September 04, 2026

To,

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai- 400 001

Security code: 503100

National Stock Exchange of India Limited
Exchange Plaza,
Bandra-Kurla Complex, Bandra East,
Mumbai- 400051

Symbol: PHOENIXLTD

Dear Sir/ Madam,

Sub: Notice of the121st Annual General Meeting of the Company - Compliance under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations")

This is further to our letter dated September 02, 2026 intimating that the 121st Annual General Meeting('AGM') of The Phoenix Mills Limited('Company') will be held on Monday, September 28, 2026 at 02: 30 P.M. (IST) through Video Conferencing / Other Audio Visual Means.

Please find enclosed herewith the Notice of the 121st Annual General Meeting of the Company.

The Notice of AGM along with Integrated Annual Report are being dispatched electronically to those Members whose email addresses are registered with the Company or MUFG Intime India Private Limited, Registrar to an Issue and Share Transfer Agent of the Company, Depository Participant(s) or the Depositories.

Further, pursuant to Regulation 36(1)(b) of the SEBI Listing Regulations, a letter providing the web-link of the Integrated Annual Report of the Company for the Financial Year 2025-26 along with the Notice of the 121st Annual General Meeting of the Company, being sent to those members who have not registered their e-mail address, is also attached.

The Notice of AGM, Integrated Annual Report, aforesaid letter and other related documents are also available on the website of the Company at https://www.thephoenixmills.com/investors/FY2026/Annual-Report.

THE PHOENIX MILLS LIMITED

Corp. Office: Shree Laxmi Woolen Mills Estate, 2nd Floor,
R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011
Tel: (022) 3001 6600
CIN No : L17100MH1905PLC000200

You are requested to take the above on record.

Thanking you.

For The Phoenix Mills Limited

BHAVIK MANILAL GALA

Digitally signed by BHAVIK MANILAL GALA
Date: 2026.09.04 11:40:28 +05'30'

Bhavik Gala
Company Secretary
Membership No. F8671

Encl.: As above

NOTICE

NOTICE IS HEREBY GIVEN THAT THE 121ST ANNUAL GENERAL MEETING (AGM) OF THE MEMBERS OF THE PHOENIX MILLS LIMITED ("THE COMPANY") WILL BE HELD ON MONDAY, SEPTEMBER 28, 2026 AT 02:30 P.M. (IST), THROUGH VIDEO CONFERENCING ("VC") / OTHER AUDIO-VISUAL MEANS ("OAVM") FACILITY TO TRANSACT THE FOLLOWING BUSINESSES:

ORDINARY BUSINESS:

1. **To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and Auditors thereon.**

   To consider, and if thought fit, to pass the following Resolution as an **Ordinary Resolution**:

   "RESOLVED THAT the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026, and the Reports of the Board of Directors and Auditors thereon, as circulated to the Members, be and are hereby considered and adopted."

2. **To receive, consider and adopt the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Report of the Auditors thereon.**

   To consider, and if thought fit, to pass the following Resolution as an **Ordinary Resolution**:

   "**RESOLVED THAT** the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, and the Report of the Auditors thereon, as circulated to the Members, be and are hereby considered and adopted."

3. **To declare a final dividend of ₹ 2.50/- per Equity Share of the face value of ₹ 2/- each for the financial year ended March 31, 2026.**

   To consider, and if thought fit, to pass the following Resolution as an **Ordinary Resolution**:

   "**RESOLVED THAT** a final dividend of ₹ 2.50/- per Equity Share of the face value of ₹ 2/- each (125%) for the financial year ended March 31, 2026, as recommended by the Board of Directors be and is hereby declared."

4. **To appoint a director in place of Mr. Rajesh Kulkarni (DIN: 03134336), who retires by rotation and being eligible, offers himself for re-appointment.**

   To consider, and if thought fit, to pass the following Resolution as an **Ordinary Resolution**:

   "**RESOLVED THAT**, Mr. Rajesh Kulkarni (DIN: 03134336), who retires by rotation at this Annual General Meeting of the Company, and being eligible, has offered himself for re-appointment, be and is hereby re-appointed as a Director of the Company."

By Order of the Board of Directors of
The Phoenix Mills Limited

Bhavik Gala
Company Secretary
Membership No. F8671

Date: July 28, 2026
Place: Mumbai

Registered Office:
462, Senapati Bapat Marg, Lower Parel, Mumbai – 400 013
CIN: L17100MH1905PLC000200
E-mail – investorrelations@phoenixmills.com
Website: www.thephoenixmills.com
Tel No.: 022 - 24964307

NOTES

1. The Ministry of Corporate Affairs ('**MCA**') vide its General Circular dated September 22, 2025 read together with the previous circulars dated April 8, 2020, April 13, 2020, May 5, 2020, January 13, 2021, December 8, 2021, December 14, 2021, May 5, 2022, December 28, 2022, September 25, 2023 and September 19, 2024 issued by MCA in this regard (collectively referred to as '**MCA Circulars**'), permitted convening the AGM through Video Conferencing ('VC') facility or Other Audio Visual Means ('**OAVM**'), without the physical presence of the Members at common venue. In compliance with the MCA Circulars and applicable provisions of the Companies Act, 2013 (**'the Act'**) read with Rules made thereunder and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('**SEBI Listing Regulations**') , the 121st AGM of the Company is being held through Video Conferencing ('VC') / Other Audio-Visual Means ("OAVM") on **Monday, September 28, 2026 at 2:30 p.m. (IST)**. The deemed venue for the AGM shall be the registered office of the Company.

2. Generally, a member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll instead of himself / herself and the proxy need not be a member of the Company. Since this AGM is being held through VC / OAVM pursuant to the MCA Circulars, physical attendance of the Members has been dispensed with and attendance of the Members through VC/ OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act. Accordingly, the facility for appointments of proxies by the members will not be available for the AGM and hence, the Proxy Form and Attendance Slip are not annexed to this notice.

3. Since this 121st AGM is being held through VC/OAVM, the route map of the venue of the Meeting is not annexed hereto.

4. MUFG Intime India Private Limited, (formerly known as Link Intime India Private Limited) Registrar to an issue and Share Transfer Agent of the Company, ('**MUFG Intime**') shall be providing facility for voting through remote e-voting prior to AGM, participation in the AGM through VC/ OAVM facility and e-voting during the AGM. The procedure for participating in the meeting through VC/ OAVM is explained in this Notice.

5. Corporate/Institutional Members are entitled to appoint authorised representatives to attend the AGM through VC/OAVM on their behalf and cast their votes through remote e-voting or through e-voting during the 121st AGM. Corporate/Institutional Members intending to authorize their representatives to participate and vote at the Meeting are requested to send a legible scanned certified true copy (in PDF Format) of the Board Resolution / Power of Attorney / Authority Letter, etc., together with attested specimen signature(s) of the duly authorised representative(s) to the Scrutiniser at e-mail ID associates.rathi8@gmail.com with a copy marked to the Company at investorrelations@phoenixmills.com, authorising its representative(s) to attend and vote through VC/ OAVM on their behalf at the Meeting.

6. Members are permitted to join the 121st AGM through VC/OAVM, 30 minutes before the scheduled time of commencement of the Meeting and during the Meeting, by following the procedure mentioned in this Notice. The facility of participation at the 121st AGM through VC/OAVM will be made available to Members on a first-come-first-serve-basis. This restriction of first-come-first-serve-basis will not include large shareholders (shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairman of the Audit Committee, Nomination and Remuneration Committee, and Stakeholders' Relationship Committee, Auditors etc. who are allowed to attend the 121st AGM without any restrictions pertaining to joining the Meeting on a first-come-first-serve-basis. Institutional Investors who are Members of the Company, are encouraged to attend and vote at the 121st AGM.

7. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, a certificate from the Company's Secretarial Auditor certifying that the Company's ESOP Schemes have been implemented in accordance with the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 and the relevant documents referred to in this Notice of AGM will be available electronically for inspection by the Members during the AGM.

   All the documents referred to in this Notice will also be available for inspection electronically on all working days without any fee by the Members from the date of circulation of this notice up to the date of AGM, i.e. Monday, September 28, 2026 and also during the AGM. Members seeking to inspect such documents can send an email to investorrelations@phoenixmills.com mentioning his / her / its folio number / DP ID and Client ID.

8. Members seeking any information with regard to the accounts or any matter to be considered at the AGM, are requested to write to the Company on or before **Monday**, **September 21**, **2026**, by sending e-mail on investorrelations@phoenixmills.com. The same will be replied by the Company suitably.

9. The information required to be provided in accordance with the requirements of the provisions of SEBI Listing Regulations and the Secretarial Standards on General Meetings, as applicable, regarding the Director who

is proposed to be re-appointed pursuant to retire by rotation is annexed hereto.

10. The Company's Registrar to an issue and Share Transfer Agent for its Share Registry Work (Physical and Electronic) are MUFG Intime having their office premises situated at C 101, 1st Floor, 247 Park, L B S Marg, Vikhroli West, Mumbai – 400 083.

ELECTRONIC DISPATCH OF NOTICE AND ANNUAL REPORT

11. In compliance with the MCA Circulars and Regulation 36(1)(a) of the SEBI Listing Regulations, the Notice of the AGM along with the Annual Report for financial year 2025-26 is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company/ MUFG Intime / Depository Participant(s) / Depositories. Further, in compliance with Regulation 36(1)(b) of the SEBI Listing Regulations, a letter providing the web-link, including the exact path, where the Notice of the AGM and Annual Report for the financial year 2025-26 is available, is being sent to those members whose e-mail address is not registered with the Company/ MUFG Intime / Depository Participant(s) / Depositories.

    The Company shall send a physical copy of the Annual Report of Financial Year 2025-26 to those Members who request the same at investorrelations@phoenixmills.com mentioning their Folio No. / DP ID and Client ID. The Notice convening the AGM along with the Annual Report has been uploaded on the website of the Company at https://www.thephoenixmills. com/investors ; and may also be accessed from the relevant section of the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com;. The Notice is also available on the MUFG Intime's website at https://in.mpms.mufg.com.

12. For receiving all communication (including Annual Report) from the Company electronically:

    a. Members holding shares in dematerialised mode are requested to register / update their e-mail address with the relevant Depository Participant. National Securities Depository Limited (NSDL) has provided a facility for registration / updation of e-mail address through the link: https://eservices.nsdl.com/kyc-attributes/#/login

    b. Members holding shares in physical mode are requested to follow the process set out in this Notice.

PAYMENT OF DIVIDEND

13. The dividend, as recommended by the Board of Directors, if approved at the AGM, would be paid subject to deduction of tax at source, as may be applicable, on or after **Wednesday**, **September 30, 2026** to those persons or their mandates:

    a. whose names appear as Beneficial Owners as at the end of the business hours on the Record Date i.e. **Friday September 11, 2026** in the list of Beneficial Owners to be furnished by National Securities Depository Limited and Central Depository Services (India) Limited in respect of the shares held in electronic form; and

    b. whose names appear as Members in the Register of Members of the Company as at the end of the business hours of the Record Date i.e. on **Friday September 11, 2026** after giving effect to valid request(s) received, if any, for transmission/ transposition of shares.

ELECTRONIC CREDIT OF DIVIDEND

14. The Members are requested to register / update their complete bank details with their Depository Participant(s), if shares are held in dematerialised mode, by submitting forms and documents as may be required by the Depository Participant(s). Payment of dividend shall be made through electronic mode to those members, holding shares in dematerialised mode, who have updated their bank account details.

    As per the Master circular dated June 23, 2025 issued by SEBI, payment of dividend to members holding shares in physical mode shall only be made electronically. Such payment shall be made only after they have furnished their Permanent Account Number, Contact Details (Postal Address, Mobile Number and E-mail), Bank Account Details, Specimen Signature, etc., for their corresponding physical folios with the Company / MUFG Intime. In this regard, the Company had sent letters, emails and SMSes to its members for furnish the required details. Please refer to SEBI FAQs by accessing the link: https://www.sebi.gov.in/sebi_data/faqfiles/jan-2026/1767611333081.pdf

DEDUCTION OF TAX AT SOURCE ON DIVIDEND

15. As per the Income Tax Act, 2025, as amended by the Finance Act, 2026, dividend(s) paid or distributed by the Company is taxable in the hands of shareholders. Therefore the Company is required to deduct tax at source ("TDS") at the prescribed rates on the dividend paid to its shareholders. The TDS rate would vary depending on the residential status of the shareholder and the documents submitted by them and accepted by the Company. In order to enable us to determine the applicable TDS rate, members are requested to submit the relevant documents on or before **Thursday, September 10 , 2026**. A copy of the detailed communication regarding TDS on dividend, which will be sent to the Shareholders by e-mail on or before **Thursday, August 13, 2026**, will be available at the weblink: www.thephoenixmills.com/investors.

Members are requested to refer to the same for further details. Kindly note that no documents in respect of TDS would be accepted from members after **Thursday, September 10, 2026**.

16. Members are requested to note that in case the tax on dividend is deducted at a higher rate in the absence of receipt of the requisite details/ documents, there would still be an option available to file the return of income and claim an appropriate refund, if eligible. No claim shall lie against the Company for such taxes deducted.

UNPAID DIVIDEND AND TRANSFER TO INVESTOR EDUCATION AND PROTECTION FUND ("IEPF") ACCOUNT

17. Pursuant to the provisions of Section 124 and other applicable provisions of the Act, read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (**"IEPF Rules"**), dividends that are unclaimed for a period of seven consecutive years are required to be transferred by the Company to the Investor Education and Protection Fund ("IEPF") administered by the Central Government. Further, according to the said IEPF Rules, shares in respect of which dividends remain unclaimed by the shareholder for seven consecutive years or more shall also be transferred to the demat account of the IEPF Authority. The Company requests all the members to claim their respective dividends within the prescribed period. The unclaimed Final dividend for the financial year ended March 31, 2018, was transferred during the Financial Year 2025-26, to IEPF.

18. In terms of the provisions of Section 124(5) of the Act, dividend for the financial year 2018-2019 and the dividends for the subsequent years, which remain unclaimed for a period of seven years will be transferred to IEPF. Due date for claiming unclaimed dividends declared by the Company for the financial year 2018-19 and thereafter is as under:

Financial year	Date of Declaration of Dividend	Due Date to claim before transfer to IEPF
2018-19	September 24, 2019	October 29, 2026
2020-21	September 24, 2021	October 29, 2028
2021-22	September 20, 2022	October 26, 2029
2022-23	September 22, 2023	October 25, 2030
2023-24	September 13, 2024	October 15, 2031
2024-25	September 29, 2025	November 04, 2032

Members who have not Claimed the dividend warrants so far in respect of the unclaimed dividends declared by the Company for the financial year 2018-19 and thereafter, are requested to make their claim to MUFG Intime well in advance of the above due dates for claiming such unclaimed dividends.

Pursuant to the provisions of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("**IEPF Rules**"), the Company has uploaded the details of unclaimed amounts lying with the Company as on March 31, 2025 on the website of the Company at https://www.thephoenixmills.com/investors and also on the website of IEPF at https://www.iepf.gov.in.

In compliance with the IEPF Rules, the Company has already transferred equity shares pertaining to the financial year 2017-2018 to the IEPF Authority, after providing necessary intimations to the relevant Members.

Further, pursuant to the provisions of Section 124 of the Act read with IEPF Rules, all shares on which dividend has not been claimed for seven consecutive years or more shall be transferred to IEPF Authority as notified by the Ministry of Corporate Affairs.

In accordance with the aforesaid IEPF Rules, the Company has sent individual communication to all Members whose shares are due for transfer to the IEPF Authority informing them to claim their unclaimed dividend before due date to avoid such transfer of shares to IEPF Authority and has also published notice in this regard in Newspapers and same is also available on the website of the Company at https://www.thephoenixmills.com/investors.

Members whose unclaimed dividends/shares were/are/will be transferred to the IEPF Authority can claim the same by making an online application to the IEPF Authority in E-Form No. IEPF-5 by following the procedure as detailed on the website of IEPF Authority at https://www.iepf.gov.in/IEPF/refund.html.

MANDATORY UPDATION OF PAN, KYC, NOMINATION AND BANK DETAILS BY MEMBERS:

19. Members are requested to intimate/update changes, if any, in postal address, e-mail address, mobile number, PAN, nomination, bank details such as name of the bank and branch, bank account number, IFS Code etc.

    - For shares held in dematerialised mode to their Depository Participant for making necessary changes. NSDL has provided a facility for registration / updation of e-mail address through the link: https://eservices.nsdl.com/kyc-attributes/#/login and opt-in/opt-out of nomination through the link: https://eservices.nsdl.com/instademat-kyc-nomination/#/login.

    - For shares held in physical mode by submitting to MUFG Intime the forms given below along with requisite supporting documents:

Sr No	Particulars	Form
1.	Registration of PAN, postal address, e-mail address, mobile number, bank account details or changes /updation thereof	ISR -1
2.	Confirmation of Signature of member by the Banker	ISR -2
3.	Registration of Nomination	SH-13
4.	Cancellation or Variation of Nomination	SH-14
5.	Declaration to opt out of Nomination	ISR-3

The above forms are available at the Website of the Company viz. https://www.thephoenixmills.com/investors/investor-forms

20. Members holding shares of the Company in physical form are requested to kindly get their shares converted into demat/electronic form to get inherent benefits of dematerialisation.

    Members may please note that the SEBI Listing Regulations mandate transfer, transmission and transposition of securities of listed companies held in physical form only in demat mode. Further, Members may please note that SEBI vide its Circular dated January 25, 2022 mandated listed companies to issue securities in demat form only while processing any service requests viz. issue of duplicate securities certificate; claim from Unclaimed Suspense Account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/ folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4 along with the requisite supporting documents.

    Physical shareholders are requested to dematerialise their shareholding at the earliest. Any investor service requests including transfer / transmission requests shall be processed in dematerialised form only.

SCRUTINISER FOR E-VOTING

21. The Company has appointed Mr. Himanshu S. Kamdar (Membership No. FCS 5171), or failing him Mr. Jayesh Shah (Membership No. FCS 5637), Partner of Rathi & Associates, Company Secretaries, Mumbai, a peer reviewed firm to act as the Scrutiniser to scrutinise the entire e-voting process i.e. remote e-voting prior to 121st AGM and e-voting during the 121st AGM in a fair and transparent manner.

VOTING THROUGH ELECTRONIC MEANS

22. In compliance with the provisions of Section 108 of the Act, and Rules framed thereunder, as amended from time to time, and Regulation 44 of the SEBI Listing Regulations, the Company is pleased to provide members holding shares either in physical form or in dematerialised form, the facility to exercise their right to vote on the resolutions set forth in the Notice by electronic means and the business may be transacted through e-voting services provided by MUFG Intime.

    Members of the Company holding shares either in physical form or in electronic form as on the cut- off date i.e. **Monday, September 21 , 2026** may cast their vote by remote e-voting. The remote e-Voting period commences on **Thursday, September 24, 2026** at 9.00 A.M. (IST) and ends **Sunday, September 27, 2026** at 5.00 P.M. (IST). The remote e-Voting module shall be disabled by MUFG Intime for voting thereafter. Once the vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently.

    Members will be provided with the facility for voting through electronic voting system during the video conferencing proceedings at the 121st AGM and Members participating at the 121st AGM, who have not already cast their vote by remote e-voting, will be eligible to exercise their right to vote during such proceedings.

    The voting rights of Members shall be in proportion to his / her / its shareholding in the paid-up equity share capital of the Company as on **Monday, September 21, 2026** being the cut-off date. Members are eligible to cast vote only if they are holding shares as on that date. A person who is not a Member as on **Monday, September 21, 2026** should treat this Notice for information purposes only.

    Pursuant to relevant SEBI Master Circular, on "e-voting facility provided by Listed Companies", e-Voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / DPs in order to increase the efficiency of the voting process.

    Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-Voting process. Shareholders are advised to update their mobile number and email ID in their demat accounts to access e-Voting facility.

REMOTE E-VOTING INSTRUCTIONS FOR SHAREHOLDERS

As per the relevant SEBI Master Circular, all "individual members holding shares of the Company in demat mode" can cast their vote, by way of a single login credential, through their demat accounts / websites of Depositories / Depository Participants. The procedure to login and access remote e-voting, as devised by the Depositories / Depository Participant(s), is given below:

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Individual Shareholders holding securities in demat mode with NSDL

METHOD 1 - NSDL OTP based login

a) Visit URL: https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp

b) Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.

c) Enter the OTP received on your registered email ID/ mobile number and click on login.

d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.

e) Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - NSDL IDeAS facility

Shareholders registered for IDeAS facility:

a) Visit URL: https://eservices.nsdl.com and click on "Beneficial Owner" icon under "IDeAS Login Section".

b) Enter IDeAS User ID, Password, Verification code & click on "Log-in".

c) Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.

d) Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for IDeAS facility:

a) To register, visit URL: https://eservices.nsdl.com and select "Register Online for IDeAS Portal" or click on https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp

b) Enter 8-character DP ID, 8-digit Client ID, Mobile no, Verification code & click on "Submit".

c) Enter the last 4 digits of your bank account / generate 'OTP'

d) Post successful registration, user will be provided with Login ID and password.

e) Follow steps given above in points (a-d).

Shareholders/ Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on

App Store Google Play

METHOD 3 - NSDL e-voting website

a) Visit URL: https://www.evoting.nsdl.com

b) Click on the "Login" tab available under 'Shareholder/Member' section.

c) Enter User ID (i.e., your 16-digit demat account no. held with NSDL), Password/OTP and a Verification Code as shown on the screen & click on "Login".

d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.

e) Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders holding securities in demat mode with CDSL

METHOD 1 - CDSL e-voting page

a) Visit URL: https://www.cdslindia.com.

b) Go to e-voting tab.

c) Enter 16-digit Demat Account Number (BO ID) and PAN No. and click on "Submit".

d) System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account

e) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - CDSL Easi/ Easiest facility:

Shareholders registered for Easi/ Easiest facility:

a) Visit URL: https://web.cdslindia.com/myeasitoken/Home/Login or Visit URL: www.cdslindia.com, click on "Login" and select "My Easi New (Token)".

b) Enter existing username, Password & click on "Login".

c) Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for Easi/ Easiest facility:

a) To register, visit URL: https://web.cdslindia.com/myeasitoken/Home/EasiRegistration / https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration.

b) Proceed with updating the required fields for registration.

c) Post successful registration, user will be provided username and password on the registered email id. Follow steps given above in points (a-c).

Individual Shareholders holding securities in demat mode with Depository Participant

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

a) Login to DP website

b) After Successful login, user shall navigate through "e-voting" option.

c) Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.

d) Post successful authentication, click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Login method for shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode.

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register and vote on InstaVote as under:

STEP 1: LOGIN / SIGNUP on InstaVote

Shareholders registered for INSTAVOTE facility:

a) Visit URL: https://instavote.linkintime.co.in & click on "**Login**" under 'SHARE HOLDER' tab.

b) Enter details as under:

1. User ID: Enter User ID

2. Password: Enter existing Password

3. Enter Image Verification (CAPTCHA) Code

4. Click "Submit".
(Home page of e-voting will open. Follow the process given under "Steps to cast vote for Resolutions")

InstaVote USER ID		
	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg. 123-45678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No+ Follo no registered with the Company

Shareholders not registered for INSTAVOTE facility:

a) Visit URL: https://instavote.linkintime.co.in & click on **"Sign Up**" under 'SHARE HOLDER' tab & register with details as under:

1. User ID: Enter User ID

2. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.

3. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP/Company - in DD/MM/YYYY format)

4. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.

   - Shareholders, holding shares in NSDL form, shall provide 'point 4' above.

   - Shareholders, holding shares in CDSL form, shall provide 'point 3' or 'point 4' above.

   - Shareholders, holding shares in physical form but have not recorded 'point 3' and 'point 4', shall provide their Folio number in 'point 4' above

5. Set the password of your choice.
(The password should contain minimum 8 characters, at least one special Character (!#$&*), at least one numeral, at least one alphabet and at least one capital letter).

6. Enter Image Verification (CAPTCHA) Code.

7. Click "Submit" (You have now registered on InstaVote).

   Post successful registration, click on "Login" under 'SHARE HOLDER' tab & follow steps given above in points (a-b).

InstaVote USER ID	
NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg. 123-45678).
CDSL	User ID is 16 Digit Beneficiary ID.
Shares held in physical form	User ID is Event No+ Follo no registered with the Company

STEP 2: Steps to cast vote for Resolutions through InstaVote

A. Post successful authentication and redirection to InstaVote inbox page, you will be able to see the "Notification for e-voting".

B. Select 'View' icon. E-voting page will appear.

C. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).

D. After selecting the desired option i.e. Favour / Against, click on 'Submit'.

E. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

NOTE: Shareholders may click on "Vote as per Proxy Advisor's Recommendation" option and view proxy advisor recommendations for each resolution before casting vote. "Vote as per Proxy Advisor's Recommendation" option provides access to expert insights during the e-Voting process. Shareholders may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Non-Individual Body corporate shareholders shall send a scanned copy of the Board Resolution / Power of Attorney / Authority Letter authorising its representative to vote, to the scrutinizer at registered email address at associates.rathi8@gmail.com with a copy marked to RTA at enotices@in.mpms.mufg.com and the company at registered email address at investorrelations@phoenixmills.com.

Guidelines for Institutional shareholders ("Custodian / Corporate Body/ Mutual Fund")

STEP 1 – Custodian / Corporate Body/ Mutual Fund Registration

A. Visit URL: https://instavote.linkintime.co.in

B. Click on "Sign Up" under "Custodian / Corporate Body/ Mutual Fund"

C. Fill up your entity details and submit the form.

D. A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.

E. Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person's email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

A. Visit URL: https://instavote.linkintime.co.in and login with InstaVote Login credentials.

B. Click on "Investor Mapping" tab under the Menu section

C. Map the Investor with the following details:

1) 'Investor ID' – Investor ID for NSDL demat account is 8 Character DP ID followed by 8 Digit Client ID i.e., IN00000012345678; Investor ID for CDSL demat account is 16 Digit Beneficiary ID.

2) 'Investor's Name - Enter Investor's Name as updated with DP.

3) 'Investor PAN' - Enter your 10-digit PAN.

4) 'Power of Attorney' - Attach Board resolution or Power of Attorney.

NOTE: File Name for the Board resolution/ Power of Attorney shall be – DP ID and Client ID or 16 Digit Beneficiary ID.

Further, Custodians and Mutual Funds shall also upload specimen signatures.

D. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the "Report section".

STEP 3 – Steps to cast vote for Resolutions through InstaVote

The corporate shareholder can vote by two methods, during the remote e-voting period.

METHOD 1 - VOTES ENTRY

a) Visit URL: https://instavote.linkintime.co.in and login with InstaVote Login credentials.

b) Click on "Votes Entry" tab under the Menu section.

c) Enter the "Event No." for which you want to cast vote.

Event No. can be viewed on the home page of InstaVote under "On-going Events".

d) Enter "16-digit Demat Account No.".

e) Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link). After selecting the desired option i.e. Favour / Against, click on 'Submit'.

f) A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

METHOD 2 - VOTES UPLOAD

a) Visit URL: https://instavote.linkintime.co.in and login with InstaVote Login credentials.

b) After successful login, you will see "Notification for e-voting".

c) Select "View" icon for "Company's Name / Event number".

d) E-voting page will appear.

e) Download sample vote file from "Download Sample Vote File" tab.

f) Cast your vote by selecting your desired option 'Favour / Against' in the sample vote file and upload the same under "Upload Vote File" option.

g) Click on 'Submit'. 'Data uploaded successfully' message will be displayed.

(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

NOTE: Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at registered email address with a copy marked to RTA at enotices@in.mpms.mufg.com and the company at registered email address.

HELPDESK:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode facing any technical issue in login may contact INSTAVOTE helpdesk by sending a request at enotices@in.mpms.mufg.com or contact on: - Tel: 022 – 4918 6000.

Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending request at evoting@nsdl.co.in or call at: 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 210 9911

Forgot Password:

Individual Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the shareholder can use the "Forgot Password" option available on: https://instavote.linkintime.co.in

- Click on "**Login**" under 'SHARE HOLDER' tab.
- Further Click on "forgot password?"
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- Click on "SUBMIT".

InstaVote USER ID

NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg. 123-45678).
CDSL	User ID is 16 Digit Beneficiary ID.
Shares held in physical form	User ID is Event No+ Follo no registered with the Company

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the "Forgot Password" option available on: https://instavote.linkintime.co.in

- Click on '**Login**' under "Custodian / Corporate Body/ Mutual Fund" tab

- Further Click on "**forgot password**?"
- Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- Click on "SUBMIT".

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#$&*), at least one numeral, at least one alphabet and at least one capital letter.

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Shareholders are advised to use Forget User ID and Forget Password option available at above mentioned depository/ depository participants website.

General Instructions - Shareholders

- It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular "Event".

PROCESS AND MANNER FOR ATTENDING AGM THROUGH VIDEO-CONFERENCING (VC) / OTHER AUDIO-VISUAL MEANS (OAVM)

In terms of Ministry of Corporate Affairs (MCA) General Circular No. 03/2025 dated September 22, 2025, the Companies can continue to conduct their AGMs/ EGMs by means of Video Conference (VC) or other audio-visual means (OAVM) as per the existing procedural requirements. Till further orders, the relaxations will remain in force.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

a) Visit URL: https://instameet.in.mpms.mufg.com & click on "Login".

b) Select the "Company Name" and register with your following details:

c) Select Check Box - Demat Account No. / Folio No. / PAN

- Shareholders holding shares in NSDL/ CDSL demat account shall select check box - Demat Account No. and enter the 16-digit demat account number.
- Shareholders holding shares in physical form shall select check box – Folio No. and enter the Folio Number registered with the company.
- Shareholders shall select check box – PAN and enter 10-digit Permanent Account Number (PAN). Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided by MUFG Intime, if applicable.
- Mobile No: Mobile No. as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
- Email ID: Email Id as updated with DP is displayed automatically. Shareholders who have not updated their Email Id with the DP shall enter the Email Id

d) Click "Go to Meeting"

You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the General Meeting through InstaMeet:

a) Shareholders who would like to speak during the meeting must register their request with the company at Company's registered email address investorrelations@phoenixmills.com

b) Shareholders will get confirmation on first cum first basis depending upon the provision made by the company.

c) Shareholders will receive "speaking serial number" once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.

*Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.

Instructions for Shareholders to Vote during the General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

a) On the Shareholders VC page, click on the link for e-Voting "Cast your vote"

b) Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMeet.

c) Click on 'Submit'.

d) After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.

e) Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.

f) After selecting the appropriate option i.e. Favour/ Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/ Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-FI or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.mufg.com or contact on: - Tel: 022 – 4918 6000 / 4918 6175.

Note: The Speaker Registration will be open from **Friday, September 18, 2026** to **Friday, September 25, 2026**. Only those members who are registered will be allowed to express their views or ask questions. The Company reserves the right to restrict the number of questions and number of speakers, depending upon availability of time as appropriate for smooth conduct of the AGM.

23. The Scrutinizer will, immediately upon conclusion of voting at the Annual General Meeting, first count the votes cast during the meeting, thereafter unblock the votes cast through remote e-voting in the presence of at least two (2) witnesses not in the employment of the Company and within a period of forty eight hours from the conclusion of the meeting, make and submit a consolidated Scrutinizer's Report to the Chairman or a person authorised by him in writing who shall countersign the same.

24. The voting results shall be declared not later than forty-eight hours from the conclusion time of the Meeting. The results declared along with the Scrutiniser's Report will be placed on the website of the Company at www.thephoenixmills.com and the website of MUFG Intime at https://instameet.in.mpms.mufg.com immediately after the result is declared by the Chairman or any other person authorised by the Board in this regard and will simultaneously be sent to BSE Limited and National Stock Exchange of India Limited, where equity shares of the Company are listed and shall be displayed at the Registered Office as well as the Corporate Office of the Company.

25. The resolutions shall be deemed to be passed on the date of the AGM, subject to receipt of requisite votes through a compilation of Voting results (i.e. remote e-Voting and the e-Voting held at the AGM).

ANNEXURE TO ITEM NO. 4 OF THE NOTICE CONVENING THE 121ST ANNUAL GENERAL MEETING OF THE COMPANY

Details of director seeking re-appointment pursuant to retire by rotation at the 121st AGM in accordance with applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 and Secretarial Standard – 2 on General Meetings issued by the Institute of Company Secretaries of India.

Name of the Director	**Mr. Rajesh Kulkarni**
DIN	03134336
Age (Completed years)	56 years
Nationality	Indian
Date of first appointment on the Board	May 27, 2021
Qualification	Bachelor's degree in Architecture
Capacity	Whole-time Director
Nature of expertise in specific functional area	Mr. Rajesh Kulkarni brings over 35 years of extensive experience in the fields of design and project management. He has been associated with the Company for nearly 20 years and has played a critical role in the successful delivery of several landmark, award-winning real estate mixed use developments, including malls, hotels, and commercial office spaces. Mr. Kulkarni is responsible for leading end-to-end project execution with a focus on timely delivery, design excellence, and cost efficiency. Throughout his tenure, Mr. Kulkarni has demonstrated exceptional leadership, deep domain expertise, and an unwavering commitment to quality. He is widely respected for his integrity, humility, and steady leadership style, as well as for his analytical approach, design sensibility, and ability to inspire high-performing teams. **Skills of Mr. Rajesh Kulkarni reflecting the areas of his expertise are as under:** • Technical / Professional skills and specialised knowledge in relation to Company's Business and Industry. • Strategic Planning, Development and Innovation. • Leadership/Operational experience. • Risk assessment and management skills.
Details of Directorships held in other companies	None
Chairman in the Committees of the Boards of other Companies	None
Membership in the Committees of the Boards of other Companies	None
No. of shares held in the Company	99,200 Equity Shares face value of Rs. 2/- each
Last drawn remuneration	The remuneration drawn by Mr. Rajesh Kulkarni as Whole time Director for F.Y. 2025-26 was Rs. 3,13,45,900 (which includes salary and incentive but excluding perquisites).
Terms and conditions of Appointment / Re-appointment	Whole-time Director liable to retire by rotation.
Notice Period	As per Company's Policy
Details of remuneration sought to be paid	He shall continue to draw remuneration as a Whole-time Director on the terms and conditions as approved by the Members at the 120th AGM of the Company held on September 29, 2025.
Number of Board Meetings attended during the year	5 out of 5

Name of the Director	Mr. Rajesh Kulkarni
Relationship with other Directors/KMPs'/ Manager	Not related to any Director / Key Managerial Personnel of the Company.
Name of listed entities from which the person has resigned in the past three years	Nil

By Order of the Board of Directors of
The Phoenix Mills Limited

Bhavik Gala
Company Secretary
Membership No. F8671

Registered Office:
462, Senapati Bapat Marg, Lower Parel, Mumbai – 400013
CIN:L17100MH1905PLC000200
E-mail – investorrelations@phoenixmills.com
Website: www.thephoenixmills.com
Tel No.: 022 - 24964307

Date: July 28, 2026
Place: Mumbai

THE PHOENIX MILLS LIMITED

Corp. Office: Shree Laxmi Woolen Mills Estate, 2nd Floor,
R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011 Tel: (022) 3001 6600 Fax: (022) 3001 6601
CIN No. : L17100MH1905PLC000200

Dear Shareholder,

Date: September 04, 2026

Sub.: Notice convening 121st Annual General Meeting of the Members of The Phoenix Mills Limited and Integrated Annual Report for the financial year 2025-26

We are pleased to inform you that the **121st Annual General Meeting ("AGM")** of the Members of **The Phoenix Mills Limited ("the Company") is scheduled** to be held on **Monday, September 28, 2026, at 2:30 P.M. (IST)** through **Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM")** in compliance with all the applicable provisions of the Companies Act, 2013 (**"Act"**) and the Rules made thereunder and Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015, **('SEBI Listing Regulations'), r**ead with all the applicable Circulars issued by the Ministry of Corporate Affairs **('MCA')** and SEBI**.**

As per Regulation 36(1)(b) of the SEBI Listing Regulations, as amended, the web-link, including the exact path, where complete details of the Annual Report are available is required to be sent to those member(s) who have not registered their email address(es) either with the Company or with any Depository Participant or Depository or MUFG Intime India Private Limited (Formerly Link Intime India Private Limited), Registrar to an Issue & Share Transfer Agent (MUFG Intime / RTA) of the Company.

In this regard, we would like to inform you that, the Annual Report which also comprises of the Notice of the Annual General Meeting of the Company for the Financial Year 2025-26 is available on Company's Website at https://www.thephoenixmills.com and can be accessed at https://www.thephoenixmills.com/investors/FY2026/Annual-Report

The Notice of the AGM and Integrated Annual Report for the financial year 2025-26 is also made available on the website of the Stock Exchanges where the equity shares of the Company are listed, BSE Limited at www.bseindia.com, National Stock Exchange of India Limited at www.nseindia.com and on the website of MUFG Intime India Private Limited at https://instavote.linkintime.co.in

i. In order to receive communications from the Company promptly, we request you to immediately register/update your email address in case shares are held in electronic form, with your Depository Participant; and

ii. In case shares are held in physical form, with MUFG Intime, RTA of the Company at its address given below, by submitting hard copies of duly filled-in, signed and attested form ISR- 1 and form ISR-2 (if required):

MUFG Intime India Private Limited
Formerly Link Intime India Private Limited)
C-101, Embassy 247, L.B.S. Marg,
Vikhroli (West), MUMBAI – 400083
Tel No.: 022 - 4918 6000
Email.: investor.helpdesk@in.mpms.mufg.com
Website.: https://in.mpms.mufg.com

In case you have any queries, then you may send an email to instameet@in.mpms.mufg.com or contact on Tel: 022 – 4918 6000 / 4918 6175.

Thanking you,

Yours faithfully,

FOR THE PHOENIX MILLS LIMITED

Sd/-
BHAVIK GALA
COMPANY SECRETARY
MEMBERSHIP NO: F8671