

Date: February 19, 2026

To,

BSE Limited.

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort, Mumbai - 400001

National Stock Exchange of India Limited.

"Exchange Plaza", Bandra Kurla Complex,
Bandra (E), Mumbai - 400051

(Security code: 503100)

(Symbol: PHOENIXLTD)

Dear Sir/Madam,

Sub: - Intimation of Schedule of Institutional Investor Meeting- Regulation 30(6) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 30(6) read with Para A of Part A of Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("Listing Regulations"), we wish to inform you that the Company will be participating in the following Investor Interaction:

Particulars	Organized By	Mode of Meeting	Type of Meet	Location	Day and Date
Kotak India Conference	Kotak Securities	Physical	One on one / Group Meetings	Mumbai	Wednesday, 25 th February 2026

Note: Above details are subject to change. Changes may happen due to exigencies on the part of Investors/Company.

This Intimation is also being uploaded on the Company's website at:
<https://www.thephoenixmills.com/investors/FY2026/Exchange-Intimations>.

We request you to take the above information on record.

Thanking You,

Yours Faithfully,

For The Phoenix Mills Limited

Bhavik Gala

Company Secretary

Membership No. F8671