



**Corp. Office:** Shree Laxmi Woolen Mills Estate, 2nd Floor,  
R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011  
Tel: (022) 3001 6600  
CIN No. : L17100MH1905PLC000200

**November 20, 2025**

**To,**

**BSE Limited**  
Phiroze Jeejeebhoy Towers  
Dalal Street Fort, Mumbai- 400 001

**The National Stock Exchange of India Limited**  
"Exchange Plaza" Bandra-Kurla Complex,  
Bandra East, Mumbai- 400051.

Security Code: 503100

SYMBOL: PHOENIXLTD

Dear Sir/Madam,

**Sub: Outcome of Interaction with Analyst/Institutional Investor - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations")**

This is further to our letter dated November 11, 2025, wherein we had given an advance intimation of interaction with Institutional Investors.

In compliance with the Regulation 30 of the Listing Regulations, we hereby inform you that The Phoenix Mills Limited (**'Company'**) on Thursday, November 20, 2025, participated in Morgan Stanley Twenty-Fourth Annual Asia Pacific Summit (Group Meetings) organized by Morgan Stanley Institutional Equities at Singapore.

The Investors were briefed on general business overview of the Company and industry updates.

This Intimation is also being uploaded on the Company's website at: <https://www.thephoenixmills.com/investors/FY2026/Exchange-Intimations> .

Kindly take the same on record.

Thanking you,

Yours faithfully,

**For The Phoenix Mills Limited**

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**Bhavik Gala**  
**Company Secretary**  
**Membership No. F8671**