	52	64
(e) Financial assets		
(i) Investments	1	1
(ii) Trade Receivables	5,702	5,346
(iii) Other Financial Assets	165	192
(f) Deferred Tax Asset	-	5
(g) Other Non - current assets	1,389	1,334
Sub Total (A)	8,031	7,574
(2) CURRENT ASSETS		
(a) Inventories	981	761
(b) Financial Assets		
(i) Investments	1,115	787
(ii) Trade receivables	1,430	1,509
(iii) Cash and cash equivalents	559	871
(iv) Bank Balances other than (ii) above	1,419	1,367
(v) Other Financial Assets	151	82
(c) Other current assets	1,077	987
Sub Total (B)	6,732	6,365
Total Assets (A+B)	14,763	13,939

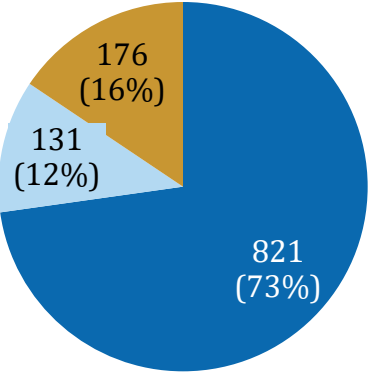
EQUITY AND LIABILITIES (Rs. Crores)	Sep-26	Mar-26
EQUITY		
(a) Equity Share capital	51	51
(b) Other equity	7,197	6,762
Equity Attributable to Owners (C)	7,248	6,813
LIABILITIES		
(1) Non-Current Liabilities		
(a) Financial Liabilities		
(i) Borrowings	4,885	4,734
(ii) Lease Liabilities	13	15
(iii) Other Financial Liabilities	341	317
(b) Deferred Tax Liability	1	-
(c) Provisions	192	198
(d) Other Non-Current Liabilities	45	91
Sub Total (D)	5,478	5,355
(2) Current Liabilities		
(a) Financial liabilities		
(i) Borrowings	1,027	417
(ii) Lease Liabilities	4	4
(iii) Trade Payables	532	790
(iv) Other Financial Liabilities	278	345
(b) Other current liabilities	148	195
(c) Provisions	48	20
Sub Total (E)	2,037	1,770
Total Equity & Liabilities (C+D+E)	14,763	13,939

Cash Flow Statement

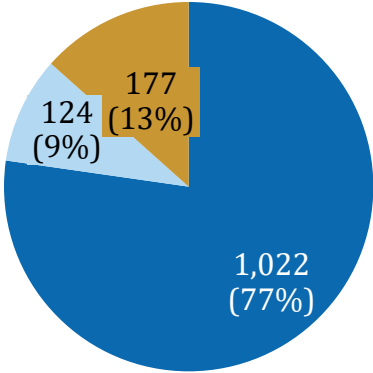
Rs. Crores	Standalone		Consolidated	
	Half Year ended 30-Sep-26	Half Year ended 30-Sep-25	Half Year ended 30-Sep-26	Half Year ended 30-Sep-26
Profit before tax	463	223	589	310
<i>Adjustments</i>	63	70	222	312
Operating Cash flow Before Working Capital Changes	525	292	811	621
<i>Change in operating assets and liabilities</i>	-537	-642	-1,051	3,693
Cash generated from operations	-11	-349	-240	4,315
<i>Income taxes paid</i>	-116	-55	-137	-126
Net cash inflow from operating activities (A)	-128	-404	-378	4,189
Net cash inflow/(outflow) from investing activities (B)	-326	-295	-420	-341
Net cash outflow from financing activities (C)	508	335	486	-4,629
Net increase/(decrease) in cash and cash equivalents (A+B+C)	54	-364	-312	-781
Cash and cash equivalents at the beginning of the year	441	546	871	1,141
Cash and cash equivalents at the end of the year	495	182	559	360

Segmental Revenue Breakup

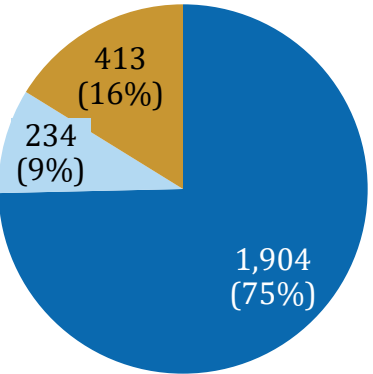
Q2FY26 (Rs. Crs)



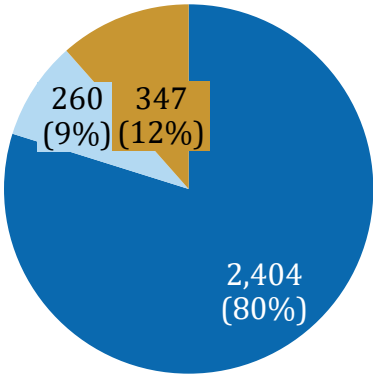
Q2FY27 (Rs. Crs)



H1 FY26 (Rs. Crs)



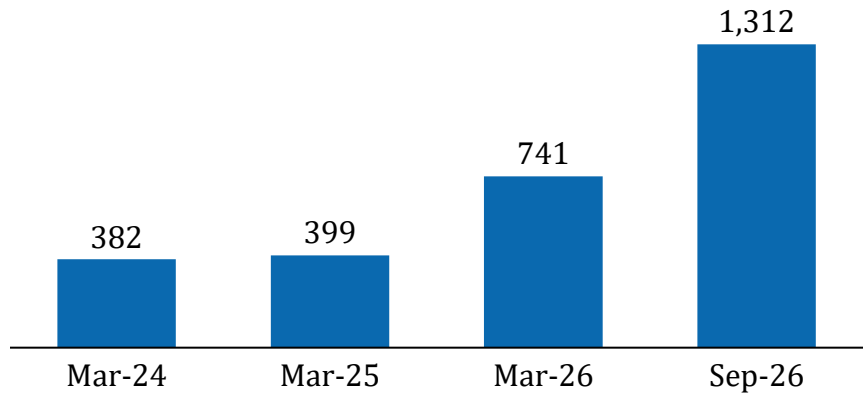
Q2FY27 (Rs. Crs)



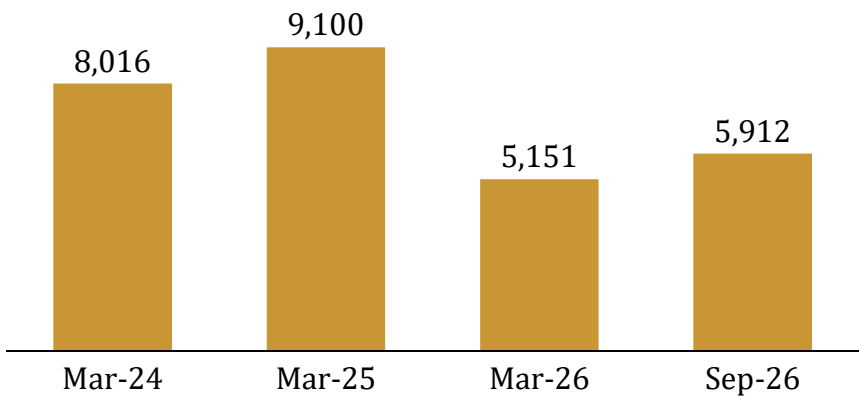
Roads Water Toll/Annuity

Debt Position

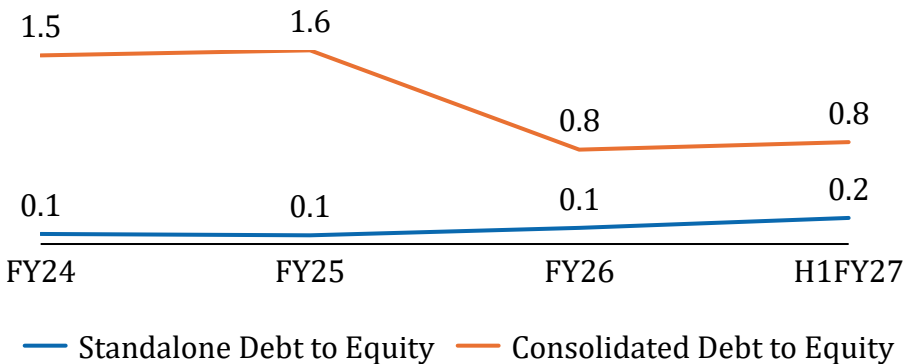
Standalone Debt Position (Rs. Crs)



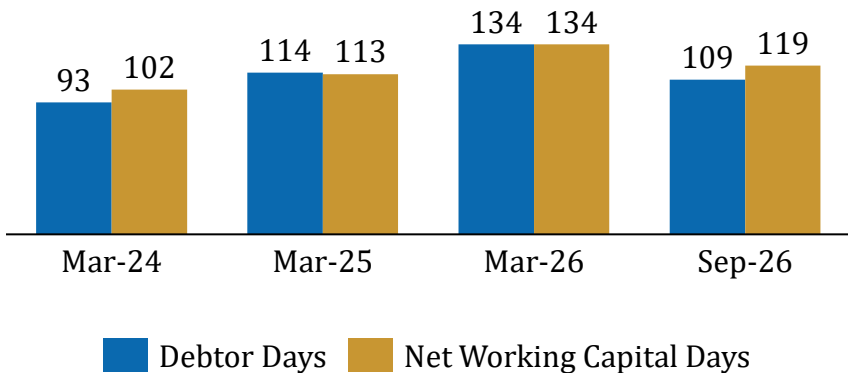
Consolidated Debt Position (Rs. Crs)



Gross Debt to Equity (x)



Standalone - Working Capital Days





Orderbook Details

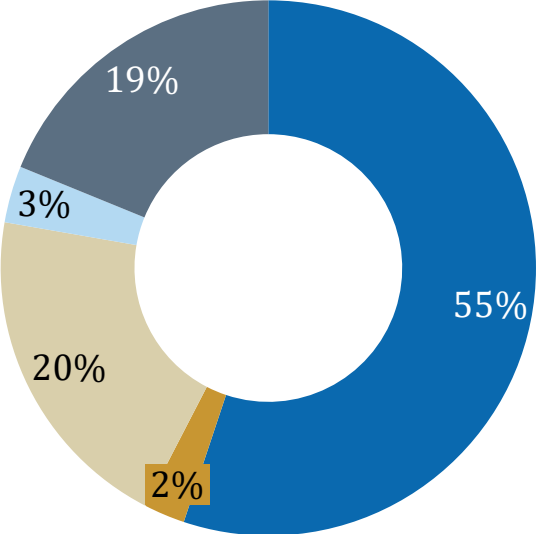
Orderbook Summary



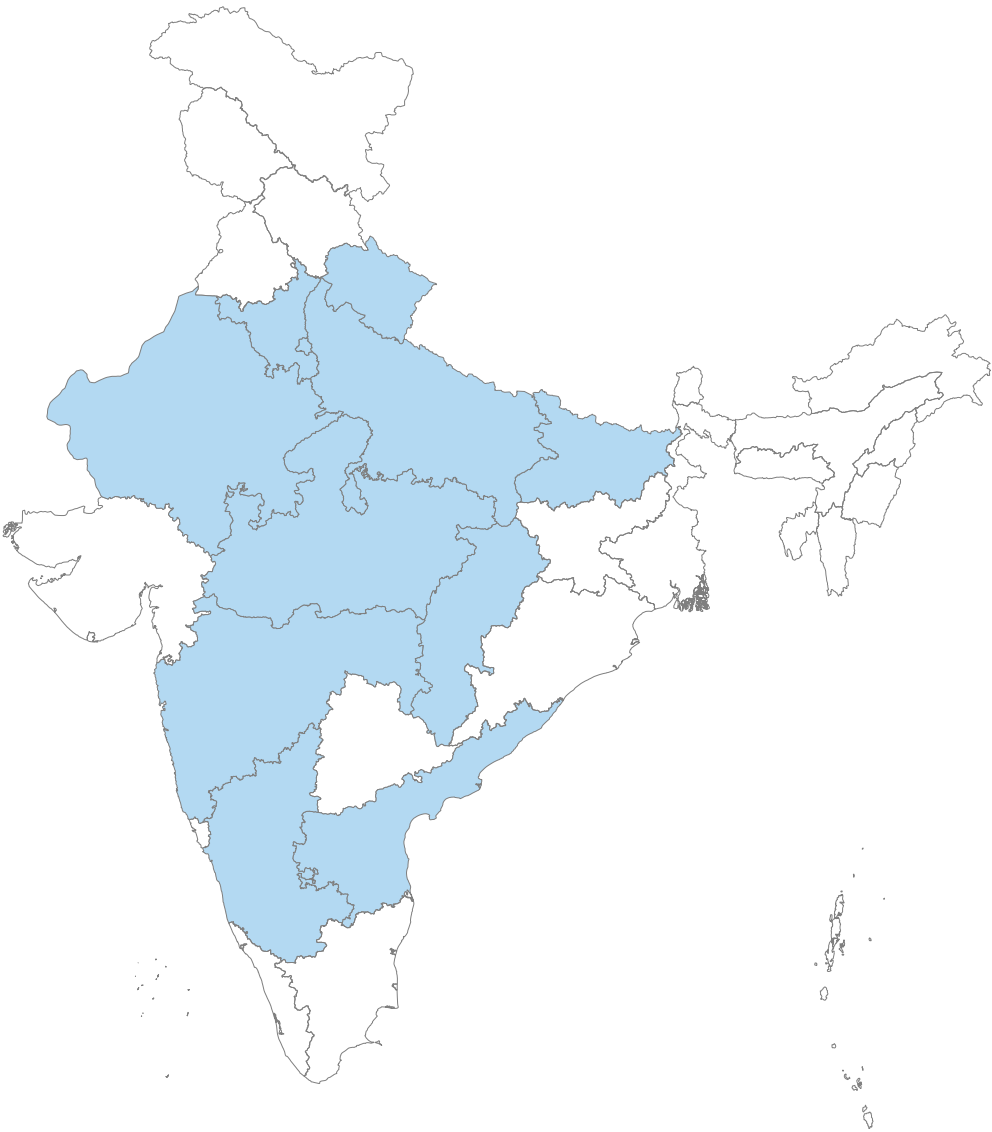
Sectors	No. of Projects	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Roads - EPC	7	4,847
Roads - HAM	8	3,350
Mining	1	2,800
Water – JJM	7	2,204
Canal	1	791
Airport	2	510
Railways	1	369
Total	27	14,871

* Includes Projects worth Rs. 1,393 Crs where appointed date is awaited

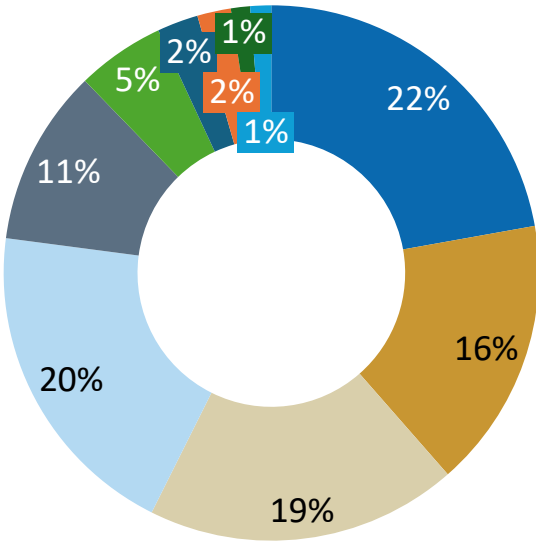
By Sector



- Roads
- Railway
- Water/Canal
- Airport Runway
- Mining



By Geography



- Maharashtra
- Bihar
- Chhattisgarh
- Uttar Pradesh
- Madhya Pradesh
- Andhra Pradesh
- Haryana
- Uttarakhand
- Karnataka
- Rajasthan

Orderbook Details



Road EPC

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Pune Ring Road Project	MSRDC	Maharashtra	2,272	25%	1,705
Jalna To Nanded Road	MSRDC	Maharashtra	2,368	33%	1,594
Elevated Flyover - Gwalior City	PWD, Govt. of MP	MP	698	29%	495
Hathouri-Atrar-Bavangama-Aurai Road	BSRDC	Bihar	420	7%	390
Major Bridge Over Ganga River In Kanpur	U.P. State Bridge Corporation Ltd.	UP	280	0%	280
Flyover in Bharatpur City	PWD, Govt. of Rajasthan	Rajasthan	240	21%	189
Construction of 4 Lane Flyover and 2 Loop 2 Ramp in Lucknow	Lucknow Development Authority	UP	194	0%	194
Orderbook – Road EPC					4,847

Orderbook Details



Road - HAM

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Bhopal Bypass*	NHAI	MP	1,091	0%	1,091
Varanasi Kolkata Pkg-6	NHAI	Bihar	1,162	33%	779
Varanasi Kolkata Pkg-3	NHAI	Bihar	1,028	31%	712
Varanasi Kolkata Pkg-2	NHAI	Bihar	816	32%	552
Akkalkot To Kn/Ts Border (Akkalkot Pkg-II (Badadal-Maradgi S))	NHAI	Karnataka	1,368	87%	172
Sonauli-Gorakhpur	NHAI	UP	1,283	97%	33
Prayagraj-Kaushambi	NHAI	UP	733	99%	6
Kanpur-Lucknow Pkg-1	NHAI	UP	1,278	100%	5
Orderbook - HAM					3,350

* - Appointed Date is awaited

Mining

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
OB Removal and Coal Extraction by Surface Miner and Loading and Transportation of Extracted Coal to different destinations	South Eastern Coalfields Ltd.	Chhattisgarh	2,957	5%	2,800
Orderbook - Mining					2,800

Water – JJM

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Projects under Jal Jeevan Mission	Namami Gange & Rural Water Supply Department, Govt. of UP	UP	6,800	68%	2,204
Orderbook - Water					2,204

Orderbook Details



Canal

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Canal Project -Ap Kurnool	DWRO Water Resources Department, Govt. of AP	AP	1,148	38%	791
Orderbook – Canal					791

Airports

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Varanasi Airport	AAI	UP	297	30%	208
Pantnagar Airport *	AAI	Uttarakhand	302	0%	302
Orderbook – Airports					510

Railways

Project Name	Authority	State	Contract Value incl. Escalation, if any (Rs. Crs)	% Completion	Balance Orderbook as on 30 th Sep. '26 (Rs. Crs)
Haryana Rail Project	HRIDC	Haryana	771	52%	369
Orderbook – Railways					369

* - Appointed Date is awaited

Orderbook Highlights

Included In Orderbook, awaiting Appointed Date

Western Bhopal Bypass, Madhya Pradesh

4 Laning on Hybrid Annuity Mode | Financial Closure documents signed and submitted to MPRDC well before the deadline | AD Awaited

Rs. 1,091 Crs

EPC Cost

AAI, Pantnagar Airport, Uttarkhand

Air and Land Side Works| EPC Basis | Letter of Intent received | AD Awaited

Rs. 302 Crs

EPC Cost

Not included in Orderbook, awaiting Financial Closure

NH-927: Barabanki to Mustafabad, UP

4 Lane Highway | HAM Mode | CA Signed

Rs. 1,728 Crs

Bid Project Cost

NH-927: Mustafabad to Biswariya, UP

4 Lane Highway | HAM Mode | CA Signed

Rs. 1,755 Crs

Bid Project Cost

Portfolio of Development Projects on PPP Mode

Equity Requirement



Projects	Total Equity Requirement (Rs. Crs)	Equity Invested Upto 30 th Sep. '26 (Rs. Crs)	Balance to Invested (Rs. Crs)	Balance to Invested in H2 FY27 (Rs. Crs)	Balance to Invested in FY28 (Rs. Crs)
12 HAM Projects	1,623	1,212	411	201	210
Total	1,623	1,212	411	201	210

Toll/Annuity Projects

Project	% Stake	Authority	State / Stretch	Type	JV Partners	Kms / Lanes	TPC (Rs. Crs)	Invested Equity (Rs. Crs)	PNC Share of Invested Amount (Rs. Crs)	Grant (Rs. Crs)	Total Debt (Rs. Crs)	Debt as on 30 th Sep. '26 (Rs. Crs)
Gwalior Bhind **	100%	MPRDC	MP / NH-92	Toll	-	107.68 / 2	340.3	78.3	78.3	27.0	235.0	-
Rae Bareli Jaunpur	100%	NHAI	UP / NH-231	Annuity	-	166.40 / 2	837.4	139.6	139.6	0.0	697.8	145
Narela Industrial Area	100%	DSIIDC	Delhi / NA	Annuity	-	33 / -	175.0	35.0	35.0	0.0	140.0	-
							1,353	253	253	27	1,073	145

All Projects are Operational

** Extension of the Concession Period by 2 years 9 months 18 days (2.8 years) i.e., up to 25th March 2028

HAM Projects

Project	% Stake	Authority	State / Stretch	Kms / Lanes	Status	TPC (Rs. Crs)	Invested Equity (Rs. Crs)	Total Debt (Rs. Crs)	Debt as on 30 th Sep'26 (Rs. Crs)
Gaju Village- Devinagar (Pkg-1C)	100%	NHAI	UP/ NH-530B	33.0 / 4	COD	819	85	386	357
Kanpur-Lucknow (Pkg II)	100%	NHAI	UP / NH-31/25	45.2 / 6	COD	1,662	171	777	757
Singraur Uphar - Baranpur Kadipur Ichauli (Package-III)	100%	MORTH	UP / NH-731A	25.5 / 4	COD	929	97	444	440
Hardoi	100%	NHAI	UP / NH-731	54.4 / 4	PCOD	948	97	443	403
Mathura - Gaju Village (Pkg- 1B)	100%	NHAI	UP/ NH-530B	32.9 / 4	PCOD	994	104	472	458
Kanpur-Lucknow (Pkg I)	100%	NHAI	UP / NH-27	17.5 / 6	PCOD	1,618	171	780	772
Sonauli- Gorakhpur	100%	NHAI	UP / NH-29E	79.5 / 4	UC	1,611	166	757	685
Akkalkot Pkg-II (Badadal-Maradgi S)	100%	NHAI	MH & KN / NH-150C	71.0 / 6	UC	1,733	152	812	693
Greenfield Varanasi - Ranchi - Kolkata Highway (Pkg-2)	100%	NHAI	Bihar / Greenfield	27.0 / 6	UC	1,030	46	500	112
Greenfield Varanasi - Ranchi - Kolkata Highway (Pkg-3)	100%	NHAI	Bihar / Greenfield	36.0 / 6	UC	1,297	56	632	110
Greenfield Varanasi - Ranchi - Kolkata Highway (Pkg-6)	100%	NHAI	Bihar / Greenfield	35.2 / 6	UC	1,466	66	715	128
4 laning of Western Bhopal Bypass	100%	MPRDC	MP / NH-46 / SH-28	40.9 / 4	FC#	1,380	2	677	-
						15,487	1,213	7,395	4,915

FC # - Financial Closure document submitted to MPRDC

Landmark Projects



Prayagraj-Kaushambi Project



Hardoi Project



Mathura Gaju Village Project



Canal Project – AP Kurnool



Pune Ring Road Project



Haryana Rail Project

Company Overview



PNC Infratech – At a Glance



25+ Years of Experience, Innovation and Excellence

Promoter-Led Vision Backed by a Professional Management Team



Geographical Footprint

Executed projects across 16 states with dominance across North India



Proven Execution Capabilities

Executed over 100 major infrastructure projects across segments



Operational Excellence

- In-house expertise in planning, design, and engineering
- Large fleet of sophisticated equipment and professionally qualified & experienced employee base
- Consistently invest in advance technologies, modern construction methods and comprehensive training programmes



Diversified Across Segments

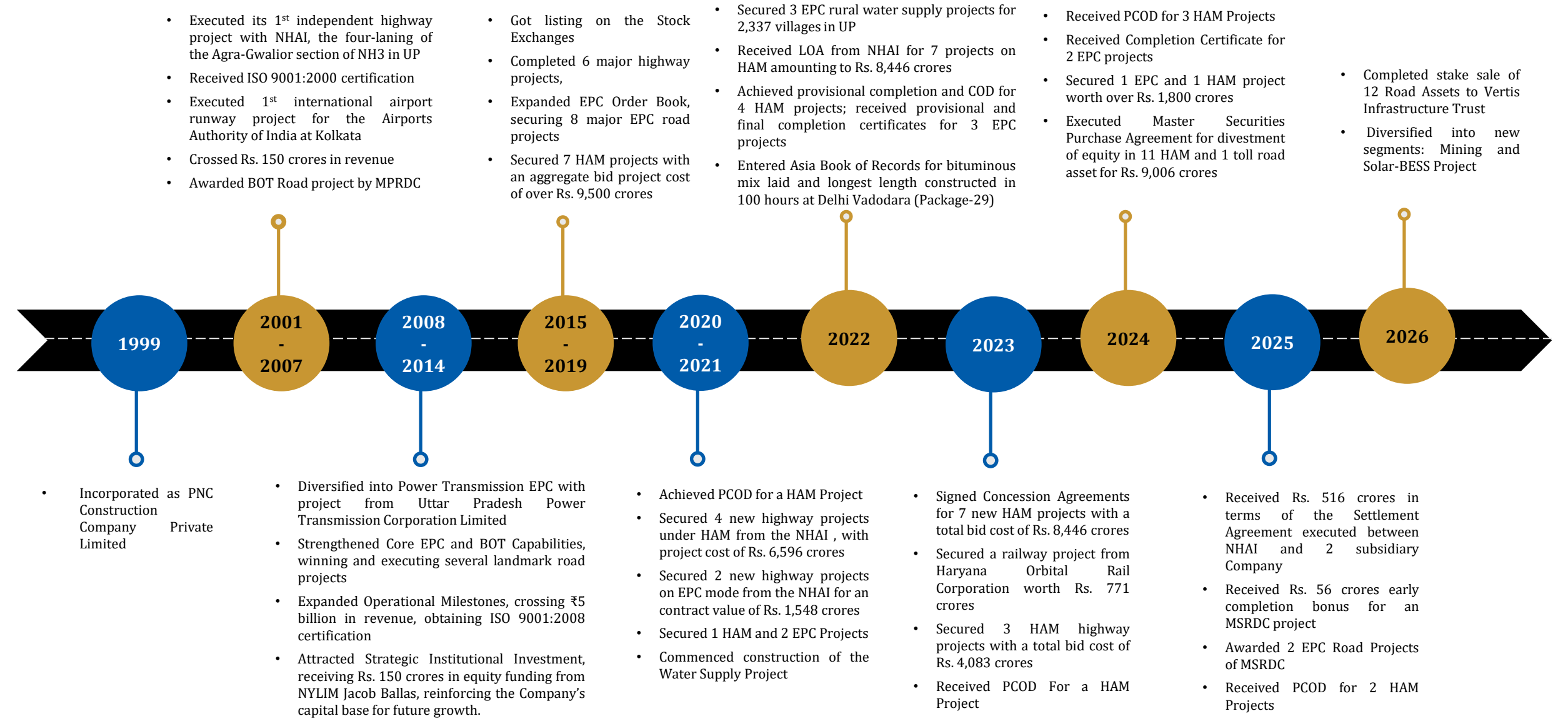
- Roads & Highways
- Water Supply & Irrigation
- Dedicated Freight Corridor / Railways
- Flyover & Bridges
- Industrial Area Development
- Airport Runways
- Power Transmission
- Coal Mining
- Elevated Roads



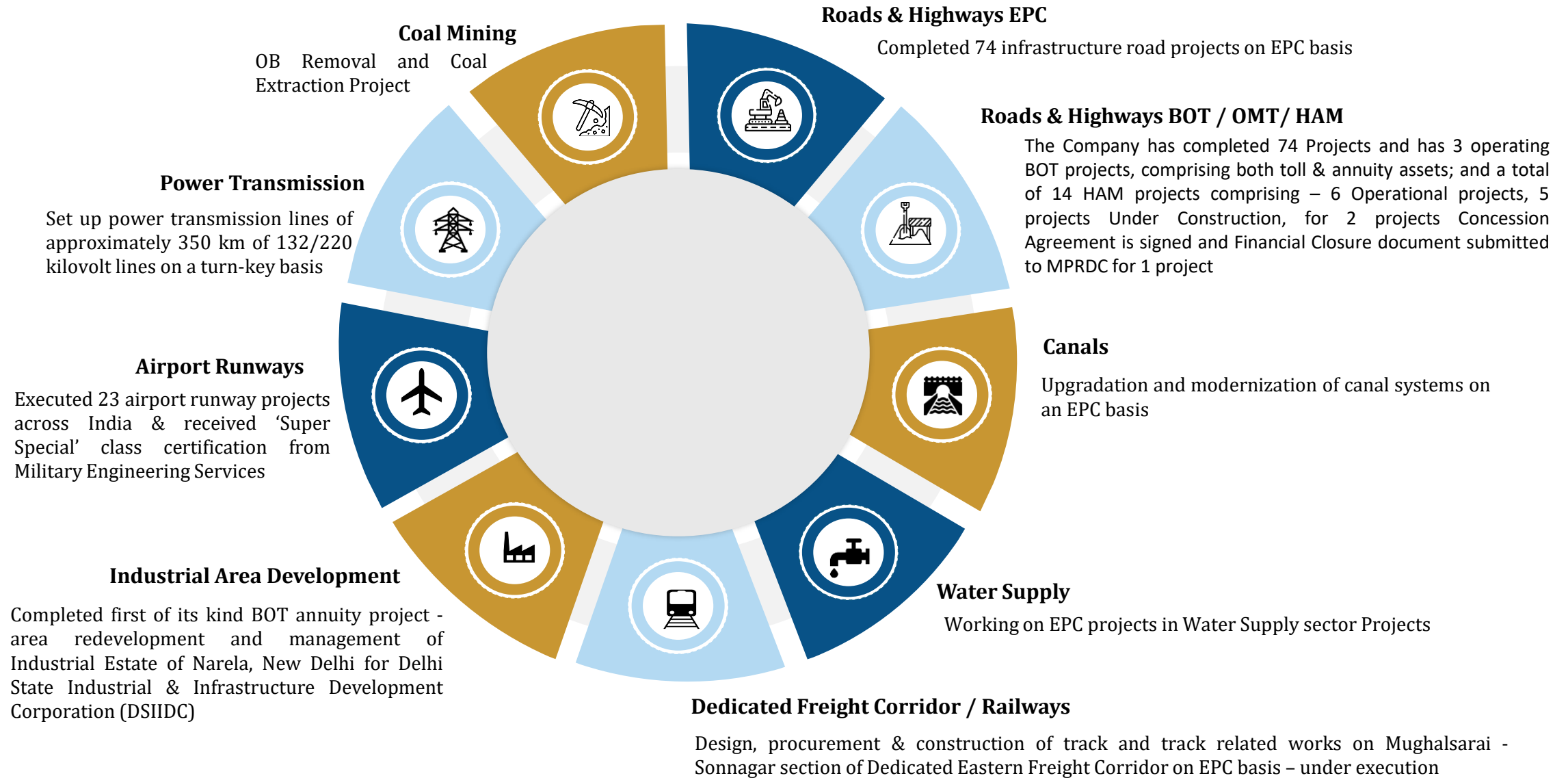
Strong Orderbook

- Rs. 14,871 Crs Order Book
- 27 Ongoing Projects

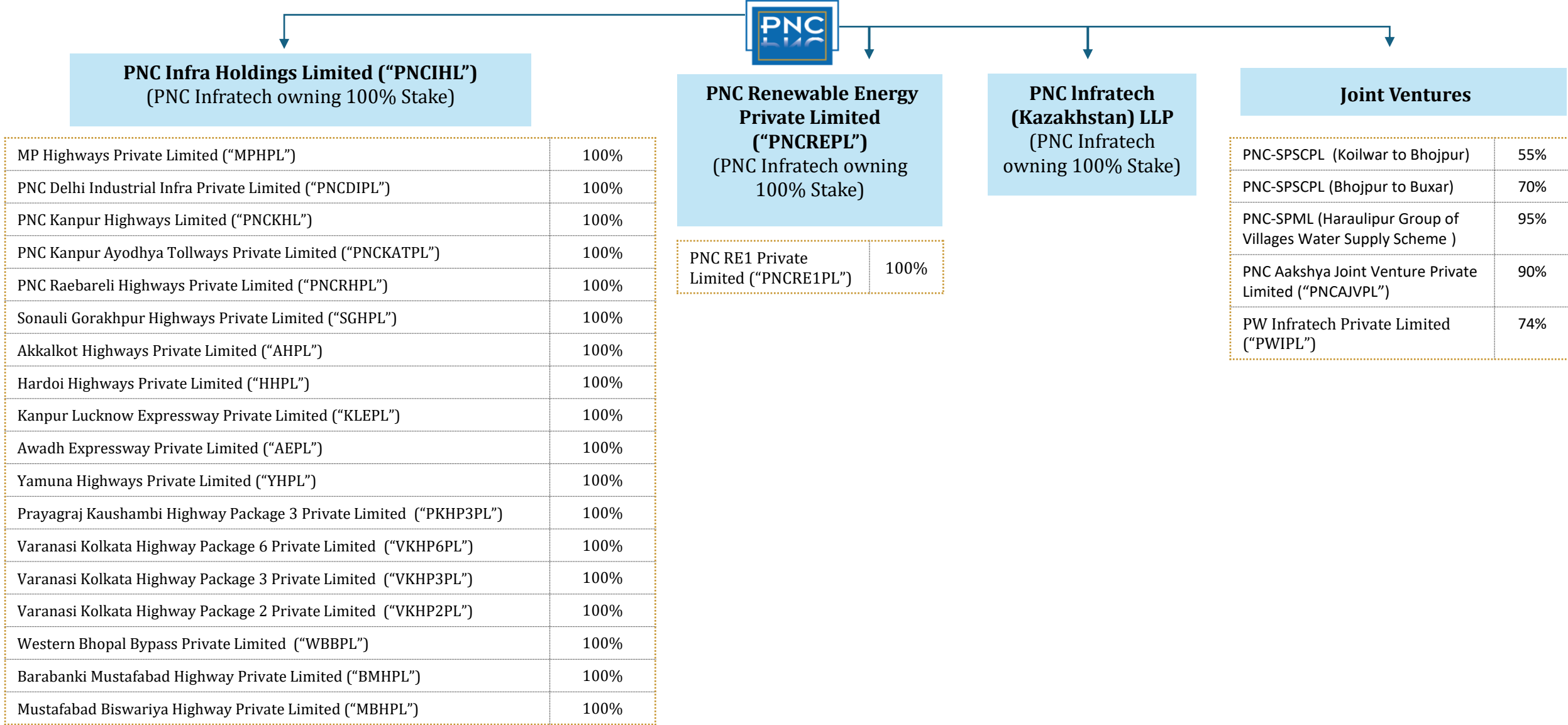
Journey



Business Overview



Corporate Structure



Board of Directors



Mr. Pradeep Kumar Jain : *Chairman & Managing Director*

With over 47 years of experience, Mr. Pradeep is a veteran in infrastructure construction, operations, and management. He provides strategic leadership in administration, stakeholder relationships, and corporate governance, guiding the Company's long-term growth.



Mr. Chakresh Kumar Jain: Managing Director

Mr. Chakresh brings over 35 years of experience in the infrastructure sector. He has played a key role in the construction of highways, airports, and rail overbridges, and oversees finance, procurement, taxation, and project administration, ensuring strong financial discipline and operational efficiency



Mr. Yogesh Jain: Managing Director

Mr. Yogesh brings over 30 years of experience in project planning, execution, and supervision across diverse sectors and geographies. He leads business development, contracting, and construction management, driving successful project delivery and supporting the Company's growth and reputation.



Mr. Anil Kumar Rao: Whole-time Director

With over 41 years of experience, Mr. Rao has extensive expertise in the implementation and management of infrastructure projects across sectors and geographies. He oversees planning, engineering, execution, contract administration, and arbitration, ensuring the timely and successful delivery of projects.



Mr. Talluri Raghupati Rao: Whole-time Director

Mr. Rao has over 40 years of experience in planning and managing infrastructure projects across roads, airports, water, and urban infrastructure. He oversees business development, project monitoring, contract administration, arbitration, and divestment activities.

Board of Directors



Mr. Krishan Kumar Jalan (IAS): *Independent Director*

Mr. Jalan, a former Secretary to the Government of India, brings over 35 years of experience in the Indian Administrative Service (IAS). His expertise in governance and administration strengthens the Company's decision-making and corporate governance practices.



Mr. Gauri Shankar: Independent Director

Former Managing Director and CEO of Punjab National Bank, Mr. Shankar brings over 40 years of experience in banking and finance, providing valuable guidance on the Company's financial strategy and risk management.



Mr. Rohit Kumar Singh: Independent Director

With over 36 years of experience in Policy Design, Project Finance, Regulatory Systems, Digital Transformation and Large-scale Institutional Reforms, Mr. Rohit Kumar Singh, is a 1989 batch IAS officer. He has shaped India's national highways financing architecture, led technology-driven consumer protection reform, and now advises global institutions and enterprises on infrastructure, supply chains and responsible AI.



Mr. Naresh Kumar Jain: Independent Director

Mr. Naresh Kumar Jain, a Fellow Member of Institute of Company Secretaries of India (ICSI) and a law graduate, has extensive experience in legal management, secretarial compliance, listing regulations, and corporate governance. He has also served as Secretary and CEO of ICSI.



Ms. Seema Singh: Independent Director

Ms. Seema Singh brings over 33 years of banking experience across management, finance, operations, and human resources. She played a key role in setting up India Post Payments Bank and Bharatiya Mahila Bank, and currently leads HR and Talent Acquisition at EURO Exim Bank.



Uttar Pradesh
Power Corporation Limited



State Water & Sanitation Mission
NAMAMI GANGE AND RURAL WATER SUPPLY DEPARTMENT
Government of Uttar Pradesh

Geographical Presence

16 States

Execution and Operational Presence

100+

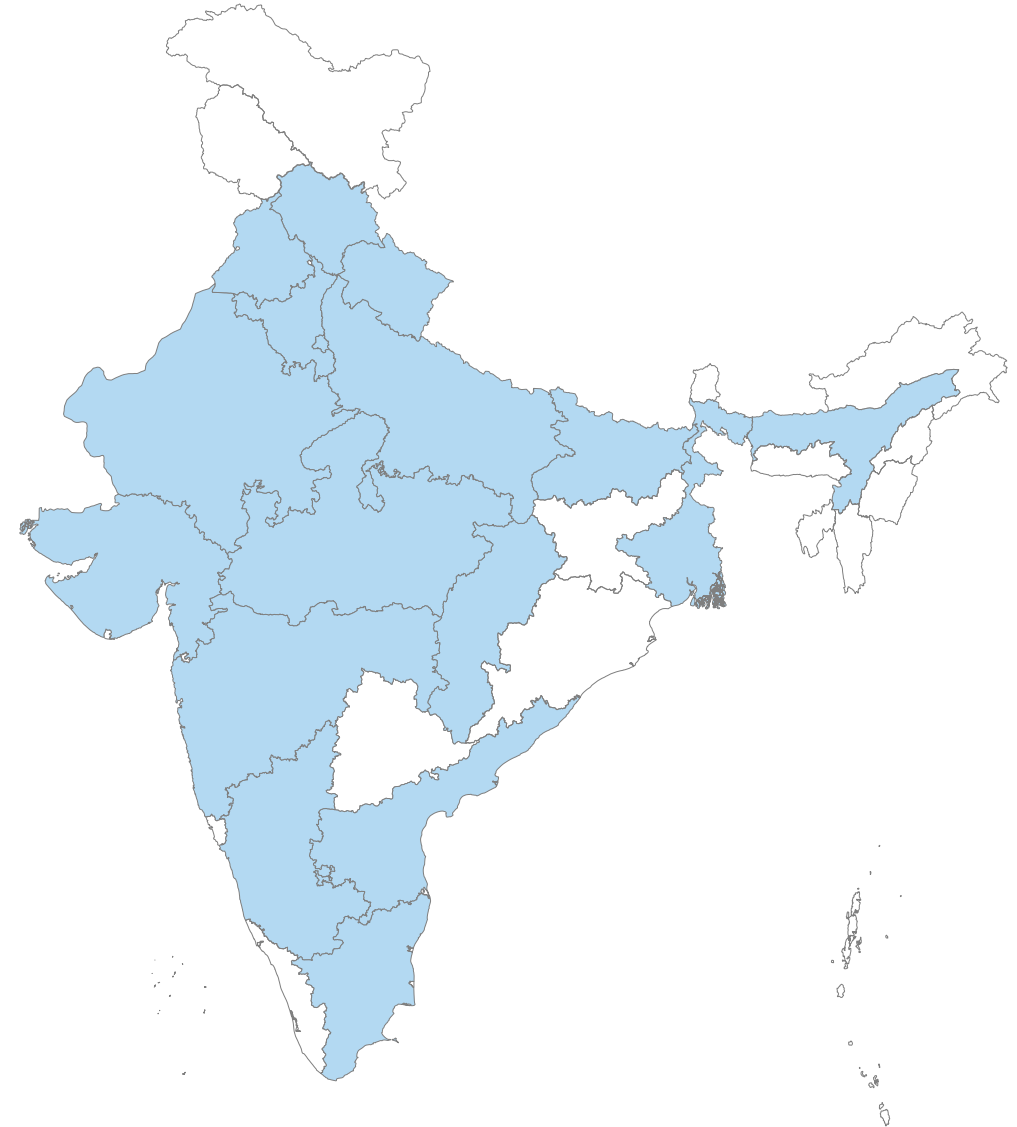
Major Infrastructure Projects Delivered

3

Operational BOT Projects Comprising Toll
and Annuity Assets

14

HAM Projects across Nation in Different
States under Operation / Implementation



Execution Capabilities

Man & Machine added to execute more projects

- Strengthening of In-house execution team with induction of engineers with strong technical knowledge
- Investments in Machinery over the years to augment and upgrade the execution capabilities

Strong Credit Rating

- Long term bank facilities "CARE AA+ RNW (Double A plus) (Placed on Rating Watch with Negative Implications)"
- Short term bank facilities "CARE A1+ RWN (A One plus) (Placed on Rating Watch with Negative Implications)"

Working Capital Limits

- Fund Based Limits of Rs. 1,000 Crs which will enable us to execute projects without financial constraints
- Non-Fund Based Limits of Rs. 5,000 Cr will enable to Bid for higher no. of projects which are larger in size

Strong Credit Rating

Upgraded

- Prayagraj Kaushambi Highway Package 3 Pvt. Ltd.
 - ✓ CARE AA-; Positive (Double AA minus; Outlook: Positive) on long term bank facilities
- Harthras Highways Pvt. Ltd.
 - ✓ Long term bank facilities at CARE AA+; Stable (Double A plus; Outlook: Stable)
- Hardoi Highways Pvt. Ltd.
 - ✓ Long term bank facilities at CARE AA+; Stable (Double A plus; Outlook: Stable)
- Awadh Expressway Pvt. Ltd.
 - ✓ CARE A+; RWD (Single A plus ; Placed on Rating Watch with Developing Implication) on long term bank facilities
- Yamuna Highways Pvt. Ltd.
 - ✓ CARE AA+; Stable (Double AA Plus; Outlook: Stable) on long term bank facilities
- Kanpur Lucknow Expressway Pvt. Ltd.
 - ✓ CARE AA-; Positive(Double A Minus; Outlook: Positive) on long term bank facilities

Reaffirmed

- PNC Infratech Ltd.
 - ✓ Long term bank facilities at CARE AA+; RNW (Continues to be on Rating Watch with Negative Implications)
 - ✓ Reaffirmed Short term bank facilities at CARE A1+ (A One plus)
- PNC Raebareli Highways Pvt. Ltd.
 - ✓ Long term bank facilities (Senior debt) at CARE AA+; Stable (Double A plus; Outlook: Stable)
 - ✓ Long term bank facilities (Sub debt) at CARE AA+; Stable (Double A plus; Outlook: Stable)
- Sonauli Gorakhpur Highways Pvt. Ltd.
 - ✓ Long term bank facilities at CARE A; Stable (Single A; Outlook: Stable)
- Akkalkot Highways Pvt. Ltd.
 - ✓ CARE A; Stable (Single A; Outlook: Stable) on long term bank facilities

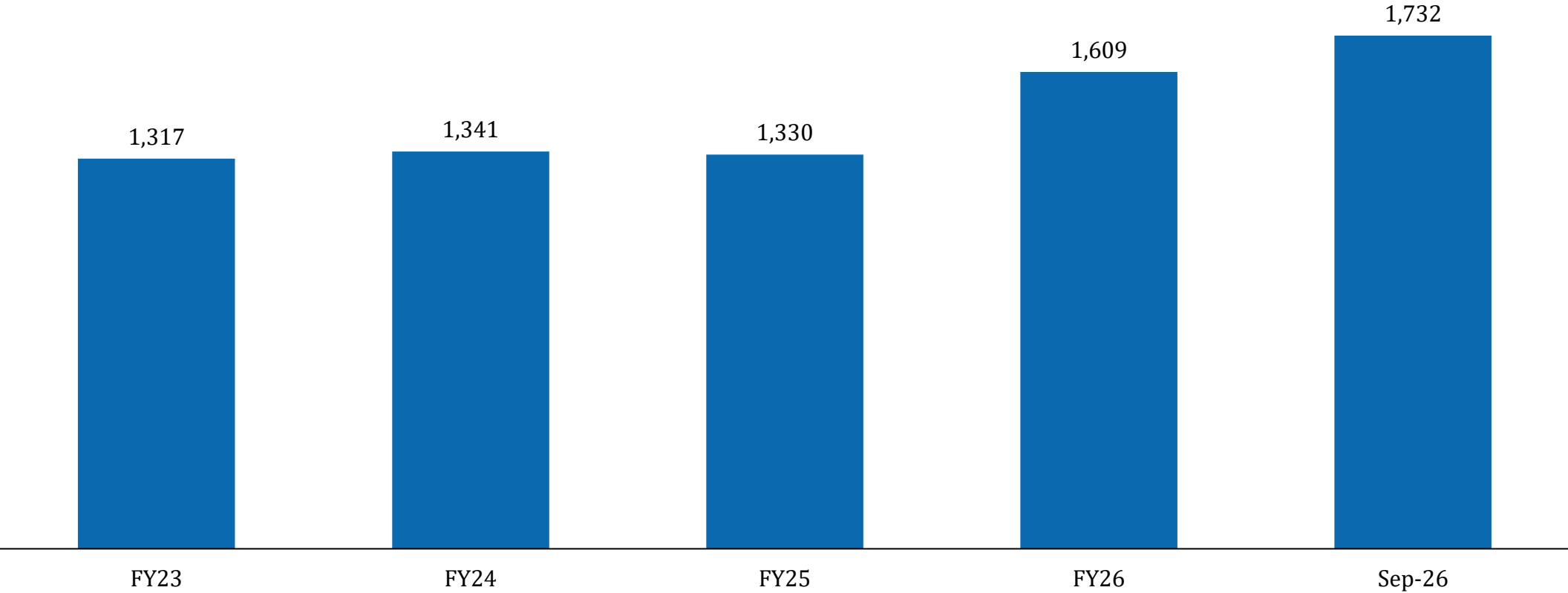
Assigned

- Varanasi Kolkata Highway Package 6 Private Limited
 - ✓ Long term bank facilities at CARE A; Stable (Single A; Outlook: Stable)
- Varanasi Kolkata Highway Package 3 Private Limited
 - ✓ Long term bank facilities at CARE A; Stable (Single A; Outlook: Stable)
- Varanasi Kolkata Highway Package 3 Private Limited
 - ✓ Long term bank facilities at CARE A; Stable (Single A; Outlook: Stable)

Enhanced to Augment and upgrade the execution



Rs. Crs



Present Capex will enable us to achieve a Turnover of Rs. 8,000-10,000 Crs

Integrated Business Model



In-house Design & Engineering

- Controls the entire process from conceptualization to commissioning of a given project which helps in providing customized solutions as per clients' specific requirements



In-house Construction

- Ensuring timely completion of projects, reducing reliance on third parties and lowering costs.



Equipment Bank

- Ownership of a fleet of modern equipment enables quick mobilization besides ensuring continuous availability of critical equipment
- Reduces costs and facilitates timely completion of projects through enhanced control



Own Quarries / Raw Material Sourcing

- Own / Leasing of Quarries helps in securing of raw material and project completion within scheduled time & budget

ISO

Quality Control

- The Company is ISO 9001:2008-certified, awarded 'SS' (Super Special) class from the Military Engineering Services as well as appreciation from NHAI and the Military Engineer Services, Ministry of Defence

Growth Strategies



Diversification

- Leveraging Strong Project Execution track record to diversify into new functional areas of infrastructure development
- Expand presence in water supply and irrigation sectors
- Diversify into railways and metro rail projects, renewable energy, storage systems, industrial area development, Coalfields and other related infrastructure sectors



Strong Relationship

- Improve performance and competitiveness of existing business through investments in technology, equipment and skilled manpower
- Investments in modern equipment will ensure cost effective execution



Focused Approach

- Maintaining Strategic Alliances with companies whose Resources, Skills & Strategies for synergy
- Enters in project-specific JVs or sub-contracting relationships



Competitiveness

- Continue to focus on our Core EPC Strength & Regional Expertise
- Increase presence in BOT, OMT & HAM projects by leveraging our technical and financial credentials developed through our focus on core EPC projects



PNC Infratech Limited

THANK YOU

Company: PNC Infratech Ltd
CIN: L45201DL1999PLC195937



Mr. Pankaj Agarwal - Vice President (F&A)

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