

September 28, 2026

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai- 400 001

National Stock Exchange of India Limited
Exchange Plaza,
Bandra-Kurla Complex, Bandra East,
Mumbai- 400051

Security code: 503100

Symbol: PHOENIXLTD

Dear Sir(s),

Sub: Proceedings of 121st Annual General Meeting ("AGM") of The Phoenix Mills Limited ("Company") - Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations")

Pursuant to Regulation 30 read with Schedule III of the SEBI Listing Regulations, please find appended below the summary of proceedings of 121st Annual General Meeting of the Company:

1. The 121st Annual General Meeting ("**AGM/Meeting**") of the Members of The Phoenix Mills Limited ('Company') was held today, i.e. Monday, September 28, 2026, through Video Conferencing ("**VC**") / Other Audio Visual Means ("**OAVM**") facility. The Meeting commenced at 2:30 p.m. IST and concluded at 3:41 p.m. IST.
2. In compliance with the provisions of the Companies Act, 2013 read with Rules framed thereunder, the circulars issued by the Ministry of Corporate Affairs ("**MCA**"), and the Securities and Exchange Board of India ("**SEBI**") and the Secretarial Standards issued by the Institute of Companies Secretaries of India, the 121st AGM was held through Video Conferencing. The Company had provided all Members the facility to attend the AGM through Video Conferencing.
3. Mr. Atul Ruia, Chairman of the Board, chaired the Meeting and welcomed the Members present at the 121st AGM of the Company.
4. As per the attendance records, 77 Members were present through VC at the Meeting and after ascertaining that the requisite quorum was present, the Chairman called the Meeting to order.
5. All Directors of the Company were present through Video Conference at the Meeting. Mr. Anand M Khatau, the Chairman of the Audit Committee, and Stakeholders' Relationship Committee, and Mr. Sumanta Datta, Chairman of Nomination and Remuneration Committee were present at the Meeting. Mr. Umesh Nayak, Partner at DTS & Associates LLP, the Statutory Auditors and Mr. Himanshu Kamdar, Partner at Rathi & Associates, the Secretarial Auditors were also present at

the meeting.

6. Mr. Bhavik Gala, Company Secretary, then informed the Members that the Register of Directors and Key Managerial Personnel and their Shareholding, Certificate from the Company's Secretarial Auditors of the Company relating to the implementation of the Company's ESOP Scheme and other documents required to be kept at the AGM and as mentioned in the Notice of the AGM were available to members for inspection.
7. The Notice of the 121st Annual General Meeting and the Integrated Annual Report of the Company for the Financial Year ended March 31, 2026 containing the Directors' Report, Auditors' Report, Audited Standalone and Consolidated Financial Statements and other related documents for the financial year ended March 31, 2026 were dispatched electronically to those Members whose e-mail addresses were registered with the Company/ MUFG Intime India Private Limited/ Depository Participant(s) / Depositories within the statutory period in accordance Section 101 of Companies Act, 2013, the MCA and SEBI Circulars.
8. The Company Secretary further informed the Members that in terms of Section 108 of the Companies Act, 2013 read with Rule 20 of Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI Listing Regulations, the Company had provided remote e-voting facility to its Members. The remote e-voting period commenced on Thursday, September 24, 2026 at 9:00 a.m. IST and ended on Sunday, September 27, 2026 at 5:00 p.m. IST. The Company Secretary further informed that the Company had also provided facility of e-voting during the AGM.
9. The Company Secretary also informed the Members that the Board of Directors of the Company had appointed Mr. Himanshu S. Kamdar (Membership No. FCS 5171), Partner of Rath & Associates, Practising Company Secretaries, Mumbai, to act as the Scrutinizer to scrutinize the voting process through remote e-voting and e-voting during the AGM in a fair and transparent manner.
10. The Chairman then delivered his speech briefing the Members present on the performance and business overview of the Company.

Then a presentation was made to the Members at the Meeting on the various strategic aspects of the business.

11. The Chairman, with permission of the Members present at the AGM, took the Notice of the 121st AGM and Boards' Report as circulated to all the Members, as read. The Chairman also informed the Members present that there were no qualifications or observations or adverse remarks in the Report of the Statutory Auditors on the Audited Standalone and Consolidated Financial Statements of the

Company for the Financial Year ended March 31, 2026 and in the Report of the Secretarial Auditors, and hence the said Reports were taken as read, with the consent of the Members present.

12. Thereafter, the Chairman offered an opportunity to the Members who had registered themselves as speakers to express their views or ask questions / queries on resolutions proposed as set out in the Notice of the AGM. The Company Executive then responded to the questions asked and clarifications sought by the Members.
13. The following items of business, as set out in the Notice convening the 121st AGM, were put to vote:

Item No.	Description	Ordinary/ Special
Ordinary Business		
1	To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and Auditors thereon.	Ordinary
2	To receive, consider and adopt the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Report of the Auditors thereon.	Ordinary
3	To declare a final dividend of ₹ 2.50/- per Equity Share of the face value of ₹ 2/- each for the financial year ended March 31, 2026.	Ordinary
4	To appoint a director in place of Mr. Rajesh Kulkarni (DIN: 03134336), who retires by rotation and being eligible, offers himself for re-appointment.	Ordinary

14. All items as set out above were transacted through remote e-voting prior to the AGM and e-voting during the AGM.
15. The Chairman informed the members that the combined results of voting (remote e-voting and e-voting during the AGM) along with the Scrutinizers' Combined Report shall be declared and would be communicated to the Stock Exchanges where equity shares of the Company are listed, within the prescribed timelines. He further informed that the combined results shall also be uploaded on the website of the Company at <https://www.thephoenixmills.com> and MUFG Intime India Private Limited at <https://instavote.linkintime.co.in> simultaneously.



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CIN No. : L17100MH1905PLC000200

The above is for your information, records and reference. Please note that this document does not constitute minutes of the proceedings of the Annual General Meeting of the Company.

Thanking you,

Yours faithfully,
For The Phoenix Mills Limited

Bhavik Gala
Company Secretary
Membership No. F8671