



August 29, 2025

To,
BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai - 400001
Ref:- Scrip Code:- 500126

To,
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block
Bandra Kurla Complex,
Bandra (East), Mumbai - 400051
Ref:-NSE Symbol:- PGHL

Dear Sir/Madam,

Sub:- Proceedings of the 58th Annual General Meeting (AGM) of Shareholders held on August 29, 2025

Pursuant to Regulation 30 read with Para A (13) of Part A of Schedule III of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform you that the 58th Annual General Meeting of the Company was held on August 29, 2025 at 11:00 a.m. through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"). In this respect, please find enclosed a summary of proceedings of the 58th Annual General Meeting.

Further, we have enclosed copy of presentation of the Company as presented at the 58th Annual General Meeting.

Kindly take the above on record and oblige.

Thanking you,

Yours faithfully,

For Procter & Gamble Health Limited

*Zeal Rupani
Company Secretary*



Summary of the proceedings of the 58th Annual General Meeting of Procter & Gamble Health Limited held on Friday, August 29, 2025 at 11:00 a.m. through Video Conference / Other Audio-Visual Means

The meeting commenced at 11:00 a.m. as the requisite quorum was present.

Ms. Zeal Rupani, Company Secretary, welcomed the shareholders to the 58th Annual General Meeting (AGM).

Mr. S Madhavan chaired the meeting. The Chairman welcomed all the Members and called the meeting to order.

The Chairman informed the Shareholders that the AGM is being conducted through video conference and other audiovisual means as permitted by the Ministry of Corporate Affairs (MCA) and the Securities and Exchange Board of India (SEBI). The Notice of AGM along with the Annual Report for the financial year 2024-25 were sent to the shareholders electronically in view of the MCA and SEBI circulars in this respect.

The Chairman then introduced the Board members/ management officials, present for the meeting as follows.

Mr. Milind Thatte, Managing Director
Mr. Lokesh Chandak, Chief Financial Officer and Executive Director
Ms. Zeal Rupani, Company Secretary
Mr. Sharad Tyagi, Independent Director
Ms. Krishna Sarma, Independent Director
Mr. Aalok Agrawal, Non- Executive Director
Ms. Seema Sambasivan, Non- Executive Director

It was updated that the representatives of the Statutory Auditors, Cost Auditors and Secretarial Auditors had also joined this Meeting.

The Chairman further informed the Auditors' Report did not contain any qualifications or observations.

Ms. Zeal Rupani, Company Secretary briefed the Members through the general instructions regarding virtual participation in this AGM, resolutions being put through vote and e-voting process. Live streaming of the meeting was also available on the NSDL website. She also informed the members that the requisite statutory registers were available for electronic inspection for the shareholders who wished to view the same, on the e-voting system.

Ms. Rupani further updated regarding change in Company's Financial Year from July 1- June 30 period to April 1- March 31 period. Further updated that the Company had provided an e-voting facility for members to cast their vote through remote e-voting, which commenced on Tuesday, August 26, 2025 at 9:00 a.m. and ends on Thursday, August 28, 2025 at 5:00 p.m.

Those Members who had not done so were eligible to vote through the e-voting system within 15 minutes post conclusion of this AGM. Mr. Nrupang B. Dholakia was appointed as the Scrutinizer for conducting the scrutiny of votes cast through e-voting at the meeting.

The resolutions proposed to be passed at the Annual General Meeting contained in the Notice convening the Meeting, which was circulated to the Members, and read by Ms. Zeal Rupani, were:

Sr. No.	Item
Ordinary Business	
1	To receive, consider and adopt the Audited Balance Sheet as at March 31, 2025 and the Statement of Profit and Loss for the Financial Year ended on that date, together with the Reports of the Auditors and Directors thereon. (Ordinary Resolution)
2	To confirm payment of interim dividend and declare final dividend for the Financial Year ended March 31, 2025. (Ordinary Resolution)
3	To re-appoint Director in place of Ms. Seema Sambasivan, Non-Executive Director, who retires by rotation and being eligible, offers himself for re-appointment. (Ordinary Resolution)
Special Business	
4	To appoint M/s Dholakia & Associates, Practicing Company Secretaries as Secretarial Auditors of the Company for a period of five years (Ordinary Resolution)
5	To ratify remuneration payable to the Cost Auditor for the Financial Year 2025-26 (Ordinary Resolution)

Mr. Milind Thatte, Managing Director, provided an overview on the Company's business performance (presentation is attached as Annexure 1)

The Chairman invited the Members for their comments and questions on the Financial Accounts and the Annual Report. Then the Members raised questions/made observations relating to the Annual Accounts and the Annual Report. The Management responded to



the queries raised by the Members.

The Chairman informed the Members that the results of the voting would be announced on receipt of the Scrutinizer's Report, within 2 working days of the conclusion of the meeting to the Stock Exchanges and would be made available on the website of the Company.

The Meeting concluded at 12:40 p.m. The Members who had not completed voting earlier and intended to do so were given 30 minutes to complete the e-voting on NSDL portal.

The e-voting portal closed at 1:10 p.m.

For Procter & Gamble Health Limited

*Zeal Rupani
Company Secretary*



Health

Annual General Meeting
29 August 2025

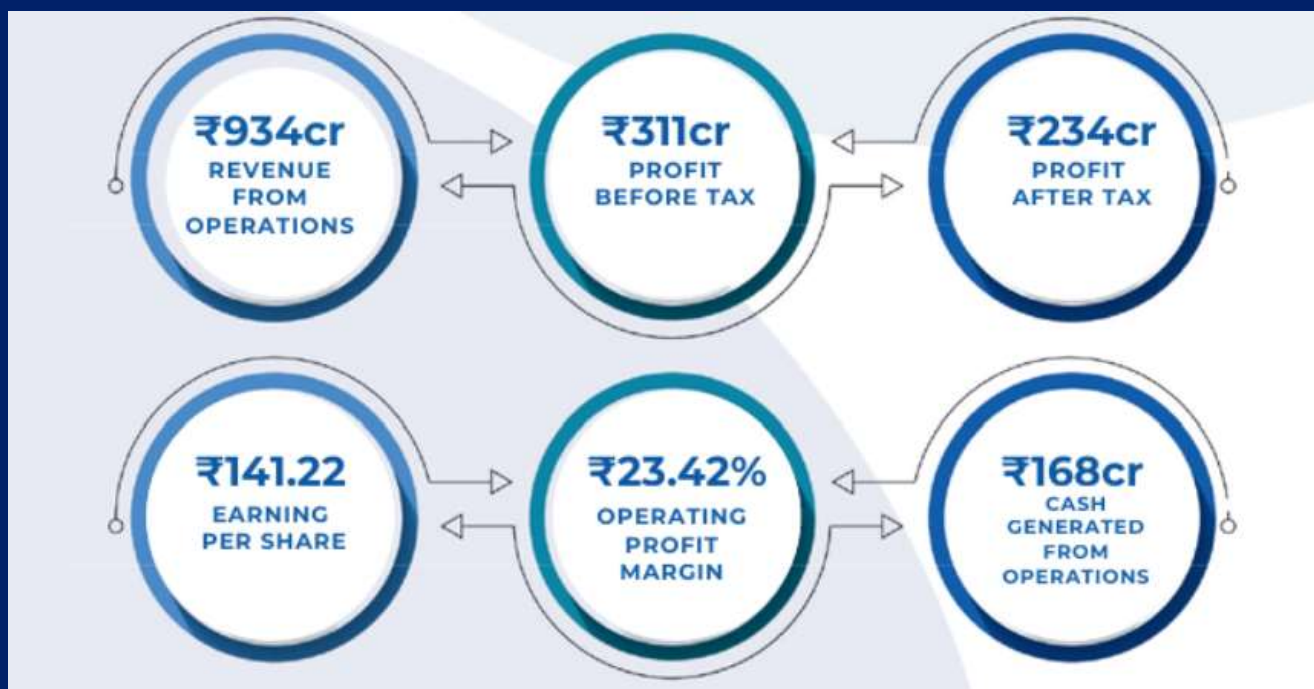


**FISCAL
RESULTS**
2024-25

DELIVERED A STRONG YEAR

FY 2024-25

Strong, balanced growth over the 9-month fiscal versus comparable past period



DELIVERED A STRONG YEAR

FY 2024-25

Strong, balanced growth over the 9-month fiscal versus comparable past period

+8%
SALES

+27%
PAT



Considering that the company, effective this year, changed its Financial Year from July 1 – June 30 to April 1 – March 31, the current Financial Year of the Company covers a period of 9 months, from July 1, 2024, to March 31, 2025. The company performance has therefore been indexed versus the comparable 9-month period in the last year (July 1, 2023, to March 31, 2024). The performance versus a 12-month past fiscal will not be comparable.

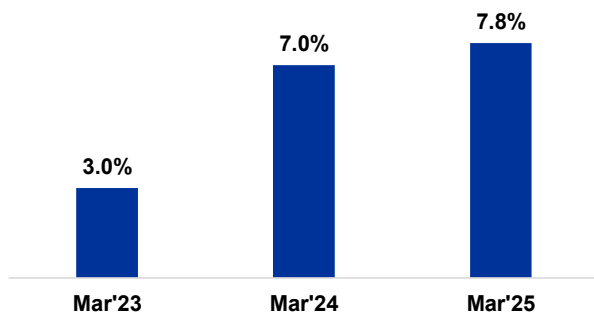


LANDSCAPE

Accelerating VMS category & emerging trends in India

Steady growth of VMS Category for past 2 years

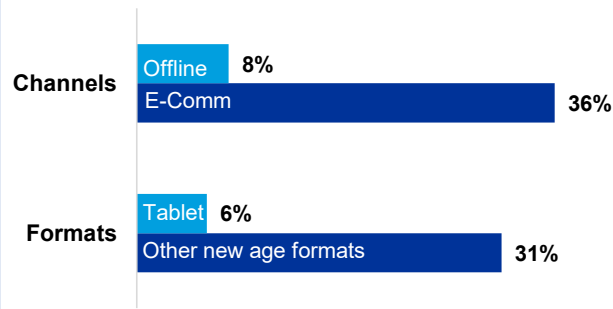
VMS Category – Value Growth%



*Offline channel growth trends

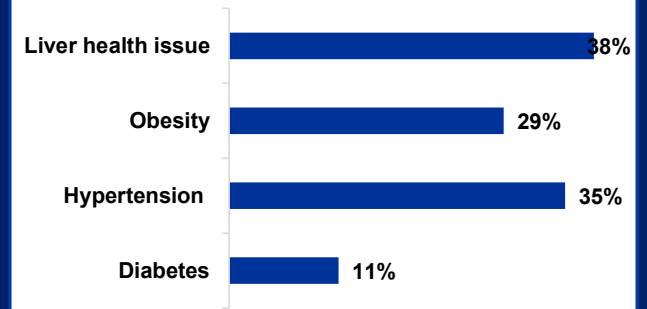
Acceleration seen in E-Commerce and Formats

Emerging Trends in VMS



Growing liver disease burden in India with high 38% prevalence !

Prevalence Of Lifestyle Diseases



% represent population suffering from these conditions

INTEGRATED GROWTH STRATEGY

SUSTAINED EXCELLENCE

Baby	Fem	Family	Fabric	Home	Hair	SPC	Grooming	Q&A	PHC
Banitas	always	Always Soft Care	Dority	Always	Always Moisture	SK-II	Gillette	Crest	PHC
Always	Always	Always	Always	Always	PANTENE	OLAY	Veritas	Oral-B	Natal DayOut
					Always Pure	Colgate	BRUN		Always
					NATIVE	Scott			Always

PORTFOLIO

PERFORMANCE DRIVES BRAND CHOICE



ORGANIZATION
EMPOWERED • AGILE
ACCOUNTABLE



SUPERIORITY
TO WIN WITH
CONSUMERS



**CONSTRUCTIVE
DISRUPTION**
ACROSS OUR BUSINESS



PRODUCTIVITY
TO FUEL INVESTMENTS



In Service to **Consumers, Customers, Employees, Society & Shareowners**



PORTFOLIO
PERFORMANCE DRIVES
BRAND CHOICE

BUILDING TRUSTED, QUALITY, HIGHLY RECOMMENDED BRANDS

Business Use





SUPERIORITY
TO WIN WITH CONSUMERS

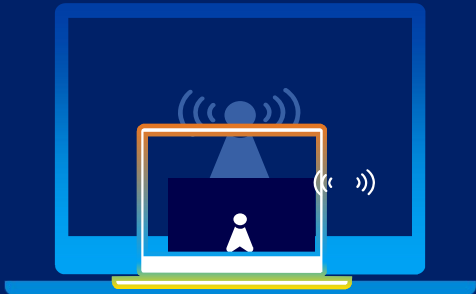
SUPERIORITY ACROSS 5 VOS* TO WIN WITH CONSUMERS



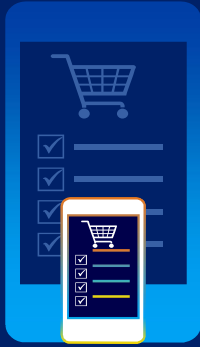
PRODUCT



PACKAGING



COMMUNICATION



RETAIL
EXECUTION



CONSUMER &
CUSTOMER
VALUE

*Vectors of Superiority

DRIVING CONSUMPTION FOR INDIA'S #1 NERVE CARE BRAND: NEUROBION

Superior
Communication

Superior
Product



Superior
Packaging



Superior
Customer Value



Superior
Retail Execution



A man in a red blazer and dark trousers is walking a red carpet. He is surrounded by photographers and camera operators. The background is a blue wall with the Neurobion Forte logo. The carpet is red with gold stanchions and red ropes.

NEUROBION[®]
Forte

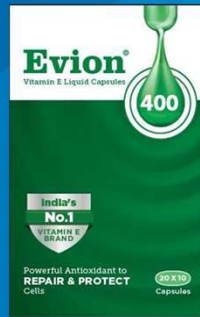
BIG-B Sir.. BIG-B Sir..

DRIVING VITAMIN E CATEGORY GROWTH WITH: EVION

Superior Communication



Superior Product



Superior Customer Value



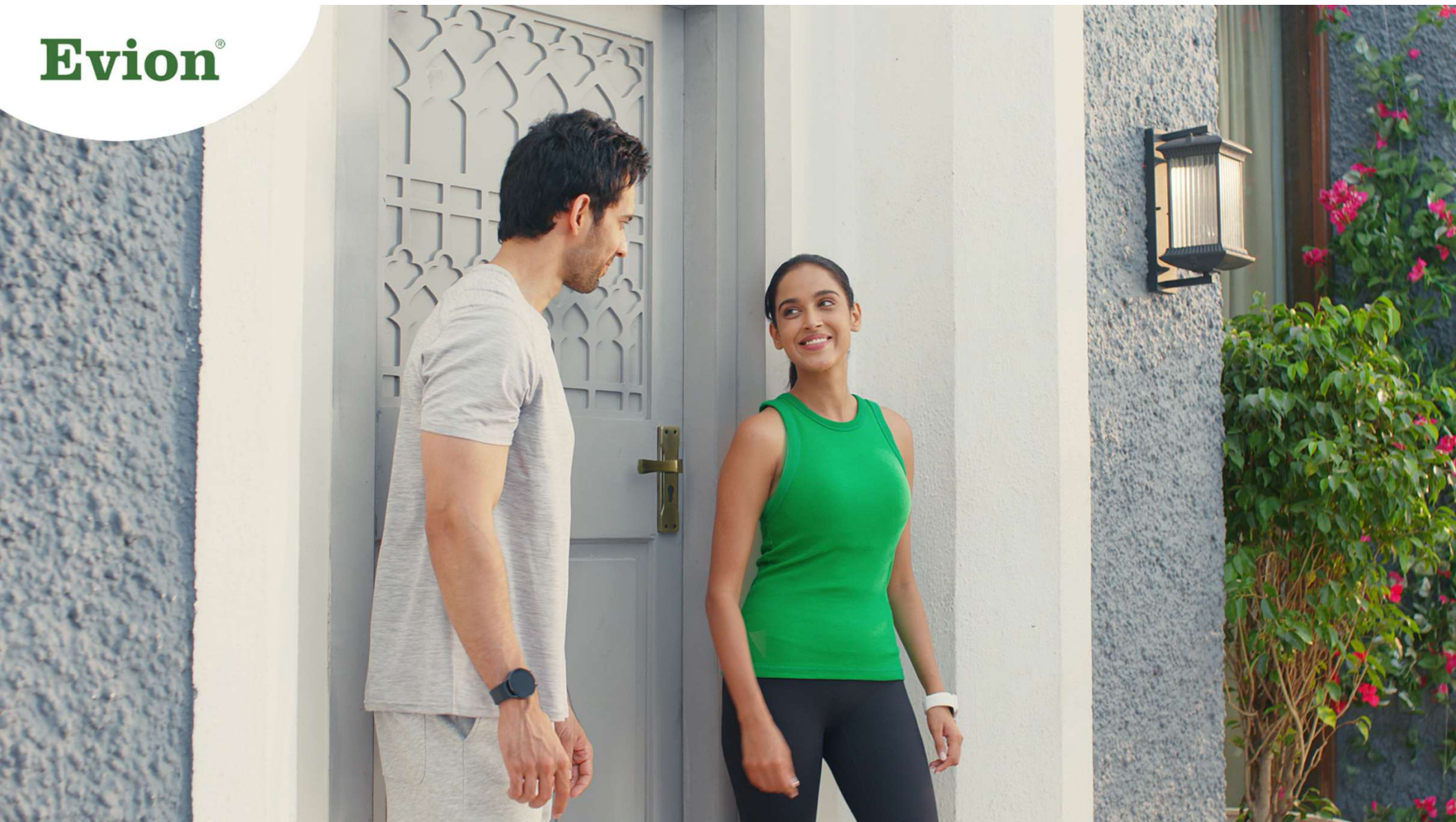
Superior Packaging



Superior Retail Execution



Evion®



ELEVATING ANEMIA AWARENESS WITH: LIVOGEN



Livogen's industry leading 'Baarah (12) ka naara campaign in association with FOGSI promoted early diagnosis of Iron Deficiency caused Anemia and the importance of maintaining healthy haemoglobin levels





**DRIVING
PARTNERSHIPS**
TO WIN WITH HCPs

ENGAGING SCIENTIFIC SYMPOSIUMS TO WIN WITH HCPs



Alfa Express 2.0: Igniting Medical Excellence



Partnered with MOGS to drive the science of Micronutrients in women's health



Advisory on Patient Centric Gen-AI Solutions



World Congress on Prevention of Diabetes & its Complications (WCPD)



Open Up Forum



World Diabetes Day (WDD) activations



Mumbai Obstetrics & Gynecological Society (MOGS) Conference



MASLD Symposiums Drive Expert Insights

DRIVING SUPERIOR HCO PARTNERSHIP

Launch of India's First Guidelines On 'The Role of Micronutrients in Recovery'

- Published recovery guidelines in association with the Indian Medical Association (IMA).
- Highlighted the science behind micronutrients in convalescence.





**CONSTRUCTIVE
DISRUPTION**
ACROSS THE BUSINESS

SEEDING FOR THE FUTURE

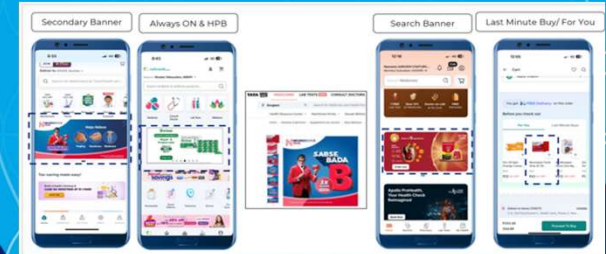
Partnering with
Distributors



Rural
Coverage Expansion



Leveraging
E-Commerce





PRODUCTIVITY
TO FUEL INVESTMENTS

PRODUCTIVITY INTEGRATED INTO THE STRATEGY

Delivering the same or better output measures...

with lower spending or resource investment.

MATERIALS

MANUFACTURING

OVERHEAD

AD SPEND &
PROMOTION

WORKING
CAPITAL



INR 40 crores productivity savings for FY 24/25



ORGANIZATION
EMPOWERED • AGILE
ACCOUNTABLE

FOSTERING A CULTURE OF EMPOWERMENT, AGILITY AND ACCOUNTABILITY



Engaged organization



Regular Rewards and recognition programs



Capability Building program



Focused Wellbeing programs



COMMUNITY IMPACT
PUBLIC HEALTH
& ACCESS

TOWARDS BUILDING A HEALTHIER INDIA

ENABLING LAST MILE ACCESS TO HEALTH



HelpAge India Fighting isolation, poverty, neglect



जन स्वास्थ्य सहयोग
People's Health Support Group



MOBILE HEALTHCARE UNITS Across 8 States

TOWARDS BUILDING A HEALTHIER INDIA

COMMUNITY INTERVENTIONS & BEHAVIORAL CHANGE



TATA TRUSTS

Yes to POSHAN



World Vision
INDIA

Xotej Jeeban



APNALAYA
Empowering the Urban Poor

Arogya Sakhis



PHFI
PUBLIC HEALTH FOUNDATION OF INDIA

Swasthya Sakhi

Maternal & Child Health | Nutrition | Anemia Prevention

TOWARDS BUILDING A HEALTHIER INDIA

DRIVING MEANINGFUL IMPACT



Counselling women on anemia through home visits, as part of Xotej Jeeban project



Growth monitoring of under nourished children, as part of Yes To Poshan project



Improving healthcare access through Mobile Healthcare Units



Health & hygiene kits for underprivileged children, as part of Gift of Health program



Improving healthcare access for tribal community, as part of Gift of Health project





LONG TERM TRENDS

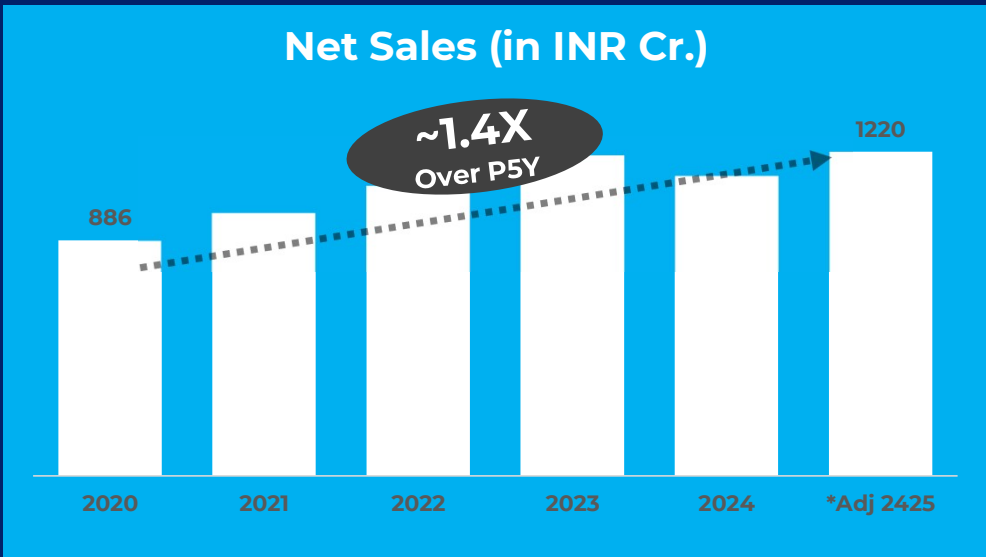
SUPERIOR RESULTS OVER THE P5Y

+7%
CAGR
NET SALES

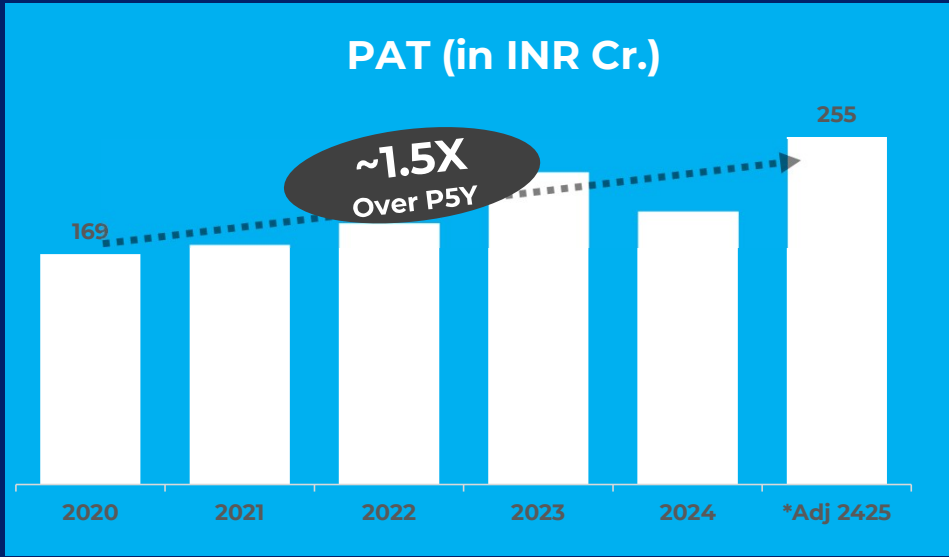
+9%
CAGR
PAT

+34%
Increase in
ROE

SUPERIOR RESULTS OVER THE P5Y



* Note: FY 24-25 was a 9-month year and hence above numbers are adjusted for 12-month estimates; Sales of 2020 was 18 month period and hence above numbers are adjusted for 12-month estimates



* Note: FY 24-25 was a 9-month year and hence above numbers are adjusted for 12-month estimates; PAT of 2020 was 18 month period and hence above numbers are adjusted for 12-month estimates



Note: 1) Basis Published results; 2) Net Sales refers to revenue from operations; 3) PAT Excluding OCI; 4) PAT – Profit After Tax; OCI – Other Comprehensive Income

CREATING SUPERIOR SHAREHOLDER VALUE

